In Defense of Educators

The Problem of Idea Quality, Not “Teacher Quality”

BY E. D. HIRSCH, JR.

P eople who emphasize teaching quality and the central importance of teachers are right to do so. Where some go wrong is in thinking that teacher quality is an innate characteristic. The effectiveness of a teacher is not some inherent competence, as the phrase teacher quality suggests. Teacher effectiveness is contextual. I have witnessed over and over that in a coherent school most teachers can become highly effective.*

Why has the topic of teacher quality suddenly reached such a crescendo? Education reform has been on the national agenda since 1983, the year of *A Nation at Risk*. Only in the last few years has the teacher quality issue risen to the top. I think it may be reform fatigue, possibly desperation. We are blaming teachers because of our disappointments with the results of our reforms.

A History of Misguided Reforms

The “back-to-basics” and “whole-school reform” strategies disappointed. The state standards movement and the *No Child Left Behind* law have left high school students just about as far behind as they were before the law was instituted. Charter schools, despite their laudable triumphs, are highly uneven in quality.1 Their overall results are not much better than those of regular schools.2 When favored educational ideas do not pan out

*My defense of teachers does not extend to nonperforming ones. Children and the community come first. Most teachers agree. As American Federation of Teachers President Randi Weingarten has said: “If someone can’t teach after being prepared and supported, he or she shouldn’t be in our profession.”

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as hoped, reformers understandably think: “The flaw is not in my theory; it must lie in poor implementation (i.e., it must be
the fault of the teachers).”

But the most likely cause of disappointing results from the
various reforms is that they have been primarily structural in
color. They have not systematically grappled with the grade-
by-grade specifics and coherence of the elementary school cur-
criculum. Educational success is defined by what students
learn—the received curriculum. Not to focus on the particulars
of the very thing itself has been an evasion that is not of the
teachers’ doing. The underlying theory of the reforms (reflected
in state reading standards) has been that schools are teaching
skills that can be developed by any suitable content. That mis-
taken theory has allowed the problem of grade-by-grade content
to be evaded. It was that fundamental mistake about skills that
has allowed teachers to be blamed for fundamental failures—the
failures of guiding ideas, not of teachers.

Elementary school teachers are people who for the most part
love children, who want to devote their lives to children’s educa-
tion, but many find themselves stymied and frustrated in the
classroom. They apply the notions received in their training, and
do what they are told to do by their administrators, under the ever-
present threat of reading tests that do not actually test the content
that is being taught. Under these extremely unfavorable condi-
tions of work, it’s no wonder that teacher unions have pushed
back. When the classroom, which should be a daily reward,
becomes a purgatory, one turns to contract stipulations.

It’s true that in the United States, there has been a deep prob-
lem with teacher preparation for more than a century. We
have a system that, according to teachers themselves, does not
prepare them adequately for classroom management or the
substance of what they must teach. Therefore, my counterthesis
to the blame-the-teachers theme is blame the ideas—and
improve them.

The “quality” of a teacher is not a permanent given. Within
the American primary school, where curriculum is neither
coherent nor cumulative, it is impossible for a superb teacher to
be as effective as a merely average teacher is in Japan, where the
elementary school content is coherent and cumulative. For one
thing, the American teacher has to deal with big discrepancies
in student academic preparation, while the Japanese teacher
does not. In a system with a specific and coherent curriculum,
the work of each teacher builds on the work of teachers who
came before. The three Cs—cooperation, coherence, and cumu-
lativeness—yield a bigger boost than the most brilliant efforts of
teachers working individually against the odds within a topic-
coherent system. A more coherent system makes teachers
better individually and hugely better collectively.

American teachers (along with their students) are, in short,
the tragic victims of inadequate theories. They are being blamed
for intellectual failings that permeate the system within which
they must work. The real problem is idea quality, not teacher
quality. The difficulty lies not with the inherent abilities of teach-
ers but with the theories that have watered down their training
and created an intellectually chaotic school environment based
on developmentalism, individualism, and the skills delusion.
The complaint that teachers do not know what they are.

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Why Knowledge Matters, by E. D. Hirsch, Jr., is published by Harvard Education Press, which is offering American Educator readers a 20 percent discount on the purchase of the book through February 15, 2017. To order, visit www.harvardeducationpress.org or call 888-437-1437 and use sales code WKMAFT.
The Problem with Value-Added Teacher Evaluation

In the face of unfair scapegoating, teachers have understandably become demoralized by being constantly blamed for failures not their own. Here is the new conventional wisdom about teachers taken from the nonpartisan policy magazine Governing of June 13, 2013:

The research is clear: Teacher quality affects student learning more than any other school-based variable (issues such as income and parental education levels are external). And the impact of student achievement on economic competitiveness is equally clear. That’s why it’s so disturbing that in 2010, the SAT scores of students intending to pursue undergraduate education degrees ranked 25th out of 29 majors generally associated with four-year degree programs. The test scores of students seeking to enter graduate education programs are similarly low and, on average, undergraduate education majors score even lower than the graduate education applicant pool as a whole.

Education schools long have accepted under-qualified students, then offered them programs heavy on pedagogy and child development and light on subject-matter content.

This scientific-sounding comment is incorrect from the start. The assertion that “Teacher quality affects student learning more than any other school-based variable” is not footnoted. According to two summaries of research by Russ Whitehurst, a better curriculum can range from being slightly to dramatically more effective than a better teacher. That’s not surprising when you consider that the curriculum is what teachers teach and what students are supposed to learn. Teachers are not to blame for ideas and curricula that are inherently inadequate.

Some policymakers have recently decided that the way to improve teacher effectiveness is to institute value-added measures (VAMs) of teacher effectiveness, based on formulas like:

\[ Ag = \theta Ag_{-1} + \tau_j + S\theta + X\gamma + \varepsilon \]

where \( Ag \) is the achievement of student \( i \) in grade \( g \) (the subscript \( i \) is suppressed throughout); \( Ag_{-1} \) is the prior year student achievement in grade \( g-1 \); \( S \) is a vector of school and peer factors; \( X \) is a vector of family and neighborhood inputs; \( \theta \), \( \varphi \), and \( \gamma \) are unknown parameters; \( \varepsilon \) is a stochastic term representing unmeasured influences; and \( \tau_j \) is a teacher fixed effect that provides a measure of teacher value added for teacher \( j \).

Statistical analysis is indispensable but can be very misleading unless supported by a valid theory of the underlying causes of the results. But, in fact, the results themselves cry out that something is amiss, since the value-added principle has exhibited far more uncertainty and variability for language arts than for math. That’s not surprising. In math, there is a high correlation between what is supposed to be taught and what is actually tested, whereas that’s not true for the language arts curriculum and current reading tests.

Two false assumptions underlie applying VAMs to reading tests. The first mistake is the assumption that reading comprehension is a general skill. The second is the assumption that existing reading tests can accurately gauge the value that has been added by the teacher to reading comprehension from one year to the next. Our current reading tests cannot in fact reliably and validly gauge the value the teacher has added.

Here’s why. Scores on reading tests reflect knowledge and vocabulary gained from all sources. Advantaged students are constantly building up academic knowledge from both inside and outside the school. Disadvantaged students gain their academic knowledge mainly inside school, so they are gaining less academic knowledge overall during the year, even when the teacher is conveying the curriculum effectively. This lack of gain outside the school reduces the chance of low-socioeconomic-status (SES) students showing a match between the knowledge they gained in school during the year and the knowledge required to understand the individual test passages. The tests are fairly accurate means of gauging a student’s general knowledge, but they have no way of indicating the sources of students’ general knowledge. Not being curriculum based, they cannot be an accurate means of testing how well the particular knowledge
in reading are thus inherently unfair both to low-SES students and to their teachers. Reading tests at best are 70 percent accurate at the individual level.\(^8\) The inherent uncertainty of the school-based contribution to a student’s reading scores between one year and another must reduce the validity of test inferences even more. Statistical manipulations cannot make a test reveal what it cannot reveal in principle. The whole VAM effort in reading will need to meet this objection head-on in order to establish the effort’s validity. It’s hard to see how it could do so. It has not done so thus far.

If I were a principal in a primary school, I’d spend my money on teachers, on their ongoing development, and on creating conditions in which the work of teachers in one grade supports the work of teachers in the next, and in which teachers would have time to consult and collaboratively plan. One especially vivid story about collaboration in Japanese elementary schools* was told to me directly by the late professor Harold Stevenson, who studied Asian schools. He had observed the event in a fourth-grade math class. A student was having grave difficulty with a math problem and its concepts. After allowing the student to work on it for a short time, the teacher quietly made a surprising analogy with the student’s daily experience as a way of dealing with the problem. The student’s face brightened, and he instantly began to solve the problem.

After the class, Stevenson went to the teacher to congratulate her (in perfect Japanese) on the most remarkable bit of teaching he’d ever witnessed. The teacher shook her head: no, it wasn’t her brilliance that produced the result, and from her desk drawer she took out a handbook that teachers had cooperatively compiled. “Here it is,” she said. “It’s suggested as a good tack to try when you run into that situation.”

The incident illustrated how good teaching can often depend more reliably on the coherence of the wider system, and the cooperation it brings, than on virtuoso performances. Schooling takes 12 years. Its success depends on slow but sure progress, not bursts of brilliance—welcome as those are when talented teachers inspire a whole class.

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Endnotes
3. See, for example, Kate Walsh, Deborah Glaser, and Danielle Dunne Wilcox, What Education Schools Aren’t Teaching about Reading and What Elementary Teachers Aren’t Learning (Washington, DC: National Council on Teacher Quality, 2006).
4. A large part of human language interpretation is disambiguation, the process of choosing appropriate word and clause meanings, and rejecting others. Despite decades of work and billions spent, this problem of machine translation has not been solved. Yehoshua Bar-Hillel famously argued it could not be solved, in his piece “The Present Status of Automatic Translation of Languages,” Advances in Computers 1 (1960): 91–163. I have not seen a credible refutation of his argument, which is based on the insight that an unstated context is required for disambiguation. So far, no way has been devised even in principle to enable a machine reliably to identify which unstated context is the right one. Computers need explicitness; they seem to be very literal minded. So far, they are less expert than people in gauging the unsaid that is necessary to grasp the said. Moreover, they cannot come up with new meanings for old words—which humans do all the time. Landauer’s “Latent Semantic Analysis” makes a stab at analyzing what other words are and are not present, at doing Google Translate (a good stab—but unreliable). See Thomas K. Landauer and Susan T. Dumais, “A Solution to Plato’s Problem: The Latent Semantic Analysis Theory of Acquisition, Induction, and Representation of Knowledge,” Psychological Review 104 (1997): 211–240.
7. The claim by test makers that their questions are self-contained or made fair by glosses is convenient but erroneous and naive. No test—glossed or not—is self-contained.