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C.S. Mott Foundation, Communications Department, 1200 Mott Foundation Building, Flint, MI 48502.

Reference Materials - Directories/Catalogs (132)

390p.

390p.

48502.

Black Colleges; Citizenship Education; Community Development; Community Organizations; *Donors; Fine Arts; *Grants; Higher Education; Individual Development; Leadership; *Philanthropic Foundations; *Private Financial Support; Program Descriptions; Recreational Activities; Resource Allocation; Vocational Education; Volunteers

*Mott Foundation*

Summaries of 349 grants made in 1983 by the Charles Stewart Mott Foundation are presented. The guide contains fact sheets on grants for $15,000 or above; all grants for amounts under $15,000 are listed with brief descriptions. Most of the fact sheets provide information on how grants meet the objectives of the foundation, what they might accomplish, how they are related to other foundation-supported programs, how many people are served, and how the money is used. The program director and the foundation contact person are identified on the fact sheets, some of which provide data on the total budget and project support to date. The grants are grouped by the following foundation objectives and missions: expressing individuality with a focus on programs in fine arts and recreation in the community; expanding personal horizons, including support to black higher education, youth employment, and work preparation; citizenship; volunteerism, specifically in the schools and other public systems; community identity and stability; community renewal; openness to new ways of encouraging the expression of human potential as part of a community education process; allocation, use, and delivery of resources; leadership; leadership practice; governance; and program philosophy. (SW)
Facts on Grants is prepared by the communications staff of the Foundation as a supplement to the 1983 annual report, which can be obtained by writing to the Foundation.

The Charles Stewart Mott Foundation has long been interested and involved in community self-improvement — from within neighborhoods to within city hall, using the processes of education, social welfare, economic development and environmental management. Since its founding in 1926 as a private non-operating foundation, the Mott Foundation has funded programs aimed at improving the quality of life through individuals and their communities.

Charles Stewart Mott, a pioneer in the automobile industry, established the Foundation out of a sense of responsibility toward his home community, Flint, Michigan. There he helped develop the community education concept, which ties together all learning and seeks to involve everyone in the determination of their lives and of the life of the community.

The Foundation’s assets are now about $555 million, and though based in Flint, its activities encompass the discovery and demonstration of principles undergirding community functioning everywhere.
INTRODUCTION

This book offers fact sheet summaries of the 349 grants, totaling $22,933,271, made by the Charles Stewart Mott Foundation in 1983.

The fact sheets tell the reasons for grants — why projects and programs are needed. Most tell how grants meet the objectives of the Foundation, what they might accomplish, how they are related to other Foundation-supported programs, how many people are served, how the money is used. Often there is an illuminating comment by a person familiar with the grant objectives.

The Foundation's approach to grantmaking is guided by four principles: Opportunity for the Individual, Partnership With the Community, Effective Functioning of Community Systems and Leadership as the Mobilizer. Within each principle, grants are categorized by missions, the statements of objectives that direct Foundation grantmaking. In this book, the grants are grouped alphabetically by mission. Because the fact sheets were written when the grants were made, they do not cover results in most cases. The fact sheets are dated to help the reader put the information into the proper perspective. For those grants under $15,000, a brief description is offered.

The Foundation's communications department began writing the fact sheets to provide a timely source of information for members of the press and others inquiring about specific grants. The summaries have proved to be a valuable working tool within the Foundation and will be equally valuable to those looking for understanding of the Foundation's philosophy and purposes.
Index

Index entries of grantee are in bold-faced type.

A.
Ada Comstock Scholars Program (Smith College) ..................................................... 89
Administration of public black colleges program (Robert R. Moton Memorial Institute, Inc.) .......................................................... 84
Administrative endowment (Michigan Colleges Foundation, Inc.) .................................. 366
Adolescent pregnancy fact sheet (Urban Institute) ...................................................... 183
Adopt-A-Park (FEAT Foundation) .............................................................................. 7
AFS International/Intercultural Programs, Inc. .......................................................... 34
Alabama State Department of Education .................................................................. 131
Albuquerque Community Foundation ...................................................................... 373
All-America Cities Program (National Municipal League) ........................................ 164
Allocation, use and delivery of resources (mission area) ........................................... 339
American Association of University Women Educational Foundation, Inc. .............. 132
Annual and planned giving programs (Morehouse College) ...................................... 74
Antioch Missionary Baptist Church ......................................................................... 298
Arkansas Community Education Development Association, Inc. ............................. 134, 303
Arkansas Community Foundation, Inc. ...................................................................... 387
Arroyo Vista Family Health Center .......................................................................... 135
Art education (Flint Institute of Arts) ......................................................................... 22
Arts Programs (See Expressing Individuality, Pages 1-33) .........................................
Arts, Education and Americans, Inc. ......................................................................... 33
Artsource (Greater Flint Arts Council) ........................................................................ 26
Assessment of Toxic Substances Control Act (Environmental Law Institute) ......... 223
Assisting black colleges: the public affairs consortium (Southern Education Foundation) ........................................................................... 109
Association of Independent Living Centers in New York, Inc., general purposes .......... 108
Association of Neighborhood Housing Developers, Inc., general purposes ............... 191
Attendant-care project (World Institute on Disability) ............................................... 106
AutoWorld land acquisition study (Flint Downtown Development Authority) .......... 298

B.
Barn raising and carousel (Genesee County Parks and Recreation Commission) ....... 24
Belonging (mission area) ......................................................................................... 127
Bennett College ......................................................................................................... 108
Berrien-Cass-VanBuren Private Industry Council ...................................................... 37
Big Brothers of Greater Flint, general purposes ......................................................... 136
Black college presidents meeting (Johnson-Foundation) ............................................ 65
Black College Program (See Expanding Personal Horizons, Pages 35-109) ..............
Black student experiences on white/black campuses (University of Michigan) ......... 97
Block grant monitoring (National Committee for Citizens in Education) ................. 329
Bobby Crim Road Race (Michigan Special Olympics) ................................................. 33
Brandeis University .................................................................................................. 39
Brandon University .................................................................................................... 388
Bronx Frontier Development Corporation .................................................................. 192
Brookings Institution ................................................................................................. 387
Building purchase (Center for Community Change) ................................................... 198
Business and environment program (Conservation Foundation, Inc.) ................. 210
Business and Industry Development (BID) Center (GMI Engineering and Management Institute) ................................................................. 241
Business curriculum improvement (University of Maryland-Eastern Shore) .......... 796
California Foundation for Independent Living Centers, general purposes ........................................... 108
California Research Center ....................................................................................................................... 137
Call for Action ........................................................................................................................................... 125
Camping program (Flint Board of Education) ................................................................................................. 9
Capital formation for neighborhood development (Portland West Neighborhood Planning Council) ............ 273
Capital formation process (Delta Foundation) ................................................................................................. 214
Catholic Outreach ........................................................................................................................................ 138
CEIP Fund, Inc. .......................................................................................................................................... 194
Center city land acquisition (Flint Downtown Development Authority) ......................................................... 233
Center for Community and Environmental Development (Pratt Institute) .................................................... 275, 276
Center for Community Change .................................................................................................................... 196, 198, 200
Center for Community Education (Brandon University) ................................................................................ 338
Center for Law and Social Policy .................................................................................................................. 201
Center for Population Options ..................................................................................................................... 185
Center for Rural Affairs ............................................................................................................................... 203
Center for the Great Lakes, general purposes .............................................................................................. 205
Centers for community education development:

Appalachian State University ......................................................................................................................... 304
Arizona State University ............................................................................................................................... 304
Arkansas Community Education Development Association ............................................................................ 304
Ball State University ..................................................................................................................................... 305
Brigham Young University ............................................................................................................................ 305
California Department of Education ............................................................................................................. 305
Center for Human Resource Development ................................................................................................... 305
Central Michigan University .......................................................................................................................... 306
College of St. Thomas .................................................................................................................................... 306
Colorado State University ............................................................................................................................. 306
Community College of Rhode Island .......................................................................................................... 306
District of Columbia Public Schools .............................................................................................................. 307
Eastern Michigan University ........................................................................................................................ 307
Illinois State Board of Education .................................................................................................................. 307
Indiana University of Pennsylvania ............................................................................................................... 309
Iowa Department of Public Instruction .......................................................................................................... 309
Jackson State University .............................................................................................................................. 309
Kentucky Department of Education ............................................................................................................ 309
Long Island University, C.W. Post Center ...................................................................................................... 309
Los Angeles County Schools ........................................................................................................................ 309
New Jersey Educational Information and Resource Center ........................................................................ 309
New Mexico Association for Community Education Development .............................................................. 309
New York State Department of Education .................................................................................................... 309
Norfolk (Va.) State University ...................................................................................................................... 309
North Dakota State University ...................................................................................................................... 309
Ohio Department of Education ...................................................................................................................... 310
Oklahoma State University .......................................................................................................................... 310
Santa Barbara (Calif.) County Schools .......................................................................................................... 310
Santa Claré (Calif.) County Department of Education ................................................................................ 310
Tennessee State University ............................................................................................................................ 311
Texas A&M University .................................................................................................................................... 311
University of Alabama in Birmingham ....................................................................................................... 311
University of Connecticut ............................................................................................................................. 312
University of Delaware ................................................................................................................................... 312
University of Florida ...................................................................................................................................... 312
University of Georgia ..................................................................................................................................... 312
University of Hawaii at Manoa ...................................................................................................................... 312
University of Maryland .................................................................................................................................. 313

vi
| University of Missouri-St. Louis | 313 |
| University of Nebraska-Lincoln | 313 |
| University of Oregon | 313 |
| University of Oregon | 313 |
| University of South Carolina | 314 |
| University of South Dakota | 314 |
| University of Southern Mississippi | 314 |
| University of Virginia | 314 |
| University of Wyoming | 315 |
| Vermont Department of Education | 315 |
| West Virginia College of Graduate Studies | 315 |
| Wisconsin Department of Public Instruction | 315 |

Children With Teachers at Home - Disseminator Trainer (Spartanburg School District 1) | 176 |

Citizen Education (See Citizenship, Pages 111-116) | 341 |

Citizen involvement in community planning and problem solving 
(Council of Educational Facility Planners, International) | 216 |

Citizen's Guide to Groundwater Contamination (East Michigan Environmental Action Council) | 111 |

Citizenship (mission area) | 227 |

Citizenship Rights (See Citizenship, Pages 111-116) | 41 |

City entrances (FEAT Foundation) | 10 |

Clark College | 59 |

College and Cultural Center study (FBE) | 139, 141 |

College endowment funding program (Jackson State University, Norfolk State University and North Carolina Central University) | 149 |

Columbia University | 207 |

Committee on marshalling human resources (National Executive Service Corps) | 207 |

Common Wealth Development, Inc., general purposes | 134 |

Community and Economic Development (See Community Renewal, Pages 189-300) | 207 |

Community Board Program, Inc. | 134 |

Community board Volunteer training (Community Board Program, Inc.) | 370 |

Community celebration (City of Flint) | 134 |

Community Education Center on Aging (Arkansas Community Education Development Association) | 317 |

Community Education Development Centre (Coventry, England, Department of Education) | 319 |

Community education development project (Flint Board of Education) | 324 |

Community education planning and program development (Health and Welfare PLANNING Association) | 324 |

Community Education Programs (See Openness, Pages 300-330) | 333 |

Community education resource centers (New York City Board of Education) | 333 |

Community education/service (Mississippi Valley State University) | 333 |

Community Effectiveness Institute | 208 |

Community Foundation of the Greater Baltimore Area, Inc. | 375 |

Community foundation support (Arkansas Community Foundation, Inc.) | 375 |

Community foundation support (Community Foundation of the Greater Baltimore Area, Inc.) | 375 |

Community foundation support (North Dakota Community Foundation) | 375 |

Community foundation technical assistance program (Council on Foundations) | 377 |

Community Foundations (See Governance, Pages 371-388) | 377 |

Community identity and stability (mission area) | 377 |

Community identity and stability (mission area) | 377 |

Community music program (Flint Institute of Music) | 377 |

Community Organization (See Community Renewal, Pages 189-300) | 377 |

Community outreach network (Arroyo Vista Family Health Center) | 377 |

Community Pride (See Community, Identity and Stability, Pages 129-188) | 377 |

Community programs - administration (Flint Board of Education) | 377 |

Community renewal (mission area) | 377 |

Community school youth employment and training project (Sacramento Metropolitan Industry Education Council) | 377 |

Community service and planning evaluation program (Clark College) | 377 |

Community Training and Assistance Center, Inc. | 377 |

Community Well-Being (See Community Identity and Stability, Pages 129-188) | 377 |

COMPASS | 3
Completion of Susan Mott Webb Nutrition Science Building (University of Alabama in Birmingham) | 178
Composting enterprise development assistance (Bronx Frontier Development Corporation) | 192
Comprehensive adolescent health and education program (Gulf Coast Council of La Raza) | 155
Comprehensive adolescent health and education program: dissemination (Columbia University) | 139
Conny E. Nelson Memorial Scholarship Fund (University of Michigan-Flint) | 109
Conservation Foundation, Inc. | 210
Consortium recruitment of students from northern cities (Robert R. Moton Institute, Inc.) | 85
Cooperative Assistance Fund (CAF, Inc.) | 298
Corporation for Enterprise Development | 211
Corporation for Public/Private Ventures | 42, 44, 213
Council of Chief State School Officers | 316
Council of Educational Facility Planners, International | 341
Council of Michigan Foundations | 376, 387
Council on Foundations | 377, 378, 379, 381
Coventry, England, Department of Education | 317
Creating a broader mission and a new image (Winston-Salem State University) | 103
Crisis Center for the Unemployed (United Way of Genesee and Lapeer Counties) | 109
Cumberland Fund (Mountain Association for Community Economic Development, Inc.) | 254
CYESIS (School Board of Sarasota County, Florida) | 188

D.

Decision strategies assessment for Michigan environmental issues (University of Michigan) | 291
Delta Foundation | 214
Detroit Educational Television Foundation | 45
Detroit Executive Service Corps, general purposes | 144
Developing neighborhood integrated pest and waste management programs (John Muir Institute, Inc.) | 252
Development and analysis of labor market hardship indexes (MDC, Inc.) | 68
Development finance fund (Institute on Man and Science) | 250
Development Training Institute (Corporation for Public Private Ventures) | 213

Dillard University | 47
Disadvantaged youth employment project (National Association of Private Industry Councils) | 77

E.

Early childhood education (Flint Board of Education) | 12
Early single parenting project (University of California-San Francisco) | 180
East Michigan Environmental Action Council | 216
Eastern Michigan University | 5, 318
Economic Alliance for Michigan, general purposes | 218
Economic Education for Clergy, Inc., general purposes | 108
Economic education K-12 (University of California-Los Angeles) | 93
Economic justice and community initiative program (Northern Rockies Action Group, Inc.) | 268
Economic Recovery in the Midwest: the role of renewable resources (National Governors' Association Center for Policy Research) | 259
Economic renewal project (Rocky Mountain Institute) | 278
Education and Training Department (Voluntary Action Center/Information and Referral Service) | 121
Edward Waters College | 48
El Pajaro Community Development Corporation, general purposes | 219
Elementary community school program (Flint Board of Education) | 320
Emergency services council (United Way of Genesee and Lapeer Counties) | 349
Employability development conference (University of Georgia) | 94
Employment and Training (See Expanding Personal Horizons, Pages 35-109)
Endowment challenge (Albuquerque Community Foundation) | 373
Endowment fund - supplement III (Flint Neighborhood Improvement and Preservation Project, Inc,) | 236
Energy conservation project for low-income multi-family housing (Environmental Policy Institute) | 225
Entrepreneur Foundation, general purposes | 220
Entrepreneurship Institute | 298
Environment and Conservation (See Community Renewal, Pages 189-300)

Environmental Council on Funding, Inc. ........................................................................... 221
Environmental intern program/Great Lakes (CEIP Fund, Inc.) .............................................. 194
Environmental Law Institute ................................................................................................. 223
Environmental Policy Institute ............................................................................................... 225
Environmental technical assistance to communities (Harvard University) ......................... 245
Equipment purchase (New Vic Supper Théâtre) ................................................................... 33
Ethics, the community and the media (Institute of Society, Ethics and the Life Sciences) .... 26
Ethnic foundation support (Twenty-First Century Foundation) ............................................. 386
Evaluation and dissemination of Intersection project (COMPAS) ........................................ 3
Evaluation of California Conservation Corps (Corporation for Public/Private Ventures) ...... 42
Evaluation of CEFP community planning grants programs (Potomac Institute, Inc.) .......... 347
Evaluation of neighborhood-based organizations (Community Effectiveness Institute) ..... 208
Evaluation of supplementary foot patrol programs (Michigan State University) ............... 160
Evaluation of the emergency services council (University of Michigan-Flint) ....................... 355
Evaluation plan-program for historically black colleges (Western Michigan University) .... 310
Evaluation research of Project Green Hope: Services for Women (Columbia University) .... 141
Expression of personal horizons (mission area) .................................................................... 35
Expressing individuality (mission area) ................................................................................. 1

F.

Families and work project (American Association of University Women Educational Foundation, Inc.) .................................................................................................................................................. 132
Family Education (See Community Identity and Stability, Pages 129-188) .........................
Family life education (Ohio University) .................................................................................. 168
Family Research Center (President and Fellows of Harvard College) ............................... 171
FEAT Foundation ................................................................................................................. 7, 8, 227, 229, 298
Financial Analysts Research Foundation, general purposes ............................................. 387
Financial institutions and capital for neighborhood development (National Training and Information Center) .................................................. 262
Financing for small business development study (Northeast Economic Action Research Corporation) .................................................. 266
Fine arts (Flint Board of Education) ................................................................................... 13
First Presbyterian Church ..................................................................................................... 187
Flint Area Health Foundation ............................................................................................... 146
Flint Board of Education ...................................................................................................... 9, 10, 12, 13, 14, 15, 16, 17, 49, 50, 51, 52, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160
Flint City, of .......................................................................................................................... 370
Flint City Police Department ................................................................................................. 151, 153
Flint Community Development Corporation ......................................................................... 230, 231
Flint Community Policing Demonstration Center (Flint City Police Department) ......... 151
Flint Community Schools Coventry trip (Flint Board of Education) ................................ 321
Flint Department of Parks and Recreation ............................................................................ 18, 19
Flint Downtown Development Authority ............................................................................. 21, 233, 234, 298
Flint Festival Marketplace (Flint Downtown Development Authority) ............................. 234
Flint Institute of Arts ............................................................................................................ 22
Flint Institute of Music ......................................................................................................... 23
Flint Neighborhood Improvement and Preservation Project, Inc. .................................... 236, 238, 240
Flint Public Trust ................................................................................................................ 108
Flint Research and Technical Assistance Center (University of Michigan-Flint) .......... 299
Flint Revitalization (See Community Renewal, Pages 189-300) ................................ 53
Focus: HQPE .........................................................................................................................
Food for the Hungry, Inc. ..................................................................................................... 391, 392
Fort Valley State College ...................................................................................................... 54
Foundation Center, general purposes .................................................................................. 383
Foundation fiscal policies and practices (Council on Foundations, Inc.) ......................... 379
Foundation formation, growth and termination (Council on Foundations, Inc.) ............. 381
Fund-raising and image-building program (Wilberforce University) ............................... 102
FutureSpokane (Northwest Regional Foundation) .............................................................. 113
G:

Genesee County Parks and Recreation Commission ................................................. 24
Genesee Food Bank (Catholic Outreach) ................................................................. 138
Genesee Intermediate School District ................................................................. 55
GMI Engineering and Management Institute .......................................................... 241
Golden-Empire Health Planning Center ............................................................... 243
Governance (mission area) ....................................................................................... 371
Great Lakes environment series programming (National Public Radio) ................. 260
Greater Flint Arts Council ....................................................................................... 26
Greater Flint Opportunities Industrialization Center, Inc., general purposes ........ 56
Greater Michigan Foundation, general purposes .................................................... 187
Greater Tucson Area Foundation, Inc., general purposes ....................................... 384
Gulf Coast Council of La Raza .............................................................................. 155

H.

Handicapped (See Expanding Personal Horizons, Pages 35-109)
Handicapped playground and garden for children (FEAT Foundation) ..................... 8
Harvard University ................................................................................................. 245
Hazardous waste film project (Massachusetts Fair Share) ....................................... 298
Health and Welfare PLANNING Association ......................................................... 324
Helping Oakland’s pregnant teenagers (Oakland Unified School District) ............... 167
Home-school counselors (Flint Board of Education) ............................................. 148
Household hazardous waste disposal project (Golden Empire Health Planning Center) 243
Human Environment Center .................................................................................... 57
Human Services (See Allocation, Use and Delivery of Resources, Pages 339-356)  
Humanities (Flint Board of Education) ................................................................. 14

I.

Impact evaluation of community education in California (San Diego County Department of Education) ........................................................................................................... 334
Impact evaluation/technical assistance for senior family members (California Research Institute) ................................................................................................. 137
Implementing school-based development enterprises project  
(Arkansas Community Education Development Association, Inc.) ....................... 303
Improving and expanding cooperative education (National Child Labor Committee) 78
Increase affiliate teenage pregnancy programs (National Urban League, Inc.) ........ 165
Increasing public confidence in public education (Council of Chief State School Officers) ........................................................................................................... 316
Independent Colleges and Universities of Indiana Foundation, Inc. ......................... 355
Independent living for people who are mentally retarded (Syracuse University) ....... 90
Independent Living Revolving Loan Fund (United Cerebral Palsy Association of Michigan, Inc.) ................................................................. 92
Independent Sector, general purposes ....................................................................... 387
Industrial incubator implementation plan (Flint Community Development Corporation) ........................................................................................................... 231
Industrial incubator study (Flint Community Development Corporation) ............... 231
Industrial Mall (Focus: HOPE) ............................................................................... 53
Industrial Technology Institute, general purposes .................................................... 247
Industry Education Council of California ............................................................... 58
INFORM, Inc. ............................................................................................................ 248
In-Service training for elementary principals in community education  
(National Association of Elementary School Principals Foundation) .................. 326
Institute for Local Self-Reliance, general purposes ................................................... 249
Institute for Rehabilitation and Research ............................................................... 108
Institute for Responsive Education ......................................................................... 325
Institute of Society, Ethics and the Life Sciences ..................................................... 28
Institute on Man and Science .................................................................................. 250
Inter-American Center for Community Education (National Association of the Partners of the Alliance, Inc.) ................................................................. 328
International Community Education (See Openness, Pages 301-338)  
Involving citizens in hazardous waste management decisions (League of Women Voters Education Fund) ................................................................. 255
J.
Jackson State University Development Foundation, Inc. 59
Jobs for America's Graduates, Inc., general purposes 61
Jobs for Youth-Boston 62
Jobs for Youth-Chicago, Inc., general purposes 63
Jobs in energy project (Center for Community Change) 496
John Muir Institute, Inc. 252
Johnson C. Smith University 64
Johnson Foundation 65
Junior Achievement of Greater Genesee Valley, Inc., general purposes 169
Junior League of St. Louis, Missouri 156

K.
Kensington ambulatory health services program (Flint Area Health Foundation) 146

L.
Leadership (See Leadership, Pages 357-361)
Leadership development (mission area) 357
Leadership Institute for Minorities on Toxics (Urban Environment Conference, Inc.) 293
Leadership practice (mission area) 361
Leadership training and development for women in college administration (Bennett College) 108
League of Women Voters Education Fund
Learning to Earn (Industry Education Council of California) 58
Legislative program assessment (Council of Michigan Foundations) 387
Le Moyne-Owen College 67
Long-range planning project (United Way of Michigan) 355
Love, Inc. emergency needs program (First Presbyterian Church) 187

M.
Maintenance fund (United Way of Genesee and Lapeer Counties) 351
Management information system (Edward Waters College) 48
Management information system (Le Moyne-Owen College) 67
Management of decline (Flint Board of Education) 342
Marie Manley Scholarship Fund (Flint Public Trust) 108
Marketing and challenge programs (Trident Community Foundation) 385
Massachusetts Fair Share, Inc. 298
Maximizing the educational potential of communities and institutions (University of California-Los Angeles) 352
McCree Theatre (Urban League of Flint) 32
MDC, Inc. 68, 69
Media resource service (Scientists' Institute for Public Information, Inc.) 281
Metropolitan Detroit Youth Foundation, Inc. 71
Michigan Colleges Foundation, Inc. 366
Michigan entrepreneurial economy project (Corporation for Enterprise Development) 211
Michigan Evaluation Resource Center 158
Michigan Foundation for the Arts, general purposes 33
Michigan law-related education project (Oakland Schools) 115
Michigan League for Human Services 355
Michigan natural heritage program (Nature Conservancy) 264
Michigan Quality of Work Life Council, general purposes 72
Michigan Special Olympics 33
Michigan State University 125, 160, 161
Michigan volunteer program (Michigan State University) 125
Michigan Youth Corps documentary project (Detroit Educational Television Foundation) 45
Minnesota Office on Volunteer Services 125
Mississippi Valley State University 73
Mobile Training Institute (University of Oregon) .......................................................... 336
Monitoring and assessment of the Job Training Partnership Act (MDC, Inc.) .................. 69
Monroe County adolescent pregnancy preventive and supportive services program 
(Monroe County Department of Health) ........................................................................ 162
Monroe County Department of Health ........................................................................... 162
Morehouse College ........................................................................................................... 74
Mott Community College ................................................................................................ 75
Mott Farm (Flint Board of Education) .............................................................................. 15
Mott Foundation missions and policies: 
Allocation, use and delivery of resources .................................................................... 339
Belonging ......................................................................................................................... 127
Citizenship ....................................................................................................................... 111
Community identity and stability .................................................................................... 129
Community renewal ......................................................................................................... 189
Expanding personal horizons .......................................................................................... 35
Expressing individuality ................................................................................................. 1
Governance ...................................................................................................................... 371
Leadership development ................................................................................................. 357
Leadership practice ......................................................................................................... 361
Openness ......................................................................................................................... 301
Program philosophy renewal ........................................................................................... 389
Unclassified ...................................................................................................................... 363
Volunteeringism .............................................................................................................. 117
Mountain Association for Community Economic Development, Inc. ......................... 254

N.
National Assembly of Local Arts Agencies, general purposes ........................................ 30
National Association of Elementary School Principals Foundation ................................ 326
National Association of Private Industry Councils ............................................................ 77
National Association of the Partners of the Alliance, Inc. .................................................. 328
National Child Labor Committee ..................................................................................... 78
National Committee for Citizens' Education ................................................................... 329
National Community Education Association ..................................................................... 330, 331, 332
National Community Education Clearinghouse (National Community Education Association) ................................................................. 331
National community education leadership development (National Community Education Association) ................................................................. 332
National Council of La Raza ............................................................................................ 256
National Council on Employment Policy, general purposes ............................................ 79
National Council on the Aging, Inc. .................................................................................. 163
National Executive Service Corps ................................................................................... 119
National forum on excellence in education (Independent Colleges and Universities of Indiana Foundation, Inc.) ................................................................. 355
National Governors' Association Center for Policy Research ......................................... 258
National Information Center and Resource Library (Arts, Education and Americans, Inc.) .............................................................................................................. 33
National Municipal League, Inc. ..................................................................................... 164, 345
National Neighborhood Coalition (National Council of La Raza) ..................................... 256
National Neighborhood Foot Patrol Center (Michigan State University) ......................... 161
National Network of Independent Living Programs (Paraquad, Inc.) ................................. 82
National policy study on employment security (Work in America Institute, Inc.) ............... 104
National Public Radio ...................................................................................................... 260
National Support Center for Independent Living (Institute for Rehabilitation and Research) .............................................................................................................. 108
National Training and Information Center ..................................................................... 262
National Urban League, Inc. ............................................................................................. 165
Natural Resources Defense Council, Inc. .......................................................................... 299
Nature Conservancy ....................................................................................................... 264
The Neighborhood Institute, general purposes .................................................................. 265
New Vic Supper Theatre .................................................................................................... 33
New York City Board of Education ................................................................................ 333
Nonprofit Management Association (The Support Center) .................................................. 355
Norfolk State University Foundation, Inc. ............................................................................. 59
North Carolina Central University Foundation, Inc. .......................................................... 59
North Dakota Community Foundation ................................................................................. 388
Northeast Economic Action Research Corporation ............................................................. 266
Northern Lights Institute, Inc., general purposes ................................................................. 359
Northern Rockies Action Group, Inc. ..................................................................................... 268
Northwest Evergreen Lahser Community Organizing Project, general purposes .............. 270
Northwest Regional Foundation ............................................................................................ 113

O.
Oakland Schools ..................................................................................................................... 115
Oakland Unified School District ........................................................................................... 167
Ocean Disposal of Radioactive Wastes-Environmental Coalition (Center for Law and Social Policy) ............................................................ 201
Ohio University Openness (mission area) ............................................................................. 301
Operation ABLE .................................................................................................................... 169

P.
Paine College ......................................................................................................................... 81
Paraquad, Inc. ......................................................................................................................... 82
Parent Infant Interaction Program (St. Louis Public Schools) ............................................. 174
Parenting and Learning (Alabama State Department of Education) .................................. 131
Partners for Livable Places, general purposes .................................................................... 272
Partnership for housing program (Flint Neighborhood Improvement and Preservation Project, Inc.) .......................................................... 238
Partnerships Dateline, U.S.A. (National Municipal League, Inc.) ...................................... 345
Pesticide residues study (Natural Resources Defense Council, Inc.) ................................. 299
Police community training program (Urban League of Flint) ............................................. 185
Portland West Neighborhood Planning Council ............................................................... 273
Potomac Institute .................................................................................................................. 347
Pratt Institute ......................................................................................................................... 275, 276
President and Fellows of Harvard College ......................................................................... 171
President's Task Force on Private Sector Initiatives (VOLUNTEER: The National Center for Citizen Involvement) ............................................ 355
Pre-Vocational Center (Flint Board of Education) ................................................................. 49
Private Sector Initiatives (See Volunteerism, Pages 117-126) ............................................. 88
Private sector role in youth employment (70001 Ltd.) ......................................................... 88
Productivity in urban systems (Young Men's Christian Association of Seattle) .................. 353
Program development (Council of Michigan Foundations) ................................................. 376
Program innovations in aging (National Council on the Aging, Inc.) ................................. 163
Program of mastery learning (Flint Board of Education) ................................................... 344
Program philosophy renewal (mission area) ........................................................................ 389
Project Green Hope: Services for Women, Inc., general purposes ..................................... 173
Public expenditures for children project (Michigan Evaluation Resource Center) .............. 158
Public policy conferences (Brookings Institution) ................................................................. 387

Q.
Quirk Theater renovation (Eastern Michigan University) .................................................... 5

R.
Raise academic achievement level through curriculum development (Dillard University) .............................................................................................................. 47
Recreation and Leisure (See Expressing individuality, Pages 1-33) .................................... 16
Recreation and sports (Flint Board of Education) ................................................................. 16
Recreation program upgrade (Flint City Department of Parks and Recreation) ................. 18
Regional technical assistance program (Trust for Public Land) ........................................... 288
Renaissance Building marketing (Skid Row Development Corporation) ............................. 284
| **IV.** | | |
| --- | --- | |
| Townscape Institute | 286 | |
| Toxic substances health risks strategy project (Environmental Council on Funding, Inc.) | 221 | |
| Toxic waste reduction and the chemical industry (INFORM, Inc.) | 248 | |
| Transitional curriculum model (Virginia State University) | 99 | |
| Trident Community Foundation | 385 | |
| Trust for Public Land | 288 | |
| Trustees of Health and Hospitals of the City of Boston | 177 | |
| Twelve Together Program (Metropolitan Detroit/Youth Foundation, Inc.) | 71 | |
| Twenty-First Century Foundation | 386 | |
| **U.** | | |
| Unclassified (mission area) | 363 | |
| United Cerebral Palsy Association of Michigan, Inc. | 92 | |
| United Citizens Organization (UCO) of East Chicago, general purposes | 289 | |
| United Way of Genesee and Lapeer Counties | 109, 349, 351 | |
| United Way of Michigan | 355 | |
| University of Alabama in Birmingham | 178 | |
| University of California-Los Angeles | 93, 352 | |
| University of California-San Francisco | 180 | |
| University of Georgia | 94 | |
| University of Maryland-Eastern Shore | 96 | |
| University of Michigan | 97, 291 | |
| University of Michigan-Flint | 109, 299, 355 | |
| University of Oregon | 336 | |
| Urban Coalition of Greater Flint, general purposes | 182 | |
| Urban community education assistance: "Si Se Puede" (Santa Clara County Department of Education) | 335 | |
| Urban Environment Conference, Inc. | 293 | |
| Urban gardens program (FEAT Foundation) | 298 | |
| Urban Institute | 183 | |
| Urban League of Flint | 185 | |
| Urban studies (Johnson C. Smith University) | 64 | |
| **V.** | | |
| Vanderbilt University | 295 | |
| Vermont Center for Independent Living | 109 | |
| Vermont Coalition of Independent Living Groups (Vermont Center for Independent Living) | 109 | |
| Virginia State University | 99 | |
| Visiting professor of community education (Eastern Michigan University) | 318 | |
| Vocational education (Flint Board of Education) | 52 | |
| Voluntary Action Center/Information and Referral Service | 121 | |
| Volunteer for Minnesota (Minnesota Office on Volunteer Services) | 125 | |
| VOLUNTEER: The National Center for Citizen Involvement | 122, 124, 355 | |
| Volunteering and unemployment (VOLUNTEER: The National Center for Citizen Involvement) | 122 | |
| Volunteerism (mission area) | 117 | |
| **W.** | | |
| Waste Systems Institute of Michigan, Inc., general purposes | 297 | |
| Water policy and practices project (Center for Rural Affairs) | 203 | |
| Western Michigan University | 100 | |
Whitely Neighborhood Association (Antioch Missionary Baptist Church) ........................................... 298
Wilberforce University ......................................................................................................................... 102
Winston-Salem State University ......................................................................................................... 103
Work in America Institute, Inc. .......................................................................................................... 104
World Institute on Disability .............................................................................................................. 106
York Road Planning Area Committee, Inc. ....................................................................................... 299
York University .................................................................................................................................... 337
York University Center for Community Education (York University) ................................................ 337
Young Men's Christian Association of Seattle .................................................................................... 353
Youth Conservation Corps information services (Human Environment Center) ................................ 57
Youth employment: translating knowledge into practice (Brandeis University) ................................. 39
Youth projects (Flint Board of Education) ......................................................................................... 150
EXPRESSING INDIVIDUALITY

We will investigate and, if appropriate, fund differing ways for the individual to express his own individuality through values clarification, self-regulation, and the exercise of personal freedom and responsibility.

This mission focuses primarily on locally-based programs in community arts, with emphasis on what roles established institutions, the artists and the community itself can play in bringing the arts to a wide population, ranging from children to seniors, from blue-collar workers to professionals.

Program activity also centered on finding ways for people, primarily in the Flint/Genesee County area, to use their leisure time constructively.

Emphasis was on maintaining and strengthening Flint city and Genesee county parks as a means of contributing to economic and physical revitalization.
Fact Sheet: Evaluation and Dissemination of Intersection Project

Grantee: COMPAS

Program director: Susan Federbush
Director, Marketing/Development
COMPAS
308 Landmark Center
75 W. Fifth St.
St. Paul, MN 55102
(612) 292-3249

Amount: $20,000
Period: 10/1/83 - 6/30/84

Mission: Expressing Individuality

Purpose:

To prepare a report and brochure explaining how Intersection, a community arts project, was developed in St. Paul and how it can work in other communities.

Relationship to existing programs:

An evaluation and objective report of the Intersection program will provide an information base to aid other communities to learn from the St. Paul experience. Several outstanding programs funded by the Mott Foundation have been or are in the evaluation process in an attempt to share the knowledge and information developed with communities around the country. Some of these programs include: the Neighborhood Foot Patrol, all programs participating in the Foundation's teen pregnancy network, and Project Green Hope: Services for Women.

The grant is expected to have these results:

- A comprehensive documentation and analysis of the five-year growth and development, successes and failures of Intersection, a community arts program.
- A brochure using the results of the evaluation report that will explain how other communities can use the Intersection concept themselves.

Background:

Need for program:

During its five years of operation, Intersection has had an impact on the operation and philosophical approach of its parent organization, COMPAS. Because of Intersection, COMPAS has become more neighborhood-responsive. This evaluation and resulting publication would provide information to other communities interested in trying the Intersection concept.

How it meets Foundation objectives:

- Relates to the stability of communities and the well-being of residents.
- Should contribute to broadening of individual horizons and opportunities, and improved delivery of cultural programs and resources to the community.
- Leads to improved sharing of information and effective communication at the community and national levels.
Statistics:
People served: arts groups nationally; funding sources.
Total budget: $23,600.
Grant money goes for: consultant fees, brochure design and production, conference workshops, staff, postage and miscellaneous expenses.

Accomplishments to date:
From its conception in 1974 to the present, Intersection has undergone several changes and has had a significant impact on neighborhoods in St. Paul. In the first few years of the project, local artists were placed in neighborhoods to stimulate an interest in the arts and to conceive new arts programs, but after two years, the focus began to shift and emphasis was placed on responding to neighborhood-initiated projects. A community-based advisory board was established and Intersection projects were supported in neighborhoods throughout the city. Although Intersection is evaluated annually, an impartial evaluation by an outside agency is considered essential to disseminating program results nationally.

What they say:
"Intersection has involved thousands of people in St. Paul neighborhoods. The program has responded to changing neighborhood needs in a variety of ways through the years, and the end products of the Intersection program are visible throughout St. Paul in the form of art works which celebrate the city, her history, and population. There is also invisible evidence of Intersection in St. Paul: increased neighborhood pride and greater involvement in, and understanding of, the arts." -- Susan Federbusch.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

11/3/83
**Fact Sheet: Quirk Theater Renovation**

**Grantee:** Eastern Michigan University  
**Program director:** Dr. John W. Porte  
President  
Eastern Michigan University  
Ypsilanti, MI 48197  
(313) 487-2211  

**Amount:** $75,000  
**Period:** 1/1/84 - 12/31/86  

**Mission:** Expressing individuality

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**Purpose:**
To provide partial support for the renovation of Quirk Theater at Eastern Michigan University (EMU).

**Relationship to existing programs:**
Related to the Foundation's support for McCree Theatre and Performing Arts Center and the Star Theatre of Flint, Inc.

The grant is expected to contribute to these results:
- Enclosure of Quirk's outdoor theater, thereby gaining a 200-seat performing space suited for small theatrical and musical presentations.
- Expansion of the scene and costume shops enabling sets to be constructed off-stage, thereby increasing the availability of the stage for rehearsals and special performances between productions.
- Relocation of the theater entrance to the north side of the building, making it more accessible and providing increased parking and visibility.

**Background:**

**Need for program:**
Quirk Theater has been used to capacity for years. Because sets must be constructed on the stage, the theater cannot be used for any other purpose during set construction. This severely limits rehearsal time and makes it impossible to host guest performances while EMU productions are in progress.

**How it meets Foundation objectives:**
- Expands the use of an existing community resource.
- Should provide increased cultural experiences for people in the Ypsilanti area.
- Should expose students to greater career possibilities in the arts.

**Statistics:**

- **People served:** all theater students at EMU, as well as those attending student and professional presentations there.
- **Total budget:** $1,100,000.
- **Grant money goes for:** renovation of Quirk Theater.
Accomplishments to date:
None; new program.

What they say:
"The renovation of Quirk Theater would enhance Eastern Michigan University's reputation as the center in southeast Michigan for undergraduate education in technical theater and design. Although there are other universities with technical programs, their concentration is on graduate level education and training. The emphasis at EMU is, appropriately, on training at the undergraduate level and the large number of these students who participate in the program is strong evidence of the need for this kind of instruction." -- Dr. John W. Porter.

Foundation-contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
Fact Sheet: Adopt-A-Park

Grantee: FEAT, Foundation

Program director: Brian A. Day, Executive Director
FEAT Foundation
936 Mott Foundation Building
Flint, MI 48502
(313) 239-0341

Amount: $35,000
Period: 4/1/83 - 3/31/84
Mission: Expressing individuality
Renewal: See Facts on Grants 1982, Page 4

Purpose:
To continue a program to recruit and assist volunteers to support, maintain and improve Flint's municipal parks and city-owned lands.

The grant will lead to assignment of volunteers to such tasks as:
- Litter pickup, cleanup, weeding, pruning, raking, brush removal, sweeping, seeding, light carpentry and masonry work and painting.
- Planting of flowers, shrubs and trees for landscape development.
- Assistance in developing recreation programs in city parks.
- Supervision at work sites; recruitment and planning.

Background:
Need for program:
To assist the Flint Department of Parks and Recreation in keeping the parks attractive and maintaining programs during a period of financial hardship and staff layoffs.

Statistics:
People served: residents of the Flint area.
Total budget: $35,000.
Project support to date: $100,000 (1981-83).
Grant money goes for: personnel, transportation, equipment and materials, promotion, office expenses and a recognition dinner.

Accomplishments to date:
Adopt-A-Park increased the number of volunteers from 1,500 to more than 3,000 in 1982. Recreational efforts such as Mott Park's stage construction and park concerts, Carpenter Road Park's 'Tot-Lot' program and the Garfield School area's "Adopt-A-Park Teach-In" were so successful that neighborhood leaders assumed all recreational and social planning responsibilities for their individual areas. A staff of 16 from the Genesee County Citizens Action Agency assisted with such large projects as the clean-up of Forest Park.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Suzanne Feurt
Program Associate

5/16/83
Fact Sheet: Handicapped Playground and Garden for Children
Grantee: FEAT Foundation
Program director: Brian Day
Executive Director
FEAT Foundation
939 Mott Foundation Building
Flint, MI 48502
(313) 239-0341

Amount: $50,000
Period: 1/1/82 - 6/30/84
Mission: Expressing individuality

Purpose:
To supplement a $100,000 grant made in 1981 for partial support of a project to construct the Ruth Mott Playground and Learning Garden for Disabled Children at Flint's Durant-Tuuri-Mott Elementary School. The playground and garden, for use of both handicapped and able-bodied children, will be dedicated in June 1984 as an 80th-birthday tribute to Mrs. Ruth Mott, a trustee emeritus of the Foundation, established by her husband, the late Charles Stewart Mott, in 1926. The playground-garden concept was suggested and has been supported financially by her children and other family members.

The grant will have this result:
Help to meet the final budget for the program. Flint's City Council also has granted $50,000 that was added to the contributions of the Foundation and family members for the planning and construction of the playground and garden now nearing completion.

Background:
Need for program:
To replace the existing playground at the school and its deteriorated equipment with a playground planned under a novel concept -- offering opportunity for innovative recreational activities -- and add the Learning Garden. These handicapped children and adults will plant and tend their own flowers.

Statistics:
People served: Durant-Tuuri-Mott students and all Flint-area handicapped people.
Total budget: $352,684.
Project support to date: $150,000 (1981-83).
Grant money goes for: construction costs.

Accomplishments to date:
Construction is nearly complete.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

2/2/84
Fact Sheet: Camping Program

Grantee: Flint Board of Education

Program director: Robert K. Keel, Director
Camping Program
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1217

Amount: $58,526
Period: 7/1/83 - 6/30/84

Mission: Expressing individuality

Purpose:
To provide a variety of camping experiences for students in grades 4 through 12 to help develop self-concepts, interpersonal relationships, group cooperation skills, race relations and environmental awareness.

The grant is expected to have these results:
- One-week residence camp experiences for 400 children ages 10-12.
- Financial aid, on a cost-sharing basis, enabling 350 fifth and sixth grade classes to attend residence camp during the school year.
- Organization, planning and implementation of at least four Challenge Clubs for at least 60 ninth through 12th grade students.
- Three day-school camping programs for 100 elementary students.
- Two seven-day camp sessions for 150 seventh and eighth grade students.

Background:
Need for program:
City children, particularly minorities, develop a closer relationship to nature as well as develop self-reliance, physical fitness, self-respect and respect for others through the camping program.

Statistics:
People served: more than 1,000 students each year.
Total budget: $92,376.
Project support to date: $499,686 (1978-83).
Grant money goes for: staff, contracted services, supplies and other expenses.

Accomplishments to date:
Six schools sent 722 elementary students to a three-day camping experience during the school year. FBE's special education department sent 94 students to these school year camping experiences. Summer residence camping at the YMCA facilities included 384 elementary students, with an additional 24 special education students mainstreamed into the groups. Five high schools had challenge clubs involving 100 students, and 147 junior high students attended wilderness camp.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Suzanne Feurt
Program Associate

6/16/83
Fact Sheet: College and Cultural Center Study

Grantee: Flint Board of Education

Program director: Joseph F. Pollack
Superintendent of Community Education
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48502
(313) 762-1249

Amount: $60,000
Period: 3/31/83 - 12/31/83

Mission: Expressing individuality

Purpose:
To enable the Board of Education to hire a Detroit consulting firm, Touche Ross & Co., for an independent financial, program and operating review of the Flint College and Cultural Center and its component facilities.

Relationship to existing programs:
Since 1979, with the help of The Nature Conservancy, Arlington, VA, the Foundation has been acquiring properties in the vicinity of the center to protect the area from undesirable development and allow for possible future expansion. Some of the properties have been landscaped or improved in other ways. The Foundation also has supported a number of programs given by constituent elements of the center.

The study is expected to have these results:
- A determination of the adequacy of the center's financial resources, the extent of community use of the center and its resources, and its future maintenance and operational needs. The facilities involved in the study are Bower Theatre (home of the Flint Community Players); DeWaters Art Center (home of the Flint Institute of Arts); Dort Music Center (home of the Flint Institute of Music); Longway Planetarium; Sarvis Food Center; Sloan Museum, and Whiting Auditorium (home of Star Theatre of Flint).
- Use of the information collected as a basis for review by the Board of Education, the center's Committee of Sponsors and the center's constituent institutions of the center's current status and planning for the future.

Background:

Need for program:
In a position paper issued in 1979, revised in 1981 and based on an in-depth study of the center by the Foundation staff, the Foundation recommended that a full-time executive office be established for the center, that the Committee of Sponsors undertake a campaign to build the center's endowment to a level producing an additional $500,000 a year in income, and that the board put management of the center into the hands of a nonprofit organization whose sole concern would be its promotion, operation and maintenance. The Foundation staff expressed the belief that more vigorous, centralized promotion would greatly increase the center's visibility outside Flint and the use of its facilities by Flint residents. The Foundation offered to grant up to
$160,000 a year for five years for support of an executive office and to provide a dollar-for-dollar match for new endowment funds raised, up to $5 million. The Foundation also offered to make up half of any operating deficit up to $200,000 a year for five years while the proposed reorganization plan was being put into effect.

How it meets Foundation objectives:
- Could provide guidelines for ending the fragmented management and weaknesses in the financial structure of community cultural facilities of inestimable value.
- Could also show the way toward broader use of the facilities, which were intended to serve people and families from all walks of life.

Statistics:

People served: residents of the Flint area.
Total budget: $60,000 (for the study).
Grant money goes for: the consulting firm's fee.

Accomplishments to date:

The position paper has been discussed with all superintendents of schools, all presidents of the Board of Education and all presidents of the Committee of Sponsors who have served since 1979. The Committee of Sponsors rejected the Foundation's suggestions. No board-action resulted until the recent acceptance of the grant for the Touche Ross study.

What they say:

"What was to become the jewel of Flint began as a dream in the hearts and minds of a group of its visionary citizens" who raised the millions of dollars needed to create the center through sponsorships of $25,000 and more and a general community campaign. "These men saw the long-term benefit to the community of a complex of facilities for education and culture beyond those provided by tax funds." -- from the Foundation position paper. In addition to the buildings involved in the study, the college and cultural complex includes the Flint Public Library; the Mott Community College campus, which is still shared in part with the University of Michigan-Flint, and such college facilities as Ballenger Field House and Durham Natatorium. The college buildings represent both private-sector and tax funding, as does the developing downtown campus of the university.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

3/21/83
**Fact Sheet: Early Childhood Education**

**Grantee:** Flint Board of Education  
**Program Director:** Glenora Chaddock  
Program Director  
Early Childhood Education  
Flint Community Schools  
923 E. Kearsley St.  
Flint, MI 48503  
(313) 762-1030  

**Amount:** $50,675  
**Period:** 7/1/83 - 6/30/84  
**Mission:** Expressing Individuality  
**Renewal:** See Facts on Grants 1982, Page 8

**Purpose:**
To provide safe, supervised learning and recreational activities for children ages three to six. There are two components to the Early Childhood Education program:

**Tot Lot** - a summer recreational program in every neighborhood at elementary schools and primary units providing arts and crafts activities, games, music, storytelling, creative dramatics, finger plays and field trips centered around a weekly theme. Parents frequently work as volunteers for the program.

**Story Hour** - a winter program for children ages three and four and their parents. The program is conducted cooperatively with the Flint Public Library. Story Hours help children appreciate and understand the use of books through such activities as listening to or acting out a story, and looking at books. Parents meet separately to plan and conduct programs of interest to them. Parents and children attend four sessions of a reading readiness program together.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications  

Suzanne Feurt  
Program Associate

6/16/83
Fact Sheet: Fine Arts

Grantee: Flint Board of Education

Program director: Dr. Lloyd Miller, Coordinator
Fine Arts Department
Flint Community Schools
924 E. Sixth St.
Flint, MI 48503
(313) 762-1141

Amount: $97,781
Period: 7/1/83 - 6/30/84

Mission: Expressing individuality

Purpose:
To provide opportunities for preschool children, youth and adults in Flint to participate in the creative arts for personal enrichment or to develop marketable skills. General programs include:

- Music Enrichment - primarily serving youth by providing after school and summer instruction, the program also provides performance opportunities for area vocal and instrumental students and programs for young children. Adult classes in piano and guitar are offered.

- Arts and Crafts - this program provides facilities, equipment and instruction in a variety of art and craft processes, techniques and media for both children and adults. In 1981-82, 395 classes for self-enrichment involving 5,902 participants were held. Marketable skills were taught in 98 classes enrolling 1,131 participants. Adult programming includes classes and demonstrations in more than 30 processes. School-age children can participate in after school and summer day camp experiences, as well as citywide exhibitions. Preschool programs are available, as are special classes upon request.

- Speech and Drama - offering workshops, youth classes, professional and amateur theater performances, guest artists and teacher training and consultation services; this program offered 89 theater performances for school children in the 1981-82 school year. Enrollments in youth theater classes increased, despite a 66 percent increase in fees.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

5/11/83
Fact Sheet: Humanities
Grantee: Flint Board of Education
Program director: Dr. Leonard Murtaugh, Director
Humanities and Language Arts Program
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1005

Amount: $18,285
Period: 7/1/83 - 6/30/84
Mission: Expressing individuality
Renewal: See Facts on Grants 1982, Page 10

Purpose:
To provide a variety of enrichment classes in the humanities and language arts for youth and adults; English as a Second Language (ESL) classes in cooperation with the Flint International Institute, and Preschool Reading Readiness programs for four-year-old children.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

Suzanne Feurt
Program Associate

7/7/83
Fact Sheet: Mott Farm

Grantee: Flint Board of Education

Program director: Roberta J. Hashbarger, Director
Mott Farm
G-6140 Bray Rd.
Flint, MI 48506
(313) 762-1795

Amount: $28,243
Period: 7/1/83 - 6/30/84
Mission: Expressing individuality
Renewal: See Facts on Grants 1982, Page 11

Purpose:
To provide continued support for the operation of a working, 200-acre farm in the Genesee Recreation Area, adjacent to the Historical Crossroads Village. Farm services include curriculum-enrichment tours for approximately 400 classes during the school year; a summer enrichment program for 27 Flint elementary schools and 100 special groups (tot lots, scouts, senior citizens); and an intensive week-long farm experience program for 450 students. About 40,000 public visitors are expected to tour the farm in the coming year. A special gardening project, in cooperation with another Foundation grantee, the Genesee Food Bank, will be initiated this year, using students to grow fruits and vegetables that will be donated to the food bank. Mott Farm will be able to purchase food items at the bank at reduced prices.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Suzanne Feurt
Program Associate

6/16/83
Fact Sheet: Recreation and Sports
Grantee: Flint Board of Education
Program director: Richard Daly, Director
Recreation Department
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1030

Amount: $190,964
Period: 7/1/83 - 6/30/84
Mission: Expressing Individuality
Renewal: See Facts on Grants 1982, Page 12

Purpose:
To provide recreational and competitive opportunities for preschool children, school-age youngsters, and adults in five areas: swimming, recreation classes, recreational sports, the Flint Olympian and CANUSA Games and the Greater Flint Winter Games. Approximately 62,000 participants are involved in these activities.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Suzanne Feurt
Program Associate

6/16/83
Fact Sheet: Stepping Stones

Grantee: Flint Board of Education

Program director: Linda D. Norton, Director
Stepping Stones Program
Doyle-Ryder Community Education Center
1040 N. Saginaw St.
Flint, MI 48503
(313) 762-1060

Amount: $18,022
Period: 7/1/83 - 6/30/84
Mission: Expressing Individuality
Renewal: See Facts on Grants, 1982, Page 13

Purpose:
To provide group experiences for about 700 girls, ages 9 to 13, in Flint's 44 elementary and middle schools, that will help them improve their self-concepts, develop new leadership abilities, explore career possibilities, learn basic skills in sewing and meal preparation, and the rudiments of good grooming and etiquette. Home-school counselors at each school provide leadership for the clubs. Stepping Stones attempts to provide a forum for helping eligible girls work out the problems they face in growing up.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

5/11/83
Fact Sheet: Recreation Program Upgrade

Grantee: Flint City Department of Parks and Recreation

Program director: Murdock Jemerson, Director
Flint City Department of Parks and Recreation
1101 S. Saginaw St.
Flint, MI 48502
(313) 766-7463

Amount: $60,000
Period: 6/1/83 - 5/31/84
Mission: Expressing Individuality

Purpose:
To offset reductions in the city's recreation program caused by a downturn in the local economy.

The grant is expected to have these results:
- Planned activities for youth, families and adults in neighborhood parks and community centers.
- The loan of bags of play equipment to neighborhood groups.
- Traveling activity programs including a mobile petting zoo, bicycle rallies and safety programs, a "moonwalk" program, roller skate rentals, concerts, puppet shows and live theater performances.
- An outdoor playground basketball league for adults.
- A summer basketball league for adults at Brennan Center.
- Basketball shooting competition for children ages 9-18.
- Thread Lake outdoor nature and recreation programs for neighborhood residents.
- Assignment of two department employees to maintain Forest and Kearsley Parks.

Background:
Need for program:
To help meet increased demands for park services the city is unable to provide.

Statistics:
People served: the residents of Flint, particularly children and the unemployed.
Total budget: $60,000
Project support to date: $234,115 (1980-83).
Grant money goes for: salaries, contractual services, supplies, equipment, promotions and printing.

Accomplishments to date:
During the summer of 1982, the program involved 9,963 youth at three recreation centers. The "moonwalk" was taken to every city park at least once. Roller skating, swimming and bowling programs were offered at three public housing sites. A basketball league for unemployed adults was held at Brennan Community Center.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Suzanne L. Feurt
Program Associate

6/29/83
Fact Sheet: Riverbank Park Maintenance Program

Grantee: Flint City Department of Parks and Recreation  
Program director: Murdock Jemerson, Director  
Flint City Department of Parks and Recreation  
1101 S. Saginaw St.  
Flint, MI 48502  
(313) 766-7463

Amount: $50,000  
Period: 4/1/83 - 3/31/84

Mission: Expressing individuality

Purpose:
To meet the most pressing needs for repairs and maintenance work in Riverbank Park.

Relationship to existing programs:
It is related to support for promotion of recreation and cultural programming at Riverbank Park, upgrading of the recreational program in other city parks, efforts to increase volunteerism in direction and maintenance of all the parks and a grant to keep the city's Greenhouse in operation to supply plants for use in parks and other public spaces.

The grant will have these results:
- Replacement of broken standing lights and footlights and electrical repairs throughout the park. Break-resistant glass, fixed in place by tamper-proof bolts, will be used to reduce vandalism blamed for the breakage.
- Replacement of boom and sidewall lights and grate covers for pool lights at the Grand Fountain. The covers were stolen and the lights smashed during the 1981-82 winter. Stopgap repairs were made so that the fountain could be operated during part of last summer.
- Repair of some deteriorated concrete sidewalks, replacement of some concrete-block-and-grass walkways that have become hazardous to pedestrians, and paving of some much-used grass pathways.
- Installation of an automatic irrigation system in a sloping area near the Archimedes Screw, where uncontrolled runoff of water has caused the loss of several trees and plantings.
- Replacement of valves critical to the operation of the fabricdam and other repairs to the dam's automatic control system.

Background:

Need for program:
To deal with the most serious repair and maintenance problems that have developed during three years of budget cutting and personnel reduction in the park system, the results of recession conditions.
How it meets Foundation objectives:

- Contributes to the maintenance of a facility that is the focal point of downtown revitalization, and thus to general community stability.
- Should arrest deterioration of the park at a time when its program is increasingly important to the city's population because of high statistics:

People served: the residents of the Flint area.

Total budget: $50,000 (for the repairs and maintenance work).

Grant money goes for: needs cited above.

Accomplishments to date:

None; the start of work awaits the arrival of suitable weather.

What they say:

"Nine full-time people and some seasonal labor operated out of a riverfront office when the park was opened in July 1979. Because of the heavy municipal budget cuts, the on-site office is now closed, and the assigned crew consists of only three part-time workers and one full-time supervisor. Routine maintenance has suffered, contributing to the development of minor and major problems." -- Suzanne Feurt, Foundation program associate.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Suzanne Feurt
Program Associate

3/21/83
Fact Sheet: Riverbank Park Programming

**Grantee:** Flint Downtown Development Authority

**Program director:** Polly Wyatt, Deputy Director

**Flint Downtown Development Authority (FDDA)**

Citizens Bank Building
Room 1009
Flint, MI 48502
(313) 235-3326

**Amount:** $155,000

**Period:** 1/1/84 - 12/31/84

**Mission:** Expressing individuality

**Renewal:** See Facts on Grants 1982, Page 15

**Purpose:**

To provide partial support for the production and promotion of a variety of high quality events in Riverbank Park and its environs.

The grant is expected to have these results:

- Continuation of warm-weather activities, including evening concerts, lunch-hour entertainment, children's programs, and weekend festivals and special events involving community groups.
- Winter activities, including ice skating and winter games.
- Increased promotional efforts to reach more local and regional residents.
- Development of intermediate and long-range funding strategies for FDDA's Division of Programming and Promotion.

**Background:**

**Need for program:**

To provide free or low-cost entertainment at a time when many residents cannot afford to pay for it and to give the public a positive perception of downtown Flint.

**Statistics:**

- People served: residents of the Flint area.
- Total budget: $191,000.
- Project support to date: $420,000 to three grantees (1980-83).
- Grant money goes for: salaries, programming, promotion and operating expenses.

**Accomplishments to date:**

In 1983, their first full year of operation, FDDA's Division of Programming and Promotion produced and promoted over 70 events in Riverbank Park, including nationally known and local talent, lunch-hour entertainment, children's programs, and weekend festivals and special events involving community groups. Promotional efforts included the distribution of a master events calendar, flyers, posters, table tents, and press releases to local and regional audiences. Promotional efforts generated over $20,000 from other private sources.

**Foundation contact persons:**

Judy Y. Samelson  
Director of Communications

Suzanne Feurt  
Program Associate

1/24/84
Fact Sheet: Art Education

Grantee: Flint Institute of Arts

Program director: Jessie Sirna
Education/Program Coordinator
Flint Institute of Arts
DeWaters Art Center
1120 E. Kearsley St.
Flint, MI 48503
(313) 234-1695

Amount: $34,000
Period: 7/1/83 - 6/30/84
Mission: Expressing individuality

Purpose:
To provide partial support for the art education programs of the Flint Institute of Arts, including lectures, concerts, studio classes, gallery tours, films, written and audio-visual materials.

The grant will have these results:
- Dissemination of information about exhibits and the institute's permanent collection, as well as special events, classes and tours.
- Classes in ceramics, painting, printmaking, weaving, sculpture and mixed media.
- Cooperative programs with cultural institutions and outreach activities.
- Increased accessibility to the institute for the handicapped.

Background:
Need for program:
The art education program is the institute's primary outreach activity to the community and the schools. The education program is also a primary method of attracting new audiences.

Statistics:
People served: Genesee County residents and area visitors.
Total budget: $164,907.
Project support to date: $274,727 (1977-83).
Grant money goes for: staff, supplies, travel, promotion and printing, docent and studio programs, equipment, training, exhibitions and miscellaneous expenses.

Accomplishments to date:
During the past year, FIA offered a new studio class designed for handicapped adults and provided several children's workshops coinciding with holidays and special exhibits. Special invitations to area schools were extended whenever exhibits were of particular interest to certain classes; for example, 11 French classes visited the Toulouse-Lautrec exhibit.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

6/1/83

CHARLES STEWART MOTT FOUNDATION
MOTT FOUNDATION BUILDING
FLINT, MICHIGAN 48502-1551
PHONE (313) 238-5651
Fact Sheet: Community Music Program

Grantee: Flint Institute of Music
Program director: Thomas Gerdom
Executive Director
Flint Institute of Music
1025 E. Kearsley St.
Flint, MI 48503
(313) 238-9651

Amount: $78,000
Period: 6/1/83 - 5/31/84
Mission: Expressing individuality

Purpose:
To provide quality educational experiences in music and dance for Genesee County youth.

The grant will have these results:
- Music instruction and experience for students by playing in orchestras and ensembles and by taking specialty music classes.
- Special performances in schools and public places by a string quartet made up of Flint Symphony Orchestra members.
- A youth choir, to perform at least twice yearly under the direction of Institute conductors.
- Continuation of a dance school and a professional dance company, capable of performing in public and in the schools.
- One county-wide string competition and a state-wide concerto competition for instrumentalists and pianists.

Background:
Need for program:
To enrich the cultural life of people in the Flint area and to provide the only strings program available for Flint area youth and adults.

Statistics:
People served: Flint and Genesee County residents.
Total budget: $233,380.
Project support to date: $681,407 (1975-83).
Grant money goes for: salaries, music, dance, marketing and administrative operations.

Accomplishments to date:
In the past several years, the Institute has enjoyed a growing reputation for good community programming and high quality educational offerings. The Institute has refined its approach to music education by providing beginning classes as needed and is taking steps to move it toward being a formal music school. The dance company sponsored a series of performances last year, all held in the University of Michigan-Flint Theater.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

10/13/83
Fact Sheet: Barn Raising and Carousel

Grantee: Genesee County Parks and Recreation Commission

Program director: Kenneth Smithee, Director
Genesee County Parks and Recreation Commission
G-5055 Branch Rd.
Flint, MI 48506
(313) 736-7100

Purpose:

To erect a dismantled 1880s barn at Historical Crossroads Village in the tradition of the old barn-raising event and to purchase, move and set up an antique carousel at the Village.

Relationship to existing programs:

Like a grant to the Genesee County Historical and Museum Society to restore the old Durant-Dort Office Building, the "birthplace" of General Motors, this program seeks to preserve significant local buildings and types of architecture common to this part of the country.

The grant will enable the parks commission to:

- Reconstruct the Calkins Barn on a site at Historical Crossroads Village, which will add a rural character to the Village. The reconstruction process will use skilled laborers plus 25 youth workers.
- Purchase, move and set up an antique carousel in the village. This will generate funds through a small fee for riders.

Background:

Need for program:

In these initial years of Crossroads Village, new attractions must be developed on a sustained basis to ensure continued popularity and attendance growth. If the Village slips into any periods of stagnation, then it could begin to lose its drawing power. The barn-raising and carousel projects will expand the appeal of the Village and contribute to its overall development.

How it meets Foundation objectives:

- Is one of the catalysts to community development.
- Contributes to the pleasure of community life during a grim economic period.

Statistics:

People served: tourists in Genesee County and its residents.

Total budget: $284,000.
Grant money goes for: barn-raising personnel, materials and supplies, equipment, transportation expenses, administrative overhead; and carousel--purchase of antique carousel and organ, purchase of a protective enclosure for carousel, and purchase of an electric motor.

Accomplishments to date:

Since its opening in 1976, Historical Crossroads Village has become one of the most popular components of the Genesee County parks system. The Village now contains 22 buildings and shops and a coal-powered train system known as the Huckleberry Railroad.

What they say:

"The barn-raising and carousel projects represent the ongoing efforts of the parks commission to develop Crossroads Village. The reconstruction of the Calkins Barn will be of special interest to visitors this summer, while the Carousel will add a festive atmosphere to Village life." -- Suzanne Feurt, Foundation program associate.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Suzanne Feurt
Program Associate

6/13/83
Fact Sheet: Artsource

Grantee: Greater Flint Arts Council

Amount: $30,000

Program director: Jack LeSage, President
Greater Flint Arts Council
P.O. Box 516
Flint, MI 48502
(313) 235-5654

Period: 10/1/83 - 9/30/34

Mission: Expressing individuality

Purpose:
To provide partial support of Project ARTSOURCE to develop and coordinate services for local artists.

Relationship to existing programs:
This grant is a direct result of the "Where's Art?" workshops, partially funded by the Foundation, at which local artists gave the Greater Flint Arts Council a mandate to develop and coordinate services for local artists.

The grant is expected to have these results:
- A street-level art gallery in downtown Flint.
- Information and referral services to local artists.
- Job referral and job creation for local artists.
- Staff to assist in marketing the arts.
- Coordination of projects to expand art in public places.
- An artists directory.

Background:
Need for program:
The arts can become an important means of developing cooperation and communication within the community. Local artists have indicated that there is a need to develop and coordinate services for Flint area artists.

How it meets Foundation objectives:
- Strengthens the arts in the Flint area.
- Contributes to downtown development.
- Emphasizes community cultural services and programs.

Statistics:
People served: Flint area artists and residents interested in the arts.
Total budget: $69,883.

Grant money goes for: salaries, rent, utilities, office supplies, insurance, gallery equipment and display supplies, promotional activities, and accounting and auditing fees.
Accomplishments to date:

The Greater Flint Arts Council opened the Artsource gallery in the Roberts David Alan Building in downtown Flint. Its first exhibit, "Flint Collects Flint: Today", brought together about 70 works from 28 private local collections, representing about 40 artists. The exhibition focused on the contemporary history of Flint patrons collecting Flint artists, from 1970 to the present.

What they say:

"The reorganization of the Greater Flint Arts Council and the implementation of the Artsource project is necessary to continue the needs and goals established in the 'Where's Art?' workshop, to give the local artist community an organization for the specific purpose of exposure and promotion of their product and talents. It is also important to inform the public of a strong arts community and to establish a pride and expansion of interest in the arts." -- Jack LeSage.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
Fact Sheet: Ethics, the Community and the Media

Grantee: Institute of Society, Ethics and the Life Sciences

Amount: $19,066

Period: 10/1/83 - 9/30/84

Program director: Dr. Daniel Callahan

Mission: Expressing individuality

To support a series of one-day conferences designed to involve the general public and the media in the significant ethical issues addressed by the Institute of Society, Ethics and the Life Sciences.

Relation to existing programs:
Like the Media Resource Service of the Scientists' Institute for Public Information, this program attempts to provide a range of timely and reliable information to the public on important social issues.

The grant is expected to:
• Explore how the public can best be informed about ethical issues in medicine, the life sciences and the professions.
• Explore how media coverage of these issues can be improved.
• Develop strategies as to how the institute can use that knowledge to improve its work and strengthen its connection with the public.

Background:

Need for program:
The Institute of Society, Ethics and the Life Sciences/Hastings Center deals with diverse ethical issues but has not been as effective as desirable in involving the community or the media in the issues.

How it meets Foundation objectives:
• Results in a general public better informed on ethical issues.
• Should result in a more effective delivery of resources and information to the nation through the media.
• May help diminish public fears or lessen hysteria about "hot" issues.

Statistics:
People served: the media and organizations representing special populations such as the elderly, the handicapped, and churches.

Total budget: $19,066.

Grant money goes for: staff, conference expenses, interviews, miscellaneous costs.
Accomplishments to date:
None; this is a new program.

What they say:
"By involving the community and the media in discussions of ethical issues, the center would not only be raising awareness in the community, we would also be enriching our own work, moving beyond our audience of professionals to work directly with those who are most affected by the ethical decisions of others." -- Daniel Callahan.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

10/27/83
Fact Sheet: National Assembly of Local Arts Agencies - General Purposes

Grantee: National Assembly of Local Arts Agencies

Project director: Gretchen Wiest, Executive Director
National Assembly of Local Arts Agencies (NALAA)
1785 Massachusetts Ave., NW
Suite 413
Washington, DC 20036
(202) 483-8670

Amount: $15,000
Period: 7/1/83 - 6/30/84

Purpose:
To provide general operating support for an organization representing 560 local arts agencies across the country. NALAA provides information, research and training to organizations fostering the arts in the community.

The grant will have these results:
- Continued publication of the NALAA monthly newsletter and quarterly magazine.
- Technical assistance programs and participation in local and statewide conferences and workshops.
- Monitoring, analyzing and reporting on legislation pertinent to the arts.
- Purchase or lease of a computer to enable the organization to collect and analyze data, generate statistical reports on the activities, structures and budgets of local arts agencies.

Background:
Need for program:
NALAA, as the single national professional organization dedicated to serving all of the arts at the local level, helps to close the gap between the needs and resources of local arts agencies.

Statistics:
People served: 560 member agencies and the communities served by these groups.
Total budget: $365,000.
Project support to date: $59,750 (1980-83).
Grant money goes for: general support.

Accomplishments to date:
NALAA provides for the exchange of ideas and resources through a monthly bulletin, a quarterly newsletter, and regional and annual meetings. NALAA monitors, analyzes and reports on legislation pertinent to the arts and acts as a clearinghouse for information on various programs and services in the field.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer
Suzanne Feurt
Program Associate

8/18/83
Fact Sheet: Star Theatre of Flint, Inc. - General Purposes.

Grantee: Star Theatre of Flint, Inc.

Program director: Frank Kenley, General Manager
Star Theatre of Flint, Inc.
James H. Whiting Auditorium
1241 E. Kearsley St.
Flint, MI 48503
(313) 239-1464

Amount: $125,000
Period: 10/1/82 - 9/30/83
Mission: Expressing Individuality
Renewal: See Facts on Grants 1982, Page 23

Purpose:
To provide a guarantee of $75,000 and a grant of $50,000 toward meeting any operating loss incurred in presenting a 1983 summer season of plays, musicals and concerts in Whiting Auditorium. This was the 12th season for the theater, now a non-profit organization.

The funding had these results:
- Completion of the 1983 season.
- Use of the guarantee and grant to offset the year's deficit.

Background:
Need for program:
To help preserve a major summer program that draws patrons from points as distant as Detroit and Grand Rapids and that will become increasingly important as a complementary tourist attraction after the opening of AutoWorld on July 4, 1984.

Statistics:
- People served: residents of the Flint area and a large part of Michigan.
- Total budget: $152,810 (administrative).
- Project support to date: $300,000 (1981-83).
- Grant money goes for: general support and meeting deficit.

Accomplishments to date:
The theater has taken a number of steps to cut costs and meet deficits carried over from previous seasons.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Cathy Nelles
  Program Officer

2/3/84
Fact Sheet: McCree Theatre

Grantee: Urban League of Flint

Program director: Charles Winfrey, Project Director
McCree Theatre and Performing Arts Center
115 E. Pierson Rd.
Flint, MI 48505
(313) 785-3475

Amount: $145,000
Period: 7/1/83 - 6/30/84
Mission: Expressing individuality
Renewal: See Facts on Grants 1982, Page 24

Purpose:
To provide continued operating support for the McCree Theatre and Performing Arts Center, a forum for Afro-American culture in the Flint area.

The grant is expected to have these results:
• A series of courses in theatre, dance and music.
• Plays and musical productions.
• A visiting artists' program bringing professional dancers to the Flint area.
• Exhibits of the works of local artists during stage productions.
• Improved promotion of McCree Theatre's programs and productions.

Background:
Need for program:
The theatre, operating for nearly 15 years, serves predominantly minority audiences in Flint and has become an important part of their lives. Student enrollment in classes and workshops exceeded projected levels last year.

Statistics:
People served: Flint area residents, particularly minority residents.
Total budget: $222,386.
Project support to date: $699,465 (1978-83).
Grant money goes for: salaries, building operation, professional and contracted services, promotion, conferences and workshops, equipment rental and maintenance, visiting artists, supplies and other expenses.

Accomplishments to date:
Enrollment in 1982-83 reached a high of 450 youths and adults, exceeding projected levels by 50. The McCree Advisory Board's Subscription Committee hired a consultant to design a subscription campaign and a total of 159 subscriptions were sold, representing an increase of 200 percent over the previous year. The Board's Fund-Raising Committee initiated some new revenue generating activities including a talent search contest and two preview performances of productions.

Foundation contact persons:
Judy Y. Samelson  Cathy Nelles  Suzanne Feurt
Director of Communications  Program Officer  Program Associate

7/19/83
ADDITIONAL GRANTS: EXPRESSING INDIVIDUALITY

AFS International/Intercultural Programs, Inc. New York, New York

To provide the United Nations Secretariat in Vienna, Austria with five professional staff to help shape and direct International Youth Year (IY) programs being developed in 155 countries in 1985. 1985 has been designated International Youth Year by the United Nations.

Arts, Education and Americans, Inc. New York, New York

To provide second-year support for the National Information Center and Resource Library on the arts-in-education. The center and library facilitate the sharing of information on the arts in education within the field and the general public.

Michigan Foundation for the Arts (MFA) Detroit

To provide a fifth year of general support for an organization serving as a vehicle for private sector funding which encourages the work of Michigan artists through scholarships, commissions, contests and awards.

Michigan Special Olympics Mount Pleasant

To provide partial support for Flint's annual Bobby Crim Road Race, which generates funds for the Michigan Special Olympics, a sports and recreation program for the mentally impaired.

New Vic Supper Theatre Flint, Michigan

To enable the New Vic Supper Theatre to purchase needed technical equipment after a fire destroyed most of their equipment and properties.
EXPANDING PERSONAL HORIZONS

We will investigate and, if appropriate, fund different ways of increasing a person's life-long opportunities to expand his personal horizons and thus responsibly participate in and contribute to society.

Initially, this mission was concerned with the nature of work and the preparation for it. In 1979 through 1982, major activity in the mission focused on a Foundation program of support to black higher education through grants to black colleges and black-college support organizations. This program continued in 1983. Significant grant activity also took place in the areas of youth employment, preparation and training for work, and the handicapped.
Fact Sheet: School-to-Work Partnership Project

Grantee: Berrien-Cass-VanBuren Private Industry Council

Program director: David Maysick
Director of Programs, Planning and Evaluation
Berrien-Cass-VanBuren Private Industry Council
P.O. Box 247
Benton Harbor, MI 49022
(616) 925-0044

Amount: $25,000

Period: 1/1/84 - 6/30/85

Mission: Expanding personal horizons

Purpose:

To prepare 50 disadvantaged students in Benton Harbor High School for post-graduation employment through a partnership between private business and the Benton Harbor Public Schools.

Relationship to existing programs:

Complements the work of Jobs-for America's Graduates, Inc., which operates in a number of communities to train and motivate young people while they are still in high school, place them in private-sector jobs and give them intensive on-the-job counseling.

The grant is expected to have these results:

- Placement of 50 students, all juniors, in private-sector jobs in which they will work for 15 hours a week.
- Development of a special curriculum to support and enhance the work experience, which is expected to lead to full-time employment without further assistance after the students graduate. They will be boys and girls not planning to attend college.
- New and lasting relationships between local businesses and educational institutions.

Background:

Need for program:

Benton Harbor is one of the most depressed communities in Michigan, with 65 to 70 percent of the population receiving some kind of government assistance. Nearly 80 percent of the high school students are black and in need of help in getting started toward self-support through jobs. More than 50 percent of these students are unemployed.

How it meets Foundation objectives:

- By assisting disadvantaged youth make a smooth transition from school to the workplace.
- Promotes partnership between the educational system and community groups in dealing with the problem of putting minority youth to work.
Statistics:
- People served: disadvantaged students.
- Total budget: $85,155 (in direct program costs).
- Grant money goes for: staff salaries.

Accomplishments to date:
None; new program, which also is supported by the Benton Harbor School District, the Edna McConnell Clark Foundation and funds available under the Job Training Partnership Act.

What they say:
"There is a very real need to support and help those students who are not dropouts, not college-bound, not failing....They are just average students, hoping after school to get a job with which they can stay and grow throughout their adult life." -- from a description of the need for the program by the Berrien-Cass-VanBuren Private Industry Council.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Jon Blyth
  Program Officer
Fact Sheet: Youth Employment: Translating Knowledge into Practice

Grantee: Brandeis University

Amount: $75,000

Program director: Andrew Hahn, Director
Center for Employment and Income Studies (CEIS)
Florence Heller Graduate School
Brandeis University
Waltham, MA 02254
(617) 647-2934

Period: 7/1/83 - 6/30/34

Mission: Expanding personal horizons

Purpose:
To improve the effectiveness of employment and training programs for meeting the needs of disadvantaged youth through technical assistance to improve federally-funded programming and dissemination of research.

Relationship to existing programs:
This is one of several grants supporting youth-employment programs and research in this area. These include the work of other youth-employment agencies such as 70001, Ltd., Head Rest, Inc., the National Council on Employment Policy and the Corporation for Public/Private Ventures.

The grant is expected to contribute to these results:
- Development, publication and distribution of a national newsletter and exemplary materials on youth employment.
- Three one-day regional seminars on critical youth employment and training issues.
- Management Institutes for youth practitioners, including week-long management institutes for 30 persons each.
- Response to information and technical assistance requests through a Brandeis-based clearinghouse, specialized data retrieval, interpretation and travel.
- An information bank for a new computerized youth employment information network, YOUTHNET, linked at the community level with the LOGIN system.
- Development of a technical assistance guide for successful competency-based programming; development of a desk-top reference handbook focusing on service-mix choices and implementation issues.
- Completion of two policy papers on barriers facing low-income and minority youth in moving into the primary labor market and one paper on the costs of youth programs.

Background:

Need for program:
Given the changes related to the new Jobs and Training Partnership Act (JTPA) legislation and the availability of massive research from past demonstration work, there is a need to translate available knowledge about employment and training programs to field practitioners and policymakers.
How it meets Foundation objectives:
- Should provide fundamental background information and guidelines for development of public policy on employment and training programs.
- Should contribute to development of leadership and improved delivery of resources needed in attacking youth unemployment.
- Should help link existing youth-service networks and organizations, promoting information sharing in a systematic fashion.

Statistics:
People served: youth practitioners, policymakers and other technical assistance providers.
Total budget: $354,147.
Grant money goes for: salaries, consultant services, travel, equipment, indirect overhead and direct expenses.

Accomplishments to date:
Although this is a new grant program, it builds upon Brandeis' considerable program experience in the youth area. Over the last four years, CEIS and its sister organization, the Center for Public Service, have done extensive research on youth employment and training programs and have served as a primary national clearinghouse for the government, academic, practitioner and business communities.

What they say:
"A sound knowledge base is required for true professionalism and stabilization of the youth-serving employment and training community." -- Andrew Hahn.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

8/11/83
Fact Sheet: Community Service and Planning/Evaluation Program

| Grantee: | Clark College |
| Program director: | Shirley Williams, Project Director |
| | Clark College |
| | 240 Chestnut St., SW |
| | Atlanta, GA 30314 |
| | (404) 681-3080 |

Amount: $41,938

Period: 7/1/83 - 6/30/84

Mission: Expanding personal horizons

Renewal: See Facts on Grants 1982, Page 34

Purpose:
To plan for the college's future over the ten-year period 1983-1993 and to develop a mutually beneficial relationship between the college and the community. The grant is part of the Foundation's long-range program of support for black higher education.

The grant is expected to have these results:
- Continued planning activities and the establishment of goals and priorities.
- Community service programs and support services.

Background:
Need for program:
To guide the college's growth and to set up a coordinated college/community effort to provide services to residents of a public housing development and local businesses situated between the main campus and two college buildings.

Statistics:
People served: Clark students, faculty and staff, and residents of the community.
Total budget: $41,938.
Project support to date: $210,823 (1981-83).
Grant money goes for: salaries, materials, student services and meeting expenses.

Accomplishments to date:
Demographic data on the residential area surrounding the college has been gathered and analyzed by students and a compendium of community service needs is in the final stages of development. A system that will facilitate the delivery of services to the community is near completion. A planning model was developed and adopted by the Clark College Board of Trustees. The Small College Goals Inventory was administered to faculty, staff and trustees to help them define goals and establish priorities.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/28/83
Fact Sheet: Evaluation of California Conservation Corps

Grantee: Corporation for Public/Private Ventures (CPPV)  
Program director: Richard H. deLone, President  
Corporation for Public/Private Ventures  
1701 Arch St.  
Philadelphia, PA 19103  
(215) 564-4815

Amount: $40,000

Period: 7/1/83 - 6/30/84

Mission: Expanding personal horizons

Purpose:

To provide partial support for a three-year, in-depth evaluation of the California Conservation Corps (CCC), reputed to be one of the best large-scale employment programs for out-of-school youth.

Relationship to existing programs:

Has similarities to a project of the Detroit Educational Television Foundation which prepared a 30-minute documentary film on the Michigan Youth Corps. The film is billed as an objective, credible view of the $42.2 million program that placed 25,000 men and women, 18 to 21, in jobs in July through September 1983.

The grant is expected to have these results:

- An assessment of the impacts of CCC programs on participating youth.
- An analysis of the CCC in terms of the model’s replicability and appropriateness as an investment of public funds.

Background:

Need for program:

There is a need for a thorough, credible evaluation of the CCC because: 1) It has the reputation of being one of the best large-scale programs for out-of-school youth; 2) It has potential as a model for a National Youth Service Corps or for other state CCCs in institutionalizing a productive role for youth in the transition from school to work; and 3) Since it enrolls many disadvantaged youth, it challenges the concept of the benefits of targeted programs for youth.

How it meets Foundation objectives:

- Adds to information on youth conservation job opportunities and programs on a state and national level.
- Could add to national stability and job opportunities for youth.
- Should make an important contribution to the state of the art of youth-employment programs.
Statistics:

People served: California Conservation Corps participants and administrators.

Total budget: $101,567.

Grant money goes for: staff, travel, printing, consulting fees, contracted services, indirect program expenses and administration.

Accomplishments to date:

Although this evaluation is a new project, it is significant to note that CPPV has developed a familiarity with the CCC program through its Foundation-supported work on the state role in youth employment. In this project, the CPPV published a working paper on the CCC as a case study of one state's initiative in addressing youth unemployment.

What they say:

"The conservation corps concept, with its dual emphasis on human development and natural-resources conservation, is one which continues to catch the imagination of policymakers and the public." --Richard H. deLone.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: State Role in Youth Employment

Grantee: Corporation for Public/Private Ventures

Program director: Richard H. deLone, President
Corporation for Public/Private Ventures (P/PV)
1701 Arch St.
Philadelphia, PA 19103
(215) 564-4815

Amount: $80,000
Period: 1/1/84 - 12/31/84
Mission: Expanding personal horizons

Purpose:
To continue support for the corporation's program to assess, develop and strengthen the role of states in reducing youth unemployment.

The grant is expected to have these results:
- Development and maintenance of a national clearinghouse on state youth initiatives.
- Identification and dissemination of information on exemplary state youth strategies.
- Stimulation of productive interchange among key state policymakers and political leaders through workshops and working papers.

Background:
Need for program:
To increase the capacity of states in policy development and programming on youth employment, an area in which the federal government is delegating more and more responsibility to the states. Most states have limited knowledge and experience in dealing with the problems of disadvantaged youth.

Statistics:
People served: those working at the state level to ease the youth-unemployment problem and the youth who are helped.
Total budget: $620,000.
Project support to date: $230,000 (1981-83).
Grant money goes for: staff, consultants, travel, printing, research and clearinghouse materials, conferences and miscellaneous expenses.

Accomplishments to date:
Work is progressing on establishing a resource center, including contacts with many organizations involved in state youth issues and the establishment of a state issues library. A working paper entitled "A Guide to National Organizations Engaged in State Youth Education and Employment Activities" has been published and distributed along with several other papers on model state youth initiatives. The materials were issued to more than 400 policymakers, program operators and other interested parties.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Michigan Youth Corps Documentary Project

Grantee: Detroit Educational Television Foundation

Program director: Agnes B. Scott
Vice-President, Development
Detroit Educational Television
Foundation
WTVS/Channel 56
7441 Second Blvd.
Detroit, MI 48202
(313) 873-7200

Amount: $25,000

Period: 8/1/83 - 11/30/83

Mission: Expanding personal horizons

To produce and disseminate, through public television and other means, a 30-minute film documentary on the Michigan Youth Corps.

Relationship to existing programs:
This is one of several Foundation-supported programs to improve the data base on youth service and conservation corps initiatives. It is related to a grant made to the Human Environment Center for a Youth Conservation Corps Information Service and a grant to the Corporation for Public/Private Ventures to evaluate the California Conservation Corps.

The grant is expected to have these results:
- The documentary examining the goals and results of the Michigan Youth Corps program, the largest of its kind in the United States. The corps placed 25,000 18- to 21-year-old men and women in a variety of unskilled jobs during July - September, 1983.
- An objective, credible review of the youth corps for use in informing out-of-state policymakers as well as for increasing the awareness of Michigan citizens on youth issues.

Background:

Need for Program:
The youth conservation corps is a concept that may have significant potential for addressing two serious issues of national concern: the chronically high rates of youth unemployment, particularly for minority youth, and the preservation of our renewable natural resources through conservation work.

- How it meets Foundation objectives:
  - Should add to state and ultimately, national stability and job opportunities for youth.
  - Adds to information on youth conservation job opportunities and programs on the state and national levels.
  - Should make an important contribution to the state of the art of youth conservation programs.
Statistics:

People served: citizens of Michigan as well as out-of-state policymakers interested in youth issues.

Total budget: $50,208.

Grant money goes for: personnel, filming expenses, editing, post-production costs and other direct expenses.

Accomplishments to date:

None; this is a new program.

What they say:

"I don't want the Michigan Youth Corps to fall prey to final reports and assessments, with nothing else to show for it. After all, this is the largest state-funded summer youth employment program in the nation, and has had a major impact on Michigan's youth and its communities." -- Doug Ross, director of the Michigan Youth Corps.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

9/9/83
Fact Sheet: Raise Academic Achievement Level Through Curriculum Development

Grantee: Dillard University

Program director: Dr. Elton C. Harrison
Vice President for Administration and Planning
Dillard University
2601 Gentilly Blvd.
New Orleans, LA 70122
(504) 283-8822

Amount: $45,700
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 36

Purpose:
To raise the academic achievement level of Dillard students through a restructured liberal arts core curriculum. The grant is part of the Foundation's long-range program of support for black higher education.

The grant is expected to have these results:
Improvement in the students' level of academic performance as well as their performance on standardized tests.

Background:
Need for program:
To make curriculum revisions called for by a self-study. It was found that Dillard students taking the National Teacher Examination did well in the professional-education section but not as well in general subject areas.

Statistics:
People served: Dillard's students, faculty and staff.
Total budget: $45,700.
Project support to date: $137,800 (1981-83).
Grant money goes for: salaries, consultants, computer service, standardized tests, supplies, travel, workshops, printing and reproduction.

Accomplishments to date:
The following components of the restructured liberal arts curriculum are in place and functioning well: Reading Enrichment, Comprehensive Testing of Freshmen and Sophomores, Curriculum Revision and Writing Across the Curriculum. The project has had a positive influence on the faculty as evidenced by their renewed concern for providing more effective instruction for both the intellectually gifted and the academically disadvantaged student.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

8/30/83
Fact Sheet: Management Information System

Grantee: Edward Waters College

Program director: Dr. Cecil W. Cone, President
Edward Waters College
1658 Kings Rd.
Jacksonville, FL 32209
(909) 354-3515

Amount: $30,650
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 37

Purpose:
To assist the college in the planning and development of a computerized management-information system. The grant is part of the Foundation's long-range program of support for black higher education.

The grant is expected to have these results:
- Improved operations in the college's business, admissions, financial aid, registrar and alumni-affairs offices.
- Development of computer-assisted instruction.
- Improvement in computer literacy of both faculty and students.
- Purchase of additional computer hardware and software.

Background:
Need for program:
To improve the functioning of the college's computerized management-information system, made possible by a federal grant, and to thereby improve the quality of life for students.

Statistics:
People served: students, faculty and staff members.
Total budget: $30,650.
Project support to date: $113,315 (1981-83).
Grant money goes for: salaries, service contract for computer maintenance, and supplies.

Accomplishments to date:
Students are continuing to gain computer literacy. Registration, mass mailings, and other administrative functions have been computerized. Information needed by students and administrators is now more readily available for use.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/14/83
**Fact Sheet: Pre-Vocational Center**

**Grantee:** Flint Board of Education  
**Program director:** Douglas Weir, Director  
Pre-Vocational Center  
Kennedy Center  
1541 N. Saginaw St.  
Flint, MI 48503  
(313) 762-1371

**Amount:** $75,000  
**Period:** 7/1/83 - 6/30/84  
**Mission:** Expanding personal horizons  
**Renewal:** See Facts on Grants 1982, Page 38

**Purpose:**

To provide partial support for the Kennedy Center, a demonstration program assisting "hard to employ" 17- to 25-year-old clients in developing pre-vocational skills. Center philosophy focuses on the development of individual self-concept and skill development relevant to individual goals.

The grant will have these results:
- Development of an approach to client follow-up and documentation of program results.
- Expansion and refinement of the work area portion of the program, allowing more clients to participate while making it more-responsive to client needs.
- Maintenance of the program's core philosophy and structure while completing its transition to the regular Flint K-12 curriculum.
- Continuation of a substance abuse program for 60 clients.

**Background:**

**Need for program:**
The program attacks the problems of the "hard to employ" by building upon self-esteem and self-reliance. It tries to confront disincentives to work.

**Statistics:**
- People served: currently, about 340 clients.
- Total budget: $734,592.
- Project support to date: $1,086,756 (1978-83).
- Grant money goes for: salaries, work area supplies and equipment.

**Accomplishments to date:**
A 15 percent increase over last year's positive terminations and a 20 percent decrease in negative terminations are the most favorable student statistics to date. Of the 33 clients (58 percent) leaving for positive reasons, 22 (71 percent) obtained a high school diploma or a high school completion certificate.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications
- Jean Whitney  
  Program Consultant
- Jon Blyth  
  Program Officer

6/16/83
Fact Sheet: Scholarships

Grantee: Flint Board of Education

Program director: Richard G. Loomis
Sarvis Center
1231 E. Kearsley St.
Flint, MI 48503
(313) 762-1084

Amount: $88,574
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons

Purpose:
To distribute $34,000 of the grant money, as well as approximately $166,000 from the DeWaters Charitable Trust, the Kiwanis Fund and other sources, in scholarships and student loans. The financial assistance goes to post-high school students in Genesee County who might otherwise be unable to continue their education in colleges, universities and other training institutions. Of the Mott grant, $54,574 goes for administrative expenses.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/11/83
# CHARLES STEWART MOTT FOUNDATION

## Fact Sheet: Summer Work Experience

**Grantee:** Flint Board of Education  
**Program director:** Dr. David Doherty, Director  
Community Relations and Grants  
Flint Community Schools  
923 E. Kearsley St.  
Flint, MI 48503  
(313) 762-1267

**Amount:** $500,000  
**Period:** 4/1/83 - 10/31/83  
**Mission:** Expanding personal horizons  
**Renewal:** See Facts on Grants 1982, Page 40

### Purpose:

To provide meaningful summer jobs for Flint youth 16 to 21, including the handicapped, who might not find work because of the city's poor economic situation.

The grant will result in 619 jobs for city youth in the following areas:
- A minimum of 108 jobs in small neighborhood businesses through the "Adopt a-Kid" program; 63 job slots in the Youth Pride program, focusing on downtown beautification and higher education institutions.
- Seventy-three job slots in recreational services, including a new gardening project at Mott Farm; 40 jobs in United Way agencies; 12 positions at Flint's public library system; 73 jobs in school support services.
- Two hundred and fifty jobs in vocationally-oriented positions.

### Background:

**Need for program:**
To provide productive activity and work experience, related as much as possible to career interests, for young people at a time when the depressed local economy limits job opportunities.

**Statistics:**
- People served: 619 students and other youths, 60 percent of which are low-income, and approximately 60 percent of which are minorities.
- Total budget: $500,000.
- Project support to date: $2,430,087 (1980-83).
- Grant money goes for: wages, salaries, worksite supplies and other direct costs.

### Accomplishments to date:

This year's program builds on the successful 1982 project, emphasizing entrepreneur-type experiences through youth-staffed small business. An innovation for 1983 includes implementation of the recently-modified Targeted Jobs Tax Credit, which provides employers a tax credit of 85 percent on wages of disadvantaged youth, ages 16 and 17.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications  
Jon Blyth  
Program Officer

5/3/83
Fact Sheet: Vocational Education

Grantee: Flint Board of Education

Program director: Nikolas Manych, Principal
Mott Adult High School
Sarvis Center
1231 E. Kearsley St.
Flint, MI 48503
(313) 762-1101

Amount: $177,375
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons

Purpose:
To support vocational education programs in three areas: business education, consumer and home economics and community service occupations.

The grant will have these results:
- Classes to train people for business, office, marketing and distributive occupations.
- Programs, courses and clinics in clothing and home arts, consumer interests, foods and child development. Special seminars are available upon request.
- Classes and training in community service and health-related occupations. Blood pressure clinics are provided for senior citizens; babysitting clinics are offered for youth. Special interest education is available through seed funds to community groups and agencies.

Background:
Need for program:
To serve people who want to prepare themselves for jobs, upgrade their working skills or enrich their personal lives.

Statistics:
People served: thousands of Flint-area residents.
Total budget: $989,270.
Project support to date: over $7.5 million (1953-84).
Grant money goes for: salaries, equipment and supplies.

Accomplishments to date:
Over the years, these classes and workshops have been taken by thousands of Flint-area residents who found jobs or improved their skills in vocations ranging from nurse aide to clerical worker to welder to upholsterer.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

6/16/83
Fact Sheet: Industrial Mall

Grantee: Focus: HOPE

Project director: Father William T. Cunningham
Executive Director
Focus: HOPE
1355 Oakman Blvd.
Detroit, MI 48238
(313) 883-7440

Purpose:

For continued revitalization of an 11.6-acre industrial plant in Detroit as an industrial mall of privately-owned manufacturing firms anchored by an in-house machinist and screw machine operator apprenticeship training program for minority persons.

The grant is expected to contribute these results:
- Training of 150 machinists.
- Completion of all building renovation.
- Establishment of a child-care center for the mall.
- Launching of Oakman Industries and four other machine shops formed by graduates.
- Initiation of departments of metrology, metallurgy and CAD-CAM (computer-assisted design/computer-assisted manufacturing) for advanced training.
- A six-week intensive math course for trainee-applicants.

Background:

Need for program:
This project provides much-needed jobs for area residents through long-term leases to industrial firms, and prepares unemployed persons for high-demand jobs.

Statistics:

People served: trainees in the pre-apprenticeship program, as well as those industries needing such personnel; minority entrepreneurs and area residents.
Total budget: $791,846.
Project support to date: $400,000 (1981-83).
Grant money goes for: general operating expenses.

Accomplishments to date:
Cycle-Tec, a subsidiary of F. Joseph Lamb Company that occupies Industry Mall's Building B, has been awarded an exclusive national contract from General Motors for reconditioning transmissions. This contract will expand Cycle Tec's workforce at the mall to 300 employees on two shifts. To date, 125 trainee machinists have graduated from the pre-apprenticeship program; all graduates have found jobs.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

10/4/83
Fact Sheet: Strengthening the College via Improved Public Service

Grantee: Fort Valley State College

Program director: Dr. Constance Palms
Project Director
Fort Valley State College
805 State College Dr.
Fort Valley, GA 31030
(912) 825-6315

Amount: $65,592
Period: 7/1/83 - 6/30/84

Mission: Expanding personal horizons

Renewal: See Facts on Grants 1982, Page 43

Purpose:
To enable the college to operate three programs emphasizing community service, to be housed in the college's Community Life Center.

The grant is expected to have these results:
- A Desegregation Institute sponsored on an annual basis to help public black colleges address the issues inherent in the desegregation effort.
- A Family Life Development/Parenting Program offering seminars, workshops and short courses for families in the middle Georgia area.
- A Social Gerontology Program focusing on senior citizens' interests, problems and concerns which involves community agencies serving the elderly.

Background:
Need for program:
To help improve the public's perception of the college through community service. Fort Valley is one of the institutions served through the Foundation's long-range program of support for predominantly and historically black colleges and universities.

Statistics:
- People served: students, faculty, staff and residents of the Fort Valley area.
- Total budget: $65,592.
- Project support to date: $265,126 (1981-83).
- Grant money goes for: staff, consultants, supplies, travel and participant support.

Accomplishments to date:
A family counseling center has been established. A desegregation institute was held and a newsletter on desegregation efforts has been initiated. Three training seminars in social gerontology issues were held, and a "senior search and find" was completed for four of the six counties in middle Georgia.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/8/83
Fact Sheet: Summer Work Experience

Grantee: Genesee Intermediate School District

Program director: Alva E. Mallory, Director
Vocational Education
Genesee Intermediate School District
2413 W. Maple Ave.
Flint, MI 48507
(313) 767-4310

Amount: $148,912
Period: 5/1/83 - 10/31/83
Mission: Expanding personal horizons

Purpose:

To provide 186 summer jobs for young people aged 16 through 19 in Genesee County outside Flint. About 40 percent of the job slots will be cosponsored by private-sector employers, who will assume 50 percent of the participants' wages. This is a companion grant to one made to the Flint Board of Education program for Flint youth.

The grant will have these results:
- Use of the 21 county high schools outside Flint as hiring centers for youth.
- Assignment of 50 of the job slots to Beecher High School and 20 to Mt. Morris High School due to the severe economic hardship experienced in those areas.
- Employability counseling services for participating youths, tailored to their individual needs.

Background:

Need for program:
To provide productive activity and work experience, related as much as possible to long-range job interests, for young people during a time when the depressed local economy limits job opportunities.

Statistics:
People served: 186 students.
Total budget: $195,632 (including $46,720 in employer contributions).
Project support to date: $810,441 (1980-83).
Grant money goes for: wages, supervisory salaries, travel and administrative costs.

Accomplishments to date:
For the past three years, the programs have been evaluated as highly effective. Participants welcomed the opportunity to acquire job skills and explore career areas.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

4/7/83
Fact Sheet: Greater Flint Opportunities Industrialization Center, Inc. --
General Purposes

Grantee: Greater Flint Opportunities Industrialization Center, Inc. (OIC)
Program director: The Rev. Harry L. Redds
Executive Director
Greater Flint OIC
708 Root St., Room 222
Flint, MI 48503
(313) 766-7269

Amount: $50,000
Period: 4/1/83 - 3/31/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 45

Purpose:
To provide general support for Greater Flint OIC during transition from grantee funding under the Comprehensive Employment and Training Act (CETA) to that under the new Jobs and Training Partnership Act (JTPA).

The grant has had this result:
Help to assure that the needs of the Flint area's unemployed were met as effectively as possible during the change from CETA support to the new funding and performance system mandated under JTPA.

Background:
Need for program:
To assist Greater Flint OIC in meeting its responsibility to provide screening, intake and counseling services for those in need of federally funded training and employment services in the Flint area. OIC has traditionally served more severely disadvantaged persons in the Flint area.

Statistics:
People served: unemployed who can be helped under JTPA, about 2,500 annually.
Total budget: more than $1 million.
Project support to date: $1,009,800 (1980-83).
Grant money goes for: general support.

Accomplishments to date:
OIC has experience in providing intake, counseling, and training services for the severely disadvantaged seeking employment.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Jon Blyth
Program Officer

2/6/84
**Fact Sheet: Youth Conservation Corps Information Services**

**Grantee:** Human Environment Center  
**Program director:** Sydney Howe  
Executive Director  
Human Environment Center  
810 18th St., NW  
Washington, DC 20006  
(202) 466-6040  
**Amount:** $30,000  
**Period:** 7/1/83 - 6/30/84  
**Mission:** Expanding personal horizons  
**Renewal:** See Facts on Grants 1982, Page 49

**Purpose:**
To provide second-year support for the Human Environment Center's efforts to provide information and educational services on a nation-wide basis on the topic of the youth conservation-corps.

The grant is expected to have these results:
- Production and dissemination of educational materials to help citizens and public officials advance or improve conservation corps programs.
- Operation of a clearinghouse on youth conservation information and accomplishments.
- Public speaking, publication of articles, and consultation services on behalf of youth conservation programs across the country.
- Continuation of a multi-interest advisory council which operates as a forum for discussing program direction, ideas and policy development in the youth conservation field.

**Background:**
**Need for program:**
To create a national awareness of the potential of a youth conservation corps for addressing the problems of youth unemployment and for aiding in the preservation of our renewable natural resources.

**Statistics:**
People served: conservation and minority organization. government officials, youth and youth organizations and interested citizens.

Total budget: $30,000.
Project support to date: $96,400 (1982-83).
Grant money goes for: personnel, supplies, travel, and administrative expenses.

**Accomplishments to date:**
The Human Environment Center has operated its clearinghouse on youth conservation work effectively, expanded its mailing list, and established an advisory group for the project.

**Foundation contact persons:**

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<th>Judy Y. Samelson</th>
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7/5/83
Fact Sheet: Learning to Earn

Grantee: Industry Education Council of California
Program director: Ernie A. Hickson
Project Director
San Jose High School
275 N. 24th St.
San Jose, CA 95114
(408) 294-1120

Amount: $65,000
Period: 1/1/84 - 12/31/84
Mission: Expanding personal horizons

Purpose:
To provide partial support for Learning to Earn, a collaborative effort by San Jose High School, the private sector and community interests to increase the employability of high school youth and reduce the number of dropouts and absenteeism. Hispanics comprise more than 60 percent of the student enrollment and other minorities about 30 percent.

The grant is expected to have these results:
- Introduction of the Learning to Earn program at a second high school in the San Jose school system.
- Refinement of the job placement/supervision component of Learning to Earn and expansion of the network of Learning to Earn employers.
- A follow-up inquiry of 1983 graduates to determine the influence of Learning to Earn.

Background:
Need for program:
To reverse a situation in which about 50 percent of San Jose high school students become dropouts because they perceive little connection between schooling and the local job market.

Statistics:
- People served: San Jose students who participate in Learning to Earn.
- Total budget: $131,633.
- Project support to date: $207,200 (1981-83).
- Grant money goes for: salaries, consultants, travel, computer and video equipment, staff development and other expenses.

Accomplishments to date:
In the 1982-83 academic year, 134 students completed the program. About 100 obtained part-time work through the program. Of 30 seniors, all graduated and 22 obtained jobs. The 1983-84 school year opened with five level-one Learning to Earn classes and one level-two class. Enrollment was 158 first-year students and 27 second-year students for a total of 185 students.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Jon Blyth
Program Officer

2/1/84
Fact Sheet: College Endowment Funding Program

Grantees: Jackson State University Development Foundation, Inc.
Norfolk State University Foundation, Inc.
North Carolina Central University Foundation, Inc.

Amounts: $100,000 each
Period: 8/1/83 - 7/31/84
Mission: Expanding personal horizons

Program directors: Lee E. Williams, Board Chairman
Jackson State University Development Foundation, Inc.
P.O. Box 10750
Jackson, MS 39217

David A. King, President
Norfolk State University Foundation, Inc.
2401 Corprew Ave.
Norfolk, VA 23504

Robert S. Poole, Executive Director
North Carolina Central University Foundation, Inc.
P.O. Box 19363
Durham, NC 27707

Purpose:

To establish the eligibility of the three universities for participation in the Foundation's program to help up to 10 public black colleges and universities enter into a 25-year process to create endowments of more than $2 million each.

Relationship to existing programs:

It is part of the Foundation's program of support for black higher education, started in 1978 with a $1 million grant to the capital-development campaign of the United Negro College Fund (UNCF). Funding for the entire program is expected to reach $20 million during this decade.

The grants are expected to contribute to these results:

- A loan of $400,000 for each of the universities from a fund created by contributions of insurance companies. The grants were dependent on the success of the universities in raising $250,000 each in new gift money.
- Investment of the $750,000 becoming available to each institution at current market rates. The investments will yield a minimum annual income of $30,000 for program or other purposes and an additional amount for reinvestment. Interest on the loan funds will be paid at a rate 2 percent below the current market figures. Repayment of the loans will begin after 15 years and will be completed at the end of 25 years.
- Use of the investment proceeds for these purposes: Jackson State, additional investment in the endowment program; Norfolk State, student scholarships and faculty and instructional development; North Carolina Central, additional investment in the endowment program and contributions to an "Excellence Fund" supporting biomedical research.
Background:

Need for program:
To improve the financial stability of the participating black colleges and universities. Dr. Frederick D. Patterson, of Robert R. Moton Memorial Institute, Inc., director of the College Endowment Funding Plan (CEFP) serving both public and private black institutions, believes all colleges and universities with 1,000 or more students should have endowments of $20 million or more.

How it meets Foundation objectives:
- Strengthens the participating institutions and offers an example to others.
- Extends a valuable program to public colleges and universities.

Statistics:
People served: faculties, staffs and students of three public black colleges and universities.
Total budget: $750,000 for each of the universities.
Grant money goes for: contributions to the new gift money raised by each institution.

Accomplishments to date:
Raising of the gift money.

What they say:
"This opens the way" (a reference to the action of Congress and President Reagan in amending Title III of the Higher Education Act of 1965 to include a matching-fund provision for endowments). "I may have to beat the bushes for more loan money." -- Dr. Frederick D. Patterson. For 1983-84, Title III offers a dollar-for-dollar match for amounts up to $250,000 that are raised by developing colleges and universities, black or white. For 1984-85, the amount will be $500,000.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

10/24-25/83
Fact Sheet: Jobs for America's Graduates, Inc. - General Purposes

Grantee: Jobs for America's Graduates, Inc. (JAG)
Program director: Kenneth M. Smith, President
Jobs for America's Graduates, Inc.,
1750 Pennsylvania Ave., NW
Suite 304
Washington, DC 20006
(202) 638-2958

Amount: $100,000
Period: 10/1/83 - 9/30/84
Mission: Expanding personal horizons

Purpose:
To support and evaluate programs modeled after Jobs for Delaware Graduates, started in 1979-80 and replicated to date in seven other states.

The grant is expected to have these results:
- Completion of research and evaluation activities at eight test sites with 7,000 participants in 140 high schools.
- Implementation of a national study of JAG to determine the implications of the test results to national policy.
- Expansion of dissemination and technical assistance activities to those communities interested in establishing school-to-work programs patterned after the JAG model.

Background:
Need for program:
To test and promote replication of the programs as a means to help young people before they can become unemployed and to train and motivate them for private-sector jobs. They are taught basic employment skills, placed in jobs and given intensive, on-the-job counseling.

Statistics:
People served: some 7,000 young persons in nearly 140 high schools.
Total budget: $558,100 (exclusive of about $10-million for pilot projects in Delaware, Massachusetts, Arizona, Tennessee, Missouri, Virginia, and Michigan).
Project support to date: $300,000 (1981-83).
Grant money goes for: general support.

Accomplishments to date:
Singled out by White House spokespersons as a model of public/private collaboration, this program added two sites this past year in Virginia and Michigan. Much of the work done by JAG in the past year focused on evaluation, and recent evaluation results show benefits such as a 54 percent higher probability of becoming employed for JAG participants, as well as increased earnings if employed.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

10/14/83
Fact Sheet: Technical Assistance

Grantee: Jobs for Youth-Boston, Inc. (JFY)

Program director: Fred Jungmann
Executive Director
Jobs for Youth-Boston, Inc.
312 Stuart St., Third Floor
Boston, MA 02116
(617) 338-0815

Purpose:
To advance the development and dissemination of information on assisting severely disadvantaged youth (ages 15 to 21) in urban environments making a transition to a productive life.

The grant is expected to have these results:
- Continued on-site consultation and training to a minimum of eight community-based organizations.
- Two community-wide planning workshops in smaller cities.
- Staff development activities.
- Development of additional training materials and refinement of project marketing plans.
- Increased project self-sufficiency through escalated revenues from consulting contracts and sales of publications.

Background:
Need for program:
To provide a model for cities that having large numbers of school dropouts in need of job skills and jobs.

Statistics:
People served: jobless, out-of-school youth, mainly minorities.
Total budget: $106,137.
Project support to date: $220,000 (1980-83).
Grant money goes for: salaries, travel and conferences, training, training materials, and other direct program costs.

Accomplishments to date:
JFY-Boston has produced an employer services training manual and has provided substantial training and/or consulting services at seven different sites across the country. A marketing plan, which generated 10 times as many requests for information, includes special mailings, conference presentations, a documentary film and publication of articles in periodicals.

Foundation contact persons:
Judy Y. Samelson  Jean S. Whitney  Jon Blyth
Director of Communications  Consultant  Program Officer

6/28/83
Fact Sheet: Jobs for Youth-Chicago, Inc. - General Purposes

Grantee: Jobs for Youth-Chicago, Inc.
Program director: Dr. John D. Connelly
Executive Director
Jobs for Youth-Chicago, Inc.
28 E. Jackson Blvd.
Chicago, IL 60604
(312) 322-0010

Amount: $25,000
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 57

Purpose:
To help school dropouts, ages 16 to 21, prepare for and find unsubsidized private employment.

The grant is expected to contribute to results including:
- Basic skills training to 125 youth.
- Expansion of services to youth outside the City of Chicago but within Cook County.
- An increase in the level of contributions by $400,000 over last year's budget.
- Training and job procurement for 400 youth.

Background:
Need for program:
To reduce distress caused by a youth-unemployment rate exceeding 40 percent; more than 100,000 Chicago young people are out of school and out of work.

Statistics:
People served: inner-city youths, of whom more than 80 percent are on welfare.
Total budget: $428,930.
Project support to date: $130,000 (1980-83).
Grant money goes for: general support.

Accomplishments to date:
In addition to meeting its projected goal of job placement for 400 young people, Jobs for Youth-Chicago has increased the number of new employer contacts by 60 percent and developed more job openings with large service institutions. Job retention rates have increased; 65 percent of the young people placed in jobs last year are still working. The number of donors to the organization has increased, bringing the total number of supporters to 68.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/1/83
**Fact Sheet: Urban Studies**

**Grantee:** Johnson C. Smith University

**Program director:** Dr. Robert L. Albright, President
Johnson C. Smith University
100-152 Bettiesford Rd.
Charlotte, NC 28216
(704) 372-2370

**Amount:** $102,000  
**Period:** 7/1/83 - 6/30/84  
**Mission:** Expanding personal horizons  
**Renewal:** See Facts on Grants 1982, Page 58

**Purpose:**
To continue, for a third year, the development of a broad program of urban studies, a regional approach to urban problems and assistance to neighborhood organizations in the Charlotte area. The grant is part of the Foundation's multi-year program of assistance to black higher education.

The grant is expected to have these results:
- Graduation of at least 30 students majoring in urban studies.
- An annual regional conference.
- At least five workshops on specific urban interests and at least three seminars conducted by persons working in municipal positions.
- At least 10 workshops for neighborhood people.
- Continuation of evening courses.

**Background:**

**Need for program:**
To assist the community in its efforts to deal with growing urban problems, from environmental pollution to decay of inner-city areas and neighborhoods, and to provide relevant educational experiences for students.

**Statistics:**
- People served: the university's students and faculty, those who attend regional conferences, and members of neighborhood groups involved in program.
- Total budget: $102,000.
- Project support to date: $309,000 (1981-83).
- Grant money goes for: salaries, program materials, workshops and conference, consultants, field trips and support of Urban Life Associates organized through the university's Urban Studies Resource Center.

**Accomplishments to date:**
- A speakers' bureau and a skills bank have been organized. An internship program has been established, with 11 interns placed with community agencies and groups during the second grant year. Courses have been added.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Dr. Velma Perkins Burtley  
  Program Officer

5/24/83
Fact Sheet: Black College Presidents Meeting

Grantee: Johnson Foundation

Program director: Henry M. Halsted
   Vice President
   The Johnson Foundation
   Racine, WI 53401-0547
   (414) 639-3211

Amount: $15,000

Period: 1/1/84 - 12/31/84

Mission: Expanding personal horizons

Purpose:

To assist the Johnson Foundation in bringing together 30 to 40 black college presidents and a group of foundation executives to explore areas of mutual interest and to promote a better mutual understanding.

Relationship to existing programs:

It is related to the Foundation's program of support for black higher education, started in 1978 with a $1 million grant to the capital-development campaign of the United Negro College Fund (UNCF). Since then, the program has been expanded with a series of grants to historically and predominantly black colleges and universities. The funding is expected to reach a minimum of $20 million by 1983.

The grant is expected to have these results:

Travel for 30 to 40 presidents of black colleges and universities who will attend a conference at the Wingspread Conference Center in Racine, Wis., the primary objectives of which are:

-- to broaden the understanding of foundations by the presidents; and,
-- to broaden the understanding of black colleges and universities by foundation executives.

Background:

Need for program:

There is a need for expanded communication between foundation officials and black college presidents. It is assumed that better understanding on the part of the presidents and the foundation officials will result in more effective grantsmanship.

How it meets Foundation objectives:

- Should help contribute to a broader foundation support base for black institutions.
- Should promote increased understanding between black colleges and foundations.
Statistics:

People served: black college presidents and foundation representatives.

Total budget: $19,500.

Grant money goes for: travel for 30 to 40 presidents of black colleges and universities.

Accomplishments to date:

None; new program.

What they say:

"Many (black college) presidents are relatively new to the job and would benefit by learning more about the world of foundations -- priorities, procedures, resources, constraints, current foundation interests and programs relating to the traditionally black institutions. Similarly, foundation officers could profit by an opportunity to discuss with the presidents their own assessment of the needs and priorities of their institutions. Such a conference could be a valuable learning experience for all of the conferees." -- Henry M. Halsted.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

11/1/83
Fact Sheet: Management Information System (MIS)

Grantee: LeMoyne-Owen College
Program director: Dr. Walter L. Walker, President
LeMoyne-Owen College
807 Walker Ave.
Memphis, TN 38126
(901) 774-9090

Amount: $17,375
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons

Purpose:
To complete a three-year project for the establishment of a computer-based management-information system. The grant is part of the Foundation's multi-year program of support for black higher education.

The grant will have these results:
- Preparation of a manual describing the college's administrative procedures with the management-information system in use as a base for its planning, management and information office.
- Analysis of hardware and software needed for support of the computer system set up for the MIS program.

Background:
Need for program:
To strengthen the college by providing an efficient management process.

Statistics:
People served: faculty, staff and students of the college and those of 20 other black colleges and universities that will share results of the project.
Total budget: $17,375.
Project support to date: $76,666 (1981-83).
Grant money goes for: a workshop to train faculty and staff in use of the MIS, consultants, services of a data technician, secretarial services, travel and equipment.

Accomplishments to date:
Preliminary design of the MIS and the documentation of information needs have been completed. The Mott funds leveraged a federal grant of more than $200,000 that enabled the college to buy computer equipment for the MIS.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

5/24/83
Fact Sheet: Development and Analysis of Labor Market Hardship Indexes

Grantee: MDC, Inc.
Program director: George B. Autry
President
MDC, Inc.
1717 Legion Rd.
Chapel Hill, NC 27514
(919) 968-4531

Amount: $15,000
Period: 3/1/83 - 2/29/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1980, Page 78

Purpose:
To test in two states the use of a hardship index in place of income eligibility to allocate government resources to persons in need.

The grant is expected to have these results:
- Tests of a method of applying hardship measures to determine need in specific local areas in two states: Michigan and North Carolina.
- Use of decennial census data to provide this new policy-planning tool for focusing limited resources on the unemployed who are in most immediate and urgent economic need.

Background:
Need for program:
Congress now uses information keyed to cyclical unemployment. Autry points out that: the unemployed are not necessarily poor, but often are middle-class victims of temporary layoffs; the increased number of families with more than one wage earner may mean that many unemployed are not actually in need; formulas do not account for working poor who earn too little to support their families, and that reliance on employment discriminates against some rural areas and inner-city neighborhoods where people may be working but earning less than a poverty-level income.

Statistics:
People served: those not properly helped by current economic hardship indexes.
Total budget: $29,875 (including $14,875 from Rockefeller Brothers Fund).
Project support to date: $82,900 (1980-83).
Grant money goes for: salaries, contract with U.S. Census Bureau and assistance from North Carolina's Research Triangle Institute.

Accomplishments to date:
The hardship measures have been tested in national and state labor markets and could be used now in such areas if accepted by Congress and states.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

5/12/83
Fact Sheet: Monitoring and Assessment of the Job Training Partnership Act

Grantee: MDC, Inc.  
Amount: $50,006

Program director: George B. Autry  
President MDC, Inc.  
1717 Legion Rd.  
P.O. Box 2226  
Chapel Hill, NC 27514  
(919) 968-4531

Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons

Purpose:
To support research which will evaluate who is served and how effectively they are served during the first two years following implementation of the Job Training Partnership Act (JTPA). JTPA, which replaces CETA, increases the responsibility and authority of governors and business-controlled Private Industry Councils (PICs) in the delivery of employment training programs.

Relationship to existing programs:
This grant represents an important contribution to the youth employment program strategy of improving the effectiveness of the public sector in reducing youth unemployment. The Foundation has developed a leadership role in this field.

The grant is expected to have these results:
- Monitoring and reporting on the implementation of JTPA.
- Feedback on any problems encountered in the implementation of JTPA.
- Objective descriptions of the formative stages of JTPA.
- Visits to 25 service delivery areas in 14 states to collect data on the people served by JTPA and whether the local controls fostered by the new legislation really make a difference to the clients most in need of service.
- Two telephone surveys of state officials responsible for employment and training implementation in all 50 states.

Background:

Need for program:
An objective analysis of JTPA is needed to trigger corrective action if necessary and to keep the public informed as to the effectiveness of JTPA.

How is meets foundation objectives:
- Makes an important contribution to the state of the art of youth-employment programs.
- Contributes to an important need for accurate information on the effectiveness of JTPA.
- Contributes to the strengthening and performance of new job training programs.
Statistics:

People served: policymakers, job training program operators, state officials and agencies looking for effective ways to deal with unemployment and related issues.

Total budget: $142,120

Grant money goes for: salaries, travel and direct and indirect project costs.

Accomplishments to date:

MDC, Inc. is currently winding up a two-part assessment of early JTPA transition activities for the National Governors Association and the National Commission on Employment Policy.

What they say:

"The grant contributes to an important need for accurate information on the effectiveness of JTPA. Since some confusion is to be expected during a transition year and during the process of change required by JTPA, an effective feedback and information mechanism should contribute to strengthening the performance of the new programs." -- Jon Blyth, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

8/31/83
Fact Sheet: Twelve Together Program

Grantee: Metropolitan Detroit Youth Foundation, Inc.

Program director: Dennis L. Gibson, Jr.

Executive Director
Detroit Metropolitan Youth Foundation, Inc.
11000 W. McNichols, Suite 222
Detroit, MI 48221
(313) 863-9394

Amount: $50,000
Period: 10/1/83 - 9/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 61

Purpose: To provide a second year's support for a program to reduce high school drop-out rates in Detroit public schools and consequently, youth unemployment.

The grant is expected to result in:
- The formation of 20 new groups of ninth-grade students providing mutual support.
- Monthly career forums for an average of 150 participants.
- Seventy-five percent of all students completing the required 30 meetings.
- A mandatory daily study period for all participating students.
- Significant improvement in participants' self-confidence and problem-solving abilities as measured by program evaluation.
- Completion of high school by at least two-thirds of all participants.
- Achievement of enough school credits to advance to 10th grade by at least 80 percent of all Twelve Together students.

Background:
Need for program:
Black teenage school drop-out and unemployment rates, which are correlated, exceed 65 percent in the city of Detroit.

Statistics:
- People served: dropout-prone youth in 20 Detroit high schools.
- Total budget: $128,642.
- Project support to date: $100,000 (1982-83).
- Grant money goes for: staff, evaluation consultant, retreat expenses, office and other costs.

Accomplishments to date:
Twelve Together started 20 groups of 12 youngsters each in 1982. Thirty-five adult volunteers worked with the groups. All required activities were completed; three of the 20 groups completed their 30 meetings by June, and all other groups except one plan to complete their meetings by November 1983.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
10/3/83
Fact Sheet: Michigan Quality of Work Life Council - General Purposes

Grantee: Michigan Quality of Work Life Council  
Amount: $60,000

Program Director: Basil J. Whiting  
Executive Director  
Michigan Quality of Work Life Council (QWL)  
755 W. Big Beaver Rd., Suite 508  
Troy, MI 48084  
(313) 362-1611

Period: 1/1/84 - 12/31/84

Mission: Expanding personal horizons

Renewal: See Facts on Grants 1982, Page 64

Purpose:
To provide continuing general support for the council's efforts to expand the philosophy and practices of QWL programs in the public and private sectors throughout the state and the region.

The grant is expected to have these results:
- Public workshops and seminars for business, labor and academic leaders.
- Three to five new local labor/management committees with improved networking capacity within the state.
- Consulting and training activities; communications and information services, including a television series and publications.
- Education, research and development activities.

Background:
Need for program:
Effective QWL activities should elevate the overall Michigan work climate and benefit the state's efforts to attract new businesses and industry.

Statistics:
People served: Michigan workers and members of their families.
Total budget: $536,734.
Project support to date: $630,000 (1980-83).
Grant money goes for: general support.

Accomplishments to date:
The council now operates a contract consulting and training program that is projected to yield revenue of $75,000 in 1984. The 15-hour educational television course produced by QWL is near completion and the council continues to publish a quarterly journal, The Work Life Review, and a newsletter, Highlights. QWL also provides consulting, training, public education, organizational and support services to local labor-management committees, and research information to firms and public agencies.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications
Jon Blyth  
Program Officer

11/4/83
Fact Sheet: Community Education/Service

Grantee: Mississippi Valley State University
Program director: Dr. Joe L. Boyer, President
Mississippi Valley State University
Itta Bena, MS 38941
(601) 254-9041

Amount: $103,918
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 91

Purpose:
To help the university provide technical assistance and community education services for the people and agencies of the rural Mississippi Delta region.

The grant is expected to have these results:
- Technical assistance for government and human-service agencies working among the predominantly black and low-income people in rural areas of the Delta.
- Credit and non-credit community education courses for non-traditional students in their own localities.

Background:
Need for program:
To improve services to the impoverished, largely-black communities in the area surrounding the university and to raise the level of assistance to those communities by human-service agencies. The grant is part of the Foundation's support for black higher education.

Statistics:
People served: Mississippi residents in the area served by the university.
Total budget: $103,918.
Project support to date: $349,117 (1981-83).
Grant money goes for: salaries, travel, supplies and contractual services.

Accomplishments to date:
Thirty-four courses were advertised and six offered at two mini-university centers. A coalition of five headstart agencies was organized to offer courses, conduct research, and provide educational services. A newsletter was published. Two public forums focusing on health issues and voting were held. Technical assistance has been provided to nine agencies. Task force members are working on completion of seven research projects dealing with various aspects of Mississippi Delta life.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/14/83
Fact Sheet: Annual and Planned Giving Programs
Grantee: Morehouse College
Amount: $64,373
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons

Purpose:
To support a two-part approach to raising funds as a part of the college's Second-Century Development Campaign. The grant is part of the Foundation's long-range program of support for black higher education.

The grant will support two projects:
- The Annual Giving Program to raise unrestricted funds for operating expenses and emergency repairs and renovation.
- The Planned Giving Program to raise endowment funds to strengthen support for scholarships, faculty research and maintenance of the physical plant.

Background:
Need for program:
To broaden the fund-raising potential of one of the country's finest black colleges.

Statistics:
People served: students, faculty and staff members, and others reached by the college's services.
Total budget: $64,373.
Project support to date: $132,389 (1981-83).
Grant money goes for: salaries, travel, consultants, publications, services and supplies.

Accomplishments to date:
Preliminary research in the area of planned giving has been completed. Specific campaign goals have been set; solicitation strategy has been developed; publicity and publications have been planned, and a budget adopted for the annual giving program.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
6/14/83
Fact Sheet: Strengthening Job Training and Placement

Grantee: Mott Community College

Program director: Harold Goldenberg
Chairperson
Division of Technology
Mott Community College (MCC)
1401 E. Court St.
Flint, MI 48502
(313) 762-0200

Amount: $81,880
Period: 10/1/83 - 9/30/84

Mission: Expanding personal horizons

Purpose:
To match state funding for the purchase of instructional equipment in targeted job-training areas and for the hiring of a senior job development and placement specialist.

Relationship to existing programs:
It is related to a series of Foundation grants made to help develop new responses toward meeting the problem of unemployment in Michigan and around the country; to the work of the Industrial Technology Institute, Ann Arbor, to develop automated manufacturing in Michigan, and to the GMI Business and Industry Development Center which provides assistance to existing and developing enterprises in Genesee County.

The grant is expected to have these results:
• Training and placement of Mott Community College students in the following fields:
  - Electronics Technicians
  - Robotics Technicians
  - Computer Applications Technicians
  - Computer Draftspersons
  - Word Processing Personnel
  - Computer Operators
  - Machine Tool-Skilled Personnel
  - Air Conditioning and Refrigeration Personnel
  - Licensed Health Technicians
  - Food Service Personnel
• The hiring of a senior liaison professional for job training coordination and placement.

Background:

Need for program:
There is a need to boost the Michigan and Flint-area economy by assuring that trained individuals are available for entry-level employment in growth-area manufacturing and service industries.
How it meets Foundation objectives:

- Should assist unemployed and underemployed persons realize their occupational goals.
- Has potential to improve community stability by helping youth to become contributing members of society.

Statistics:

People served: Flint-area residents.
Total budget: $298,280.
Grant money goes for: technical training equipment and job developer and training specialist.

Accomplishments to date:

None; new program.

What they say:

"The addition of grant support would have significant impact on strengthening Mott Community College's present job training efforts and would allow the college to develop new programs in cooperation with area business and industry as the need arises. Although the instructional equipment presently used in the college's laboratories is adequate for providing basic, and in a few instances, advanced concepts, additional equipment is needed to provide students with the training necessary for them to perform on the high technology equipment used in today's labor market." -- Dr. Robert Rue, president, Mott Community College.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

1/11/83
Fact Sheet: Disadvantaged Youth Employment Project

Grantee: National Association of Private Industry Councils

Program director: Robert Knight, Executive Director of the National Association of Private Industry Councils (NAPIC).

2001 S St., NW
Suite 500
Washington, DC 20009
(202) 223-5640

Amount: $30,000
Period: 1/1/84 - 12/31/84
Mission: Expanding personal horizons

Purpose:

To provide partial support for the second year of a program to strengthen leadership and networking among Private Industry Councils in the employment and training of disadvantaged youth.

The grant is expected to have these results:

- Continued development of a clearinghouse on effective youth-employment models and the publication of six newsletters highlighting successful program models.
- Strengthened technical assistance to local councils and other practitioners.
- Implementation of program models focusing on youth competencies.
- A series of forums and workshops on youth employment programming.

Background:

Need for program:

To help private industry councils meet new responsibilities planned for them under the new federal Jobs and Training Partnership Act.

Statistics:

- People served: primarily, members of the 90 councils represented by NAPIC.
- Total budget: $60,000.
- Project support to date: $60,000 (1983-84).
- Grant money goes for: salaries, travel, consultants, conferences and other expenses.

Accomplishments to date:

Last year, NAPIC held several conferences and forums on youth employment issues. NAPIC also co-authored a curriculum on youth unemployment with the National Governors' Association and the National Alliance of Business, co-authored an information memo with the Center for Local and Community Research and developed newsletter highlighting successful youth employment models. NAPIC is developing a clearinghouse on effective youth employment models and has provided technical assistance to employment practitioners.

Foundation contact persons:

Judy V. Samelson
Director of Communications

Jon Blyth
Program Officer

12/5/83
Fact Sheet: Improving and Expanding Cooperative Education

Grantee: National Child Labor Committee

Program director: Jeffrey Newman
Executive Director
National Child Labor Committee
1501 Broadway, Room 1111
New York, NY 10036
(212) 840-1801

Amount: $60,000
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons

Purpose:
To provide continuing support for a project to increase the use and effectiveness of cooperative education programs for preparing disadvantaged high school students for employment in the private sector.

The grant is expected to:
- Improve the quality of secondary cooperative education programs and the competence of administrators and teachers/coordinatees.
- Increase the number and improve the quality of work stations for disadvantaged cooperative education students.
- Organize a national consortium to initiate and advance efforts to increase and improve secondary cooperative education.

Background:
Need for program:
To provide national leadership for expansion of cooperative education as a means of easing the school-to-work transition for disadvantaged youth.

Statistics:
People served: high school students, employers, educators and local, state and national policymakers.
Total budget: $169,564.
Project support to date: $204,000 (1981-83).
Grant money goes for: staff, fees, travel, office space, and publications.

Accomplishments to date:
Notable achievements include the selection of nine outstanding state and 27 outstanding local cooperative education programs and the identification of 50 key elements essential to the success of these programs; production of a manual on the design and use of the 50 key program elements, an administrative manual, and a recruiting manual; a review of literature related to secondary cooperative education nationally, preparation and distribution of 13 different questionnaires for groups within the field and interviews and meetings with key personnel to assess the nature and extent of cooperative education programs.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/29/83
Fact Sheet: National Council on Employment Policy - General Purposes

Grantee: National Council on Employment Policy

Program Director: Richard S. Belous
Executive Director
National Council on Employment Policy
2000 K St., NW, Suite 454
Washington, DC 20006
(212) 833-2532

Amount: $25,000
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons

Purpose:
To help the National Council on Employment Policy continue to strengthen analysis, debate and formulation of policy on national employment and training issues.

Relationship to existing programs:
This project is related to the council's Youth Knowledge Development Project, a three-year Mott-funded study of major federal, state and local youth employment and training programs undertaken between 1977 and 1980. The council addresses a variety of employment-related issues, including displacement of workers, vocational education, apprenticeship programs and others.

The grant is expected to have these results:
• Four policy meetings to address the following issues:
  --- The impact of recent domestic policy shifts on employment and training programs.
  --- The emerging role of computer technology in the training of the disadvantaged.
  --- Two other topics selected from such issues as the need for updating vocational and apprenticeship programs, national youth service, and the future of labor-intensive service industries.
• Publication of at least two policy statements in booklet form.

Background:

Need for program:
The National Council on Employment Policy is a private, non-profit organization of academicians, policy experts, and practitioners with a special interest in the area of employment and training. The council's objective is to bridge the gap between academics and real-world policy formulation and the problems of delivering services to those in need. The council's primary support has come from the Department of Labor's Employment and Training Administration (ETA). As part of its across-the-board cutback in support of research, evaluation and policy analysis work, ETA has ended all support for the council. Members cannot continue to attend meetings at their own expense and the council cannot continue to operate unless some support is found.
How it meets Foundation objectives:
- Should provide fundamental guidelines for development of public policy on major employment problems.
- Should contribute to improved delivery of resources needed in attacking unemployment.

Statistics:

People served: members of the council, federal policymakers, and staffs of all foundations and other agencies looking for effective ways to deal with unemployment and related issues.

Total budget: $50,000.

Grant money goes for: travel, expenses, printing and distribution costs, professional services, rent, postage and supplies.

Accomplishments to date:

The council, through research, conferences and policy statements, provides analysis, expertise and recommendations that can be used by decision-makers, the media and the general public in making critical choices on human-resource policy. Recent council activities have included: the Youth Knowledge Development Project, supported by Mott; a study of national data concerning employment and training program benefits and costs; case studies of 11 state and local employment and training sponsors; a study and policy statement on America's vocational education system; a policy statement on management and service delivery for human-resource programs; examination of workfare and welfare policy decisions; and, a conference on labor force and productivity measures and their current limitations for policy formulation.

What they say:

"Given the recent significant changes in the direction of human resource policies, there is even a greater need today for an independent and objective organization, that is both committed to this field and has the expertise to evaluate new results. The council through research, conferences, and policy statements has tried to provide analysis and evaluation of employment and training policy -- free of technical jargon -- that can be used by decision-makers and their staffs, the media and the general public." --Dr. Sár Levitan, chairman, Executive Committee, National Council on Employment Policy.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

7/14/83
Fact Sheet: Strengthening Pre-Professional Science Programs

Grantee: Paine College                                           Amount: $30,000
Program director: Dr. William H. Harris, President             Period: 7/1/83 - 6/30/84
            Paine College                                        Mission: Expanding personal
            1235 Fifteenth St.                                     horizons
            Augusta, GA 30910                                    Renewal: See Facts on
(404) 722-4471                                             Grants 1982, Page 73

Purpose:
To help the college to strengthen its pre-professional science program preparing
students for studies in medicine, dentistry, allied health and engineering. The
grant is part of the Foundation's support of black higher education.

The grant is expected to bring continued progress in:
- Formalizing course offerings and academic counseling.
- Recruitment of more students for pre-professional studies and increasing student
  competency.
- Upgrading of the science faculty.
- Providing material and technical support for the program.

Background:
Need for program:
To help increase minority representation in the four professional fields
involved.

Statistics:
People served: students and faculty at the college.
Total budget: $91,270.
Project support to date: $100,000 (1981-83).
Grant money goes for: salaries, scholarships, travel, material and supplies.

Accomplishments to date:
Both students and faculty members have gained in competency, notably through the
work of a visiting scholar in cell biology who has involved them in research. The
pre-professional curricula also have been strengthened through improvement in
Paine's computer base.

Foundation contact persons:
Judy Y. Samelson                     Dr. Velma Perkins Burtley
Director of Communications            Program Officer

5/24/83
Fact Sheet: National Network of Independent Living Programs

Grantee: Paraquad, Inc.

Program director: Max Starkloff
   Executive Director
   Paraquad, Inc.
   4397 Laclede Ave.
   St. Louis, MO 63108
   (314) 531-3050

Amount: $29,600

Period: 9/1/93 - 9/31/84

Mission: Expanding personal horizons

Purpose:

To provide seed money for the establishment of a national network of independent living programs that will provide training, technical assistance and an information exchange for independent living programs throughout the country.

Relationship to existing programs:

This is one of a series of Foundation grants made to support independent living for disabled adults. It is an example of the Foundation's support for efforts that create linkages between existing independent living programs as a way of strengthening them.

The grant is expected to have these results:

- Four training sessions for independent living program operators.
- The production and dissemination of training materials on topics such as program management, fundraising, community communications and advocacy.
- The regular publication of informational bulletins on legislative and other developments affecting the operation of independent living programs.
- An informational column in the IRLU Insight newsletter, a publication currently supported by Mott through its grant to the Institute for Rehabilitation and Research.

Background:

Need for program:

To strengthen independent living programs nationwide by providing a centralized source of training, technical assistance and information.

How it meets Foundation-objectives:

- Broadens personal horizons by demonstrating how life options for handicapped individuals can be increased.
- Has the potential to influence the direction of national rehabilitation policy by demonstrating the viability of the self-help approach for disabled adults.

Statistics:

People served: staffs of independent living programs throughout the country and their clients, government policy-makers, handicapped service agency personnel, and the general public.
Total budget: $41,040.

Grant money goes for: salaries, consultant services, printing and publication expenses, annual meeting expenses, travel, accounting and office expenses.

Accomplishments to date:

Paraquad, Inc. has served the disabled citizens of the St. Louis metropolitan area since 1970 by providing a broad range of services designed to assist these individuals to lead more independent lives. Its program to develop a national network of independent living programs is new. However, the network will benefit from Paraquad's national reputation as one of the strongest programs for independent living in operation.

What they say:

"As I see it, 'networking' is essential for independent living programs because it will help us share information about a number of different independent living center functions that are important to our survival and self-sufficiency." -- Max Starkloff, executive director of Paraquad, Inc.

Foundation contact person:

Judy Y. Samelson
Director of Communications

Jean Whitney
Consultant

Jon Blyth
Program Officer

2/23/84
Fact Sheet: Administration of Public Black Colleges Program

Grantee: Robert R. Moton Memorial Institute, Inc.

Amount: $170,884

Period: 1/1/84 - 6/30/85

Mission: Expanding personal horizons

Renewal: See Facts on Grants 1982, Page 76

Program director: Dr. Frederick D. Patterson, Director

College Endowment Funding Plan

Robert R. Moton Memorial Institute, Inc.

500 E. 62nd St.

New York, NY 10021

(212) 751-9760

Purpose:

To continue administration of the Foundation's program to help up to 10 public black colleges and universities establish endowments. With the United Negro College Fund (UNCF) matching the grant, Moton and the UNCF will cooperatively administer the College Endowment Funding Plan (CEFP) for both public and private black colleges.

The grant is expected to have these results:

- Processing of $100,000 grants from the Foundation for colleges that raise $250,000 each in new gift money from other donors and thus qualify for $400,000 loans from insurance companies. The total of $750,000 is invested at the start of a 25-year process to create endowments of approximately $2 million and produce annual earnings of about $30,000.

- Continuation of a campaign to raise $4 million from insurance companies to assure that the loans will be available for all 10 colleges expected to qualify by the end of 1984.

Background:

Need for program:

To make public black colleges more secure financially.

Statistics:

People served: faculties, staffs and students of up to 10 public black colleges.

Total budget: $341,768.

Project support to date: $353,784 (1982-83).

Grant money goes for: salaries, travel, consultants, printing and office costs.

Accomplishments to date:

Seven colleges have raised the gift money needed to qualify for the program and three of them have received their $100,000 Mott grants.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

1/18/84
Fact Sheet: 'Consortium Recruitment of Students from Northern Cities

Grantee: Robert R. Moton Memorial Institute, Inc.  
Amount: $278,282

Program director: Dr. Mabel P. Phifer, President  
Robert R. Moton Memorial Institute, Inc.  
P.O. Box 1070  
Gloucester, VA 23061  
(804) 693-4480

Period: 7/1/83 - 6/30/84

Mission: Expanding personal horizons

Purpose:

To continue support for a consortium formed by Moton Institute and 12 predominantly and historically black colleges and universities to recruit students from five northern cities: New York, Philadelphia, Chicago, Detroit and Cleveland.

The grant is expected to have these results:

- Ongoing workshops and counseling sessions to facilitate recruitment and continuing assistance from alumni and other resource persons.
- Continued publication and distribution of information on the institutions.
- Collection of pertinent data on recruited students.
- Development of student recruitment models for replication.

Background:

Need for program:
To reach students who might otherwise not be served by higher education institutions.

Statistics:

People served: the faculties and staffs of the institutions and the students recruited.

Total budget: $278,282.

Project support to date: $1,024,590 (1979-83).

Grant money goes for: salaries, workshops, travel, consultants, recruitment centers, publications, advertising, evaluation, supplies and other expenses.

Accomplishments to date:

Five colleges and universities were added to the consortium last year. The group now comprises Cheney State, Dillard, Grambling, Morgan State, Shaw, Talladega, Tuskegee, Alabama A&M, Alcorn, Benedict, Bethune-Cookman and Lincoln. A team of external evaluators is developing a comprehensive evaluation plan. Training workshops have been offered to representatives of the Council for the National Alumni Association, the National Black College/University Community, the Council for Advancement and Support of Higher Education, the National Association for Equal Opportunities in Higher Education and the American Council on Education.

Foundation contact persons:

Judy Y. Samelson,  
Director of Communications

Dr. Velma Perkins Burtley,  
Program Officer

8/17/83
Fact Sheet: Community School Youth Employment and Training Project

Grantee: Sacramento Metropolitan Industry Education Council (SMIEC)

Program director: Pat Thompson-Dietler

Executive Director
Sacramento Metropolitan Industry Education Council
Community Learning Center
2530 J St., Suite 101
Sacramento, CA. 95816
(916) 441-1100

Amount: $24,600

Period: 6/1/93 - 11/30/93

Mission: Expanding personal Horizons

Purpose:
To provide seed funds to establish a community learning center to help 60 "at risk" youth referred from the court system and schools obtain skills and attitudes necessary for employment.

Relationship to existing programs:
Like the Pre-Vocational Center of the Flint Community Schools, Project HYRE, the Learning to Earn program in San Jose, California and the Disadvantaged Youth Employment Project, this program seeks to help young people with multiple problems in gaining access to the labor market or guide them back into the formal education system.

The grant is expected to have these results:
- On-line computer time for basic instruction in literary and computation skills, job readiness factors and career options.
- Job skill preparation and counseling.
- An independent, but carefully monitored study plan to help individual students improve their competencies in basic subjects.

Background:

Need for program:
Drop-out Sacramento youth from courts and schools have a chronic need for access into jobs. State youth monies will be available once the program is in operation.

How it meets Foundation objectives:
- Encourages private initiatives in attacking youth unemployment.
- Increases opportunities for disadvantaged youth.
- Contributes to the stability of the community by keeping ill-prepared youth from entering the labor market and joining the ranks of the unemployed.
Statistics:
People served: court-referred, expelled and selected handicapped youth, primarily ages 16 to 18.
Total budget: $58,060.
Grant money goes for: staff, job training and placement—personnel and expenses, computer instruction time, and office expenses.

Accomplishments to date:
None; this is a new program.

What they say:
"The community school plan is viewed as 'another piece of the puzzle' which, if assembled correctly, will assist these students to turn themselves around in society, and one which will assist them to develop a better sense of citizen responsibility and give them a reasonable entry to the world of work." -- Pat Thompson-Dietler.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/22/83
Fact Sheet: Private Sector Role in Youth Employment

Grantee: 70001 Ltd.

Program director: Lawrence C. Brown, Jr., President 70001 Ltd.
West Wing, Suite 300
600 Maryland Ave., SW
Washington, DC 20024
(202) 484-0103

Amount: $30,000
Period: 1/1/84 - 12/31/84

Mission: Expanding personal horizons

Renewal: See Facts on Grants 1982, Page 79

Purpose:
To promote and strengthen corporate involvement in youth employment and training.

The grant is expected to contribute to these results:
- Four new local programs aiding disadvantaged youth.
- A national fund-raising campaign directed at corporations interested in youth employment.

Background:
Need for program:
To stimulate involvement by business and industry in efforts to help meet the problem of youth unemployment.

Statistics:
People served: hard-to-place youth.
Total budget: $170,854.
Project support to date: $226,910 (1980-83).
Grant money goes for: staff, travel, publications, operating and administrative expenses.

Accomplishments to date:
Five new local programs have been started with substantial support from private sources in Saginaw, Michigan; Baltimore, Maryland; Philadelphia and Chester, Pennsylvania and Akron, Ohio. Promotional activities have netted more than $300,000 in general support from businesses. In New York City, several major accounting firms are collaborating with 70001 on the creation of a clerical skills training program. Dissemination of the work of 70001 Ltd. has been boosted by favorable reviews in Fortune Magazine and several newspapers, including the Washington Post.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

12/12/83
Fact Sheet: Ada Comstock Scholars Program
Grantee: Smith College
Program director: Eleanor Rothman, Director
Ada Comstock Scholars Program
Smith College
Northampton, MA 01063
(413) 584-2700

Amount: $139,200
Period: 9/1/83 - 8/31/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 80

Purpose:
To provide fifth-year support for a pilot project, carried on as an adjunct to the Ada Comstock Scholars Program, that permits mothers on welfare to complete studies toward a bachelor's degree.

The grant will contribute to these results:
- Addition of four women to the classes of those enrolled under the program.
- Support for a total of 26 women who are receiving a high-quality education with the help of the Foundation, the college and public sources of scholarship assistance.

Background:
Need for program:
To help underwrite the educational expenses of women with dependent children who are receiving welfare assistance and who are capable of benefiting from a rigorous educational experience.

Statistics:
People served: 26 women.
Total budget: $139,200.
Project support to date: $680,930 (1979-83).
Grant money goes for: fees, housing, child care, transportation, books and other supplies, and personal expenses.

Accomplishments to date:
Eight women earned their degrees this year, bringing the total number of graduates to 12. It is expected that an additional 13 will graduate in the 1984-85 academic year. One graduate has been nominated for a Mellon Fellowship by her faculty advisor.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/28/83
Fact Sheet: Independent Living for People who are Mentally Retarded

Grantee: Syracuse University

Program director: Steven J. Taylor
Center on Human Policy
Syracuse University
216 Ostrom Ave.
Syracuse, NY 13210
(315) 423-3851

Amount: $24,871
Period: 9/1/83 - 8/31/84

Purpose:
To promote the concept of independent living for people with mental retardation; specifically, to strengthen the awareness and capability of independent living centers for the disabled to address the needs of people who are mentally retarded.

Mission: Expanding personal horizons

Relationship to existing programs:
Relates to several grants made to support independent living for handicapped adults. This grant attempts to strengthen independent living centers by helping them expand to serve a broader constituency of handicapped adults.

The grant is expected to have these results:
- A list of independent living centers, self-advocacy groups for the mentally retarded and other groups committed to advocacy for people with mental retardation.
- An information network and clearinghouse for independent living centers on developmental disability self-advocacy centers.
- Identification and dissemination of information about model programs which address the independent living needs of the mentally retarded.
- Development of posters, fact sheets and other materials to promote independent living for persons with mental retardation and to assist independent living centers in meeting the needs of these people.
- Organization of a self-advocacy group for the mentally retarded in the Syracuse area.

Background:

Need for program:
To merge two important self-help movements for the handicapped -- independent living for the physically handicapped and self-advocacy for people who are mentally retarded.

How it meets Foundation objectives:
- Broadens personal horizons for the mentally handicapped.
- Enhances opportunities for independent living.
Statistics:

People served: independent living centers, self-advocacy groups for the retarded and, indirectly, all handicapped individuals.

Total budget: $24,871.

Grant money goes for: personnel, printing, office expenses and transportation.

Accomplishments to date:

None; new program.

What they say:

"To date, the independent living movement among physically disabled persons and the self-advocacy movement among mentally retarded persons have proceeded along separate paths. While specific issues confronted by these groups differ in certain respects, they have many common needs...It is time for a merger between these two important self-help movements. The proposed project is designed to work towards this important goal." -- Steven Taylor.

Foundation contact persons:

Judy Y. Samelson  Jean Whitney  Jon Blyth
Director of Communications  Program Consultant  Program Officer.
Fact Sheet: Independent Living Revolving Loan Fund

Grantee: United Cerebral Palsy Association of Michigan, Inc. (UCP)

Program director: Robert P. Mayberry
Executive Director
United Cerebral Palsy Association of Michigan, Inc.
202 E. Boulevard Dr.
Flint, MI 48503
(313) 239-9459

Amount: $15,000
Period: 1/1/84 - 12/31/84

Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 86

Purpose:
To enable UCP to expand a revolving loan fund for assistance to organizations serving the handicapped and disabled adults attempting to become self-sufficient.

The grant is expected to have these results:
- Loans of $100 to $3,000 to help individuals obtain funds for construction of barrier-free homes, start or improve a business, or equip vehicles with hand controls.
- Loans of $1,000 to $10,000 to organizations to help meet costs of constructing barrier-free group houses or expanding sheltered workshops to increase jobs.

Background:
Need for program:
To increase opportunities for handicapped persons to improve the quality of their lives by enabling them to live independently.

Statistics:
People served: organizations serving the handicapped; handicapped individuals who might have difficulty obtaining conventional loans and whose history and earning potential indicate ability to repay a loan.
Total budget: $15,000 (for loan fund).
Project support to date: $70,000 (1981-83).
Grant money goes for: Loans to individuals and groups.

Accomplishments to date:
The loan fund was created in 1982 with a $35,000 grant from the Foundation. To date, 324 disabled adults have benefited through 25 loans. More than two-thirds of the loans have been made to individuals, assisting one in starting his own business. The loans have leveraged approximately $185,000, more than tripling the economic impact of the Foundation's first two grants.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

12/9/83
Fact Sheet: Economic Education K-12

Grantee: University of California-Los Angeles

Program director: Dr. Marilyn Kourilsky, Director
Center for Economic Education
805 Helgard Ave.
University of California-Los Angeles
Los Angeles, CA 90024
(213) 825-8383

Amount: $52,450
Period: 10/1/83 - 9/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 88

Purpose:
To continue development of a project to implement Max-Economy, an experience-based economic education program for high school students to enable them to increase their knowledge and understanding of economic and entrepreneurial education.

The grant is expected to have these results:
- Implementation of Max-Economy pilot projects in Los Angeles, California; Wilmington, Delaware; Tampa, Florida; Baltimore, Maryland; Columbia, Missouri; and Philadelphia, Pennsylvania.
- East and west coast workshops for both trainers and teachers.
- Presentations by key economic educators about the Max-Economy program to the Western Economic Association and the Joint Council of Economic Education.

Background:
Need for program:
To make Dr. Kourilsky's Max-Economy system of teaching economics available for all K-12 students.

Statistics:
People served: potentially, students in hundreds of classrooms who, if found qualified, will develop and operate business firms.
Total budget: $52,450.
Project support to date: $152,000 (1981-83).
Grant money goes for: salaries, travel, supplies and other expenses.

Accomplishments to date:
Pilot sites have been selected and Max-Economy programs started in California, Delaware and New Jersey. Leadership teams of educators and economists have been established and are in the process of introducing experience-based economic education programs to high school teachers in their respective geographic regions.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

9/6/83
**Fact Sheet: Employability Development Conference**

**Grantee:** University of Georgia  
**Program director:** Dr. Paul DeLargy  
Director  
Center for Community, Education  
Institute for Community and  
Area Development  
University of Georgia  
300 Old College  
Athens, GA 30602  
(404) 542-3350

**Purpose:**  
To provide partial support for a series of 10 meetings in locations throughout the country for youth practitioners and policymakers interested in school-based, youth-operated enterprises.

**Mission:** Expanding personal horizons

**Amount:** $15,000  
**Period:** 10/1/83 - 9/30/84

**Relationship to existing programs:**  
This is one of a series of grants supporting youth employment programs and research in this area. This is also the third annual conference supported by the Foundation for the purpose of examining critical issues affecting disadvantaged, unemployed youth. The first such conference was held in 1981 in Flint and the second in 1982 in Modesto, California.

The grant is expected to have these results:

- The meetings will bring together youth practitioners, educators, and policymakers to discuss school-based youth-operated enterprises and the implications they have for the reform of vocational education and the training of youth for employment.
- Program materials will be developed for the meetings that will be useful both during the sessions and as a continuing resource after the sessions are concluded.

**Background:**

Need for program:  
There is a need for continual fresh thinking and dissemination of ideas in the area of youth unemployment. These meetings will provide an opportunity for creative exchange of ideas.

How it meets Foundation objectives:  
- Should contribute to broadening of individual horizons and opportunities.
- Should contribute to community stability, development of leadership and improved delivery of resources needed in attacking youth unemployment.
- Should help link existing youth-service networks and organizations, promoting information sharing.
Statistics:

People served: policymakers, youth program operators, educators, foundations and agencies looking for effective ways to deal with youth unemployment and related issues.

Total budget: $22,086.

Grant money goes for travel, staff, materials, direct and indirect meeting costs.

Accomplishments to date:

In October 1981, the Flint Board of Education hosted an Employability Development Conference for 15 program operators. Following the conference, three publications were produced detailing recommendations for schools and community organizations to address the needs of drop-out-prone and drop-out youth. In November 1971, Headrest, Inc., of Modesto, California hosted the second Employability Development Conference. Program operators and representatives from youth-serving program networks throughout the country gathered to discuss the status of youth in the light of changing social and economic policies. A report detailing the proceedings and recommendations of the conference resulted, with the conference focusing on a call for the establishment of a comprehensive national youth policy.

What they say:

"The 1983-84 Employability Development Conferences will build on the knowledge and experience of our grant in Brooks County, Georgia and other programs in Georgia and Arkansas that are demonstrating successful youth-operated enterprises. These demonstrations have generated considerable national interest over the past few years and this grant will respond to this interest through its promotion of information-sharing and discussion on the topic." --Jon Blyth, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

11/9/83
Fact Sheet: Business Curriculum Improvement

Grantee: University of Maryland-Eastern Shore

Program director: Dr. Janet Adeyiga, Director

Business Curriculum Improvement Program
University of Maryland-Eastern Shore
Princess Anne, MD 21853
(301) 651-2200

Amount: $80,752
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons

Purpose:
To continue assistance to the University of Maryland-Eastern Shore for expansion of its business curriculum. The grant is part of the Foundation's long-range program of support for black higher education.

The grant is expected to have these results:
1. Establishment of a comprehensive and specialized program in business management.
2. Addition of a major concentration in financial management.

Background:
Need for program:
To strengthen the university's Business Department, which offers more majors than any other department in the university. Twenty-four percent of the freshmen choose a business major.

Statistics:
- People served: students interested in business careers.
- Total budget: $80,752
- Project support to date: $226,620 (1981-83).
- Grant money goes for: salaries, equipment, library resources and travel.

Accomplishments to date:
A proposal for a degree program in accounting has been submitted to the Maryland State Board of Regents and will soon be submitted to the Maryland State Board for Higher Education. Courses are being offered in both accounting and financial management.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/15/83
**Fact Sheet: Black Student Experiences on White/Black Campuses**

**Grantee:** University of Michigan  
**Amount:** $75,000

**Program director:** Dr. Walter R. Allen  
**Period:** 7/1/83 - 6/30/84

**Project Director:**  
National Study of Black College Students  
Center for Afro-American and African Studies  
909 Monroe  
Ann Arbor, MI 48109  
(313) 763-5220

**Mission:** Expanding personal horizons

**Purpose:**

To compare black student characteristics, experiences and outcomes on historically black college campuses with those on predominantly white campuses.

**Relationship to existing programs:**

It is part of the Foundation's program of support for black higher education, started in 1978 with a $1 million grant to the capital-development campaign of the United Negro College Fund (UNCF). Since then, the program has been expanded with a series of grants to historically and predominantly black colleges and universities. The funding is expected to reach a minimum of $20 million by 1988.

The grant is expected to have these results:

- Compilation of empirical data on black college students and the institutions which they attend.
- Dissemination of program results and research findings to institutions concerned with improving black student recruitment, enrollment, retention and graduation rates.
- Advanced training and experience in quantitative educational research methods for black researchers and administrators working with or doing research on black students in higher education.

**Background:**

**Need for program:**

To gather additional information about black student experiences on historically black and predominantly white campuses and to disseminate this information to administrators and policymakers in an effort to help them improve the status of black students.

**How it meets Foundation objectives:**

- May provide additional support for the Foundation's efforts in support of historically black colleges.
- May suggest an appropriate point of entry for the Foundation in minority higher education in predominantly white institutions.
- May afford an opportunity for collaborative funding with other foundations.
Statistics:

People served: black students, faculties and staffs of historically black and predominantly white colleges and universities.

Total budget: $178,896.

Grant money goes for: salaries, research training stipends, supplies and equipment, communication, computer costs and travel.

Accomplishments to date:

Dr. Allen has already begun to collect data on blacks on white campuses as part of a longitudinal study. His hypotheses, and preliminary reports have been published widely in newspapers and magazines.

What they say:

"Although a majority of black students currently attend predominantly white institutions, research shows that black students on predominantly white campuses are disadvantaged relative to their white peers in terms of persistence rates, attainment of aspirations, academic achievement levels, enrollments in advanced degree programs and psychosocial adjustment levels. Black students on historically black campuses report less anxiety and alienation, show greater relative academic gains, and have higher persistence rates. This study will determine and estimate the importance of those factors thought to influence black student adjustments, achievements and aspirations in higher education." -- Dr. Velma Perkins Burtley, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

8/18/83
Fact Sheet: Transitional Curriculum Model

Grantee: Virginia State University
Program Director: Agnes H. Green
Project Director
Transitional Curriculum Program
Virginia State University
Petersburg, VA 23803
(804) 520-6287

Amount: $125,675
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 91

Purpose:
To enable the university to continue with a program to help underprepared students to make the transition from high school to advanced college study. The grant is part of the Foundation's long-range commitment to assist black higher education.

The grant is expected to have these results:
- Continued operation of the university's Early Intervention Program to assist underprepared high school students in reading, writing, speech and mathematics so they can reach the level of achievement needed to succeed in college.
- Continued testing of all entering freshmen to determine those in need of special help.

Background:
Need for program:
To make it possible for underprepared high school graduates to make the transition to college.

Statistics:
People served: high school and college students and the university's faculty.
Total budget: $287,074.
Project support to date: $788,350 (1979-83).
Grant money goes for: salaries, travel, equipment and supplies.

Accomplishments to date:
The students who have participated in the Early Intervention program have shown significant increases in reading and math skills. All entering freshmen are now tested under this program and those with special needs are encouraged to participate in special clinics designed to raise their skills. The university is now in the process of improving the use of the testing information.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Velma Perkins Burtley
Program Officer

6/30/83
Fact Sheet: Evaluation Plan—Program for Historically Black Colleges

**Grantee:** Western Michigan University  
**Program director:** Dr. Daniel Stufflebeam, Director  
Evaluation Center  
College of Education  
Western Michigan University  
Kalamazoo, Michigan  
(616) 383-8166

**Amount:** $170,208  
**Period:** 4/1/83 - 12/31/93  
**Mission:** Expanding personal horizons

**Purpose:**
To assess the results of the Foundation's program for historically black colleges, to establish a continuing evaluation system, and to strengthen the evaluation capabilities of the colleges and universities participating in the program.

**Relationship to existing programs:**
This grant will provide for a thorough evaluation of the Foundation's program of support for black higher education. To date, the Foundation has awarded a total of 118 grants to 42 black colleges and black college support organizations for a total of $11,143,433.

The grant is expected to have these results:
* An immediate status assessment involving a content analysis of project files, traveling observers to make a preliminary study of 20 projects, three case studies, and telephone surveys of college personnel and representatives of other funding agencies.
* Development of guidelines and a user's guide for internal evaluation.
* Annual workshops to support sound evaluation work in the colleges.
* An ongoing external evaluation of the program.
* An ongoing evaluation of Western Michigan University's evaluation.

**Background:**
**Need for program:**
As the Foundation approaches the midpoint of its long-term funding plan for black colleges and universities, it is important to document and assess the program's results. The evaluation will help the Foundation determine the direction of the remaining program and will help the participating institutions reorder their priorities and improve their evaluation capabilities.

**How it meets Foundation objectives:**
* Provides additional support for the Foundation's efforts in support of historically black colleges.
* Provides an interim assessment of the accomplishments of the program for historically black colleges.
* Provides an ongoing external evaluation of the program for historically black colleges.
Statistics:

People served: Foundation staff and the students, faculty and staffs of historically black colleges.

Total budget: $170,208.

Grant money goes for: status assessment, guidelines and user's guide, training and program evaluation.

Accomplishments to date:

None; new program.

What they say:

"Evaluation is a fundamental obligation of all professional institutions. But colleges and universities have often been negligent of this responsibility. The poor showing of Black Colleges in evaluating their Mott projects is not surprising; it suggests that they have performed about as well, in this respect, as have the 'majority institutions' of higher education. Through a concerted effort to help these colleges evaluate their Mott-supported projects, it will also be possible to help them upgrade their evaluation capabilities more generally." -- Dr. Daniel Stufflebeam.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer
Fact Sheet: Fund-Raising and Image-Building Program

Grantee: Wilberforce University
Program director: Dr. Charles E. Taylor, President

Wilberforce University
Wilberforce, OH 45384
(513) 376-2911

Amount: $100,000
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1982, Page 92

Purpose:
To continue assistance to the university in two major projects: the development of a comprehensive communications and information system to improve its image, and the development of a strong financial base. The grant is part of the Foundation's multi-year commitment of support to black higher education.

The grant is expected to have results including:
- Opening of the first phase of a capital fund campaign aimed at raising a total of $13 million.
- Strengthening of relationships with the university's alumni, corporations and foundations in order to increase their support.
- Development of a deferred-giving program.
- Development of a multimedia marketing program.
- Continued use of films, brochures and other material in fund-raising and promotion.

Background:
Need for program:
A tornado damaged the campus in 1974, leaving need for new buildings. If the capital fund campaign is successful, a student housing complex, an administrative building and a fine-arts and physical-education complex will be constructed.

Statistics:
People served: faculty, staff, students and potential students.
Total budget: $100,000.
Project support to date: $390,000 (1979-83).
Grant money goes for: salaries, travel, consultants, publications and supplies.

Accomplishments to date:
With the increase in fund-raising and other promotional efforts, contributions by alumni, corporations and foundations have grown.

Foundation contact persons:
Judy Y. Samelson  Dr. Velma Perkins Burtley
Director of Communications  Program Officer

5/24/83
Fact Sheet: Creating a Broader Mission and a New Image
Grantee: Winston-Salem State University
Program director: Dr. Douglas Covington
Winston-Salem State University
Winston-Salem, NC 27102
(919) 761-2011

Amount: $22,000
Period: 7/1/83 - 6/30/84
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 136

Purpose:
To assist the university in improving and projecting its image and in developing and carrying out a major fund-raising effort that can become the basis for continuing private support in the future.

The grant is expected to have these results:
- Development of an effective process for disseminating information about the university's programs and activities.
- Design and implementation of fund-raising programs which focus on obtaining support from the private sector.

Background:
Need for program:
The university has shifted its focus from training teachers to offering a comprehensive university program. The need to promote the comprehensive curriculum has increased greatly because the new North Carolina desegregation plan calls for recruitment of more white students by institutions like Winston-Salem.

Statistics:
People served: North Carolina residents and students, university faculty and staff.
Total budget: $22,000.
Project support to date: $108,000 (1982-83).
Grant money goes for: consultants, travel, communications, supplies, printing and publishing.

Accomplishments to date:
The Enhancement Campaign has been completed with the total receipts exceeding $4.2 million. An overall fund-raising plan has been developed, approved and implementation has begun.

Foundation contact persons:
Judy Y. Samelson  Dr. Velma Perkins Burtley
Director of Communications  Program Officer

6/28/83
Fact Sheet: National Policy on Employment Security

Grantee: Work in America Institute, Inc.

Program director: Jerome M. Rosow
President
700 White Plains Rd.
Scarsdale, NY
(212) 823-5144

Purpose:
To provide partial support for a national policy study on employment security, covering a number of voluntary approaches now being tried, to protect persons now employed or to get laid-off workers back to work.

Relationship to existing programs:
This grant is related to other Foundation-supported programs to improve the quality of working life, including those operated by the Michigan Quality of Work Life Council.

The second grant is expected to have these results:
- Publication of three reports -- a casebook, a policy report, and an executive summary -- which will serve to publicize the findings and recommendations of the two-year study on employment security.
- Two conferences to launch the effort to disseminate the findings and recommendations of the study on employment security.

Background:

Need for study:
Foreign competition, inflation, recession and the collapse of industries have made employment security a priority issue for working people. Youth, minorities and women are particularly hard hit by the current economic recession. The impact of unemployment is destructive to families, businesses and the economy in general.

How it meets Foundation objectives:
- Contributes to community stability.
- Could improve the economic and employment prospects for many working people.
- Encourages private-sector cooperation in attacking unemployment.

Statistics:
People served: the American work force.

Total budget: $396,380.

Grant money goes for: staff, consultants, direct costs and administrative expenses.
Accomplishments to date:

The National Advisory Committee has held three meetings with a concurrent review of eight papers describing key employment security issues. A survey of 1,000 executives of leading U.S. corporations and an overview of published documents on employment security have been completed. A casebook on models of employment security and a policy report for subsequent development by the National Advisory Committee have been initiated.

What they say:

"We have carefully used the term 'employment security' as distinguished from 'income security' and 'job security.' Employment security means the protection of employed people against loss of employment and earnings due to no fault of their own. The protection consists of averting the threat, or, if the threat becomes a reality, quickly placing them in suitable jobs with other employers."

-- Jerome M. Rosow.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

11/8/83
Fact Sheet: Attendant Care Project

Grantee: World Institute on Disability

Program director: Edward V. Roberts
Executive Director
World Institute on Disability
3025 Regent/St.
Berkeley, CA 94705
(415) 849-4576

Amount: $25,520
Period: 1/1/84 - 12/31/84
Mission: Expanding personal horizons

Purpose:

To meet first-year costs of a two-year study of the national status of attendant-care services, which are essential to the success of independent living for the severely disabled.

Relationship to existing programs:

It is related to a number of Foundation-supported programs to help disabled adults attain self-sufficiency and live independently.

The grant is expected to have these results:

- Assessment of federal legal provisions that support attendant-care services and analysis of proposals for national health insurance and reform of health-care systems.
- A survey of attendant-care programs in operation in all the states, including in-depth study of two or three of the programs.
- An examination of the extent to which attendant care is provided through major health and disability-insurance plans, health-maintenance organizations and private local non-profit groups.
- Comparison of domestic programs and those in other countries, such as Canada and Sweden.
- Establishment of a communications network on the attendant-care issue among organizations throughout the country that promote independent living and organizations that address disability issues internationally.
- Appointment of an advisory committee for the study.

Background:

Need for program:

Sorting out and analyzing existing and potential attendant-care programs could lead to changes in public policy leading to increased availability of attendant care for the handicapped and expansion of opportunities for independent living.

How it meets Foundation objectives:

- May lead to strengthening opportunities for independent living.
- Will call attention to the limited availability of such care in several parts of the country.
Statistics:

People served: the disabled, those working in organizations serving them and makers of public policy.

Total budget: $25,520 (for the study).

Grant money goes for: salaries, and indirect costs.

Accomplishments to date:

None; new program by an organization incorporated in 1983.

What they say:

"Attendant care is an essential component in the spectrum of services that enable independent living for the severely disabled. It allows one's basic needs, such as bathing, dressing, grooming and meal preparation, to be taken care of, and its distinguishing feature is that the provision of this care is directed by the consumer, not the service provider." -- Jean Whitney, Foundation consultant.

Future plans:

To devote the second year of the project to economic analysis of attendant-care programs, drafting of recommendations and the publication and distribution of a major report based on the study.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jean Whitney
Consultant

Jon Blyth
Program Officer

1/27/84
ADDITIONAL GRANTS: EXPANDING PERSONAL HORIZONS

Association of Independent Living Centers in New York, Inc. 
Rochester 

To provide general support to an organization which has as its main purpose the promotion and enhancement of independent living opportunities for disabled adults in New York State.

Bennett College 
Greensboro, North Carolina

To continue to help this women's college in developing a strong administrative/managerial/planning team and to facilitate the movement of 20 women into top levels of administrative leadership in the college.

California Foundation for Independent Living Centers 
Sacramento

To provide seed support for the establishment of the California Foundation for Independent Living Centers, an organization whose purpose is to promote and enhance independent living opportunities for disabled adults in the State of California.

Economic Education for Clergy, Inc. 
Bethesda, Maryland

To continue general support of a series of 36 conference programs and accredited seminary-level courses which attempt to present a factual, comprehensive and balanced presentation of the American economic system to members of the clergy of all faiths.

Flint Public Trust 
Flint, Michigan

To provide seed support toward a goal of $35,000 for establishing a Marie Manley Scholarship Fund, which will award annual scholarships to deserving female applicants.

Institute for Rehabilitation and Research 
Houston, Texas

To continue funding for the National Support Center for Independent Living, started more than two years ago by the institute's Independent Living Research Utilization (ILRU) Project. The center is developing...
a national information system on independent-living programs for handicapped adults. It is creating and testing short-term training packages on such programs. A goal is to provide training opportunities in independent living, including internships for members of state-agency staffs and students learning rehabilitation-counseling disciplines and also including technical assistance for staff people of independent-living programs. Since the center was established, 22 editions of the national newsletter, ILRU Insights, have been published.

Junior Achievement of Greater Genesee Valley, Inc. .......... $2,000
Flint, Michigan

For general support for an educational program for high school students who operate functional business enterprises, enabling them to learn the values of the free-enterprise system.

Southern Education Foundation .......................... $10,000
Atlanta, Georgia

To support the Southern Education Foundation's (SEF) consortium of black colleges and universities interested in establishing public affairs programs. SEF is assisted by Clark College's Southern Center for Studies in Public Policy.

United Way of Genesee and Lapeer Counties ........... $11,706
Flint, Michigan

To provide support for the ongoing operation of the emergency medical and dental screening activities at the Crisis Center for the Unemployed.

United Way of Genesee and Lapeer Counties ............ $9,273
Flint, Michigan

To provide counseling and referral services to the unemployed, especially the newly unemployed, in the Flint area through the Crisis Center for the Unemployed.

University of Michigan-Flint ........................... $1,000

To help establish a scholarship fund for University of Michigan-Flint students in honor of the late Chancellor Conny E. Nelson.

Vermont Center for Independent Living ................. $20,000
Montpelier (two grants)

To enhance independent living opportunities for disabled adults in Vermont by strengthening and expanding the existing limited state coalition of community groups serving disabled citizens. Technical assistance and leadership training for the seven-member groups will be emphasized.
We will investigate and, if appropriate, fund different ways of participating as a citizen.

This mission explores methods that help citizens become involved in making their community a better place to live.
Fact Sheet: FutureSpokane

Grantee: Northwest Regional Foundation

Program director: Robert L. Stilger

Executive Director
Northwest Regional Foundation
North 910 Washington
Spokane, WA 99201
(509) 327-5596

Amount: $15,000

Period: 1/1/83 - 12/31/83

Purpose:

For partial support of FutureSpokane, designed to bring community members together to think about, plan and guide the future of Spokane, Washington.

Relationship to existing programs:

Like the technical assistance activities offered through the Council for Educational Facility Planners, International and the Productivity in Urban Systems project of the YMCA of Seattle, this program attempts to assist citizens working in community planning and problem-solving.

The grant is expected to result in:

Identification of local problems and potentials by the community which will help influence the City of Spokane's options for the future. FutureSpokane has established an ongoing dialogue between the diverse segments of the community which includes the following components:

-- Computerized Involvement System: a computerized "skills bank" tracking people in terms of interests, organizational affiliations, and skills. Several thousand people are already in the system.

-- Community Forums: a series of five meetings designed to introduce residents to FutureSpokane and determine the city's needs.

-- Community Task Forces: 12 groups organized to research and produce working papers identifying problems, potentials and alternatives for action on a specific issue.

-- Action Plan Development: based on the input from the above activities, a group of 100 community leaders will map a comprehensive community blueprint and action plan for Spokane's future.

-- Plan Review: review of the action plan by community groups.

-- Implementation: specific commitments from organizations, businesses, churches, and neighborhood groups to put the approved plan in action.

Background:

Need for program:

As America's urban communities move into the 1980s, rapid advances in technology, new economic issues and a concern for sensible use of the nation's resources, make it imperative that citizens be involved in selecting and implementing community options for the urban future.
How it meets Foundation objectives:

- Contributes to community stability.
- Should lead to improved understanding between diverse segments of the community and improve public/private partnerships.
- Improve the quality of life for community residents.

Statistics:

People served: residents of Spokane, Washington.

Total budget: $100,270.

Grant money goes for: staff, contracted services, office expenses, printing and media production, and other direct program costs.

Accomplishments to date:

Initiated in February 1982, FutureSpokane has conducted five community forums involving more than 1,000 people, established 12 community task forces, and started a computerized involvement system identifying potential resources available through community residents. The project has been publicized through a 13-part series aired on public radio. The program has also begun to involve high school students in the community forums.

What they say:

"FutureSpokane is a joint effort by the Northwest Regional Foundation, the Junior League of Spokane and Eastern Washington University that is designed to bring together community members to think about and act cooperatively to create the future of Spokane." -- Jean S. Whitney, Foundation program consultant.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jean S. Whitney
Program Consultant

Jon Blyth
Program Officer

6/15/83
Fact Sheet: Michigan Law-Related Education Project

Grantee: Oakland Schools

Program director: Dr. Guy Blackburn, Co-Director
Michigan Law-Related Education Project
Oakland Schools
2100 Pontiac Lake Rd.
Pontiac, MI 48054
(313) 858-2121

Amount: $15,000
Period: 2/1/84 - 1/31/85
Mission: Citizenship

Purpose:
To increase secondary students' knowledge of the law and the role of citizens in a democratic society through dissemination of literature and teacher training at a state center for law-related education (LRE).

Relationship to existing programs:
Such programs as the Flint Community Schools' Youth Projects and the Police-School Cadet Program are similar in intent and often methodology.

The grant is expected to result in:
- Recognition by the citizens of Michigan that LRE is an essential part of every student's education.
- Development of a critical mass of persons competent in LRE.
- Development of support systems to assist local districts in LRE implementation.
- Development of assured sources of continued financial support.

Background:
Need for program:
The National Education Assessment tests have indicated that too many students leave school without the knowledge to practice effective citizenship. The civics classes required in public schools are often uninspired. The rate of juvenile delinquency is stabilizing, nevertheless, 50 percent of violent crime is committed by the young.

How it meets Foundation objectives:
- Is a good example of public/private partnership.
- Helps young citizens become more involved in improving their community.
- Should lead to a more stabilized community.

Statistics:
People served: the secondary students of Michigan's public and private schools.
Total budget: $85,500.
Grant money goes for: personnel costs, office expenses, technical assistance, newsletter, conferences, training and mock trial tournament costs.
Accomplishments to date:

This project is the implementation of 10 years of a research and dissemination effort.

What they say:

"Law-Related Education as a national effort has been developing carefully over the past 10 years, creating challenging instructional techniques combined with practical citizenship curriculum so that secondary students practice good citizenship as an outcome" -- Dr. Guy Blackburn.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

2/3/84
We will investigate and, if appropriate, fund differing approaches to volunteerism by both the individual and the community.

The Foundation encourages activities that make it easier for people to help one another by volunteering formally and informally.

Emphasis was placed on strengthening the use of volunteers in schools and in other public systems, and promoting the use of volunteer services to expand career opportunities for the unemployed.

VOLUNTEERISM
### Fact Sheet: Committee on Marshalling Human Resources

**Grantee:** National Executive Service Corps  
**Program director:** Frank Pace, Jr., Chairman and Chief Executive Officer  
National Executive Service Corps  
622 Third Ave.  
New York, NY 10017  
(212) 867-5010

**Amount:** $15,300  
**Period:** 1/1/83 - 12/31/83  
**Mission:** Volunteerism

**Purpose:**
To support the continued activities of the Committee on Marshalling Human Resources, started by the President's Task Force on Private Sector Initiatives.

**Relationship to existing programs:**
This program complements several Foundation-supported projects encouraging the recruitment, training and use of volunteers, particularly the projects operated by the National School Volunteer Program, and VOLUNTEER: The National Center for Citizen Involvement.

The grant will result in the establishment of four subcommittees which will:
- Develop an executive course on volunteering in cooperation with the AFL-CIO.
- Conduct youth volunteer fairs in 28 cities.
- Develop a policy document on impediments and incentives to volunteering.
- Develop a directory of management-development and training programs available to volunteer organizations.

**Background:**
Need for program:
To complete action plans initiated by the committee in September 1982 as part of the activity of the President's Task Force on Private Sector Initiatives.

How it meets Foundation objectives:
- Encourages public/private partnerships by helping corporations become aware of the needs of volunteer organizations.
- Should improve the quality of volunteer service.
- Expands the options available to volunteers, particularly youth.

**Statistics:**
- People served: members of the 21 national voluntary organizations represented on the committee.
- Total budget: $65,300.
- Grant money goes for: personnel, travel, office supplies, meeting expenses, printing and publications.
Accomplishments to date:

The committee helped sponsor a model youth fair in Washington, D.C., produced a paper on "Volunteers: A Valuable Resource," for corporate readers, and sent a questionnaire to 1,350 corporations on their nonmonetary support for volunteer organizations. The committee supported the development of the U.S. Post Office's commemorative stamps on volunteerism and the Independent Sector's advertising campaign on volunteering.

What they say:

"The committee is making a contribution to volunteerism by bringing 21 major national volunteer organizations together to address common issues. As a rule, these organizations do not take the time to work together." -- Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

6/23/83
**Fact Sheet: Education and Training Department**

**Grantee:** Voluntary Action Center/Information and Referral Service

**Program director:** Colleen Stafford  
Training Coordinator  
Voluntary Action Center  
202 E. Boulevard Dr., Room 330  
Flint, MI 48503  
(313) 767-0500

**Amount:** $15,000  
**Period:** 8/1/83 - 7/31/84  
**Mission:** Volunteerism  
**Renewal:** See Facts on Grants 1982, Page 107

**Purpose:**
To coordinate existing human-service training opportunities and to use experienced volunteers to conduct community resource training and leadership development training through the center's Education and Training Department.

The grant is expected to have these results:
- Operation of a clearinghouse that will catalog current training courses and programs, disseminating these opportunities to the local media.
- Training of at least 200 persons using volunteer instructors.
- Planning and coordination of formal leadership-development training courses and, when appropriate, development of special leadership training for local residents.

**Background:**

**Need for program:**  
Current agency staff cannot meet the increased demand for volunteer training in the Flint area.

**Statistics:**

People served: trainees and, indirectly, the agencies using their services.  
Total budget: $40,300.  
Project support to date: $45,000 (1981-83).  
Grant money goes for: personnel, fees, contracted services and administration.

**Accomplishments to date:**

Information on more than 300 training opportunities was registered and disseminated through the local media last year. More than 80 training sessions reached more than 1,700 people, with volunteers leading 59 of the sessions. The majority of the training was done in the areas of volunteer administration and community resources. A Community Forum on Volunteerism was held in April, 1983, in which 200 local people participated.

**Foundation contact persons:**

- Judy Y. Samelson, Director of Communications  
- Cathy Nelles, Program Officer  
- Suzanne Feurt, Program Associate

12/6/83
Fact Sheet: Volunteering and Unemployment

Grantee: VOLUNTEER: The National Center for Citizen Involvement

Program director: Kerry Kenn Allen, President

VOLUNTEER: The National Center for Citizen Involvement
1111 N. Nineteenth St., Suite 500
Arlington, VA 22209
(703) 276-0492

Amount: $24,935
Period: 5/1/83 - 10/31/83
Mission: Volunteerism

Purpose:
To produce a national policy statement on the relationship between volunteering and the problem of unemployment. The role of volunteering as an approach to re-training and helping the unemployed to remain productive will be examined.

Relationship to existing programs:
In addition to the link between this program and other projects encouraging the training and use of volunteers, such as the education and training department of Flint's Voluntary Action Center, this program relates to several projects dealing with retraining of workers and the unemployed. These include the Flint Community Schools' Pre-Vocational Center, Detroit's Focus: HOPE, and the Disadvantaged Youth Employment Project of the National Association of Private Industry Councils.

The grant is expected to result in:
- Exploration of volunteering by the unemployed as a way of developing new skills meeting economic needs through self-help.
- Examination of volunteering as an approach to retraining and transition to new types of work.
- Five issue papers.
- A national conference on volunteering and unemployment, including the participation of the Volunteer Centre of Great Britain.

Background:

Need for program:
No agency or organization has looked at how volunteering, both by and in service of the unemployed, can contribute to the short-term alleviation of the problems related to unemployment.

How it meets Foundation objectives:
- Should eventually increase the number of volunteers at the local level.
- Broadens personal horizons by helping the unemployed gain new skills and experiences which could lead to employment.
- Adds to the quality of life for the unemployed.
- Should benefit social service institutions and lead to better service delivery.
Statistics:

People served: initially, representatives of business, organized labor, government and the independent sector.

Total budget: $24,935.

Grant money goes for: staff, travel and conference expenses, administration and development and production of reports.

Accomplishments to date:

None; this is a new program.

What they say:

"Virtually no conceptual or practical work has been done on the potential overall role of volunteering as 'work worth doing' in an age of chronic underemployment and unemployment and of continuing economic upheaval and transition." --Kerry Kenn Allen.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

Cathy Nelles  
Program Officer

SuZanne Feurt  
Program Associate

6/14/83
### Fact Sheet: VOLUNTEER: National Center for Citizen Involvement - General Purposes

**Grantee:** VOLUNTEER: National Center for Citizen Involvement  
**Program director:** Mr. Kerry Kenn Allen, President  
VOLUNTEER: National Center for Citizen Involvement  
1111 N. Nineteenth St., Suite 500  
Arlington, VA 22209  
(703) 276-0542  

**Amount:** $75,000  
**Period:** 7/1/83 - 6/30/84  
**Mission:** Volunteerism  

**Purpose:**  
To provide a sixth year of general support for VOLUNTEER, the only national voluntary organization that exists, for the sole purpose of strengthening the voluntary involvement of private citizens in community problem-solving.  

The grant will contribute to funding for projects which include:  
- Working with the 1984 Tournament of Roses Parade, which has volunteering as its theme.  
- Strengthening information services, with a primary emphasis on service to Voluntary Action Centers.  
- Assisting Voluntary Action Centers in using computers.  
- Increasing the quality and quantity of workplace-based volunteering.  
- Exploring how volunteering can be a means of developing skills for the unemployed.  

**Background:**  
**Need for program:**  
To help maintain and strengthen the voluntary involvement of citizens in community problem-solving.  

**Statistics:**  
- People served: Americans who volunteer services to their communities.  
- Total budget: $1,426,135.  
- Project support to date: $756,980 (1977-83).  
- Grant money goes for: general support.  

**Accomplishments to date:**  
VOLUNTEER completed the second successful year of the President's Volunteer Action Awards Program and took a lead in promoting the first volunteer stamp. Over 450 people participated in the 1982 national conference and training was provided to a variety of different groups. VOLUNTEER provided staff support for the start-up of the National Council on Corporate Volunteerism and reached over 170 corporations through its training and convening efforts.  

**Foundation contact persons:**  
- Judy Y. Samelson  
  Director of Communications  
- Cathy Nelles  
  Program Officer  
- Suzanne Feurt  
  Program Associate  

8/18/83
ADDITIONAL GRANTS: VOLUNTEERISM

Call for Action
New York, New York

For general support of the Call for Action network of 26 radio stations around the country that use 1,500 trained volunteers to provide confidential assistance to callers on all types of problems — from need of emergency shelter to inability to obtain satisfactory results from an insurance company.

Michigan State University
East Lansing

To support a nine-month planning initiative by The Center for Urban Affairs at Michigan State University to establish a Michigan Volunteer Program that will facilitate and promote volunteer efforts to address the social needs of Michigan citizens and communities created by a depressed economy.

Minnesota Office on Volunteer Services (MOV$)
St. Paul

To assist local communities in developing volunteer coalitions to meet community needs in the face of funding cutbacks. Along with promotional and training activities, MOV$ will explore new approaches to alternative service delivery, corporate investments and shared services.
We will investigate and, if appropriate, fund differing approaches to dealing with the root causes of alienation from society in order to restore a sense of contribution and belonging on the part of all members of the community. The critical question: "What is causative?"

The Foundation made no grants in 1983 under its mission of belonging.
COMMUNITY
IDENTITY AND
STABILITY

We will investigate and, if appropriate, fund differing ways of
achieving community identity and stability through
institutions and processes.

This mission seeks to promote the well-being of America's
communities and people. Program activity concentrates on
family education, too-early childbearing, senior family
members, personal safety, and family alternatives. Impact
evaluation documents the success of continuing projects in
several grant areas.
### Fact Sheet: Parenting and Learning

**Grantee:** Alabama State Department of Education  
**Program director:** Dr. Bobbie L. Walden  
State Coordinator  
Division of Instructional Services  
Alabama State Department of Education  
111 Coliseum Blvd.  
Montgomery, AL 36193  
(205) 832-6860

**Purpose:**
To demonstrate that family education can make a difference in the academic success of children in elementary schools and that community education can be an effective delivery mechanism for cultural and social change.

The grant will have these results:
- Technical assistance and training in an effective parenting program for Alabama public school system personnel.
- Development and refinement of parenting education programs in six Alabama elementary schools which will serve as models for other schools.
- A statewide newspaper on parenting.
- A slide-tape presentation on PAL.

**Background:**
Need for program: Long-term research has shown that ineffective, abusive or neglectful parents raise children who imitate that model. No element of education is more basic than the teaching of effective parenting.

**Statistics:**
People served: parents with children in six model schools; community educators in Alabama; and schools choosing to adapt parenting programs based on these models.
Total budget: $225,713.
Project support to date: $103,217 (1981-83).
Grant money goes for: personnel, travel, printing, workshop expenses, grants to local education agencies and miscellaneous expenses.

**Accomplishments to date:**
Parenting programs have been developed in five schools and will be continued during the current year. Six products have been published for coordinators, teachers, volunteers and parents. A full-time community education parenting specialist has been assigned to the community education office to provide technical assistance for this project.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications  
Pat Edwards  
Program Officer

**Amount:** $37,000  
**Period:** 10/1/83 - 9/30/84  
**Mission:** Community identity and stability  
**Renewal:** See Facts on Grants 1982, Page 113.
Fact Sheet: Families and Work Project

Grantee: American Association of University Women (AAUW) Educational Foundation, Inc.  
Program director: Mary Ann Krickus, Director  
Families and Work Project  
American Association of University Women Educational Foundation, Inc.  
2401 Virginia Ave., NW  
Washington, DC 20037  
(202) 785-7700

Amount: $40,000  
Period: 5/1/83 - 4/30/84

Mission: Community identity and stability

Purpose:

To develop replicable models of neighborhood family-support groups and community-wide family-partnership committees. The groups will help households in managing the many pressures associated with today's changing society and family structures.

Relationship to existing programs:

Supports the Foundation's interest in strengthening the family unit and is similar to programs sponsored by the Center for Self-Reliant Education in Cupertino, California, which operates community-based programs to help individuals and families in times of stress. This self-help approach is also evident in the community-partnership/family-support groups operated by the Early Single Parenting Project at the University of California-San Francisco.

The grant is expected to have these results:

- Training for AAUW and non-AAUW members nationwide on the creation of community-partnership/family-support groups.
- Development of a training manual for individuals and groups interested in establishing community-partnership committees.
- Establishment of three pilot sites.
- Documentation of pilot experiences and dissemination of these results.

Background:

Need for program:

Families are in need of an alternative, self-styled method for voicing and addressing their needs. Community institutions need to improve their relations with families. Through community partnerships, effective self-help programs can be established.

How it meets Foundation objectives:

- Can result in stronger families, better equipped to deal with stress and problems.
- Has an advocacy component to enable local institutions to provide more human services.
- Is related to community education.
Statistics:

People served: initially 28 who will be trained to teach others to initiate model programs; eventually, families and groups within three pilot site areas.

Total budget: $105,260.

Grant money goes for: stipends, travel and office expenses.

Accomplishments to date:

None; this is a new program. However, AAUW received a $200,000 grant from the National Endowment for the Humanities to conduct a nationwide Families and Work program.

What they say:

"This project grew out of AAUW's conviction -- after a two-year study of 'Families Facing Change' -- that some of the most profound issues facing us today are rooted in the changing relationship between family life and work life. The purpose of the Families and Work project has been to examine this new and changing relationship; identify problems and solutions; develop public educational materials; generate public forums at local, state and national levels; and implement ongoing dialogues in local communities." --Quincalee Brown, AAUW executive director.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Community Education Center on Aging (CECA)

**Grantee:** Arkansas Community Education Development Association (ACEDA)

**Program director:** Mala Daggett, Director
Community Education Center on Aging
2723 Foxcroft Rd., Suite 211
Little Rock, AR 72207
(501) 225-1822

**Amount:** $94,250
**Period:** 9/1/83 - 8/31/84
**Mission:** Community identity and stability

**Purpose:**
To establish or expand community-based education programs for older adults and test model education projects utilizing the skills and talents of older adults.

The grant is expected to have these results:
- Establishment of a Multi-state Advisory Council.
- Assistance to three community groups in promoting positive images of older adults; planning assistance to four community-based intergenerational humanities programs and one rural model of a small business; direction of six ELDERHOSTEL programs and expansion of one program.
- Expansion or establishment of at least three community education programs.
- Printing and distribution of three newsletters; implementation of an impact evaluation plan.
- An 18-state survey to develop and expand a national data-base of information.
- Promotion, support and technical assistance concerning the Life Options concept to communities interested in employment programs for older citizens.

**Background:**
**Need for program:**
There is a need for a useful, viable network on senior adult education programs.

**Statistics:**
- People served: the elderly in Arkansas and eventually, other states.
- Total budget: $122,880.
- Project support to date: $154,250 (1982-83).
- Grant money goes for: staff, consultants, travel, workshops, office expenses, action grants/community-based subcontracts and educational supplies.

**Accomplishments to date:**
An advisory committee has been formed. Twenty scholarships were awarded to older persons to attend ELDERHOSTEL programs and educational interest profiles were conducted in three communities. CECA provided assistance to five model projects.

**Foundation contact persons:**
Judy Y. Samelson
Director of Communications
Trudy Cross
Consultant
Dr. Marilyn Steele
Program Officer

12/12/83
Fact Sheet: Community Outreach Network

Grantee: Arroyo Vista Family Health Center

Program director: Gloria Garcia, Executive Director
Arroyo Vista Family Health Center
5224 N. Figueroa St.
Los Angeles, CA 90042
(213) 254-5291

Amount: $65,000
Period: 4/1/83 - 3/31/84
Mission: Community identity and stability
Renewal: See Facts on Grants 1982, Page 159

Purpose:
To provide partial support for the Community Outreach Network of the Arroyo Vista Family Health Center (formerly TELACU Family Health Center).

The grant is expected to have these results:
- Family-oriented, preventive health education for groups and individuals, particularly youth.
- Expansion of the program for new neighborhoods, particularly in the El Sereno area; expansion of the volunteer training program.
- Publication of a quarterly newsletter called SALUD.
- Patient follow-up for clients referred by center physicians.
- Fund-raising activities to generate local support for the Outreach Network.
- Ten presentations on the network monthly for schools, churches and community agencies.

Background:
Need for program:
The United States Department of Health and Welfare has designated the area served by Arroyo Vista as "medically underserved."

Statistics:
People served: residents of neighborhoods in Northeast Los Angeles.
Total budget: $204,104.
Project support to date: $294,603 (1979-83).
Grant money goes for: personnel, travel, printing, training materials and administrative expenses.

Accomplishments to date:
Six outreach workers have trained more than 150 volunteers who have contributed 8,000 hours of service since March, 1982. Outreach workers developed an education series on prenatal, maternal and well-child care and offer free tuberculosis screening sessions twice a month. Eighty-eight health education sessions and 80 health screening clinics were held in the past year.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Marilyn Steele
Program Officer

5/27/83
Fact Sheet: Big Brothers of Greater Flint - General Purposes

Grantee: Big Brothers of Greater Flint  
Program director: Gary R. Haggart, Director  
902 E. Sixth St.  
Flint, MI 48503  
(313) 235-0617

Amount: $33,000  
Period: 1/1/84 - 12/31/84

Mission: Community identity and stability

Renewal: See Facts on Grants 1982, Page 118

Purpose:
To continue general support for the Big Brothers program, in which boys 7 to 14 years of age in need of a positive male, adult role model are paired with men who can provide a stable influence and friendly concern.

The grant is expected to have these results:
- A volunteer Big Brother for each of 400 fatherless boys and expansion of the activities in which these pairs may choose to participate.
- Increased recruitment of volunteer Big Brothers to strengthen the agency's ability to serve fatherless boys.
- Improved public relations through a revised brochure, new public service announcements, presentations to service and civic clubs, and newspaper articles.
- Organized activities for unmatched Little Brothers.
- A board training workshop and establishment of a strong sub-committee structure with total staff involvement.

Background:
Need for program:
Through direct and regular involvement with a youngster, a Big Brother is a supportive, caring adult whose actions and aspirations serve as an example and source of encouragement for the boy's healthy growth and development.

Statistics:
People served: participants in the program.
Total budget: $189,600.
Project support to date: $324,200.
Grant money goes for general support.

Accomplishments to date:
Big Brothers of Greater Flint has served more than 11,000 local community youth in the last 39 years. Under new leadership, and now independent of the Flint Board of Education, Big Brothers has established a trust fund which will eventually function similarly to an endowment. New recruitment techniques, particularly for minority volunteers, have been developed and many new sports-related events and community group activities have been introduced.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications  
Dr. Marilyn Steele  
Program Officer

11/21/83
Fact Sheet: Impact Evaluation/Technical Assistance for Senior Family-Members

Grantee: California Research Center

Program director: Dr. David A. Peterson
California Research Center
611 W. Sixth St., Suite 3210
Los Angeles, CA 90017
(213) 627-8011

Amount: $20,000

Period: 9/1/83 - 8/31/84

Mission: Community identity and stability

Renewal: See Facts on Grants 1982, Page 121

Purpose:
To provide technical assistance to and evaluation of Foundation-supported programs for senior family members.

The grant is expected to have these results:
- Technical assistance to Mott grantees serving senior family members.
- Data for the Foundation on the impact of the projects.

Background:
Need for program:
Evaluation of 10 programs currently or formerly supported by the Foundation to help older Americans should add to knowledge development in the field as well as reinforce program successes.

Statistics:
People served: operators of Foundation-supported programs for senior citizens; indirectly, senior citizens served by these programs and their families.
Total budget: $20,000.
Project support to date: $82,438 (1981-83).
Grant money goes for: personnel, office supplies, travel and miscellaneous costs.

Accomplishments to date:
The Impact Evaluation Team, led by Dr. Peterson, makes it possible for appropriate and replicable evaluation procedures to be maintained and refined by providing technical assistance to grantees. During the first two years, the evaluation team has conducted three meetings of all project directors, and made site visits to each of the projects to review their operations and help the project directors design an impact evaluation plan. Team members also provided technical assistance to each project director on general management and evaluation procedures. Dr. Peterson has assisted Foundation staff in developing a background paper on future funding priorities in the Senior Family Members program area.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Trudy Cross
Consultant

Dr. Marilyn Steele
Program Officer

12/7/83
Fact Sheet: Genesee Food Bank

Grantee: Catholic Outreach

Program director: Gerald F. Owen, Director
Genesee Food Bank
4047 Market Place
Flint, MI 48507
(313) 733-5220

Amount: $25,000

Period: 5/1/83 - 4/30/84

Mission: Community identity and stability

Renewal: See Facts on Grants 1982, Page 122

Purpose:
To support the Genesee Food Bank as it gathers surplus food from area producers and processors and distributes it to agencies feeding the poor in the county.

The grant will have these results:
- Collection of 400,000 pounds of food.
- Sorting, storage and distribution of at least 350,000 pounds of collected food.

Background:
Need for program:
Food is a vital factor in community well-being and stability. Because Flint is still experiencing a severe economic downswing, it is important to strengthen and support community programs feeding the needy. Farmers and growers donating produce can also obtain certain tax benefits through this program.

Statistics:
- People served: up to 1,100 daily.
- Total Budget: $107,005.
- Project support to date: $80,000 (1981-83).
- Grant money goes for: staff, office expenses, food purchases, equipment, warehouse expenses and vehicle maintenance and operation.

Accomplishments to date:
The food bank anticipates distributing 350,000 pounds of food this year, a 100 percent increase. Several other funding sources have been acquired. The program has expanded greatly in the number of agencies reached and the amount of food available for distribution. A cooperative project with the Mott Farm, another Foundation grantee, will allow students to grow produce for the food bank to distribute to needy families and individuals.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

6/29/83
Fact Sheet: Comprehensive Adolescent Health and Education Program: Dissemination

Grantee: Columbia University

Program director: Judith Jones, Program Director
Comprehensive Adolescent Health and Education Program
Center for Population and Family Health (CPFH)
College of Physicians and Surgeons
Columbia University
60 Haven Ave.
New York, NY 10032
(212) 694-6972

Amount: $27,500
Period: 1/1/83 - 12/31/83

Mission: Community identity and stability

Purpose:
To disseminate the results of the comprehensive adolescent health and education program of Columbia University.

Relationship to existing programs:
Resembles several other Foundation-supported education/dissemination programs, including the Mothers' Center Development Project of the Family Service Association of Nassau County, the Urban Institute's Adolescent Pregnancy Fact Sheet project and a campaign conducted by the American Council for Drug Education.

The grant is expected to result in:
- Technical assistance through visits and training conferences at sites of other Mott-supported programs on teenage pregnancy.
- An audiovisual slide show to facilitate adaptation of the program elsewhere.
- Two regional networking seminars for policymakers, health and education professionals.

Background:
Need for program:
The Columbia program, a four-year demonstration project supported by the Foundation, has documented a cost-effective way of reducing teenage pregnancy and has developed program materials in English and Spanish of interest to communities beyond the New York area.

How it meets Foundation objectives:
- Will be a contribution to local community resources.
- Represents an additional way to combat the problems related to adolescent pregnancy.
- Is an effective dissemination vehicle for ideas and theories related to easing the negative consequences of too-early childbearing.
Statistics:

People served: mainly those in communities with Foundation-funded programs on too-early childbearing.

Total budget: $27,500.

Grant money goes for: salaries, audiovisual presentation expenses, travel, office and other costs.

Accomplishments to date:

The comprehensive adolescent health and education program has completed four years of a demonstration and research project, which includes a youth clinic at New York City's Presbyterian Hospital and an outreach program to the surrounding community. Special training programs have been developed for youth, for parents working to improve their communication with teenagers, for teachers and counselors, for the clergy and religious community, and for other adults working with youth.

What they say:

"The development of replicable demonstration models for the delivery of family health services, particularly to adolescents and women, is a high priority of both the Center for Population and Family Health and Columbia Obstetrics and Gynecology Services." --Dr. Allan Rosenfield, director of the Center.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

Dr. Marilyn Steele  
Program Officer
**Fact Sheet: Evaluation Research of Project Green Hope: Services for Women**

<table>
<thead>
<tr>
<th>Grantee: Columbia University</th>
<th>Amount: $15,140</th>
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<tbody>
<tr>
<td>Program director: Ruth McIntosh</td>
<td>Period: 3/1/83 - 2/29/84</td>
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<tr>
<td>Department of Anthropology Schemerhorn Hall Columbia University New York, NY 10027 (212) 781-6130</td>
<td>Mission: Community identity and stability</td>
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**Purpose:**

To determine the effectiveness of the Green Hope model as an alternative to incarceration for women offenders.

**Relationship to existing programs:**

This program is one of several Foundation-supported projects exploring expanded program options in the field of criminal justice including the Community Justice Program's Community Board Volunteer Training project, the Flint Board of Education's Youth Projects and Michigan State University's evaluation of Flint's Neighborhood Foot Patrol.

The grant is expected to result in:

- Research and evaluation of Green Hope through on-site observation, phone and in-person interviews, and an analysis of Green Hope program files, to determine the answers to the following questions:
  - What precise actions has Green Hope taken to aid women in making the transition from incarceration to independent living?
  - How effective is Project Green Hope in reversing criminal tendencies and improving the lives of clients?
  - What are the determinants of Green Hope's effectiveness?
  - Why is there a lower rate of recidivism among Green Hope clients?
  - What implications do the above findings have on the development or improvement of similar programs?

**Background:**

Need for program:

Prison populations are growing yet incarceration has been an ineffective rehabilitation agent. Studies suggest that the half-way house alternative is a successful rehabilitation agent in many cases and most cost effective to operate. Documentation of Project Green Hope's impact would be an important contribution to the knowledge base and is required before the approach could be legitimately presented for replication.
How it meets Foundation objectives:

- Combats alienation of individuals.
- Should reduce the numbers of criminal offenders, leading to more stable community life.
- Will help show how society can deal effectively with the problem of incarceration and criminal rehabilitation.

Statistics:

People served: past and current clients of Project Green Hope.

Total budget: $15,140.

Grant money goes for: personnel, computer and typing services, supplies, interview materials and travel.

Accomplishments to date:

Project Green Hope has received support from the Mott Foundation for four of its eight years in operation. The residential program has served more than 500 women and claims that fewer than 15 of each 100 clients have returned to prison.

What they say:

"Even though the female offender population is growing rapidly, there remains a scarcity of facilities to provide them with both the housing and advocacy/counseling systems to help them make the transition into independent and productive lives." — Ruth McIntosh, chief investigator, Evaluation Research of Project Green Hope: Services for Women.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

6/22/83
Fact Sheet: Community Board Volunteer Training

Grantee: Community Board Program, Inc.  
Program director: Raymond Shoholtz  
Executive Director  
Community Board Program, Inc.  
149 Ninth St.  
San Francisco, CA 94103  
(415) 552-1250

Amount: $30,000  
Period: 2/1/83 - 1/31/84  
Mission: Community identity and stability  
Renewal: See Facts on Grants 1982, Page 128

Purpose:
To provide training for an increased number of volunteers who conduct conflict-resolution forums, in six San Francisco neighborhoods so that they can assume more of the responsibility for the entire program.

The grant is expected to have these results:
- Development of neighborhood forums which function autonomously under the direction of their area committees.
- Dissemination of information on the stages of organizational development needed to form autonomous neighborhood forums through the Community Board Center.

Background:
Need for program:
To enable neighborhoods and their residents to resolve a broad range of individual and community conflicts outside the criminal justice system through neighborhood forums.

Statistics:
People served: the volunteers who run the forums and the citizens served by settlement of disputes.  
Total budget: $30,000.  
Project support to date: $245,367 (1979-83).  
Grant money goes for: salaries, supplies and consultants.

Accomplishments to date:
The staffing for each forum has been reduced to give community residents increased responsibility for making the volunteer service delivery system work. Volunteers have been trained to perform forum planning and evaluation functions. As a result, community members are developing their own 1983 work objectives. Also in 1982, the grantee turned its core office into the Community Board Center which does special projects and helps other communities interested in developing neighborhood forums.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications  
6/28/83

Dr. Marilyn Steele  
Program Officer
Fact Sheet: Detroit Executive Service Corps - General Purpose

**Grantee:** Detroit Executive Service Corps  
**Amount:** $25,000  
**Period:** 7/1/83 – 6/30/84

**Program director:** Robert F. Magill, Chairman  
Detroit Executive Service Corps  
6560 Cass, Suite 700  
Detroit, MI 48202  
(313) 871-0344

**Mission:** Community identity and stability

**Purpose:**
To provide partial support for the Detroit Executive Service Corps, which utilizes the skills and experience of retired executives to assist nonprofit and government agencies with management and problem solving.

**Relationship to existing programs:**
This program is related to that of the Executive Service Corps of Chicago and the senior citizen programs of the Flint Community Schools.

The grant is expected to have these results:
- Recruitment of retired executives and placement in appropriate volunteer positions with nonprofit and public organizations.
- Assistance to nonprofit and public organizations in the areas of management, fundraising, marketing, public relations and board development.
- Assistance to area businesses with pre-retirement seminars.
- Monitoring and evaluation of the project's progress and results.
- Cooperation with other research organizations in exploring the more effective utilization of older persons as paid or voluntary workers.

**Background:**

**Need for program:**
As a result of Southeastern Michigan's depressed economy, high unemployment and fiscal stringencies, nonprofit and government agencies are challenged to become more cost-effective while continuing to meet the growing demand for their services. As the cost of for-profit consultants is too expensive for many of these agencies, there is a need for an alternative resource -- the retired executive or professional volunteer.

**How it meets Foundation objectives:**
- **Provides** voluntary "second careers" to older people, thus expanding their contributions to the community.
- Fosters the independence of senior family members.
- Improves the management of nonprofit organizations.

**Statistics:**
People served: retired executives and nonprofit agencies in Southeastern Michigan (Detroit, Lansing and Flint).
Total budget: $142,500.

Grant money goes for: general purposes.

Accomplishments to date:

None under the grant; however, the Detroit Executive Service Corps began operation in July, 1982 and has established a board of directors, established criteria and procedures for project selection, monitoring and review, and is currently operating 12 projects. Meetings have been held in Lansing and Flint to initiate action in these communities.

What they say:

"Most employers and executives have been satisfied with retirement arrangements, but one nagging problem persists. Too many of our most accomplished and experienced people are disappearing into retirement and depriving their communities of needed talents." --Nathan Borofsky, executive director, Detroit Executive Service Corps.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Trudy Cross
Consultant

Dr. Marilyn Steele
Program Officer

6/13/83
Fact Sheet: Kensington Ambulatory Health Services Program

Grantee: Flint Area Health Foundation  
Amount: $25,000

Program director: Dr. Arthur L. Tuuri  
Period: 1/1/84 - 12/31/84
President  
Mission: Community identity and stability
Flint Area Health Foundation
806 Sixth Ave.
Flint, MI 48503
(313) 767-8270

Purpose:
To provide local matching funds for a free-standing family health clinic providing medical services to residents of Flint's North Central Corridor. Funds will match a grant given by Robert Wood Johnson Foundation with a grant from the Flint Area Health Foundation, staff support from the Mott Children's Health Center and a federal grant.

Relationship to existing programs:
Like such Foundation-supported programs as the Arroyo Vista Family Health Center in Los Angeles and several other projects providing services to medically underserved communities, this project makes high quality health care available to citizens, who for the most part are minority, low-income, elderly or from single parent families.

The grant is expected to have these results:
Establishment of a health clinic for:
-- families who reside in the area, including infants, children, their parents and the elderly.
-- the indigent and those patients lacking funds or eligibility.

Background:

Need for program:
This program would serve census tract 20 in Flint, an area in which the population is 78 percent black, 56 percent low-income, with 38 percent of the households headed by females. There are few sources of medical care within this tract.

How it meets Foundation objectives:
• Should encourage the well-being and stability of area families.
• Should help improve the delivery of health services to a medically underserved community.
• Emphasizes public/private partnerships.
Statistics:

People served: residents of north central Flint, chiefly families, the elderly, infants and children.

Total budget: $290,794.

Grant money goes for: staff, facility costs, medical supplies, education, public relations, malpractice insurance and indirect costs.

Accomplishments to date:

None; this is a new program.

What they say:

"The proposed primary care clinic would serve the approximately 81,000 residents of north central Flint, while providing primary pediatric, maternal, infant, adult, and geriatric care to this underserved population. Services would include routine preventive health services, patient and parent education, nutrition assessment, and screening programs." -- Dr. Arthur L. Tuuri.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Home-School Counselors

Grantee: Flint Board of Education

Program director: Marianne R. Kugler, Coordinator
Home-School Counselor Program
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1263

Amount: $128,391
Period: 7/1/83 - 6/30/84

Mission: Community identity and stability

Renewal: See Facts on Grants 1982, Page 136

Purpose:
To provide the services of home-school paraprofessional counselors to 37 Flint elementary schools.

The grant will have these results:
- Close contact with children and personal contacts with at least 100 families monthly in each school community.
- Planning, scheduling and promotion of health programs to ensure that 90 percent of the school's students are immunized and their dental and vision needs met.
- Inservice education for counselors in the areas of student, family and community support.
- Sponsorship of a clothing center for families in need.

Background:
Need for program:
Initiated in 1947, the home-school counselor program offers a liaison between home and school in behalf of the child. Currently, the counselor is the main staff person dealing with the daily crises resulting from high unemployment and the accompanying economic and social stress.

Statistics:
People served: those living in 37 elementary school districts in the City of Flint.
Total budget: $698,303.
Project support to date: in excess of $3 million (1947-83).
Grant money goes for: counselor salaries and fringe benefits.

Accomplishments to date:
Counselors are the key staff persons dealing with children's special needs, linking home and school to help reinforce the other in the child's healthy growth. They are responsible for Stepping Stones Clubs, accident prevention, first aid and school health records.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

5/13/83
Fact Sheet: Senior Citizen Services
Grantee: Flint Board of Education
Program director: Jean Snyder, Staff Assistant
Senior Citizen Services
Flint Community Schools
2941 Raskob St.
Flint, MI 48504
(313) 762-1090

Amount: $29,336
Period: 7/1/83 - 6/30/84
Mission: Community identity and stability

Purpose:
To provide programs and services to improve the quality of life for older people in Flint and to help them develop coping skills related to the changes that come with age.

The grant is expected to have these results:
- Social outlets for the elderly through a senior citizen club program offering meetings, speakers and educational opportunities.
- Participation and assistance in community-wide coordination and cooperation of agencies serving the elderly in Flint and Genesee County.
- Operations services for the Detroit Street Senior Citizens Center, a multi-purpose facility providing a variety of services to people 60 years of age or older living in redevelopment areas of the city.
- Opportunities for retired persons to make meaningful contributions through community volunteer service; administration of the Retired Senior Volunteer Program (RSVP).

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Trudy Cross
  Consultant
- Dr. Marilyn Steele
  Program Officer

5/11/83
Fact Sheet: Youth Projects

Grantee: Flint Board of Education

Program director: Lynn K. Beck
Coordinator of Youth Services
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1215

Amount: $86,134
Period: 7/1/83 - 6/30/84

Mission: Community identity and stability

Renewal: See Facts on Grants 1982, Page 138

Purpose:
To support an area-wide needs assessment to direct youth from delinquency and to develop an appropriate action plan to replace Youth Projects. The grant will help meet the costs of two current programs providing an alternative to the formal juvenile justice system. The programs are:

- Positive Action for Youth (PAY), which provides counseling for 100 young people, ages 15 to 20, and subsidized employment for 60 of them, conducts sessions on pre-employment skill development for 80 youth, and holds survival skill workshops for 50 PAY students to develop decision-making skills. The program serves youth with prior court history and those designated as special education youngsters. Participants must be enrolled in high school fulltime or a high school equivalency program to remain in this project.

- Youth Service Bureau (YSB), which strives to divert 400 youth from court proceedings, screen each participant, structure a treatment plan for the individual, provide counseling and, if necessary, refer the youth and family to an appropriate community agency.

The year's objectives include maintenance of a Youth Projects advisory board, which involves representatives from citizens' groups, community agencies, law enforcement, and programs dealing with the welfare and development of youth.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

5/24/83
Fact Sheet: Flint Community Policing Demonstration Center

Grantee: Flint City Police Department

Amount: $65,635

Period: 7/1/83 - 6/30/84

Mission: Community identity and stability

Program director: Bruce L. Benson
Deputy Chief
Community Services Division
Flint Police Department
210 E. Fifth St.
Flint, MI 48502
(313) 766-7102

Purpose:

To establish a Flint Community Policing Demonstration Center, incorporating the Flint Neighborhood Foot Patrol, the SME Training Simulator, the Police/Community Training Program and the Police/School Liaison Program to disseminate the community policing concept through live programs.

Relationship to existing programs:

This program is one of three developed by the Flint Police Department in cooperation with the Urban League of Flint that will jointly form a community policing demonstration site: The other programs are a Police/Community Training Program and an expansion of the police department's stress simulator training system. This program is also related to the National Neighborhood Foot Patrol Center at Michigan State University.

The grant is expected to have these results:

- A conference and visitation operation in the Flint City Police Department for visitors to review community policing programs.
- Capacity to respond to written and telephoned inquiries about community policing programs.
- The provision of Flint police administrators and patrolmen for on-site technical assistance in community policing to other interested communities.
- Dissemination of the community policing concept through live programs.

Background:

Need for program:

National interest in Flint's community policing concepts has snowballed thanks, in part, to several major media stories. The administration of the Flint Police Department needs relief from the dual roles in which they have been functioning -- responsible for both the management of police operations in the city and activities related to the dissemination of community policing concepts elsewhere.

How it meets Foundation objectives:

- Has a major potential to improve neighborhood stability.
- Could strengthen police services and improve relationships between the police and citizens in communities interested in community policing concepts.
Has potential to improve citizenship skills through increased participation by residents in crime-prevention and personal safety.

Statistics:

People served: police and community residents interested in adopting the community policing concept in their own communities.

Total budget: $65,635.

Grant money goes for: personnel, office supplies, equipment, travel, in-service training, visitor expenses and an annual recognition dinner for host volunteers.

Accomplishments to date:

Although this is a new program, several of the components forming the community policing demonstration program are already in place and functioning, including the neighborhood foot patrol, the Police/School Liaison Program, and the simulator training system.

What they say:

"A teamwork approach by the evaluators from Michigan State University and the Neighborhood Foot Patrol practitioners from the Flint Police Department will provide an ideal format for publicizing and explaining the Flint Foot Patrol experience." --Bruce Benson.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Synthesized Media Environment System (SME)

Grantee: Flint City Police Department (FPD)  
Amount: $29,450

Program director: Bruce Benson, Deputy Chief  
Flint City Police Department  
210 E. Fifth St.  
Flint, MI  48503  
(313) 766-7313  
Period: 6/1/83 - 5/31/94  
Mission: Community identity and stability

Purpose:

To produce a third simulated-environment scenario for use in the Flint Police Academy's simulator program which trains police officers in the use of deadly force and citizens to understand such use.

Relationship to existing programs:

This is one of a package of three programs which promote the City of Flint as a demonstration center on community safety. The other two are the Flint Urban League's Police Community Training Program and the Community Policing Demonstration Center developed by the FPD.

The grant is expected to result in:

A film to simulate a hostage situation, as in a bank robbery.

Background:

Need for program:

The FPD needs to round out its training capacity with a scenario appropriate to contemporary urban areas.

How it meets Foundation objectives:

- Contributes to citizens' personal safety.
- Improves the quality of life in the community.
- Leads to increased understanding between law-enforcement officials and citizens.
- Could help establish the City of Flint as a national community policing demonstration model.

Statistics:

People served: law-enforcement officials and residents of Flint.

Total budget: $29,450.

Grant money goes for: staff and equipment.
Accomplishments to date:

The SME was developed by September Associates East, Inc., at the recommendation of the U.S. Department of Justice and filmed in Flint with a grant from the Foundation. The equipment has been installed using 24 sound projectors which can produce 64 different scenarios. The simulator has the capacity to produce genuine stress in viewers who must make split-second critical decisions. Every member of the Flint Police Department has trained on the simulator at least once. Many community residents have participated as well.

What they say:

"One type of incident that Flint officers face very often is the 'barricaded gunman' or 'hostage' situation. These are highly volatile environments requiring professional conduct under extreme stress." -- Bruce Benson.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Comprehensive Adolescent Health and Education Program

Grantee: Gulf Coast Council of La Raza
Program director: Dr. Maria Luisa Garza
Executive Director
Gulf Coast Council of La Raza
2203 Baldwin St.
Corpus Christi, TX 78405
(512) 881-9988

Amount: $94,000
Period: 1/1/84 - 12/31/84
Mission: Community identity and stability
Renewal: See Facts on Grants 1982, Page 140

Purpose:
To provide comprehensive education and health services to pregnant Chicano teens and offer educational counseling and information to area youth to prevent too-early childbearing.

The grant is expected to have these results:
- Improved pregnancy outcomes for teens and encouragement for these young people to continue their education. Services to teens include:
  -- Referrals to pre-natal care and social services.
  -- Transportation to health facilities, job interviews and non-academy programs.
  -- Peer-counseling and home-counseling visits before and after birth.
  -- Child-development, parenting, family-life education, and nutrition classes and family planning instruction.
- Expansion of the program's client caseload and implementation of an impact evaluation model.

Background:
Need for program:
Existing services to pregnant teens in the Corpus Christi barrio area inadequately address the special needs of low-income Chicano adolescents.

Statistics:
People served: teens and their families in the Corpus Christi barrio area.
Total budget: $94,000.
Project support to date: $260,380 (1981-83).
Grant money goes for: staff, fees, travel, rent, supplies, staff development, and publications.

Accomplishments to date:
The program's classes in nutrition and good pre-natal care translated into no low birthweight babies born to program participants in the past year. Forty-nine participants are enrolled in the Academy of Transitional Studies, a center for school dropouts and a component of the adolescent health and education program.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Marilyn Steele
Program Officer

11/30/83
Fact Sheet: Replication of Teen Outreach Program

**Grantee:** Junior League of St. Louis, Missouri  
**Amount:** $25,000.

**Program director:** Nichola M. Gillis  
President  
Junior League of St. Louis  
Westroads Court  
8250 Clayton Rd.  
St. Louis, MO 63117  
(314) 997-2609

**Period:** 11/1/83 - 4/30/85

**Mission:** Community identity and stability

**Purpose:**

To replicate, in six to eight states, the Teen Outreach Program, one of the few validated primary prevention programs for teenage pregnancy. (Teen Outreach is sponsored by the Junior League of St. Louis and the Dahforth Foundation and has been evaluated by the Mott Foundation.)

**Relationship to existing programs:**

This is one of several Foundation-supported programs in the area of too-early childbearing. The objectives of this program are to reduce the incidence of births to teenagers and to increase the percentage of teen participants completing high school or GED.

The grant is expected to have these results:

- Establishment of an advisory board for national replication of Teen Outreach.
- Development of a total system for replicating the Teen Outreach Program.
- Planning and presentation of a national dissemination conference.
- Preparation of materials for a national dissemination conference.

**Background:**

Need for program:

- In St. Louis, 11,400 teenagers were pregnant in 1981, 108 under 15. Of the total, 5,828 live births resulted, 100 of whom died in the first year. One-third of the pregnancies ended in abortion and 1,600 miscarried. Medical costs totaled $18.6 million, of which $5.3 million or 28 percent was paid by Medicaid. The anticipated future public costs for the 5,828 live births will amount to $81.8 million until these children reach 18.

How it meets Foundation objectives:

- Improves the delivery of services to teenagers who are most likely to be high risk for teenage pregnancy.
- Develops community involvement and awareness.
- Should make a significant contribution to current knowledge about preventing teenage pregnancy at a modest cost.
Statistics:

People served: initially, Junior League volunteers; during the project's second phase, teenage participants both male and female in Teen Outreach programs.

Total budget: $25,000.

Grant money goes for: staff, conference expenses and office expenses.

Accomplishments to date:

Teen Outreach was created in the first year of Mott's Parent-Infant Interaction Program to prevent pregnancy among teenagers in Vashon High School, St. Louis, Missouri. The Teen Outreach project was supported first by the Danforth Foundation and later by the Junior League of St. Louis. In the third year of the project, the Mott Foundation supported an evaluation by St. Louis University which did a follow-up study of the participants who took part in the project. The results documented that the program reduced the expected incidence of teen pregnancy among these participants and increased the number of high school graduates. The plan to replicate the Teen Outreach program is new.

What they say:

"Ultimate beneficiaries of the project will be adolescents throughout the nation as knowledge developed through this replication project results in improved pregnancy prevention programs. Society as a whole will benefit, not only because students successfully completing the program are less likely to become dependent upon society, but also because these young people will be better prepared to take active roles as effective citizens and community supporters." -- Nichola M. Gillis.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

11/30/83
**Fact Sheet: Public Expenditures for Children Project**

| Grantee: | Michigan Evaluation Resource Center | Amount: | $25,000 |
| Program director: | William R. Dahms, Executive Director | Period: | 1/1/83 - 12/31/83 |
| | Michigan Evaluation Research Center | Mission: | Community identity and stability |
| | 338 S. State St., Ann Arbor, MI 48104 | |
| | (313) 663-4219 | |

**Purpose:**

To document and analyze the impact of the federal budget cuts on the delivery of human services for children and youth in Flint and Genesee County.

**Relationship to existing programs:**

This and five similar projects supplement an Urban Institute study of the impact of federal budget cuts on private services nationally, including services to children. These two research programs should provide a thorough analysis of the topic.

**The grant is expected to have these results:**

- Documentation and analysis of the impact of federal budget cuts on public services for children and youth in Flint and Genesee County.
- Publication of a summary of study data, highlighting important findings.

**Background:**

- Need for program:
  
  Due to the economic distress in the area, this study in the Flint area should give valuable information on the effects of a federal law that has initiated major changes in public spending which affects families and children. Documentation on the scope and consequences of those spending shifts will aid planners to develop local service programs which fit the realities of the "New Federalism."

- How it meets Foundation objectives:
  
  - May have a positive influence on the local delivery of services to children and families.
  - Could improve the well-being of individuals and communities.
  - Provides data which can be shared with other communities.

**Statistics:**

- People served: human service providers in Flint and Genesee County; ultimately, clients of social service agencies.
- Total budget: $40,000.
- Grant money goes for: staff, office expenses and travel costs.
Accomplishments to date:

Flint is one of six areas participating in this research project which is a collaborative effort between the Foundation for Child Development in New York City and local sponsors. The other sites which have established projects are: Houston, Tex.; Sacramento, Calif.; Indianapolis, Ind.; Jacksonville, Flor., and the State of Connecticut.

What they say:

"Along with others who are concerned with children's services, we thought that these changes in federal policies might affect a wide variety of local programs for children -- day care, child-abuse prevention services, mental health and health services -- to name some of the most likely targets." -- Trude W. Lash, project director, and Toni B. Porter, project manager, Public Expenditures for Children, Foundation for Child Development.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Evaluation of Supplementary Foot Patrol Programs

Grantee: Michigan State University

Amount: $25,000

Program director: Dr. Robert C. Trojanowicz, Director
School of Criminal Justice (SCJ)
College of Social Science
Michigan State University
East Lansing, MI 48824
(517) 353-8611

Period: 2/1/83 - 1/31/84

Mission: Community, identity and stability

Renewal: See Facts on Grants 1982, Page 142

Purpose:

To make a sixth evaluation of Flint's Neighborhood Foot Patrol, which has started in 14 Flint areas in 1978 and expanded to 15 more in 1980, both with Foundation support. Since last summer, when Flint voters adopted a special 2-mill tax for the patrol, every Flint neighborhood has been served.

The grant is expected to have this result:
Continuation of the evaluation for a year beyond the period of the final Foundation grant for partial support of the patrol, permitting a longitudinal review of the information collected.

Background:

Need for program:
Says Dr. Marilyn Steele, program officer for the foot patrol grants: "Without this kind of intense monitoring process, and the comparative data gathered using 1978 as a baseline year, the successes and shortcomings of this program probably would have been unknown. The evaluation...was almost as important to program development as the primary grant."

Statistics:

People served: the residents of Flint.
Total budget: $25,000 (for the evaluation).
Project support to date: $276,956 (1978-83):
Grant money goes for: staff costs, travel, telephone services, supplies and materials.

Accomplishments to date:

The SCJ's 1982 report on results of three years of evaluation described the patrol program as "a distinct success" and said both crime and calls for service were down in the 14 original patrol areas. The drop in reported crime was 8.7 percent.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

3/22/83
Fact Sheet: National Neighborhood Foot Patrol Center

Grantee: Michigan State University

Program director: Dr. Robert C. Trojanowicz, Director
School of Criminal Justice
College of Social Science
Baker Hall
Michigan State University
East Lansing, MI 48824
(517) 353-8611

Amount: $219,500

Period: 7/1/83 - 6/30/84

Mission: Community identity and stability

Renewal: See Facts on Grants 1982, Page 143

Purpose:
To support the National Neighborhood Foot Patrol Center in its activities to establish Flint's Neighborhood Foot Patrol program as a national model for improvement of urban police operations.

The grant is expected to have these results:
- Operation of a national informational clearinghouse on foot patrol programs.
- Technical assistance, including site visits, to communities and police departments throughout the country planning or developing foot patrols.
- Three training conferences.
- Undergraduate and graduate degree training in the foot patrol operation of a police department.
- Two research fellowships for students, who will serve internships in police departments. Internships will also be available for other students.

Background:
Need for program:
To offer a way to modify traditional police operations to improve public safety.

Statistics:
People served: students in the School of Criminal Justice; residents and political leaders of communities served by the center.
Total budget: $219,500.
Project support to date: $378,300 (1982-83).
Grant money goes for: staff, intern stipends, travel, printing, conference costs and miscellaneous expenses.

Accomplishments to date:
An advisory committee for the project has been selected and the center's first three-day training workshop attracted 50 police professionals, the majority from out-of-state. A copy of the neighborhood foot patrol evaluation report was distributed to 1,900 urban/metropolitan police departments.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

8/17/83
Fact Sheet: Monroe County Adolescent Pregnancy Preventive and Supportive Services

Grantee: Monroe County Health Department

Program director: Susan R. Messenger, RN MS
- Project Director
- Adolescent Pregnancy Preventive and Supportive Services Program
- Monroe County Department of Health
- 111 Westfall Rd., Caller 632
- Rochester, NY 14692
- (716) 442-4000

Amount: $94,000
Period: 10/1/83 - 9/30/84

Mission: Community identity and stability

Purpose:
To provide support for a research and demonstration project to prevent adolescent pregnancy and provide services to ease the negative consequences of adolescent pregnancy for mother and child.

The grant is expected to have these results:
- Preventive education for adolescents.
- Direct services to adolescent mothers and their infants.
- Continued use of a demonstration infant-care laboratory in a public high school; opening of a second infant-care center.
- Continued publication of a monthly newsletter for teenage parents.
- Collection of data to evaluate the program's effect.

Background:
- Need for program:
  Monroe County is one of the top four in New York state in the severity of the problem of adolescent pregnancies. It has the state's highest rate of live births and out-of-wedlock births for girls 10 to 14 years of age.

Statistics:
- People served: pregnant teenagers and teenage parents.
- Total budget: $94,000.
- Project support to date: $257,000 (1981-83).
- Grant money goes for: staff, supplies and educational materials, travel, publications, staff development activities and equipment.

Accomplishments to date:
This year, client numbers will expand to include 16-year-olds, as well as young women age 15 and under. This program's success at reducing child abuse among the participants' infants has been documented by the Monroe County Department of Social Services. A second nursery to care for participants' infants while they are in school will open this year. Currently, the program carries a caseload of 156 family units.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Dr. Marilyn Steele
  Program Officer

10/5/83
**Fact Sheet: Program Innovations in Aging**

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<td>Program director:</td>
<td>Jack Ossofsky, Executive Director</td>
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<td>National Council on the Aging, Inc.</td>
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<td>600 Maryland Ave., SW</td>
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<td>West Wing 100</td>
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<td>Washington, DC 20024</td>
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<td>(202) 479-1200</td>
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**Purpose:**

To support continued production and distribution of how-to booklets on model programs in the field of aging.

The grant is expected to have these results:
- Publication of two booklets on innovative aging programs and distribution of 500 copies of each to senior citizens' programs likely to be interested in adaptation or replication.
- Development of feedback from the purchasers of the booklets, showing how they are used and how helpful they prove to be.

**Background:**

Need for program:
To improve services to the elderly by multiplying the outreach of exemplary programs.

**Statistics:**
- People served: senior citizens throughout the country and program staffs who work with them.
- Total budget: $43,657.
- Project support to date: $168,357 (1981-83).
- Grant money goes for: salaries, travel, publication costs, and office services and supplies.

**Accomplishments to date:**
Six booklets were issued in 1982 and two in 1983. The programs described were picked with the help of an advisory committee from applications and were investigated in person by staff members.

**Foundation contact persons:**
- Judy Y. Samelson
  Director of Communications
- Trudy Cross
  Consultant
- Dr. Marilyn Steele
  Program Officer

**11/18/83**
Fact Sheet: All-America Cities Program

Grantee: National Municipal League

Program director: William G. Anderson, Jr. Assistant Director
National Municipal League
55 W. 44th St.
New York, NY 10036
(212) 730-7930

Amount: $25,000
Period: 7/1/83 - 6/30/84

Mission: Community identity and stability

Purpose:
To continue support for long-range improvement of the league's All-America Cities Awards Program and related activities.

The grant is expected to have these results:
- Basic support for the awards program.
- Expansion of the league's Civic Information and Techniques Exchange (CIVITEX), which delivers reference material about successful All-America Cities projects, into a more aggressive information exchange and networking activity.
- Publication of "Creative Local Initiative," an annual catalog of the accomplishments of the All-America Cities award communities and production of several videotapes depicting the mechanics of community action in a variety of settings.

Background:
Need for program:
The All-America Cities award program is a prime vehicle for recognizing and encouraging citizen action in America's cities.

Statistics:
People served: The American public in general and residents of cities involved in the All-America program in particular.
Total budget: $77,570.
Project support to date: $152,900 (1980-83).
Grant money goes for: salaries and items such as promotion, evaluation, a national conference on government, and community education.

Accomplishments to date:
More nominations for entry into the All-America Cities Awards Program were received in 1982-83 than in any one of the past 10 years. The CIVITEX data-base was expanded to combine the information resources of the data-bank of the President's Task Force on Private Sector Initiatives with those of Citizens Forum/National Municipal League (CF/NML).

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

8/25/83
Fact Sheet: Increase Affiliate Teenage Pregnancy Programs

Grantee: National Urban League, Inc. (NUL)  Amount: $100,000
Program director: Edward Pitt  Period: 7/1/83 - 6/30/84
Director of Health
National Urban League, Inc.
The Equal Opportunity Bldg.
500 E. 62nd St.
New York, NY 10021
(212) 310-9000

Mission: Community identity and stability

Purpose:

To enable the National Urban League to organize a campaign to reduce pregnancy among minority teenagers.

Relationship to existing programs:
This project stems from a series of grants made by the Foundation to a network of programs on too-early childbearing, which operate to provide solutions to the educational, child-care, health and career needs of young families.

The grant is expected to have these results:
- Identification of the technical assistance needs of UL affiliated programs already in operation.
- Training and technical assistance for UL affiliates desiring to offer pregnancy prevention programs.
- Development of a network of UL affiliate-operated teenage pregnancy programs.
- Interaction between UL affiliate programs and the Mott network of teenage pregnancy programs.

Background:

Need for program:
A priority need of black families identified by the NUL in 1982 is prevention of teen pregnancy. Of 118 affiliates, 19 currently operate programs related to teen pregnancy. The National Urban League office lacks experience in this area. Mott has a network of resources, a team of experts and knowledge to disseminate.

How it meets Foundation objectives:
- Should contribute to the well-being and stability of black families, pregnant teens and their children.
- Should provide insights on how teenage families can be helped.
- Should improve the delivery of services to teens and young families.
- Addresses local family problems through a major national intermediary support organization.
Statistics:

People served: staff and volunteers of all Urban League affiliates starting with 19 identified cities with expressed interest in programs related to teenage pregnancy.

Total budget: $100,000.

Grant money goes for: staff, contracted services, travel, conference and meeting expenses, office expenses and indirect costs.

Accomplishments to date:

None; this is a new project.

What they say:

"Through its network of local affiliates, the league has great potential for addressing the problem of teenage pregnancy among blacks on a community by community basis." -- Edward Pitt.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

7/13/83
### Fact Sheet: Helping Oakland's Pregnant Teenagers

**Grantee:** Oakland Unified School District  
**Program director:** Dorothy Patterson, Project Director  
Teen Parent Assistance Program (TPAP)  
Oakland Unified School District  
1025 Second Ave.  
Oakland, CA 94606  
(415) 836-8200

**Amount:** $25,000  
**Period:** 2/1/84 - 1/31/85  
**Mission:** Community identity and stability  
**Renewal:** See Facts on Grants 1982, Page 150

**Purpose:**  
To support an impact evaluation of Oakland Unified School District's Teen Parent Assistance Program (TPAP) to ease the negative impact of pregnancy and parenting among school-age adolescents.

The grant is expected to have this result:  
A follow-up evaluation study to determine the impact of Oakland's TPAP program on former clients. The objectives to be pursued in the follow-up include:  
-- An increase in the percentage of teens in education and training programs one year after delivery.  
-- A reduction in the incidence of repeat births.  
-- An increase in the percentage of teens providing standard health care for the child.  
-- A reduction in the prevalence of child abuse and neglect.  
-- An increase in the percentage of teens attaining economic independence.

**Background:**  
**Need for program:**  
There is a need for longitudinal data to determine the long-term impact of programs like TPAP. The results of the evaluation should contribute significantly to knowledge-development in the field of too-early childbearing.

**Statistics:**  
People served: pregnant teens and teen parents.  
Total budget: $25,000.  
Project support to date: $236,809 (1979-83).  
Grant money goes for: salaries, supplies and travel.

**Accomplishments to date:**  
There has been a 68 percent improvement in young mothers returning to school following delivery of their babies. Over a two-year period, 395 students have returned to the school system. Approximately 118 participants completed career education plans. In addition, 20 agencies increased their services to teen parents.

**Foundation contact persons:**  
Judy Y. Samelson  
Director of Communications  
Dr. Marilyn Steele  
Program Officer

1/31/84
Fact Sheet: Family Life Education

Grantee: Ohio University

Program director: Dr. Luther L. Hasely, Director
Family Life Education Development Project
203 McCracken Hall
Ohio University
Athens, OH 45701
(614) 594-6349

Amount: $60,000
Period: 9/1/83 - 8/31/84

Mission: Community identity and stability

Renewal: See Facts on Grants 1982, Page 153

Purpose:

To operate a Family Life Education Center to improve family education services to families living in a 28-county area of Appalachian Ohio through the university's six campuses in Athens, Belmont, Ironton, Chillicothe, Zanesville and Lancaster.

The grant will have these results:

- An increase in the personal and professional skills of individuals providing social services, counseling and referrals in the target area through participation in programs sponsored by the center.
- An increase in positive child-raising attitudes and behaviors and in functional family interactions of families enrolled in programs sponsored by the center.

Background:

Need for program:
Appalachian families have been isolated geographically from easy access to education. This project should develop a usable model for service delivery.

Statistics:

People served: about 1.5 million residents in Appalachian Ohio.

Total budget: $129,200.

Project support to date: $230,000 1980-83 (1980 grant for planning).
Grant money goes for: personnel, workshops, travel and miscellaneous costs.

Accomplishments to date:

Special in-service training with optional college credit has been developed for 175 teachers, welfare workers, counselors, juvenile court workers and staff from children’s and social service agencies. Several conferences on children and family-related matters were held; 40 area ministers participated in a series of workshops on premarital and marital counseling; 16 foster parents received six training sessions on parenting and child development. Scholarships allowed 75 indigent, prenatal families to enroll in childbirth education classes. The Ohio legislature has discussed with Center staff the possible expansion of services throughout Ohio.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

7/15/83
**Fact Sheet: Technical Assistance and Training Program**

**Grantee:** Operation ABLE  
**Amount:** $25,000  
**Period:** 11/1/83 - 10/31/84  
**Mission:** Community identity and stability

**Purpose:**
To provide technical assistance and training to improve the delivery of employment services for older workers in selected communities. Operation ABLE (Ability Based on Long Experience) is a nonprofit agency advocating for, and delivering employment services to, older citizens.

**Relationship to existing programs:**
Supports the Foundation's interest in better utilizing the often-wasted resources of our elderly population, and resembles grants to CORO Foundation which fosters second careers in public service and the Executive Service Corps of Chicago and Detroit.

The grant is expected to result in:
- Training and technical assistance to metropolitan areas that contain an umbrella-type agency like ABLE in an emerging stage of development.
- Delivery of a variety of technical assistance services, including an internship program, site visits, and teleconferences.
- Testing of a variety of technical assistance and training methods at three program sites.
- Formation of a self-help experience exchange group among ABLE model agencies receiving technical assistance.

**Background:**
Need for program:
Operation ABLE has received more than 100 requests from across the United States for assistance in adapting all or part of its model to other communities. Many communities lack the technical expertise to further develop networks of older workers, employment programs and to mobilize public and private partnerships on behalf of older workers.

How it meets Foundation objectives:
- Contributes to community stability by adding to the degree of self-sufficiency.
- Could help streamline the delivery of services to older citizens.
- Provides alternatives and information in an area affecting all communities.
Statistics:

People served: older workers, private industry, and metropolitan areas interested in forming Operation ABLE umbrella agencies.

Total budget: $25,000.

Grant money goes for: personnel, internship program, travel, teleconference consultation, office expenses and indirect costs.

Accomplishments to date:

Operation ABLE offers services to employers and to job applicants and to nonprofit agencies in the business of providing job placement services for older workers. Started in 1978 with a grant from the Edna McConnell Clark Foundation, ABLE is recognized as a national model; its director has testified before Congressional committees and has been a speaker at several national conferences. ABLE serves a network of more than 40 nonprofit employment centers in the Chicago area. It has been instrumental in placing more than 20,000 older workers in jobs during the past five years.

What they say:

"As an umbrella organization of a network of community-based senior employment centers, ABLE is a link between the public and private sector, initiating programs to help unemployed older workers re-enter the workplace and helping employers discover that it is good business to hire older workers." -- Operation ABLE's 1981-82 annual report.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Trudy Cross
Consultant

Dr. Marilyn Steele
Program Officer

12/8/83
Fact Sheet: Family Research Center

Grantee: President and Fellows of Harvard College

Program director: Dr. Heather Weiss

Amount: $148,019

Period: 10/1/33 - 9/30/84

Mission: Community identity and stability

Purpose:

To develop at Harvard's Graduate School of Education a research center to assess the status, and improve the effectiveness of programs to strengthen family functioning and cohesiveness, including family-school relationships. The Harvard center will conduct research to determine which approaches are working, offer technical assistance to existing family-support programs, and disseminate information generated by research findings through conferences and publications.

Relationship to existing programs:

This grant relates to a number of family education programs that receive Foundation support. The Family Life Education Center at Ohio University is working with parents in Appalachia. Other family education programs are being conducted by Spartanburg School District I in Landrum, South Carolina, the Alabama Department of Education in Montgomery, Alabama and the Flint Community School's Home-School Counselor.

The grant is expected to have these results:

- Appointment of a panel of experts to identify the most important current issues related to family education and support programs and to make recommendations about future initiatives in the family area.
- Refinement of an impact evaluation model to be used in the evaluation of family-oriented programs.
- Biannual conferences for family-support program directors to strengthen cooperation and communication among the network of programs and to provide training in evaluation and dissemination skills.
- Four short papers on topics related to the development, evaluation and dissemination of family support and education programs.

Background:

Need for program:

The last decade has witnessed a substantial growth in family-service programs -- both community-based and school-based. However, few of the programs have undergone rigorous evaluations to determine if and how they affect the people they serve. There is a need for research and for a careful, systematic evaluation of family-support programs to determine their effects on parents as well as children.
How it meets Foundation objectives:
- Relates to family education and the stability of the family.
- Has the potential to result in the better allocation of resources to parents and children.
- May have a significant impact on public policy in the area of family-support and family-school programs.

Statistics:

People served: administrators and researchers employed in family-related service agencies.

Total budget: $148,019

Grant money goes for: salaries, consultants, travel, expert panel, office expenses.

Accomplishments to date:

None; new program.

What they say:

"The task is not simply to prove whether or not family-oriented programs work, but in the course of the tests to further our knowledge about how to strengthen families and the community supports available to them. The ultimate goal which should be shared between researchers and practitioners is to develop a matrix which answers the questions of what programs work when, for whom, how, and why? -- Dr. Heather Weiss.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Project Green Hope: Services for Women, Inc. - General Purposes

Grantee: Project Green Hope: Services for Women, Inc.  
Amount: $15,000

Program director: Sr. Mary Nerney, CND  
Executive Director  
Project Green Hope  
448 E. 119 St.  
New York, NY 10035  
(212) 369-5100

Period: 8/1/83 - 7/31/84  
Mission: Community identity and stability

Purpose:
To provide a fourth year of general support for Project Green Hope's residential and support services for women sentenced to the facility or on early release from city, state and federal prisons serving the New York City area.

The grant is expected to have these results:
- Help for women, 24 at a time, to re-establish their lives on a stable basis while living at the Green Hope Residence for four to six months.
- Advocacy, counseling and referral services in a number of areas, including employment training and placement, re-establishment of contacts with their children, problems with alcohol and drugs, and finances.

Background:
- Need for program:
  To help women overcome the humiliation and feelings of dependency resulting from life in prison, and to smooth their way toward resumption of parental and other responsibilities they face in returning to independent community living.

Statistics:
People served: women released or sentenced to Green Hope.  
Total budget: $350,640.  
Project support to date: $90,000 (1980-83).  
Grant money goes for: general support.

Accomplishments to date:
An evaluation has been initiated as a follow-up study of the impact of Green Hope services on program clients. In the past year, residents included women sentenced by the courts to Green Hope as an alternative to prison, as well as women on early release programs. The facility claims that fewer than 15 out of each 100 clients have been returned to prison. This compares with a recidivism rate of 70 to 80 percent for every 100 released into the general population.

Foundation contact persons:
- Judy Y. Samelson  
  Director of Communications  
- Dr. Marilyn Steele  
  Program Officer

8/12/83
**Fact Sheet: Parent Infant Interaction Program (PIIP)**

**Grantee:** St. Louis Public Schools

**Program director:** Cheryle F. Dyle
- Project Coordinator
- Parent Infant Interaction Program
- Room 107, Vashon High School
- 3405 Bell
- St. Louis, MO 63106
- (314) 531-9028

**Amount:** $15,000  
**Period:** 11/1/83 - 10/31/84

**Mission:** Community identity and stability.

**Renewal:** See Facts-on Grants 1982, Page 155

**Purpose:**
To support the continued evaluation of the Parent Infant Interaction Program by looking at program participants from 1978 through 1983.

The grant is expected to contribute to an evaluation which will provide data on PIIP participants with respect to:
- Repeat pregnancy rates among PIIP young mothers.
- High school status -- its completion rates and/or GED equivalent.
- Incidence of low birth weight babies.
- Attainment of economic independence.

**Background:**

**Need for program:**
To make a significant contribution to knowledge in the field of too-early childbearing.

**Statistics:**
- People served: pregnant adolescents and their families, educators, social workers and others concerned with the increase in too-early childbearing.
- Total budget: $15,000.
- Project support to date: $76,950 (1981-83).
- Grant money goes for: salaries, supplies, printing and postage.

**Accomplishments to date:**
PIIP has served more than 1,300 students with an annual base population of about 300. The results of three years of evaluating the program show that 85 percent of the original clients have graduated, are in school or a G.E.D. program; 75 percent have a regular source of medical care for their child; 83 percent obtain well-baby checkups at appropriate age intervals, and clients have produced consistently fewer lower birth weight babies when compared to a city-wide average.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications
- Dr. Marilyn Steele  
  Program Officer

12/14/83
Fact Sheet: Teen Indian Pregnancy and Prevention Services Program

**Grantee:** Seattle Indian Health Board

**Program director:** JoAnn Kauffman, Executive Director

Seattle Indian Health Board
P.O. Box 3364
Seattle, WA 98114
(206) 324-9360

**Amount:** $95,000

**Period:** 1/1/94 - 12/31/84

**Mission:** Community identity and stability

**Renewal:** See Facts on Grants 1982, Page 156

**Purpose:**
To provide comprehensive services to prevent teenage pregnancy, as well as to serve those teens already pregnant, postpartum teens, their infants and families, all of whom are American Indians located in the Seattle/King County area.

The grant is expected to have these results:
- Outreach and advocacy services to at least 400 Indian Alaskan Native youth.
- Development of a preteen early education program of pregnancy prevention.
- Technical assistance to local tribes to improve delivery of family planning, pregnancy-related and children's health services to teens and their infants.
- Prevention-oriented services to 250 non-pregnant teens.
- Comprehensive medical and social services to 50 pregnant and postpartum teens.
- Increased participation by prenatal and postpartum teens in appropriate educational/vocational programs.

**Background:**
**Need for program:**
Compared with other American ethnic groups, the Indian experiences the highest rate of teenage pregnancy, often complicated by interruption of education, unemployment and alcoholism.

**Statistics:**
- People served: teenage Indians in Seattle/King County and their families.
- Total budget: $95,000.
- Project support to date: $262,000 (1981-83).
- Grant money goes for: personnel, in-service training and patient-service needs, supplies, office costs, equipment and indirect costs.

**Accomplishments to date:**
The Teen Indian Pregnancy and Prevention Services Program (TIPPS) is currently providing health-education, counseling, and medical and family planning services to more than 400 clients per year. TIPPS also provides technical assistance to a number of local tribes and Indian organizations and provides information to Indian organizations and tribes in surrounding states.

**Foundation contact persons:**
- Judy Y. Samelson
  Director of Communications
- Dr. Marilyn Steele
  Program Officer

1/4/84
Fact Sheet: Children With Teachers At Home - Disseminator Trainer

Grantee: Spartanburg School District I
Program director: Carolyn Gibson, Coordinator
Children With Teachers at Home (CWTH)
Spartanburg School District I
P.O. Box 218
Campobello, SC 29322
(803) 472-2846

Amount: $36,000
Period: 7/1/83 - 6/30/84
Mission: Community identity
and stability

Purpose:
To provide third-year support for the Children With Teachers at Home program as expanded from the O.P. Earle School in Landrum, South Carolina, to the other four elementary schools in Spartan District I.

The grant is expected to have these results:
- Continued counseling, guidance and training for parents of pre-school children to help them stimulate the cognitive development of their youngsters. Classes, workshops and field trips are offered.
- Special, individualized assistance for parents of "at risk" children and those with special needs of any kind.
- Comparison outcomes of the performance of CWTH enrolled children on first grade standardized tests.

Background:
Need for program:
To demonstrate on a larger scale than was possible in one school that CWTH can produce family development and interest that has beneficial effects on child development.

Statistics:
People served: 3- and 4-year-old children and their parents in areas served by the five elementary schools.
Total budget: $69,500.
Project support to date: $100,000 (1981-83).
Grant money goes for: salaries, travel and supplies.

Accomplishments to date:
Children enrolled in the program have scored higher on tests of basic skills when entering first grade than others not given this head start. Because of the program, elementary school principals can plan more effectively for new groups of kindergarteners. A class for pregnant teenagers taught at the high school will continue this year.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

6/30/83
# Fact Sheet: Teen Parent Family Support

**Grantee:** Trustees of Health and Hospitals of the City of Boston (formerly Brigham and Women's Hospital)  
**Amount:** $20,000  
**Period:** 4/1/83 - 3/31/84  
**Mission:** Community Identity and stability  
**Renewal:** See Facts on Grants-1982, Page 119

**Program director:** Shirley McKinney, Director  
Teen Parent Family-Support Project  
Alliance for Young Families  
Trustees of Health and Hospitals  
c/o Department of Health and Hospitals  
818 Harrison Ave., HOB #402  
Boston, MA 02119  
(617) 424-4556

## Purpose:

To evaluate a program providing the Boston area's pregnant teens and teen families with support services aimed at improving their self-sufficiency.

The grant is expected to have these results:

- Partial support of the impact evaluation of this project, specifically to ascertain if the program will result in:
  - Consistent attendance in educational/vocational programs and successful completion of high school or GED requirements.
  - A reduction in the incidence of repeat births.
  - Improved standard health care for the children of teen parents.
  - A reduction in the prevalence of child abuse and neglect.
  - An increase in the percentage of teen parents attaining economic independence.

## Background:

**Need for program:**

This project will contribute to knowledge about treating the causes and consequences of teen pregnancy. The results of the evaluation will have public policy implications for local, state and federal decision-makers.

## Statistics:

- **People served:** pregnant teens and teen parents.  
- **Total budget:** $50,551 (evaluation budget).  
- **Project support to date:** $40,000 (1982-83).  
- **Grant money goes for:** staff, travel, office supplies, computer costs, interview expenses.

## Accomplishments to date:

- All of the surveys and evaluation instruments have been developed and implemented.

## Foundation contact persons:

- **Judy Y. Samelson**  
  Director of Communications  
- **Dr. Marilyn Steele**  
  Program Officer

12/5/83
Fact Sheet: Completion of the Susan Mott Webb Nutrition Science Building

Grantee: University of Alabama in Birmingham

Program director: Dr. S. Richardson Hill, Jr.
President
University of Alabama in
Birmingham
University Station
Birmingham, AL 35294
(205) 934-3493

Amount: $25,000
Period: 1/1/84 - 12/31/84
Mission: Community identity and stability

Purpose:
To help complete construction of the Susan Mott Webb Nutrition Science Building at the University of Alabama in Birmingham. The building is a memorial to Susan Mott Webb, one of the two daughters of Charles Stewart Mott and Ruth Rawlings Mott. A resident of Birmingham and the wife of Charles B. Webb, Jr., she died in 1977.

Relationship to existing programs:
This is one of the few capital grants made by the Foundation outside Flint.

The grant will contribute to this result:
Completion of a shelled-in fourth floor area of the Nutrition Science Building to house food scientists and nutritional biochemists assigned to basic research, analytical studies and diagnostic measurements involved in detecting, preventing and curing human disease related to nutritional problems.

Background:
Need for program:
To enable the university to make full use of the building.

Statistics:
People served: students and faculty members at the university and those benefiting from the research.
Total budget: $1,250,000 (for completion of the building).
Grant money goes to: funding of final construction.

Accomplishments to date:
The basic structure was completed with more than $2 million raised in a campaign started in 1977 with a $1 million gift from the Susan Mott Webb Charitable Trust, which later added $750,000. Other funding made it possible to add two floors to house the university's School of Community and Allied Health, but the amount raised in the fund-raising drive was insufficient to complete biochemistry laboratories and an animal-research unit.
What they say:

"In acknowledgement of the accomplishments of UAB's Department of Nutrition Sciences, in late 1979 it was designated by the National Institutes of Health as the first of four Clinical Nutrition Research Units in the nation. This resulted in a research grant of approximately $1,000,000 over a five-year period, permitting the department to engage in a number of basic and clinical research projects on nutrition." -- Dr. S. Richardson Hill, Jr.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Early Single Parenting Project (ESPP)

Grantee: University of California-San Francisco

Program director: Deborah L. Lee, Director
Early Single Parenting Project
University of California Service
San Francisco General Hospital
1001 Potrero, Room 6B8
San Francisco, CA 94110
(415) 647-9004

Amount: $40,000

Period: 6/1/83 - 5/31/84

Mission: Community identity
and stability

Purpose:
To support national dissemination of the results of an ongoing project to expand
the use of trained volunteers to help isolated families cope with temporary
problems.

Relationship to existing programs:
This program resembles the self-help, peer-support activities of the Center for
Self-Reliant Education in Cupertino, California and the Mothers' Center network
based in Hempstead, New York.

The grant is expected to have these results:
- On-site technical assistance and telephone assistance to three national pilot
  sites.
- Training in the ESPP peer-support group.
- Twelve publications related to peer support group training.
- Three national conferences to train participants as peer group facilitators.

Background:
Need for program:
There is an urgent need for a universally applicable family/peer support model
which uses volunteers effectively and stretches shrinking community resources.
Untouched by social service cutbacks, this model promotes self-help, and eases
many stresses once exclusively addressed by costly and more formal approaches.

How it meets Foundation objectives:
- Contributes to community stability by adding to the degree of self-sufficiency.
- Contributes to the principle of using the unlimited potential of citizens as the
  community's greatest resource.
- Could help streamline the delivery of human services.
- Contributes to parenting education and community education.
Statistics:

People served: service providers and interested groups at three national pilot sites.

Total budget: $40,000.

Grant money goes for: staff, consultant fees, travel, training materials, publicity and office expenses.

Accomplishments to date:

This is an on-going program developed and evaluated by the Zellerbach Family Fund of San Francisco. More than 100 volunteers in the Bay Area have been trained as facilitators who worked with teenage pregnant and parenting students in four San Francisco high schools and with single parent heads-of-families in and around the city. Several workshops and demonstrations have been carried out by ESPP staff.

What they say:

"We feel that this model is potentially useful on a national level because, for clients, it promotes self-help, is cost effective, and emphasizes economic survival and cooperation. It is not dependent on psychological sophistication, technology, or homogeneity. For facilitators, it is concise, time-limited, and flexible." -- Deborah L. Lee.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

6/28/83
Fact Sheet: Urban Coalition of Greater Flint - General Purposes

Grantee: Urban Coalition of Greater Flint
Program director: Benjamin H. Davis, III, President
Urban Coalition of Greater Flint
708 Root St., Suite B13
Flint, MI 48503
(313) 767-1040

Amount: $60,000
Period: 1/1/84 - 12/31/84
Mission: Community identity and stability

Purpose:
To continue general support of the coalition's program to eliminate racism in the community. The Foundation will provide $2 for every $1 raised from other sources.

The grant is expected to have these results:
- Service as a community advocate to help both white and black residents resolve major questions.
- Forums giving all residents an opportunity to join in community decision-making and to develop communication between all community elements.
- Advocacy for youth.

Background:
Need for program:
To provide communications to defuse dangerous community rumors, analyze community problems and maintain discussion needed to settle them.

Statistics:
People served: all Flint residents.
Total budget: $228,259.
Project support to date: $618,774 (1967-83).
Grant money goes for: general support.

Accomplishments to date:
The coalition obtained $30,000 in a recent fund-raising campaign described as its most successful. It has been involved in Flint's police/community training program, has provided support for the Genesee Food Bank and the Emergency Services Council, and assists young people through its Youth Advocacy Board.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

12/22/83
Fact Sheet: Adolescent Pregnancy

Grantee: Urban Institute

Program director: Dr. Kristin A. Moore
Project Director
Adolescent Pregnancy Fact Sheet
Urban Institute
2100 M Street, NW
Washington, DC 20037
(202) 223-1950

Amount: $17,491

Period: 1/1/83 - 12/31/83

Mission: Community identity and stability

Purpose:

To provide brief, easy-to-understand, current fact sheets about teenage pregnancy in the United States for state-level policymakers.

Relationship to existing programs:

Has similarities to several other Foundation-supported information-dissemination projects including those operated by the American Council on Marijuana and Other Psychoactive Drugs, Inc., Columbia University's Center for Population and Family Health, and the Mother's Center Development Project sponsored by the Family Service Association of Nassau County, New York.

The grant is expected to result in:

- A brief fact sheet for state policymakers, offering national data on teenage pregnancy and a guide for obtaining comparable state data.
- Five informational packages, containing position papers targeted specifically to governors, mayors, key state legislators, and state governmental administrators.

Background:

Need for program:

The current public shift in emphasis from federal to state budget control and from categorical grants to block grants requires that information to educate state policymakers on adolescent pregnancy be available for each of 50 states.

How it meets Foundation objectives:

- Involves the governmental segment of society, particularly at the state level, in alleviating the problems involved in adolescent childbearing.
- Relates to community education.
- Should lead to a better understanding of the problems connected with too-early childbearing, bringing improved public/private cooperation.
Statistics:

People served: a total of 763 governors, mayors and key state legislators; an assortment of state- and city-level officials, and heads of social service and health agencies.

Total budget: $17,491.

Grant money goes for: personnel, office expenses and indirect costs.

Accomplishments to date:

None; new program.

What they say:

"One response to the cuts in funding for social programs is to provide policymakers with the facts about the process that results in teenage pregnancy, early parenthood, and welfare dependency, in order to persuade policymakers that scarce dollars can be cost effective if allocated toward preventive and remedial programs that serve sexually active teens and teen parents."

--Dr. Kristin A. Moore.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Police Community Training Program

Grantee: Urban League of Flint

Program director: Melvyn S. Brannon, President
Urban League of Flint
202 East Boulevard Dr.
Room 320
Flint, MI 48503
(313) 239-2195

Amount: $35,372

Period: 7/1/83 - 6/30/84

Mission: Community identity and stability

Purpose:

To improve the safety of Flint neighborhoods by establishing ideal relationships between police officers and neighborhood residents. This program is one of three developed cooperatively by the Urban League and the Flint Police Department to create a local demonstration center on community policing.

Relationship to existing programs:

Related to the police department's Neighborhood Foot Patrol and Synthesized Media Environment System (SME), which trains officers in the use of deadly force.

The grant is expected to have these results:

- A facilitator's training workshop for 64 persons selected by the assigned foot patrol officers.
- Dialogue groups composed of community volunteers and police representatives representing the 64 foot patrol beats that will meet regularly.
- A final report, containing recommendations from the dialogue groups, to be presented to the Mayor's Committee on Police/Community Relations.

Background:

Need for program:

To explore and develop new patterns of communications between citizens and police officers to enhance the safety and security of both the community and those who serve it.

How it meets foundation objectives:

- Contributes to citizens' personal safety.
- Improves the quality of life in the community.
- Leads to increased understanding and cooperation between two community factions, law enforcement officials and citizens.
- Should help establish Flint as a national demonstration site for community policing programs.
Statistics:

People served: identified neighborhood leaders of the 64 foot patrol areas in Flint, as well as police officers.

Total budget: $35,372.

Grant money goes for: staff, office equipment and supplies, transportation and indirect costs.

Accomplishments to date:

This is Phase II of an eight-month project in which the Urban League of Flint convened focus groups involving 90 community residents. This project offers a guided forum for addressing tensions between residents and police, particularly in the area of race relations.

What they say:

"The dialogue groups projected in this proposal will provide, the first real opportunity for substantial numbers of people throughout the Flint community to sit down and talk face-to-face with the police officers who are assigned to their areas on regular motor patrol, their supervisors and line officers." -- Melvyn S. Brannon.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

7/5/83
ADDITIONAL GRANTS:  COMMUNITY IDENTITY AND STABILITY

Center for Population Options. .................................. $ 600
Washington, D.C.

To help establish an information clearinghouse for the dissemination of knowledge about adolescent pregnancy, how to prevent it, and how to treat its consequences.

First Presbyterian Church ........................................... $12,500
Flint, Michigan

To help the LOVE, Inc., network, which serves 100 Flint-area churches, to meet emergency needs for food that cannot be supplied immediately through regular channels because of restrictive rules on public assistance. Sewing circles in the network use materials supplied under the grant to make special clothing for the handicapped, obese and destitute or to buy seasonal garments in bulk for distribution through LOVE's clothing banks.

Flint Board of Education ........................................... $12,500
Flint, Michigan

To increase supplies of food and clothing available to needy families through the Flint Community Schools on an emergency basis. The grant helps to provide clothing as needed by K-12 children, emergency baskets of canned food stored at schools for short-term and overnight help of school families and materials to enable mothers' sewing groups to sew garments for hard-to-fit children. A grant of the same amount, made to LOVE, Inc., a network of 100 Flint-area churches, was for longer-range needs of families and individuals denied immediate public welfare assistance because of stringent new restrictions.

Greater Michigan Foundation ...................................... $ 1,000
Lansing

To support the activities of the 30th annual Michigan Week, sponsored by the Greater Michigan Foundation, to increase knowledge of and pride in the state among its residents and to attract favorable attention to Michigan across the nation.
To support an evaluation of the CYESIS Program for pregnant students, adolescent parents and their infants, including a follow-up study of former program enrollees back to the first year of the program. The purpose of the study is to gather longitudinal data to determine the impact of this program on the lives of clients and their families.
COMMUNITY RENEWAL

We will investigate and, if appropriate, fund differing ways for a community to identify needs and establish responsibility and authority for constructive action leading to improvement, renewal and development of new resources, institutions and the community as a whole.

The Foundation supports programs that foster self-reliance in communities. Emphasis in 1983 was placed on providing technical assistance and seed funding to emerging neighborhood-based community development groups, economic development and continuing the revitalization of Flint. Limited programs in conservation and the environment, mostly community demonstration projects and education, continued.
Fact Sheet: Association of Neighborhood Housing Developers, Inc. - General Purposes

Grantee: Association of Neighborhood Housing Developers, Inc. (ANHD)

Amount: $75,000

Period: 9/1/83 - 8/31/84

Program director: Bonnie Brower, Executive Director

Association of Neighborhood Housing Developers, Inc.
424 W. 33rd St.
New York, NY 10001
(212) 239-9410

Mission: Community renewal

Renewal: See Facts on Grants 1982, Page 165

Purpose:

To provide continuing general support for ANHD, which provides technical assistance to member groups through workshops, on-site consultation and publication of the ANHD Reader.

The grant will have these results:

- Sixteen educational workshops and on-site training for member groups.
- Publication of the ANHD Weekly Reader.
- A Weekend Networking and Technical Assistance Exchange for member groups.
- A tenth anniversary celebration fundraising event and a commemorative publication.

Background:

Need for program:

To strengthen neighborhood groups representing a variety of approaches to neighborhood preservation and rehabilitation.

Statistics:

People served: directly, members of 30 neighborhood groups; indirectly, thousands of New York City residents.

Total budget: $444,271.

Project support to date: $737,000 (1977-83).

Grant money goes for: general purposes.

Accomplishments to date:

In the past year, ANHD has expanded its membership to 30 groups. The format of The ANHD Weekly Reader has been improved and a monthly bulletin board and a weekly calendar have been added. ANHD held 29 workshops and a Weekend Networking and Technical Assistance Exchange for all member groups in 1982/83. ANHD also provided technical assistance to the Community Development Coalition, an organization which seeks to ensure that federal Community Development Block Grant monies received by New York City will be targeted to projects that principally benefit low and middle income people.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

7/12/83
Fact Sheet: Composting Enterprise Development Assistance

Grantee: Bronx Frontier Development Corporation
Program director: Carol Epstein
Financial Director
Bronx Frontier Foundation
1080 Legget Ave.
Bronx, NY 10474
(212) 542-4640

Amount: $25,000
Period: 8/1/83 - 12/31/83
Mission: Community renewal

Purpose:
To provide interim support for the Bronx Frontier Development Corporation while it gears up to sell its compost on a national scale.

Relationship to existing programs:
The Foundation has previously supported Bronx Frontier's composting operation as an economic-development project for the South Bronx.

The grant is expected to have these results:
- Continuation of Bronx Frontier's composting operations through the end of 1984.
- Increased distribution of ZooDoo, a compost product consisting of Bronx Zoo animal manures, straw and leaves.

Background:
Need for program:
As the result of successful test marketing, Bronx Frontier wants to expand its ZooDoo operation, raise its bagging capacity and increase distribution of the product. Although a promising business plan is in place for the year starting January, 1984, Bronx Frontier needs $50,000 to continue operations until that time and to fill its first major purchase order, a request for 15,000 bags of ZooDoo from Bloomingdale's, a New York City department store.

How it meets Foundation objectives:
- Is an innovative community demonstration project relating to the environment.
- Contributes to neighborhood revitalization.

Statistics:
People served: employees of the Bronx Frontier Development Corporation and residents of the South Bronx.
Total budget: $56,376.
Grant money goes for: start-up and operating costs for marketing ZooDoo on a national scale.
Accomplishments to date:

The market has already been tested for ZooDoo. Based on the positive results of the test, a business plan has been developed for expanding the ZooDoo operation and an application for $202,000 in working capital has been submitted to the Office of Community Services in the federal Department of Health and Human Services. A distribution/marketing company, Dunhill Trading, has tentatively agreed to distribute ZooDoo. Under this agreement, Bronx Frontier will supply Dunhill Trading with 20,000 bags of ZooDoo a month until December, 1983 and 50,000 bags a month thereafter.

What they say:

"Bronx Frontier has intended the composting operation to become financially self-supporting since its beginning in 1977-78. Now, after five years of operations and technical advances, and with substantial assistance from the Mott Foundation, Frontier is ready to move ahead with ZooDoo, a very promising business enterprise. It's the next logical phase of our development, and one we're very excited about."  -- Jack Flanagan, president of the Bronx Frontier Development Corporation.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

Dr. Geri Larkin  
Program Officer

11/3/83
Fact Sheet: Environmental Intern Program/Great Lakes

Grantee: CEIP Fund, Inc.  
Program director: John R. Cook, Jr., President  
CEIP Fund, Inc.  
Statler Office Building  
Boston, MA 02116  
(617) 426-4375

Amount: $25,000  
Period: 4/1/83 - 3/31/84  
Mission: Community renewal

Purpose:
To advance Great Lakes environmental programs and leadership development by strengthening CEIP's successful internship program in the Great Lakes area.

Relationship to existing programs:
This program, like a similar program incorporating the use of student interns from Vanderbilt University's Center for Health Services, works to address local environmental concerns.

The grant is expected to contribute to these results:
- A minimum of 40 internships placing graduate and undergraduate students in projects in the private, public and nonprofit sectors to work on environmental issues affecting states in the Great Lakes area.
- Financial support for CEIP's regional administrative expenses.

Background:
Need for program:
A growing number of college and graduate students are in need of field internships in the environmental area; a growing number of industries, local agencies, citizen groups and environmental organizations are in need of trained personnel to address critical issues concerning the environment.

How it meets Foundation objectives:
- Contributes to knowledge and resolution of vital environmental issues.
- Strengthens leadership abilities and skill development in the environmental field.
- Improves the quality of life in the Great Lakes communities.
- Strengthens public/private partnerships.

Statistics:
People served: residents of Michigan, Ohio, Indiana and Illinois.
Total budget: $57,300.
Grant money goes for: staff, travel, national dues, intern seminars and meetings.
Accomplishments to date:

The original CEIP Program was started in the Northeast United States in 1972. Subsequent programs were developed in California, the Great Lakes region and the Pacific Northwest. Since 1972, more than 2,000 internships have been managed with more than 400 sponsors nationwide at a total cost of $4 million. Since its inception in 1978, CEIP/Great Lakes has managed 257 projects with 64 organizations.

What they say:

"The need for the program has grown with the submission of well-planned field requests and a growing pool (currently 650) of applicants. Issues being addressed and represented by requests include, among others, water quality and management, toxic substances, hazardous wastes and land-use planning." -- Jon Blyth, Foundation Program Officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Jobs in Energy Project

Grantee: Center for Community Change

Program director: Margaret Morgan-Hubbard
Jobs in Energy Project
1536 16th St., NW
Washington, DC 20036
(202) 347-5590

Amount: $30,000
Period: 7/1/83 - 6/30/84

Mission: Community renewal

Purpose:

To support Jobs in Energy in its efforts to demonstrate that community-based strategies to increase energy efficiency can create jobs, stimulate economic development and reduce the number of dollars drained from the local economy to pay for wasted energy. (Jobs in Energy is a technical-assistance program which aids cities in establishing weatherization projects which will create jobs as well as conserve energy.)

Relationship to existing programs:

Relates to other Foundation-supported programs for strengthening neighborhood initiatives to create jobs and manage resources.

The grant is expected to have these results:

- Technical assistance to lead demonstration projects in Baltimore and Philadelphia and to other community-based energy projects in their efforts to create jobs, start non-profit community enterprises, and build support for weatherization as a job-creating strategy.
- Convening and coordination of the Energy and Employment Strategy Group -- representatives from environmental, religious, minority, labor, consumer and other major constituencies -- to advocate energy solutions for low-income minority and blue collar communities that simultaneously create jobs and improve deteriorating neighborhoods.
- Research, analysis and the dissemination of information necessary to develop jobs proposals, training programs and solutions to energy problems.

Background:

Need for program:

There is a continuing need to conserve energy through job creation by linking private-sector interests with an available youth labor market, community interests and union skills.

How it meets Foundation objectives:

- Emphasizes public/private partnerships.
- Promotes local self-reliance.
- May help improve the quality of life in the general community.
Statistics:

People served: urban residents in lower and lower middle-income households.

Total budget: $117,450.

Grant money goes for: salaries, travel, office rent, equipment, telephone, printing and other project expenses.

Accomplishments to date:

In Baltimore, 11 new jobs have been created and 55 homes have been renovated; weatherization services have been arranged for more than 200 households; and a number of neighborhood groups have received direct assistance on weatherization and conservation. In Philadelphia, 22 new jobs have been created in weatherization contracting and 500 households received weatherization products and services in 1983. In addition, the Philadelphia staff works closely with Philadelphia Gas Works on a neighborhood-based assistance program and on a concerted program aimed at nonprofit and religious organizations through a newly-created Non-Profit Energy Management Company. A San Jose project is new in 1983 and other potential projects are being planned in Wilmington, Washington, D.C., Denver, and Butte.

What they say:

"Jobs in Energy has tapped the current receptivity to employment-generating proposals on the local and national levels. Jobs in Energy's goal of creating a community-based, socially responsible conservation industry is well grounded in its experience in Baltimore, Philadelphia and elsewhere. In view of the paucity of innovative job strategies, Jobs in Energy's ideas are playing an increasingly important role in the national policy debate." -- Pablo Eisenberg, President, Center for Community Change.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

8/31/83
Fact Sheet: Building Purchase

Grantee: Center for Community Change

Program director: Pablo Eisenberg, President
Center for Community Change
1000 Wisconsin Ave., NW
Washington, DC 20007
(202) 338-6310

Amount: $25,000  
Period: 9/1/83 - 8/31/84  
Mission: Community renewal

Purpose:

To help the Center for Community Change purchase the building it currently rents.

Relationship to existing programs:
This is one of several Foundation grants to the Center for Community Change, supporting efforts in community development and revitalization.

The grant will help the Center for Community Change:
- Own a building worth twice its purchase price.
- Rent 2,000 square feet at commercial rates, netting the center $30,000 annually.
- Save at least $17,000 in rental costs yearly, starting in 1984.

Background:

Need for program:
To save operating costs.

How it meets Foundation objectives:
Contributes to the self-sufficiency of one of the top technical assistance providers in the country, thereby allowing it to continue its work with low-income community organizations.

Statistics:

People served: Center for Community Change staff, board and clientele.

Total budget: $885,000.

Grant money goes for: building purchase, renovations, realtor fees and closing costs.

Accomplishments to date:

Of the $900,000 needed to purchase the building $750,000 has been raised in loans and $100,000 in grant dollars.
What they say:

"Funding resources recently have begun to put a premium on the movement toward self-sufficiency by non-profit organizations. While the purchase of our building will by no means guarantee self-sufficiency, it is an entrepreneurial opportunity that we cannot afford to let pass. Not only will it be a cost saver and good business, but it could well be the only chance we have to stay in the building."

--Pablo Eisenberg, president of the Center for Community Change.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Center for Community Change - General Purposes

Grantee: Center for Community Change
Program director: Pablo Eisenberg, President
1000 Wisconsin Ave.
Washington, DC 20007
(202) 338-6310

Amount: $125,000
Period: 10/1/83 - 9/30/84
Mission: Community renewal

Purpose:
To contribute a seventh year of general support for the center's broad program of assistance to neighborhood and community groups.

The grant will contribute to the following results:

- Continued technical assistance to about 350 community groups in the areas of economic development, monitoring of state and federally-funded development programs, and organizational development.
- Support for at least 10 national coalitions, including the National Coalition on Block Grants and Human Needs and the National Rural Coalition.
- Continued support of publications, including two regular newsletters and several Citizen Action guides.

Background:

Need for program:
To assist and strengthen local groups lacking the capacity or strength to undertake community- or economic-development programs on their own.

Statistics:
People served: thousands on the grass-roots level.
Total budget: $1,493,755.
Project support to date: $1,050,000 (1977-83).
Grant money goes for: general support.

Accomplishments to date:
In 1982-83 the center provided technical assistance to approximately 350 community groups, ranging from development organizations such as the San Bernardino Community Development Corporation and the West Harlem Community Organization, to groups such as the Santa Barbara Community Housing Corporation and the Pico Neighborhood Association in Santa Monica, to statewide organizations such as the People's Coalition of Missouri and the North Carolina Block Grant Coalition. The center is helping the YMCA in San Francisco develop a new complex which will have more than 200 housing units for low-income people in need of transitional housing. The center was responsible for channeling almost $100,000 to five predominantly black community organizations in Georgia through the Sapelo Island Research Foundation.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

10/5/83
Fact Sheet: Ocean Disposal of Radioactive Wastes—Environmental Coalition

<table>
<thead>
<tr>
<th>Grantee:</th>
<th>Center for Law and Social Policy</th>
<th>Amount:</th>
<th>$25,000</th>
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</thead>
<tbody>
<tr>
<td>Program director:</td>
<td>Clifton E. Curtis, Senior Attorney</td>
<td>Period:</td>
<td>7/1/83 - 6/30/84</td>
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<td>Center for Law and Social Policy</td>
<td>Mission:</td>
<td>Community renewal</td>
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<td>Washington, DC 20036</td>
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<td>(202) 872-0670</td>
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Purpose:

To provide partial support for the leadership of an environmental coalition to help in determining sound national policies on the use of oceans for disposal of radioactive wastes.

Relationship to existing programs:
- Bears similarities to other Foundation-supported programs involved with the disposal of toxic wastes and the preservation and conservation of marine resources, including programs operated by the Conservation Foundation, Inc., INFORM, Inc., the Center for the Great Lakes and the Lake Michigan Federation.

The grant is expected to have these results:
- Scientific, legal and policy analysis of current issues involved in ocean dumping of radioactive wastes.
- Presentation of analyzed data to decision-makers.
- Dissemination of information and expert views to the public.

Background:

Need for program:
- Currently, there is a two-year moratorium on ocean disposal of radioactive wastes and consequently, an immediate need to establish a national stance on this issue.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Supports informed citizen participation in dealing with an important issue.
- Contributes to the stability of the national base of resources by helping to reconcile opposing demands, needs and viewpoints.

Statistics:

People served: environmentalists, members of the business and government communities and the general public.

Total budget: $60,000.

Grant money goes for: salaries, travel, consulting fees, honoraria and indirect costs.
Accomplishments to date:

The center has already formed an "ad hoc" coalition in recent months as a prelude to formalizing its proposed National Environmental Coalition Concerned with Ocean Disposal of Radioactive Wastes.

What they say:

"The sea is the source of all life." -- Homer, The Iliad.

Foundation contact persons:

Judy V. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Water Policy and Practices Project

Grantee: Center for Rural Affairs

Program director: Marty Strange, Co-Director
Center for Rural Affairs
PO Box 405
Walthill, NE 68067
(402) 846-5428

Amount: $30,000

Period: 7/1/83 - 6/30/84

Mission: Community renewal

Purpose:
To provide partial support for a research and demonstration program to improve the management and conservation of water resources in the High Plains region through community actions and, as needed, state policy initiatives.

Relationship to existing programs:
This program complements other Foundation-supported programs dealing with water conservation, particularly those operated by the Center for the Great Lakes, the Conservation Foundation, Inc., INFORM, Inc. and the Lake Michigan Federation.

The grant is expected to have these results:
- A major case study analyzing equity considerations in local groundwater management policies in the State of Nebraska.
- On-farm research to design and implement water-use strategies which conserve water and improve the economic viability of the farm.
- Four to six research projects conducted by university students to examine equity issues in groundwater policy or water conservation strategies employing alternatives to irrigation.
- A series of articles and papers for publication on equity issues and water conservation alternatives, focusing on the relationship between water and the economic structure of American agriculture.

Background:

Need for program:
Given the ominous and continuing depletion of the High Plains aquifer by capital-intensive, pivotal-irrigation agriculture, it is essential that residents of Nebraska develop practical water-use technologies and supportive public policies that will conserve the state's water resources and strengthen its economy.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Supports informed citizen participation in dealing with an important issue.
- May help maintain community stability.
- Should provide useful data that can be shared by other communities.
Statistics:

People served: initially, farmers and residents of Nebraska; ultimately, many regions and communities facing increasing water supply problems.

Total budget: $181,100.

Grant money goes for: salaries, consulting fees, travel, office expenses, Investment Capital Fund for Small Farm Innovation Projects, equipment, direct and indirect costs.

Accomplishments to date:

None; this is a new project.

What they say:

"There is growing evidence that there are resources limits against which irrigation development is pressing which also raises a variety of economic and related social equity issues. Among the issues are these: groundwater pollution, erosion, groundwater depletion, structural change of agriculture, financial vulnerability and the dislocation of ranches." -- Marty Strange.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Center for the Great Lakes - General Purposes

Grantee: Center for the Great Lakes

Program director: William R. Rustem
Executive Director
Center for the Great Lakes
135 S. LaSalle St., Suite 4008
Chicago, IL 60603
(312) 641-1855.

Amount: $50,000

Period: 5/1/83 - 4/30/84

Mission: Community renewal

Purpose:

To help establish the Center for the Great Lakes as a resource for developing public policies and public-private initiatives for the management of the natural resources of the lakes.

Relationship to existing programs:

This program is one of several supported by the Foundation to preserve and protect renewable resources in the Great Lakes region, including those of the National Governors' Association Center for Policy Research, the Lake Michigan Federation and the Northeast-Midwest Institute.

The grant is expected to advance four specific objectives:

---Definition of those resource-management priorities that are most critical to the Great Lakes region and have a broad base of support there.
---Increased awareness of these priorities among leaders of local, state, national and provincial governments.
---Increased media understanding and coverage for these priorities.
---Increased support for these priorities from corporate leaders, conservation groups, professionals and the public.

Background:

Need for program:

There is a diversity of special interest groups in the Great Lakes region. Consequently, there is a need for an organization to represent the interests of all Great Lakes citizens.

How it meets Foundation objectives:

- Contributes to environmental education and protection.
- Has potential for strengthening the general stability of the Great Lakes region.
- Serves as the cornerstone program of Great Lakes environmental interests.

Statistics:

People served: citizens of the eight states and two Canadian provinces bordering the Great Lakes.

Total budget: $295,500.
Grant money goes for: general purposes.

Accomplishments to date:

None; this is a new program.

What they say:

"The Great Lakes historically have been vitally important to this region because they have accommodated multiple uses. The Lakes have supplied water for domestic and industrial use and provided recreational and transportation opportunities for the states and provinces. Ensuring the future compatibility of these activities is the overriding aim of the center." -- William R. Rustem.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/20/83
Fact Sheet: Common Wealth Development, Inc. - General Purposes

Grantee: Common Wealth Development, Inc.  
Program director: Richard Gross  
Development Coordinator  
Common Wealth Development, Inc.  
1148 Williamson St.  
Madison, WI 53703  
(608) 256-3527

Amount: $15,000  
Period: 1/1/84 - 12/31/84  
Mission: Community renewal  
Renewal: See Facts on Grants 1982, Page 178

Purpose:  
To extend for a fifth year general support of Common Wealth, a community-development organization in the Williamson-Marquette streets neighborhood of Madison.

The grant is expected to contribute to these and other results:
- Establishment of a potting-soil business operated by Common Wealth.
- Help in starting three businesses on Williamson St.
- Investment in three or four new enterprises.
- Technical assistance for at least 30 firms.
- Continuation of a self-help housing rehabilitation program for the elderly.
- Sponsorship of the seventh annual "Willy" St. Fair.

Background:

Need for program:  
To revitalize a commercial/residential neighborhood with a mixed population.

Statistics:

People served: the 6,000 residents of the neighborhood.  
Total budget: $131,730.  
Project support to date: $75,000 (1980-83).  
Grant money goes for: general support.

Accomplishments to date:

Common Wealth's neighborhood newspaper, The Gazette, has become a neighborhood institution. In 1983, the agency administered two no-interest loan programs for housing down payments and rehabilitation; began the rehab program for the elderly; used a county arts grant to complete development of Willy Street Park; began a neighborhood beautification project; started offering low-interest loans to enable businesses to upgrade their facades; renovated a tavern building in a syndication project; and moved into a new office in a renovated 1902 building.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications  
Dr. Geri Larkin  
Program Officer

1/12/84
Fact Sheet: Evaluation of Neighborhood-Based Organizations

**Grantee:** Community Effectiveness Institute  

**Program director:** Dr. Donald I. Warren, President  
Community Effectiveness Institute  
Washington Square Building  
'202 E. Washington, Suite 202  
Ann Arbor, MI 48104  
(313) 665-5206

**Amount:** $79,448  
**Period:** 5/1/83 - 4/30/84  
**Mission:** Community renewal  
**Renewal:** See Facts on Grants 1982, age 178

**Purpose:**
To support the second year of a three-year project to evaluate grants made under the community-development thrust of the Foundation's community renewal mission since 1976.

The evaluation is expected to:
- Compare the effectiveness of direct seed grants as opposed to the use of intermediate support organizations.
- Document the Foundation's effectiveness in promoting the role of community self-help groups in revitalizing neighborhoods.
- Develop a common assessment tool that can be used to identify the strengths and limitations of neighborhood organizations.
- Measure the impact of grants on the quality of life of individuals in areas served by neighborhood organizations.

**Background:**
**Need for program:**
To date, there has been no systematic documentation of the Foundation's effectiveness in promoting the role of community self-help groups in revitalizing neighborhoods. The evaluation is expected to show whether Foundation funds have been well spent.

**Statistics:**
- People served: those wishing to fund community-based organizations, citizen groups and research personnel.
- Total budget: $79,448.
- Project support to date: $170,033 (1982-83).
- Grant money goes for: salaries, computer services, travel and printing.

**Accomplishments to date:**
Twenty-two communities have been visited. Leaders of neighborhood associations, neighborhood residents and community leaders have been interviewed. The physical condition of each neighborhood has been analyzed. Information forms were mailed to 205 organizations receiving Mott funding. The Community Effectiveness Institute has formulated preliminary recommendations regarding grantmaking.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Dr. Geri Larkin  
  Program Officer

6/29/83
Fact Sheet: Community Training and Assistance Center, Inc. - General Purposes

Grantee: Community Training and Assistance Center, Inc.

Program director: William Slotnik
Executive Director
Community Training and Assistance Center, Inc. (CTAC)
8 Winter St.
Boston, MA 02108
(617) 423-1444

Amount: $15,000
Period: 1/1/83 - 12/31/83
Mission: Community renewal
Renewal: See Facts on Grants 1982, Page 181

Purpose:
To continue general support of the center's technical assistance program for community organizations in Boston.

The grant is expected to have these results:
- Increased emphasis on technical assistance for low-income, inner-city organizations most severely affected by service reductions and urban fiscal straits.
- Development of opportunities for urban citizens to examine issues critical to effective community leadership.

Background:

Need for program:
To provide the services of an umbrella agency seeking to develop communication and cooperation among Boston's community organizations.

Statistics:
People served: the residents of Metropolitan Boston.
Total budget: $85,000.
Project support to date: $45,000 (1981-83).
Grant money goes for: general support.

Accomplishments to date:
In 1982, the center provided help to 40 community groups and urban institutions. The center also began a one-year project in 1982 called "Linking Desegregation with the Educational Process: A National Model." Largely through CTAC's efforts, the City of Cambridge, Massachusetts, has voluntarily formulated a desegregation plan approved by the State's Board of Education. The center has started a Policy Institute on Community Leadership which provides leadership training for school, community and government personnel. The center sponsored a well-received conference in 1982 called "Citizen Action: Influence in Decisionmaking."

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

6/28/83
Fact Sheet: Business and Environment Program

Grantee: Conservation Foundation, Inc.

Program director: William K. Reilly, President
Conservation Foundation, Inc.
1717 Massachusetts Ave., NW
Washington, DC 20036
(202) 797-4300

Amount: $50,000

Period: 1/1/84 - 12/31/84

Mission: Community renewal

Renewal: See Facts on Grants 1982, Page 182

Purpose:
To provide support for the Conservation Foundation's Business and Environment Program, which brings together leaders from industry, environmental and citizen groups, and the public sector to seek a consensus on important environmental issues.

The grant is expected to:
- Elevate dialogue between members of the business and environmental communities.
- Explore opportunities for resolving complex polarizing issues involving environmental and economic dislocations.
- Improve public understanding of the relationship between environmental policies and the economy.

Background:
Need for program:
To bring together community leaders to seek solutions to sensitive issues and reconcile public objectives to meet economic objectives without sacrificing or endangering vital resources.

Statistics:
People served: environmentalists, members of the business and government communities, and the general public.
Total budget: $234,746.
Project support to date: $150,000 (1982-83).
Grant money goes for: staff, travel, meeting and publication costs, office expenses, consultant fees and indirect costs.

Accomplishments to date:
Mott funds provide the primary support for the toxic substances portion of the program, including support for the Hazardous Waste Dialogue Group, which published a 71-page booklet, Citing Hazardous Waste Management Facilities. To date, 25,000 booklets have been distributed nationwide. Other notable accomplishments include initiation of the Superfund Cleanup Project, formation of an Agricultural Chemicals Dialogue Group, and research contributing to the federal Toxic Substances Control Act.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

11/7/83
Fact Sheet: Michigan Entrepreneurial Economy Project

Grantee: Corporation for Enterprise Development
Amount: $50,284

Program director: Robert E. Friedman, President
Corporation for Enterprise Development
1211 Connecticut Ave., NW
Suite 710A
Washington, DC 20036
(202) 293-7963

Period: 4/1/83 - 3/31/84
Mission: Community renewal

Purpose:

To allow Michigan to participate in a four-state project that will enable the state to implement an entrepreneurial policy designed to increase the rate of enterprise formation and expansion.

Relationship to existing programs:
This project relates to the program area on economic development in the Foundation's mission on community renewal. Within the program area the Foundation has been supporting the development of a number of new initiatives addressing the need for revitalizing Michigan's economy. Those include the Michigan Investment Fund, the Economic Alliance for Michigan and the Industrial Technology Institute.

The grant is expected to have these results:
• Research into existing state initiatives, resulting in a book containing information profiles on other states.
• Preparation of strategy memoranda -- describing model initiatives, including data on their effectiveness and offering suggestions for improvement with model legislation.
• Briefings to be used to determine consultant needs.
• New-strategy development, including hiring of consultants to work with Michigan officials on model-program designs.

Background:

Need for program:
Many Michigan policymakers, public and private, are unaware of what has been tried and what works in the area of economic development. Development of new initiatives occurs on a haphazard basis, without reference to a framework or federal-state-local linkages.

How it meets Foundation objectives:
• Any improvement in the economy would contribute to the stability of Michigan communities.
Leads to cooperation between the public and private sectors.
Strengthens relationships between community-based organizations and state government in economic-development programs.

Statistics:

People served: state policymakers.

Total budget: $201,160.

Grant money goes for: staff, consultants, and contracted service, travel and administrative costs.

Accomplishments to date:

This program is part of the Entrepreneurial Economy Strategy Development and Demonstration Project, in which the Corporation for Enterprise Development and the Council of State Planning Agencies will help Michigan and three other states to implement new strategies for enterprise development. The governors of Ohio and South Carolina have committed an in-kind match of staff, time, and resources. The fourth state will be New Hampshire, Texas, or Florida.

What they say:

"Six priority-issue areas have been selected for development and action during the first year of the project: Strategic Investment Bank; Community Initiative Program; Infrastructure - Jobs Program; Job Training and Retraining Program; Higher Education - Economic Development Initiatives, and Regulatory Reform, especially with respect to banks." --Robert E. Friedman.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Development Training Institute

Grantee: Corporation for Public Private Ventures
Program director: Joseph B. McNeely, Director
Development Training Institute
Corporation for Public Private Ventures (CPPV)
914 W. 36th St.
Baltimore, MD 21211
(301) 243-1920

Amount: $25,000
Per: 7/1/83 - 6/30/84
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 258

Purpose:
To provide support for two interns to participate in the Development Training Institute's 12-month skill-building program for the staff of neighborhood self-help organizations engaged in community and economic development throughout the United States.

The grant is expected to have these results:
Support for two interns to attend the Development Training Institute's 12-month skill-building program in the field of economic development. The interns will be selected by Development Training Institute staff with priority given to community groups in which the Mott Foundation has an interest.

Background:
Need for program:
With present cuts in federal funding, continued deterioration of the housing market and shrinkage in the business sector, many community groups are trying to alleviate their financial difficulties by becoming involved in economic development. The Development Training Institute will provide the skills neighborhood leaders need to move forward with their economic development projects.

Statistics:
People served: neighborhood development organizations, specifically, two staff members, who will be selected for the program's National Internship in Community Economic Development.
Total budget: $693,726.
Project support to date: $89,616 (1981-83).
Grant money goes for: internship fees.

Accomplishments to date:
The first class of 35 interns, six of whom received Mott Foundation support, completed the Institute's skill-building program in July, 1982. The Institute also conducted a three-day program for 25 foundation- and corporate-giving staff members in community economic development in March, 1982.

Foundation contact persons:
Judy V. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

9/22/83
**Fact Sheet: Capital Formation Process**

**Grantee:** Delta Foundation  
**Amount:** $25,000  
**Period:** 1/1/84 - 12/31/84  
**Mission:** Community renewal

**Program director:** Charles D. Bannerman  
Chairman & Chief Executive Officer  
Delta Foundation  
819 Main St.  
P.O. Box 588  
Greenville, MS 38701  
(601) 335-5291

**Purpose:**
To assist the Delta Foundation in raising capital from new sources to support its subsidiary, Sun-Delta Capital Access Center, a small business investment company.

**Relationship to existing programs:**
The development of innovative financing partnerships in the program area on economic development is currently a priority with the Mott Foundation. Other Foundation-supported projects in this area include: the Flint Community Development Corporation, the El Pajaro Community Development Corporation, the Michigan Investment Fund, the Grants Program of the Local Initiatives Support Corporation, Rust College's Small Business Innovation Center and the Northern Butler County Community Economic Development Project.

**The grant is expected to:**
- Leverage at least $250,000 in additional private capital to support the investment activities of the Sun-Delta Capital Access Center.
- Diversify the base of support for Delta's economic development activities by obtaining grants or loans from three Southern corporations and foundations not previously involved in supporting Delta.

**Background:**

**Need for program:**
The Delta Foundation cut its core budget by 60 percent when one of its principal supporters was eliminated. The organization has not had the staff to seek out new sources of capital.

**How it meets Foundation objectives:**
- Demonstrates the value of alternative forms of financing.
- Provides an effective vehicle for collaboration between public, private and business groups and organizations interested in revitalization and economic development.
- Could help strengthen and stabilize communities.
Statistics:
People served: the small business operators in the Mississippi Delta Region and their employees.

Total budget: $25,000.
Grant money goes for: personnel, travel and office supplies and expenses.

Accomplishments to date:
Sun-Delta has made investments in 22 ventures employing 153 people to date.

What they say:
"Delta Foundation is a community development corporation serving the 150,000 poor blacks of the Mississippi Delta Region, and providing assistance to others similarly situated throughout the Deep South. Delta's mission is to translate the hardwon victories of the civil rights movement into tangible economic benefits for the people of this, the poorest part of the poorest state in the nation." -- Charles D. Bannerman.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

1/25/84
Fact Sheet: Citizen's Guide to Groundwater Contamination

Grantee: East Michigan Environmental Action Council

Program director: Lillian Dean
Project Director
Citizen's Guide to Groundwater Contamination
East Michigan Environmental Action Council
One Northfield Plaza
Troy, MI 48098
(313) 879-6040

Amount: $24,700
Period: 1/1/84 - 12/31/84
Mission: Community renewal

Purpose:

To prepare and distribute two citizen guides: one addressing well water testing and one addressing groundwater contamination site cleanup programs in Michigan.

Relationship to existing programs:
This grant is one of several having to do with water resources and toxics. Among others, it is related to a grant to the League of Women Voters Education Fund to support a program to expand and strengthen citizen involvement in decisions on management of hazardous chemical wastes, and to a 1982 grant to Waste Systems Institute of Michigan, Inc. to support a program to focus attention on the management and disposal of toxic wastes and improve decision-making in those areas.

The grant is expected to have these results:
- Identification of the questions and information needs of Michigan citizens living near groundwater contamination sites, through on-site personal interviews with such citizens.
- Development of explanatory materials for citizens on the issue of testing drinking water for toxic chemicals.
- Identification of options available to citizens living near groundwater contamination sites to undertake cleanup operations.
- Preparation of a guide for citizens on groundwater contamination site cleanup issues and citizen initiative options.
- Dissemination of at least 2,000 copies of the two citizen guides to citizens living near contaminated sites, community leaders, state environmental and citizen organizations, public library networks, and the mass media.
- Articulation of the major issues related to groundwater contamination site cleanup in Michigan, and policy options for addressing these issues.
Background:

Need for program:
As of November 1983, more than 850 known or suspected sites of environmental contamination had been documented by the Michigan Department of Natural Resources. Citizens living near these sites need basic information so they can make their own decisions about well water testing, drinking water sources and communications with government agencies.

How it meets Foundation objectives:
- Contributes to knowledge and resolution of vital environmental issues.
- Supports informed citizen participation in dealing with an important issue.
- Has potential to improve personal safety and community stability in areas facing possible harm from groundwater contamination.

Statistics:
People served: residents of Michigan.
Total budget: $24,700.
Grant money goes for: personnel, travel, printing, telephone, administrative expenses and other direct expenses.

Accomplishments to date:
Although this is a new program, the council is experienced in working with citizens, public agencies, and statewide organizations on hazardous waste and groundwater issues. The council recently published a booklet entitled "Hazardous Waste Siting Response Handbook."

What they say:
"Citizen non-profit environmental organizations have an important role to play in providing information to citizens near groundwater contamination sites. Local 'groundwater cleanup' advocacy groups coalesce, and request advice and assistance from environmental organizations. Because of the complexity of the subject, environmental organizations have only been able to respond in a limited way. Citizen environmental organizations, however, offer an important communication channel and linkage to concerned citizens living near groundwater contamination sites." -- Bonnie Anderson, executive director, East Michigan Environmental Action Council.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

1/9/84
Fact Sheet: Economic Alliance for Michigan - General Purposes

Grantee: Economic Alliance for Michigan

Program director: Robert L. Wack, President
Economic Alliance for Michigan
First National Bldg., Suite 963
Detroit, MI 48226
(313) 964-6960

Amount: $25,000
Period: 7/1/83 - 6/30/84
Mission: Community renewal

Purpose:
To provide a second year of general support of the efforts of the Economic Alliance for Michigan, a coalition of the top business and labor leaders in the state, to rejuvenate Michigan's economy.

The grant is expected to contribute to these results:
- Encourage the expansion and diversification of the State's economy.
- Improve Michigan's competitive position regarding business.

Background:
Need for program:
To reverse the situation that finds about three-quarters of a million Michigan residents unemployed.

Statistics:
People served: residents of Michigan.
Total budget: $1,200,000.
Project support to date: $50,000 (1982-83).
Grant money goes for: general support.

Accomplishments to date:
Three task forces were formed as vehicles for the work of the Alliance: Development of Existing Resources, which will concentrate on defense contracts, conversion of underutilized plants and equipment and more effective use of colleges and universities; Promotion and Business Development, which will concentrate on creative financing/pension funds, economic development teamwork/promotion and growth industries; Competitive Business Costs, which will work in the areas of unemployment compensation, health care and energy. In 1982, the Alliance was credited with putting together a plan for addressing the State's unemployment compensation debt.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

8/11/83
Fact Sheet: El Pajaro Community Development Corporation - General Purposes

Grantee: El Pajaro Community Development Corporation

Program director: Bill Shelton, Executive Director

El Pajaro Community Development Corporation
10 Alexander St.
Watsonville, CA 95076
(408) 722-1224

Amount: $15,000
Period: 1/1/84 - 12/31/84
Mission: Community renewal
Renewal: See Facts on Grants 1982, Page 189

Purpose:
To promote economic revitalization in Watsonville, California, a community of 33,000, through the El Pajaro Community Development Corporation, focusing on the social and economic needs of a largely Hispanic population located in the downtown area.

The grant is expected to have these results:
- Completion of a comprehensive study of the ramifications of high-technology industrialization in Watsonville.
- Development of a new economic development strategy based on the comprehensive study.
- Commercial revitalization of the 200 block of Main Street in Watsonville.

Background:
Need for program:
Throughout the country, downtowns are being revitalized, usually without considering the needs of the immediately surrounding neighborhoods. El Pajaro is trying to involve its neighborhood in the city's downtown revitalization by organizing neighborhood residents and property owners.

Statistics:
People served: Watsonville residents, specifically those in the inner city.
Total budget: $150,155.
Project support to date: $45,000 (1981-83).
Grant money goes for: general support.

Accomplishments to date:
As of September 30, 1983, the El Pajaro Community Development Corporation provided technical assistance to 19 clients, which resulted in the creation or retention of over 100 jobs. El Pajaro staff also designed a curriculum for a general management skills program which is being taught by volunteer professionals. In other areas, El Pajaro staff have prepared loan packages totaling $2,034,000. Of this amount, $1,919,000 has been approved to date.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

1/17/84
Fact Sheet: Enterprise Foundation - General Purposes

Grantee: Enterprise Foundation

Amount: $250,000

Program director: Edward L. Quinn, President
Enterprise Foundation
The American City Building
Columbia, MD 21044
(301) 964-3600

Period: 1/1/83 - 12/31/83

Mission: Community renewal

Renewal: See Facts on Grants 1982, Page 190

Purpose:
To provide third-year support of the Enterprise Foundation's plan to assist the growth of local non-profit community housing corporations throughout the country which are working to increase the supply of fit and livable housing for the poor.

The grant will contribute to these results:
- Completion of several ongoing projects and the addition of several new projects funded by the foundation's firm, the Enterprise Development Company.
- Program expansion through grants and technical assistance to community housing corporations in six new cities.

Background:

Need for program:
To provide adequate housing for the poor by improving existing housing.

Statistics:
- People served: members of non-profit groups and the low-income families who will be helped by the increased supply of housing.
- Total budget: $555,000.
- Project support to date: $750,000 (1981-83).
- Grant money goes for: general support.

Accomplishments to date:
The foundation had raised $16 million by the end of 1982. Of that, $1.5 million was in the form of a reserve fund for neighborhood housing groups and $4 million was in loans to the development company. Approximately $2.1 million has been earmarked for housing groups in 1983. The foundation has made grants and provided technical assistance to organizations in six cities: Washington, D.C.; Baltimore, Maryland; Oakland, California; Lynchburg, Virginia; Denver, Colorado; and Pittsburgh, Pennsylvania. The development company has completed projects in Baltimore and in Norfolk. Groundbreaking for Portside, Toledo's festival marketplace, was in December 1982.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

6/30/83
Fact Sheet: Toxic Substances Health Risks Strategy Project

Grantee: Environmental Council on Funding, Inc.  
Program director: William R. Butler, President  
Environmental Council on Funding  
100 E. 85th St.  
New York, NY 10028  
(212) 472-1224

Amount: $36,500  
Period: 4/1/83 - 3/31/84  
Mission: Community renewal

Purpose:
To focus grant-maker attention on health risks from toxic substances, particularly the need for concerted and collaborative efforts and funding support for advancing the state of knowledge.

Relationship to existing programs:
This is one of several Foundation-supported programs seeking to alert citizens to the connection between toxic substances and health and resembles programs operated by the Urban Environment Conference, the Golden Empire Health Planning Center, Harvard University and Vanderbilt University.

The grant is expected to have these results:
- Identification of priority issues in toxic substances/health risks and research and funding needs.
- Development of a proposed agenda for a donor community conference on toxic substances and health risks.
- A conference for donor representatives from private foundations, corporations, health charities and selected government agencies, including key representatives from the scientific community.
- A summary report and follow-up plan based on conference outcomes; the plan would include possible strategies for addressing high-priority needs.

Background:
Need for program:
At present, there is much disagreement and lack of consensus over the effects of various chemical contaminants on human health.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Encourages public/private partnerships to combat a community health problem.
- Advances understanding, thus reducing confusion, on the important issues concerning the relationship between toxic substances and health risks.
Statistics:

People served: those concerned with toxicology, epidemiology, and public health, both in donor and other realms.

Total budget: $36,500.

Grant money goes for: salaries, intern expenses, travel, publications, office and indirect overhead costs.

Accomplishments to date:

Although this is a new program, it builds upon recent work in toxic substances performed by the council with the support of the Virginia Environmental Endowment.

What they say:

"At the Chicago conference there was considerable disagreement among scientists and other participants about the extent of the risk and the number of substances which jeopardize human health. Estimates of the number of high-risk chemicals, for example, ranged from two to fifty." -- William R. Butler.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Assessment of Toxic Substances Control Act

Grantee: Environmental Law Institute

Program director: J. William Futrell, President
Environmental Law Institute
1346 Connecticut Ave., NW
Washington, DC 20036
(202) 452-9600

Amount: $30,000
Period: 7/1/83 - 3/31/84
Mission: Community renewal

Purpose:
To convene a national review and assessment of the Toxic Substances Control Act (TSCA), which governs the control of chemicals from their manufacture through their use.

Relationship to existing programs:
This grant contributes to the search for long-term solutions to the threat from toxic substances to human health and the environment. It is similar to other programs focusing on toxic substances and their relationship to health and the natural environment including those operated by the Urban Environment Conference, the Golden Empire Health Planning Center, the John Muir Institute and Harvard University.

The grant is expected to result in:
- Identification and assessment of the major, enduring problems in implementing the TSCA.
- Development of a network of concerned professionals for strengthening the further implementation of TSCA, as well as discussion of possible national policy reforms.
- A Toxics Roundtable Conference featuring professionally-oriented discussion of toxic issues as well as a public seminar.
- Preparation of issue papers for the conference.
- Publication and dissemination of conference and research results.

Background:

Need for program:
Since its passage in 1976 as a means to govern control of chemicals from their manufacture through their use, TSCA implementation has been slow and, to most involved, ineffective. In short, TSCA has not fulfilled its original purpose.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Contributes to the effectiveness of governmental institutions, and responsiveness of officials to their constituents.
- Should give focus to scattered, state-by-state efforts dealing with toxic substances.
Statistics:

People served: those concerned with the manufacture and use of toxics, and most particularly, policymakers in that area.

Total budget: $30,000.

Grant money goes for: salaries, direct costs, travel, conference expenses, printing and indirect overhead costs.

Accomplishments to date:

This is a new program, but it builds upon the experiences of a number of projects involving the implementation of TSCA.

What they say:

"Environmental policy thinkers badly need to assess what has happened to regulation of toxic chemicals at the federal level." -- J. William Futrell.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Energy Conservation Project for Low-Income Multifamily Housing

Grantee: Environmental Policy Institute (EPI)  
Amount: $25,000

Program director: Louise C. Dunlap, President  
Environmental Policy Institute  
317 Pennsylvania Ave., SE  
Washington, DC 20003  
(202) 544-2600

Period: 7/1/83 - 6/30/84

Purpose: To demonstrate a market-based strategy to make energy-conservation benefits available to low-income residents of multi-family rental housing.

Relationship to existing programs:
Is related to other programs which demonstrate how energy resources can be conserved through collaborative community and private sector initiatives, including those developed by the Institute for Local Self-Reliance, Washington, D.C., and the Association of Neighborhood Housing Developers, New York City.

The grant is expected to result in demonstration projects in three cities which will:
- Demonstrate the ability of energy conservation companies (ECCQ) to cost-effectively retrofit federally subsidized multi-family rental housing for energy efficiency.
- Illustrate the feasibility of a municipality/ECCO partnership in which the ECCO will match a municipality's financial appropriation to promote multi-family rental housing energy efficiency.
- Facilitate an energy audit and retrofitting of a privately owned apartment building or complex, and monitor its rate of energy use.
- Promote the adoption of the ECCO solution to cutting energy costs through:
  --- Workshops in four major cities outside the northeast United States.
  --- Follow-up activities to undergird the implementation of the ECCO concept.
  --- Presentations to specific target groups.
  --- Policy analysis and publishing a major report.

Background:

Need for program:
Eleven million people live in old multi-unit rental housing, with about 55 percent of this population on poverty-level income. Of their income, 30 to 40 percent is spent on energy. Federal programs are weak in addressing this issue.

How it meets Foundation objectives:
- Is an innovative community-development project related to energy conservation.
- Should provide guidance for neighborhood groups in other cities that have similar problems.
- Helps maintain community stability and strengthen the family unit by promoting the right of every citizen to have a decent home environment.
Statistics:

People served: residents, especially the poor, of multi-family rental housing and staffs of the growing number of energy-conservation companies.

Total budget: $56,380.

Grant money goes for: salaries, travel, workshop costs, printing and distribution expenses and indirect costs.

Accomplishments to date:

The Environmental Policy Institute is now participating with the District of Columbia Department of Housing and Community Development in a demonstration project involving five multi-family buildings owned by the city. The five buildings targeted by EPI contain 822 units and house 4,251 people. The demonstration project could save the District of Columbia close to $300,000 each year. If the ECCO application is adopted for the District's 12,000 public housing units, the District could save more than $3 million per year and reduce public housing energy usage by 25 percent.

What they say:

"An energy conservation company (ECCO) provides both the financing and expertise to weatherize a building or factory. These companies -- which have been operating successfully in Europe for a decade -- retrofit and manage a building's total energy needs for a contracted price which is 10 to 15 percent lower than the current operating costs." --Bill Chandler, project director, Environmental Policy Institute.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/28/83
Fact Sheet: City Entrances

Grantee: FEAT Foundation

Amount: $50,000

Program director: Brian Day

Executive Director
FEAT Foundation
936 Mott Foundation Building
Flint, MI 48502
(313) 239-0341

Period: 10/1/83 - 9/30/84

Mission: Community renewal

Purpose:

To carry out the first-year objectives of a five-year project to provide appropriate signs, art and attractive landscaping at four major entrances to Flint. The entrances will be used by most visitors to AutoWorld, the Hyatt Regency Hotel, the proposed Carriage Town, the planned Flint-Festival Marketplace, the Flint College and Cultural Center and other attractions.

Relationship to existing programs:
Complements the entire downtown revitalization program, including completed projects (the Hyatt, Riverbank Park, the State Office Building), those under construction or in continuing stages of development (AutoWorld, the riverfront campus of the University of Michigan-Flint and River Village), and those in the works (Carriage Town and the riverfront marketplace to be built as part of downtown retail redevelopment).

The grant is expected to have these results:

- Development of a broadly representative advisory committee, which will participate in the design of the entrances at South Saginaw Street and I-69, East Court Street and I-475, Longway Boulevard and I-475 and Broadway-Stever Avenue and I-475. The committee also will make final decisions on putting plans into effect.
- Employment of Townscape Institute, Inc., Cambridge, Mass., an architectural and planning firm, for the design of art and the creation and placement of artwork that may be used.
- Design of an identity symbol for Flint to be used in new signs.
- Analysis of the existing signs and designs at the four entrances.
- Design of plans with art possibilities for the entrances at Court and I-475 and Longway and I-475.
- Development of working drawings and installation plans for the Court or Longway entrance on I-475.
- Implementation of plans for the site selected in time for the July 4, 1984, opening of AutoWorld.
Background:

Need for program:
- To make a good impression on visitors arriving in Flint for the first time and make it easy for them to find their way to AutoWorld and other features.
- To supplement directions to major attractions, help visitors when they leave the freeways and call attention to features that might be overlooked.
- To simplify travel from one place to another within the downtown area.

How it meets Foundation objectives:
- Will contribute to the Flint area's economic health by helping to facilitate the promotion of tourism, which is expected to grow into the area's second largest industry after AutoWorld is in operation.
- Will contribute to the growth of community pride by making the entrances attractions in their own right, which residents will be eager to show off to friends from out of town.

Statistics:

People served: visitors and Flint-area residents.

Total budget: $50,000.

Grant money goes for: analysis of existing signs at the four entrances and potential of two of them for effective display of artwork; design of art features and working drawings for one site; implementation of plans at one site, and coordination of the project by FEAT.

Accomplishments to date:

None; new program.

What they say:

"One of the metaphors which we are exploring for all four sites is the concept of layers of experience in which the achievements of one period influence the growth in another. This concept can be developed through the stratification of plantings, through the embedding of objects in walls, and in sculptural forms that have a totem effect. We want to suggest that while periods change, there is a constant which is the entrepreneurial energy of the city, that can transcend each period." -- Ronald Lee Fleming, president of the Townscape Institute, Inc.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

1/11/84
Fact Sheet: FEAT Foundation - General Purposes

Grantee: FEAT Foundation
Program director: Brian A. Day
Executive Director
FEAT Foundation
936 Mott Foundation Building
Flint, MI 48502
(313) 239-0341.

Amount: $25,000
Period: 7/1/83 - 6/30/84
Mission: Community renewal
Renewal: See Facts on Grants 1982, Page 192

Purpose:

To continue support for FEAT's programs dealing with environmental concerns, beautification, and the operation of a recycling center.

The grant will help FEAT to:
- Complete its transition to an improved self-sufficient recycling operation.
- Strengthen and expand its beautification programs.
- Continue to foster public involvement and action on key environmental issues.
- Increase the effectiveness of environmental education efforts.
- Manage environmental-related programs such as Adopt-A-Park, Urban Gardening, and a horticultural society.
- Provide internship opportunities for persons interested in environmental issues.

Background:

Need for program:
To provide a voice for the public on environmental issues, and leadership in dealing with these issues.

Statistics:

People served: residents of the Flint area.
Total budget: $235,400.
Project support to date: $308,090 (1975-83).
Grant money goes for: general support.

Accomplishments to date:

Organized in 1973, FEAT Foundation publishes a quarterly magazine. It has many accomplishments to its credit, most notably in raising funds for riverfront development and establishing a successful recycling operation. In 1982-83, FEAT played a significant role in fostering citizen involvement in local toxic waste issues. FEAT has also been a central actor in the Hurley East neighborhood rehabilitation efforts.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Jon Blyth
Program Officer

6/30/83
Fact Sheet: Flint Community Development Corporation - General Purposes

Grantee: Flint Community Development Corporation

Amount: $150,000

Program director: Bobby Wells, Executive Director
Flint Community Development Corporation (FCDC)
708 Root St., Room 325-A
Flint, MI 48503
(313) 239-5847

Period: 7/1/83 - 6/30/84

Mission: Community renewal

Renewal: See Facts on Grants 1982, Page 194

Purpose:

To address the need for job-generating businesses in Flint by providing or finding financial, management, technical and marketing assistance for minority entrepreneurs. FCDC also offers employment training and housing rehabilitation assistance.

The grant is expected to have these results:

- Financial assistance to three to five small commercial ventures.
- Establishment of a Venture Capital Program, using these funds to invest in two to six manufacturing ventures.
- Establishment of a Greater Flint Incubator Building Facility, brokering three to five new businesses through the incubator.
- Continued operation of all FCDC housing programs.
- Youth entrepreneurship development, including brokering capital and market support for at least two minority youth ventures.
- Establishment of a Neighborhood Commercial Redevelopment Program.

Background:

Need for program:
Small and minority business development is desperately needed in Flint if the city is going to protect its economy from further deterioration.

Statistics:

People served: Flint residents, particularly the minority population.
Total budget: $250,742.
Project support to date: $2,350,000 (1981-83; initial grant made to City of Flint).
Grant money goes for: general support.

Accomplishments to date:

FCDC obtained a major grant from the Minority Business Development Agency of the Department of Commerce to support its activities with minority entrepreneurs. Staff assisted 104 individuals/firms with technical problems, and helped in developing seven new businesses generating 60 new jobs. FCDC used its revolving loan fund to make equity investments in two new businesses.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

8/12/83
Fact Sheet: Industrial Incubator Study/Implementation Plan

Grantee: Flint Community Development Corp. (FCDC)  
Program director: Bobby J. Wells  
Executive Director  
Flint Community Development Corp.  
Walter Reuther Center  
708 Ropt St., Room 325A  
Flint, MI 48503  
(313) 239-5847

Amount: $100,000  
$30,000 study grant  
$70,000 implementation plan grant

Period: 5/1/83 - 12/31/83

Mission: Community renewal

Purpose:
To retain the firm of Job Creation Limited (JCL) of London, England, to do a feasibility study and develop an implementation plan for a proposed Greater Flint Industrial Incubator building facility. An industrial incubator is a facility in which the special needs of new businesses can be met.

Relationship to existing programs:
The industrial incubator is one of several Foundation-supported activities and projects encouraging the establishment, expansion and promotion of new industry and business in the Flint area. Included are the Michigan Investment Fund as well as the work of FCDC and the Flint Area Conference, Inc.

The grants will have these results:
- A preliminary survey of the existing stock of industrial and commercial buildings in Flint suitable for conversion/reuse as a focus of a local job creation program.
- Introductory discussions between JCL staff and local bankers and business people to gauge potential support for the industrial incubator; follow-up meetings with FCDC staff, local government officials, property owners and local developers to discuss a financing plan for the first incubator facility.
- A full business plan that will be the basis for future discussions concerning possible JCL management of the facility.
- A visit by FCDC staff to several JCL industrial incubator projects in Europe.

Background:

Need for program:
Increased emphasis is being given by staff on how the Foundation can contribute to a stronger business community and promote job creation for Flint residents. The three priority needs being addressed are: capital, technical assistance, and facilities. An industrial incubator is viewed as the major project dealing with the need for new business facilities for entrepreneurs.
How it meets Foundation objectives:
- Contributes to the Foundation's commitment to Flint revitalization.
- Promotes public/private partnership in a renewal effort.
- Has potential to increase community stability by creating additional jobs for residents.
- Creates opportunity for the individual.

Statistics:
- People served: operators of small businesses and ultimately, the residents of Flint.
- Total budget: $100,000.
- Grant money goes for: fees, travel expenses and other direct costs.

Accomplishments to date:
- JCL has completed the feasibility study and met with government officials, union leaders, bankers, entrepreneurs, realtors and area educators. As a result of these meetings, JCL staff have determined that the majority of the jobs established through the first incubator should be suitable for blue-collar workers. JCL staff also analyzed seven vacant buildings for possible conversion to an industrial incubator.

What they say:
- "Job Creation Limited was formed in 1980 by the former executive staff of BSC (Industry) Limited, the subsidiary of British Steel charged with creating new employment in areas where facilities were being closed. While operating BSC, they proved the industrial (incubator) concept can be successful in stimulating new business growth and job creation." -- Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Dr. Geri Larkin
  Program Officer

9/13/83
Fact Sheet: Center City Land Acquisition

Grantee: Flint Downtown Development Authority

Program director: William D. Whitney, Director
Flint Downtown Development Authority (FDDA)
826 Mott Foundation Building
Flint, MI 48502
(313) 767-2297

Amount: $3,845,000
Period: 1/1/83 - 12/31/83
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 276

Purpose:
To continue acquisition of property for Flint's downtown retail-redevelopment project.

The grant has produced these results:
Payment for buildings and land and payment of realtors' commissions, legal and other expenses involved in obtaining title to properties in the site, from the Flint River south to E. First St. between Saginaw and Harrison Streets. As of Dec. 23, payments to FDDA under the grant totaled $3,745,265 for the year.

Background:
Need for program:
To advance the development of the site, which will have a Flint Festival Marketplace and parking area on Saginaw between Union and Kearsley streets.

Statistics:
People served: residents of the Flint area and others attracted by new shops.
Total budget: $3,845,000.
Project support to date: $4 million (1981-83).
Grant money goes for: purchases of property and related expenses.

Accomplishments to date:
Purchase or taking of options on nearly all of the properties in the site and assistance to some firms in relocating within the downtown area.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Geri Larkin
Program Officer

1/18/84
Fact Sheet: Flint Festival Marketplace

Grantee: Flint Downtown Development Authority (FDDA)  
Program director: William D. Whitney, Director  
826 Mott Foundation Building  
Flint, MI 48502  
(313) 767-2297

Amount: $350,000  
Period: 10/1/83 - 12/31/83  
Mission: Community renewal

Purpose:
To enable the Flint Downtown Development Authority to employ the Enterprise Development Co., Columbia, Md., for a feasibility study on a Festival Marketplace in downtown Flint and to reach a predevelopment agreement with Enterprise.

Relationship to existing programs:
It is part of Foundation support for the purchase of properties in a downtown area designated for retail redevelopment and for AutoWorld, the revitalization project now under development.

The grant had these results:
- Completion of the feasibility study, which led to a decision to build the marketplace.
- A determination of the terms and conditions under which the marketplace could be undertaken. (Construction of the marketplace is scheduled to start in April, 1984.)
- A predevelopment agreement between FDDA and Enterprise.

Background:
Need for program:
To take advantage of the expertise of Enterprise Development Co., a Rouse corporation, in the construction and operation of marketplaces and obtain its advice on the Flint project.

Statistics:
People served: members of the FDDA staff and that of the Flint Community Development Department.
Total budget: $350,000 (for the study and negotiations with Enterprise).
Grant money went for: the study and predevelopment agreement.

Accomplishments to date:
The study was completed and agreements between FDDA and Enterprise for construction of the marketplace were executed.
What they say:

"A festival marketplace is critical to the completion of (the) rehabilitation process if the blight that is being experienced downtown is to be completely eliminated." -- Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:

Judy T. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

1/24/84
Fact Sheet: Endowment Fund - Supplement III

Grantee: Flint Neighborhood Improvement and Preservation Project, Inc. (Flint NIPP)

Amount: $1,500,000

Period: 12/1/82 - 11/30/85

Program director: Gary Bates, Executive Director
Flint Neighborhood Improvement and Preservation Project
1206 S. Saginaw St.
Flint, MI 48502
(313) 766-7212

Mission: Community renewal

Purpose:
To secure the existing financial position Flint NIPP holds in the Hyatt Regency Hotel. Interest from a $6.1 million Mott endowment and this supplement will be used to support Flint NIPP's programs to revitalize Flint neighborhoods.

Relationship to existing programs:
Flint NIPP's programs to improve Flint's neighborhoods are related to several others working to revitalize Flint -- economically, environmentally and physically -- including programs operated by the FEAT Foundation, the City of Flint, the Flint Area Conference, Inc., and the Flint Community Development Corporation.

The grant will be used to:
- Take an additional secondary secured position in the hotel. Terms will be eight percent and 25 years. Interest money will be used to support such Flint NIPP activities as:
  -- Residential rehabilitation and home improvement, including financing.
  -- Technical assistance to community organizations in census tracts where Flint NIPP is doing housing rehabilitation.

Background:
Need for program:
In 1979, Flint NIPP was granted an endowment of $6.1 million which it loaned to the Riverfront Center Hotel Associates, a limited partnership responsible for constructing the Hyatt Regency Hotel. Interest from that endowment is to be used by Flint NIPP for its programs, with the first $100,000 of grant income per year to be used for the technical assistance program. Other investors in the Hyatt Regency Hotel will also invest additional amounts so as to secure the development in downtown Flint and to allow the anticipated cash flow from the Hyatt through Flint NIPP for neighborhood rehabilitation.

How it meets Foundation objectives:
- Contributes to the Foundation's commitment to Flint revitalization.
- Strengthens neighborhoods.
- Promotes public/private partnership in a renewal effort.
Statistics:

People served: residents of Flint neighborhoods, particularly the census tracts benefiting from the technical-assistance program.

Total budget: $1,500,000.

Grant money goes for: securing the existing financial position Flint NIPP holds in the Hyatt Regency Hotel.

Accomplishments to date:

Flint NIPP staff has rehabilitated an estimated 250 houses each year throughout the city with Community Development Block Grant Funds. Its technical assistance program assisted about 120 block organizations during the past year and sponsored a dozen inter-neighborhood conferences on problem areas identified by community leaders.

What they say:

"The construction of this hotel was a major achievement for Flint. At a time of significant business decline, the employment which this project created and continues to create, together with the strength which it lends to the Flint community, is simply beyond calculation." -- James W. Rutherford, former mayor, City of Flint.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

6/24/83
Fact Sheet: Partnership for Housing Program

Grantee: Flint Neighborhood Improvement and Preservation Project, Inc. (Flint NIPP)  
Program director: Gary D. Bates, Executive Director  
Flint Neighborhood Improvement and Preservation Project, Inc.  
1206 S. Saginaw St.  
Flint, MI 48502  
(313) 766-7212

Amount: $134,800  
Period: 6/1/83 - 11/30/84  
Mission: Community renewal

Purpose:
To provide the administrative support needed by the Flint Neighborhood Improvement and Preservation Project to rehabilitate a minimum of 240 homes in 14 census tracts throughout the city over an 18-month period. The funds for rehabilitation loans are being made possible by commitments from Genesee and Citizens Banks and the federal Urban Development Action Grant Program.

Relationship to existing programs:
Two major Foundation-supported Flint NIPP programs which currently involve neighborhoods are: the Technical Assistance to Neighborhoods Project which provides support to block clubs and neighborhood support systems; and the Historical Preservation for Civic Park Project, which provides loans for code improvement and exterior renovation in Flint's historic Civic Park neighborhood.

The grant will help Flint NIPP to:
- Prescreen and package loans.
- Prepare bid specifications.
- Monitor construction.
- Make final inspection arrangements.

Background:
Need for program:
To assist families that, because of reduced income, have limited funds to deal with rehabilitation.

How it meets Foundation objectives:
- Contributes to community stability.
- Helps to maintain the community's housing stock.
- Helps strengthen the family unit by promoting the right to decent housing for every citizen.
Statistics:

People served: a minimum of 240 homeowners.

Total budget: $2,659,800.

Grant money goes for: personnel, credit reports, title searches and postage.

Accomplishments to date:

None; this is a new program, in addition to housing rehabilitation supported for a number of years by community development block grants.

What they say:

"The major benefit of this program is that it will be reaching many neighborhoods that do not currently receive nor will likely ever receive support from Flint NIPPs' programs due to declining community development block grant funds." -- Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
**Fact Sheet: Technical Assistance to Neighborhoods**

**Grantee:** Flint Neighborhood Improvement and Preservation Project, Inc. (Flint NIPP)

**Program director:** Gary D. Bates, Executive Director
Flint Neighborhood Improvement and Preservation Project, Inc.
1206 S. Saginaw St.
Flint, MI 48502
(313) 766-7212

**Amount:** $100,000
**Period:** 1/1/84 - 12/31/84
**Mission:** Community renewal
**Renewal:** See Facts on Grants 1982, Page 199

**Purpose:**
To enable Flint NIPP to expand its four-year-old program of technical assistance to neighborhoods (TAN) throughout the city. Until now, it has been focused on specific areas.

The grant is expected to have these results:
- Assistance for at least 60 neighborhood-based groups in such areas as setting goals, preparing bylaws and policies, and agenda development.
- Four large inter-neighborhood conferences on subjects to be determined by the TAN advisory committee and neighborhood organizations.
- At least 25 instructional workshops for individual groups.
- Help for at least 30 groups in planning and completion of projects.
- Notification to neighborhood groups throughout the city of TAN services now available to them.
- Continued maintenance of a skills bank.
- Production of a how-to manual for neighborhood groups.

**Background:**
**Need for program:**
To continue helping neighborhood people develop skills, leadership and self-reliance in handling housing-rehabilitation and other improvement projects.

**Statistics:**
People served: members of all neighborhood groups asking for Flint NIPP's help.
Total budget: $100,000 (for technical assistance).
Project support to date: $500,000 (1979-83).
Grant money goes for: salaries, supplies, travel and workshops.

**Accomplishments to date:**
Flint NIPP provided technical help to more than 180 groups in 1983, sponsoring three workshops for all groups and 30 for individual organizations. Groups sponsored 50 fund-raising efforts and more than 72 improvement projects.

**Foundation contact persons:**
Judy Y. Samelson
Director of Communications
Dr. Geri Larkin
Program Officer

1/18/84
Fact Sheet: Business and Industry Development (BID) Center

Grantee: GMI Engineering and Management Institute
Amount: $100,000

Program director: William B. Cottingham
President
GMI Engineering and Management Institute
1700 W. Third Ave.
Flint, MI 48502-2276
(313) 762-9864

Mission: Community renewal

Period: 7/1/83 - 12/31/83

Purpose:
To provide engineering and technical support services as well as management and business assistance to existing and developing enterprises in Genesee County through GMI's newly established Business and Industry Development Center.

Relationship to existing programs:
The Foundation has supported many programs dealing with the economic revitalization of Flint, most notably the AutoWorld project, the Hyatt-Regency Hotel and Convention Center and the Flint Community Development Corporation's Neighborhood Commercial Redevelopment Project.

The grant is expected to have these results:
- A survey of the needs of small businesses and the potential for developing enterprises within Genesee County.
- Promotion, marketing, development and staffing of the BID Center.
- Development of a set of criteria for proper selection of clients; initiation of at least ten projects.

Background:
Need for program:
The BID Center serves as a conduit for transferring technology from research and development activities of universities to industry. It is also a mechanism capable of generating new businesses from this technology. The center will serve as a resource for Flint economic revitalization efforts, and has potential to assist those companies moving to Flint as part of the new Buick City, who need assistance in meeting quality control requirements.

How it meets Foundation objectives:
- Enables diverse groups to share what they have learned.
- Could contribute to the stability of distressed communities by promoting employment.
- Would deliver vital research and technical information to area businesses and entrepreneurs.
- Helps businesses become more self-reliant.
Statistics:

People served: entrepreneurs and businesses in Genesee County.

Total budget: $172,872.50.

Grant money goes for: personnel, contractual services and operational costs.

Accomplishments to date:

Although this is a new program, it will incorporate and make use of such existing resources as GMI's newly created Robotics and Human Factors laboratories, as well as the university's facilities and equipment. Approximately one-third of the engineering faculty are registered professional engineers, and the school has recently instituted a master's degree program in manufacturing. Previous GMI activities benefiting the community include the help of design students in designing or improving physical therapy devices and equipment at the city's Hurley Medical Center.

What they say:

"GMI has over 60 years of very close ties with industry, especially the manufacturing sector. Its current relationship with over 50 industrial organizations demonstrates GMI's continued commitment to working closely with industry." -- William B. Cottingham.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Household Hazardous Waste Disposal Project

Grantee: Golden Empire Health Planning Center  
Program director: Regina Purin, Health Planner  
Golden Empire Health Systems Agency  
827 Seventh St., Suite 431  
Sacramento, CA 95814  
(916) 447-3201

Amount: $28,767  
Period: 8/1/83 - 7/31/84  
Mission: Community renewal

Purpose:
To pilot a demonstration program to collect hazardous household wastes and inform the public on the safe disposal and handling of these substances. The program will be evaluated to determine its cost-effectiveness and replicability.

Relationship to existing programs:
This grant demonstrates the use of community education to affect a quality-of-life issue in a community. It is related to the Woburn Toxic Wastes Citizen Involvement Project in Massachusetts and the work of Flint's FEAT Foundation, which voices environmental concerns.

The grant is expected to contribute to these results:
- Establishment of six sites for collecting hazardous household wastes, to be funded by Sacramento-area industry.
- Public education on the need for proper management of toxic waste as well as distribution of information on the program itself for citizens and community groups.
- Program evaluation.

Background:
Need for program:
More than 3 million accidental poisonings from toxic wastes occur annually in the United States. Trash collectors are seriously injured, sewers and septic systems are damaged by toxics at major cost and indiscriminate disposal pollutes land and water.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Has potential for eliminating a serious health hazard, contributing to community stability.
- May provide a national model of effective community action.

Statistics:
People served: those in Sacramento county households.

Total budget: $88,152.
Grant money goes for: salaries and benefits, other direct costs.

Accomplishments to date:

Golden Empire Health Planning Center, established in 1982 as an integral part of the Golden Empire Health Systems Agency, was developed to pilot innovative approaches to meeting community health needs. A limited pilot test of the collection of hazardous household materials was attempted in Sacramento for eight weeks in 1982. Nearly three tons of household poisons were collected.

What they say:

"Currently, there is a multitude of potentially hazardous consumer products on the market. These products -- in the form of aerosol oven cleaners, pesticides, pool chemicals, paint products, solvents and hobby supplies, to name a few -- often contain some highly toxic or corrosive chemical. Used industrially, these chemicals are subject to strict health and safety standards; yet, these same chemicals are used freely and often carelessly in homes in the Sacramento region as well as nationally." -- Regina Purin.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Environmental Technical Assistance to Communities

Grantee: Harvard University
Amount: $49,851

Program director: Dr. J. Larry Brown
Period: 6/1/83 - 5/31/84

Executive Director
Community Health Improvement Program
Harvard School of Public Health
677 Huntington Ave.
Boston, MA 02115
(617) 733-1025

Mission: Community renewal

Purpose:
To provide New England communities with technical assistance on toxics and related environmental issues through seminars, symposia and training, internships and demonstration projects.

Relationship to existing programs:
While this project is similar to many of the Foundation-supported programs helping citizens deal with environmental health hazards, it particularly complements the activities carried on by the Student Environmental Health Project at Vanderbilt University and the CEIP Fund's Environmental Intern Program.

The grant is expected to have these results:
- Community seminar services, a ten-week program for lay citizens and health and social service professionals, to be held at Harvard twice each year.
- Community symposia, the link between Harvard and local community environmental needs and issues, to be conducted in neighborhood settings and include 50 to 100 participants each.
- Four student internships with full-time responsibilities in communities or in environmental health-related organizations during the summer, and four part-time internships during the academic year.
- Expert testimony and speaker services to educate special target populations and the general public on toxic substances and related health issues.

Background:
Need for program:
Scientific resources, especially schools of public health and other university resources, have major untapped potential for linking expertise to needs of citizens and communities faced with toxics problems and related environmental health threats.

How it meets Foundation objectives:
- Strengthens leadership abilities and skill development in the environmental field.
- Improves the quality of life in New England communities.
- Contributes to environmental education and protection.
- Could provide a national model for integrating community environmental needs with university resources.
Statistics:

People served: Massachusetts communities and indirectly, schools of public health.

Total budget: $49,851.

Grant money goes for: salaries, consultant fees, internships and other direct costs.

Accomplishments to date:

The program builds on the very successful work by Harvard's Community Health Improvement Program with citizens of Woburn, Mass. and with other communities in addressing toxic issues. Harvard's Woburn work, which was supported by the Foundation, has received national attention. Project services included assistance to a local group of citizens in identifying cancer-onset rates through an epidemiological survey.

What they say:

"In Love Canal, Woburn, and many other communities, residents have prepared their own careful studies, only to have them dismissed as 'housewives data.' In such situations, valuable firsthand knowledge of environmental problems has been lost, local initiative held back, and the path to an effective resolution of the community's problem has been made more difficult." --Dr. J. Larry Brown.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/23/83
Fact Sheet: Industrial Technology Institute - General Purposes

**Grantee:** Industrial Technology Institute

**Program director:** Dr. Jerome A. Smith, Director
005 Baits Dr.
Ann Arbor, MI 48109
(313) 763-9273

**Purpose:**

To provide support for the Industrial Technology Institute, which works to improve the economic well-being of Michigan industry through the research, development and application of automated manufacturing systems.

The grant is expected to contribute to:

- Fostering the introduction of computer-integrated manufacturing systems into the national economy.
- Conducting applied research projects to determine the costs and benefits of adopting computer-integrated manufacturing systems by individual businesses.
- Conducting research on hardware and software problems.
- Conducting research on particular components of large, coordinated, automated systems.
- Conducting research and consulting on management methods, implementation problems, and social aspects of reorganized manufacturing processes.

**Background:**

**Need for program:**

There is a need to encourage joint effort between Michigan's universities, state government and industry to diversify and expand the state's economy.

**Statistics:**

- People served: those in affected industries, universities and governmental units; potentially, all residents of Michigan.
- Total budget: $4,000,000.
- Project support to date: $300,000 (1982-83).
- Grant money goes for: general support.

**Accomplishments to date:**

Scheduled for installation and start-up is a robot communication prototype called Local Area Networks (LAN). In addition, the institute is developing a computer-integrated manufacturing cell designed to transform raw materials into finished products in a fully-automated cycle. The institute is also developing a program of socio-economic planning which will be used to help workers adjust to changes brought about by automation in the work area.

**Foundation contact persons:**

- Judy Y. Samelson
  Director of Communications
- Dr. Geri Larkin
  Program Officer

8/24/83
Fact Sheet: Toxic Waste Reduction and the Chemical Industry

Grantee: INFORM, Inc.

Program director: Dr. Warren Muir, Project Director
INFORM, Inc.
381 Park Ave., South
New York, NY 10016
(212) 689-4040

Amount: $40,000
Period: 7/1/83 - 6/30/84
Mission: Community renewal
Renewal: See Facts on Grants 1982, Page 203

Purpose:
To assess chemical industry efforts to reduce the volume of hazardous wastes entering the environment and identify innovative toxic waste reduction practices, initiatives for reducing waste, and ways of encouraging more widespread use of waste reduction methods.

The grant is expected to have these results:
- Analysis of waste-reduction practices, costs and achievements on a plant-by-plant basis in New Jersey, Ohio and California.
- A study of the research and development programs of the companies for waste reduction, and assessment of the actual and potential impact of reduction on plant operations.
- Identification of management policies, economic incentives and disincentives, availability of technical resources and other factors affecting a company's commitment to waste reduction.
- Analysis of the effect of federal and state regulations on plant practices.
- Documentation of the research and its publication in book form.

Background:
Need for program:
To look into root causes, rather than symptoms, of hazardous waste problems.

Statistics:
People served: the general public.
Total budget: $160,699.
Project support to date: $80,000 (1982-83).
Grant money goes for: staff, travel, printing, direct costs and indirect overhead.

Accomplishments to date:
Research, particularly in the area of innovative practices and solutions for reducing quantities of toxic wastes, are proceeding well in the study's selected areas of New Jersey, Ohio and California. Additional funding sources for the project have been attracted, including the George Gund Foundation, the Mary Reynolds Babcock Foundation and the Victoria Foundation.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/28/83
Fact Sheet: Institute for Local Self-Reliance - General Purposes

Grantee: Institute for Local Self-Reliance

Program director: David Morris, President
Institute for Local Self-Reliance, Inc.
1717 18th St., NW
Washington, DC 20009
(202) 232-4108

Amount: $25,000
Period: 1/1/84 - 12/31/84
Mission: Community renewal

Purpose:
To provide a seventh year of general support for the institute's work with community groups in urban areas, dealing with such issues as food production, energy, waste disposal and economic development.

The grant is expected to contribute to these results:
- Technical assistance to community groups involved in youth leadership development and youth enterprise development projects.
- Implementation of a barter bank among more than 100 community organizations in the Washington, D.C. area.
- Completion of several publications describing the implications of decentralized energy and secondary materials production.
- Continued service as a technical provider and networking base for resource recovery and recycling efforts throughout the country.

Background:
Need for program:
To provide free technical help to urban and rural communities in the areas of food and energy production, waste recycling and conservation.

Statistics:
People served: hundreds of community residents and readers of institute materials.
Total budget: $212,234.
Project support to date: $315,000 (1978-84).
Grant money goes for: general support.

Accomplishments to date:
Among the institute's recent successful projects are community economic development projects in Washington, D.C. which emphasize youth-staffed entrepreneurial endeavors; local waste recycling projects in St. Paul, Newark, Cleveland, Bridgeport and New Haven; and, a National Waste Utilization Computer Network for linking and advancing the waste recycling efforts of local communities.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

11/9/83
Fact Sheet: Development Finance Fund

Grantee: Institute on Man and Science

Program director: Harold S. Williams
President: Institute on Man and Science
Rensselaer, NY 12147
(518) 797-3783

Amount: $25,000
Period: 11/1/83 - 10/31/84
Mission: Community renewal

Purpose:
To help ease financial strain facing the institute, leverage support from other sources and help the institute to complete development of Springwood, a new village being built near Unjontown, Pa., by 1986.

Relationship to existing programs:
The Enterprise Foundation, Columbia, Md., is using Mott and other funds for grants to non-profit community housing corporations for construction of new housing and rehabilitation of many more housing units for the poor. Common Wealth Development, Inc., Madison, Wis., and ESHAC, Inc., Milwaukee, Wis., are among other Mott grantees developing affordable housing through rehabilitation of abandoned or poorly maintained homes.

The grant is expected to help attain these results:
- Consolidation of the institute's debt at lower interest rates. The debt includes $695,619 borrowed from two banks for construction of a for-profit plant for Pond Hill Homes, Ltd., in Springwood to prefabricate steel-skinned, insulated panels for energy-efficient homes, including those built on a self-help basis in Springwood. Use of the prefabricated sections would lower the cost of the Springwood homes. The objective of the community members was to realize a dream of home-ownership at a cost far below the average.
- Additional employment, through the Pond Hill plant, in an area still suffering from a depressed economy.

Background:

Need for program:
To help meet a financial crisis facing an exemplary community-development program.

How it meets Foundation objectives:
Addresses priorities in housing, economic development, growth of grass-roots leadership, personal growth and expansion of opportunities for individuals.
Statistics:

People served: members of the Springwood community and the institute staff.

Total budget: $695,619.

Grant money goes for: easing of the debt burden.

Accomplishments to date:

Development of the new village has been underway since 1979, when the Foundation granted $750,000 to the institute to create its revolving Development Finance Fund. Springwood's infrastructure, a common building and several homes have been completed. The revolving fund has been drawn upon for Springwood and starts on similar projects in the Cherokee Nation in Oklahoma and in Cleveland. The fund will be rebuilt as lots in Springwood are sold and the Pond Hill plant becomes profitable.

What they say:

"They" (members of the Springwood community) "remain committed to the project. They have borne patiently the frustration of delays in financing the site improvements, and have been generous in sharing what they have learned with visitors, the media and other community-change organizations. They have proved to be the most effective sales team in bringing in new prospects for membership. And their motivation comes from within, from their sense of what they are creating, rather than from outside." -- Harold S. Williams.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Developing Neighborhood Integrated Pest and Waste Management Programs

Grantee: John Muir Institute, Inc.
Program director: Max Linn, President, John Muir Institute for Environmental Studies, Inc.
743 Wilson St.
Napa, CA 94559
(707) 252-8333

Amount: $90,000
Period: 3/1/83 - 2/29/84
Mission: Community renewal
Renewal: See Facts on Grants 1982, page 210

Purpose:
To provide a final year of support of a program to advance and demonstrate integrated pest- and waste-management (IPM) systems, chiefly through school and neighborhood-based approaches in urban settings.

The grant will contribute to these results:
- Completion of the Flint, Michigan model program.
- Completion and distribution of IPM teaching materials.
- Preparation of a "generic model" of the program.
- Dissemination of program results.

Background:
Need for program:
To demonstrate that pest populations or waste can be reduced to acceptable levels by using methods that enhance or are least disruptive to natural controls and replace the indiscriminate use of pesticides.

Statistics:
People served: residents in the pilot site neighborhoods in Flint and Washington, DC.
Total budget: $90,000.
Program support to date: $497,646 (1979-83).
Grant money goes for: salaries, contracted services, travel, office expenses, printing and indirect costs.

Accomplishments to date:
There has been a reduction of both pesticides and pests in the schools where IPM programs have been implemented and educational materials explaining IPM techniques have been developed. Pilot programs have yielded a practical understanding of what is required to institutionalize such a program in a school system and surrounding communities.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
6/30/83
Fact Sheet: Involving Citizens in Hazardous Waste Management Decisions

Grantee: League of Women Voters Education Fund

Program director: Deborah A. Shieman
Project Director
League of Women Voters Education Fund
1730 M St., NW
Washington, DC 20036
(202) 429-1965

Amount: $50,000
Period: 3/1/84 - 2/28/85
Mission: Community renewal
Renewal: See Facts on Grants 1982, Page 213

Purpose:
For partial support of a program to expand and strengthen citizen involvement in decisions on management of hazardous chemical wastes.

The grant is expected to have these results:
- Revision of A Hazardous Waste Primer, the basic citizen education publication on hazardous waste management.
- A distribution and use plan for a new slide/sound show on hazardous waste reduction issues.
- Two issues of the Hazardous Waste Exchange newsletter.
- Identification and recruitment of local Leagues with Superfund sites in their communities to undertake an "adopt-a-dump" program.
- Expansion and strengthening of technical assistance activities.

Background:
Need for program:
Education at the grass-roots level, offsetting unreasoning fear and the influence of rumor, is regarded as the best means to bring about sound management of hazardous and toxic wastes.

Statistics:
People served: potentially, millions of Americans.
Total budget: $125,000.
Project support to date: $150,000 (1982-83).
Grant money goes for: staff, travel, research materials, equipment-computer work station, special project assistance fund and miscellaneous expenses.

Accomplishments to date:
The League now distributes approximately 10,000 issues of its Hazardous Waste Newsletter and has provided funds for 18 state and local League projects, with a concentration on the industrialized areas of the nation. The project has implemented a one-to-one technical assistance effort using a peer-matching process.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

12/14/83
Fact Sheet: Cumberland Fund

Grantee: Mountain Association for Community Economic Development, Inc. (MACED)

Program director: William A. Duncan
President
Mountain Association for Community Economic Development, Inc.
210 Center St.
Berea, KY 40403
(606) 986-8497

Amount: $100,000
Period: 7/1/83 - 6/30/85
Mission: Community renewal

Purpose:

To support the Cumberland Fund, a division of MACED which is used to finance start-up and expansion of businesses in central Appalachia.

Relationship to existing programs:

The Foundation has made several grants in support of organizations working to improve the quality of life in the Appalachian region, including such programs as the Living Resource Center operated by MATCH, Inc., and the Southern Appalachian Leadership Training (SALT) program of the Appalachian Research and Education Associates, Inc.

The grant is expected to have these results:

- Development of economic projects which will employ low- and moderate-income residents in eastern Kentucky and the mountain counties of the surrounding states.
- Establishment of a development finance function.

Background:

Need for program:

Twelve percent of all rural counties in the United States are chronically depressed. Almost half of these are in Appalachia. Building locally-owned businesses can play a pivotal role in improving these areas' economies permanently.

How it meets Foundation objectives:

- Any improvement in the economy would contribute to the stability of Appalachian communities.
- Provides an effective vehicle for collaboration between public, private and business groups and organizations interested in revitalization and economic development.
Statistics:

People served: low- and middle-income residents of Central Appalachia.

Total budget: $178,058.

Grant money goes for: investments in up to five businesses.

Accomplishments to date:

Created in 1981 to finance the start-up and expansion of enterprises in central Appalachia, the Cumberland Fund assists local entrepreneurs who, without planning and financial assistance, would not be able to find conventional financing. The fund now has $725,000 of investment capital. Of that, $500,000 is a 30-year loan from the Rural Development Loan Fund. Of the amount to date, $305,000 has been committed to five companies. About 30 jobs have been generated through the fund's investments.

What they say:

"In a recent study by the Department of Agriculture, Persistent Low Income Counties in Nonmetro America, shows 12 percent of United States rural counties as chronically depressed. In Appalachian states such as Kentucky, the percentage is closer to 40 percent. Although long-term improvements for these areas require a wide range of support (from road building to educational reform), lasting change will only come when the local economies are strong enough themselves to survive economic cycles and the ebb and flow of political commitment to economic development in Appalachia." — Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

9/1/83
Fact Sheet: National Neighborhood Coalition

Grantee: National Council of La Raza

Program director: Raul Yzaguirre, Chairperson
National Neighborhood Coalition
1725 Eye St., NW, Suite 200
Washington, DC 20006
(202) 293-4680

Amount: $25,000

Period: 4/1/83 - 9/30/84

Mission: Community renewal

Purpose:

To provide support for the National Neighborhood Coalition, which serves as a forum for organizations that serve neighborhood groups, and as an educational and informational clearinghouse for neighborhoods nationally.

Relationship to existing programs:

This grant complements others made by the Foundation to intermediary support organizations to strengthen citizen initiative at the local level. The National Neighborhood Coalition is a federation of more than 50 national, regional, and local organizations that serve neighborhoods.

The grant is expected to have these results:

- Monthly open forums on federal programs and policies that affect neighborhoods.
- Monthly mailings summarizing the forums.
- Issue task forces in the areas of housing, finance, economic development, crime, neighborhood endowments and employment.
- An investigation into how neighborhood-oriented organizations can save money through cooperative efforts such as insurance pooling.
- A clearinghouse which will provide informational services upon request.

Background:

Need for program:

One of the weaknesses of the "neighborhood movement" has been that there has been no agreed-upon central clearinghouse for neighborhood information exchange. The coalition has been formed to fill this gap.

How it meets Foundation objectives:

- Should lead to partnerships that improve community systems.
- Strengthens neighborhoods and neighborhood organizations.
- Promotes the effective delivery of services to nonprofit organizations requiring technical assistance.

Statistics:

People served: members of 2,000 neighborhood groups and the organizations serving them.
Total budget: $54,480. (for this grant program).

Grant money goes for: personnel, consultant, travel, rent, supplies and miscellaneous expenses.

Accomplishments to date:

In 1982, the coalition published an in-depth analysis of how neighborhood groups can make use of the Economic Recovery Tax Act, compiled a bibliography of neighborhood-oriented publications and newsletters, adopted a "Declaration of Neighborhood Roles, Rights, and Responsibilities," and analyzed the proposed Enterprise Zone legislation from a neighborhood perspective.

What they say:

"The National Neighborhood Coalition is trying to help neighborhood groups to have a greater impact on their neighborhoods through a better understanding of how outside policies affect them and by building on their own expertise which should, in turn, help them to be more useful as an information resource to policy-makers in both the public and private sectors." --Dr. Geri Larkin, Mott Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Economic Recovery in the Midwest: the Role of Renewable Resources

Grantee: National Governors' Association Center for Policy Research

Program director: Barbara Dyer

Amount: $37,508

Period: 4/1/83 - 3/31/84

Mission: Community renewal

Purpose:

To assist governors and policymakers of six midwestern states in forging economic-revitalization strategies, emphasizing the role of natural renewable resources in the region.

Relationship to existing programs:

It is related to other Foundation-supported programs designed to foster regional cooperative efforts in the areas of natural resources and an improved economic climate, specifically to such programs as the Regional Water Policy Conference sponsored by the Northeast-Midwest Institute and the Wetlands Management Program of the Lake Michigan Federation.

The grant is expected to have these results:

- Formation of a policy team of specialists knowledgeable about the resources, economy and political forces in the region.
- An assessment of the region's natural resources, and preparation of a status report for policymakers.
- An analysis of state development policies, and preparation of a status report with special emphasis on utilization of natural resources.
- Development of a resource network of individuals and institutions involved in Great Lakes regional-resource and economic-development issues and policies.

Background:

Need for program:

The soil, water and scenic endowments of Michigan, Ohio, Indiana, Illinois, Wisconsin and Minnesota offer opportunities for economic growth as well as an obligation to plan for long-term stewardship of these resources for future generations.
How it meets Foundation objectives:

- Contributes to environmental education and protection.
- Has potential for strengthening the economic stability of the Great Lakes region.

Statistics:

People served: residents of the six midwestern states of Michigan, Ohio, Indiana, Illinois, Wisconsin and Minnesota.

Total budget: $115,017.

Grant money goes for: salaries, consulting fees, travel, publications, indirect costs and miscellaneous office expenses.

Accomplishments to date:

The National Governors' Association Center for Policy Research is the designated grant recipient for the Council of State Planning Agencies, which will carry out this project. The council is a membership organization comprised of the top management teams serving the nation's governors. The council already has a renewable-resource program and the staff capability to assist states in developing strategies to encourage the sustained productivity of their "natural-resource capital."

What they say:

"The nation's long-range economic prosperity hinges on the recognition that economic development and the health of natural resources are bound inextricably together." --Robert N. Wise, director, The Council of State Planning Agencies.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Great Lakes Environment Series Programming

Grantee: National Public Radio (NPR)

Program director: Jane A. Couch
Vice President/Development
National Public Radio
2025 M St., NW
Washington, DC 20036
(202) 822-2000

Amount: $40,000
Period: 4/1/83 - 6/30/84
Mission: Community renewal

Purpose:
To produce a series of reports, focusing on Great Lakes environmental issues for public radio broadcast and for dissemination, in packaged cassette form, for educational uses.

Relationship to existing programs:
This program resembles several others working to heighten public awareness and strengthen environmental education for preserving and managing natural resources in the Great Lakes region. Included are programs operated by the Center for the Great Lakes, the CEIP Fund, Inc., and the Lake Michigan Federation.

The grant is expected to have these results:
- Special in-depth reports on environmental issues that affect the Great Lakes region, to be aired on public radio as:
  --- Three 8-minute segments on "Morning Edition."
  --- Two 12-minute segments on "All Things Considered."
- Use of educational cassettes, disseminated with the aid of a promotional mailing to 30,000 environmentalists, teachers, and interested citizens in the Great Lakes region.

Background:
Need for program:
There is a critical need for objective, probing, mass-media products on Great Lakes environmental issues.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Could strengthen the stability of communities in the Great Lakes region.
- Heightens public awareness and strengthens environmental education efforts for preserving and managing natural resources in the Great Lakes area.

Statistics:
People served: public radio listeners plus individuals reached via promotional mailing to 30,000 selected teachers and environmental and citizen leaders.

Total budget: $68,630.
Grant money goes for: salaries, travel, production costs, promotional expenses and cassette costs.

Accomplishments to date:

National Public Radio is experienced in environmental reporting, with over 120 environmental reports produced in the past three years. The Chicago bureau specializes in Great Lakes and Midwestern issues.

What they say:

"The electronic and print media usually cover only bizarre or tragic developments in the environment. The burning Cuyahoga River has come to symbolize Cleveland to the country, closed fishing villages in upper Michigan dramatize the pollution of some of the world's largest and most beautiful lakes. But much that is important to our natural environment is not dramatic. Environmental news, both negative and positive, deserves continuous, careful monitoring and regular, extended reporting."

--Jane A. Couch.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Financial Institutions and Capital for Neighborhood Development

Grantee: National Training and Information Center

Program director: Gale Cincotta, Executive Director
National Training and Information Center (NTIC)
954 W. Washington Blvd.
Chicago, IL 60607
(312) 243-3035

Amount: $25,000
Period: 1/1/84 - 12/31/84
Mission: Community renewal

Purpose:
To support an analysis of the growing number of new financial entities to determine how they might be tapped to support neighborhood development.

Relationship to existing programs:
In addition to promoting public/private partnerships, this program relates to the Foundation's interest in strengthening neighborhoods by promoting the role of community self-help groups in revitalization efforts.

The grant is expected to:
- Continue an analysis of the growing number of "megafinancial" institutions, that is, corporations such as American Express and Sears Roebuck, and monitor their investment practices.
- Identify access points to these corporations for the purpose of encouraging corporate awareness.
- Continue monitoring the public policy debate concerning financial deregulation and draft policy recommendations on this issue.
- Enable NTIC to participate in a series of meetings with the Office of the Comptroller of the Currency on the impact of financial deregulation.
- Enable NTIC to continue its dialogue with the Federal Reserve Board on the economic role of the megafinancial institution.
- Help NTIC develop community education on this type of capital formation and on the role megafinancials can play in the economy; to develop a strategy for tapping this new capital formation for neighborhood development; and to develop lending instruments and vehicles for investments by megafinancial organizations.

Background:
Need for program:
With the continuing growth of megafinancial institutions, the country is moving from a localized financial market to a national financial market. The concentration of capital and uniform lending criteria can be a disadvantage to the small investor/borrower. These new institutions are not subject to regulations such as the Community Reinvestment Act.
How it meets Foundation objectives:
- Could provide a means for collaboration between public, private and business groups and organizations interested in revitalization and economic development.
- Could demonstrate the possibilities of creative financing in community economic development.

Statistics:

People served: community-based organizations and megafinancial institutions.

Total budget: $25,000.

Grant money goes for: personnel, travel and office expenses.

Accomplishments to date:

None; new program.

What they say:

"A major shift in capital is taking place in this country. This basic economic fact must be understood and addressed in relation to the continuation of neighborhood development efforts." -- Gale Cincotta.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Michigan Natural Heritage Program

Grantee: Nature Conservancy
Program director: Thomas M. Woiwode, State Director
The Nature Conservancy
531 N. Clippert
Lansing, MI 48912
(517) 332-1741

Amount: $50,000
Period: 10/1/83 - 9/30/84
Mission: Community renewal
Renewal: See Facts on Grants 1982, Page 234

Purpose:
To identify and preserve the best remaining natural areas in the State of Michigan through a Michigan Natural Features Inventory and a Natural Areas Registry Program.

The grant will contribute to these results:
- Accumulation and documentation of 100 element occurrences through contract field work to strengthen the inventory database.
- Preparation of 50 site packages to document the ecological significance of specific sites and the ideal configuration for its protection.
- Contacts with 75 landowners to obtain information about unique biological species found on the property.
- Registration of 50 private sites.
- Voluntary protection of ecologically significant land.

Background:
Need for program:
To create an ecological basis for land-use planning and to further knowledge of Michigan's natural endowments.

Statistics:
People served: the residents of Michigan and, indirectly, other states where heritage programs are under development.
Total budget: $175,005.
Project support to date: $270,875 (1980-83).
Grant money goes for: salaries, travel, support services, data collection and other direct program and indirect overhead expenses.

Accomplishments to date:
The inventory of priority natural features has yielded a data base which keeps track of 334 plant species, 204 animal species and 61 natural community types, cross-referenced according to more than 2,000 Michigan locations. The program has expanded to include a Michigan Natural Areas Registry, which relies on voluntary citizen-based conservation initiatives and scientifically-established preservation priorities to provide for the long-term protection of natural areas.

Foundation contact persons:
Judy Y. Samelson  Jon Blyth
Director of Communications  Program Officer

8/15/83.
**Fact Sheet: The Neighborhood Institute - General Purposes**

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<thead>
<tr>
<th>Grantee:</th>
<th>The Neighborhood Institute</th>
<th>Amount:</th>
<th>$25,000</th>
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</thead>
<tbody>
<tr>
<td>Program director:</td>
<td>Michael Bennett, President</td>
<td>Period:</td>
<td>1/1/84 - 12/31/84</td>
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<td>The Neighborhood Institute (TNI)</td>
<td>Mission:</td>
<td>Community renewal</td>
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<td>Chicago, IL 60649</td>
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<td>(312) 684-4610</td>
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**Purpose:**
To continue, for a seventh year, support for The Neighborhood Institute's employment, training and housing programs in Chicago's South Shore, an area of 85,000 low- and moderate-income minority persons.

The grant is expected to have these results:
- Two 18-week sessions of basic-education and GED instruction at the institute's Career Education and Employment Center for 70 unemployed, low-income persons.
- Pre-apprenticeship carpentry training for at least 10 unemployed youth.
- Pre-employment preparation and placement services for unsubsidized private-sector jobs for at least 150 economically disadvantaged persons.
- Addition of training in word processing to the employment center's curriculum.
- Development of at least 150 housing units and training of at least 75 families for cooperative ownership of housing.

**Background:**

Need for program:
To help meet educational, employment and housing problems of South Shore people.

**Statistics:**
- People served: South Shore residents.
- Total budget: $648,941.
- Project support to date: $868,478 (1978-83).
- Grant money goes for: general support.

**Accomplishments to date:**
- Forty-four of 62 youths who recently completed the institute's pre-apprenticeship carpentry program have been placed in jobs. One housing cooperative is in operation and two others are near completion. Other multi-family housing is being acquired. An energy-saving project for multi-family buildings has been started.

**Foundation contact persons:**
- Judy Y. Samelson
  - Director of Communications
- Geri Larkin
  - Program Officer

1/20/84
Fact Sheet: Financing for Small Business Development Study

Grantee: Northeast Economic Action Research Corporation

Program director: Linda D. Frankel
Executive Director
Council for Northeast Economic Action
100 Federal St., 17th Floor
Boston, MA 02110
(617) 434-2887

Amount: $15,000
Period: 7/1/83 - 10/31/83
Mission: Community renewal

Purpose:

To support the research needed for development of a financing tool for Genesee County which will meet the capital-financing requirements of small but growing businesses.

Relationship to existing programs:

This grant relates to other Flint revitalization programs, such as the Flint Community Development Corporation's activities in financing new businesses and activities exploring the development of industrial incubators as well as the Foundation's participation in the Michigan Investment Fund, a new venture-capital fund.

The grant is expected to have these results:

- An analysis of unmet debt capital demand in Michigan based on the findings of a national data base.
- An examination of the lending experience of commercial banks in Flint as compared to other commercial banks in Michigan and the region.
- An inventory of the capital-financing mechanisms operating in Michigan and participation from local banks.
- Contact with experts in the field of development banking to determine their recommendations to improve capital access for small firms in Flint.

Background:

Need for program:

Flint's greatest need at this time is the development of new jobs to help curb its economic depression. A key ingredient for a revitalized Flint is a healthy and growing small business community. Small, independent businesses can be a major source of new jobs for Flint if they have the ability to grow. While Flint has the traditional sources of debt financing to assist small businesses, the city does not have an equity financing mechanism to help existing firms expand, to help new firms start up and to attract new firms to the area.
How it meets Foundation objectives:
- Has the potential, if successful, to provide additional resources in the form of new jobs and employment possibilities which will help to improve the quality of life in the general community.
- Could lead to the diversification of Michigan's economy.

Statistics:
- People served: small businesses and their potential future employees.
- Total budget: $15,000.
- Grant money goes for: research.

Accomplishments to date:
The Council for Northeast Economic Action has worked extensively in the area of development finance over the past six years. An example of one major piece of work done for the Economic Development Administration was "An Empirical Analysis of Unmet Credit Demand in Domestic Capital Markets." The council, in 1980, did an analysis in Flint of undersupplied neighborhood business functions as part of the Foundation-funded Triangular Partnership Project of the U.S. Conference of Mayors.

What they say:
"A key ingredient for a revitalized Flint is a healthy and growing small business community. Small businesses can be a major source of new jobs for Flint if there are the financing tools in place to help them grow." --Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Dr. Geri Larkin
  Program Officer
Fact Sheet: Economic Justice and Community Initiative Program

Grantee: Northern Rockies Action Group, Inc. (NRAG)  
Amount: $25,000

Program director: Michael D. Schechtman  
Executive Director  
Northern Rockies Action Group, Inc.  
9 Placer  
Helena, MT 59601  
(406) 442-6615

Period: 1/1/84 - 12/31/84

Mission: Community renewal

Purpose:
To support the assistance of the Northern Rockies Action Group, Inc., to low- and moderate-income organizations in Idaho, Montana and Wyoming that are dealing with economic and other community needs.

Relationship to existing programs:
This is part of a Foundation program to strengthen citizen initiative at the local level. The program also includes seed grants through seven intermediary-support organizations to emerging neighborhood groups throughout the country to attack a variety of problems.

The grant is expected to have these results:
- Award of matching mini-grants to community-based membership organizations made up of people with low and moderate incomes to increase their capabilities to address community needs.
- Technical assistance to groups working for economic justice. This includes training and technical assistance in fund-raising, communications, organizing and organizational management.

Background:
Need for program:
To help areas in the region that are undergoing economic decline. Butte, Mont., has lost 700 jobs because of the closing of Anaconda-Mining Co.'s mining and smelting operations. Idaho's panhandle logging industry is going through a recession. Unemployment has reached 20 percent in Unita County, Wyo. The organizations being assisted by NRAG were formed to attempt meeting the problems caused by the decline in the economy.

How it meets Foundation objectives:
- Could help in finding ways to ease economic hardship.
- Has potential to improve the stability of affected communities.
Statistics:

People served: residents of Idaho, Montana and Wyoming.

Total budget: $25,000 (for this program).

Grant money goes for: mini-grants and technical assistance.

Accomplishments to date:

None under the grant, but NRAG has been providing training and other support to six low-income groups in Idaho and Montana. And last June, NRAG sponsored a conference for such groups operating in those states. This led to the development of cooperative working relationships between several clusters of organizations, establishment of a network of individuals involved and identification of emerging needs of the groups. NRAG, started in 1973, has primarily assisted organizations working on environmental and resource-development issues. In 1982, the program was broadened to include efforts in behalf of social and economic justice and nuclear disarmament.

What they say:

"Beneath the inviting image of the Northern Rockies as a region of towering mountain ranges, wide-open spaces, magnificent parks and rugged ranchers is another reality rarely featured in travel guides and tourist promotions. It is a region facing economic crises which will profoundly affect the lifestyle of its residents, the fate of its communities and the role of its government." -- from a NRAG statement of problems in the region it serves.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

1/19/84
Fact Sheet: Northwest Evergreen Lahser Community Organizing Project -
General Purposes

Grantee: Northwest-Evergreen Lahser Community Organizing Project (NELCO)

Project director: Kathleen Bruton, Director
NELCO
19125 Greenview
Detroit, MI 48219
(313) 531-8482

Amount: $15,000
Period: 1/1/84 - 12/31/84
Mission: Community renewal

Purpose:

To support the work of NELCO, which attempts to create jobs and improve the quality of life in a low-income community in northwest Detroit.

Relationship to existing programs:
NELCO is one of several Foundation-supported projects endeavoring to create jobs for low-income neighborhood residents. NELCO also works to combat crime, deteriorating housing stock and to promote a higher quality of life for residents. Similar programs supported by the Foundation include: the North Central Seven Neighborhood Organization, Focus: HOPE, Pratt Institute’s Center for Community and Environmental Development, the Tri-County Community Education Agency and the Women’s Institute for Housing and Economic Development.

The grant is expected to help NELCO:
- Monitor the impact of Detroit’s policy requiring that first priority go to city residents in instances where new or expanding businesses receive public sector support.
- Work with local businesses to provide jobs for neighborhood residents.
- Continue the work of the committees on youth, housing and crime.

Background:

Need for program:
Detroit has an average unemployment rate of 21 percent. In neighborhoods served by NELCO and the North Central Seven Community Organization (NCSCO), unemployment rates are closer to 30 percent.

How it meets Foundation objectives:
- Has potential to provide additional resources in the form of new jobs and decent housing, to strengthen both communities and individuals and their families.
- Promotes public/private partnerships.
- Helps a community-based organization become more sophisticated and self-reliant.
Statistics:

People served: the residents of low-income neighborhoods in Detroit.

Total budget: $90,000.

Grant money goes for: staff, travel, newsletter, office expenses and supplies, and committee and board expenses.

Accomplishments to date:

Although this is a new program, NELCO has already surveyed the 47,000 residents of its target area to determine employment situations, skills and where they were applying for jobs. NELCO has also compiled a list of all small manufacturing firms in the area as well as a list of all Detroit-based corporations receiving Urban Development Action Grants or help through Industrial Revenue Bonds. Volunteer committees have recently started visiting local businesses to discuss ways in which they could work together to provide additional jobs for residents.

What they say:

"The purpose of NELCO is to enable community residents in the Northwest Evergreen Lahser area, a community of recent racial change, to develop leadership around common needs and effect positive change for the well-being of the whole community." -- Kathleen Bruton.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

1/24/84
Fact Sheet: Partners for Livable Places - General Purposes

Grantee: Partners for Livable Places

Program director: Robert H. McNulty, President
Partners for Livable Places
1429 21st St., NW
Washington, DC 20036
(202) 887-5990

Amount: $25,000

Period: 4/1/83 - 3/31/84

Mission: Community renewal

Renewal: See Facts on Grants 1982, Page 241

Purpose:
To provide general support of the work of Partners for Livable Places in promoting the development of community amenities as resources for local economic development.

The grant will support Partner's activities including:
- Technical assistance through its major activity, the Economics of Amenity Program, in the areas of tourism and conservation, profit by design, open space management, cultural planning, public sector design quality, and natural and scenic resources to approximately 20 cities.
- An international conference on "Cities in Transition."
- Development of several regional offices.
- Publication of a public policy report relating urban amenities to cities' diversification strategies, and a brochure outlining the importance of such amenities in the lives of city residents.
- A film, The American Community, that will look at the way people work together to improve their communities.

Background:
Need for program:
To help communities create a better environment by creating amenities.

Statistics:
People served: residents of Flint and other cities served by Partners.
Total budget: $1,457,314.
Project support to date: $65,000 (1981-83).
Grant money goes for: general support.

Accomplishments to date:
In this past year, Partners has continued to provide technical assistance to 20 cities. The major projects of the Flint Economics of Amenity committee supported by this grant include: installing electrical lines on a site abutting the Riverbank park; providing 10 portable market stalls for vendors on that site; and co-sponsoring a workshop with the Flint Convention and Visitors Bureau for local organizers of festivals.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

7/19/83
Fact Sheet: Capital Formation for Neighborhood Development

**Grantee:** Portland West Neighborhood Planning Council  
**Amount:** $15,000

**Program director:** James V. Oliver  
Executive Director  
Portland West Neighborhood Planning Council  
155 Brackett St.  
Portland, ME 04102  
(207) 775-0105

**Period:** 1/1/84 - 12/31/84

**Mission:** Community renewal

**Purpose:**
To enable the Portland West Neighborhood Planning Council to explore the development of capital from new sources for its economic and housing projects in low-income neighborhoods of Portland.

**Relationship to existing programs:**
It is part of a broad program that contributes both direct and indirect support for neighborhood-improvement projects in every region of the country.

**The grant is expected to have these results:**
- Employment of attorneys and financial experts to obtain loans and investment capital from three new sources: insurance companies, union pension funds and church investment funds.
- Use of this technical assistance to develop new programs in cooperation with local banks and city and state agencies, including the Maine State Housing Authority.

**Background:**
**Need for program:**
To meet the problem imposed on many community-based organizations by the termination of many federal support programs.

**How it meets Foundation objectives:**
- Would create innovative financing partnerships in economic development.
- If successful, would provide a model for other community-based groups looking for new sources of capital.
- Would contribute to community well-being and stability.

**Statistics:**
- People served: residents of Portland, particularly those in low-income areas.
- Total budget: $15,000.

Grant money goes for consultants:
Accomplishments to date:
None; new program.

What they say:
"The council is participating in projects such as home weatherization, a firewood cooperative, natural-foods cooperative store, cafe-bakery and the conversion of old homes and an abandoned church into family apartments. The council successfully turned an abandoned warehouse into a senior citizens/mixed retail-industrial facility. It has worked closely with city government in using mini-UDAG loan funds for three projects. The council has also developed good working relationships with local banks for cash-flow loans and bridge loans for projects waiting for the issuance of state bonds." -- Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

1/12/84
Fact Sheet: Center for Community and Environmental Development

Grantee: Pratt Institute

Program director: Ron Shiffman, Director
Center for Community and Environmental Development
Pratt Institute
379 DeKalb Ave., 2nd Floor
Stevens Hall
Brooklyn, NY 11205
(212) 636-3486

Amount: $30,000

Period: 9/1/83 - 8/31/84

Mission: Community renewal

Purpose:

To help the center continue its technical assistance to neighborhood organizations in metropolitan New York involved in housing, neighborhood preservation and community development.

The grant is expected to contribute to these results:

- Technical services including architectural drawings, advocacy planning, training, information dissemination, policy review and legislative analysis to low- and moderate-income groups unable to afford private consulting firms.
- Publication of a housing magazine, City Limits, and other literature.
- Development of coalition efforts on specific issues of concern to neighborhoods.

Background:

Need for program:

To support physical and economic revitalization of New York neighborhoods.

Statistics:

People served: low- and moderate-income groups trying to improve the area where they live.

Total budget: $784,295.

Project support to date: $320,000 (1977-83).

Grant money goes for: staff, operating expenses and capital outlay.

Accomplishments to date:

The center has provided intensive technical assistance for about 100 groups a year in the past six years. In addition, to City Limits, the center disseminates other helpful publications. Staff have become the planners, packagers and developers for the rehabilitation of several vacant buildings for use as job incubator facilities and are working on a Homeownership Transfer Project where tenants assume ownership of buildings in danger of being taken over by the city for nonpayment of taxes.

Foundation contact persons:

Judy Y. Samelson
Director of Communications.

Dr. Geri Larkin
Program Officer

8/17/83
Fact Sheet: Center for Community and Environmental Development

Grantee: Pratt Institute

Program Director: Ronald Shiffman, Director
Center for Community and Environmental Development
Pratt Institute
379 DeKalb Ave., Second Floor
Steuben Hall
Brooklyn, NY 11205
(212) 636-3436

Purpose:

To assist the Center for Community and Environmental Development in determining how its skills can be applied to developing income-producing partnerships with private-sector organizations. The income would subsidize free technical assistance to community-based groups working for housing rehabilitation and community and economic development in low- and moderate-income neighborhoods in the New York City area.

Relationship to existing programs:

It is related to the Foundation's six years of support for the center and to its direct and indirect support for community-based groups throughout the country that are working for housing rehabilitation and other improvements.

The grant will have these results:

- Determination of the private-sector need for the center's services and development of appropriate marketing strategies.
- Identification of the organizational structure needed to carry on private-sector development activities.
- Investigation of legal and fiduciary requirements for the center's participation in limited partnerships.
- Appointment of an advisory board from the profit and non-profit sectors, and including a banker and a venture capitalist to assist the center staff in putting these objectives into effect.
- A series of monographs on these projects. One will cover a proposed strategy for putting the plans into effect.

Background:

Need for program:

To address the problem of declining federal and other support for the kinds of technical and development assistance provided by such organizations as the center, which has given such help for 20 years. The program also will deal with the question of how low- and moderate-income neighborhoods benefit from development/finance partnerships and the flow of investment dollars.
How it meets Foundation objectives:
- Responds to need for new and strong financial/development partnerships.
- Should help non-profit agencies develop income-producing ventures needed to attain self-sufficiency.
- Should strengthen the center in its mission of providing architectural, planning, environmental and economic-development assistance to people and neighborhoods traditionally denied access to such skills.

Statistics:
People served: residents of low- and moderate-income neighborhoods in the New York City area.
Total budget: $24,970 (for this project).
Grant money goes for: salaries, consultants’ fees, professional seminars, travel and administration.

Accomplishments to date:
None; new program.

What they say:
"No other university-based initiative has developed a private-sector income-generating component such as the Pratt center is proposing." -- Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Economic Renewal Project

Grantee: Rocky Mountain Institute

Program director: L. Hunter Lovins
Executive Director
Rocky Mountain Institute
Drawer 248
Old Snowmass, CO 81654
(303) 927-3851

Amount: $15,000
Period: 1/1/84 - 12/31/84
Mission: Community renewal

Purpose:

For testing of a seven-step, community process developed to help small- to medium-size cities stop the drain of local dollars and resources through energy costs, food, health, housing and water. Community task forces would survey and catalog needs and services, invest locally to meet these needs and desires, and work to reach a consensus on the city's future.

Relationship to existing programs:

Like the Productivity in Urban Systems program of the YMCA of Seattle and the work done by the Council of Educational Facility Planners, International, this project attempts to assist citizens working in community planning and problem-solving.

The grant is expected to implement a seven-step process which includes:

- Identification of and discussions with key community leaders.
- General introduction of the economic renewal project to the community.
- Formation of resource group task forces.
- Formation of an advisory board representing community groups.
- A community resource assessment.
- A list of final recommendations.
- Implementation of community-planned strategies.

Background:

Need for program:

Small- to medium-sized cities in the United States are facing economic uncertainty. Buffeted by a sour economy, rising costs, tax protests, shrinking tax bases, and shifting industrial and transportation patterns, municipalities have begun to wonder what the future portends.

How it meets Foundation objectives:

- Ties together environmental and economic issues in communities and measures their impact on each other.
- Could streamline the delivery of city services and serve as a model program for other communities.
- Could strengthen and stabilize communities.
Statistics:

People served: the citizens of small- and medium-size cities in the United States.

Total budget: $93,300.

Grant money goes for: salaries, travel, office expenses, research materials, postage and copying.

Accomplishments to date:

Carbondale, Colorado, has agreed to participate in this program. The State of Colorado has allocated $32,500 for the project.

What they say:

"We are stewards of (the earth's) resources. In meeting human needs, we must also respect the rights of those who come after us to a world that sustains a life of quality. Values for a sustainable society include preserving the natural order, conserving nonrenewable resources, and wisely managing renewable resources." — Foundation planning paper, June 23, 1981.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Small Business Innovation Center

Grantee: Rust College

Program director: Eddie L. Smith, Jr.
Director of Grants and Contracts
Rust College
Holly Springs, MS 38635-9990
(601) 252-1412

Amount: $35,000
Period: 1/1/84 - 12/31/84
Mission: Community renewal

Purpose:
To support a small-business innovation center at Rust College to promote economic development for Marshall County, Mississippi, residents.

The grant is expected to help:
- Continue activities of a credit union for educators in Marshall County which provides venture capital for minority entrepreneurs,
- Continue activities of a farmers' cooperative that encourages development and use of alternative energy sources for farm operation, land use for livestock production, and marketing of alternative products.

Background:
Need for program:
Marshall County is one of the poorest in the nation (per capita income is less than $3,000). The failure rate of many independent, black-owned farms and the deterioration in the quality of farm products have meant minority residents must investigate alternative ways to make a living.

Statistics:
People served: the minority residents of Marshall County, Mississippi.
Total budget: $35,000.
Project support to date: $105,000 (1981-83).
Grant money goes for: salaries, travel and supplies.

Accomplishments to date:
Chartered in May 1982, the Marshall County Educational Federal Credit Union now has 114 members and total assets of $20,000. Fifty-six area farmers have expressed interest in the farmers' cooperative. Two meetings are held each month to discuss such topics as alcohol as an alternative source of energy for farmers. The group has visited an alcohol production plant at Tuskegee Institute and has applied to the United States Department of Energy for support in obtaining major equipment for an alcohol-production facility.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Gert Larkin
Program Officer
2/2/84
Fact Sheet: Media Resource Service

Grantee: Scientists' Institute for Public Information, Inc.

Program director: Fred Jerome, Director

Media Resource Service

Scientists' Institute for Public Information, Inc.
355 Lexington Ave.
New York, NY. 10017
(212) 661-9110

Amount: $25,000
Period: 7/1/83 - 6/30/84
Mission: Community renewal

Purpose:
To provide continued support for the Media Resource Service, through which members of the news media can obtain timely and reliable information on a range of scientific and environmental issues.

The grant will have these results:
- Responsible, accurate information in response to media requests for assistance.
- An increase of the resource base among the scientific community.
- Three to four media roundtable discussions on key science-policy issues.
- Increased use of the service by regional and local media outlets throughout the country.
- Expansion of the Media Sponsor Council to generate funds for the support of the service.

Background:
Need for program:
The service can verify information and provide background on a wide range of scientific issues to representatives of the press who may not have the necessary expertise when producing a science-related story.

Statistics:
People served: more than 150 media contacts each month.
Total budget: $462,831.
Project support to date: $105,000 (1980-83).
Grant money goes for: salaries, operating costs and indirect expenses.

Accomplishments to date:
Since its initiation in 1980, the service has built a resource bank of more than 12,000 scientists and responded to approximately 2,000 media requests for information in 1982. The service acts as a professional broker between the print and broadcast media and the scientific community. The service has expanded to media in smaller communities.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

7/11/83.
Fact Sheet: Senior Action Coalition of Lorain County - General Purposes

**Grantee:** Senior Action Coalition of Lorain County (SAC)  
**Amount:** $15,000

**Program director:** Joe Ippolito  
**Period:** 11/1/83 - 10/31/84

**Director**  
Senior Action Coalition of Lorain County  
230 Second St. #209  
Elyria, OH 44035  
(216) 244-4766 or 323-3761

**Mission:** Community renewal

**Purpose:**  
To contribute general support to the program of the Senior Action Coalition, which was started in 1979 to deal with problems identified by the elderly and has been broadened to include low-income, younger residents also trying to cope with serious issues arising in the depressed cities of Lorain and Elyria. Today the coalition comprises 60 grassroots groups made up of the elderly and neighborhood people. Lorain is the focus of their attention.

**Relationship to existing programs:**  
Through direct grants and funds channeled through intermediary-support organizations, the Foundation helps community-based groups in every region of the country deal with housing-rehabilitation and a variety of other problems.

**The grant will contribute to efforts to resolve problems that include:**  
- High heating costs. The focus is on more funding of weatherization and on developing "reasonable" payment plans.
- High medical costs.
- High incidence of crime.

**Background:**  
**Need for program:**  
To reduce the misery index in a community described as having the country's worst neighborhoods. Lorain, 26 miles west of Cleveland, is a shipping and manufacturing center on Lake Erie. Recently its unemployment has averaged 14.5 percent. Its major employer, U.S. Steel, recently laid off 6,000 of its 9,000 employees. American Shipbuilding, the second largest employer, is down to a skeleton crew. The city's diverse population includes large numbers of Puerto Ricans, blacks and eastern Europeans.

**How it meets Foundation objectives:**  
- Is striving to restore stability in the hard-hit community.
- Helps people at the grassroots level help themselves.
Statistics:

- People served: primarily, the residents of Lorain and Elyria.
- Total budget: $60,030.
- Grant money goes for: general support.

Accomplishments to date:

The coalition has concentrated its efforts in Lorain's Cityview neighborhood, which is regarded as the city's most neglected area. The Coalition induced residents to work together to rid the area of packs of stray dogs, clean up abandoned lots, and get the city to board up some of the most dilapidated, abandoned houses. In working with neighborhood leaders on these problems, coalition members found themselves confronted by high medical and energy costs. The coalition grew out of committees organized because of lack of public transportation in the county and need for health care for the elderly. As a result of their work, the elderly in Elyria won free minibus service and a geriatric clinic was established in Lorain. The coalition also is credited with an increase in security at a senior citizens' high-rise housing facility, the development of an identification system for the gas company's meter readers and increased patrolling by the county dog warden.

What they say:

"Such achievements (noted above) have led to national recognition for the group. SAC leaders have been asked to testify before the U.S. Senate Committee on Energy and Natural Resources, the U.S. House Subcommittee on Housing and Urban Development, the U.S. House Subcommittee on Fossil and Synthetic Fuels and the Federal Energy Regulatory Commission." -- Dr. Geri Larkin, Foundation program officer.

"This is the first time I have seen a group of seniors interested in helping themselves. I had never thought I had enough personal weight. I never had the ability to step forward and say, 'Listen to me.' Then I realized it's not 'Listen to me' but 'Listen to us.' Our generation was taught to sit back... and accept... We each lived in our own little cocoons. We have to organize and gain strength. We have to learn to be people again, not little robots." -- One of the senior citizens working through the coalition to improve conditions and the quality of life.

Foundation contact persons:

- Judy Y. Samelson
  Director of Communications
- Dr. Geri Larkin
  Program Officer

1/27/84
Fact Sheet: Renaissance Building Marketing

Grantee: Skid Row Development Corp.
Program director: Martha Brown Hicks
Executive Director
Skid Row Development Corp.
540 S. San Pedro St., Suite 200
Los Angeles, CA 90013
(213) 623-7130

Amount: $25,000
Period: 10/1/83 - 9/30/84
Mission: Community renewal

Purpose:
To provide marketing assistance for a project to renovate a vacant, six-story, light-industrial building in a skid row area near downtown Los Angeles for occupancy by small, labor-intensive businesses generating 200 jobs.

Relationship to existing programs:
It is part of a broad program of economic-development assistance offered to community and neighborhood groups throughout the country through direct and indirect grants.

The grant is expected to have these results:
- Advertising and promotion of the Renaissance Building project targeted at unemployed area residents expected to get 60 percent of the new jobs.
- Payment of leasing commission and legal fees.

Background:
Need for program:
To assist a community-based group in creating a marketing plan with potential for becoming a model for other community-development organizations undertaking industrial-incubator projects to increase neighborhood employment.

How it meets Foundation objectives:
- Should help to improve and stabilize a skid row area.
- Should provide a marketing model for community-based groups working for neighborhood economic development.

Statistics:
People served: those who will operate and find employment in Renaissance Building enterprises.

Total budget: $25,000 (for the marketing help).

Grant money goes for: advertising and promotion, leasing commissions and legal fees.
Accomplishments to date:

The corporation has been developing the Renaissance Building project since the summer of 1982. To start, the first three floors are being renovated with funding from the Local Initiatives Support Corp. and the Economic Development Administration.

What they say:

"The goal of the Skid Row Development Corp. is to help reduce soup lines, to overcome unemployment and hopelessness. Since its founding in the fall of 1978, its accomplishments have been impressive, including the $1.1 million conversion of an industrial building to dormitory housing for homeless skid row residents in transition; rehabilitating 17 apartment-units for rent by low-income tenants...and completion of a $1.7 million new light-industrial building housing business such as a bakery which employs nine skid row residents." -- Dr. Geri Larkin, Foundation program officer.

Foundation contact persons:

- Judy Y. Samelson
  Director of Communications

- Dr. Geri Larkin
  Program Officer

2/3/84
Fact Sheet: Saginaw Street Streetscape

Grantee: Townscape Institute

Program director: Renata von Tscharner
Principal
The Townscape Institute, Inc.
Two Hubbard Park
Cambridge, MA 02138
(617) 491-8952

Amount: $18,000
Period: 11/1/83 - 4/30/84
Mission: Community renewal

Purpose:
To develop a design or "streetscape" plan encouraging property owners, merchants and the city government to enhance the appearance of properties along S. Saginaw St. between Second St. and the Flint River -- the "town center."

Relationship to existing programs:
Under another Foundation grant to the FEAT Foundation, the Townscape Institute has started a project to provide appropriate signs and attractive landscaping at four major entrances to downtown Flint on I-475 and I-69. The entrances will be used heavily by visitors drawn to Flint by AutoWorld, to be opened July 4, 1984, and other planned or existing attractions and facilities.

The grant is expected to have these results:
• Analysis of building facades on S. Saginaw to help property owners and tenants in making design changes.
• Development of recommendations for changes in what the institute calls "the street as a stage." Covered will be paving, planting, signs, lighting and use of street furniture "which respect the character of the city center."
• Special design clinics for participating merchants.
• Proposals for adoption of design concepts "for animating, interpreting and enhancing the downtown area," blending the existing buildings with those to be constructed under the downtown retail redevelopment program.

Background:
Need for program:
To create an appealing downtown atmosphere consistent with the attractive appearance of the Hyatt Regency Hotel and Convention Center, Riverbank Park, AutoWorld, River Village, the campus of the University of Michigan-Flint and the new State Office Building. The new retail area, with its Flint Festival Marketplace, is expected to be equally attractive.

How it meets Foundation objectives:
• Will help to reverse the decline of the Saginaw St. business area by making it more pleasant to shop or do other business there.
• Should contribute to community stability by helping to strengthen that area.
Statistics:

People served: residents of the Flint area and visitors to the community.

Total budget: $18,000.

Grant money goes for: travel, salaries, supplies, photographs and a flier on the design plan.

Accomplishments to date:

None; new program.

What they say:

"Smaller cities the size of Flint are eager to find creative ways of dealing with depressed main streets. Because of (the downtown projects cited above), Flint is viewed as a model for the smaller city, and how we fix up Saginaw St., our main street, can also serve as a model for others." ~ Dr. Geri Larkin, Mott Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Regional Technical Assistance Program

Grantee: Trust for Public Land

Program director: Peter R. Stein, Vice President
Trust for Public Land
Northeast Regional Office
254 W. 31st St.
New York, NY 10001
(212) 563-5959

Amount: $50,000
Period: 4/1/83 - 3/31/84
Mission: Community renewal
Renewal: See Facts on Grants 1982, Page 247

Purpose:
To help inner-city neighborhood groups acquire the skills needed to influence land-ownership and land-use decisions.

The grant will have these results:
- Initiation of at least five long-term technical-assistance agreements.
- Development and testing of innovative urban-land-conservation strategies, new financing sources, reuse of surplus public land and land banking.
- Development of a "Land Acquisition Finance" chapter for the Trust's training manual, "Neighborhood Land Control Techniques."
- Completion of current-land acquisition efforts, and expansion of efforts in acquisition of properties for eventual transfer to other agencies.

Background:
Need for program:
This project helps inner-city neighborhood groups acquire skills to influence land ownership and land-use decisions particularly in developing community-owned land trusts, which are effective vehicles for transforming vacant, unused land parcels into productive and attractive neighborhood resources.

Statistics:
- People served: neighborhood groups and their communities.
- Total budget: $443,800.
- Project support to date: $250,000 (1980-83).
- Grant money goes for: salaries, travel, office expenses and support services.

Accomplishments to date:
The trust has provided assistance to 40 neighborhood groups, directly assisting in the acquisition of 20 properties. Fund-raising efforts have been successful. The trust has increased its income through fee-generating consultations.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

3/21/83
Fact Sheet: United Citizens Organization of East Chicago - General Purposes

Grantee: United Citizens Organization (UCO) of, East Chicago

Program director: Nancy Jones, Director
United Citizens Organization
of East Chicago
4012 Elm St.
East Chicago, IN 46312
(219) 397-9406

Amount: $15,000
Period: 1/1/84 - 12/31/84
Mission: Community renewal

Purpose:
To support the activities of UCO in East Chicago in creating jobs and developing an industrial policy for the community.

Relationship to existing programs:
One of the primary goals of UCO is to create jobs by reopening a vacant facility or converting a faltering manufacturing plant. This project resembles several Foundation-supported programs encouraging employment.

The grant is expected to help UCO:
- Involve the local community in research and education which enables them to plan for industrial redevelopment of northwest Indiana.
- Develop a proposal for the creation and/or retention of jobs either through reopening a vacant facility or conversion of a failing plant.
- Develop a local community industrial agenda which would contribute to a growing discussion of a national industrial policy.

Background:
Need for program:
Since East Chicago has a population of only 40,000, virtually every family in the community was affected by the closing of four local steel and oil plants, which raised the number of laid-off steelworkers to 20,000.

How it meets Foundation objectives:
- Should help strengthen the community as well as individuals and their families.
- Should help maintain community stability.
- Should provide useful data that can be shared by other communities across the country.

Statistics:
People served: the residents of East Chicago, Indiana.
Total budget: $99,800.
Grant money goes for: staff, office expenses and supplies, consultation fees, research, publicity and printing costs, and technical assistance.
Accomplishments to date:

Approximately 4,500 laid-off workers have been surveyed to assess the unemployed labor force. The results of the survey are now being tabulated by Indiana University Northwest. A study/research committee has been formed to start gathering data for developing job-creating proposals.

What they say:

"Since 1979, more than 20,000 steelworkers in this region have lost their jobs, a loss which has sent shock waves throughout the community, jeopardizing families, households, local commerce and municipalities. This loss of work has led a coalition of local citizens to recognize that they must take initiatives, perhaps unprecedented, to secure future work." — Nancy Jones.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer
Fact Sheet: Decision Strategies Assessment for Michigan Environmental Issues

Grantee: University of Michigan

Program Director: Dr. James E. Crowfoot
Project Director: School of Natural Resources
University of Michigan
Ann Arbor, MI 48109
(313) 744-1570

Amount: $24,800
Period: 4/1/83 - 3/31/84

Purpose:
To evaluate the need for and feasibility of improved consensus-building, conflict-management strategies for future environmental-policy development and decision-making in Michigan.

Relationship to existing programs:
Relates to other Foundation-supported programs dealing with Michigan environmental policy development, including that of the Center for the Great Lakes and that of the National Governors' Association Center for Policy Research on the role of renewable resources in the Midwest.

The grant is expected to have these results:
- A national survey of environmental consensus-building and decision-making techniques, with special emphasis on strategies for resolving environmental conflicts.
- Identification of environmental issues emerging in Michigan over the next 10 years.
- Development of a set of recommendations to implement consensus-building strategies.
- A series of working papers on program results, for dissemination within the state.

Background:

Need for program:
With more responsibility being delegated to states, Michigan will need effective processes for reaching consensus on environmental issues and conflicts if both environmental and economic goals are to be met.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Improves the state's decision-making processes.
- Should lead to improved cooperation between governmental and private business interests.

Statistics:
People served: Michigan citizens, as well as environmental, business and government interests.
Total budget: $24,800.

Grant money goes for: staff, travel, conference costs and other direct project expenses.

Accomplishments to date:
This is a new project.

What they say:

"While environmental conflicts are often viewed as dysfunctional, particularly by those who wish to proceed with rapid growth and development, they are in essence a sign of the health of the pluralistic decision-making system which exists in the United States." --Dr. James E. Crowfoot.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/15/83
Fact Sheet: Leadership Institute for Minorities on Toxics

Grantee: Urban Environment Conference, Inc.

Program director: George Coling, Director
Urban Environment Conference, Inc.
1314 14th St., NW
Washington, DC 20005
(202) 797-0446

Amount: $25,000

Period: 7/1/83 – 6/30/84

Mission: Community renewal

Purpose:
To improve the health status of minority citizens by reducing their exposure to toxic substances.

Relationship to existing programs:
The problem of high concentrations of toxic substances in inner-city locations with large minority populations is being addressed by several Foundation-supported programs, among them the Urban Pest and Waste Management programs of the John Muir Institute and the Hazardous Waste Disposal Project of the Golden Empire Health Planning Center.

The grant is expected to have these results:
- Identification of individuals and institutions addressing the problem of minorities exposed to toxics at the community level.
- A convention of experts on toxics and representatives of minorities for an information exchange, training and leadership development.
- Assistance in planning effective strategies to widen existing networks of minority groups, equip additional persons with skills, and generally equip minorities to better their environmental/occupational health.
- Identification of resources to help this group of leaders implement strategies.
- Development and use of educational materials and a replicable curriculum for training minority leaders about toxic problems.

Background:

Need for program:
Minorities are disproportionately exposed to toxic substances and have less access to preventing risks, solving problems and seeking redress.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Could provide a national model of effective community action.
- Has potential for eliminating serious health hazards, contributing to community stability.

Statistics:
People served: minority citizens and those living in communities exposed to toxic threats.
Total budget: $33,645.

Grant money goes for: staff, consultant and contract services, travel, conference expenses and other direct costs.

Accomplishments to date:

None; this is a new project.

What they say:

"Generally obscured is the fact that the health cost of the chemical society is selective and is borne inordinately by minorities. Minority workers and community residents are generally at higher risk for exposure to toxic substances and for the resulting occupational and environmental diseases."

--George Coling.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Student Environmental Health Project (STEHP)

Grantee: Vanderbilt University

Program director: Betsy Blair, Director
Student Environmental Health Project
Center for Health Services
Vanderbilt University
Nashville, TN 37232
(615) 322-4773

Amount: $30,000
Period: 5/1/83 - 4/30/84
Mission: Community renewal

Purpose:
To mesh community needs with university resources in order to effectively address local environmental concerns.

Relationship to existing programs:
This program serves the community through student interns and consequently bears a relationship to the Environmental Intern Program of the CEIP Fund, which also seeks to deal with community environmental issues through a trained intern situation. This project also resembles Foundation-supported projects operated by historically and predominantly black colleges, which attempt to develop a mutually beneficial relationship between college and community.

The grant is expected to have these results:
- Technical and general support to community and labor groups faced with an environmental or occupational health problem.
- A full-time, 10-week summer program in which students live in communities and work directly with citizens or workers in an internship situation.
- Strengthening and expansion of a year-round program of technical assistance including research, laboratory testing, referral and community organizing.
- Broadening the degree of student and faculty participation, with emphasis on both Vanderbilt resources and other universities.
- Expansion of regional and national networking with other environmental organizations.
- Dissemination of the STEHP model to other academic institutions and the establishment of a closer network with other universities with community outreach programs in environmental health.

Background:
Need for program:
Tennessee is the largest generator of hazardous waste in the southeast United States. There is a major need for university resources to assist numerous local citizen groups in preventing and mitigating toxic problems.
How it meets Foundation objectives:
- Strengthens leadership abilities and skill development in the environmental field.
- Improves the quality of life in communities in the southeastern United States.
- Contributes to environmental education and protection.
- Could provide a national model for integrating community environmental needs with university resources.

Statistics:

People served: Local communities in Tennessee, Kentucky and surrounding areas, including such groups as SALT and Tennessee Against Chemical Hazards. Secondly, schools of public health.

Total budget: $75,921.

Grant money goes for: salaries, consultant expenses, travel; direct project costs, administration and university overhead expenses.

Accomplishments to date:

The STEHP was established in 1981, built on the experiences and work of Vanderbilt's Center for Health Services in the area of community-based environmental and occupational health. During the summer of 1982, 15 interns worked and lived in communities in Tennessee and Kentucky. They dealt with such issues as water contamination, strip-mining, toxic waste, sewage, siting and regulation of landfills and health problems related to the textile industry. A review of these projects reveals that STEHP's work yielded measurable results in assisting communities to deal with toxic threats and in transferring problem-solving skills to such communities.

What they say:

"Our awareness of the environment, which includes our home and our workplace, and its effects on health and well being, has grown considerably in recent years. A catalyst for this awareness has undoubtedly been the highly-publicized incidents such as Love Canal in New York, the Waste Resources Landfill in Wilsonville, Illinois, and the Valley of the Drums in Kentucky. The United States Environmental Protection Agency estimated that at least 57 million metric tons of the country's total waste is classified as hazardous." -- Betsy Blair.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Waste Systems Institute of Michigan, Inc.

**Grantee:** Waste Systems Institute of Michigan, Inc.  
**Program director:** Jeffrey L. Dauphin, Executive Director

**Waste Systems Institute of Michigan, Inc. (WSI)**  
3250 Townsend, NE  
Grand Rapids, MI 49505  
(616) 363-7367

**Purpose:**
To provide continuing general support for a program focusing attention on the management and disposal of toxic wastes and improving decision-making in those areas.

The grant is expected to have these results:

- An annual roundtable review on waste management, toxics, and pollution control issues (in Michigan).
- Expansion of a computerized resource center and information clearinghouse.
- Preparation and publication of technical assistance guides on waste management issues, including a model Solid Waste Act Legal Management System.

**Background:**
Need for program:
To seek constructive solutions to complex problems involving safe disposal of Michigan's hazardous wastes.

**Statistics:**
- People served: the residents of Michigan.
- Total budget: $243,250.
- Project support to date: $85,000 (1982-83).
- Grant money goes for: general support.

**Accomplishments to date:**
In addition to publishing the Michigan Waste Report, with more than 400 paid subscribers and initiating the Great Lakes Waste & Pollution Review, WSI plans to expand its clearinghouse and dissemination activities outside Michigan. With a $55,000 government grant, WSI has undertaken an investigative analysis of small generators of hazardous waste (under 1000 kg per month) to determine suitable programs and policies to deal with this problem. Two annual roundtables have convened, and several technical manuals have been published.

**Foundation contact persons:**
- Judy Y. Samelson, Director of Communications
- Jon Blyth, Program Officer

11/4/83.
## ADDITIONAL GRANTS: COMMUNITY RENEWAL

### Antioch Missionary Baptist Church, Muncie, Indiana

- **Amount:** $7,500
- **Purpose:** To provide partial support for the work of the Whitney Neighborhood Association, which addresses the problems of crime, high unemployment and abandoned housing in a predominantly black (80 percent) community on Muncie's north side.

### Cooperative Assistance Fund (CAF, Inc.), Washington, DC

- **Amount:** $5,000
- **Purpose:** To help CAF, Inc. to maintain its status as a public charity with the Internal Revenue Service.

### Entrepreneurship Institute, Columbus, Ohio

- **Amount:** $3,045
- **Purpose:** To provide scholarships for 40 entrepreneurs/business people from five Michigan counties to attend the Saginaw Valley Entrepreneurship Forum. The forum brings together local experts to share information on starting and managing new businesses, as well as enlarging existing companies.

### FEAT Foundation, Flint, Michigan

- **Amount:** $5,000
- **Purpose:** To help Flint residents obtain permits for use of vacant lots, secure technical advice and tilling and plowing services for community gardens. Urban gardens will provide food for citizens and help them acquire knowledge of the processes and benefits of gardening.

### Flint Downtown Development Authority, Flint, Michigan

- **Amount:** $10,400
- **Purpose:** To prepare a cost estimate for relocating McDonald Dairy Company's ice cream plant from property adjacent to AutoWorld.

### Massachusetts Fair Share, Inc., Boston

- **Amount:** $10,000
- **Purpose:** To provide partial support for the completion and distribution of a 55-minute documentary film showing how citizens can deal responsibly with hazardous waste threats and problems.
Natural Resources Defense Council, Inc. ........................................ $10,000
New York, New York

To provide partial support for a project to evaluate the amount and implications of pesticide residues found on fresh fruits and vegetables.

Rockefeller University ................................................................. $10,000
New York, New York

To provide partial support for a symposium to examine and interpret the scientific data available on public health risks from dioxins.

University of Michigan-Flint ....................................................... $ 5,625

To partially support a feasibility study by the university to determine if and how it can assist the Flint community in resolving its urban problems. The university will also develop plans for a Research and Technical Assistance Center which would serve as a resource to the city.

York Road Planning Area Committee, Inc. ................................... $12,500
Baltimore, Maryland

To help support, through a loan fund, efforts to obtain property control, zoning and financing for several development sites along York Road, a major commercial strip in northeast Baltimore.
OPENNESS

We will investigate and, if appropriate, fund programs which show how differing organizations can create better opportunity for the individual to exercise his full human potential through using his rights of citizenship and thereby contribute to expanding opportunities for others and the community as a whole.

The Foundation encourages institutions to try new ideas and new methods to help people meet their own needs. That's a part of the community education process. Activity in 1983 continued in community education, particularly in promoting partnerships between communities and educational structures to ensure community involvement and institutional responsiveness for enriching the quality of life of people and their communities.
Fact Sheet: Implementing School Based Development Enterprises Project

Grantee: Arkansas Community Education Development Association

Program director: Bob Bell, Executive Secretary
Arkansas Community Education Development Association (ACEDA)
2723 Foxcroft Road, Suite 211
Little Rock AR 72207
(501) 225-1822

Amount: $65,000
Period: 3/1/83 - 2/29/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 262

Purpose:
To expand a program in which four rural school districts are fostering economic development through corporations that provide vocational and career training for students.

The grant is expected to have these results:
- Continued operation of student-staffed weekly newspapers in Pangburn and Mammoth Spring; a photo studio in Pangburn; an odd-jobs service and a photo laboratory in Arkansas City, and a roller-skating rink in Mountain Pine.
- Possible development of additional enterprises: remodeling of an historic school building in Arkansas City into an apartment house operated by students; a weekly newspaper in that community; a car wash and a laundromat in Mountain Pine, and a woodworking plant in Pangburn.

Background:
Need for program:
To demonstrate the possibilities of school-based economic growth in largely low-income communities and offer vocational, entrepreneurial, and managerial training for students in their home areas.

Statistics:
People served: students and other residents of the four districts.
Total budget: $127,070, including $25,000 from Winthrop Rockefeller Foundation.
Project support to date: $204,125 (1981-83).
Grant money goes for: administration, consultants, travel, workshops and community subcontracts.

Accomplishments to date:
- ACEDA has obtained a VISTA grant that will provide, for the first time, full-time supervision of enterprises. A community-development block grant is paying for marketing studies on the need for a woodworking plant in Pangburn. A manual on school-based development enterprises is nearly ready for the printer.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

4/8/83
Combined Fact Sheet: National Network of Centers for Community Education

Grantees: All centers for community education funded directly (50) or indirectly (14). Thirty-six other centers do not receive Mott grants but are considered part of the network.

Purpose:

To provide training, information and technical assistance to communities throughout the country in starting or improving community education programs during the year from July 1, 1983 to June 30, 1984.

Need for Program:

To increase the number of community school programs to 10,000 by mid-1984, when the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83) -- extended by one year -- will end.

Grants:

Appalachian State University (ASU), $16,000 (including support for center in North Carolina State Department of Education).

Center director: Dr. Paul G. Kussrow, Duncan Hall, Room 346, ASU, Boone, NC 28508; (704) 262-2215.

Year's chief objective: to develop 50 more community school programs and spread community education to five more school districts.

Total budget: $44,000.

People served: residents of North Carolina.

Arizona State University (ASU), $20,000.

Center director: Dr. John Walker, 108 Farmer Education Building, College of Education, ASU, Tempe, AZ 85287; (602) 965-6185.

Year's chief objective: to develop 10 more community school programs and add community education to two more school districts.

Total budget: $42,071.

People served: residents of Arizona.

Arkansas Community Education Development Association, Inc., $21,000.

Center director: Bob Bell, 2723 Foxcroft Rd., Suite 211, Little Rock, AR 72207; (501) 225-1822.
Year's chief objective: to develop eight more community school programs and broaden community education to include five more school districts.

Total budget: $34,566.

People served: residents of Arkansas.

Ball State University (BSU), $21,000.

Center director: Dr. Ethan Jahnov, BSU, 223 N. McKinley, Muncie, IN 47306; (317) 285-5033.

Year's chief objective: to develop 45 more community school programs and add community education in 15 more school districts.

Total budget: $83,999.

People served: residents of Indiana.

Brigham Young University (BYU), $21,000.

Center director: Dr. Norman F. Hyatt, 302 McKay Building, BYU, Provo, UT 84602; (801) 378-3813.

Year's chief objective: to open 15 more community school programs and add community education in two more school districts.

Total budget: $261,784.

People served: residents of Utah.

California State Department of Education, $31,000.

Center director: Harvey Hunt, chief of Office of Higher Education/Business Liaison, 721 Capitol Mall, Sacramento, CA 95814; (916) 445-1703.

Year's chief objectives: to continue integration of community education into the state's School Improvement Program (SIP), opening community school programs in seven SIP schools and adding community education in seven school districts that are part of SIP; to train at least nine interns in community education programs that emphasize interagency cooperation.

Total budget: $533,000.

People served: residents of California.

Center for Human Resource Development (CHoRD), $17,000.

Center director: Dr. Lou J. Piotrowski, CHoRD, PO Box 8945, Moscow, ID 83843; (208) 882-8519.

Year's chief objective: to open three more community schools and add community education in two more school districts.

Total budget: $27,746.

People served: residents of Idaho.
Central Michigan University (CMU), $41,000.

Center director: Dr. Hugh Rohrer, 214 Rowe Hall, CMU, Mt. Pleasant, MI 48859; (517) 774-3841.

Year's chief objective: to open 10 more community school programs and add community education in five more school districts.

Total budget: $71,270.

People served: those living in the upper half of Michigan's Lower Peninsula and all of the Upper Peninsula.

College of St. Thomas, $19,000.

Center director: Dr. Thomas L. Fish, Box 4004, College of St. Thomas, St. Paul, MN 55105; (612) 647-5350.

Year's chief objectives: to open 15 more community school programs and add community education in 15 school districts; to carry out a statewide plan for the promotion of community education.

Total budget: $80,904.

People served: residents of Minnesota.

Colorado State University (CSU), $15,000.

Center director: Dr. Charles Porter, Education Department, CSU, Fort Collins, CO 80503; (303) 491-6289.

Year's chief objective: to open eight more community school programs and add community education in four more school districts.

Total budget: $32,751.

People served: residents of Colorado.

Community College of Rhode Island (CCRI), $18,000.

Center director: Rosemary Zins, Flanagan Campus, CCRI, Louisquisset Pike, Lincoln, RI 02865; (401) 333-7074.

Year's chief objective: to open two more community school programs and add community education in two school districts.

Total budget: $38,440.

People served: residents of Rhode Island.

District of Columbia Public Schools, $8,000.

Center director: Patrick M. Jamison, assistant for community school coordination, Division of Adult and Continuing Education, Suite 1001, 415 12th St., NW, Washington, DC 20004; (202) 724-4208.
Year's chief objectives: to disseminate information and provide technical assistance and leadership training in community education throughout the District of Columbia; to develop and implement an evaluation plan for the community education program in the area.

Total budget: $41,000.

People served: residents of the District of Columbia.

Eastern Michigan University (EMU), $22,000.

Center director: Dr. Donna M. Schmitt, 101 Boone Hall, EMU, Ypsilanti, MI 48197; (313) 487-2137.

Year's chief objectives: to develop 10 more community school programs and add community education in five more school districts; to offer 12 credit courses designed for professional community education personnel.

Total budget: $85,640.

People served: residents of the lower half of Michigan's Lower Peninsula.

Illinois State Board of Education, $15,000.

Center facilitator: George Pintar, 100 N. First St., Springfield, IL 62777; (217) 782-5235.

Year's chief objective: to develop 14 more community school programs and add community education in five more school districts.

Total budget: $49,136.

People served: residents of Illinois.

Indiana University of Pennsylvania (IUP), $23,000 (including support for the center at Shippensburg State College).

Center director: Margaret D. Mahler, 240 Stouffer Hall, IUP, Indiana, PA 15705; (412) 357-2470.

Year's chief objectives: to open 10 more community school programs and broaden community education to include five more school districts; to publish a newsletter and an annotated community education directory; to graduate 10 students in master's degree program to train leaders for adult/community education.

Total budget: $69,523. (Grant is the center's first direct support from the Foundation).

People served: residents of Pennsylvania.

Iowa Department of Public Instruction, $16,000.

Center director: Joseph P. Herrity, Grimes State Office Building, E. 14th and Grand Ave., Des Moines, IA 50319; (515) 281-3290.
Year's chief objectives: to develop 15 more community school programs and add community education in three more school districts; to continue development of networks of statewide agencies and organizations working in community-development and human-service areas.

Total budget: $34,662.

People served: residents of Iowa.

Jackson State University (JSU), $6,000.

Center director: Dorothy Lee Hawkins, Department of Secondary Education, JSU, P.O. Box 17087, Jackson, MS 39217; (601) 968-2351.

Year's chief objective: to open two more community school programs and broaden community education to include one more school district.

Total budget: $10,000.

People served: low-income and minority residents of Mississippi.

Kentucky State Department of Education, $10,000.

Center director: H. Gippy Graham, Community Education Unit, Capital Plaza Tower, Frankfort, KY 40601; (502) 564-3921.

Year's chief objective: to develop 10 more community school programs and add community education in five more school districts.

Total budget: $65,740.

People served: residents of Kentucky.

Long Island University (LIU), $15,000.

Center director: Robert A. Luton, Community Learning and Education Project, School of Education, C.W. Post Center, LIU, Greenvale, NY 11548; (516) 299-2124.

Year's chief objective: to develop six more community school programs.

Total budget: $31,000.

People served: residents of New York State.

Los Angeles County Schools, $10,000.

Center director: Margaret Kennedy, Office of the Los Angeles County Superintendent of Schools, 9300 E. Imperial Hwy., Downey, CA 90242; (213) 922-6538.

Year's chief objective: to develop 10 more community school programs and add community education in three more school districts.

Total budget: $71,207.

People served: residents of Los Angeles County.
New Jersey Educational Information and Resource Center, $15,000.

Center director: Dr. John E. Radig, 207 Qelsea Dr., Box 209, Sewell, NJ 08080; (609) 228-6000.

Year's chief objectives: to develop four more community school programs and add community education in four more school districts; to conduct a statewide community education workshop and four other workshops as part of state educational conferences.

Total budget: $51,714.

People served: residents of New Jersey.

New Mexico Association for Community Education Development (NMACED), $24,000.

Center director: Dr. Martin L. Berman, P.O. Box 4368, Albuquerque, NM 87196; (505) 247-2329.

Year's chief objectives: to start community education projects in four more Native American schools; to develop community education materials in both English and Spanish; to organize a state advisory council for NMACED.

Total budget: $68,710.

People served: residents of New Mexico.

New York State Department of Education, $12,000.

Center coordinator: Robert Purga, Bureau of Community and Continuing Education, 1607 Twin Towers, Albany, NY 12234; (518) 474-8940.

Year's chief objectives: to develop 10 more community school programs and add community education in 10 more school districts; to develop and publish four regional resource guides (for Long Island, Central New York, Hudson Valley, and Western New York).

Total budget: $121,040.

People served: residents of New York State.

Norfolk State University (NSU), $12,000.

Center director: James W. Satterfield, dean, NSU School of General and Continuing Education, 2401 Corprew Ave., Norfolk, VA 23504; (804) 623-8198.

Year's chief objective: to develop eight more community school programs and add community education in six more school districts.

Total budget: $35,390.

People served: residents of the tidewater area of Virginia.

North Dakota State University (NDSU), $15,000.

Center director: William Woods, Department of Education, 321 Minard Hall, NDSU, Fargo, ND 58105; (701) 237-7085.
Year's chief objective: to develop three more community school programs and add community education in three more school districts.

Total budget: $45,525.

People served: residents of North Dakota.

Ohio Department of Education, $14,000.

Center coordinator: Sherry Mullett, Room 811, 65 S. Front St., Columbus, OH 43215; (614) 466-5016.

Year's chief objective: to develop 20 more community school programs and add community education in 80 more school districts.

Total budget: $27,097.

People served: residents of Ohio.

Oklahoma State University (OSU), $16,000.

Center director: Deke Johnson, 309 Gunderson Hall, OSU, Stillwater, OK 74074; (405) 624-7246.

Year's chief objective: to develop 15 more community school programs and add community education in 14 more school districts.


People served: residents of Oklahoma.

San Diego County Department of Education, $24,000.

Center director: Bruce Braciszewski, 6401 Linda Vista Rd., San Diego, CA 92111; (619) 292-3753.

Year's chief objective: to develop five more community school programs and add community education in three more school districts.

Total budget: $134,072.

People served: residents of San Diego County.

Santa Barbara County Schools, $19,000.

Center director: Lou Skiera, 522 N. Salsipuedes St., Santa Barbara, CA 93103; (805) 963-8654.

Year's chief objective: to develop four more community school programs and add community education in one more school district.

Total budget: $129,000.

People served: residents of Santa Barbara County.
Santa Clara County Schools; $16,500.

Center director, David Aikman, 100 Skyport Dr., San Jose, CA 95115; (408) 947-6629.

Year's chief objectives: to open six more community school programs and add community education in one more school district; to disseminate information on San Jose's Si Se Puede Project to reduce school absenteeism and violence and improve health conditions and the attitudes of students in inner-city San Jose. "Si se puede" is Spanish for "It can be done."

Total budget: $104,690.

People served: residents of Santa Clara County.

Tennessee State University (TSU), $21,000.

Center director: Dr. Edward Hantel, Downtown Campus, TSU, 10th and Charlotte, Nashville, TN 37203; (615) 251-1540.

Year's chief objective: to start seven more community school programs and add community education in five more school districts.

Total budget: $71,796.

People served: residents of Tennessee.

Texas A&M University, $23,700.

Center director: Dr. Robert I. Berridge, College of Education, Texas A&M, College Station, TX 77843; (713) 845-2620.

Year's chief objective: to develop 20 more community school programs and add community education in 15 more school districts.

Total budget: $70,820.

People served: residents of Texas.

University of Alabama in Birmingham (UA-Birmingham), $29,500.

Center director: Dr. Boyd Rogan, UA-Birmingham, University Station, Birmingham, AL 35294; (205) 934-5208.

Year's chief objectives: to start five more community school programs and add community education in five school districts; to develop at least one model of community education that is not school-based; to work with the Alabama Center for Higher Education, a consortium of eight black Alabama colleges, for more participation by blacks in community education.

Total budget: $60,566.

People served: residents of Alabama.
University of Connecticut (UC), $91,000 (including support for centers in Maine, Massachusetts and New Hampshire).

UC center director: Dr. Patrick B. Mullarney, UC, U-142, Storrs, CT 06268; (203) 486-2738.

Year's chief objective: to start 29 more community school programs and develop community education in 16 more school districts in the four states.

Total budget: $233,764.

People served: residents of Connecticut, Maine, Massachusetts and New Hampshire.

University of Delaware (UD), $11,000.

Center director: Dr. LeRoy B. Allen, School of Education, UD; Newark, DE 19711; (302) 738-2775.

Year's chief objective: to open three more community school programs, establish two demonstration projects and spread community education to three more school districts.

Total budget: $59,297.

People served: residents of Delaware.

University of Florida (UF), $43,000 (including support for center at Florida Atlantic University).

Center director: Dr. Phillip A. Clark, College of Education, UF, 124 Norm Hall, Gainesville, FL 32611; (904) 392-0623.

Year's chief objective: to open 10 more community school programs and add community education in one more school district.

Total budget: $77,793.

People served: residents of Florida.

University of Georgia (UG), $32,000.

Center director: Dr. Paul F. DeLargy, 300 Old College, UG, Athens, GA 30602; (404) 542-3350.

Year's chief objective: to develop eight more community school programs and broaden community education to include four more school districts.

Total budget: $116,716.

People served: residents of Georgia.

University of Hawaii at Manoa (UH), $9,000.

Center director: Dr. Ralph K. Stueber, College of Education, UH, 1776 University Ave., Honolulu, HI 96822; (808) 948-7817.
Year's chief objective: to open six more community school programs.
Total budget: $44,048.
People served: residents of Hawaii.

University of Maryland (UM), $17,000 (includes support for center in Maryland State Department of Education).

Center director: Dr. Robert Reisinger, College of Education, Room 1211, UM, College Park, MD 20742; (301) 454-6426.

Year's chief objective: to develop one more community school program and community education in one more school district.
Total budget: $51,172.
People served: residents of Maryland.

University of Missouri-St. Louis (UM-St. Louis), $40,000 (includes support for center at Kansas State University).

Center director: Dr. Everette E. Nance, 202 Service Building, UM-St. Louis, 8001 Natural Bridge Rd., St. Louis, MO 63121; (314) 553-5746.

Year's chief objective: to develop 13 more community school programs and add community education in three more school districts in the two states.
Total budget: $120,498.
People served: residents of Missouri and Kansas.

University of Nebraska-Lincoln (UN-Lincoln), $16,000.

Center coordinator: Dr. Loren R. Bonneau, Teachers College 202, UN-Lincoln, Lincoln, NE 68588; (402) 472-3726.

Year's chief objective: to develop six more community school programs and broaden community education to include two more school districts.
Total budget: $75,869.
People served: residents of Nebraska.

University of Oregon (UO), $76,000 (includes support for centers in Alaska, Montana and Washington and at Clackamas (OR) Community College).

Center director: Larry Horyna, UO, 1724 Mott St., Eugene, OR 97403; (503) 686-3997.

Year's chief objective: to develop 100 more community school programs and broaden community education to include 30 more school districts in the four states.
Total budget: $351,021.
People served: residents of Oregon, Alaska, Montana and Washington.
University of South Carolina (USC), $16,000.

Center director: Dr. Jack Lyday, College of Education, USC, Columbia, SC 29208; (803) 777-7748.

Year's chief objectives: to design an initiative for youth involvement in education and conduct 10 pilot programs in behalf of students experiencing academic and other school-related problems; to establish a school-community economic-development task force and assist three isolated rural communities to undertake economic-development programs; to conduct a study on what kind of training is most needed by community education professionals; to develop five more community-school programs and spread community education to three more school districts.

Total budget: $21,172.

People served: residents of South Carolina.

University of South Dakota (USD), $47,977.

Center director: Dr. H. Elizabeth Morten, School of Education, USD, Vermillion, SD 57069; (605) 677-5368.

Year's chief objectives: to develop three more community school programs and add community education in three more school districts; to award seed grants for community education development to three school districts with a significant percentage of American Indian population.

Total budget: $83,461.

People served: residents of South Dakota.

University of Southern Mississippi (USM), $14,500.

Center director: Dr. William M. Hetrick, Department of Educational Administration, Research and Foundations, USM, Box 9336, Southern Station, Hattiesburg, MS 39406-9336; (601) 266-4578.

Year's chief objective: to open six more community school programs and add community education in two more school districts.

Total budget: $51,370.

People served: residents of Mississippi.

University of Virginia (UV), $38,500 (including support for Virginia Polytechnic Institute and State University).

Center director: Dr. Larry E. Decker, UV, Ruffner 217, 405 Emmet St., Charlottesville, VA 22903; (804) 924-0866.

Year's chief objective: To open 10 more community school programs and add community education in six more school districts.

Total budget: $187,647.

People served: residents of Virginia.
University of Wyoming (UW), $13,000.

Center director: Dr. James D. Andersen, UW, Box 3274, University Station, Laramie, WY 82071; (307) 766-2389.

Year's chief objective: to develop six more community school programs and add community education in two more school districts.

Total budget: $28,250.

People served: residents of Wyoming.

Vermont State Department of Education, $15,000.

Center director: Sandra Robinson, Department of Education, Montpelier, VT 05602; (802) 828-3131.

Year's chief objective: to develop two new community school programs and add community education in two more school districts.


People served: residents of Vermont.

West Virginia College of Graduate Studies (WVCGS), $16,000.

Center director: JoAnn Hall, WVCGS, Institute, WV 25112; (304) 768-9711.

Year's chief objective: to develop four new community school programs and add community education in two more school districts.

Total budget: $31,581.

People served: residents of West Virginia.

Wisconsin Department of Public Instruction (WDPT), $31,000 (including support for center at the University of Wisconsin in Madison).

Center director: Dr. Eric C. Smith, WDPI, 125 S. Webster St., Madison, WI 53702; (608) 266-3569.

Year's chief objective: to develop five new community school programs and add community education in five more school districts.

Total budget: $90,330.

People served: residents of Wisconsin.
Fact Sheet: Increasing Public Confidence in Public Education

Grantee: Council of Chief State School Officers

Program director: Dr. William F. Pierce
Executive Director
Council of Chief State School Officers
379 Hall of States
400 North Capitol St., NW
Washington, DC 20001
(202) 624-7702

Amount: $75,000
Period: 7/1/83 - 6/30/84
Mission: Openness

Purpose:
To assist the Chief State School Officers in using the community education problem-solving strategy to increase public confidence in American public education.

The grant is expected to have these results:
- Appointment of a steering committee to provide major policy direction for the project.
- A Public Confidence Invitational Institute to convene education leaders and selected others to listen to presentations related to building public confidence.
- Establishment of an Operations Committee to provide continued guidance to the project in the areas of organization, scheduling, evaluation and implementation.
- Development of a monitoring/evaluation plan.
- Identification of pilot states to initiate projects to address different problems related to increasing public confidence in education.

Background:
Need for program:
The project will provide an opportunity to link community education with the only organization representing America's state education agencies.

Statistics:
People served: individual chief state school officers, the staffs of state education agencies and community leaders.
Total budget: $75,000.
Project support to date: $85,000 (1983-84).
Grant money goes for: salaries, supplies, technical assistance resource team, printing and travel.

Accomplishments to date:
The council completed the initial plan for the project with a $10,000 grant from the Mott Foundation. The council recently cosponsored the State Education Agency Community Education Training programs conducted by Appalachian State University.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

8/24/83
Fact Sheet: Community Education Development Centre

Grantee: Coventry, England, Department of Education

Program director: John Rennie, director
Community Education Development Centre
Briton Road
Coventry, England CB2 4LF
(0203) 440814

Amount: $78,500
Period: 1/1/84 - 12/31/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 272

Purpose:
To continue partial support of the center, which serves all of the United Kingdom -- England, Scotland, Wales and Northern Ireland.

The grant will have these results:
- Training programs serving the United Kingdom.
- Provision of community education resources and dissemination of information, through a newsletter and other means.

Background:
Need for program:
The center is the major unifying force for community education in the United Kingdom, where the movement is in an advanced stage of development and takes leadership in meeting many community needs.

Statistics:
People served: the residents of England, Scotland, Wales and Northern Ireland.
Total budget: $287,245.
Project support to date: $301,418 (1980-83).
Grant money goes for: salaries, travel, office costs and special projects.

Accomplishments to date:
Coventry has been the leader of British community education for about 15 years. The center was established in 1981 with support from the Mott Foundation, the Bernard van Laren Foundation of Holland and the City of Coventry, which continue their support. Centers organize "top shops" that teach job skills to young people and help them to find employment. A product-development program is operated during the final year of school for students who choose to end their formal education at the age of 16.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer
1/5/84
Fact Sheet: Visiting Professor of Community Education

Grantee: Eastern Michigan University (EMU)  
Program director: Dr. Peter L. Clancy  
Visiting Professor of Community Education  
Community Education Research Project  34F Boone Hall  
Eastern Michigan University  
Ypsilanti, MI 48197  
(313) 487-1088  

Amount: $100,000  
Period: 7/1/83 - 6/30/84  
Mission: Openness  

Purpose:

To complete a five-year project using a visiting professor of community education for a study on the future development and implementation of community education throughout the United States.

The grant is expected to have these results:
- Completion and preparation of reports on several research projects, including studies of academic achievement in selected cities, Florida and Michigan studies of cost effectiveness, and a study of school board composition in Michigan.
- A study of 30 effective Michigan schools with minority student populations and a report on the results.
- Sharing of the research results with a number of organizations, including the National Community Education Association, and educational journals.

Background:

Need for program:
To develop evidence that community education leads to increased citizen involvement in community affairs along with improvement in community life and student skills.

Statistics:

People served: all those involved in community education.  
Total budget: $100,000.  
Project support to date: $604,619 (1979-83).  
Grant money goes for: salaries, travel, office costs and contracted research services.

Accomplishments to date:
One of the projects completed was the development of "A National Profile of Community Education."

Foundation contact persons:
- Judy Y. Samelson  
  Director of Communications  
- Dr. Pat Edwards  
  Program Officer  

4/7/83
Fact Sheet: Community Education Development Project

Grantee: Flint Board of Education
Program director: Daniel J. Cady, Coordinator
Staff and Leadership Development
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1211

Amount: $150,000
Period: 7/1/83 - 6/30/84
Mission: Openness

Purpose:
To allow the Flint Community Schools to continue increasing their capabilities and capacity to demonstrate leadership in the field of community education.

The grant is expected to assist the system address the changing role of community education through:
- Reexamination and definition of the roles of the community school director and home-school counselor.
- Development of new ways to serve the needs of the 75 percent of Flint's population who do not have children in K-12 schools.
- Workshops and visitations for local, national and international individuals.
- Assistance, whenever possible, and support of the revitalization of downtown Flint and its neighborhoods.

Background:

Need for program:
In recognizing that community education is a major effort of the Flint school system, this project contributes to the development and renewal of leadership in such school-community issues as: dwindling enrollments and resources, an aging urban population and city revitalization.

Statistics:
People served: residents of Flint.
Total budget: $150,000.
Project support to date: $349,460 (1982-83).
Grant money goes for: salaries, contracted services, travel, office and miscellaneous expenses.

Accomplishments to date:
A project advisory committee has been appointed.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/13/83
Fact Sheet: Elementary Community School Program

Grantee: Flint Board of Education

Program director: Anne Gregory, Director
Elementary Education
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1256

Amount: $172,032
Period: 7/1/83 - 6/30/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 277

Purpose:
To continue support of a program serving all of Flint's 37 elementary school neighborhoods, offering enrichment, educational and recreation classes and activities for a population ranging from preschool children to senior citizens. Community school directors, who work with advisory councils in planning activities, provide referral and counseling services as well as information on jobs, housing, crime and other aspects of urban living. Counselors are also responsible for programmed community use of school facilities and the delivery and coordination of community services. Summer programs include educational, social and recreational activities for elementary-age children. Community school director training and inservice, as well as student exchanges at the fifth and sixth grade levels will be emphasized this year.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Rebecca Hutton
Program Associate

5/13/83
Fact Sheet: Flint Community Schools Coventry Trip

Grantee: Flint Board of Education  
Amount: $31,548  
Period: 12/1/83 - 11/30/84  
Mission: Openness

Program director: Dan Cady  
Coordinator  
Staff and Leadership Development  
Flint Community Schools  
923 E. Kearsley St.  
Flint, MI 48502  
(313) 762-1122

Purpose:
To send a team of 17 Flint persons to England June 15-23, 1984 to study community education as it is practiced in the United Kingdom and particularly as it relates to unemployment.

Relationship to existing programs:  
It is related to the community school programs carried on in Flint elementary and secondary schools and others in school systems throughout the country.

The grant is expected to have these results:
- A day in London to learn about the English educational system and to visit an industrial village, such as the one planned in Flint to house new businesses and increase employment.
- Four days in Coventry, including:
  -- One day to become familiar with the community education programs in elementary schools.
  -- One day in secondary schools.
  -- One day at a "top shop," one of a number of job-training centers established through the community education program in behalf of youth and unemployed adults.
  -- One day at the Foundation-supported Community Education Development Centre in Coventry, whose training program serves all of the United Kingdom: England, Scotland, Wales and Northern Ireland.
- Preparation of a paper comparing the Coventry and Flint community education programs and offering recommendations for possible adaptation in Flint of some aspects of the Coventry program.

Makeup of the traveling group:  
Dr. Pat Edwards, Mott program officer for community education, will accompany the team. In addition to Dr. Joseph Pollack, superintendent of community education, two community school directors and nine other men and women on the staff of the Flint Community Schools, the group will include two members of the Board of Education, the president of the United Teachers of Flint, the director of Flint's National Center for Community Education and a member of the Community Advisory Council.
Background:

Need for program:

Coventry, like Flint, is an automobile-manufacturing center and has problems similar to those in Flint. Coventry has more experience than Flint in dealing with unemployment. Community education is in an advanced state of development in the United Kingdom, and Coventry has piloted unique programs, such as the "top shops," that might be worthy of trying in Flint.

Statistics:

People served: those benefiting from the Flint community schools program.

Total budget: $31,548.

Grant money goes for: transportation, hotel accommodations and related expenses.

Accomplishments to date:

Planning of the trip. Dr. Edwards, who has visited Coventry and is familiar with British-style community education, will serve as a resource person and trip guide. Jon Blyth, a Mott program officer whose work area includes youth unemployment, will be in England at the same time and will join the group during part of the stay.

What they say:

"The trip has the potential to provide the Flint Community Schools with the opportunity to become a major partner with other community groups in addressing Flint's problems and challenges." -- Dr. Joseph Pollack, Flint superintendent of community education.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

1/30/84
Fact Sheet: Secondary Community School Program

Grantee: Flint Board of Education

Program director: Thomas Herron, Director
Secondary Education
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1238

Amount: $107,960
Period: 7/1/83 - 6/30/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 278

Purpose:
To contribute partial support for maintaining and strengthening the community education programs and activities in 13 Flint secondary schools. The program, through the supervision of community school directors, offers educational, enrichment and recreational activities for persons of all ages; community services for students and community residents; and opportunities for citizens to take part in program development through advisory councils. Community school directors are the channel through which services of community agencies and volunteer organizations become available to the school community. Directors also work to improve classroom learning experiences for students. They encourage widespread participation in such community activities as the Flint Olympian and CANUSA Games and the Flint Winter Games.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Rebecca Hutton
Program Associate

5/13/83
Fact Sheet: Community Education Planning and Program Development

Grantee: Health and Welfare PLANNING Association

Program director: Ann Winkelstein, Director
Community Education Project
Health and Welfare PLANNING Association
200 Ross St.
Pittsburgh, PA 15219
(412) 392-3100

Amount: $50,000
Period: 5/1/83 - 4/30/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 281

Purpose:
To provide partial support for the implementation of community education in a major urban area, Pittsburgh, Pennsylvania.

The grant is expected to have these results:
- Establishment of a community education committee or council in at least six areas of the city.
- Increased community involvement in planning and providing programs and services.
- Increased use of existing public facilities by the community.
- Expanded awareness and participation in the community education process throughout the city.

Background:
Need for program:
To help the Pittsburgh school system become more responsive to the needs of schoolchildren and community residents, especially those in the inner city.

Statistics:
People served: residents of Pittsburgh.
Total budget: $92,500.
Project support to date: $142,500 (1981-83).
Grant money goes for: personnel, travel, printing, office and administrative costs.

Accomplishments to date:
A city-wide planning committee is being convened to explore after school care programs for school-age children. A pilot program on drug-abuse prevention has been initiated. A local directory of educational and recreational programs and other community services, and a booklet describing the type and location of facilities throughout the city have been developed. Current policies affecting community education and its development in the city have been reviewed and evaluated.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/26/83
Fact Sheet: School Councils

Grantee: Institute for Responsive Education (IRE)  
Program director: Dr. Don Davies, President  
Institute for Responsive Education  
605 Commonwealth Ave.  
Boston, MA 02215  
(617) 353-3309

Amount: $40,000
Period: 7/1/83 - 6/30/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 283

Purpose:
To provide technical assistance, publications and training to selected areas of the country that are implementing school-improvement programs involving citizens.

The grant is expected to have these results:
- Support for grass roots efforts to improve the instructional effectiveness of public schools, specifically through trained school councils at identified sites.
- An increase in public understanding and support for community education concepts and practices.
- Selection and establishment of a network of 30 key resource people.
- Dissemination of a variety of instructional and informational publications to selected audiences.

Background:
Need for program:
To spread the concept of using school councils as a means for bringing educators, parents and other community interests together in a structured manner to share information, identify needs, allocate resources and mobilize community efforts to improve schools.

Statistics:
People served: all those interested in improving public education.
Total budget: $40,000.
Project support to date: $347,208 (1979-83).
Grant money goes for: salaries, office and support expenses, travel and printing.

Accomplishments to date:
IRE has developed a national network of citizen and school groups involved in school improvement. In addition to conducting a national survey to identify promising models of school/community cooperation, IRE has co-sponsored a seminar on community education and school effectiveness and has initiated joint planning efforts with other national agencies concerned with community education.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications  

Dr. Pat Edwards  
Program Officer

3/29/83
In-Service Training for Elementary Principals in Community Education

Grantee: National Association of Elementary School Principals Foundation

Program director: Dr. Samuel G. Sava
Executive Director
National Association of Elementary School Principals Foundation
1920 Association Dr.
Reston, VA 22091
(703) 620-6100

Purpose:

To allow the National Association of Elementary School Principals Foundation, in cooperation with the National Center for Community Education, to design and implement an in-service training project aimed at helping elementary principals assume the leadership role in community-school relations.

Relationship to existing programs:
This is one of many community education projects sponsored by the Foundation throughout this country and abroad.

The grant will have this result:
• Three week-long community education in-service training workshops aimed at providing 70 to 75 elementary principals with:
  ---Information about the philosophy of community education and the community school concept.
  ---Technical assistance for implementing community education programs in collaboration with other agencies in their home communities.
  ---Training in both professional and grass-roots leadership in developing community partnerships.
  ---Evaluation and assessment skills to assist in the continual improvement of community education programming and processes.

Background:

Need for program:
A vital step in implementing community education is identifying those individuals who have the skills necessary to take a leadership role in promoting community education. Research has shown that principals are key figures both in motivating staff and in promoting change within the school and the community. Effective in-service training for elementary principals in community education will result in more effective leadership in its advancement.

How it meets Foundation objectives:
• Should improve community education leadership at the local level.
• Should lead to community improvement.
• Should contribute to accessibility of the schools and improve the schools' responsiveness to the community.
• Should increase community participation in school programs.

Statistics:

People served: 70 to 75 elementary school principals and the residents of the areas served by the schools involved.

Total budget: $40,000.

Grant money goes for: administrative support and travel.

Accomplishments to date:

None; this is a new project.

What they say:

"It has been assumed that most principals will learn their craft 'on the job'. Obviously, this has not been an effective training method. Planned, coordinated in-service training for principals emphasizing community education awareness; skills and processes will bring about more effective leadership in promoting community education." --Dr. Pat Edwards, Mott Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

7/13/83
Fact Sheet: Inter-American Center for Community Education (IACCE)

Grantee: National Association of the Partners of the Alliance, Inc. (Partners of the Americas)

Program director: James T. Cooney, Director
Inter-American Center for Community Education
1424 K St., NW
Washington, DC 20005
(202) 628-3300

Amount: $300,000
Period: 1/1/84 - 12/31/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 286

Purpose:
To continue support of the Inter-American Center's program to develop and advance community education in Central and South America and the Caribbean area and to exchange information with North American counterparts. This is the Foundation's fifth grant to the center which was established in 1979.

The grant is expected to have these results:
- Continuation of a small-grants program for community-development projects that help meet pressing social needs and improve the quality of life.
- Establishment of a regional community education center in San Jose, Costa Rica.
- Continued technical assistance to the U.S.-Mexican partnerships with an eye to establishing a fifth community education center in Mexico in 1985.
- Two meetings of center directors to continue networking between the centers.

Background:
Need for program:
- To foster community-based learning and build on the social progress and international understanding achieved through partnerships between states in this country and Latin America.

Statistics:
- People served: those in Latin America and, indirectly, many North Americans.
- Total budget: $300,000.
- Project support to date: $1,622,500 (1979-83).
- Grant money goes for: administrative and program costs.

Accomplishments to date:
The third of five regional centers to serve Central and South America and the Caribbean has been established in Cali, Colombia. The first two were opened in Belo Horizonte, Brazil, and on St. Lucia, a small island in the Eastern Caribbean. The Inter-American Center also provided technical assistance throughout Latin America, administered a small grants program, conducted a fellowship program and continued to identify and generate new sources of funding.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

10/26/83
Fact Sheet: Block Grant Monitoring

Grantee: National Committee for Citizens in Education
Program director: Stanley Salett, Senior Associate

Amount: $50,000
Period: 4/1/83 - 3/31/84
Mission: Openness

National Committee for Citizens in Education (NCCE)
Suite 410, Wilde Lake Village Green
Columbia, MD 21044-2396
(301) 997-9300

Purpose:
To monitor citizen involvement in the block-grant process, and to develop and disseminate information on shifts in federal, state and local funding for education.

The grant is expected to have these results:
- Publications and training sessions for parents and public interest groups at the state and local levels which will assist them in becoming involved in the block-grant process.
- Monitoring implementation of the block-grant law by state departments of education.
- Distribution of information on the block-grant process through the community education network.
- A clearinghouse of information on state activities concerning the block-grant laws.

Background:
Need for program:
This project will attempt to restore some responsiveness from the state and local levels of government to their constituencies. Congress recently consolidated over 30 federal education programs, shifting the authority to determine how program funds will be spent from the federal to the local and state levels.

Statistics:
People served: professionals and participants in the community education field.
Total budget: $50,000.
Project support to date: $100,000 (1982-83).
Grant money goes for: personnel and miscellaneous expenses.

Accomplishments to date:
A state-by-state assessment of how citizens are involved in the block-grant process has been completed. A national data base on citizen involvement has been designed and computerized for the NCCE clearinghouse.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Rat Edwards
Program Officer

4/6/83
### Fact Sheet: National Community Education Association

**General Purposes**

**Grantee:** National Community Education Association  
**Program director:** George Kliminski  
Acting Executive Director  
National Community Education Association (NCEA)  
1201 16th St., NW, Suite 305  
Washington, DC 20036  
(202) 466-3530

**Purpose:**

To continue general support of the National Community Education Association, which provides leadership and direction in community education development through service, advocacy, publications and training.

The grant will contribute to these results:
- Continuing increase in NCEA membership.
- Increased membership in the National Community Education Foundation and increased fundraising activities.
- Expansion of NCEA publications and products.
- Technical assistance to state associations on coalition building.
- Expansion of cooperative relationships with other associations to promote community education.

**Background:**

Need for program:

To provide a coordinated, national voice for community education.

**Statistics:**

People served: lay and professional participants in community education.  
Total budget: $573,900.  
Project support to date: $187,500 (1981-83).  
Grant money goes for: general support.

**Accomplishments to date:**

- NCEA celebrated National Community Education Day in November, 1982 as part of the annual American Education week. A seminar on community education/school public relations was held in June, 1982 and a series of recommendations developed by the participants was presented to the board of directors of NCEA and the National School Public Relations Association. A Joint Task Force on Creating Greater Public Confidence in America's Public Schools was established by NCEA, the American Association of School Administrators and the National School Public Relations Association to develop strategies to help school officials increase the level of public support for education in their communities.

**Foundation contact persons:**

- Judy Y. Samelson  
  Director of Communications  
- Dr. Pat Edwards  
  Program Officer
Fact Sheet: National Community Education Clearinghouse

Grantee: National Community Education Association (NCEA)

Program director: George Kliminski
Acting Executive Director
National Community Education Association
1201 16th St., NW, Suite 309
Washington, DC 20036
(202) 466-3530

Amount: $40,000
Period: 7/1/83 - 6/30/84
Mission: Openness

Purpose:
To enable the NCEA to continue operating the National Community Education Clearinghouse as the only national dissemination center and resource for information on the community education movement.

The grant is expected to have these results:
- Continued operation of response and referral service, review of the materials in the clearinghouse data base and elimination of those no longer relevant to needs of users.
- A survey of community educators to determine their concerns in the area of community social issues, preparation of case histories on successful working programs and dissemination of the information to community education and other audiences. These will include at least 20 other national associations.
- Dissemination of clearinghouse information through the newsletters of the country's 40 state community education associations, the NCEA's newsletter, Community Education Today, and its quarterly, Community Education Journal.

Background:
Need for program:
To provide a source of relevant information for community education practitioners and others involved in the national movement.

Statistics:
People served: all those working or interested in community education.
Total budget: $40,000.
Project support to date: $523,098 (1979-83).
Grant money goes for: salaries, office and printing costs.

Accomplishments to date:
The clearinghouse, responding to several thousand requests annually, has been a support arm of community education since 1977.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

4/7/83
Fact Sheet: National Community Education Leadership Development

Grantee: National Community Education Association (NCEA)

Program director: Dr. Duane Brown, Director
National Center for Community Education
1017 Avon St.
Flint, MI 48503
(313) 328-1161

Amount: $371,100
Period: 7/1/83 - 6/30/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 292

Purpose:
To coordinate leadership and other community education training programs sponsored by the Foundation under the direction of the National Community Education Association.

The grant is expected to have these results:
- Continuation of the current annual Eastern and Western Community Education Leadership Renewal Institutes.
- Continuation of individual community leadership development/renewal programs.
- Continuation of short-term training programs at the National Center with the option of offering workshops in other localities as need arises.
- Evaluation of the NCEA Leadership Development Project.

Background:
Need for the program:
To bring about coordination of community education leadership training and to expand such training, thus resolving concerns expressed by the NCEA board of directors and the Office of Community Education in the U.S. Department of Education.

Statistics:
People served: those newly interested in community education and others with experience at the local, state, regional or national levels.
Total budget: $371,100
Project support to date: $738,100 (1982-83).
Grant money goes for: salaries, administrative costs, leadership-renewal institutes, short-term training, travel, committee and task force meetings.

Accomplishments to date:
The May Institutes have been very highly evaluated by community education leaders. The Individual Task Force is currently submitting a leadership proposal for Foundation consideration. The short-term training in Flint continues to be well attended and highly evaluated.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

6/14/83
Fact Sheet: Community Education Resource Centers

Grantee: New York City Board of Education.

Program director: Dr. Stephen Wepner
Assistant Director of Chancellor's Initiatives
Chancellor's Office
New York City Board of Education
110 Livingston St.
Brooklyn, NY 11201
(212) 596-5278

Amount: $300,000
Period: 10/1/83 - 9/30/84
Mission: Openness

Purpose:
To help the New York City School System, the nation's largest, continue its project to broaden its services and outreach by developing a community education program. For results to date, see Mott special report, "Community Education: Partnerships for Tomorrow."

The grant is expected to have these results:
- Development of community education resource centers in five more neighborhood schools, bringing the number of centers to 15.
- Help for the new centers in finding local sources of funding for the educational, recreational, cultural and human-service activities to be provided.
- Efforts to develop broad citizen participation in the programs.

Background:
Need for program:
To make the New York schools more responsive to the needs of the swiftly changing population through partnerships between the schools and the people of their neighborhoods.

Statistics:
People served: residents of the five school areas to have new resource centers.
Total budget: $743,600.
Project support to date: $711,840 (1981-83).
Grant money goes for: salaries, travel, office supplies, and conferences.

Accomplishments to date:
"All in all," says the Chancellor's Office, "we are pleased with our many accomplishments this second (1982-83) year. In a short period of time, we have trained coordinators, established advisory councils, found audiences, mobilized resources, and have gotten many programs and activities started."

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

2/3/84
Fact Sheet: Impact Evaluation of Community Education in California

Grantee: San Diego County Department of Education

Program director: Carole Carnie
Evaluation Coordinator
San Diego County Department of Education
6401 Linda Vista Rd.
San Diego, CA 92111
(619) 292-3637

Amount: $37,500
Period: 7/1/83 - 6/30/84
Mission: Openness
Renewal: See Facts on Grants 1982, Page 301

Purpose:

To complete evaluation of the impact of community education in San Diego County, and, through additional support from the State Department of Education, in the state's San Francisco Bay area and Central Valley. Ms. Carnie is overall director.

The grant is expected to have these results:

- Continued research on the impact of community education on student achievement, school curricula, vandalism, public support of education, cost effectiveness, use of facilities and the local and state political process.
- Publication of a Community Education Impact Evaluation Handbook for use of policymakers, school administrators and agencies wishing to use the California evaluation as a model.

Background:

Need for program:
To show whether the apparently positive effect of community education is an actuality or an unfounded perception.

Statistics:

People served: California's residents and educators and potentially those in many other states.
Total budget: $37,500 (for the San Diego part of the study).
Project support to date: $75,000 (1982-83).
Grant money goes for: salaries, consultants, travel, telephone and printing.

Accomplishments to date:

The San Diego County Department of Education has completed a preliminary study on the impact of community education on public support of education, vandalism and student attendance. The department is in the process of completing a handbook to help schools do their own impact evaluations of community education.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

7/26/83
Fact Sheet: Urban Community Education Assistance "Si Se Puede"

Grantee: Santa Clara County Department of Education

Program director: David Aikman, Director
Center for Community Education
Office of Santa Clara County Superintendent of Schools
100 Skyport Drive
San Jose, CA 95110
(408) 947-6629

Amount: $24,650
Period: 9/1/83 - 8/31/84

Mission: Openness

Renewal: See Facts on Grants 1982, Page 306

Purpose:
To continue technical assistance for San Jose's Si Se Puede Project to reduce school violence and absenteeism, dropouts and vandalism, and to increase youth options/employment in a 288-square block area of the inner-city. "Si Se Puede" is Spanish for "It can be done."

The grant is expected to have these results:
- Continued training and technical assistance for directors of community education programs in San Jose High School and seven feeder schools.
- Coordination of an internship project in which 60 university students work in Si Se Puede annually; coordination of training for these interns.
- Organization of monthly workshops, four area-wide seminars and three large area-wide events for residents, staff, and agency representatives.

Background:
Need for program:
Community workers in the project are street-wise. Through training, they and the interns, along with citizens, teachers and advisory council members are in a better position to work with central San Jose's heavily Hispanic youth population and many Indo-Chinese and Portuguese people moving into the area.

Statistics:
People served: about 15,000 young people living in inner-city San Jose.
Total budget: $35,993.
Project support to date: $69,800 (1981-83).
Grant money goes for: training and administration.

Accomplishments to date:
There has been significant improvement in the problem areas of truancy and vandalism, and agency collaboration has been strengthened. The project has expanded to seven sites and established links with the Indo-Chinese community. A videotape describing the project was produced by a local public broadcasting station.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/27/83
Fact Sheet: Mobile Training Institute

Grantee: University of Oregon

Program director: Mr. Larry Horyna
Northwest Coalition for Community Education
University of Oregon
1724 Moss St.
Eugene, OR 97403
(503) 686-3996

Amount: $70,000
Period: 7/1/83 - 6/30/84

Mission: Openness

Renewal: See Facts on Grants 1982, Page 318

Purpose:
To provide one-week awareness and leadership training workshops on rural community education throughout the United States.

The grant is expected to have these results:
- Five one-week workshops for a maximum of 125 rural community school coordinators.
- One week-long specialized training session for a maximum of 25 community education personnel.
- The use of exemplary community education models in the training of community education personnel.

Background:
Need for program:
To provide short-term training workshops for rural community educators in their home regions, thereby saving the expense of a trip to Flint.

Statistics:
People served: community educators.
Total budget: $70,000
Project support to date: $421,593 (1978-83).
Grant money goes for: salaries, office expenses, travel, workshop expenses, printing and publishing.

Accomplishments to date:
The content and format of the training workshops have been developed by a unique process involving rural community educators across the nation. The training has been particularly valuable in the Northwest, which has the country's largest concentration of full-time rural community school directors.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

7/5/83
Fact Sheet: York University Center for Community Education

Grantee: York University

Program director: Ted Gould, Project Director

Ontario Community Education Centre
York University
Ross Building, North 706
4700 Keele St.
Downsview, Ontario M3J 1P3
(416) 667-6301 or 225-4661 Ext. 379

Amount: $19,975

Period: 7/1/83 - 6/30/84

Mission: Openness

Renewal: See Facts on Grants 1982, Page 330

Purpose:

To establish a community education center which will disseminate information and provide technical assistance and leadership training in community education throughout the province of Ontario, Canada.

The grant is expected to have these results:

- Dissemination of a newsletter to community groups and human service providers across the province.
- Funding for community schools demonstration projects.
- Training for school advisory council members, school board members, teachers, administrators, community educators, volunteers and others in techniques to promote community involvement in education.
- Development of a Canadian Community Education Network.
- Assistance to schools not presently served by community education.

Background:

Need for program:
To develop training services essential to the growth of community education.

Statistics:

People served: residents of Ontario.
Total budget: $112,789.
Project support to date: $54,975 (1982-83).
Grant money goes for: administration and training.

Accomplishments to date:

The centre has developed a Community Education human resources list including names and locations. The Ontario Community Education Association held its second major conference on community education in Ottawa, May 1982.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Rebecca Hutton
Program Associate

6/30/83
ADDITIONAL GRANT: OPENNESS

Brandon University
Brandon, Manitoba

$10,000

Third-year funding for Manitoba Regional Community Education Centre, one of three in Canada.
We will investigate and, if appropriate, fund differing forms of planning and management for the most efficient allocation, use and delivery of resources.

Under this mission, the Foundation supports programs that help communities get the most mileage out of their resources.

The Foundation is focusing on programs that help public institutions and non-profit agencies provide better quality service at reduced costs through long-range planning, evaluation and streamlining of systems.
Fact Sheet: Citizen Involvement in Community Planning and Problem Solving

Grantee: Council of Educational Facility Planners, International (CEFP)

Program director: Dr. Dwayne E. Gardner
Executive Director
Council of Educational Facility Planners, International
29 W. Woodruff Ave.
Columbus, Ohio 43210
(614) 422-1521

Amount: $125,000
Period: 4/1/83 - 3/31/84
Mission: Allocation, use and delivery of resources

Purpose:
To provide materials, training and technical assistance through which citizens can participate in community planning and problem solving.

The grant is expected to have these results:
- Analysis of council projects during the past five years and dissemination of the study results.
- Computerization of CEFP resource and referral information; publication of an annotated bibliography of these resources.
- Continuation of technical assistance to community groups and organizations.

Background:
Need for program:
The planning role is an appropriate way for citizens to enter public decision-making processes, because that is how future goals and actions are laid out for public officials to follow.

Statistics:
People served: community groups working in the areas of volunteerism, community renewal, openness and community education.
Total budget: $125,000.
Project support to date: $377,687 (1981-83).
Grant money goes for: salaries, travel, conference fees, office and indirect costs.

Accomplishments to date:
During the past year, CEFP staff responded to 1,000 inquiries, provided on-site technical assistance to 26 organizations in 15 states, and made 24 presentations to national organizations. Results of the three-year planning effort include trained citizen facilitators, revitalization of neighborhoods and business districts, improved inter-governmental coordination in meeting community needs and escalation of citizen use of public facilities.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program officer

4/8/83
Fact Sheet: Management of Decline

Grantee: Flint Board of Education  
Program director: Steve Nikoloff  
Consultant  
Flint Community Schools  
923 E. Kearsley St.  
Flint, MI 48503  
(313) 762-1883  
Amount: $57,546  
Period: 7/1/83 - 6/30/84  
Mission: Allocation, use and delivery of resources

Purpose:
To support a project addressing the major issues and concerns facing the Flint Community Schools due to the decline in student enrollment and resources.

Relationship to existing programs:
Many urban school districts are currently facing long-term retrenchment due to declining enrollment and revenue loss. Foundation grants to the Council of Educational Facility Planners, International and the Flint Board of Education have addressed the issue of citizen involvement in community planning and problem-solving in the area of education and the use of school facilities.

The grant is expected to result in:
- Compiling a data bank.
- Appointing a Citizens Advisory Committee on Declining Enrollment.
- Developing a comprehensive plan to deal with declining enrollment and revenue.
- Interpreting research findings to the community and schools.

Background:
Need for program:
After years of unprecedented growth, school districts -- particularly urban districts -- are facing reductions in the number of students and cutbacks in revenue. The Flint Community Schools want to involve citizens in decision-making processes needed to address these problems.

How it meets Foundation objectives:
Relates to missions of volunteerism, community renewal, openness through community education, and leadership.

Statistics:
People served: the Flint community and its school system; ultimately, with good research and records, results of this study could be shared with school systems across the country.

Total budget: $97,499.

Grant money goes for: salaries, contracted services, travel, office and miscellaneous expenses.
Accomplishments to date:

None; new program.

What they say:

"There are many reasons -- the way state aid formulas work, the implementation of new federal laws for the handicapped and the bilingual, the cost of desegregation -- but mainly the rise in salaries and inflation that made schooling fewer children cost more. It soon becomes clear that gearing down is not the reverse of gearing up." -- Steven Nikoloff.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer
Fact Sheet: Program of Mastery Learning

Grantee: Flint Board of Education

Program director: Arnold Birmingham, Principal
Pierson Community School
300 E. Mott Ave.
Flint, MI 48505
(313) 762-1666.

Amount: $30,850
Period: 7/1/83 - 6/30/84
Mission: Allocation, use and delivery of resources
Renewal: See Facts on Grants 1982, Page 342

Purpose:
To demonstrate the effectiveness of the Program of Mastery Learning in reducing the high failure rate experienced by urban students attempting to meet basic skill requirements. This program operates in Flint's Pierson Community School.

The grant is expected to have the following results:
- All Pierson students will meet minimum promotion requirements for their grade levels and will gain one month in reading and math skills, as shown by a standard test, for each month they attend school.
- A 10 percent increase in the number of Pierson students scoring at or above grade level in reading and math.
- A 10 percent reduction in students needing compensatory reading and math instruction.
- A 10 percent reduction in students referred for special education testing.
- A 5 percent reduction in absenteeism among Pierson students.
- Preparation of homework assignments for parents' assistance at home.

Background:
Need for program:
To reverse the erosion of achievement scores in Flint schools through mastery learning, a concept calling for frequent tests of progress, depending on quality of learning rather than speed.

Statistics:
People served: staff, students, teachers and parents at Pierson Community School.
Total budget: $30,850.
Project support to date: $55,847 (1982-83).
Grant money goes for: staff, contracted services, travel, supplies, computer equipment and software.

Accomplishments to date:
Teachers attended a week-long workshop on mastery learning, followed by three inservice training sessions. An evaluation design following guidelines for effective schools has been developed with Dr. Larry Lezotte, Michigan State University.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

7/12/83
Fact Sheet: Partnerships Dataline U.S.A.

Grantee: National Municipal League, Inc.

Program director: William G. Andersen, Jr.
Assistant Director
National Municipal League
55 W. 44th St.
New York, NY 10036
(212) 730-7930

Amount: $25,000
Period: 1/1/84 - 12/31/84
Mission: Allocation, use and delivery of resources

Purpose:
To help meet start-up costs of Partnerships Dataline U.S.A., a national, computer-assisted information network to broaden participation in public/private partnerships aimed at solving social, physical and economic problems at the community level.

Relationship to existing programs:
It will be available to serve all the community-based programs supported directly or indirectly by the Foundation for improvement of neighborhoods and larger areas.

The grant is expected to contribute to this result:
Merger of the data base set up by the President's Task Force on Private Sector Initiatives with data banks established by the National Municipal League and Partners for Livable Places. The league's bank, Civic Information and Techniques Exchange, was used to compile information on winners of the league's All-American Cities Program and projects of the Local Initiatives Support Corporation. Partners for Livable Places in Washington, D.C., fosters public/private partnerships to improve the economic and cultural health of communities.

Background:

Need for program:
To maintain a data bank on partnerships that have helped bring about solutions to community problems in a number of areas, such as housing, education and crime, and make the information easily accessible.

How it meets Foundation objectives:
- Makes information on model programs readily available, assuring that new and similar projects will benefit from a backlog of experience.
- Has potential to strengthen stability of communities and their various elements.

Statistics:

People served: residents of communities taking advantage of Partnerships Dataline.

Total budget: $110,750 (start-up costs).

Grant money goes toward: salaries, office rent, travel and equipment, supplies and furniture.
Accomplishments to date:

When the President's Task Force completed its work, its data bank was turned over to the municipal league. During 1983, more than 13,000 requests for information were handled at the league offices by information specialists for persons who used a toll-free telephone number to ask for assistance. Computer printouts were mailed to the callers in response.

What they say:

"Thanks to you and your new partners, the Citizens Forum on Self-Government (National Municipal League) and Partners for Livable Places, the examples of public/private partnerships in the task force's computerized data bank will continue to be shared with communities across the country. This 'spreading of the word' has had a catalytic impact on problem-solving at the local level...." -- President Reagan, in a letter to Alexander B. Trowbridge, president of the National Association of Manufacturers and chairman of the coordinating committee for Partnerships Dataline.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

1/12/84
Fact Sheet: Evaluation of CEFP Community Planning Grants Programs

Grantee: Potomac Institute, Inc.

Program director: Fred Jordan, Consultant
The Potomac Institute
1501 Eighteenth St., NW
Washington, DC 20036
(202) 332-5566

Amount: $25,000
Period: 6/1/83 - 5/31/84
Mission: Allocation, use and delivery of resources

Purpose:
To conduct a case-study evaluation of two community-planning programs of the Council of Educational Facility Planners, International (CEFP). The programs were developed under Mott Foundation grants.

Relationship to existing programs:
During the past few years, the Foundation has funded independent evaluations of several programs made possible by its grants. These include the teenage-pregnancy program (evaluated by the Southwest Regional Laboratory), programs for senior family members (by the California Research Center), Flint's Neighborhood Foot Patrol (by the Michigan State University School of Criminal Justice), and New York City's Project Green Hope: Services for Women, Inc. (by Columbia University).

The grant is expected to have this result:
Assessment of the accomplishments of two three-year CEFP programs in at least 12 communities, with the results being published for broad public distribution.

Background:

Need for program:
There is a need to determine if community facilities are better used for the general good as a result of the planning efforts of community residents and public administrators. Study results could serve as the bedrock for future planning.

How it meets Foundation objectives:
- Should help guide communities interested in planning alternative uses of surplus public facilities,
- Encourages more private-sector initiative in attacking community problems.
- Could lead to improved planning decisions and make overall direction more efficient.
- Contributes to community stability by strengthening community planning processes.
Statistics:
People served: public institutions and community organizations that received technical assistance from CEFP.
Total budget: $25,000.
Grant money goes for: consultant costs, travel, publication expenses, indirect and related costs.

Accomplishments to date:
None; this is a new program.

What they say:
"In cities and states, in small organizations and subdivisions, we have rediscovered the ability to act innovatively and to achieve results -- from the bottom up." -- John Naisbitt, author of "Megatrends."

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Emergency Services Council (ESC)

Grantee: United Way of Genesee and Lapeer Counties
Program director: Patricia Roberts, Coordinator
Emergency Services Council
202 East Boulevard Dr.
Room 330
Flint, MI 48503
(313) 232-8121

Amount: $234,200
Period: 8/1/83 - 4/30/84

Purpose:
To provide up to $34,200 in administrative support, and at least $100,000 to meet basic emergency needs of food, clothing, shelter and health care through the Emergency Services Council. The remaining $100,000 will be awarded on a three-to-one matching basis, to meet basic emergency needs in Genesee County.

Relationship to existing programs:
Several organizations serving the needy on an emergency basis have received Foundation support while Flint recovers from massive unemployment and the recession. These organizations include LOVE, Inc., and the Flint Community Schools.

The grant is expected to have these results:
- Grants to local service organizations from the ESC emergency fund.
- At least two community forums to allow the public to review ESC efforts.
- A publicity campaign, in conjunction with a fund-raising effort, that will target state and local foundations and possibly the general public.
- Documentation and evaluation of the community-wide planning and fund-distribution process.

Background:
Need for program:
Currently, there are more than 250 organizations in the Flint area providing some type of emergency food, clothing, shelter or health service. The ESC is working with these groups to set funding priorities, establish standard eligibility requirements and referral procedures, coordinate emergency assistance in order to reach as many people as possible, and seek additional resources to continue emergency programs.

How it meets Foundation objectives:
- Should lead to improved delivery of emergency services to the needy in Genesee County.
- By strengthening groups serving the poor, it adds to the stability of the community.
- Represents one of the few attempts by a broad-based citizens' group to perform a community-wide planning and priority setting role.
- Could stimulate giving by other foundations, corporations or individuals for area emergency needs.
Statistics:

People served: service organizations in Genesee County and their clients.

Total budget: $34,200 (administrative budget).

Grant money goes for: salaries, office expenses and miscellaneous costs.

Accomplishments to date:

The Emergency Services Council was formed in January, 1983 following a community-wide meeting of some 230 local leaders and service providers. A steering committee was appointed and task forces formed to collect data and document needs. In May, the ESC received a four-month, $8,000 grant from the Mott Children's Health Center to hire two staff people. Thus far, ESC staff have assisted with the reorganization of LOVE, Inc., a church-based emergency services coalition and worked with the United Way in coordinating a $390,000 federal emergency assistance program. The ESC has also developed a process for prioritizing emergency needs in the community.

What they say:

"Our fund is the fund of last resort." -- Patricia Roberts.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

Suzanne Feurt
Program Associate
**Fact Sheet: Maintenance Fund**

**Grantee:** United Way of Genesee and Lapeer Counties  
**Program director:** Henry J. Monaco, Executive Director  
United Way of Genesee and Lapeer Counties  
202 East Boulevard Dr.  
Flint, MI 48503  
(313) 232-8121

**Purpose:**

To provide a fifth year of support of the United Way's Maintenance Fund for facilities of its agencies.

The grant is expected to have these results:
- Preventive maintenance and repair of properties.
- Replacement of worn-out equipment and building parts, as needed.
- A consulting service to help agencies avoid unnecessary and/or costly repairs in future years.

**Background:**

Need for program:
Confronted by two recessions in less than 10 years, the United Way was unable to maintain an adequate reserve fund for repairs and replacements.

**Statistics:**

People served: Staff personnel of United Way and its member agencies and those reached by the agencies.  
Total budget: $80,000.  
Project support to date: $595,000 (1979-83).  
Grant money goes for: Major repairs and replacements.

**Accomplishments to date:**

Since its establishment in 1980, the Maintenance Fund has enabled the United Way to assist individual member agencies with the repair and replacement needs of their facilities. Several major, critical maintenance problems have been corrected and preventive maintenance schedules have been set up for agencies owning or operating their own facilities. A consulting service has been set up to help agencies avoid costly or unnecessary repairs. The review committee, which is charged with making site visits, has expanded its membership to include experts in energy conservation, mechanical engineering and design engineering.

**Foundation contact persons:**

- Judy Y. Samelson  
  Director of Communications  
- Cathy Nelles  
  Program Officer  
- Suzanne Feurt  
  Program Associate

1/19/84
Fact Sheet: Maximizing the Educational Potential of Communities and Institutions

Grantee: University of California-Los Angeles

Amount: $200,000

Period: 7/1/83 - 6/30/84

Mission: Allocation, use and delivery of resources

Program director: Dr. John I. Goodlad, Dean
Graduate School of Education
University of California-Los Angeles (UCLA)
Los Angeles, CA 90024
(213) 825-2622

Purpose:

To establish a consortium of educational agencies to develop and test implementation strategies resulting from A Study of Schooling in the United States. This project also would involve community education activities aimed at improving the quality of services being provided by schools.

The grant is expected to have these results:

- At least six meetings of the Council of the PARTNERSHIP, consisting of chief executives of 12 school districts, six community colleges and four county school offices in the State of California, whose purpose is to promote the improvement of schooling and to raise the level of dialogue about American education.
- Several workshops on subjects including change and renewal, non-formal and informal education, contextual appraisal, curriculum design and emerging school problems, and the use of technology to improve education.
- Continued services to PARTNERSHIP members.

Background:

Need for program:

- To improve education by applying the findings of the Study of Schooling, an in-depth appraisal in the late 1970s of practices in 38 schools.

Statistics:

- People served: children, teachers and parents.
- Total budget: $200,000.
- Project support to date: $969,477 (1980-83).
- Grant money goes for: salaries, travel, workshops, equipment and supplies.

Accomplishments to date:

- Progress has been made in the areas of school and community renewal, teacher education, comprehensive educational appraisal, curriculum development and design, and the community as a focus for educational activities.

Foundation contact persons:

- Judy Y. Samelson
  Director of Communications

- Dr. Pat Edwards
  Program Officer

10/25/83
Fact Sheet: Productivity in Urban Systems

Grantee: Young Men's Christian Association (YMCA) of Seattle

Program director: Jarlath Hume
Executive Director
Metrocenter YMCA
909 Fourth Ave.
Seattle, WA 98104
(206) 382-5013

Purpose:
To bring together four private Seattle-based institutions to develop a set of viable solutions to three major urban problems in Seattle: energy generation, waste disposal, and health care.

Relationship to existing programs:
Relates to the work being done by the Council of Educational Facility Planners, International, which provides materials, training and technical assistance to citizens working in community planning and problem-solving.

The grant is expected to have these results:
The University of Washington, Seattle University, the Metrocenter YMCA and King TV will work together to find alternative delivery systems which are technically feasible, low-cost, sensitive to public needs and can be reasonably implemented through the private/public sector to address the problems of energy generation, waste disposal and health care. The project has a strong dissemination component. Final products will be:
-- Case studies of each problem and the proposed solutions.
-- A monograph discussing and comparing the studies and recommendations.
-- A series of special reports on the project research for use at public meetings, seminars and workshops.
-- Television programming that will present the results of the studies, including recommendations.

Background:

Need for program:
Given today's economy, there is a need to educate both policymakers and the public that they might be able to work together to implement new methods of addressing some of the worst problems faced by urban areas.

How it meets Foundation objectives:
• Contributes to the stability of communities.
• Represents an opportunity for more effective delivery of urban services.
• Represents a unique coalition of public and private agencies.
• Could serve as a pilot program for cities experiencing similar problems.
Statistics:

People served: residents of Seattle.

Total budget: $77,395.

Grant money goes for: personnel, office expenses, travel, supplies and computer-related costs.

Accomplishments to date:

None; this is a new program.

What they say:

"The shaky structures that support our urban life and activities are wearing out. By their size and complexity, they are expensive to repair or replace." -- Jarlath Hume.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Officer

8/11/83
ADDITIONAL GRANTS: ALLOCATION, USE AND DELIVERY OF RESOURCES

Independent Colleges and Universities of Indiana Foundation, Inc. Indianapolis

To promote the concept of excellence in education by providing partial support for a conference to disseminate, in one national meeting, the report and recommendations of the National Commission on Excellence in Education. The Indianapolis conference, involving 2,200 people, follows 12 regional forums.

$10,000

Michigan League for Human Services Lansing

To support a statewide research program on the economic distress many nonprofit organizations are experiencing due to federal, state and local budget cuts. The survey will also provide information on the areas of greatest need.

$9,911

The Support Center Washington, DC

To make the Foundation a sponsoring member of the Nonprofit Management Association, a new group committed to improving the management of nonprofit organizations.

$1,000

United Way of Michigan Lansing

To provide partial support for a Long-Range Planning Project that will help the United Way of Michigan formulate and implement a strategic plan of operations to guide the organization for the next five to ten years.

$5,000

University of Michigan-Flint

To evaluate the efforts of the Emergency Services Council (ESC), a group working to facilitate better coordination of services and generate new resources to meet basic emergency needs for food, clothing, shelter, utilities and health care in Genesee County.

$4,075

VOLUNTEER: The National Center for Citizen Involvement Arlington, Virginia

A supplement to a grant made for partial support of the President's Task Force on Private Sector Initiatives in developing creative solutions to the nation's social problems.

$5,000
LEADERSHIP

We will investigate and, if appropriate, fund differing approaches to identifying leadership needs and practices, training for leadership roles and assuring sustained quality leadership for strengthening the community.

The Foundation supports programs that train potential leaders in how to organize and work within their communities.
Fact Sheet: Northern Lights Institute, Inc. - General Purposes

Grantee: Northern Lights Institute, Inc.  
Amount: $25,000

Program director: Michael Clark  
Period: 7/1/83 - 6/30/84

Executive Director  
Mission: Leadership

Northern Lights Institute, Inc.  
44 No. Last Chance Gulch  
44 No. Last Chance Gulch  
Lalonde Building  
Box 904  
Helena, MT  59624  
(406) 442-6290

Purpose:
To provide partial support for Northern Lights Institute, Inc., a citizens public policy center that will provide research and educational programs on a variety of regional issues, and that plans to implement a leadership development program in Idaho, Montana and Wyoming.

Relationship to existing programs:
Complements such projects as the Southern Appalachian Leadership Training Program, which provides assistance to emerging community leaders and groups in Southern Appalachia. It is also related to several Foundation programs to strengthen citizen initiative in all regions of the country.

The grant is expected to have these results:
- A regional research center using regionally and nationally known scientists, citizen leaders and writers who will conduct research on problems and issues confronting the Northern Rocky Mountain states.
- A series of workshops and seminars that will provide an opportunity for citizens, experts and public officials to come together and examine new alternatives for regional public policy.
- An education program aimed at citizens in the region that will provide special workshops, seminars and conferences that focus on regional issues.
- A leadership development program aimed at identifying emerging leaders and providing them with the opportunity to study regional problems and issues; meet with public officials, business and labor leaders, concerned citizens and academic experts; and, travel to communities dealing with regional problems.

Background:

Need for program:
The Northern Rockies region faces a period of unprecedented growth. By the year 2000, it will become the most important energy reservoir in the nation. Because the region will undergo such massive changes, new efforts are needed to examine the implications of energy development, population growth and urbanization, new forms of land use, and new demands for water and natural resources.
How it meets Foundation objectives:
- Develops the skills of grassroots leaders and a regional network of such leaders.
- Prepares citizens to join in community planning and decision-making.
- Can help to stabilize rapidly changing communities.

Statistics:
- People served: citizens and grassroots groups of Idaho, Montana and Wyoming.
- Total budget: $294,400.
- Grant money goes for: general support.

Accomplishments to date:
Although this is a new program, the Northern Lights Institute has been in operation since 1981 and is well on its way to establishing a regional research center, operating educational programs, and building a solid, diversified funding base among individuals, corporations and foundations.

What they say:
"The Northern Lights Institute (NLI) has been designed to provide an important new research and education resource for citizens in the region who wish to build a long-term vision for the Northern Rockies which reflects its unique heritage, rural lifestyle, ecological and economic diversity, and its growing national responsibilities...It will provide a focus for arm's length scientific research into long-range regional problems. It will gather and disseminate reliable information. It will provide a forum for debate and collaboration. It will support the development of citizen leaders who are fully informed, responsible in outlook, and able to comprehend the consequences of long-range development of the region's resources." -- Michael Clark.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Dr. Pat Edwards
  Program Officer

11/20/83
LEADERSHIP PRACTICE

This mission focuses on leadership practice vis-a-vis teaching, intervening, motivating, managing, experimenting and communicating. As such, it is reflected in all our missions and does not have a separate program.

The Foundation made no grant in 1983 under its mission of leadership practice.
This category is used to fund grants not related to any specific principle or mission yet contributing generally to the Foundation's overall philosophy.
Fact Sheet: Community Programs - Administration

Grantee: Flint Board of Education

Program director: Jerry A. Zerbe, Staff Director
Community Programs
Flint Community Schools
923 E. Kearsley St.
Flint, MI 48503
(313) 762-1211

Amount: $260,000
Period: 7/1/83 - 6/30/84
Mission: Unclassified

Purpose:
To provide support for the General Services-Administration department of the Flint school system, which oversees the financial administration of all Mott Foundation grants to the Flint Board of Education.

The grant will result in:
- Grant development services and administration for 35 Mott-funded programs at the Flint Board of Education.
- Budget and accounting assistance and information to program coordinators.
- Maintenance of an Adult Education Coordinating Committee.
- Central administrative services to programs and activities that are related to youth and continuing education.

Background:
Need for program:
This grant request reflects the combination of the previous Community Programs-Administrative budget and the Continuing Education-Administrative budget. This budget merger maintains a reasonable administrative cost relationship between administration overhead and all other Flint Board of Education-funded projects.

Statistics:
People served: Mott-supported program coordinators and indirectly, those participating in community education and youth-related classes and activities.
Total budget: $260,000.
Project support to date: (these administrative costs were covered in other grants in prior years).
Grant money goes for: salaries, office expenses, travel and miscellaneous costs.

Accomplishments to date:
In addition to providing administration and budgeting services to 32 Mott-funded program coordinators and directors during the past year, the Community Programs Office has worked to reduce program costs and integrate its activities within the mainstream of the Flint school system.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Pat Edwards
Program Officer

5/13/83
Fact Sheet: Administrative Endowment

**Grantee:** Michigan Colleges Foundation, Inc.  
**Amount:** $25,000  
**Period:** 7/30/83 - 6/30/84  
**Mission:** Unclassified

**Program director:** John S. Lore, President  
Michigan Colleges Foundation, Inc.  
711 Boulevard Center Bldg.  
6560 Cass Ave.  
Detroit, MI 48202  
(313) 875-0555

**Purpose:**

To help establish an administrative endowment for the Michigan Colleges Foundation Inc. (MCF), which will defray the operating costs of the organization and insure that the major portion of future contributions go directly to the 16 member colleges. The challenge grant will be made on a one-to-one matching basis.

The grant will contribute to an administrative endowment which will enable MCF to:
- Keep the cost of raising funds to a minimum, guaranteeing that a major portion of any monies contributed go directly to the member colleges.
- Guarantee a viable MCF program, relieving member colleges of having to employ extra fundraising staff.

**Background:**

**Need for program:**

In recent years, the administrative cost of raising funds has increased from 10 to 11.5 percent, due primarily to inflation. An endowment would help MCF offset administrative expenses which will encourage corporations to continue or increase their financial support in the future.

**How it meets Foundation objectives:**

Should contribute to the stability of those colleges which are members of MCF.

**Statistics:**

**People served:** independent liberal arts colleges in Michigan.

**Total budget:** $25,000.

**Grant money goes for:** MCF administrative endowment fund.

**Accomplishments to date:**

In the 34-year history of MCF, staff and voluntary representatives from business and independent higher education have raised over $26 million and distributed over 90 percent of those monies to member colleges.
What they say:

"The MCF Trustees believe that an appeal based on the knowledge that a major percentage of the monies contributed will go directly to MCF member colleges is an attractive appeal to continue financial support in the difficult years ahead for private higher education. The MCF Trustees also feel such an attraction would serve as an inducement for encouraging new gifts as well as increasing present gifts." --John S. Lore.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

Suzanne Feurt  
Program Associate

1/25/84
Fact Sheet: Repairs to the Statue of Liberty

Grantee: Statue of Liberty-Ellis Island Foundation, Inc.

Program director: Stephen A. Briganti
Director of Operations
Statue of Liberty-Ellis Island Foundation, Inc.
101 Park Ave., Suite 1200
New York, NY 10178
(212) 883-1986

Amount: $25,000
Period: 1/1/84 - 12/31/84
Mission: Unclassified

Purpose:
To help the Statue of Liberty-Ellis Island Centennial Commission and its affiliate, the Statue of Liberty-Ellis Island Foundation, Inc., to raise $230 million for needed repairs to the statue and preservation of Ellis Island.

Relationship to existing programs:
None.

The grant will contribute to these results:
- Restoration and preservation of the Statue of Liberty and Ellis Island to maintain their status as a lasting memorial to the millions of immigrants "who built the United States of America."
- Observance of the Statue of Liberty and Ellis Island Centennials to teach and emphasize the traditions of liberty.

Background:
Need for program:
- In the century since the statue was presented to the American people by the people of France and the 98 years since its dedication (on Oct. 28, 1886), its iron armature has become badly corroded and parts of its copper skin have deteriorated. The National Park Service has found structural damage in the arm and torch and that the elevators and stairways also are in need of repairs.
- Most of Ellis Island is described as a ruin. The Ellis Island Immigration Station, operated from 1892 until 1954, was the first stop in America for more than 17 million immigrants; whose descendants make up about 40 percent of the country's population. For the time being, priority is on restoration of the Great Hall, the Administration Building and dining areas.

How it meets Foundation objectives:
- Will restore a "historic beacon of liberty."
- Should contribute to national unity and stability by nurturing the pride of Americans in their origins.
Statistics:

People served: all Americans.

Total budget: $230 million.

Grant money goes toward: a number of improvements on Liberty Island, site of the statue, including establishment of a Liberty Promenade, an amphitheater, an outdoor cafeteria and a picnic area; establishment of a National Archival Center for Immigration; commemoration in July 1984 of the centennial of the gift of the statue by the people of France; a centennial rededication ceremony on Liberty Island on Oct. 28, 1986, and a celebration of the Ellis Island centennial in 1992. Among other events planned is a Liberty Centennial School Campaign starting this month, running for three years and involving students on all levels in educational programs and fund-raising.

Accomplishments to date:

Formation of the Statue of Liberty-Ellis Island Centennial Commission by President Reagan on May 18, 1982, appointment of Lee A. Iacocca as its chairman, and the start of the national campaign for funds.

What they say:

"My father was among the seventeen million immigrants who first saw this great symbol when he arrived in America, penniless, over 80 years ago. He was 12 years old. He went to work. He educated himself. He served his country in World War I. And he built a new life here.

"The second time he passed the statue was an American citizen, bringing with him his new bride, my mother. Though wracked with typhoid fever, she came up on deck to see the torch of welcome as they entered New York Harbor." -- Lee A. Iacocca.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
ADDITIONAL GRANT: UNCLASSIFIED

City of Flint
Flint, Michigan

$5,000

To provide partial support for the start-up costs of a community-wide celebration of the 75th anniversary of the General Motors Corporation.
GOVERNANCE

The Mott Foundation will implement its philosophy in ways appropriate to it as a secular organization classified as a grant-making private foundation. Through its grants, the Foundation seeks to demonstrate the contribution of private philanthropy to a fundamental principle — the value of a pluralistic approach to freedom of choice, in search for truth and to equality in the fulfillment of human needs.

The Foundation continued and expanded its now-established program of support to strengthen community foundations. It also contributed to a variety of associations and organizations serving the world of philanthropy.
Fact Sheet: Endowment Challenge

Grantee: Albuquerque Community Foundation

Program director: Gale W. Doyel, Executive Director
Albuquerque Community Foundation
6400 Uptown Blvd., NE
Suite 500 West
P.O. Box 8847
Albuquerque, NM 87198
(505) 883-6240

Amount: $25,000
Period: 1/1/84 - 12/31/84

Mission: Governance

Purpose:

To help the Albuquerque Community Foundation begin building its unrestricted and administrative endowments through a 6:1 challenge grant.

Relationship to existing programs:
ACF is one of five new community foundations to receive direct technical assistance through a Mott grant to the Council on Foundations. Like the Trident Community Foundation in Charleston, South Carolina, ACF is attempting to build its unrestricted endowment with the help of a Mott challenge grant.

The grant is expected to:
Leverage $50,000 in regional and national contributions and $100,000 from local contributors for ACF's unrestricted and administrative endowments.

Background:

Need for program:
Albuquerque Community Foundation serves the 425,000 residents, (25 percent of New Mexico's population) of Albuquerque-Bernalillo County. The area is foundation and corporation poor; $3.2 million in grants from all sources were reported given to the nonprofit organizations in Albuquerque between 1980-1982.

How it meets Foundation objectives:
- Improves the quality of life for community residents.
- Helps strengthen a newly-established community foundation, part of the philanthropic community.
- Tests a new endowment building strategy which could benefit other community foundations in this country.

Statistics:

People served: the residents of Albuquerque-Bernalillo County, New Mexico.

Total budget: $53,836.

Grant money goes for: 6:1 endowment challenge grant.
Accomplishments to date:

Although this is a new program and ACF's first formal fund-raising campaign, the community foundation has been successful in raising its operating budget for the next three years, from trustee donations and seed grants from the Dayton-Hudson and Levi Strauss foundations. In addition, ACF has received a $10,000 pledge to start the administrative endowment.

What they say:

"In spite of statistical information indicating the need for philanthropic activity, there are only 12 foundations located within Albuquerque. Most of these are small family foundations and none has broad community support." -- Gale W. Doyel.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
**Fact Sheet: Community Foundation Support**

**Grantee:** Community Foundation of the Greater Baltimore Area, Inc. (CFGBA)  
**Program director:** Eugene C. Struckhoff  
**Address:** 9 E. Hamilton St., Baltimore, MD 21202  
**Telephone:** (301) 332-4171

**Amount:** $25,000  
**Period:** 1/1/84 - 12/31/84  
**Mission:** Governance  
**Renewal:** See Facts on Grants 1982, Page 376

**Purpose:**
To provide a second year of partial administrative support for the Community Foundation of Greater Baltimore, Inc.

The grant is expected to contribute continued revitalization of CFGBA.

**Background:**
Need for Program:
To revive CFGBA, now in its 13th year, through aggressive solicitation of operating and endowment funds. Before the policy calling for determined activity was adopted, a passive role of waiting for bequests and other gifts to flow into the treasury threatened the existence of the foundation.

**Statistics:**
People served: the residents of the Baltimore area.
Total budget: $143,100.
Project support to date: $50,000 (1982-83).
Grant money goes for: administration.

**Accomplishments to date:**
In addition to employing Eugene Struckhoff, who wrote the authoritative "Handbook for Community Foundations," as its half-time executive director, CFGBA has reorganized its board of directors and added a program officer and two administrative assistants to its staff. The board is exploring the feasibility of hiring a professional fund-raiser for a campaign to raise $5 million for its endowment. Baltimore, which has more than 2 million residents, has been revitalizing its downtown area as well as its foundation.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications  
Cathy Nelles  
Program Officer

1/5/84
**Fact Sheet: Program Development**

**Grantee:** Council of Michigan Foundations  
**Program director:** Dorothy A. Johnson  
Executive Director  
Council of Michigan Foundations  
18 N. Fifth St.  
Grand Haven, MI 49417  
(616) 844-7080

**Amount:** $15,730  
**Period:** 4/1/83 - 3/31/84  
**Mission:** Governance  
**Renewal:** See Facts on Grants 1982, Page 379

**Purpose:**
To improve a council program to inform the public about charitable grantmaking and keep local, state and national officials updated on the work of philanthropic organizations.

The grant is expected to have these results:
- Publication of four issues of the council's newsletter, The Michigan Scene.
- Placement of articles and media releases on Michigan philanthropic activities in newspapers, radio and television.
- Updating a slide/sound presentation on "Philanthropy in Michigan."

**Background:**
**Need for program:**
To fill the gap in public knowledge on the contributions of foundations. A 1980 survey indicated only 27 percent of Michigan residents interviewed had recently heard or read anything about foundations.

**Statistics:**
- People served: residents of Michigan.
- Total budget: $15,730.
- Project support to date: $51,930.
- Grant money goes for: personnel, publication costs, and production expenses.

**Accomplishments to date:**
In the past year, five editions of The Michigan Scene were published and contacts were made with the 30 largest media operations in the state. CMF initiated a series of articles on Michigan philanthropy in the Muskegon Chronicle. To maximize the effectiveness of the print media, CMF hired a public information consultant to evaluate the frequency, placement, and content of feature articles. A projector, purchased to show "People Helping People: The Foundation of Michigan Foundations," has been in continual use.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications
- Cathy Nelles  
  Program Officer

8/12/83
Fact Sheet: Community Foundation Technical Assistance Program

Grantee: Council on Foundations

Amount: $108,469

Program director: James A. Joseph, President

Period: 1/1/84 - 12/31/84

Council on Foundations

Mission: Governance

1828 L St., NW

Renewal: See Facts on

Washington, DC 20036

Grants 1982, Page 380

Cathy Nelles

Program Officer

1/17/84

Program director: James A. Joseph, President

Council on Foundations

1828 L St., NW

Washington, DC 20036

(202) 466-6512

Purpose:

To enable the Council on Foundations to provide a variety of technical assistance services to new, smaller, or revitalizing community foundations.

The grant is expected to have these results:

- A workshop to help participating community foundations explore creative ways of grantmaking.
- Four technical assistance components:
  - Intensive, direct consultation over a period of several days.
  - A fellowship program.
  - A short-term visiting consultant program.
  - Production of generic informational materials on community foundations.

Background:

Need for program:

By helping the newer and smaller community foundations, they will be better able to grow and serve donors and grantseekers in their communities.

Statistics:

- People served: 37 community foundations across the country.
- Total budget: $108,469.
- Project support to date: $221,992 (1982-83).
- Grant money goes for: personnel, consultants' fees, travel, office supplies, workshop expenses, printing, committee meetings, housing, and overhead costs.

Accomplishments to date:

A total of 37 community foundations received technical assistance; 24 had originally been targeted for help. Ten community foundation experts volunteered their time. A generic slide/tape presentation was developed and sold to 47 community foundations for a nominal fee. A variety of written materials have been developed as well.

Foundation contact persons:

- Judy Y. Samelson
  Director of Communications

- Cathy Nelles
  Program Officer
### Fact Sheet: Council on Foundations - General Purposes

**Grantee:** Council on Foundations  
**Program director:** James A. Joseph, President  
Council on Foundations  
1828 L St., NW  
Washington, DC 20036  
(202) 466-6512

**Amount:** $70,000  
**Period:** 1/1/83 - 12/31/83

**Mission:** Governance  
**Renewal:** See Facts on Grants 1982, Page 382

**Purpose:**

To provide continuing general support and additional support for program development.

The grant is expected to result in:

A variety of services for council members, including direct, one-to-one assistance as requested; workshops on professional development, program concerns and grant processing; publications; research and liaison services between council members and other charitable, corporate and governmental groups.

**Background:**

**Need for program:**

The council is the major agency providing services to private foundations, community foundations and corporate giving programs. It provides information to the public and the government about the philanthropic field and promotes coordination and cooperation within the field.

**Statistics:**

- People served: approximately 950 member organizations and, indirectly, the people and programs they serve.
- Total budget: $3.2 million.
- Project support to date: $265,000 (1974-83).
- Grant money goes for: general support and program-development activities.

**Accomplishments to date:**

Since 1958, the council has provided vital services to the philanthropic field, including an annual conference and publication of a bimonthly magazine. During the past two years, the council has attempted to expand its capacity for assisting grant makers through restructuring its internal management, emphasizing public accountability in the field, improving professionalism through workshops and technical materials and establishing programs for corporate philanthropy and community-foundation services.

**Foundation contact persons:**

- Judy Y. Samelson  
  Director of Communications
- Cathy Nelles  
  Program Officer

3/29/83
Fact Sheet: Foundation Fiscal Policies and Practices

Amount: $25,000

Program director: Elizabeth T. Boris  
Director of Research  
Council on Foundations, Inc.  
1828 L Street, NW  
Washington, DC 20036  
(202) 466-6512

Period: 9/1/83 - 8/31/84

Mission: Governance

Purpose:
To examine the fiscal policies, practices and performance of foundations over time to provide a better understanding of the trends in foundation finances and the factors underlying these trends.

Relationship to existing programs:
Results of this research project are expected to be useful tools for foundation managers, as well as a source of facts for policy purposes. By contributing to better management of foundations, this program, like those operated by the Independent Sector and the Foundation Center, work to strengthen the tradition of American philanthropy.

The grant is expected to address the following issues:
- The manner in which wealthy individuals make decisions regarding philanthropic matters.
- The prevailing investment policies and practices of foundations; why and how they are changing.
- Foundation investment performance and the correlation with individual investment management modes; foundation endowment performance as compared to the performance of pension funds or college and university endowments.
- The relationship between the foundation payout regulation and investment management practices, stock portfolio composition, payout rates and the rates of return on investment.
- The effects of investment practices, rates of return, and payout rates on the future of the foundation field.

Background:

Need for program:
Research on foundation investment performance has not been conducted systematically, nor is the field able to indicate definitively what the impact of the change to a flat five percent payout requirement has been and will be.

How it meets Foundation objectives:
- Will provide information on policies and practices in philanthropy.
- Provides a base of information for recommending fiscal policies and practices in the foundation field.
Statistics:

People served: foundation managers, policy makers and the public.

Total budget: $297,700.

Grant money goes for: contracted services and salaries.

Accomplishments to date:

"None; this is a new project."

What they say:

"The study is prompted both by the decline in foundation assets during the decade of the 1970's and the change in the foundation payout regulations in 1981 which mandates a payout rate of a flat five percent of assets." -- James A. Joseph.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

11/11/83
Fact Sheet: Foundation Formation, Growth and Termination

Grantee: Council on Foundations

Program director: Dr. Elizabeth T. Boris

Amount: $25,000

Period: 8/1/83 - 7/31/84

Mission: Governance

Purpose:

For partial support of a study, conducted by the Council on Foundations and Yale University, on the formation, growth, and termination of private, grant-making foundations.

Relationship to existing programs:

Complements the Foundation's multi-year program of support for community foundations, as well as the Foundation Center and Independent Sector, which work to strengthen the tradition of American giving.

The grant is expected to contribute to these results:

- Documentation of trends in foundation formations, growth and terminations up to the present.
- Examination of the underlying reasons for these trends in the last two decades, before and after the Tax Reform Act of 1969.
- Identification and explanation of the trends in testamentary and lifetime giving, focusing on the allocation of gifts among family, foundations and other charitable recipients.

Background:

Need for program:

There is growing concern about the dramatic decline in the formation of major new private grant-making foundations in the 1970s and the erosion of the real value of foundation assets, but no definitive research on the issues has been done.

How it meets Foundation objectives:

- Could help to revitalize the philanthropic community.
- Will provide information on policies and practices in philanthropy.
- Provides a base of information for recommending policy or regulatory changes in the foundation field.
Statistics:

People served: foundation managers, policy makers and the public.

Total budget: $192,371.

Grant money goes for: salaries, travel, computer-related expenses, supplies, overhead costs and miscellaneous expenses.

Accomplishments to date:

None; this is a new program.

What they say:

"Recent figures published by the Foundation Center show that the creation of major foundations grew steadily to a peak of 1,272 new foundations in the 1950s, declining to 759 in the 1960s, and to 255 in the decade of the 1970s, the lowest number of new foundations created since the depression decade of the 1930s." -- Gabriel Rudney, senior research associate, Yale University.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
**Fact Sheet: Foundation Center - General Purposes**

**Grantee:** Foundation Center  
**Program director:** Thomas R. Buckman, President  
Foundation Center  
888 Seventh Ave.  
New York, NY 10106  
(212) 975-1120

**Amount:** $30,000  
**Period:** 1/1/83 - 12/31/83  
**Mission:** Governance

**Purpose:**
To provide a seventh year of general support of the center's program to gather, analyze and distribute information on the foundation field. The center maintains four offices and four libraries in the United States and 120 cooperating library collections in all 50 states, Canada, Mexico, Puerto Rico and the Virgin Islands.

The grant will contribute to results including:
- An increase in the number of cooperating and affiliate library collections and the initiation of a computerized indexing project in the New York library.
- Several new publications, including a directory of corporate giving, books on fundraising and public relations, and a series on technical assistance topics for non-profit organizations.
- Special projects, including the development of a data base on arts activities in this country in cooperation with the National Endowment for the Arts, and one on youth programs in New York in cooperation with the New York State Division for youth.

**Background:**
- **Need for program:** To provide a single authoritative and comprehensive source of information on foundation giving.
- **Statistics:**
  - People served: foundation staffs, grant seekers and researchers.
  - Total budget: $3,796,900.
  - Project support to date: $183,000 (1976-83).
  - Grant money goes for: general support.

**Accomplishments to date:**
Serving foundations and grant seekers for over 25 years, the center has assisted more than 100,000 persons through its library network, seminars and conference presentations. For the first time, the center has published a supplement to The Foundation Directory, providing updated information on over half of the foundation entries and available between biennial editions of the directory.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications
- Cathy Nelles  
  Program Officer

3/22/83
Fact Sheet: Greater Tucson Area Foundation, Inc. - General Purposes

Grantee: Greater Tucson Area Foundation, Inc.

Program director: Leonard White

General Purposes

Grantee: Greater Tucson Area Foundation, Inc.

Amount: $15,000

Period: 8/1/83 - 7/31/84

Mission: Governance

Renewal: See Facts on Grants 1982, Page 385

Purpose:

To provide a fourth year of general support of the Greater Tucson Area Foundation as part of a multi-year program assisting community foundations.

The grant is expected to contribute to results including:

- Initiation of a $2 million endowment-building program.
- Efforts to increase corporate and foundation gifts to partially endow the administrative budget.
- Expansion of public relations efforts to support the endowment-building program and administrative fund-raising efforts.

Background:

Need for program:

To develop the programs and activities of a foundation established to raise the civic consciousness of a community in which the population has increased from 50,000 to 500,000 in 35 years. Many of Tucson's new residents are retirees, who have yet to establish roots in the community and still maintain links with their hometowns. Thus, until now, the original community has been left with the responsibility of raising funds to meet mushrooming needs for facilities, agencies and social services.

Statistics:

People served: residents of the Tucson area.
Total budget: $69,000.
Project support to date: $85,000 (1980-83).
Grant money goes for: general support.

Accomplishments to date:

In 1982, the foundation began publication of a tri-annual newsletter and produced its first annual report. A membership drive raised the number of corporate and individual members from 92 to 150 and six new endowment funds were established. With assets of $284,000, the foundation made 29 grants totaling $29,641.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

Suzanne Feurt
Program Associate

9/13/83
**Fact Sheet: Marketing and Challenge Programs**

**Grantee:** Trident Community Foundation  
**Program director:** Ruth H. Heffron, Executive Director  
Trident Community Foundation  
151 Meeting St., Suite 535  
Charleston, SC 29401  
(803) 723-3635

**Amount:** $30,000  
**Period:** 1/1/84 - 12/31/84  
**Mission:** Governance  

**Purpose:**
To provide support for a marketing program promoting public awareness of the Trident Community Foundation, and to increase its endowment through a Challenge Program, which will provide $1 of Mott money (up to $15,000) for every $5 of local support.

The grant is expected to result in:
- A marketing campaign, using a variety of promotional and printed materials aimed at specific donating audiences, to educate the community about the foundation.
- A variety of fund-raising activities, including the active participation of the TCF Board members, to raise the amount of undesignated endowment funds.

**Background:**

Need for program:
TCF has taken steps to revitalize after several years of inactivity and is now ready to seek endowment gifts and increase its visibility in the community.

**Statistics:**
People served: the residents of the Charleston area.  
Total budget: $15,000 (for marketing program); $15,000 in challenge funds.  
Project support to date: $45,000 (1982-83).  
Grant money goes for: staff, equipment, printing, meeting expenses, project funds and miscellaneous costs.

**Accomplishments to date:**
TCF surpassed its overall fund-raising goal in 1983 by raising $1 million. Several pieces of promotional and informational literature were developed and a newsletter was initiated. Part of the first Mott grant was used by TCF for discretionary grants. A total of 34 grants in the amount of $19,455 were made in 1983. Affinity group luncheons, press releases and presentations to community groups were part of a public relations strategy to make TCF a more familiar part of the community.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications  
Cathy Melles  
Program Officer

1/23/84
Fact Sheet: Ethnic Foundation Support

Grantee: Twenty-First Century Foundation

Program director: Roberta J. Yancy
Executive Director
Twenty-First Century Foundation
112 W. 120th St.
New York, NY 10027
(212) 666-0345

Amount: $15,000
Period: 7/1/83 - 6/30/84
Mission: Governance
Renewal: See Facts on Grants 1982, Page 393

Purpose:
To provide a fourth year of administrative support for this minority-directed foundation focusing on black economic development and education programs.

The grant is expected to contribute to these results:
- Publication of a quarterly newsletter.
- Continuation of XXI's grant-making program at the rate of $50,000 each year.
- Expansion of XXI's fund-raising strategies.
- A second annual national development conference.

Background:
Need for program:
If this ethnic foundation, one of the two largest in the United States is successful, it will serve as a model for other minority foundations and has the potential to improve the quality of life for the black community.

Statistics:
People served: members of black nonprofit organizations; indirectly, the black community.
Total budget: $92,454.
Project support to date: $185,000 (1980-83).
Grant money goes for: staff, professional fees, office expenses, supplies, equipment, travel, printing and miscellaneous costs.

Accomplishments to date:
XXI's first annual development conference attracted 85 organizations from across the country. Two issues of the foundation's new newsletter were published. Two new members were added to the foundation's board of trustees. Several fundraising activities were held, along with a formal solicitation effort seeking support from 30 corporations and foundations. Nineteen grants, totaling $58,242 were made in 1982.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

8/17/83
### ADDITIONAL GRANTS: GOVERNANCE

<table>
<thead>
<tr>
<th><strong>Organization</strong></th>
<th><strong>Location</strong></th>
<th><strong>Grant Amount</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Arkansas Community Foundation, Inc.</td>
<td>Little Rock</td>
<td>$10,000</td>
</tr>
<tr>
<td>Brookings Institution</td>
<td>Washington, DC</td>
<td>$8,000</td>
</tr>
<tr>
<td>Council of Michigan Foundations</td>
<td>Grand Haven</td>
<td>$14,500</td>
</tr>
<tr>
<td>Financial Analysts Research Foundation</td>
<td>Charlottesville, Virginia</td>
<td>$1,000</td>
</tr>
<tr>
<td>Independent Sector</td>
<td>Washington, DC</td>
<td>$5,000</td>
</tr>
</tbody>
</table>

Arkansas Community Foundation, Inc.

Little Rock

To provide partial administrative support for the Arkansas Community Foundation and promote giving within the state of Arkansas. This grant is part of a multi-year program to assist community foundations.

Brookings Institution

Washington, DC

To provide partial support for two conferences, to be held in cooperation with the Council on Foundations, Brookings Institution and the Center for Effective Philanthropy, which will help educate medium-sized, staffed foundations on the government's public policy-making processes.

Council of Michigan Foundations

Grand Haven

To provide an eighth year of support for the Council of Michigan Foundations, a statewide membership organization offering a range of services and programs to support and enhance philanthropy in Michigan.

Council of Michigan Foundations

Grand Haven

To provide partial support to the council as it prepares for the 1983 congressional legislative hearings on foundations, including an analysis of past congressional actions and a review of CMF's legislative agenda in light of the hearings. The results of this project will serve as a basis for CMF's legislative initiatives now and in the future.

Financial Analysts Research Foundation

Charlottesville, Virginia

For general support of research of value to practicing financial analysts and publication of the results.

Independent Sector

Washington, DC

For continued general support of an organization working to preserve and enhance the national tradition of giving, volunteering and not-for-profit initiative.
North Dakota Community Foundation: $10,000
Bismarck

To continue providing partial administrative support for the North Dakota Community Foundation.
PROGRAM PHILOSOPHY RENEWAL

The funds in this category are used for exploratory activities over and above the program grants budgeted under the various missions.
Fact Sheet: Food for the Hungry, Inc. - General Purposes

Grantee: Food for the Hungry, Inc.
Amount: $30,000

Program director: Mr. Tetsunao Yamamori
President-Elect
Food for the Hungry, Inc.
7729 E. Greenway Rd.
Scottsdale, AZ 85260
(602) 998-3100

Period: 1/1/83 - 12/31/83

Mission: Program philosophy renewal

Renewal: See Facts on Grants 1982, Page 509

Purpose:
To continue general support of Food for the Hungry's program to provide relief and self-help development assistance for refugees and other hungry people in troubled areas of the world.

The grant will contribute to three programs:
- Relief and rehabilitation, which includes food and material aid for disaster victims and refugees.
- Long-term development programs which focus on economic and agricultural development projects aimed at community self-reliance.
- Information and education projects that range from world hunger awareness seminars to volunteer training programs for overseas relief workers.

Background:
Need for program:
To develop projects to prevent and deal with hunger and disease in Third World countries.

Statistics:
People served: Food for the Hungry staff members, volunteers, and the adults and children helped in Third World countries.
Total budget: $8 million.
Project support to date: $132,500 (1981-83).
Grant money goes for: general purposes.

Accomplishments to date:
Food for the Hungry has operated relief and development programs for over a decade. In 1982, Food for the Hungry operated food programs for hungry people in eight countries and conducted various self-help projects in several countries, including Somalia, Liberia, Bangladesh and Kenya. In addition, Food for the Hungry continued its Hunger Corps, a program that recruits, trains and assigns volunteers to overseas work, and continued its research, development and dissemination of appropriate technology.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Suzanne L. Feurt
Program Associate

6/30/83
Fact Sheet: Staff Workshop on Disaster Relief Services

Grantee: Food for the Hungry, Inc.

Program director: Dr. Tetsunao Yamamoto
President-Elect
Food for the Hungry, Inc.
7729 E. Greenway Rd.
Scottsdale, AZ 85260
(602) 998-3100

Amount: $25,000
Period: 8/1/83 - 12/31/83
Mission: Philosophy renewal

Purpose:

To support Food for the Hungry's staff workshop in Geneva to evaluate and restructure the organization's disaster preparedness and relief program.

Relationship to existing programs:
This grant complements a current Mott grant to Food for the Hungry in support of the general purposes of the organization, and builds on the experience of a 1982 grant designed to revamp FHI's community development programs.

The grant is expected to have these results:
- Formulation of policies and procedures for disaster assistance and relief.
- A Food for the Hungry Disaster Center at international headquarters in Geneva.
- Training for key personnel to function optimally at the onset of an emergency and during and after relief operations.
- A manual which will serve as a permanent guideline for Food for the Hungry's disaster and relief situations.

Background:

Need for program:
Rapid but unorganized growth of Food for the Hungry's disaster relief arm in recent years has compromised the organization's ability to be flexible and fast moving in time of disaster. A workshop is needed to formulate long-term policies and procedures.

How it meets Foundation objectives:
Represents continued exploration into an area in which the Foundation has limited experience.

Statistics:

People served: Food for the Hungry's disaster-relief staff working overseas.

Total budget: $35,505.

Grant money goes for: travel, lodging, meals and miscellaneous conference expenses.
Accomplishments to date:

None; this is a new program.

What they say:

"Food for the Hungry must retrofit itself as one of a few small, flexible, fast-moving front-line disaster relief organizations that serve the poor people of the developing worlds. Because last year's Development Workshop proved to be a turning point for FHI development activities, it is firmly believed that a similar workshop this year will equip the organization for its disaster-relief responsibilities." - Dr. Tetsunao Yamamori.

Foundation contact persons:

Judy Y. Samelson  Suzanne Feurt
Director of Communications  Program Associate

10/6/83