This report appraises a 3-year project that sought to develop leadership teams in 10 schools so as to assist schools in revitalizing their guidance programs around a developmental approach. The focus was to create a guidance curriculum that was proactive rather than reactive and for the program to be installed in the school's regular curriculum. The programs were evaluated both externally and internally, with a consultant ranking counselor effort and participants evaluating three major events: (1) Revitalization of Guidance Class; (2) the Conference on Competency Based Guidance (a program for central office personnel, building level administrators, counselors, and directors of guidance); and (3) the Fall Dissemination Conference. Participants gave all of these events a positive ranking. The project staff themselves reported that 9 out of the 10 schools made significant progress in their guidance programs. Two schools had dramatically restructured their programs and 9 out of the 10 schools' model components proved useful to other districts. The major finding for the project was that for change to take place, existing paradigms must be explored, owned, and changed. An appendix lists the dissemination efforts for this program. (RJM)
FINAL REPORT
ON THE
REVITALIZATION OF GUIDANCE
IN NORTHEAST OHIO
PROJECT

Funded by Grants From
The Cleveland Foundation and
The George Gund Foundation

Dr. Frank L. O'Dell
Dr. Carl F. Rak
Mr. Joel Chermonte

Cleveland State University
Department of Education Specialists
July, 1990

BEST COPY AVAILABLE
# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>INTRODUCTION</td>
<td>1</td>
</tr>
<tr>
<td>PROCEDURES</td>
<td>1</td>
</tr>
<tr>
<td>Year I</td>
<td>1</td>
</tr>
<tr>
<td>Year II</td>
<td>4</td>
</tr>
<tr>
<td>Year III</td>
<td>4</td>
</tr>
<tr>
<td>PROJECT EVALUATION</td>
<td>5</td>
</tr>
<tr>
<td>Outside Evaluation</td>
<td>5</td>
</tr>
<tr>
<td>Participants Evaluation</td>
<td>5</td>
</tr>
<tr>
<td>Revitalization of Guidance Class</td>
<td>6</td>
</tr>
<tr>
<td>Conferences on Competency Based Guidance</td>
<td>6</td>
</tr>
<tr>
<td>Fall Dissemination Conference</td>
<td>7</td>
</tr>
<tr>
<td>Subjective Evaluations</td>
<td>7</td>
</tr>
<tr>
<td>SUMMARY AND RECOMMENDATIONS</td>
<td>7</td>
</tr>
<tr>
<td>Program Paradigms</td>
<td>9</td>
</tr>
<tr>
<td>Counselor Paradigms</td>
<td>10</td>
</tr>
<tr>
<td>APPENDICES</td>
<td></td>
</tr>
<tr>
<td>A. Revitalization of Guidance Workshop Agenda</td>
<td>12</td>
</tr>
<tr>
<td>B. Revitalization of Guidance Workshop Evaluation</td>
<td>14</td>
</tr>
<tr>
<td>C. Competency Based Guidance Conference Program &amp; Evaluation</td>
<td>16</td>
</tr>
<tr>
<td>D. DISSEMINATION EFFORTS</td>
<td>31</td>
</tr>
<tr>
<td>1. Materials Order Form</td>
<td>D1</td>
</tr>
<tr>
<td>2. Fall Conference</td>
<td>D2a</td>
</tr>
<tr>
<td>a. Agenda</td>
<td>D2b</td>
</tr>
<tr>
<td>3. Ohio School Counselors Association Awards</td>
<td>D3</td>
</tr>
<tr>
<td>4. Ohio School Counselors Association Newsletter Article</td>
<td>D4</td>
</tr>
<tr>
<td>5. Regional State Guidance Skills Workshop</td>
<td>D5</td>
</tr>
<tr>
<td>6. American Association for Counseling and Development 1990 Convention</td>
<td>D6</td>
</tr>
<tr>
<td>E. STATE WIDE NEEDS ASSESSMENT</td>
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INTRODUCTION

The Revitalization of Guidance in Northeast Ohio Project was a three year project funded by the Cleveland and George Gund Foundations. The project was coordinated and implemented by the Department of Education Specialists, College of Education, Cleveland State University, with the support of the State of Ohio Department of Education, Guidance and Counseling Section, and the American Association for Counseling and Development. The assumptions underlying the project were that guidance programs have not improved or adopted new ideas because of a lack of guidance leadership. Thus, the purpose of the project was to develop leadership teams to assist schools in Northeast Ohio in revitalizing their guidance programs around a developmental approach. The focus was to create a guidance curriculum that was proactive rather than reactive and become a component of the school's regular curriculum. The goals of the project as outlined in the proposal were:

1. Offering a course on guidance leadership for teams from 10 schools.
2. Providing consultation to the 10 schools in developing their total program and model component.
3. Dissemination of the knowledge developed in the project.

PROCEDURES

Year I - 1987-88

The project was staffed by Dr. Frank O'Dell, (Department of Educational Specialists, Cleveland State University), Dr. Carl Rak (Cleveland Public
Schools), Mr. Joel Chermonte (Fairview Park Schools), and Ms. Anne Hamlin (Graduate Assistant, Department of Educational Specialists). Dr. Lewis Patterson, one of the initiators of the project was not able to be directly involved in the project because of his duties as associate Dean, but did provide consulting assistance. An Advisory Board was established to provide guidance for the project and select the 10 schools to be involved. The Advisory Board consisted of:

1. Dr. James Costaneza Mentor Schools
2. Ms. Evelyn Kirby Cleveland Schools
4. Dr. Vic Smole Rocky River Schools

A call for proposals was sent to all schools in Northeast Ohio. From the proposals submitted, the Advisory Board selected 10 schools to be involved. The following criteria were used in selecting the 10 participating schools:

1. Innovative quality of the proposal
2. Transferability of the project to other schools
3. Meeting a recognized student or program need
4. Equal distribution of the projects over the geographic sections (urban to suburban) of Northeast Ohio and school levels (elementary, middle/jr.high, high school)

The Advisory Committee selected the following ten schools to be a part of the project:
Each of the 10 schools designated a guidance leadership team composed of 3 members. Project requirements called for one member of the team to be a counselor and a second member to an administrator. The third member could hold any school position that the participating schools felt appropriate. The project staff, with the assistance of outside consultants, provided a series of ten inservice programs. The main theme of the inservice series was preparing the teams for their role as mid-level managers in the change process. Such topics as new guidance conceptualizations, implementation plans and strategies, and organizational change methods were covered. (See Appendix A for complete listing).

One of the 10 sessions was devoted to competency based guidance and featured Dr. Sherry Johnson (Howard Co. Maryland) and Dr. Clarence
Johnson (Anne Arundel Co. Maryland). In order to have a greater impact on Northeast Ohio an instructional conference featuring the Johnsons was held for both administrators and counselors. Approximately 170 educators attended. Both the inservice series and the invitational conference were well received (See Appendix C for evaluative material).

Year II - 1988 -1989

During the second year the project staff provided consultation services to assist the 10 leadership teams in two tasks. The first was to restructure their total guidance program around a developmental model. The second task was to develop one component of their program to serve as a model for other schools. The consulter used information from the 87-88 inservice series and Dr. Glenn Saltzman (Medical School of Northeast Ohio), the outside evaluator, to assist in the development of the school projects.

Year III 1989 - 1990

The third year of the project was devoted to the dissemination of program findings and subsequent materials developed. A conference featuring Dr. Norman Gysbers (University of Missouri: Columbia) was held in the Fall. Dr. Gysbers, a national leader in revitalizing guidance programs, presented his competency based guidance approach developed from the projects in Missouri, Texas, Alaska, and Connecticut. Each of the ten leadership teams also presented the results of their project and distributed materials (See Appendix D for Programs and Evaluation material).

To further disseminate the data and materials from the project, each team prepared a portfolio of materials. These portfolios are
available on loan from the Cleveland State University Library or schools may purchase them from the CSU Educational Development Center at printing and service cost.

Other dissemination efforts conducted by the project staff included:

2. A national presentation at the American Association for Counseling and Development (March 1990)
3. Five regional guidance skills workshops conducted by the Ohio Department of Education (April, May 1990) (See Appendix D)

The project staff is now in the process of reviewing the findings of each project and when those reviews are completed they will be submitted for publication.

PROJECT EVALUATION

Outside Evaluator

Dr. Glenn Saltzman was appointed by the foundations as the outside evaluator. In his report Dr. Saltzman rated each of the projects on a 1 to 10 scale in several areas. In the area of counselor effort the range was from 4.5 to 10 with a mean rating of 8.05 and a mode rating of 10.

Participants Evaluation

Each of the events in the project were evaluated by the participants. The three major events were:

1. Revitalization of Guidance Class
2. Conference on Competency Based Guidance

3. Fall Dissemination Conference

Revitalization of Guidance Class

All class activities were evaluated by the participants using a 5 point scale:

1. Not Useful
2. Marginally Useful
3. Good Material
4. Very Useful
5. Excellent

The mean rating for individual sessions ranged from 2.17 to 4.18

The overall mean program rating was 3.45 for content, 3.50 for speakers and 3.47 for organization (See Appendix B for complete evaluation).

Conference on Competency Based Guidance

The Competency Based Guidance Conference was not planned in the original proposal but, as evidenced by the program evaluations, it was a needed and useful addition. The conference featured Dr. Sherry Johnson and Dr. C.D. Johnson. There was a morning session for central office administrators and an afternoon session for building level administrators, counselors, and directors of guidance. Both sessions were evaluated by the participants using the standard evaluation of the Greater Cleveland Educational Development Center who coordinated the conference for the project. The form contains 6 questions which evaluated the content and process for the conference on a 1 to 6 scale with 6 being high. The mean evaluation for the morning was 5.25 and for
the afternoon it was 5.11 (See appendix C for a complete summary of evaluation).

**Fall Dissemination Conference**

The participants in the Fall Dissemination Conference evaluated the conference using a modified form of the evaluation instrument used for the competency based guidance workshop. This form contained 5 questions which evaluated the content and process of the conference. The mean evaluation for the conference was 5.05 on the 6 point scale. (See Appendix D for a complete summary of the evaluation.

**Subjective Evaluations**

The project staff feels very good about the progress made by 9 out of 10 of the involved schools. Two of the schools have dramatically restructured their total program and 9 out of the 10 have developed model components that are of value to other districts in improving their guidance programs. This is evidenced by the good attendance at our conferences and workshops and the overwhelming requests that we have had to share materials. One goal of the project was to bring more visibility to guidance programs. As further evidence of the project's success, Dr. O'Dell received the Meritorious Service Award from the Ohio School Counselor Association and Mrs. Eleanor Walther (leader of the North Olmsted Team) received the Outstanding Teacher of the Year Award for the North Olmsted City Schools.

**SUMMARY AND RECOMMENDATIONS**

Rapid technological changes have made everything easier except
planning for the future. Many of today's students will have unlimited opportunities if they are educationally prepared, but many problems in our society, such as the breakdown of families, the use of drugs, and child abuse are obstacles to students' full development. Guidance programs have two obligations:

1. Help students acquire skills and information that will prepare them to take advantage of their opportunities.
2. Help students address problems that may hinder their development.

The old model for a guidance program was a combination of college placement and a mental health center. This model served the needs of a few very well, but in its limited responsive mode did not serve all students. There is a national trend to abandon this model and move to a curricular model for guidance. This project tried to create a balance between the old and the new using the following model:

NEW GUIDANCE MODEL

Adapted From Dagley, John "A New Look At Developmental Guidance". The School Counselor, Nov. 1987)

I. Curriculum Based Courses
   Mini-Courses
   Psychological Education
   Career Education
   Group Guidance
II. Individual Counseling

Groups For Development and Special Needs

Group Counseling

Consultation and Staff Referral

Peer Counseling

The experience of this program demonstrates that guidance programs can change greatly, so that they better serve the educational, career and personal-social needs of all young people. The major finding of the project was that for change to take place the paradigms must change. Paradigms are the ways of thinking and rules upon which our professional practices are based. Paradigms can be very helpful or they can be stifling. We found that in many cases it was the stifling paradigms that prevented school guidance programs from changing and improving. These paradigms could be classified as either program paradigms or counselor paradigms. We found that when counselors and administrators were willing to explore, own, and change paradigms, progress could be made. In contrast, we found that when counselors and administrators were not willing to explore, own, or change paradigms that little or no progress was made and in fact the stifling paradigms lead to a paralysis that caused programs to deteriorate. The following is a summary of old paradigms that stifle progress and new paradigms which promote positive change:

PROGRAM PARADIGMS

1. Old Historically guidance has been an add-on program.
   New The guidance program must be an integrated component of education.

2. Old Counselors, administrators and Board Members all viewed guidance as ancillary.
   New Guidance services must become a formal component of the curriculum through board approval and administrative support.
3. Old Guidance offers an ever-expanding array of services without considering the objectives of those services.  
   New Guidance must offer realistic services based upon objectives developed from student needs.

4. Old The guidance office was an in-house mental health agency attempting to respond to all student problems in-house.  
   New Standardized procedures must be established for referring students for problems that are beyond the ability of counselors or beyond the scope of the guidance program.

5. Old Guidance programs do not change or evaluate, they just add on.  
   New Guidance programs have built-in features of program evaluation and revision.

6. Old Guidance programs served only students with special needs or problem students.  
   New Guidance programs must exist for all students.

7. Old Guidance services were offered solely by counselors and existed in a vacuum at the point of crisis.  
   New Guidance services must be a team effort with counselors, other educators, parents, and community members working together to prevent crisis.

8. Old Program change was predicated upon external community pressure and complaints.  
   New Program change must be based upon assessment and evaluation and the utilization of a number of external consultants.

9. Old An ideal program can be developed.  
   New A good program is continually evolving.

COUNSELOR PARADIGMS

1. Old The role and function of the school counselors was vague at best.  
   New The role and function of the school counselors must be clearly defined and district specific.

2. Old Counselors reacted to student problems.  
   New Counselors are proactive in developing student competencies in the educational, personal social and career domains to prevent possible problems.

3. Old Counselors did not see themselves as program leaders.  
   New Counselors must see themselves as change agents and middle managers.

4. Old Counselors and administrators were adversaries.  
   New Counselors and administrators must function cooperatively to meet student guidance needs.
5. **Old** All guidance, programming is done by counselors.  
**New** Teachers, parents, professionals, administrators, and community members must be involved in the guidance process.

6. **Old** Counselor inservice is the responsibility of the counselor and any relevance to program was coincidental.  
**New** Inservice is the responsibility of the program and should be in relationship to program development.

Effective guidance programs of the future need to utilize the skills and expertise of their respective staffs and to risk changing the present worn out paradigms to innovative ones that are proactive and serve all students.
APPENDIX A

REVITALIZATION OF
GUIDANCE WORKSHOP

AGENDA
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<thead>
<tr>
<th>Session</th>
<th>Topic(s)</th>
<th>Presenter(s)</th>
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<td>History of Guidance</td>
<td>Joel Chermonte</td>
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<td>Forces Affecting Guidance</td>
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<td>Project Sharing</td>
<td>Carl Rak</td>
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<td>2</td>
<td>Models for Guidance</td>
<td>Frank O'Dell</td>
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<td>Organizational Heat</td>
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<td>Project Sharing</td>
<td>Joel Chermonte</td>
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<td>3</td>
<td>Change Agents</td>
<td>Gerald Blake</td>
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<td>4</td>
<td>Panel: Representatives of Outstanding Guidance Programs</td>
<td>Joel Chermonte</td>
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<td>5</td>
<td>Research Techniques for the Growth of Guidance</td>
<td>Rob Sheehan</td>
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<td>Infusing Developmental Education into the Guidance Program and the Curriculum</td>
<td>Frank O'Dell</td>
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<td>6</td>
<td>Staff Revitalization</td>
<td>Carl Rak</td>
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<td>Preventing Burnout</td>
<td>Frank O'Dell</td>
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<td>Team Building</td>
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<td>Time Management</td>
<td>Frank O'Dell</td>
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<td>7</td>
<td>Student Competency Based Guidance</td>
<td>C.D. Johnson</td>
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<td>Sharon Johnson</td>
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<td>8</td>
<td>Dealing With At Risk Populations</td>
<td>Carl Rak</td>
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<td>Public Relations for Guidance Programs</td>
<td>Ferne Ziglar</td>
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<td>Self Concept</td>
<td>Constance Hollinger</td>
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<td>Wrap Up For The Year</td>
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APPENDIX B

REVITALIZATION OF
GUIDANCE WORKSHOP

EVALUATION
June 28, 1988

Mr. Henry Doll
The George Gund Foundation
1 Erieview Plaza
Cleveland, OH 44114

Dear Mr. Doll:

The following is a summary of the evaluations of the Revitalization of Guidance Project for the 1987-1988 school year. The rating scale used was as follows:

1 = Not Useful
2 = Marginally Useful
3 = Good Material
4 = Very Useful
5 = Excellent

The first session received a 3.67 rating overall. The individual presentations received a 3.5. The second session received an overall rating of 4.11, individual presentations were rated 3.85, and Dr. Fleming's presentation on grant writing received a rating of 4.45. Session Three was given an overall rating of 4.11, as was Mr. Blake's presentation on change agents.

Session Four, the panel discussion received an overall rating of 3.69. Session Five received an overall rating of 2.56, with individual presentations receiving a mean of 2.13. Dr. Sheehan's presentation on program evaluation receiving a mean of 2.17. The overall rating for Session Six was 3.86 and Dr. O'Dell's presentation on preventing burnout received a rating of 4.08. For Session Eight, the overall rating was 3.64. Dr. Hollinger's presentation on Self Concept/Self-Esteem was rated at 4.00, Dr. Rak's presentation on populations at risk received a rating of 4.18 and Ms. Ziglar's presentation on public relations received a rating of 2.65.

The seventh session on "Student Competency Based Guidance" presented by the Johnsons which was rated on scale 1 (poor) to 6 (excellent) received an overall rating of 4.412. The usefulness of the presentation was rated at 4.800.

The rating of the overall program was 3.45 for the content, 3.50 for the speakers, and 3.47 for the model.

Sincerely,

Ann Hamlin
Graduate Assistant
Project Guidance
APPENDIX C

COMPETENCY BASED

GUIDANCE CONFERENCE:

PROGRAM AND EVALUATION
“Student Competency Based Guidance”

What: Across the country and around the world there is a new movement to change guidance from an ancillary, crisis-oriented service to an organized program based on student goals. This new guidance conceptualization is called “Student Competency Based Guidance.” The objective of this half-day workshop is to acquaint central office administrators, building principals, counselors, and others charged with responsibility for guidance programs with a Student Competency Based Guidance approach. It is designed to enable participants to understand the basic principles of a results-based model. Participants will come away with the capacity to implement a program. This workshop, presented by Dr. and Mrs. Johnson, who have implemented the model in two counties in Maryland, will clearly identify those aspects of service delivery, accountability, and sense of purpose that are the hallmarks of a Competency Based Guidance program.

For: Session I (8:30 a.m. to 10:00 a.m.):
- Superintendents
- Directors of Pupil Personnel
- Curriculum Coordinators
- Staff Development Coordinators

Whom: Session II (10:30 a.m. to 12:00 p.m.):
- Building Level Administrators
- Directors of Guidance
- Counselors

When: Friday, April 22, 1988
- Session I — (8:30 a.m. to 10:00 a.m.)
- Session II — (10:30 a.m. to 12:00 p.m.)

Where: University Hall Ballroom
Cleveland State University
2605 Euclid Ave.

Cost: Individual Sessions:
- GCEDC member districts: $10.00/participant/session
- Non-member districts: $15.00/participant/session

Session I and II:
- GCEDC member districts: $20.00/participant
- Non-member districts: $30.00/participant

*Please note registration deadline on registration form.

About the Presenters:

C.D. “Curly” Johnson is currently the Coordinator of Guidance and Career Education for the Anne Arundel County Public Schools in Annapolis, Maryland. He received his doctorate in leadership and human behavior from the United States International University in San Diego, his master’s in counseling from the University of Southern California, and his bachelor’s of science from Portland State College. He has co-authored and authored books and articles in areas of group leadership, therapeutic techniques, and career education. He has worked as a junior high and senior high school counselor, county coordinator of guidance, a full and part-time college instructor, has consulted with over a hundred educational agencies, and is a Marriage, Family, and Child Counselor.

Sharon K. Johnson is currently the Director of Pupil Services for the Howard County Public Schools in Ellicott City, Maryland. She earned her master’s degree in counseling from California State University at Fullerton, her bachelor’s of science degree from the University of California at Los Angeles, has done graduate work at the University of Southern California, and is completing her doctorate at Virginia Tech. She has authored and co-authored numerous articles and has consulted with many educational and business organizations in areas of management, group processes, and career development. She has been a part-time instructor at different universities and is a Marriage, Family, and Child Counselor.

Agenda:

8:00 a.m. Registration/Coffee and Donuts
8:30 a.m. Session I:
- Superintendents, Assistant Superintendents, and Central Office Administrators
- Why is it to your advantage to implement a competency-based guidance program?
10:00 a.m. Break
10:15 a.m. Session II:
- Building Level Administrators, Directors of Guidance, and Counselors
- How can competency-based guidance reach every student in your building?
12:00 p.m. Closure
EVALUATION OF "Student Competency Based Guidance" 4/22/88 - Session 1

1. What was your level of familiarity with the topic prior to the program?

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2. What is your overall impression of this workshop?

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3. Would you recommend this presenter to your colleagues?

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**BAR GRAPH OF VARIABLE RECOMM, N = 25**
4. The ideas and content presented will be useful to me in my job responsibilities.

1. Strongly Disagree
2. Disagree
3. Neutral
4. Agree
5. Strongly Agree

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1 CASES WITH MISSING OR OUT OF RANGE VALUES

5. The objectives of the workshop were made clear.

1. Strongly Disagree
2. Disagree
3. Neutral
4. Agree
5. Strongly Agree

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<th>COUNT</th>
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<th>N OF CASES</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.000</td>
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<td>7.69 *</td>
<td>MINIMUM</td>
</tr>
<tr>
<td>4.000</td>
<td>5</td>
<td>19.23 **</td>
<td>MAXIMUM</td>
</tr>
<tr>
<td>5.000</td>
<td>8</td>
<td>30.77 ****</td>
<td>MEAN</td>
</tr>
<tr>
<td>6.000</td>
<td>11</td>
<td>42.31 ****</td>
<td>STANDARD DEV</td>
</tr>
</tbody>
</table>

6. The objectives of the workshop were achieved.

1. Strongly Disagree
2. Disagree
3. Neutral
4. Agree
5. Strongly Agree

BAR GRAPH OF VARIABLEOBJACHIE, N = 25

<table>
<thead>
<tr>
<th>VALUE</th>
<th>COUNT</th>
<th>PERCENT</th>
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<tbody>
<tr>
<td>4.000</td>
<td>7</td>
<td>28.00 ***</td>
<td>MINIMUM</td>
</tr>
<tr>
<td>5.000</td>
<td>8</td>
<td>32.00 ****</td>
<td>MAXIMUM</td>
</tr>
<tr>
<td>6.000</td>
<td>10</td>
<td>40.00 *****</td>
<td>MEAN</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>STANDARD DEV</td>
</tr>
</tbody>
</table>

1 CASES WITH MISSING OR OUT OF RANGE VALUES

7. Was the content of the program accurately reflected by the promotional material?

1. Not Accurate
2. Neutral
3. Very Accurate
4. Did not see

BAR GRAPH OF VARIABLEPROMMATL, N = 23

<table>
<thead>
<tr>
<th>VALUE</th>
<th>COUNT</th>
<th>PERCENT</th>
<th>N OF CASES</th>
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<tbody>
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<td>8.70 *</td>
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<tr>
<td>5.000</td>
<td>9</td>
<td>39.13 ****</td>
<td>MAXIMUM</td>
</tr>
<tr>
<td>6.000</td>
<td>12</td>
<td>52.17 *****</td>
<td>MEAN</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>STANDARD DEV</td>
</tr>
</tbody>
</table>

3 CASES WITH MISSING OR OUT OF RANGE VALUES
8. Your present placement: ___ Elementary ___ Middle School ___ High School
___ Vocational School ___ Central Administration ___ other (please indicate)

BAR GRAPH OF VARIABLE PLACEMENT, N = 26

VALUE | COUNT | PERCENT
--- | --- | ---
1.000 | 8 | 30.77 ****
3.000 | 8 | 30.77 ****
5.000 | 10 | 38.46 *****

9. Your present assignment: ___Teacher ___Principal ___Counselor ___Supervisor
___Central Office Administrator ___other (please indicate)

BAR GRAPH OF VARIABLE ASSIGN, N = 25

VALUE | COUNT | PERCENT
--- | --- | ---
2.000 | 4 | 16.00 **
3.000 | 12 | 48.00 *****
4.000 | 1 | 4.00
5.000 | 8 | 32.00 ****

1 CASES WITH MISSING OR OUT OF RANGE VALUES

10. Your years in present assignment: ___ 1-2 yrs. ___ 3-5 yrs. ___ 6-10 yrs.
___ 11-15 yrs. ___ 16-20 yrs. ___ 21-30 yrs. ___ more than 30 yrs.

BAR GRAPH OF VARIABLE YRS ASSIG, N = 25

VALUE | COUNT | PERCENT
--- | --- | ---
1.000 | 7 | 28.00 ***
2.000 | 11 | 44.00 *****
3.000 | 2 | 8.00 *
4.000 | 2 | 8.00 *
6.000 | 2 | 8.00 *
7.000 | 1 | 4.00

1 CASES WITH MISSING OR OUT OF RANGE VALUES

11. If you are not a teacher, how many years teaching experience do you have? ___

BAR GRAPH OF VARIABLE TCHEXPER, N = 20

N OF CASES | 20
MINIMUM | 1.000
MAXIMUM | 17.000
MEAN | 8.050
STANDARD DEV | 5.176
12. What is your highest level of education?  ____ Bachelors degree
       ____ some graduate work  ____ Masters degree  ____ Doctorate

BAR GRAPH OF VARIABLE EDUCATION, N = 25

<table>
<thead>
<tr>
<th>VALUE</th>
<th>COUNT</th>
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</tr>
</thead>
<tbody>
<tr>
<td>2.000</td>
<td>1</td>
<td>4.00</td>
</tr>
</tbody>
</table>
| 3.000 | 15    | 60.00 ***
| 4.000 | 9     | 36.00 **|

13. Please indicate your gender:  ____ female  ____ male

BAR GRAPH OF VARIABLE GENDER, N = 25

<table>
<thead>
<tr>
<th>VALUE</th>
<th>COUNT</th>
<th>PERCENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.000</td>
<td>10</td>
<td>40.00 ***</td>
</tr>
<tr>
<td>2.000</td>
<td>15</td>
<td>60.00 ****</td>
</tr>
</tbody>
</table>

14. Please indicate your ethnic background:  ____ black  ____ hispanic
       ____ caucasian  ____ oriental  ____ other (please indicate)

BAR GRAPH OF VARIABLE ETHNIC, N = 25

<table>
<thead>
<tr>
<th>VALUE</th>
<th>COUNT</th>
<th>PERCENT</th>
</tr>
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<tr>
<td>1.000</td>
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<td>23</td>
<td>92.00 ********</td>
</tr>
<tr>
<td>4.000</td>
<td>1</td>
<td>4.00</td>
</tr>
</tbody>
</table>

1 CASES WITH MISSING OR OUT OF RANGE VALUES

15. What is your age?

BAR GRAPH OF VARIABLE AGE, N = 24

<table>
<thead>
<tr>
<th>N OF CASES</th>
<th>MINIMUM</th>
<th>MAXIMUM</th>
<th>MEAN</th>
<th>STANDARD DEV</th>
</tr>
</thead>
<tbody>
<tr>
<td>24</td>
<td>27.000</td>
<td>58.000</td>
<td>41.833</td>
<td>7.982</td>
</tr>
</tbody>
</table>

16. General comments:
* Being an elementary principal with a lack of elementary counselors I can not get involved in implementing such a program. I wish that it was possible.
* WELL DONE!
* I am excited. I feel this is a direction that we have been trying to move toward for the last 4 years, but without the leadership to do so. I would be interested in the "Directors" retreat.
* Excellent content- would have liked more time. They have much to share-perhaps a follow up can be considered.
* Thank you. I appreciate the handouts. It would be great if additional materials were available for take home today rather than contacting the CSU staff.
* I need more specific information on setting up a program.
* I'm overwhelmed by all the info. Too much info in such a short time.
* This was excellent and very much in accordance with my needs. Q3-Knowledgeable, bright, articulate. Q7- The promotional material Didn't tell how outstanding and valuable this is.
* Covered too much material for time period.
EVALUATION OF
"Student Competency Based Guidance" 4/22/88 - Session 2

1. What was your level of familiarity with the topic prior to the program?

<table>
<thead>
<tr>
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<tr>
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<td>6</td>
<td>23.08%</td>
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<td>2.000</td>
<td>6</td>
<td>23.08%</td>
</tr>
<tr>
<td>3.000</td>
<td>4</td>
<td>15.38%</td>
</tr>
<tr>
<td>4.000</td>
<td>8</td>
<td>30.77%</td>
</tr>
<tr>
<td>5.000</td>
<td>1</td>
<td>3.85%</td>
</tr>
<tr>
<td>6.000</td>
<td>1</td>
<td>3.85%</td>
</tr>
</tbody>
</table>

N OF CASES 26
MINIMUM 1.000
MAXIMUM 6.000
MEAN 2.808
STANDARD DEV 1.415

2. What is your overall impression of this workshop?

<table>
<thead>
<tr>
<th>VALUE</th>
<th>COUNT</th>
<th>PERCENT</th>
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</thead>
<tbody>
<tr>
<td>3.000</td>
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<td>3.70%</td>
</tr>
<tr>
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<td>4</td>
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<tr>
<td>5.000</td>
<td>15</td>
<td>55.56%</td>
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<tr>
<td>6.000</td>
<td>7</td>
<td>25.93%</td>
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</table>

N OF CASES 27
MINIMUM 3.000
MAXIMUM 6.000
MEAN 5.037
STANDARD DEV 0.759

3. Would you recommend this presenter to your colleagues?

<table>
<thead>
<tr>
<th>VALUE</th>
<th>COUNT</th>
<th>PERCENT</th>
</tr>
</thead>
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<tr>
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<td>3.70%</td>
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<td>14</td>
<td>51.85%</td>
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<tr>
<td>6.000</td>
<td>12</td>
<td>44.44%</td>
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</table>

N OF CASES 27
MINIMUM 4.000
MAXIMUM 6.000
MEAN 5.407
STANDARD DEV 0.572
4. The ideas and content presented will be useful to me in my job responsibilities.

<table>
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<th>4</th>
<th>5</th>
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<tbody>
<tr>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td>6</td>
</tr>
<tr>
<td>Strongly</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td>Strongly</td>
</tr>
<tr>
<td>Disagree</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Agree</td>
</tr>
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</table>

BAR GRAPH OF VARIABLE JOBRESP , N = 26

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<th>N OF CASES</th>
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<tbody>
<tr>
<td>3.000</td>
<td>1</td>
<td>3.85</td>
<td>MINIMUM</td>
</tr>
<tr>
<td>4.000</td>
<td>1</td>
<td>3.85</td>
<td>MAXIMUM</td>
</tr>
<tr>
<td>5.000</td>
<td>10</td>
<td>38.46</td>
<td>MEAN</td>
</tr>
<tr>
<td>6.000</td>
<td>14</td>
<td>53.85</td>
<td>STANDARD DEV</td>
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1 CASES WITH MISSING OR OUT OF RANGE VALUES

5. The objectives of the workshop were made clear.

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<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td>6</td>
</tr>
<tr>
<td>Strongly</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td>Strongly</td>
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<tr>
<td>Disagree</td>
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BAR GRAPH OF VARIABLEOBJCLEAR , N = 27

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<td>1</td>
<td>3.70</td>
<td>MINIMUM</td>
</tr>
<tr>
<td>3.000</td>
<td>2</td>
<td>7.41</td>
<td>MAXIMUM</td>
</tr>
<tr>
<td>4.000</td>
<td>5</td>
<td>18.52</td>
<td>MEAN</td>
</tr>
<tr>
<td>5.000</td>
<td>9</td>
<td>33.33</td>
<td>STANDARD DEV</td>
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<tr>
<td>6.000</td>
<td>10</td>
<td>37.04</td>
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6. The objectives of the workshop were achieved.

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<td>3</td>
<td>4</td>
<td>5</td>
<td>6</td>
</tr>
<tr>
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<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td>Strongly</td>
</tr>
<tr>
<td>Disagree</td>
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<td></td>
<td>Agree</td>
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BAR GRAPH OF VARIABLEOBJACHIE , N = 23

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<td>4.35</td>
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<tr>
<td>4.000</td>
<td>7</td>
<td>30.43</td>
<td>MAXIMUM</td>
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<td>11</td>
<td>47.83</td>
<td>MEAN</td>
</tr>
<tr>
<td>6.000</td>
<td>4</td>
<td>17.39</td>
<td>STANDARD DEV</td>
</tr>
</tbody>
</table>

4 CASES WITH MISSING OR OUT OF RANGE VALUES
7. Was the content of the program accurately reflected by the promotional material?

Not Accurate
Very Accurate
Did not see

BAR GRAPH OF VARIABLEPROMMATERIAL, N = 21

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<td>9</td>
<td>42.86</td>
</tr>
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<td>6.000</td>
<td>8</td>
<td>38.10</td>
</tr>
</tbody>
</table>

N OF CASES 21
MINIMUM 4.000
MAXIMUM 6.000
MEAN 5.190
STANDARD DEV 0.750

6 CASES WITH MISSING OR OUT OF RANGE VALUES

8. Your present placement: __ Elementary __ Middle School __ High School
   __ Vocational School __ Central Administration __ other (please indicate)

BAR GRAPH OF VARIABLEPLACE Namen, N = 25

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<th>PERCENT</th>
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<td>12.00 *</td>
</tr>
<tr>
<td>2.000</td>
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<td>20.00 **</td>
</tr>
<tr>
<td>3.000</td>
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<td>48.00 ****</td>
</tr>
<tr>
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<td>3</td>
<td>12.00 *</td>
</tr>
<tr>
<td>5.000</td>
<td>2</td>
<td>8.00 *</td>
</tr>
</tbody>
</table>

2 CASES WITH MISSING OR OUT OF RANGE VALUES

9. Your present assignment: __Teacher __Principal __Counselor __Supervisor
   __Central Office Administrator __other (please indicate)

BAR GRAPH OF VARIABLE ASSIGN, N = 25

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<td>4.00</td>
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<td>3.000</td>
<td>19</td>
<td>76.00 ********</td>
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<td>1</td>
<td>4.00</td>
</tr>
<tr>
<td>5.000</td>
<td>2</td>
<td>8.00 *</td>
</tr>
</tbody>
</table>

2 CASES WITH MISSING OR OUT OF RANGE VALUES
10. Your years in present assignment:  
   ___ 1-2 yrs. ___ 3-5 yrs. ___ 6-10 yrs.  
   ___ 11-15 yrs. ___ 16-20 yrs. ___ 21-30 yrs. ___ more than 30 yrs.

BAR GRAPH OF VARIABLE YRSASSIG , N = 26

<table>
<thead>
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<th>PERCENT</th>
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<td>11.54</td>
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<td>5.000</td>
<td>4</td>
<td>15.38</td>
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1 CASES WITH MISSING OR OUT OF RANGE VALUES

11. If you are not a teacher, how many years teaching experience do you have? ___

BAR GRAPH OF VARIABLE TCHEXPER , N = 20

<table>
<thead>
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<th>20</th>
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<tbody>
<tr>
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</tr>
<tr>
<td>MAXIMUM</td>
<td>19.000</td>
</tr>
<tr>
<td>MEAN</td>
<td>11.050</td>
</tr>
<tr>
<td>STANDARD DEV</td>
<td>4.466</td>
</tr>
</tbody>
</table>

12. What is your highest level of education?  
   ___ Bachelors degree  
   ___ some graduate work  ___ Masters degree  ___ Doctorate

BAR GRAPH OF VARIABLE EDUCATION , N = 27

<table>
<thead>
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<th>COUNT</th>
<th>PERCENT</th>
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<tbody>
<tr>
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<tr>
<td>3.000</td>
<td>24</td>
<td>88.89</td>
</tr>
<tr>
<td>4.000</td>
<td>2</td>
<td>7.41</td>
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</table>

13. Please indicate your gender:  
   ___ female  ___ male

BAR GRAPH OF VARIABLE GENDER , N = 27

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<th>VALUE</th>
<th>COUNT</th>
<th>PERCENT</th>
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<tr>
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<td>16</td>
<td>59.26</td>
</tr>
<tr>
<td>2.000</td>
<td>11</td>
<td>40.74</td>
</tr>
</tbody>
</table>

14. Please indicate your ethnic background:  
   ___ black  ___ hispanic  
   ___ caucasian  ___ oriental  ___ other (please indicate)

BAR GRAPH OF VARIABLE ETHNIC , N = 27

<table>
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<tr>
<th>VALUE</th>
<th>COUNT</th>
<th>PERCENT</th>
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<tr>
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<td>3.70</td>
</tr>
<tr>
<td>3.000</td>
<td>26</td>
<td>96.30</td>
</tr>
</tbody>
</table>
15. What is your age? ___

BAR GRAPH OF VARIABLE AGE, N = 25

| N OF CASES | 25 |
| MINIMUM    | 27.000 |
| MAXIMUM    | 62.000 |
| MEAN       | 41.640 |
| STANDARD DEV | 8.421 |

16. General comments:

* Q2 - Not a bad job Frank, Joel et al.
* Excellent presentation - stimulus - eye opener
* Useful.
* Excellent program - although too short!! curly was difficult to understand at times.
* I wish they would have been allowed more time.
* Very interesting concept. Fits my paradigm!
* Great - I need more detail.
* The beginning presentation from the State Dept. was worthless - The two Johnson presenters should have been given more time. The seating was poorly arranged so that people at either end couldn't see.
* Good - too short - agreed with a number of the premise.
* More time should be taken to present the program. A lot of material was presented in an awfully short time.
* Excellent - Presenters needed more time, excellent video.
* Hard to hear Mr. Johnson.
* The first session (8:30 -10:00) were more beneficial for me.
* I would like to have much more information on this topic. I like the idea of shared responsibilities.
* Lots of good material - I'd like more!
* Material covered a little too quickly.
* More time was needed.

THANK YOU FOR TAKING THE TIME TO COMPLETE THIS QUESTIONNAIRE
EVALUATION OF
"Student Competency Based Guidance" 4/22/88 - Session 3

1. What was your level of familiarity with the topic prior to the program?

<table>
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<tr>
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<th>3</th>
<th>4</th>
<th>5</th>
<th>6</th>
</tr>
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<tbody>
<tr>
<td>Low Familiarity</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>High Familiarity</td>
<td></td>
<td></td>
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**BAR GRAPH OF VARIABLE FAMILIAR**, N = 35

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N OF CASES 35
MINIMUM 1.000
MAXIMUM 5.000
MEAN 3.286
STANDARD DEV 1.202

2. What is your overall impression of this workshop?

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N OF CASES 34
MINIMUM 3.000
MAXIMUM 6.000
MEAN 4.412
STANDARD DEV 0.925

1 CASES WITH MISSING OR OUT OF RANGE VALUES

3. Would you recommend this presenter to your colleagues?

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N OF CASES 35
MINIMUM 3.000
MAXIMUM 6.000
MEAN 4.771
STANDARD DEV 1.060

4. The ideas and content presented will be useful to me in my job responsibilities.

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<tr>
<td>Strongly Disagree</td>
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**BAR GRAPH OF VARIABLE JOBRESP**, N = 35

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N OF CASES 35
MINIMUM 2.000
MAXIMUM 6.000
MEAN 4.800
STANDARD DEV 1.183

30
5. The objectives of the workshop were made clear.

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6. The objectives of the workshop were achieved.

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1 CASES WITH MISSING OR OUT OF RANGE VALUES

7. Was the content of the program accurately reflected by the promotional material?

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N OF CASES 25
MINIMUM 3.000
MAXIMUM 6.000
MEAN 4.840
STANDARD DEV 1.068

10 CASES WITH MISSING OR OUT OF RANGE VALUES
8. Your present placement: ___ Elementary ___ Middle School ___ High School
   ___ Vocational School ___ Central Administration ___ other (please indicate)
   
   BAR GRAPH OF VARIABLE PLACEMENT, N = 35

<table>
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</tr>
<tr>
<td>5.000</td>
<td>3</td>
<td>8.57 *</td>
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</tbody>
</table>

9. Your present assignment: ___ Teacher ___ Principal ___ Counselor ___ Supervisor
   ___ Central Office Administrator ___ other (please indicate)
   
   BAR GRAPH OF VARIABLE ASSIGN, N = 35

<table>
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<td>5.71 *</td>
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10. Your years in present assignment: ___ 1-2 yrs. ___ 3-5 yrs. ___ 6-10 yrs.
    ___ 11-15 yrs. ___ 16-20 yrs. ___ 21-30 yrs. ___ more than 30 yrs.
   
   BAR GRAPH OF VARIABLE YEARS ASSIGN, N = 34

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<td>8.82 *</td>
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   1 CASES WITH MISSING OR OUT OF RANGE VALUES

11. If you are not a teacher, how many years teaching experience do you have? ___

   BAR GRAPH OF VARIABLE TEACH EXPER, N = 28

   | N OF CASES | 28 |
   | MINIMUM    | 2.00 |
   | MAXIMUM    | 23.00 |
   | MEAN       | 10.357 |
   | STANDARD DEV | 6.208 |

12. What is your highest level of education? ___ Bachelors degree
    ___ some graduate work ___ Masters degree ___ Doctorate

   BAR GRAPH OF VARIABLE EDUCATION, N = 34

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   1 CASES WITH MISSING OR OUT OF RANGE VALUES
13. Please indicate your gender:  ____ female  ____ male

BAR GRAPH OF VARIABLE GENDER, N = 34

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1 CASES WITH MISSING OR OUT OF RANGE VALUES

14. Please indicate your ethnic background:  ____ black  ____ hispanic
     ____ caucasian  ____ oriental  ____ other (please indicate)

BAR GRAPH OF VARIABLE ETHNIC, N = 34

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<td>64.71 %</td>
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1 CASES WITH MISSING OR OUT OF RANGE VALUES

15. What is your age?  ____

BAR GRAPH OF VARIABLE AGE, N = 30

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<td>35.000</td>
<td>57.000</td>
<td>41.900</td>
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16. General comments:
* Had too little time.
* Good info—but too much too fast!
* Excellent workshop!
* Excellent!
* Tough to follow - shotgun. Perhaps too much squeezed into too little.
* Enjoy in-service at university.
* I only attended the afternoon session. I am sure that I missed greatly needed information.
* We need to have copies of transparencies, especially the ones too small to see!!
* Thanks!!!
* Very interesting. Difficult to hear speakers because of traffic and air conditioner noises.
* More info than I was able to appropriately process. Hire 'em at CSU!!!
* Encouraged our administrators to come / they came 10-12 and 1-4/ material was repetitive and they were disappointed.
* More "ELEM" HANDOUTS Cleveland City Please!!
* As a teacher, I found the presentation confusing — I did not follow all the jargon. I'd appreciate more background in some of their things, I guess.
* Felt rushed - Too much info for time.
* Much too hurried.
* The atmospheric conditions were somewhat distracting along with the set up of the room but the information was great!
* There was too much material trying to be covered in too short of time.

THANK YOU FOR TAKING THE TIME TO COMPLETE THIS QUESTIONNAIRE
APPENDIX D

DISSEMINATION EFFORTS

1. Materials Order Form
2. Fall Conference
   a. Agenda
   b. Evaluation
3. Ohio School Counselors Association Awards
4. Ohio School Counselors Association Newsletter Article
5. Regional State Guidance Skills Workshops
6. American Association For Counseling and Development 1990 Convention
Listed below are articles available for purchase. Please indicate the quantity desired and mail order form with check to:

Greater Cleveland Educational Development Center
Cleveland State University
1355 Rhodes Tower
Euclid Avenue at E. 24th Street
Cleveland, OH 44115

Please make checks payable to Greater Cleveland Educational Development Center. Material(s) will be mailed promptly upon receipt of order. Thank You.

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<td></td>
<td>&quot;Revitalization of Guidance in Northeast Ohio, Model Component Reports,&quot; Cleveland State University, College of Education, Dept. of Education Specialists; Sept. 1989 (58 pp)</td>
<td>$10.00 each</td>
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<td>&quot;Fairview High School Competency Based Guidance Program, Grades 9-12; (205 pp)</td>
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<td>&quot;Fairview City Schools: Competency Based Guidance Program: Eighth Grade Group Guidance,&quot; Fairview City Schools; (32 pp)</td>
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<td>&quot;Desktop Reference List for School Counselors&quot; Susan Andregg, Bay Village Schools; (17 pp)</td>
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<td>&quot;Guidance Services for Dysfunctional Families: A Counselor's Guide of Strategies for Families,&quot; Bay Village City Schools; (120 pp)</td>
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<td>&quot;Guidance Services for Dysfunctional Families: Procedure for Creating a Professional Referral Resource (Rolodex),&quot; Bay Village Schools; (53 pp)</td>
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<td>&quot;Building a Smooth Transition Between Middle School and High School,&quot; Lakewood City Schools; 1988-1989 (15 pp)</td>
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<td>&quot;Self-Concept as a Basis for Career Decision Making&quot; Mentor Shore Junior High; (32 pp)</td>
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<td>&quot;Implementation of a Career Education Program,&quot; Wickliffe High School; (9 pp)</td>
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<td>&quot;The Boost Club: Bring Out Outstanding Strengths Together!&quot; North Olmsted City Schools; (14 pp)</td>
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**TOTAL**

**TOTAL (FROM SIDE 1)**

**GRAND TOTAL**

NAME______________________________

ADDRESS______________________________

______________________________

TELEPHONE______________________________
“Revitalizing Guidance in Northeast Ohio”

Overview: Dr. Norman Gysbers, Professor of Educational and Counseling Psychology at the University of Missouri-Columbia, will keynote Session I. His topic will be “Remodeling and Revitalizing Your School Guidance Program While You are Living and Working in It”.

During Session II, participants will learn about the Revitalizing Guidance Project, a three-year grant funded effort under the direction of Cleveland State University, to change the delivery of guidance services in Northeast Ohio. Nine project districts will present their unique components and discuss programmatic changes that resulted from their participation in the project. Some of the issues addressed will be: results-based guidance, improved service delivery for the average student, improving self-concept for students at risk, development of a parent-intervention handbook, mentoring, competency-based guidance, programmatic change, and marketing your guidance program.

Intended Audience: Superintendents, Directors of Pupil Personnel, Directors of Guidance, Curriculum and Staff Development Coordinators, Building Level Administrators, and Counselors.


Dates: 
Session I: Thursday, September 21, 1989
Session II: Friday, September 22, 1989

Location: CSU Main Classroom Building, Auditorium 1899 East 22nd Street, Cleveland

Time: 
Session I: 2:00 p.m.-5:00 p.m.
Session II: 9:00 a.m.-3:30 p.m.

(Registration begins one-half hour before each session)

Cost: 
Individual Sessions: GCEDC Member Districts: $15.00/participant/session Non-Member Districts: $20.00/participant/session

Sessions I and II: GCEDC Member Districts: $20.00/participant/session Non-Member Districts: $25.00/participant/session

Fees include all materials. Lunch not included.

Registration: Thursday, September 7, 1989

Late registrations will be accepted on an availability basis.

About the Keynote Presenter:
Norman C. Gysbers: Professor of Educational and Counseling Psychology at the University of Missouri-Columbia, is the editor of the Journal of Career Development. He has written thirty-four journal articles, ten chapters in recently published books, and five books including Developing and Managing Your School Guidance Program.

Objectives:
The presentation will help participants:

- Understand the need for change in school guidance and counseling K-12.
- Understand the processes involved in organizing and restructuring the overall change process in school guidance and counseling programs.
- Understand the four phases of change: 1) planning, 2) designing, 3) implementing, 4) evaluating.

Agendas:

Session I
1:30 p.m. Registration
2:00 p.m. Keynote Address
"Remodeling and Revitalizing Your School Guidance Program While You are Living and Working in It" - Dr. Norman C. Gysbers

3:00 p.m. Panel Response to Keynote Address
PANEL: Dr. Carl Rak, Adjunct Assistant Professor, Cleveland State University Dr. Frank O’Dell, Associate Professor, Cleveland State University Mr. Joel Chermonot, Director of Guidance, Fairview Park Schools/Adjunct Professor, Cleveland State University

4:00 p.m. Keynote Address
Dr. Carl Rak, Adjunct Assistant Professor, Cleveland State University

Session II

8:30 a.m. Registration/ Coffee and Donuts

9:15 a.m. Participants Select Project Presentation
(Cleveland Elementary, Cleveland Heights, Mentor Shore, Fairview High, Bay Village, Medina High, Change Process for Revitalizing Guidance Programs.)

10:30 a.m. Panel Response to Keynote Address
PANEL: Dr. Carl Rak, Adjunct Assistant Professor, Cleveland State University Dr. Frank O’Dell, Associate Professor, Cleveland State University Mr. Joel Chermonot, Director of Guidance, Fairview Park Schools/Adjunct Professor, Cleveland State University

12:00 p.m. Lunch

1:00 p.m. Participants Select Project Presentation
(Cleveland Heights, Mentor Shore, Lakewood High, Bay Village, North Olmsted, Wickliffe.)

2:15 p.m. Poster Sessions with the Ten Guidance Leadership Teams

CEUs: Upon satisfactory completion of Sessions I and II, participants will be eligible to earn .5 Ohio Department of Education CEU. To be eligible, participants must attend and take part in all large and small group activities pre-ribed by the presenters. Participants not attending all of the above forfeit any claims to CEU credit.

1. What was your level of familiarity with the topic prior to the program?

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N of Cases: 48

2. What is your overall impression of this workshop?

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N of Cases: 44

3. The ideas and content provided by the keynote speaker will be useful to me in my job responsibilities.

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N of Cases: 48
4. The ideas and content provided by the poster sessions will be useful to me in my job responsibilities.

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N OF CASES 34
MINIMUM 2.000
MAXIMUM 6.000
MEAN 4.676
STANDARD DEV 1.147

5. The ideas and content provided by the project presenters will be useful to me in my job responsibilities.

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BAR GRAPH OF VARIABLE PROJECT , N = 47

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N OF CASES 47
MINIMUM 3.000
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MEAN 5.426
STANDARD DEV 0.744

6. As a result of this conference, I would be interested in participating in a similar revitalization of guidance project.

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<tr>
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N OF CASES 47
MINIMUM 1.000
MAXIMUM 6.000
MEAN 5.021
STANDARD DEV 1.277
7. Was the content of the program accurately reflected by the promotional material?

Not Accurate

BAR GRAPH OF VARIABLE PROMO, N = 44

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Very Accurate

Did not see Material

8. Your present placement: ___ Elementary ___ Middle School ___ High School

___ Central Office Administration ___ other ______

BAR GRAPH OF VARIABLE PLACEMENT, N = 48

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9. Your present assignment: ___ Teacher ___ School Counselor ___ Building Admin.

___ Supervisor/Coordinator ___ Central Office Administrator ___ other ______

BAR GRAPH OF VARIABLE ASSIGN, N = 48

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</tr>
<tr>
<td>5.000</td>
<td>2</td>
<td>4.17 *</td>
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</tbody>
</table>

10. Which district are you from?

Amherst Exempted Village Schools
Aurora City Schools
Avon Lake City Schools
Beachwood City Schools
(2) Beaumont City Schools
(6) Berea City Schools
(2) Canton City Schools
(2) Cleveland Catholic Diocese
(10) Cleveland Public Schools
Cuyahoga Heights School District
East Cleveland City Schools
Elyria City Schools

Fairview Park City Schools
Highland Local School District
Lordstown Local School District
Madison Local School District
Mahoning County Schools
Maple Heights City Schools
Olmsted Falls City Schools
Orrville City Schools
Rocky River City Schools
Strongsville City Schools
Twinsburg City Schools
Westlake City Schools
Excellent refreshments! Good job!

Thank you! This program was well worth the time. I feel more excited and capable about revising our Amherst guidance plan this year!

Excellent presentations by Fairview and Bay Village. Medina's was fair - their video was very interesting and I would like to attend it. Many thanks to CSU for gathering and organizing these presentations. I only attended Friday, and cannot comment on the Thursday presentation.

Excellent conference. Appreciate materials and research willingly shared by presenters. Being from a Catholic school (extremely small guidance budget and time limitations) it was helpful for me to see what larger systems are doing and now I can adapt those resources to my program.

One of the most valuable workshops I have attended. Excellent handouts. Every presentation was outstanding.

The elementary counselors session was excellent. They were enthusiastic and well prepared.

It was rewarding presenting and participating. Great ideas and feedback.

If another afternoon session only is scheduled, why not consider starting it earlier so it would adjourn by 4:00-4:30. Traffic problems would be much less and people would be encouraged to stay and participate.

It was interesting to note the range of Approaches from Bay's Counselor Assignments tied to one class for four to six years, Cleveland Heights approach of not having a particular caseload. I believe that the ideas presented confirmed some feelings that I have regarding my particular counseling assignment and experiences.

I enjoyed the conference. The keynoter and the presenter were really on target. Many times at conferences such as this someone misses the target. This was certainly not the case. Organization and logistics were excellent. It was really a professional job!

The presentations were very well organized. I found the presentations and handouts most valuable. I appreciate your coordination of this project. It was nice to participate in a guidance conference that was close and had a reasonable time restraint. The opportunities to network with other counselors was most valuable.

I am now more energized than ever before for a change!

It would be good to have advance knowledge of the main speaker. The general outline is done well. Your general information is good. Your directions and parking plan are good. You have excellent program ideas.
O.S.C.A. AWARDS ANNOUNCED

Counselors and a multitude of others joined together Tuesday evening, November 7th, to honor the recipients of the 1989 O.S.C.A. Awards. Smiles and applause greeted this years' award winners, who received their plaques from O.S.C.A. President Dr. Jim Wigtil and A.S.C.A. President Doris Coy during a ceremony conducted by Awards Chairperson Judy Morgan.

Barbara "Bobbi" Webster, school counselor at Mentor Ridge Jr. High in Mentor, was awarded the Charles E. Weaver Life Membership Award. Webster, who was honored for her significant contributions to guidance as evident through her many leadership positions, including O.S.C.A. President, was nominated by Dr. Mary Clayton, Guidance Supervisor, Columbus City Schools. The winner of the George E. Hill Meritorious Service Award was Dr. Frank O'Dell of Cleveland State University. Recognized for the development of the School Counselor Revitalization Project in Northeastern Ohio and other contributions to the profession, Dr. O'Dell was nominated by Dr. Jim Wigtil, Counselor Educator at the Ohio State University.

Mr. David Surrey, Principal of Waverly High School, was named the 1989 recipient of the O.S.C.A. Administrator Award. Nominated by school counselor Cookie Allison, Surrey was recognized for his ongoing support of guidance and counseling and the development of the People Assisting Waverly Students (P.A.W.S.) project, which utilizes peer interventions, assemblies, visual presentations, and after school programs to address the needs of Waverly High School students.

Congratulations Everyone!

NEW RESOURCES

The National Career and Counseling Services, 1515 K St., NW, Washington, D.C. 2005 announces the 1989 publication of two books. The titles are: New Emerging Careers Today, Tomorrow and in the 21st Century and Futuristic Exercises: a Workbook on Emerging Lifestyles and Careers in the 21st Century and Beyond. If you are interested in the topic of futuristic lifestyles and/or further information of these publications, contact Dr. Norman S. Feingold, P.O. Box 34987, Bethesda, MD 20817.

Photocareer
SERIOUS EXCITEMENT!

OIP is a highly specialized and innovative school, offering an extensive and comprehensive curriculum in photography and videography at a cost you can afford. Financial assistance is available.

Write or call for more information:

Ohio Institute of Photography
DEPT. 1
2029 Edgefield Drive
Dayton, Ohio 45439
(513) 294-6155
The Cleveland State University Department of Education Specialists is in the closing phase of a project entitled, "Revitalizing Guidance in Northeast Ohio." The project was funded by the George Gund and Cleveland Foundations. It was based upon the assumption that many schools in Northeast Ohio have not implemented new guidance concepts or models because of a lack of focused leadership. As part of the project, leadership teams from ten area schools were trained to revitalize their guidance programs around a developmental conceptualization, so that their guidance programs could better meet the needs of students and also serve as models for other schools wishing to update their guidance programs.

During the 1987-88 school year, the first year of this three-year project, the project staff composed of Dr. Frank O'Dell, Dr. Lewis Patterson, Dr. Carl Rak and Mr. Joel Chermonte, with the assistance of some outside consultants, provided a series of ten inservice programs on such topics as new guidance conceptualizations, implementation plans and strategies, and organizational change methods for the guidance leadership teams from the ten involved schools. Each leadership team was composed of a school administrator, a counselor, and a third person of the school's choice. Most guidance programs in Northeast Ohio were developed around a clinical/college selection conceptualization which serves those students with special needs but does not address the guidance needs of all students. This series of inservice workshops prepared leadership teams to organize their guidance programs around a developmental or curriculum model designed to serve all students in a preventative-developmental manner.

The ten leadership teams involved in the project are from Bay Village, Cleveland (two teams, one elementary and one secondary), Cleveland Heights/University Heights, Fairview Park, Lakewood, Medina, Mentor, North Olmsted, and Wickliffe. The model components addressed such areas as improving self-esteem of urban elementary school students; motivating at-risk high school students; improving self concept and career decision making at the middle school level; educational and career planning for non-college bound high school students; initiating parent-school partnerships; modernizing transitions from middle-school to high school; helping students, parents, and faculty deal with current issues; motivating at-risk elementary students to improve academically; implementing a comprehensive group guidance program, and developing a model for guidance program change.

The ideas for this project have come from many sources, but most specifically from the book Improving Guidance Programs by Norman Gysbers and Earl Moore. It is hoped that as a result of the project, the ten involved schools will dramatically improve their guidance programs and that their research will motivate all schools to review and update their guidance programs.
GUIDANCE SKILL WORKSHOPS
INDIVIDUAL PRE-REGISTRATION FORM

Name ____________________________________________________________ Title ______________________________
School District ____________________________________________________________
School Address ____________________________________________________________________________
City _____________________________ State _______ Zip __________ Telephone ( )

Continuing Education Unit (CEU) Information

Your full-day attendance and social security number are REQUIRED if you wish to receive 5 clock
hours of CEU credit.

Social Security Number ____________________________

Materials

There will be two registration tables - one for Substance Education and one for Guidance and Counseling.
Your registration materials will be at the Guidance and Counseling table.

Schedule

8:30 a.m. Registration and Refreshments 9:00 - 3:00 p.m. Workshop

<table>
<thead>
<tr>
<th>Dates and Locations (Check which workshop location you will attend)</th>
<th>Workshop Sessions (Select ONE topic for the morning and ONE for the afternoon). Place the corresponding topic numbers in the blanks below.</th>
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<tbody>
<tr>
<td>[ ] April 24 - Carrousel Inn, Cincinnati</td>
<td>Workshop Topic Number</td>
</tr>
<tr>
<td>[ ] April 25 - SeaGate Centre, Toledo</td>
<td>_____ Morning (a.m.) _____ Afternoon (p.m.)</td>
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<tr>
<td>[ ] April 27 - Holiday Inn, Hilliard</td>
<td>Workshop Topics</td>
</tr>
<tr>
<td>[ ] May 1 - Salt Fork Lodge, Cambridge</td>
<td>#1 Revitalization of Guidance (a.m.)</td>
</tr>
<tr>
<td>[ ] May 2 - Holiday Inn (Boston Mills), Hudson</td>
<td>#2 Post Secondary Options Update (a.m.)</td>
</tr>
<tr>
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<td>#3 Parenting (a.m.)</td>
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<td></td>
<td>#4 Ohio Career Information System (a.m.)</td>
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<tr>
<td></td>
<td>#5 Guidance Section Mini Sessions (p.m.)</td>
</tr>
<tr>
<td></td>
<td>#6 Helping Students to Improve ACT/SAT Scores (p.m.)</td>
</tr>
<tr>
<td></td>
<td>#7 Developing An Award-Winning Substance Education Program (p.m.)</td>
</tr>
<tr>
<td></td>
<td>#8 Providing Student Assistance Programs to Meet the Needs of All Students (p.m.)</td>
</tr>
<tr>
<td></td>
<td>#9 Utilizing a Collaborative Effort (School/Agency/Community) to Reach High-Risk Youth (p.m.)</td>
</tr>
</tbody>
</table>

Luncheon Attendance

[ ] YES I will attend the luncheon

[ ] NO I will not attend the luncheon

Lunch will be provided for pre-registered participants only.

Return this registration form by April 6, 1990 to:
Edwin A. Whitfield
Workshop Registration
Ohio Department of Education
65 South Front Street, Room 719
Columbus, Ohio 43266-0308
(614) 466-4590

(DUPLICATE AS NEEDED)
GUIDANCE SKILL WORKSHOPS

An Open Invitation is Extended to School Administrators, Counselors, and Teachers to Attend the 1990 Guidance Skill Workshops.

TOPIC DESCRIPTIONS

WORKSHOP #1: REVITALIZATION OF GUIDANCE (a.m.)

A report and discussion of the progress of ten Ohio schools participating in the Revitalization of Guidance Project. Cleveland State University has provided consultative assistance for guidance leadership teams in each of the ten participating schools. Each team developed one component of their guidance program to serve as a model for other schools.

WORKSHOP #2: POST SECONDARY ENROLLMENT PROGRAM OPTIONS UPDATE (a.m.)

A current report on the status of the program and a discussion relating to counselor concerns and responsibilities.

WORKSHOP #3: PARENTING (a.m.)

Counselors can play a key role in making parent education available in school districts throughout the state. This session will focus on ways to reach parents and will provide suggestions and resources for parent training programs.

WORKSHOP #4: OCIS - OHIO'S VITAL CAREER TOOL (a.m.)

This session will include an overview of the system through discussion on the use of commands and ideas on how to use the system to its fullest with either student or adult populations.

WORKSHOP #5: GUIDANCE SECTION MINI SESSIONS (p.m.)

Brief presentations with useful materials dealing with stress management, self-esteem, learning styles and resources update.

WORKSHOP #6: HELPING STUDENTS TO IMPROVE ACT/SAT SCORES (p.m.)

A session providing test-taking skills including counselor/parent involvement, ways to reduce test anxiety, and test preparation. Current available materials will be displayed and a bibliography for reference provided.

WORKSHOP #7: DEVELOPING AN AWARD-WINNING SUBSTANCE EDUCATION PROGRAM (p.m.)

Representatives from school districts that have received recognition in Ohio as part of the U.S. Drug Free Schools Recognition Program will share the secrets of their success.

WORKSHOP #8: PROVIDING PROGRAMS FOR MEETING THE NEEDS OF ALL STUDENTS (p.m.)

This presentation will discuss the development of effective school-based systems approaches for meeting the needs of all students in the school. The common characteristics of successful Student Assistance Programs will be identified and demonstrated as applicable to all students.

WORKSHOP #9: UTILIZING A COLLABORATIVE EFFORT IN MEETING THE NEEDS OF HIGH-RISK YOUTH (SCHOOL/AGENCY/COMMUNITY PARTNERSHIPS) (p.m.)

Representatives from highly successful Ohio High-Risk Youth State and Local Partnership projects will share successful strategies and identify barriers to forming state and local partnerships to target high-risk youth. The partnerships attempt to coordinate multiple federal and state grant funds in order to develop a comprehensive service strategy for specific target populations.
GUIDANCE SKILL WORKSHOPS
SITES AND DIRECTIONS

April 24
Carrousel Inn, Cincinnati
8001 Reading Road
(513) 821-5110
I-75 to Exit 10B/Galbraith Road

April 25
SeaGate Centre, Toledo
401 Jefferson Avenue
Downtown Toledo
(419) 321-5100
I-75N to Exit 201B to Washington. Right on Washington to Summit (four blocks). Left on Summit to SeaGate parking garage located between Holiday Inn and Radisson Hotel.

April 27
Holiday Inn, Columbus West, Hilliard
2350 Westbelt Drive, Columbus
(614) 771-1104
Located off I-270 at Exit 10/Roberts Road.

May 1
Salt Fork State Park Lodge, Cambridge
(614) 439-2751
Located 9 miles off State Route 22 near Cambridge and the Interstate 77 and Interstate 70 interchange.

May 2
Holiday Inn (Boston Mills), Hudson
240 Hines Hill Road, Hudson
(216) 653-9191
Route 8 at Ohio Turnpike
Exit 12

WORKSHOP SCHEDULE

<table>
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<th>Time</th>
<th>Event</th>
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<tr>
<td>8:30 - 9:00 a.m.</td>
<td>Registration and Refreshments</td>
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<tr>
<td>9:00 - 10:00 a.m.</td>
<td>Opening General Session</td>
</tr>
<tr>
<td>10:00 - 12:00 p.m.</td>
<td>Morning Workshop Session</td>
</tr>
<tr>
<td>12:00 - 1:00 p.m.</td>
<td>LUNCH</td>
</tr>
<tr>
<td>1:00 - 3:00 p.m.</td>
<td>Afternoon Workshop Sessions Adjourn</td>
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GUIDANCE SKILL WORKSHOP
Carrousel Inn, Cincinnati
April 24, 1990

8:30 - 9:00 a.m.  REGISTRATION

9:00 - 9:45 a.m.  Opening General Session
Regency Room

10:00 - 11:45 a.m.  Workshop 1
Revitalization of Guidance
Gallery Room

Workshop 2
Post Secondary Options
Roselawn Room

Workshop 3
Parenting
Pavillion Room

Workshop 4
Occupational Career
Information System
Amberly Room

12:00 - 1:00 p.m.  LUNCHEON
Regency Room

1:00 - 3:00 p.m.  Workshop 5
Guidance Section
Mini Sessions
Pavillion Room

Workshop 6
Helping Students to
Improve ACT/SAT Scores
Amberly Room

Speakers:
Joel Chermonte
Coordinator of Guidance
Fairview City Schools
Frank O'Dell
Chairperson, Educational Specialist
Cleveland State University
Carl Rak
Adjunct Assistant Professor
Cleveland State University

Speaker:
Frank Schiraldi
Assistant Director
Elementary and Secondary Education
Ohio Department of Education

Speaker:
Judy Airhart
Guidance and Counseling
Ohio Department of Education

Speaker:
Jonette Patterson
Supervisor, Job Placement
Ohio Department of Education

Speakers:
Joan Novak
Larry Foster
Wanda Harewood-Jones
John Chatman
Guidance and Counseling
Ohio Department of Education

Speaker:
Edwin Whitfield
Associate Director
Ohio Department of Education
Workshop 7
Developing An Award-Winning Substance Education Program
Gallery Room

Speaker:
Margy Stevens
Drug Free Coordinator
Lebanon City Schools

Workshop 8
Providing Programs for Meeting the Needs of All Students
Crown Room

Speakers:
Jeff Leimbach
OCPC Alcoholism Counselor
Barbara Murphy

Workshop 9
Utilizing A Collaborative Effort in Meeting the Needs of High Risk Youth
Roselawn Room

Speakers:
Jackie Butler
Larry Williams
High Risk Adolescents

Registration Table
Return Ohio Department of Education CEU "bubble sheets"
Receive Licensure CEU Certificates
8:30 - 9:00 a.m. REGISTRATION

9:00 - 9:45 a.m. Opening General Session
Room 104
Edwin Whitfield
Associate Director
Ohio Department of Education

10:00 - 11:45 a.m. Workshop 1
Revitalization of Guidance
Room 104
Speakers:
Joel Chermonte
Coordinator of Guidance
Fairview City Schools
Frank O'Dell
Chairperson, Educational Specialist
Cleveland State University
Carl Rak
Adjunct Assistant Professor
Cleveland State University

Workshop 2
Post Secondary Options
Room 312
Speaker:
Frank Schiraldi
Assistant Director
Elementary and Secondary Education
Ohio Department of Education

Workshop 3
Parenting
Room 314/316
Speaker:
Judy Airhart
Guidance and Counseling
Ohio Department of Education

Workshop 4
Occupational Career Information System
Room 207
Speaker:
Anne Lika
Supervisor, OCIS
Ohio Department of Education

12:00 - 1:00 p.m. LUNCHEON
Rooms 202-208

1:00 - 3:00 p.m. Workshop 5
Guidance Section
Mini Sessions
Room 314/316
Speakers:
Joan Novak
Larry Foster
Wanda Harewood-Jones
John Chatman
Guidance and Counseling
Ohio Department of Education

Workshop 6
Helping Students to Improve ACT/SAT Scores
Room 312
Speaker:
Edwin Whitfield
Associate Director
Ohio Department of Education
Workshop 7
Developing An Award-Winning Substance Education Program
Room 207

Speaker:
Becky Stolorski
Drug Free Coordinator
Brunswick City Schools

Workshop 8
Providing Programs for Meeting theNeeds of All Students
Room 104

Speaker:
Mike Magnusson
Substance Abuse Program Coordinator
Fostoria City Schools

Workshop 9
Utilizing A Collaborative Effort in Meeting the Needs of High Risk Youth
Room 209

Speakers:
Johnetta Gant, Director
Robert Slack, Coordinator
Cares Program

3:00 p.m.

Registration Table
Return Ohio Department of Education CEU "bubble sheets"
Receive Licensure CEU Certificates
GUIDANCE SKILL WORKSHOP

Holiday Inn, Hilliard
April 27, 1990

8:30 - 9:00 a.m. REGISTRATION

9:00 - 9:45 a.m.
Opening General Session
Scioto/Shawnee/Wyandot Room

Edwin Whitfield
Associate Director
Ohio Department of Education

10:00 - 11:45 a.m. Workshop 1
Revitalization of Guidance
Scioto Room

Speakers:
Joel Chermonte
Coordinator of Guidance
Fairview City Schools
Frank O'Dell
Chairperson, Educational Specialist
Cleveland State University
Carl Rak
Adjunct Assistant Professor
Cleveland State University

Workshop 2
Post Secondary Options
Shawnee Room

Speaker:
Frank Schiraldi
Assistant Director
Elementary and Secondary Education
Ohio Department of Education

Workshop 3
Parenting
Ottawa Room

Speaker:
Judy Airhart
Guidance and Counseling
Ohio Department of Education

Workshop 4
Occupational Career Information System
Wyandot Room

Speaker:
Marilyn Shipman
Supervisor, OCIS
Ohio Department of Education

12:00 - 1:00 p.m. LUNCHEON
Atrium Room

1:00 - 3:00 p.m. Workshop 5
Guidance Section Mini Sessions
Ottawa Room

Speakers:
Joan Novak
Larry Foster
Wanda Harewood-Jones
John Chatman
Guidance and Counseling
Ohio Department of Education

Workshop 6
Helping Students to Improve ACT/SAT Scores
Chippewa Room

Speaker:
Edwin Whitfield
Associate Director
Ohio Department of Education
Workshop 7
Developing An Award-Winning Substance Education Program
Miami Room

Workshop 8
Providing Programs for Meeting the Needs of All Students
Shawnee Room

Workshop 9
Utilizing A Collaborative Effort in Meeting the Needs of High Risk Youth
Wyandot Room

Speaker:
Phill Hobbs, Principal
Eastmoor Middle School
Columbus City Schools

Speakers:
Bill Ellsworth, Director
Student Assistance Programs
Galion City Schools
Steve Powers, Consultant
Education and Prevention
Powers and Associates

Speakers:
Harvey Halliburton, Program Director
Bob Marrah, Coordinator
New Directions

3:00 p.m.

Registration Table
Return Ohio Department of Education CEU "bubble sheets"
Receive Licensure CEU Certificates
# GUIDANCE SKILL WORKSHOP

**Salt Fork Lodge, Cambridge**  
**May 1, 1990**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
<th>Speaker(s)</th>
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<tbody>
<tr>
<td>8:30 - 9:00 a.m.</td>
<td>registration</td>
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| 9:00 - 9:45 a.m. | opening general session                    | Ballroom         | Edwin Whitfield  
Associate Director  
Ohio Department of Education |
| 10:00 - 11:45 a.m. | workshop 1                                 | Anvil #1 Room    | Speakers:  
Joel Chermonte  
Coordinator of Guidance  
Fairview City Schools  
Frank O'Dell  
Chairperson, Educational Specialist  
Cleveland State University  
Carl Rak  
Adjunct Assistant Professor  
Cleveland State University |
|                | workshop 2                                 | Anvil #2 Room    | Speaker:  
Frank Schiraldi  
Assistant Director  
Elementary and Secondary Education  
Ohio Department of Education |
|                | workshop 3                                 | Anvil #3 Room    | Speaker:  
Judy Airhart  
Guidance and Counseling  
Ohio Department of Education |
|                | workshop 4                                 | Morgan Room      | Speaker:  
Jonette Patterson  
Supervisor, Job Placement  
Ohio Department of Education |
| 12:00 - 1:00 p.m. | lunch                                     |                  |                                                                            |
| 1:00 - 3:00 p.m. | workshop 5                                 | Anvil #3 Room    | Speakers:  
Joan Novak  
Larry Foster  
Wanda Harewood-Jones  
John Chatman  
Guidance and Counseling  
Ohio Department of Education |
|                | workshop 6                                 | Anvil #1 Room    | Speaker:  
Edwin Whitfield  
Associate Director  
Ohio Department of Education |
Workshop 7
Developing An Award-Winning Substance Education Program
Anvil #2 Room

Workshop 8
Providing Programs for Meeting the Needs of All Students
Truce & Shackleford Room

Workshop 9
Utilizing A Collaborative Effort in Meeting the Needs of High Risk Youth
Morgan Room

Speaker:
Carolyn Miller
Drug Free Coordinator
Centerville City Schools

Speaker:
Pat Neidert, District Coordinator
Chemical Awareness & Prevention Program
Green Local Schools

Speakers:
Janet Groom, Director
Student Services
Drug and Alcohol Council
Don Dague, Director
Drug and Alcohol Council

Registration Table
Return Ohio Department of Education CEU "bubble sheets"
Receive Licensure CEU Certificates
September 30, 1989

Dr. Frank O'Dell
RT 1419 E. 24th & Euclid
Cleveland, OH 44115

Dear Dr. O'Dell:

We are pleased to inform you that your proposal has been selected for presentation at the 1990 AACD Convention in Cincinnati, Ohio, March 16-19th.

The Program Selection Committee was quite impressed with the up-to-date, pertinent content of your program. Participants will certainly acquire valuable knowledge to put to practical use.

Please note the information below regarding your program title, format, and time slot allocation. If you have questions, please feel free to contact AACD (703-823-9800) or Terri Pregitzer (513-831-9170).

We thank you for submitting a fine proposal which will not only enhance the convention, but the participants' professional growth as well.

Sincerely,

Doris Rhea Coy, ASCA President
Terri Pregitzer, ASCA Program Chair

Program Title: REVITALIZATION OF GUIDANCE: A PROCESS OF CHANGE

Format: Formal Presentation Time Slot Allocation: 45 min.
APPENDIX E

STATE WIDE NEEDS

ASSESSMENT
As part of the project dissemination efforts, Dr. Rak, Mr. Chermonte, and Dr. O'Dell presented at five regional state workshops sponsored by the Ohio Department of Education. At those workshops, 216 counselors completed a needs assessment. This appendix contains a summary of the results:

**REVITALIZATION OF GUIDANCE**

**INFORMATION SURVEY**

**Instruction:** For each of the following items please circle the number that best represents your present situation, thought, or feeling. The numbers indicate:

1. strongly disagree
2. moderately disagree
3. am neutral
4. moderately agree
5. strongly agree

| 1. My school district would benefit from being involved in a Revitalization of Guidance Project. | 1 | 2.4 1.2 8.8 26 61.6 |
| 2. If a statewide Revitalization of Guidance Project were available, my district would participate. | 2 | 5 24.4 34.6 34 |
| 3. My working role as a counselor is clearly defined. | 13 | 25 21 33.6 12 |
| 4. My present working role meets my expectation as to what a school counselor should do. | 16.6 | 34 14.4 30 5 |
| 5. Our school's guidance program is based upon student competencies. | 25 | 39.4 12.8 18.8 4 |
| 6. Basing our school’s guidance program on student competencies would improve its functioning. | 7.8 | 4.6 15 40.6 3 |
| 7. The present organization of our school’s guidance program meets the guidance needs of all students. | 20 | 42.4 17.6 28 2 |
| 8. I spend the majority of my time in developmental activities designed to serve all students. | 21.2 | 41 18.4 16 3.4 |
| 9. I spend the majority of my time in problem/crisis centered activities with a few students. | 6 | 22.6 19.4 40 12 |
| 10. I spend too much of my time performing administrative tasks and paperwork. | 10.4 | 13.2 33.2 32 |
| 11. Ohio needs a statewide model for guidance programs. | 3.6 | 6.6 11.2 29.6 49 |
| 12. Please make any additional comments related to this survey on the back of this form. | 57 |