SUMMARIES OF 361 GRANTS MADE IN 1982 BY THE CHARLES STEWART MOTT FOUNDATION ARE PRESENTED. THE GUIDE CONTAINS FACT SHEETS ON GRANTS FOR $15,000 OR MORE; ALL GRANTS FOR AMOUNTS UNDER $15,000 ARE LISTED WITH BRIEF DESCRIPTIONS. MOST OF THE FACT SHEETS PROVIDE INFORMATION ON HOW THE GRANTS MEET THE OBJECTIVES OF THE FOUNDATION, WHAT THEY MIGHT ACCOMPLISH, HOW THEY ARE RELATED TO OTHER FOUNDATION-SUPPORTED PROGRAMS, HOW MANY PEOPLE ARE SERVED, AND HOW THE MONEY IS USED. THE PROGRAM DIRECTOR AND THE FOUNDATION CONTACT PERSON ARE IDENTIFIED ON THE FACT SHEETS, SOME OF WHICH PROVIDE DATA ON THE TOTAL BUDGET AND PROJECT SUPPORT TO DATE. THE GRANTS ARE GROUPED BY THE FOLLOWING FOUNDATION OBJECTIVES AND MISSIONS: EXPRESSING INDIVIDUALITY WITH A FOCUS ON PROGRAMS IN FINE ARTS AND RECREATION IN THE COMMUNITY; EXPANDING PERSONAL HORIZONS, INCLUDING SUPPORT TO BLACK HIGHER EDUCATION, YOUTH EMPLOYMENT, AND WORK PREPARATION; CITIZENSHIP; VOLUNTEERISM, SPECIFICALLY IN THE SCHOOLS AND PUBLIC SYSTEMS; COMMUNITY RENEWAL; OPENNESS AND EXPRESSION OF HUMAN POTENTIAL AS PART OF A COMMUNITY EDUCATION PROCESS; ALLOCATION, USE, AND DELIVERY OF RESOURCES; LEADERSHIP; LEADERSHIP PRACTICE; GOVERNANCE; AND PROGRAM PHILOSOPHY RENEWAL. (SW)
A REPORT ON GRANT-MAKING OF THE CHARLES STEWART MOTT FOUNDATION

Prepared by the communications staff of the Foundation as a supplement to the 1982 annual report, which can be obtained by writing to the Foundation.

The Charles Stewart Mott Foundation has long been interested and involved in community self-improvement - from within neighborhoods to within city hall, using the processes of education, social welfare and environmental development. Since its founding in 1926 as a private non-operating foundation, it has funded programs aimed at improving the quality of life through individuals and their communities.

Charles Stewart Mott, a pioneer in the automobile industry, established the Foundation out of a sense of responsibility toward his home community, Flint, Michigan - where he helped develop the community education concept, which ties together all learning and seeks to involve everyone in the determination of their lives and of the life of the community.

The Foundation's assets are now about $471 million, and though based in Flint, its activities have expanded to encompass the discovery and demonstration of principles undergirding community functioning everywhere.
INTRODUCTION

This book offers a summary of the 361 grants made by the Charles Stewart Mott Foundation in 1982.

It contains "fact sheets" on grants for $15,000 or more. All grants for amounts under $15,000 are listed with brief descriptions.

The fact sheets tell the reasons for grants — why projects and programs are needed. Most of them tell how the grants meet the objectives of the Foundation, what they might accomplish, how they are related to other Foundation-supported programs, how many people are served, how the money is used. Because the fact sheets were written when the grants were made, they do not cover results in most cases. The fact sheets are dated to help the reader put the information into the proper time perspective. Often there is an illuminating comment by a person familiar with objectives, needs or possibilities. The grants are grouped by Foundation missions, the statements of objectives that guide Foundation grant-making.

The Foundation's communications department began writing the fact sheets to provide an instantly available source of information for members of the press and other persons inquiring about specific grants. The summaries have proved to be a valuable working tool within the Foundation and will, it is hoped, be equally valuable to persons looking for understanding of the Foundation's philosophy and purposes and for more information than is available in the annual report.
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EXPRESSING INDIVIDUALITY

We will investigate and, if appropriate, fund differing ways for the individual to express his own individuality through values clarification, self-renewal, and the exercise of personal freedom and responsibility.

This mission is focusing on programs in the community arts, with emphasis on what roles established institutions, the artists and the community itself can play in bringing the arts to a wide population, ranging from children to seniors, from blue-collar workers to professionals.

Program activity also centered on finding ways for people to use their leisure time constructively.
Fact Sheet: Intersection

Grantee: COMPAS, Inc.

Program director: Molly LaBerge
Executive Director
COMPAS, Inc.
Landmark Center, Room 308
75 West Fifth Street
St. Paul, MN 55102
(612) 292-3249

Amount: $60,000
Period: 7/1/82 - 6/30/83
Mission: Expressing Individuality

Purpose:
To support a fifth year of the Intersection program in St. Paul, a demonstration that the arts can be an avenue to neighborhood revitalization.

The grant will have these results:
- Arts programs in all neighborhoods within the city of St. Paul.
- A quarterly newsletter.
- Integration of Intersection philosophies, practices and program methods into the ongoing COMPAS programs, making the arts an everyday experience in St. Paul communities.
- Identifying community arts needs and employment of artists-in-residence to address them.

Background:
Need for program:
The Intersection program has shown that the arts can help a neighborhood grow in self-identity and feelings of ownership. Few programs exist that use artists on a neighborhood level to creatively address local issues.

Statistics:
People served: St. Paul residents.
Total budget: $175,000.
Project support to date: $474,000 (1978-82).
Grant money goes for: personnel, artists' fees, supplies, printing and office expenses.

Accomplishments to date:
During the past year, presentations have been made to all St. Paul planning districts informing them of the process for requesting arts services; an advisory committee has been set up, meeting monthly to discuss and act upon such requests; and a quarterly newsletter has been launched. Sixteen neighborhood arts programs have been funded through Intersection.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
Fact Sheet: Adopt-A-Park

Grantee: FEAT Foundation

Program director: Brian A. Day
Executive Director
FEAT Foundation
936 Mott Foundation Building
Flint, MI 48502
(313) 239-03

Amount: $30,000
Period: 4/1/82 - 3/31/83
Mission: Expressing Individuality

Purpose:
To continue a program to recruit and assist volunteers to support, maintain and improve Flint's municipal parks and city-owned lands.

The grant will lead to assignment of volunteers to such projects as:
- Litter pickup, cleanup efforts, weeding, pruning, raking, brush removal, sweeping, seeding, light carpentry and masonry work and painting.
- Planting of flowers, shrubs and trees for landscape development.
- Assistance in developing and directing recreation programs.
- Providing entertainment at family and youth events.

Background:
Need for program:
To assist the Flint Department of Parks and Recreation in keeping the parks attractive and maintaining programs during a period of financial hardship leading to staff layoffs.

Statistics:
People served: residents of the Flint area.
Total budget: $30,000.
Project support to date: $65,000 (1981-82).
Grant money goes for: salaries, transportation, equipment and materials, promotion, office needs and services, and recognition dinner.

Accomplishments to date:
Adopt-A-Park, combined in 1981 with the Volunteer-in-the-Parks Program, brought 1,500 persons into voluntary efforts in the city's 52 parks and parkways that summer. In addition to carrying out such tasks as those listed above, they repainted the Kearsley Park Pavilion and repaired the Safetyville facilities in that park. The program also has led to emergence of some new community leaders and organizations.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

5/25/82
# Fact Sheet: Handicapped Playground and Garden for Children

<table>
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<tr>
<th>Grantee:</th>
<th>FEAT Foundation</th>
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| Program director: | Brian Day  
Executive Director  
FEAT Foundation  
939 Mott Foundation Building  
Flint, MI 48502  
(313) 239-0341 |
| Amount: | $100,000 |
| Period: | 1/1/82 - 12/31/83 |
| Mission: | Expressing individuality |

## Purpose:
To provide partial support of a project to develop the Ruth Mott Playground for Handicapped Children and Learning Garden for the Disabled at Flint's Durant-Tuuri-Mott Elementary School. The facilities will be for both handicapped and able-bodied children.

## Relationship to existing programs:
It is related to all the programs and activities that the Foundation has sponsored in behalf of young children through the Flint Community Schools, the Mott Children's Health Center and such agencies as the Michigan Special Olympics.

In addition, the grant represents a contribution to the playground and garden as an 80th birthday tribute to Mrs. Ruth Mott, a trustee emeritus of the Foundation, established by her husband in 1926. The park concept was spearheaded by her children and other family members.

## The grant will have these results:
- Creation of a wholly new concept in playgrounds suitable for the use of both handicapped and able-bodied children.
- Replacement of the existing playground in front of the school with the innovative facility being planned.
- Development of the learning garden, where handicapped children and adults will plant and tend their own flowers.

## Background:

### Need for program:
To provide replacements for the deteriorating equipment now being used at the playground at the school. Durant-Tuuri-Mott houses programs for both handicapped (special-education) and able-bodied boys and girls.

### How it meets Foundation objectives:
- Will create a new concept in playgrounds and playground equipment for the handicapped.
- Will enrich the lives of children who are given an opportunity for innovative recreational activities and an experience in gardening.
Statistics:

People served: Durant-Tuuri-Mott students and all handicapped individuals in the Flint area.

Total budget: $160,000.

Grant money goes for: planning and development of the playground and garden.

Accomplishments to date:

An executive committee chosen for the project picked Prince Associates, Architects/Planners, of Kalamazoo, Michigan, for the design contract. Prince Associates has 10 years' experience in designing and building playgrounds and gardens for disabled children. The firm contracted with John Page for design assistance. He is an architect who has been involved in recent research projects at the University of Florida to improve playground design. Through a series of workshops, Mrs. Mott's children and representatives of the Flint Community Schools, the Flint Department of Parks and Recreation, the Durant-Tuuri-Mott School, the Easter Seal Society and other community people have had a voice in the planning. (The learning garden will be on Easter Seal property adjacent to the school.)

What they say:

"A wholly new idea in playgrounds for both handicapped and able-bodied children, advancing the state of the art of such facilities, will be one of the outcomes of this grant." --Cathy Nelles, Foundation program officer.

Future plans:

To complete the design this fall and construct the playground and garden in 1983, with the dedication on Mrs. Mott's birthday that autumn. In deciding to have both a playground and garden, the family members were influenced by Mrs. Mott's love for flowers and gardening. She is restoring the formal gardens at her home, Applewood.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

8/25/82
Fact Sheet: Camping Program

Grantee: Flint Board of Education

Program director: Robert D. Keel
Director of Camping
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1217

Amount: $80,873
Period: 7/1/82 - 6/30/83
Mission: Expressing Individuality
Renewal: See Facts on Grants 1981, Page 7

Purpose:
To provide a variety of camping experiences for students in grades 4 through 12 to help develop positive self-concepts, interpersonal relationships, good race relations, group cooperation skills and environmental awareness.

The grant will have these results:
- Three-day camping experiences during the school year for elementary students.
- One-week summer residence camping experiences for elementary students.
- Seven-day wilderness camping experience for junior high students.
- Weekend outings and three ten-day wilderness trips for high-school students participating in Challenge Clubs.
- Programs for handicapped and special education students.

Background:
Need for program:
In addition to giving city children a closer relationship to nature, camping programs can help build self-reliance, physical fitness, self-respect and respect for others.

Statistics:
People served: more than 1,000 students annually.
Total budget: $147,168
Project support to date: $441,160 (1978-82).
Grant money goes for: salaries, contracted services, supplies, administration.

Accomplishments to date:
Six schools sent 772 4th, 5th and 6th grade students to three-day camping experiences, and the FBE Special Education Department sent an additional 145 students to this program. Twenty-five handicapped and 406 elementary students attended YMCA camp for one week; 147 junior high school students participated in a wilderness camping experience; and 110 high school students participated in Challenge Club activities.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/9/82
Fact Sheet: Early Childhood Education

Grantee: Flint Board of Education

Program director: Glenora Chaddock
Program Director
Early Childhood Education
Flint Public Library
1026 East Kearsley Street
Flint, MI 48502
(313) 232-7111

Amount: $76,014
Period: 7/1/82 - 6/30/83
Mission: Expressing Individuality

Purpose:
To provide a summer Tot Lot program in every neighborhood at elementary schools and primary units. These provide safe, supervised activities for children ages 3 through 6. Activities include: arts and crafts, games, music, storytelling, creative dramatics, finger plays, and field trips centered around a weekly theme. Parents frequently work as volunteers for the program.

To provide winter Story Hours for children ages 3 and 4, and their parents. This program, conducted cooperatively by the Flint schools and the Flint Public Library, helps children to appreciate and understand the use of books. While children are engaged in such activities as looking at books, listening to or acting out a story, parents meet separately to plan and conduct programs of interest to them, ranging from arts and crafts activities to exercise demonstrations. Parents and children attend four sessions of a reading-readiness program together.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/9/82
Fact Sheet: Fine Arts

Grantee: Flint Board of Education
Program director: Dr. Lloyd Miller, Coordinator
Fine Arts Department
Flint Community Schools
924 East Sixth Street
Flint, MI 48503
(313) 762-1141

Amount: $154,286
Period: 7/1/82 - 6/30/83
Mission: Expressing Individuality

Renewal: See Facts on Grants 1981, Page 9

Purpose:
To provide opportunities for pre-school children, schoolchildren and adults in Flint to participate in creative arts for personal enrichment or to develop skills. General programs include:

- Music Enrichment, which primarily serves youth through after-school and summer instruction, performance opportunities for area vocal and instrumental students, and programs for pre-school children. Adult classes in piano and guitar have been added to the program.

- Arts and Crafts, which provides facilities, equipment and instruction in a variety of arts and crafts techniques, processes and media for both children and adults. Adult programming includes classes and demonstrations in over 30 processes and techniques. School-age children can participate in summer day camp activities and after-school enrichment classes, as well as city-wide exhibitions. Special classes are available on request.

- Speech and Drama, which offers workshops, classes, professional and amateur theater performances, guest artists, teacher training and consultation. Though primarily serving youth, a few classes in communication are offered for adults.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/9/82
Fact Sheet: Humanities

**Grantee:** Flint Board of Education

**Program director:** Leonard Murtaugh
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1005

**Amount:** $28,382

**Period:** 7/1/82 - 6/30/83

**Mission:** Expressing Individuality

**Renewal:** See Facts on Grants 1981, Page 10

**Purpose:**
To provide a variety of enrichment classes in mathematics, foreign languages, humanities and language arts, and science for schoolchildren, adults and preschool children.

**Foundation contact persons:**

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/9/82
Fact Sheet: Mott Farm
Grantee: Flint Board of Education
Program Director: Barbara Foor, Acting Director
Mott Farm
G-6140 Bray Road
Flint, MI 48506
(313) 762-1795

Amount: $43,633
Period: 7/1/82 - 6/30/83
Mission: Expressing Individuality
Renewal: See Facts on Grants 1981, Page 271

Purpose:
To provide continued support for the operation of a working, 200-acre farm in the Genesee Recreation Area, adjacent to the Historical Crossroads Village. The farm's services include curriculum-enrichment tours for about 400 classes during the school year, a summer enrichment program for 27 Flint elementary schools and 100 special groups, and a summer farm-experience program for 450 students. An estimated 40,000 people are expected to visit the farm in the coming year. The farm also will develop projects and programs relating to environmental education and community improvement.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Jon Blyth
Program Officer

5/21/82
Fact Sheet: Recreation and Sports

Grantee: Flint Board of Education

Program director: Richard E. Daly
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1030

Amount: $300,278
Period: 7/1/82 - 6/30/83
Mission: Expressing Individuality
Renewal: See Facts on Grants 1981, Page 11

Purpose:
To provide recreational opportunities for pre-school children, schoolchildren and adults in five major areas: swimming, recreational sports, recreation classes, Flint Olympian and CANUSA Games, and the Greater Flint Winter Games. Approximately 62,000 participants are involved in these activities.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/10/82
Fact Sheet: Stepping Stones

Grantee: Flint Board of Education
Program director: Linda D. Norton
Doyle-Ryder Community Education Center
1040 North Saginaw Street
Flint, MI 48503
(313) 762-1060

Amount: $24,938
Period: 7/1/82 - 6/30/83
Mission: Expressing Individuality

Purpose:
To provide group experiences for about 800 girls, ages 9 to 13, in 37 elementary and four middle schools in Flint, that will help them improve their self-concepts, develop leadership abilities and explore career possibilities. Home-school counselors at each school provide leadership for the Stepping Stone clubs. Stepping Stones attempts to provide a forum for helping eligible girls work out problems they face in growing up.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

6/9/82
Fact Sheet: Recreation Program Upgrade

Grantee: Flint City Department of Parks and Recreation

Program director: George Liljeblad, Director
Flint Department of Parks and Recreation
1101 South Saginaw Street
Flint, MI 48503
(313) 766-7463

Amount: $49,999
Period: 6/1/82 - 5/31/83
Mission: Expressing individuality

Purpose:
To offset reductions in city recreation programming necessitated by budget cuts resulting from revenue losses caused by the local economic downturn.

The grant is expected to have these results:
- A five-week summer basketball league for adults at Brennan Center.
- Operation of Safetyville, a program at Kearsley Park using miniature cars to teach safety.
- A three-week recreation program for youth at three public housing sites.
- An eight-week, rotating "moonwalk" program at city playgrounds.
- Assignment of two department employees to full-time maintenance of Forest and Kearsley Parks.
- A canoe/camping program for children ages 12 to 15.
- Supervised, eight-week program for children at three city parks and two recreation centers.

Background:
Need for program:
To help meet increased demands for park services the city is unable to provide.

Statistics:
People served: the residents of Flint, particularly children and the unemployed.
Total budget: $59,030.
Project support to date: $174,115 (1980-82).
Grant money goes for: salaries, supplies, transportation, bowling, rollerskating, swimming, and contracted services.

Accomplishments to date:
Initiated in 1980, the program served more than 24,000 youngsters at 15 playgrounds last year. Over 2,400 adults participated in the basketball league; about 1,500 children joined the bowling, roller-skating and swimming program; Moonwalk attracted over 5,000 children at 34 parks; and nearly 200 youths learned canoeing skills.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

7/1/82
Fact Sheet: Riverbank Park Programming

Grantee: Flint Downtown Development Authority

Program director: Polly Wyatt, Director
Promotions and Programming
Flint Downtown Development Authority (FDDA)
Citizens Bank Building
Room 1009
Flint, MI 48502
(313) 235-3326

Amount: $205,000
$55,000 initial grant
$150,000 renewal

Period: 5/1/82 - 12/31/83

Mission: Expressing individuality

Purpose:
To maintain vigorous promotion of recreational and cultural programming at Flint's Riverbank Park and nearby areas.

Relationship to existing programs:
These grants are a part of a series made starting in 1980 to help meet social, recreational and youth-employment needs of the Flint area during a period of depressed economic conditions.

The second grant is expected to have these results:
- Warm-weather activities, including evening concerts featuring nationally known and local talent, lunch-hour entertainment, children's programs, and weekend festivals and special events involving community groups.
- Winter activities, including holiday programs and a sports festival.
- Increased promotion of park and downtown activities.
- Improvement in the public's perception of the park and downtown generally.

Background:
Need for program:
To provide free or low-cost entertainment at a time when many residents cannot afford to pay for it and to give the public a positive perception of downtown--a key to the success of revitalization.

How it meets Foundation objectives:
- Contributes to community stability.
- Is bringing greater use of the "people's park."
- Should improve the park's reputation as an interesting and worthwhile place to visit.

Statistics:
People served: residents of the Flint area.
Total budget: $211,200.
Grant support to date: $265,000 to three grantees (1980-82).

Grant money goes for: salaries, programming, promotion and operating expenses.

Accomplishments to date:

The Flint Downtown Development Authority's Division of Programming and Promotions was established during the summer of 1982 for full-time development of park and downtown activities in cooperation with the Flint Department of Parks and Recreation. A Fourth of July celebration offering food, entertainment and fireworks attracted about 60,000 persons. This was followed by a concert by jazz musician Maynard Ferguson, heard by 3,000 and a two-day Riverbank Park Arts Festival. Twice-a-week concerts and special weekend events have drawn sizable crowds. A number of private-sector concerns have sponsored promotion of events and still others have provided goods or services. An advisory committee represents the FDDA, the Flint Area Conference, Inc., the Department of Parks and Recreation, the Hyatt Regency Hotel, the University of Michigan-Flint and the Foundation.

What they say:

"As Boston's 'Summerthing' and Baltimore's ethnic festival have demonstrated, animation of this type (the park activities) is an important adjunct to downtown redevelopment efforts...." --William D. Whitney, director of the FDDA.

Future plans:

To make the park the center of major downtown activity.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
Fact Sheet: Art Education

Grantee: Flint Institute of Arts

Program director: Dr. Richard J. Wattenmaker
Director
Flint Institute of Arts
DeWaters Art Center
1120 East Kearsley Street
Flint, MI 48503
(313) 234-1695

Amount: $34,000
Period: 7/1/82 - 6/30/83

Mission: Expressing Individuality

Renewal: See Facts on Grants 1981, Page 15

Purpose:
To enable children and adults in Genesee County to participate in a variety of activities related to the institute's permanent collections and temporary exhibits, as well as studio art classes.

The grant will have these results:
- Dissemination of information about exhibits and the collection to the general public through printed materials for self-guided tour groups and the docent program.
- Studio art classes, lectures, films and video presentations.
- Cooperative programs with cultural institutions and outreach activities.
- Increased capacity to make the institute accessible to the handicapped.

Background:
Need for program:
The institute has been a cultural resource for the Flint community for many years, offering excellent arts-enrichment opportunities. The education program is a primary way of attracting new audiences.

Statistics:
People served: Flint-area residents and visitors.
Total budget: $130,750.
Project support to date: $240,727 (1975-62).
Grant money goes for: salaries, supplies, travel, promotion, equipment, programming expenses, conference fees, recruitment and research, and study materials.

Accomplishments to date:
The institute has been attempting to offer programs with appeal to the broader public, including free lectures and films. Gallery sheets for self-guided tours have been successful, as have efforts to attract such new audiences as the handicapped and senior citizens through work with community organizations. Over 5,000 people received docent tours. Pre- and post-tour packets are available to touring school groups and visitors.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

7/21/82
Fact Sheet: Community Music Program

Grantee: Flint Institute of Music
Program director: Thomas Gerdom
Executive Director
Flint Institute of Music
1025 East Kearsley Street
Flint, MI 48503
(313) 238-9651

Amount: $78,000
Period: 6/1/82 - 5/31/83
Mission: Expressing Individuality

Purpose:
To provide supplementary music programs for Genesee County public school students offering challenging, in-depth instruction and ensemble experiences. This project also offers dance instruction and a variety of listening experiences for students.

The grant will have these results:
- Music instruction and experience for students by playing in orchestras, ensembles and specialty music classes.
- Training of nine apprentice ballet dancers by a resident dancer/choreographer.
- Continuation of a five-orchestra performing program for students, and small ensemble experiences.
- Special performances in schools and public places by a string quartet made up of Flint Symphony Orchestra members.

Background:
Need for program: It enriches the cultural life of people in the Flint area.

Statistics:
People served: Flint and Genesee County residents.
Total budget: $255,394.
Project support to date: $603,407 (1975-82).
Grant money goes for: salaries, music and travel.

Accomplishments to date:
This program offers opportunities for young musicians and dancers regardless of their ability to pay. In the past few years, the institute has enjoyed a growing reputation for good community programming, and high quality educational offerings. A $2 million fund-raising campaign has been launched recently.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

7/21/82
Fact Sheet: Genesee County Fine Arts Camp

Grantee: Flint Institute of Music

Program director: Thomas Gerdom, Executive Director
Flint Institute of Music
1025 East Kearsley Street
Flint, MI 48503
(313) 238-9651

Amount: $44,791
Period: 1/1/83 - 12/31/83
Mission: Expressing Individuality
Renewal: See Facts on Grants 1981, Page 17

Purpose:
To provide continuing support for the Genesee County Fine Arts Camp, scheduled each July at the Everett A. Cummings Center in the Genesee Recreation Area.

The grant will have these results:
- A day-camp experience in the fine arts for Genesee County students in grades 5 through 12.
- Thirteen days of instruction in one of five subjects: art, drama, music, photography and creative writing.
- Recreational programs, occasional performances, demonstrations and exhibits by students, faculty members and visiting artists, and a final program.

Background:
Need for program:
To provide a less costly, intensive experience for students unable or who do not want to attend residential fine arts camps, and to enhance interest in the arts in Genesee County Schools.

Statistics:
People served: approximately 235 students.
Total budget: $68,262.
Project support to date: $290,048 (1976-82).
Grant money goes for: salaries, transportation, tent rental, supplies, and promotional materials.

Accomplishments to date:
A new program in creative writing will be added to the camp's curriculum in 1983. The camp is in its 15th year of operation, and its programs complement classes available in junior and senior high schools. The camp continues to seek new donors to fund its programs.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer
Fact Sheet: Institute for Comprehensive Arts Planning (ICAP)

Grantee: Michigan Alliance for Arts Education

Program director: Frank Philip, Co-Chairman
Institute for Comprehensive Arts Planning Committee
5601 West Michigan Avenue
Lansing, MI 48917
(517) 321-2371

Amount: $15,000
Period: 9/1/82 - 8/31/83
Mission: Expressing Individuality

Purpose:
To provide a final year of support for a three-year project aimed at assuring arts-in-education programs for all of Michigan's 530 local school districts.

The grant is expected to have these results:
- A fall training conference to prepare teams from communities across the state in arts-in-education advocacy and planning strategies.
- Regional team networking.
- Individual team consultations with arts resource people.
- Development of a higher education center for comprehensive arts planning.

Background:
Need for program:
To help fill a gap in arts education. Forty percent of Michigan districts have no elementary arts programs; 12 percent of all secondary schools lack arts programs.

Statistics:
People served: Michigan school children and community arts teams working for them.
Total budget: $23,500.
Project support to date: $45,000 (1980-82).
Grant monies go for: annual conference, consultants, printing, training expenses, administrative costs.

Accomplishments to date:
This three-year program is the first attempt by any state to implement arts-in-education programs on a statewide basis. ICAP is working with forty school districts and plans to include another 20 this year. ICAP is open to teams across the state and has received inquiries from national organizations. The higher education center for comprehensive arts planning houses a library of literature and coordinates a network of college and university resources throughout Michigan.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

9/14/82
Fact Sheet: National Assembly of Community Arts Agencies - General Purposes

Grantee: National Assembly of Community Arts Agencies

Project director: Gretchen Weist, Executive Director
National Assembly of Community Arts Agencies (NACAA)
1625 Eye Street, NW
Suite 725A
Washington, DC 20006
(202) 293-6818

Amount: $15,000
Period: 7/1/82 - 6/30/83
Mission: Expressing Individuality
Renewal: See Facts on Grants 1981, Page 23

Purpose:
To provide general operating support for an organization representing the interests of 400 local arts agencies, and offering information and management training to organizations working in communities to create a climate in which the arts can thrive.

The grant will have these results:
- Continued publication of the NACAA semi-monthly newsletter.
- Research on arts-related issues, technical assistance programs, and participation in local and statewide conferences and workshops.
- Monitoring, analyzing and reporting on legislation pertinent to the arts.
- Periodic bulletins to update members on job opportunities, grant application deadlines, etc.

Background:
Need for program:
NACAA provides services to a national network demanding more services and information due to general cutbacks in the arts field.

Statistics:
People served: 400 member agencies and the communities served by these groups.
Total budget: $346,750.
Project support to date: $44,500 (1980-82).
Grant money goes for: general operating support.

Accomplishments to date:
NACAA provides a regular flow of information on arts events, issues and personalities through a network of member organizations across the country. The agency offers technical assistance on management problems, an annual convention, legislative monitoring and research. NACAA maintains a national director, as well as statistical profiles on local arts agencies. A speakers bureau and a newsletter are also available through NACAA.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/4/82
Fact Sheet: College and Cultural Center Vicinity Property

Grantee: The Nature Conservancy

Amount: $55,000

Program director: Ray M. Culter

Period: 4/1/82 - 6/30/84

Vice President and Director of Trade Lands

Mission: Expressing Individuality

The Nature Conservancy

The grant will have this result:

1800 North Kent Street
Arlington, VA 22209
(703) 841-5300

People served: residents of the Flint area.

Purpose: To acquire from the State Highway Department a property bordering I-695 in the vicinity of the Flint College and Cultural Center, and to repair one home and demolish four buildings in that vicinity.

Total budget: $55,000.

The grant will have this result:

Project support to date: $1,055,000 (1979-82).

Acquisition of the parcel and improvement of other properties that may someday be needed for expansion of the College and Cultural Center.

Grant money goes for: the land purchase.

Background: To protect the center area from undesirable development and allow for possible future expansion.

Accomplishments to date:

A number of properties in the vicinity of the center have been acquired by The Nature Conservancy on behalf of the Foundation and in the interests of the center. Foundation funds also have been used to remove unsightly and hazardous basement walls from one site, where old industrial structures had been razed, and to landscape the property.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/3/82
Fact Sheet: Star Theatre of Flint, Inc. - General Purposes

Grantee: Star Theatre of Flint, Inc.

Program director: Frank Kenley, General Manager
Star Theatre of Flint, Inc.
James H. Whiting Auditorium
1241 East Kearsley Street
Flint, MI 48503
(313) 239-1464

Amount: $75,000
Period: 10/1/81 - 9/30/82
Mission: Expressing Individuality
Renewal: See Facts on Grants 1981, Page 26

Purpose:
To provide general support assuring that Star Theatre will be able to present a summer 1982 schedule of eight plays, musicals and concerts in Whiting Auditorium.

The grant will have these results:
- Ticket discounts for students, senior citizens, teachers and groups.
- A technical apprenticeship program for college students.
- Tours of the auditorium and interviews with the producer, Frank Kenley, for high school drama classes.

Background:
Need for program:
To assure the continued existence of a major cultural asset that is threatened by the depressed local economy and increases in salaries of star performers.

Statistics:
People served: the theater's patrons, who represent a large area of Michigan.
Total budget: undetermined.
Project support to date: $175,000 (1981-82).
Grant money goes for: general support to help meet a possible operating deficit.

Accomplishments to date:
Star Theatre of Flint, now in its 11th year, was reorganized as an educational corporation after its 1980 season. In 1981, eight college students worked at the theater as technical apprentices. Among about 71,000 persons attracted by its productions were over 120 teachers, 900 students, 1,800 senior citizens and members of 125 groups who received ticket discounts.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

6/7/82
Fact Sheet: McCree Theatre

**Grantee:** Urban League of Flint

**Program director:** Charles Winfrey

Project Director
McCree Theatre and Performing Arts Center
115 East Pierson Road
Flint, MI 48505
(313) 785-3475

**Amount:** $145,000

**Period:** 7/1/82 - 6/30/83

**Mission:** Expressing Individuality

**Renewal:** See Facts on Grants 1981, Page 30

**Purpose:**
To provide continued operating support for the McCree Theatre and Performing Arts Center, a forum for Afro-American culture in the Flint area.

The grant is expected to have these results:
- Plays and musical productions.
- A visiting artists' program bringing professional dancers to the Flint area.
- Cooperative productions and exhibits with area cultural organizations.
- A series of courses in the performing arts.
- Exhibits of the works of local artists during stage productions.

**Background:**
Need for program:
The theatre, operating for nearly 14 years, serves predominantly minority audiences in Flint and has become an important part of their lives. Student enrollment and attendance increased last year and the number of community services requested and provided doubled.

**Statistics:**
People served: Flint area residents, particularly minority residents.
Total budget: $210,592.
Project support to date: $554,465 (1978-82).
Grant money goes for: salaries, building operation, professional and contracted services, promotion, conferences and workshops, equipment purchase, rental and maintenance, production and other expenses.

**Accomplishments to date:**
Four committees have been formed to address promotions, communications, fund raising and subscriptions. The center's Advisory Board has been increased to 23 members, and several cooperative ventures between McCree and other Flint cultural organizations have been planned and executed. McCree has been awarded its first grant from the Michigan Council for the Arts, and its second grant from the National Endowment for the Arts during the past year.

**Foundation contact persons:**
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

7/22/82
ADDITIONAL GRANTS: EXPRESSING INDIVIDUALITY

Arts, Education and Americans, Inc. (AEA) ................. $10,000
New York, New York

To help AEA to operate a National Information Center and Resource Library on the arts in education.

Flint Department of Parks and Recreation .................. $10,000
Flint, Michigan

To meet utility costs and purchase seeds and planting materials for the City of Flint's Greenhouse on North Linden Road at Pasadena Avenue to assure a supply of plants for use in public parks and spaces in the city.

Michigan Foundation for the Arts (MFA) ..................... $10,000
Detroit

To provide a fourth year of general support for an organization serving as a vehicle for private sector funding which encourages the work of Michigan artists through scholarships, commissions, contests and awards.

Michigan Special Olympics .................................... $5,000
Mount Pleasant

To provide partial support for Flint's annual Bobby Crim Road Race, which generates funds for the Michigan Special Olympics, a sports and recreation program for the mentally impaired.

Museums Collaborative, Inc. ................................. $5,000
New York, New York

To provide partial support for a program in which 30 community-based organizations and 10 public schools are given vouchers with which to purchase cultural programs from 10 cultural institutions in New York City.
EXPANDING PERSONAL HORIZONS

We will investigate and, if appropriate, fund different ways of increasing a person's life-long opportunities to expand his personal horizons and thus responsibly participate in and contribute to society.

Initially, this mission is concerned with the nature of work and the preparation for it. In 1979 through 1981, major activity in the mission focused on a Foundation program of support to black higher education through grants to black colleges and black-college support organizations. This program continued in 1982. Significant grant activity also took place in the areas of youth employment and preparation and training for work.
Fact Sheet: Cooperative Rural Learning Laboratory

Grantee: Alabama Center for Higher Education

Program director: Dr. Charlena H. Bray
Executive Director
Alabama Center for Higher Education
2121 Eighth Avenue, North
Suite 1520
Birmingham, AL 35203
(205) 324-4626

Amount: $31,552
Period: 7/1/82 - 12/31/82
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1980, Page 47

Purpose:
To complete three years of support for the work of the laboratory in helping to meet economic, social and physical-development needs in 15 Black Belt counties of Alabama. The grant is part of the Foundation's long-range program of support to black higher education.

The grant is expected to have these results:
- Continued community internships for students and continued participation in the work of the laboratory by faculty members at seven of the center's eight member institutions.
- Ongoing technical assistance by students to Black Belt organizations and agencies and continuing research on issues of importance.

Background:
Need for program:
To enable students and faculty of the center's member institutions to develop keen awareness of the social and economic problems of the Black Belt counties, including high unemployment and a low rate of growth, and increase capability to deal with the problems.

Statistics:
People served: residents of the 15 counties.
Total budget: $59,850.
Project support to date: $233,751 (1980-82).
Grant money goes for: salaries, travel, 15 internships, supplies and services.

Accomplishments to date:
Technical assistance centers have been established. Student interns (60 in 1981) have worked on projects ranging from help for the elderly to improvement of health care and housing. Special studies, forums, presentations at workshops and conferences and distribution of a newsletter and other printed material have advanced the work of the center.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/16/82
Fact Sheet: Image Building and Information Dissemination Project

Grantee: Alcorn State University

Program director: Dr. Walter Washington
President
Alcorn State University
Lorman, MS 39096
(601) 877-2961

Amount: $25,661
Period: 7/1/82 - 12/31/82
Mission: Expanding personal horizons

Purpose:
To enable Alcorn State University to complete a three-year program to improve its image by strengthening and expanding recruitment and public relations activities. The grant is part of the Foundation's long-range support of black higher education.

The grant is expected to have these results:
- Distribution of information on the university to at least 75 percent of the state's high school students, both minority and white, to increase the percentage of non-black students enrolling.
- On-campus activities for high school counselors, public officials, alumni and area residents and off-campus workshops and programs for business leaders, civic officials and others.
- Continued encouragement for local media to cover campus events on a regular basis.

Background:
Need for program:
To help Alcorn overcome a perception that it emphasizes agriculture, vocational education and athletics at the expense of strong academic programs in the liberal arts and sciences.

Statistics:
People served: residents of Mississippi.
Total budget: $25,661.
Project support to date: $252,743 (1979-82).
Grant money goes for: salaries, consultants, travel, promotion, equipment, supplies and office services.

Accomplishments to date:
In the past year, Alcorn has produced a documentary film that was aired on a number of television stations; has used many TV and radio spots and a national magazine advertisement to publicize its programs, and has sponsored a visitation bringing 51 high school counselors to the campus.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/29/82
Fact Sheet: College Student Work Programs Leadership Conference

Grantee: Berry College

Amount: $17,400

Program director: Anne Russell

Period: 4/1/82 - 10/31/82

Program Director
Berry College
Mount Berry, GA 30149
(404) 232-5374

Mission: Expanding personal horizons

Purpose:

To convene college presidents, administrators, and students from 10 colleges with work/study programs in a two-day forum to address ways to improve and expand college student-work plans.

Relationship to existing programs:

None. This is an exploratory grant, designed to seek possible solutions to growing institutional costs and the ability of students to afford a college education.

The grant is expected to have these results:

- Definition and discussion of student work-program models.
- Assessment of methods for implementing student-work programs.
- Development of a report for other colleges and universities interested in establishing or expanding student-work programs.

Background:

Need for program:

The work/study concept, which has been tremendously beneficial to both institutions and students, needs to be more widely publicized in the field of higher education. Berry College's proposed conference will help promote the potential of work/study programs.

How it meets Foundation objectives:

- Addresses obstacles to higher education opportunities.
- Should help strengthen and improve college and university services to the economically disadvantaged student.

Statistics:

People served: staffs of participating institutions and their students.

Total budget: $17,400.

Grant money goes for: conference staff, consulting services, transportation, communications and publicity expenses.
Accomplishments to date:

Berry College offers an optional work/study program to all students. Seven of every 10 students at Berry apply for the program and 95 percent of these students are placed in jobs. The college, which has an enrollment of 1,500 devotes about $1.36 million of its budget to the student-work program.

What they say:

"This project represents a solid approach to addressing a priority concern of higher education." --Jon Blyth, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

5/28/82
Fact Sheet: Rural Education With Action Learning

Grantee: Brooks County Board of Education

Program director: Dr. Brad Wideman
Vocational Director
Brooks County Schools
Quitman, GA 31643
(912) 263-8923

Amount: $20,000
Period: 10/1/82 - 9/30/83
Mission: Expanding personal horizons

Purpose:
To demonstrate for other rural school districts the possibilities of the REAL (Rural Education With Action Learning) Jobs program in Quitman as a model for development of revenue-producing enterprises that provide both useful vocational training and employment for high school students.

The grant will enable the Brooks County Schools to:
1. Make swine-production and day-care operations entirely self-supporting.
2. Sponsor workshops and visits for other school districts and communities.
3. Assist in the development of at least three other youth enterprises in Georgia in cooperation with the Georgia School-Based Development Enterprise, Inc. (GSBDEI), directed by Dr. Paul F. DeLargy of Valdosta (Georgia) State College.

Background:
Need for program:
To give other rural school districts an opportunity to profit from the example of an alternative vocational program that is geared to community and market needs, gives disadvantaged young people valuable experience in planning and operating small businesses, and prepares them for future jobs.

Statistics:
People served: students in other districts that use REAL Jobs for a model.
Total budget: $84,749.
Project support to date: $83,885 (1980-82).
Grant money goes for: swine-production subsidy, training, evaluation and assistance from GSBDEI, through which Brooks County Schools will share in profits of enterprises started with help of GSBDEI.

Accomplishments to date:
REAL Jobs, started in 1979, has been providing employment for 100 students a year in swine production, day care, carpentry and masonry work.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
11/2/82
Fact Sheet: Community Service and Planning/Evaluation Program

Grantee: Clark College

Program director: Dr. Elias Blake, Jr., President
Clark College
240 Chestnut Street, SW
Atlanta, GA 30314
(404) 681-1391

Amount: $87,785
Period: 7/1/82 - 6/30/83

Mission: Expanding personal horizons

Renewal: See Facts on Grants 1981, Page 46

Purpose:
To plan the college's future for the 10 years starting in 1983 and develop a mutually beneficial relationship between the college and the community. The grant is part of the Foundation's long-range program of support for black higher education.

The grant is expected to have these results:
- Continued planning with the participation of committees, consultants, added staff, students and community residents.
- Community service programs and support services.

Background:
Need for program:
To guide the college's growth and to set up a coordinated college/community effort to deal with the existence of a public housing development and a strip of unsightly store fronts between the main campus and two college buildings, a major classroom facility and a dormitory.

Statistics:
People served: Clark students, faculty and staff and residents of the neighborhood and community.
Total budget: $87,785.
Project support to date: $168,885 (1981-82).
Grant money goes for: salaries, data acquisition, meetings, equipment, consultants, workshop, travel, printing and support services.

Accomplishments to date:
During the first year of the three-year program, a planning model has been adopted, eight analytical papers on factors affecting the college's future have been prepared by a faculty/staff task force, and a faculty/staff workshop on improving the learning environment has been held.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/16/82
Fact Sheet: State Role in Youth Employment

Grantee: Corporation for Public/Private Ventures

Program director: Richard H. de Lone, President
Corporation for Public/Private Ventures (P/PV)
1701 Arch Street
Philadelphia, PA 19103
(215) 564-4815

Amount: $80,000
Period: 1/1/83 - 12/31/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 50

Purpose:
To continue support for the corporation's program to assess, develop and strengthen the role of states in reducing youth unemployment.

The grant is expected to have these results:
- Further development and use of the corporation's clearinghouse/resource center in distributing information on exemplary state youth strategies.
- Sponsorship of two conferences for state youth planners and practitioners.
- Preparation and distribution of five working papers on state youth services.

Background:
Need for program:
To increase the capacity of states in policy development and programming on youth employment, an area in which the federal government is delegating more and more responsibility to the states. Most states have limited knowledge and experience in dealing with the problems of disadvantaged youth.

Statistics:
People served: those working at the state level to ease the youth-unemployment problem and the youth who are helped.
Total budget: $438,000 (for this program).
Project support to date: $150,000 (1981-82).
Grant month goes for: salaries, consultants, travel, conferences and other costs.

Accomplishments to date:
The Foundation's 1982 grant for this program leveraged support from a number of other foundations for providing technical assistance to states. The development of the resource center and a state-issues library led to contacts with many organizations concerned with youth unemployment. The corporation has issued a series of papers on model state youth initiatives and sponsored a year-end conference on key questions states face in adjusting to federal policy and budget shifts.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

1/13/83
Fact Sheet: Raise Academic Achievement Level Through Curriculum Development

Grantee: Dillard University
Program director: Dr. Samuel DuBois Cook, President
Dillard University
2601 Gentilly Boulevard
New Orleans, LA 70122
(504) 283-8822

Amount: $46,775
Period: 7/1/82 - 6/30/83

Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 54

Purpose:

To support the second year of a three-year project to raise the academic achievement of Dillard's students by restructuring the liberal arts curriculum. Dillard is among the colleges and universities being assisted through the Foundation's long-range program in behalf of black higher education.

The grant is expected to have results including:
- Continued work to develop a profile of the ideal Dillard graduate.
- Faculty evaluation of all aspects of the curriculum and development of a core liberal arts curriculum.
- Improvement in various student skills, including standardized test performance.

Background:

Need for program:
To make curriculum revisions called for by a self-study. It was found that Dillard students taking the National Teacher Examination did well in the professional-education section but not so well in general-subject areas.

Statistics:
People served: Dillard's students, faculty and staff.
Total budget: $46,775.
Project support to date: $92,100 (1981-82).
Grant money goes for: salaries, computer service, consultants, standardized tests, workshops, printing and reproduction, supplies and materials.

Accomplishments to date:
The program has helped Dillard to improve its academic programs through development of comprehensive syllabi for six courses in the core curriculum, put a writing-improvement program into effect, decide how 50 books will be selected for a new master list of required reading for all students, and complete plans for the university's first comprehensive freshman testing program.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procuinier
Senior Program Officer

6/16/82
Fact Sheet: Management Information System

Grantee: Edward Waters College

Program director: Dr. Cecil W. Cone, President
Edward Waters College
1658 Kings Road
Jacksonville, FL 32209
(904) 355-3030

Amount: $49,534
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 56

Purpose:
To continue development and implementation of a computerized management-information system (MIS). The grant is part of the Foundation's long-range program of support for black higher education.

The grant is expected to have these results:
- Improvement of operations in the college's business, admissions, financial aid, registrar and alumni affairs offices.
- Purchase of additional software and hardware for the computer system.
- Development of computer-assisted instruction.
- Improvement in computer literacy of both faculty and students.

Background:
Need for program:
To improve the functioning of the college's computer-assisted management-information system, made possible by a federal grant, and thus improve all programs and operations.

Statistics:
People served: the college's students, faculty and staff members.
Total budget: $80,295.
Project support to date: $82,665 (1981-82).
Grant money goes for: salaries, equipment, service contract for computer maintenance, and supplies.

Accomplishments to date:
The developing system has enabled the college to save over $10,000 a year by eliminating the need to have registration and grades processed at another school. Students now receive final grade reports in two or three days instead of waiting for them for a month or more. Mailing labels can now be produced at less cost and student and alumni records are more accurate and up to date. The MIS staff has been increased; computer programs have been written for alumni affairs, personnel management and gift processing, and a faculty committee has been chosen to plan for computer-assisted instruction.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
6/16/82

Dr. Douglas Procuiner
Senior Program Officer
Fact Sheet: Pre-Vocational Center

Grantee: Flint Board of Education

Program director: Douglas Weir, Director
Pre-Vocational Center
Kennedy Center
1541 North Saginaw Street
Flint, MI 48503
(313) 762-1371

Amount: $99,970
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 60

Purpose:
To support the fifth year of the Pre-Vocational Center, a demonstration project designed to show that the most important factor in the vocational and personal success of "hard-to-employ" youth is the development of relevant pre-vocational skills, including positive self-concepts, life-management skills, basic literacy and communications skills and employment-related attitudes and values.

The grant will have these results:
- Development of an approach to client follow-up by using data processing capabilities.
- Expansion of the work part of the program, allowing more clients to participate and making the area more responsive to client needs.
- Maintenance of the program's core philosophy and structure while completing its transition to the regular Flint K-12 curriculum.
- Continuation of a substance-abuse diagnosis and monitoring program for 60 clients.

Background:
Need for program:
To attack the problems of the "hard-to-employ" by building upon self-esteem and self-reliance. It attempts to confront disincentives to work.

Statistics:
People served: currently, approximately 300 clients.
Total budget: $797,356.
Project support to date: $1,011,756 (1978-82).
Grant money goes for: salaries, contracted instructional services, supplies, equipment and furniture, and miscellaneous expenses.

Accomplishments to date:
Survey work by a University of Michigan evaluation team shows that of 142 participants leaving the program in the last eight months, 43 percent left for "positive" reasons, such as employment or further training; 43 percent for "negative" reasons, and 14 percent for other personal reasons. This compares quite favorably with past years' results.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

7/16/82
**Title Sheet: Scholarships**

**Grantee:** Flint Board of Education  
**Program director:** Richard Loomis  
Sarvis Center  
1231 East Kearsley Street  
Flint, MI 48503  
(313) 762-1082

**Amount:** $91,469  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Expanding personal horizons  
**Renewal:** See Facts on Grants 1981, Page 61

**Purpose:**
To distribute $35,000 of the grant money and $150,000 from the DeWaters Charitable Trust in scholarships and student loans. The assistance goes to post-high school students in Genesee County who might otherwise be unable to continue their education in colleges, universities and other training institutions. Including repayment of loans, $310,081 is available for the program in 1982-83. Of the Foundation grant, $56,496 goes for administrative expenses.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications
- Dr. Douglas Procuiner  
  Senior Program Officer

5/21/82
Fact Sheet: Summer Work Experience

Grantee: Flint Board of Education

Program director: Dr. David Doherty, Director
Community Relations and Grants
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1267

Amount: $496,562
Period: 4/1/82 - 12/31/82
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 62

Purpose:

To provide summer jobs for 562 high school and college students and other youth, 16 to 21 years of age, who live in Flint, and provide additional volunteer opportunities.

The grant will have these results:

- Two new programs -- "Adopt a Kid," putting 117 youths to work in small neighborhood businesses, and "Youth Pride," offering jobs for 20 students in downtown retail establishments and providing 36 jobs and places for 12 volunteers in central city civic-pride projects.
- Externships advancing the career plans of 150 students, half of whom are expected to be paid by the firms or agencies for which they work.
- Jobs for 55 in recreation programs, 30 in United Way agencies, 18 in the Flint Public Library and its branches, 69 in community-school and beautification projects, and 75 in group skill-training programs.

Background:

Need for program:

To provide productive activity and work experience, related as much as possible to career interests, for young people at a time when the depressed local economy limits job opportunities.

Statistics:

People served: the 562 students and other youth. Sixty percent must be from low-income families, half must be minority persons and half must be girls.
Total budget: $511,184 (including a second grant of $14,622 for administration).
Project support to date: $1,930,087 (1980-82).
Grant money goes for: wages and supervisors' salaries.

Accomplishments to date:

The 1980 and 1981 programs were evaluated as highly effective. For most of the students helped in 1981, the opportunity to acquire job skills and explore career areas was the most rewarding aspect.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

4/2/82
Fact Sheet: Vocational Education
Grantee: Flint Board of Education
Program director: Nikolas Manych, Principal
Mott Adult High School
Sarvis Center
1231 East Kearsley Street
Flint, MI 48503
(313) 762-1101

Amount: $270,311
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 63

Purpose:
To support vocational education programs in five areas: industrial-technical, consumer and home economics education, community services occupations, business education, and career planning.

The grant will have these results:
• Classes, workshops and consultations in industrial and technical education areas in cooperation with other community agencies or businesses.
• Clothing and home arts, consumer education, foods and child development programs and classes.
• Classes in community services and health-related occupations. Special interest education is provided through seed funds to special groups. Blood pressure clinics for senior citizens are provided monthly.
• Courses in business, marketing, office skills, and distributive occupations.
• Career counseling services for adults and out-of-school youth not served by other county education systems. These services are currently being offered in cooperation with other area support systems such as Everywoman's Center.

Background:
Need for program:
To serve people who wish to prepare themselves for jobs, upgrade their present working skills, or enrich their personal lives.

Statistics:
People served: thousands of Flint-area residents.
Total budget: $270,311.
Project support to date: approximately $7.5 million (1953-83).
Grant money goes for: salaries, equipment and supplies.

Accomplishments to date:
Over the years, these classes and workshops have been taken by tens of thousands of Flint-area residents who found jobs or improved their skills in vocations ranging from clerical work to upholstering to preparing food.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Douglas ProCunier
Senior Program Officer
Fact Sheet: Industrial Mall

Grantee: Focus: HOPE

Program director: Father William T. Cunningham
Executive Director
Focus: HOPE
1355 Oakman Boulevard
Detroit, MI 48238
(313) 883-7440.

Amount: $100,000
Period: 10/1/82 - 9/30/83
Mission: Expanding personal horizons

Renewal: See Facts on Grants 1981, Page 64

Purpose:
To revitalize an 11.6-acre industrial plant in Detroit as an industrial mall of privately owned firms anchored with a pre-apprentice machinist and screw machine technical training program for minority persons.

The grant is expected to contribute to these results:
- Expansion of the Skilled Machinist Training Program to full enrollment of 270.
- Development of advanced training for program graduates.
- On-site minority-enterprise development.
- Leasing of mall locations to job-generating enterprises.
- Establishment of an early-learning center for children of mall employees and others in the Oakman corridor community and initiation of an on-site medical clinic to serve this community.

Background:

Need for program:
This project provides much-needed jobs for area residents through long-term leases to industrial firms, and prepares unemployed persons for high-demand jobs as screw machine operators and machinists through the pre-apprenticeship program.

Statistics:
People served: individuals seeking training as pre-apprentice machinists, as well as those industries needing such personnel.
Total budget: $791,960.
Project support to date: $300,000 (1981-82).
Grant money goes for: general operating expenses.

Accomplishments to date:
This project has achieved national visibility as an exemplary public-private initiative for job creation and urban industrial revitalization. During the past year, HOPE leased 130,000 square feet to Cycle-Tec, creating 100 new jobs through a $1.75 million operation. HOPE has recruited 80 qualified employees for Cycle-Tec from the residential areas surrounding the plant. The training program has graduated its first class of 44, with an 82 percent completion rate.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

10/8/82
Fact Sheet: Strengthening the College via Improved Public Service

Grantee: Fort Valley State College

Program director: Dr. Constance Palms
Project Director
Fort Valley State College
State College Drive
Fort Valley, GA 31030
(912) 825-6315

Amount: $87,567
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 66

Purpose:
To enable the college to undertake the implementation phase of three programs emphasizing community service.

The grant is expected to have these results:
- Operation of a Desegregation Institute under the college's Desegregation Program.
- Seminars, workshops and short courses offered under the college's Family Life Development-Parenting Program.
- Liaison with community agencies through the college's Social Gerontology Program for assistance to the elderly.

Background:
Need for program:
To help meet a goal of improving the public's perception of the college through community service. Fort Valley is one of the institutions served through the Foundation's long-range program of support for predominantly and historically black colleges and universities.

Statistics:
People served: students, faculty, staff and residents of the Fort Valley area.
Total budget: $87,567.
Project support to date: $199,534 (1981-82).
Grant money goes for: consultants, travel, participant support and supplies.

Accomplishments to date:
Fort Valley has completed the design phase and moved into the service phase of the three programs cited above. They will be housed in the college's Community Life Center, which was planned with the help of a 1980 Foundation grant, when that facility is completed.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/17/82
Fact Sheet: Summer Work Experience

Grantee: Genesee Intermediate School District

Program director: Alva E. Mallory, Director
Vocational Education
Genesee Intermediate School District
2413 West Maple Avenue
Flint, MI 48507
(313) 767-4310

Amount: $148,912
Period: 4/1/82 - 12/31/82
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 70

Purpose:
To provide summer jobs for 186 high school and college students, 16 to 19 years of age, who live in Genesee County outside Flint. Private employers will assume 50 percent of the wage costs of about half the participants. A grant of $496,562 was made to the Flint Board of Education at the same time to make summer jobs available for 562 Flint students, 16 to 21.

The grant will have these results:
- Use of the 21 high schools in the county outside Flint as hiring centers.
- Assignment of 50 of the job slots to Beecher High School and 30 to Mt. Morris High School because their areas are experiencing the most severe economic hardship.
- Counseling to help youth develop career plans, good work habits and motivation, improved self-images and increased interest in learning.

Background:
Need for program:
To provide productive activity and work experience, related as much as possible to long-range job interests, for young people at a time when the depressed local economy limits job opportunities.

Statistics:
People served: the 186 students. At least 50 percent must be from low-income families and all population groups must be appropriately represented.
Total budget: $201,392 (including $52,480 in contributions by employers).
Project support to date: $661,529 (1980-82).
Grant money goes for: wages, supervisory salaries, travel, support and administrative costs.

Accomplishments to date:
The 1980 and 1981 programs were evaluated as highly effective. For most of the students helped in 1981, the opportunity to acquire job skills and explore career areas was the most rewarding aspect.

Foundation contact persons:
Judy Y. Samelson
Director of Communications.

Jon Blyth
Program Officer

4/2/82
Fact Sheet:  Project HYRE

Grantee:  Greater Flint Opportunities Industrialization Center, Inc. (OIC)  
Program director:  Woody Etherly, Program Director 
                 Greater Flint Opportunities Industrialization Center, Inc. 
                 708 Root Street, Room 222 
                 Flint, MI 48503 
                 (313) 766-7269  

Amount:  $150,000  
Period:  4/1/82 - 3/31/83  
Mission:  Expanding personal horizons  
Renewal:  See Facts on Grants 1980, Page 64

Purpose:  
To provide hard-to-employ Flint youth with immediate work experience, and, on a longer-term basis, individualized counseling and training/employment experiences.

The grant is expected to have these results:  
• Continued monitoring of 83 participants currently being served by the program, adding at least 50 more disadvantaged youth to the program.  
• Placement of a minimum of 30 youth in full-time jobs.  
• Scholastic counseling services and part-time job placement for a minimum of 15 school dropouts.  
• Scholarships through the Flint schools for five youths.  
• Encouragement and implementation of enterprises for creating jobs for youth and encouraging youth entrepreneurship.

Background:  
Need for program:  
To attack both acute and chronic youth-unemployment problems in Flint.

Statistics:  
People served:  up to 350 young people.  
Total budget:  $197,677.  
Project support to date:  $959,800 (1980, 1982).  
Grant money goes for:  administration, personnel, jobs, tools, supplies, office space and services.  

Accomplishments to date:  
Initiated in 1980, Project HYRE has provided short-term jobs for 256 youth, and 83 youths have received individualized counseling, training and placement into unsubsidized jobs through HYRE's Mainstream Program. During 1981, HYRE operated two other programs, the Demolition Project and the Urban Farm, providing 88 youth with productive work experience while razing 73 dilapidated buildings and producing food for senior citizens at 20 city garden sites.

Foundation contact persons:  
Judy Y. Samelson  
Director of Communications  
Jon Blyth  
Program Officer  

6/8/82
Fact Sheet: Center for Marine and Coastal Environmental Studies

Grantee: Hampton Institute

Program director: Dr. William R. Harvey
President
Hampton Institute
Hampton, VA 23668
(804) 727-5231

Amount: $96,888
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons

Purpose:
To continue development of the program of the Center for Marine and Coastal Environmental Studies, which was established with Foundation support as part of its long-range commitment for assistance to black higher education.

The grant is expected to contribute to these results:
- Additions to a sequence of eight new academic courses leading to an undergraduate degree in marine sciences, including geology electives, and development of a graduate-level curriculum in environmental science.
- Research opportunities for faculty and students.
- Further development of outreach services to consumers, the seafood industry and local public schools.

Background:
Need for program:
To improve Hampton's program in the basic and applied sciences and take advantage of its proximity to Chesapeake Bay to develop this new program of marine studies to meet local, regional and national needs.

Statistics:
People served: students in marine and environmental sciences, faculty members, those in the seafood industry and students in local public schools.
Total budget: $96,888.
Project support to date: $364,298 (1979-82).
Grant money goes for: salaries, travel, student support and consultants.

Accomplishments to date:
In March 1981, the institute dedicated a building that had been expanded and remodeled, with Foundation support, for use as the Center for Marine and Coastal Environmental Studies. The center is being prepared for occupancy. Construction of a training vessel is underway, financed in part by Foundation funds. Thirty students have chosen marine science as a major.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer
Fact Sheet: Employability Development Conference

Grantee: Head Rest, Inc.  
Program director: Mike Herron  
Executive Director  
Head Rest, Inc.  
P.O. Box 1231  
Modesto, CA 95353  
(209) 526-1440  

Amount: $15,000  
Period: 9/1/82 - 2/28/83  

Mission: Expanding personal horizons

Purpose:
To support a three-day conference in Modesto, California, in late 1982 on employability development, examining critical issues affecting disadvantaged, unemployed youth.

Relationship to existing programs:
This is one of a series of grants supporting youth-employment programs and research in this area. These include the Youth Knowledge Development Project of the National Council on Employment Policy and the work of other youth-employment agencies such as 70001 Ltd.

The grant is expected to have these results:
• The conference bringing 15 to 18 youth-service operations together. They will discuss current needs and the status of youth in light of changing economic and social policies, and keeping youth programs operational under adverse economic conditions.
• Publication of conference results through a monograph to be disseminated through several youth-service networks.

Background:
Need for program:
There is a need for continual fresh thinking and dissemination of ideas in the youth-unemployment area. This conference, like one held in Flint last year, will allow for an opportunity for creative exchange of ideas.

How it meets Foundation objectives:
• Should contribute to broadening of individual horizons and opportunities, community stability, development of leadership and improved delivery of resources needed in a changing youth unemployment.
• Should help link existing youth-service networks and organizations, promoting information sharing in a systematic fashion.

Statistics:
People served: policymakers, youth-program operators and foundations and agencies looking for effective ways to deal with youth unemployment and related issues.
Total budget: $15,000.

Grant money goes for: travel, lodging, staff and consultants, printing and miscellaneous expenses.

Accomplishments to date:

The first employability conference, held in Flint and supported by a Foundation grant to the Flint Board of Education, resulted in the publication of three papers detailing recommendations for schools and community organizations to address the needs of dropout-prone and dropout youth. These publications have led to interchange of ideas among program operators and policy-makers.

What they say:

"If we are ever to successfully deal with the increasing complexity of the transition from adolescence to adulthood in a positive fashion, we must have the various factions dealing with this type of issue communicating with each other." --Mike Herron.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

10/7/82
Fact Sheet: Youth Conservation Corps Information Services

Grantee: Human Environment Center

Program director: Sydney Howe
Executive Director
Human Environment Center
810 18th Street, NW
Washington, DC 20006
(202) 466-6040

Amount: $30,000
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons

Purpose:
To provide information services on a nation-wide basis about the youth conservation corps concept and programs.

Relationship to existing programs:
This project resembles other Foundation-supported programs assisting disadvantaged and minority youth, including Jobs for America's Graduates and Jobs for Youth. These grants are used to develop new responses to the problem of youth unemployment and advance the replication of model programs.

The grant is expected to have these results:
- Routine information gathering; production and dissemination of news reports, documents and articles, and responding to inquiries.
- Public speaking and writing concerning various youth conservation programs across the country.
- Formation of a multi-interest advisory council, serving as a forum for ideas and policy development.

Background:
Need for program:
The youth conservation corps is a concept that may have significant potential for addressing two serious issues of national concern: the chronically high rates of youth unemployment, particularly for minority youth, and the preservation of our renewable natural resources through conservation work.

How it meets Foundation objectives:
- Should add to national stability and job opportunities for youth.
- Adds to information on youth conservation job opportunities and programs on a state and national level.
- Should help preserve and protect our national natural resources.

Statistics:
People served: conservation and minority organizations, government officials, youth and youth-serving organizations and interested citizens.
Total budget: $66,400.

Grant money goes for: personnel, supplies, mailing expenses, travel, equipment, and administrative expenses.

Accomplishments to date:

The Human Environment Center has been in operation since 1976. Its accomplishments include the publication of "Youth-Conservation Employment", a report on conservation corps program models; sponsorship of a national conference in May 1981 on youth conservation jobs and service; serving as information resource center for inquiries from government, private and public representatives; and sponsorship of a Minority Careers Program to encourage minority professional development in the environmental field. The Human Environment Center is a national resource on youth conservation corps programs.

What they say:

"I believe H.E.C. is doing a first rate job in working to facilitate and encourage developments of state and national conservation corps."
--Pablo Eisenberg, president, Center for Community Change.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

Jean S. Whitney
Consultant

8/9/82
Fact Sheet: Learning to Earn

Grantee: Industry Education Council of California

Program director: Ernie A. Hickson

Project Director
Industry Education Council of
Santa Clara County
100 Skyport Drive
San Jose, CA 95115
(408) 947-6662

Amount: $75,000
Period: 1/1/83 - 12/31/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 71

Purpose:
To provide partial, second-year support of "learning to Earn," a collaborative effort by San Jose High School, the private sector and community interests to develop employment skills of dropout-prone students, give them work experience, and reduce absenteeism, the number of dropouts and anti-social behavior. More than 60 percent of the students are Hispanics. Other minorities make up about 30 percent of the student body of 1,385 in grades 9 through 12.

The grant is expected to have these results:
- Expansion of the program from 150 to 240 students in the 1983-84 school year.
- Summer jobs for all students involved, part-time work for juniors and seniors, and permanent jobs or continued training for graduates under a special curriculum created for the program.
- An assessment of each student's degree of employability.
- Introduction of a student recognition and reward system.

Background:
Need for program:
To reverse a situation in which about 50 percent of the students become dropouts because they perceive little connection between schooling and the local job market. Meanwhile, many entry-level jobs go unfilled.

Statistics:
People served: the students: 115 sophomores, 75 juniors and 50 seniors in '83-84.
Total budget: $142,200.
Project support to date: $146,200 (1981-82).
Grant money goes for: salaries; consultants; curriculum, staff and job development.

Accomplishments to date:
Sixty students have been placed in jobs. Students in the program are learning to use computers to develop "career passports:" profiles of their job qualifications. Absenteeism has been significantly lower among "Learning to Earn" students.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

1/25/83
Fact Sheet: National Support Center for Independent Living

Grantee: Institute for Rehabilitation and Research

Program director: Lex Frieden, Director
Independent Living Research
Utilization (ILRU) Project
Institute for Rehabilitation and Research
1333 Moursund
Houston, TX 77030
(713) 797-1440

Amount: $20,000
Period: 1/1/83 -12/31/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 75

Purpose:
To continue development of the National Support Center for Independent Living, a source of information and technical assistance for independent-living programs carried on throughout the country to assist handicapped persons.

The grant is expected to have these results:
- Continued publication of a national newsletter on independent living, ILRU Insights, and distribution of supplemental information bulletins.
- Collection and dissemination of information on management of independent-living programs, funding resources and socio-political developments related to this field.

Background:
Need for program:
To provide a centralized national source of training, information and technical assistance to strengthen independent-living programs.

Statistics:
People served: staffs of independent-living programs throughout the country and their clients, government officials and staffs of agencies serving the handicapped
Total budget: $37,700.
Project support to date: $47,000 (1981-82).
Grant money goes for: salaries, equipment, and office services and supplies.

Accomplishments to date:
An advisory committee for the center has been organized and has started its activities. The center has issued nearly 15,000 copies of the first 10 editions of its newsletter and has responded to more than 3,300 requests for information.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procuinier
Senior Program Officer

Jean S. Whitney
Consultant

1/10/83
Fact Sheet: Desegregation Support Center

**Grantee:** Institute for Services to Education

**Program director:** Dr. Albert H. Berrian, President
Institute for Services to Education (ISE)
1320 Fenwick Lane, Suite 600
Silver Spring, MD 20910
(301) 589-0742

**Amount:** $45,000

**Period:** 7/1/82 - 12/31/82

**Mission:** Expanding personal horizons

**Renewal:** See Facts on Grants 1981, Page 77

**Purpose:**
To provide a second year of support for a Desegregation Support Center developed with joint funding by the Mott and Ford Foundations to assist public black colleges and universities in meeting the requirements of state desegregation plans.

The grant will contribute to helping black institutions in three areas:
- Development of definitions of missions, purposes and functions.
- Strengthening of programs as a basis for planning new services.
- Improving long- and short-range planning capabilities and making support plans operational.

**Background:**

**Need for program:**
To provide technical, legal and financial help to enable black institutions to take advantage of state desegregation plans and thus desegregate and strengthen their programs. The grant is part of the Foundation's long-range commitment of assistance to black higher education.

**Statistics:**

- **People served:** students and faculties of colleges chosen for assistance.
- **Total budget:** $310,160.
- **Project support to date:** $135,000 (1981-82).
- **Grant money goes for:** salaries, travel, consultants, seminars and workshops, supplies and services.

**Accomplishments to date:**
The institute has appointed a national advisory board and has a position paper and an operational plan under development. It has sponsored a conference of desegregation commissions representing South Carolina, Kentucky, Florida and Tennessee. Norfolk State University has been helped to develop a master's-degree program in developmental education.

**Foundation contact persons:**

Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

**7/16/82**
Fact Sheet: Research Institute for Socio-Technical Problems

Grantee: Jackson State University

Program director: Dr. John A. Peoples, Jr.
President
Jackson State University
1325 J. R. Lynch Street
Jackson, MS 39217
(601) 968-2323

Amount: $69,708
Period: 7/1/82 - 12/31/82
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1980, Page 68

Purpose:

To complete three years of support for the Research Institute for Socio-Technical Problems, which initiates and coordinates research on energy, the environment and the family. The grant is part of the Foundation's long-range program of support for black higher education.

The grant will have these results:
- Continuing awards of fellowships enabling faculty members and graduate students to have free time for research and writing.
- Production of books and papers on the studies.
- Regional conferences and workshops on research results.

Background:

Need for program:
To help black scholars catch up with their white counterparts in research and writing and to help Jackson State achieve a balance between research and community activities.

Statistics:
People served: faculty members, students and beneficiaries of the research.
Total budget: $119,018.
Project support to date: $412,523 (1979-82).
Grant money goes for: salaries, faculty and graduate-student fellowships, consultants, travel, conferences, printing, services and supplies.

Accomplishments to date:
A number of research projects have been completed or are underway, covering such concerns as the effect of utility costs on black families, hypertension, and the damage caused by the gypsy moth. Institute-sponsored conferences have dealt with "A New Energy Era -- the Role of Women;" the impact of energy, environment and the economy on the family, and "Research on Black Families, Black Children: Where Do We Go from Here?"

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/30/82
Fact Sheet: Jobs for America's Graduates, Inc. - General Purposes

**Grantee:** Jobs for America's Graduates, Inc.  
**Amount:** $100,000

**Program director:** Kenneth M. Smith, President  
Jobs for America's Graduates, Inc.  
1750 Pennsylvania Avenue, NW  
Suite 304  
Washington, DC 20006  
(202) 638-2958  
**Period:** 10/1/82 - 9/30/83

**Mission:** Expanding personal horizons

**Renewal:** See Facts on Grants 1981, Page 79

**Purpose:**  
To support and evaluate programs modeled after Jobs for Delaware Graduates, started in 1979-80 and replicated to date in six other states.

The grant is expected to have these results:  
- Fund-raising and other support for the pilot programs in these states.  
- Objective evaluation of the programs.  
- Development of long-term funding strategies to assure continuation and growth of the movement.  
- Analysis and dissemination of the results of the programs.

**Background:**  
**Need for program:**  
To test and promote replication of the programs as a means to help young people before they can become unemployed and to train and motivate them for private-sector jobs. They are taught basic employment skills, placed in jobs and given intensive on-the-job counseling.

**Statistics:**  
**People served:** over 6,000 seniors in over 100 high schools, students who have not taken vocational courses and who do not plan to go to college.  
**Total budget:** $550,000 (exclusive of about $8 million in local areas for the pilot projects in Arizona, Massachusetts, Michigan, Missouri, Tennessee and Virginia.  
**Project support to date:** $200,000 (1981-82).  
**Grant money goes for:** salaries, consultants, travel, research and evaluation, and development of an audiovisual program.

**Accomplishments to date:**  
A major evaluation is being made by two university manpower specialists. They are recording the progress of every youth enrolled during the year after graduation for comparison with that of graduates of comparable, non-participating high schools.

**Foundation contact persons:**  
Judy Y. Samelson  
Director of Communications  
Jon Blyth  
Program Officer
Fact Sheet: Technical Assistance

Grantee: Jobs for Youth-Boston, Inc. (JFY)

Program director: Lucy Watkins, Executive Director
Jobs for Youth-Boston, Inc.
119 Charles Street
Boston, MA 02114
(617) 742-5520

Amount: $50,000
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 81

Purpose:
To advance the development and dissemination of information on assisting severely disadvantaged youth (ages 16 to 21) in urban environments in making a transition to a productive life.

The grant is expected to have these results:
- Direct, on-site consultation and training to groups working with disadvantaged youth across the country.
- Development and dissemination of training materials and development of a marketing plant.
- Staff-development activities.

Background:
Need for program:
To provide a model for cities that have thousands of inner-city dropouts in need of job skills and jobs.

Statistics:
People served: jobless youth, mainly minorities, in communities influenced by JFY models in New York, Boston and Chicago.
Total budget: $160,596.
Project support to date: $170,000 (1980-82).
Grant money goes for: personnel, consultants, travel and training expenses, and miscellaneous expenses.

Accomplishments to date:
JFY has successfully completed a full-scale transfer of its services model to Milwaukee's Youth Employment Center program, and consultation and training are being conducted in 10 additional locations. A brochure on technical assistance services and several program guides have been produced and published. A 25-minute film documenting the JFY model has been produced.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Judy Y. Samelson
Director of Communications
Jon Blyth
Program Officer
Jean S. Whitney
Consultant

7/23/82
Fact Sheet: Jobs for Youth-Chicago, Inc. - General Purposes

Grantee: Jobs for Youth-Chicago, Inc.

Program director: Dr. John D. Connelly
Executive Director
Jobs for Youth-Chicago, Inc.
28 East Jackson Boulevard
Chicago, IL 60604
(312) 322-0010

Amount: $25,000
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 82

Purpose:
To help school dropouts, 16 to 21, to prepare for and find unsubsidized private employment.

The grant is expected to contribute to results including:
- Pre-employment training, individual counseling and educational services for 450 young people.
- Their placement in business and industry.
- An increase in volunteer support.
- Incorporation of a Job Retention Workshop in the regular program. This will assist youth working for banks and major retailers.
- A 50 percent increase in the number of employers who regularly hire youth prepared by the agency.

Background:
Need for program:
To reduce distress caused by a youth-unemployment rate exceeding 40 percent: over 100,000 Chicago young people are out of school and out of work.

Statistics:
People served: inner-city youths, of whom over 80 percent are on welfare.
Total budget: $508,350.
Project support to date: $105,000 (1980-82).
Grant money goes for: general support.

Accomplishments to date:
In the past year, over 400 youths have been placed. Over 60 percent now remain on the job after six months, compared with 35 percent a year ago. Volunteers recently recruited to assist in the program include a university professor, a former professor, a bank vice president and a retired corporation president. Handbooks on the program have been published.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

Jean S. Whitney
Consultant

6/3/82
Fact Sheet: Urban Studies

Grantee: Johnson C. Smith University

Program director: Dr. Wilbert Greenfield, President
John C. Smith University
100-152 Bettiesford Road
Charlotte, NC 28216
(704) 372-2370

Amount: $103,000
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 83

Purpose:
To continue development and expansion of a broad program of urban studies, a regional approach to urban problems and technical assistance to local neighborhood organizations. The grant is part of the Foundation's long-range commitment of assistance to black higher education.

The grant is expected to have results including:
- An ongoing evening degree program in urban studies.
- Additions to the library for the university's Urban Studies Resource Center.
- Annual conferences on urban problems.

Background:
Need for program:
To help society to deal with its increasingly complex urban problems, ranging from air and water pollution to need to revitalize central city areas and neighborhoods.

Statistics:
People served: the university's students and faculty, those who come from other institutions for conferences and members of neighborhood groups.
Total budget: $103,000.
Project support to date: $207,000 (1981-82).
Grant money goes for: salaries, program and other materials, publications, workshops, consultants, field trips, support of the resource center's Urban Life Associates, conference costs and a community symposium.

Accomplishments to date:
With the help of the first Foundation grant, the university has sponsored workshops on such issues as consumerism, solar energy, arts, services for the elderly and religion. City administrators, planners and program directors have conducted three seminars on community services. The university has offered urban studies for the last six years.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/18/82
## Fact Sheet: Interface of Image Building and Fund Raising

**Grantee:** Langston University  
**Program director:** Dr. Ernest L. Holloway  
President  
Langston University  
P. O. Box 907  
Langston, OK 73050  
(405) 466-2231  

**Amount:** $21,000  
**Period:** 7/1/82 - 12/31/82  
**Mission:** Expanding personal horizons  
**Renewal:** See Facts on Grants 1980, Page 74

### Purpose:

To enable Langston University to complete a three-year "Institutional Enhancement" program to improve its image and strengthen its development office.

The grant is expected to have these results:
- Continued efforts to stimulate and maintain interest in the university among alumni, parents, legislators, the media and the general public.
- Ongoing activities to provide a clear understanding of what the university is and what it seeks to accomplish.

### Background:

**Need for program:**  
To create a more positive institutional image.

### Statistics:

- **People served:** in general, the residents of Oklahoma; specifically, Langston students, faculty and staff, parents and alumni, and legislators.
- **Total budget:** approximately $55,000.
- **Project support to date:** $200,790 (1979-82).
- **Grant money goes for:** one salary, consultants, travel, printing and supplies.

### Accomplishments to date:

As indications of the effectiveness of the program, Langston officials cite its increased ability to attract additional students and funds. During its 1980-81 fiscal year, the university enjoyed the highest level of financial support from alumni, faculty and staff in 20 years. The number of active alumni has increased substantially and a visitation program has brought state and municipal officials to the campus, most of them for the first time. A Public Relations Council has been organized to direct a multi-media information campaign on the university's educational and community programs. In addition, public relations materials including recruitment brochures, slide presentations and videotapes have been developed.

### Foundation contact persons:

- **Judy Y. Samelson**  
  Director of Communications  

- **Dr. Douglas Procuinier**  
  Senior Program Officer

6/29/82
Fact Sheet: Management Information System (MIS)

Grantee: LeMoyne-Owen College
Program director: Dr. Walter L. Walker, President
LeMoyne-Owen College
807 Walker Avenue
Memphis, TN 38126
(901) 774-9090

Amount: $29,149
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 85

Purpose:
To continue a project to design and put into use a management information system that will serve as a base for the college's planning, management and information office. The second-year grant is part of the Foundation's long-range program of support for black higher education.

The grant is expected to have these results:
- Design of input-retrieval mechanism for use in the system.
- Training of staff members who will use the system and preliminary testing of the MIS.
- Coordination of the MIS with the operations of the planning, management and evaluation office.

Background:
Need for program:
To strengthen the college by providing an efficient management process.

Statistics:
People served: the faculty, staff and students of the college and those of 20 other black institutions with which the results of the three-year program will be shared.
Total budget: $29,149.
Project support to date: $59,291 (1981-82).
Grant money goes for: salaries, consultants, travel, equipment and costs of membership in professional organizations.

Accomplishments to date:
During the first year, LeMoyne-Owen staff involved in the project visited Harding College in Searcy, Arkansas, to observe the functioning of a similar program. Preliminary design of the system progressed and information needs were determined.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Velma Perkins Burley
Program Officer

6/18/82
Fact Sheet: Twelve Together Program

Grantee: Metropolitan Detroit Youth Foundation, Inc.  
Program director: Dennis L. Gibson, Jr.
Executive Director
Metropolitan Detroit Youth Foundation, Inc.
11000 West McNichols, Suite 222
Detroit, MI 48221
(313) 863-9394

Amount: $50,000  
Period: 9/1/82 - 8/31/83  
Mission: Expanding personal horizons

Purpose:
To reduce dropout rates among black students and unemployment among black teenagers through a peer-group ("Twelve Together") approach to helping ninth-graders in Detroit's 23 high schools. In each school a group of 12 ninth-graders will be formed to provide mutual support throughout their high school years. Structural attention will be given in the first, pivotal year, the time when a large percentage of students decide whether to drop out.

Relationship to other programs:
This is one of a series of grants through which the Foundation is continuing efforts started in 1980 to help find answers to the national problem of youth unemployment. Locally, the Foundation has funded summer job programs, the Greater Flint Opportunities Industrialization Center's Project HYRE (Helping Youth Reach Employment), the Flint Community Schools' Pre-Vocational Center to prepare "hard-to-employ" young people for jobs and vocational training offered through the schools.

The grant is expected to have these results:
• Training and assistance for two adult volunteer advisors recruited to work with each group of "at-risk" students.
• A three-day orientation retreat for each group, followed by weekly meetings, work experiences and service projects.
• Monthly career forums for "Twelve Together" graduates, those who stay in the program for a year, during the other three years of high school.
• Formation of 23 new groups at the start of each school year.
• Maintenance of evaluation data on "Twelve Together" graduates---characteristics, attendance, performance---for comparison with similar information on students in control groups.

Background:

Need for program:
Black teenage school dropout and unemployment rates, which are correlated, exceed 65 percent in the city of Detroit.
How it meets Foundation objectives:

- Has potential for increasing opportunities for disadvantaged youth.
- Could reduce dropout rates in the schools.
- Can contribute to the stability of the community by keeping many ill-prepared youth from entering the labor market and joining the ranks of the unemployed.

Statistics:

People served: dropout prone youth in Detroit high schools, specifically the 276 students directly involved during the first year of the program.

Total budget: $128,642.

Grant money goes for: personnel, evaluation consultant, retreat expenses, office and other costs.

Accomplishments to date:

In this new project, the Metropolitan Detroit Youth Foundation is building upon its experience in developing and implementing dropout prevention programming. In "Project: Graduate," the foundation's work involving peer-to-peer counseling with 72 school dropouts in 1980 resulted in 35 returning to school and 20 enrolling in alternative education or vocational programs. Established in 1967, the foundation works to bring youth into closer touch with the major institutions and decision makers in Detroit.

What they say:

"The grant may or may not break new ground in the field of teen peer counseling. But, if successful, the grant will demonstrate a creative, needed partnership approach for utilizing peer-support groups and counseling, volunteerism, and community initiatives for reducing school dropout rates." --Jon Blyth, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

11/3/82
Fact Sheet: Mainstreaming Project

Grantee: Michigan 4-H Foundation

Program director: Rhonda Walker Buckingham
Program Leader
Michigan 4-H Youth Program
6-H Berkey Hall
East Lansing, MI 48824
(517) 355-0180

Amount: $35,350
Period: 10/1/82 - 9/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 89

Purpose:
To continue support for a program bringing handicapped young people into 4-H activities and recruiting handicapped youth and adults as 4-H leaders.

The grant is expected to have these results:
- Continued efforts to add at least 4,000 handicapped youth to state 4-H clubs.
- Recruitment and training of a minimum of 200 handicapped adults and older teenagers as volunteer leaders.
- Training of at least 600 non-handicapped youth to work with the handicapped; and inservice training for 4-H staff members.

Background:
Need for program:
To give the handicapped the same opportunities available to others.

Statistics:
People served: 4-H leaders, handicapped youth and adults, and more than 20,000 non-handicapped youth interacting with the handicapped.
Total budget: $70,700.
Project support to date: $250,362 (1979-1982).
Grant money goes for: personnel, travel, training and other costs.

Accomplishments to date:
According to project reports, mainstreaming is occurring in almost all of the 4-H programs operating in Michigan's 83 counties. Models for achieving integration of the handicapped will be tested in six pilot demonstration projects in different counties, and materials used by and describing the program are being developed and disseminated. An evaluation of the program is being conducted by the Michigan State University Institute for Family and Child Study. This project is likely to serve as a model for other states.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procurnier
Senior Program Officer

Jean S. Whitney
Consultant

7/21/82
Fact Sheet: Michigan Quality of Work Life Council - General Purposes

Grantee: Michigan Quality of Work Life Council (QWL)  Amount: $150,000
Program director: Basil J. Whiting  Period: 1/1/83 - 12/31/83
Executive Director  Mission: Expanding personal horizons
755 West Big Beaver Road, Suite 508
Troy, MI 48084
(313) 362-1611

Purpose:
To provide a third year of general support for the council's efforts to expand the philosophy and practices of QWL programs in the public and private sectors throughout the state and the region.

The grant is expected to have these results:
- Elevate the overall work climate and support Michigan's efforts to attract business and industry through:
  -- Efforts to enhance the state's labor-management climate.
  -- Improve the competitiveness of private sector employers and the effectiveness and efficiency of governmental services.
- Improve the quality of work life in work places, assist labor-management committees in becoming more effective at the work site level, and increase the general knowledge of the relationship between work and other areas of the worker's life.

Background:
Need for program:
Effective QWL activities should elevate the overall Michigan work climate and benefit the state's efforts to attract new business and industry.

Statistics:
People served: Michigan workers and members of their families.
Total budget: $675,647.
Project support to date: $570,000 (1980-82).
Grant money goes for: general support.

Accomplishments to date:
During the past year, the council has attracted $150,000 in additional funds from federal sources, produced a 15-hour educational television course, initiated a publications program including The Work Life Review, a quarterly journal, and Highlights, a newsletter, and provided a wide range of services for dozens of firms and public agencies.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procunier
Senior Program Officer

10/28/82
Fact Sheet: Community Education/Service

Grantee: Mississippi Valley State University

Program director: Dr. Joe L. Boyer, President
Mississippi Valley State University
Itta Bena, MS 38941
(601) 254-9041

Amount: $115,911
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 91

Purpose:
To help the university to accomplish second-year objectives of a three-year program to take its services to the people and agencies of the rural Mississippi Delta.

The grant is expected to contribute to these results:
- Continued technical assistance for governmental and human-service agencies working among the predominantly black and low-income people in the rural areas of the Delta.
- Credit and non-credit community education courses for non-traditional students in their own localities.

Background:
Need for program:
To improve services to the impoverished, largely black communities in the area surrounding the university and raise the level of the assistance given by human-service agencies staffed mainly by paraprofessional persons. The grant is part of the Foundation's long-range program of support for black higher education.

Statistics:
People served: Delta residents in the university's service area.
Total budget: $154,362.
Project support to date: $244,199 (1981-82).
Grant money goes for: salaries, consultants and researchers, supplies, printing and office services.

Accomplishments to date:
Mini-university centers have been established in Greenwood, Belzoni and Marks, with a fourth to be opened in Lexington in September 1982. A program to recruit non-traditional students for the centers has been started, and a workshop and a conference on governance have been given. A study on health needs has been completed. Assistance is being provided for agencies.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Velma Perkins Burtley
Program Officer

6/21/82
Purpose:
To support continued operation of NAFEO's Federal Contracts and Grants Clearinghouse to help historically black colleges to obtain larger federal contributions for research, program development, management improvement and curricula. The grant is part of the Foundation's long-range commitment of support for black higher education and support organizations.

The grant is expected to have these results:
- Continued communications with federal agencies.
- Continued documentation of the needs, capabilities and objectives of black institutions for the assistance of the agencies.

Background:
Need for program:
To help black colleges and universities to obtain federal assistance commensurate with their contribution to the education of minorities.

Statistics:
People served: faculty members, staffs and students of member institutions.
Total budget: $60,018.
Project support to date: $442,325 (1979-82).
Grant money goes for: salaries, consultants, site visits, rent and office costs.

Accomplishments to date:
NAFEO established the clearinghouse during its first year of Foundation support. The staff has contacted 136 officials in 47 federal agencies in behalf of black institutions. Information from the computer mailing lists of 16 executive departments on federal grant guidelines and deadlines is transmitted to NAFEO members through a newsletter and other means.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procunier
Senior Program Officer

6/29/82
Fact Sheet: Disadvantaged Youth Employment Project

Grantee: National Association of Private Industry Councils

Program director: Robert Knight
Executive Director
National Association of Private Industry Councils (NAPIC)
1055 Thomas Jefferson Street, NW
Suite 510
Washington, DC 20007
(202) 223-5640

Amount: $30,000
Period: 1/1/83 - 12/31/83

Mission: Expanding personal horizons

Purpose:
To provide partial first-year support of a two-year program to strengthen leadership and encourage cooperative efforts among private industry councils in the development and operation of employment and training programs for disadvantaged youth. The country has more than 400 private industry councils (PICs), which were created under the Title VII Private Sector Initiative Program of the Comprehensive Employment and Training Act (CETA). The councils were empowered to put jobless people to work in private-sector projects financed with federal funds.

Relationship to existing programs:
This is one of a series of grants through which the Foundation is continuing efforts started in 1980 to help find answers to the national problem of youth unemployment. Locally, the Foundation has funded summer youth-employment programs, the Greater Flint Opportunities Industrialization Center's Project HYRE (Helping Youth Reach Employment), the Flint Community Schools' Pre-Vocational Center to prepare "hard-to-employ" young people for jobs and vocational training offered through the schools.

The grant is expected to have these results:
- Four regional conferences, primarily for PIC staffs, to seek solutions to problems encountered in involving the private sector in youth-employment activities.
- Use of NAPIC as a clearinghouse for information on models of PIC involvement in youth programming.
- Technical assistance and training for local PICs.
- Replication of programs regarded as having high potential for involving the private sector in helping disadvantaged youth. Two models will be replicated and tested in three cities.

Background:
Need for program:
To help PICs to meet new responsibilities planned for them under the new federal Jobs and Training Partnership Act.
How it meets Foundation objectives:
- Encourages private initiatives in attacking youth unemployment.
- Will strengthen leadership and volunteerism in an important area. NAPIC relies heavily on the voluntary support of its members.

Statistics:

People served: primarily, members of the 90 councils represented by NAPIC.
Total budget: $74,350.
Grant money goes for: salaries, travel, conferences and other expenses.

Accomplishments to date:
None; new program.

What they say:

"Private industry councils represent a principal vehicle whereby federal resources will increasingly be made available to local public-private partnerships." --Jon Blyth, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

11/17/82
Fact Sheet: Improving and Expanding Cooperative Education

| Grantee: | National Child Labor Committee (NCLC) |
| Program director: | Jeffrey Newman |
| Executive Director |
| National Child Labor Committee |
| 1501 Broadway, Room 1111 |
| New York, NY 10036 |
| (212) 840-1801 |

| Amount: | $74,730 |
| Period: | 7/1/82 - 6/30/83 |
| Mission: | Expanding personal horizons |

Purpose: To provide second-year support for a project to increase the use and effectiveness of cooperative education programs for preparing disadvantaged high school students for employment in the private sector.

The grant is expected to have these results:
- A comprehensive assessment of cooperative education programs nationally.
- A determination of the needs of private employers and development of recommendations for strengthening relationships between cooperative education and other programs assisting disadvantaged youth.
- Production of several publications on the project's research results.

Background:
Need for program: To provide national leadership for expansion of cooperative education as a means of easing the school-to-work transition for disadvantaged youth.

Statistics:
- People served: high school students, employers, educators and national, local and state policymakers.
- Total budget: $155,460.
- Project support to date: $144,000 (1981-82).
- Grant money goes for: staff, consultants, travel, office space and publications.

Accomplishments to date:
The project has expanded its objectives to include an examination of work-study as well as cooperative education programs. Three outstanding cooperative programs have been identified as models and information on the needs of private employers is being gathered through questionnaires and follow-up meetings. Questionnaires have been sent out to education and labor officials and to national and government employers to ascertain the scope of cooperative programs.

Foundation contact persons:
- Judy Y. Samelson: Director of Communications
- Jon Blyth: Program Officer
- Jean S. Whitney: Consultant
Fact Sheet: Youth Knowledge Development Project

**Grantee:** National Council on Employment Policy  
**Amount:** $49,999

**Program director:** Dr. Robert Taggart, Director  
Youth Knowledge Development Project  
National Council on Employment Policy  
2000 K Street, NW, Suite 454  
Washington, DC 20006  
(202) 833-2532

**Purpose:**

To complete a three-year project to interpret major federal, state and local youth-employment and training programs undertaken between 1977 and 1980. The main focus is on research, demonstration and evaluation activities pursued through the federal Youth Employment and Demonstration Projects Act of 1977 (YEDPA).

The grant is expected to have these results:

- Completion of a book including an assessment of the youth labor market and a summary of knowledge-development findings.
- Assistance and guidance in the establishment of a Remediation and Training Institute to provide effective, computer-aided technology for teaching literacy, computation and other skills to disadvantaged youth and adults.

**Background:**

**Need for program:**

To review and analyze the work undertaken through YEDPA and related programs and translate the results into policy terms.

**Statistics:**

- **People served:** federal policymakers and staffs of agencies working for solutions to the problem of youth unemployment.
- **Total budget:** $113,000 (the Mott grant was matched by the Ford Foundation).
- **Project support to date:** $238,253 (1980-82).
- **Grant money goes for:** salaries, travel and office costs.

**Accomplishments to date:**

Four books and monographs based on the project have been published. One of them, "A Fisherman's Guide: An Assessment of Training and Remediation Strategies," is regarded as an authoritative handbook on youth-employment and training strategies. Dr. Taggart has provided technical assistance to a number of programs and has helped federal and other agencies in policy development.

**Foundation contact persons:**

- Judy Y. Samelson  
  Director of Communications
- Jon Blyth  
  Program Officer

10/29/82
Fact Sheet: National Study of Employment in the Fast Food Industry

Grantee: National Institute for Work and Learning

Amount: $30,000
Two equal grants

Program director: Richard A. Ungerer
Executive Director
Center for Education and Work
National Institute for Work
and Learning
1211 Connecticut Avenue, NW
Suite 301
Washington, DC 20036
(202) 887-6800

Period: 12/1/81 - 11/30/83

Mission: Expanding personal horizons

Purpose:
To provide two years of partial support for a national study of employment in the fast-food industry to develop information useful to educators, agencies offering pre-employment training, fast-food employers, other employers who depend on young people, youth and older workers. The result is expected to be the development of training strategies and management policies benefiting both employees and employers.

Relationship to existing programs:
It is related to a group of programs aimed at developing new responses to the problem of youth unemployment and replication of model projects; to programs to provide summer jobs for Flint-area youth; to the work of Flint's Pre-Vocational Center, and to other vocational programs in the Flint Community Schools.

The second-year grant is expected to have these results:
- Analysis of information obtained from questionnaires sent to 10,000 employees of fast-food companies and from telephone interviews with managers of 200 fast-food outlets.
- Preparation of confidential reports for seven participating fast-food companies on survey findings relating specifically to their operations. When appropriate, the center staff will work with the companies to apply the data in the areas of training, supervision and skill development.
- Reports on national findings of the surveys and their implications for fast-food employers, other major employers of youth, educators, counselors and young people. The reports will cover employment patterns in the industry; the fast-food job experience, including differences having to do with race and sex; training and skill acquisition for the youth involved; the relationship between the work experience and schooling, and attitudes and perceptions of workers and managers.
- Publication of a national report on the study and other broad dissemination of results through articles in professional journals, trade publications, the press and appropriate newsletters and presentations at conferences.
Background:

Need for program:
To develop a data base on the kinds of youth employed in the fast-food industry; their employment experiences; the economic, social and attitudinal effect of the work on the employees; the knowledge and skills gained through the employment, and the factors used by the employers in making decisions on hiring, termination, training, scheduling, efficiency and productivity.

How it meets Foundation objectives:
- Complements programs to place disadvantaged youth in unsubsidized jobs.
- Could help to stabilize employment in the fast-food industry by leading to reduced turnover, better training and improved job satisfaction.

Statistics:

People served: indicated under Purpose.

Total budget: $269,200.

Project support to date: $30,000 (1982).

Grant money goes for: salaries and other costs.

Accomplishments to date:

During the first year, seven national fast-food companies became participants in the study. They are Arby's, Del Taco, Kentucky Fried Chicken, Krystal, McDonald's, Roy Rogers and White Castle. Survey questionnaires were sent to employees and telephone interviews with managers were conducted. Literature on the fast-food industry and youth employment was reviewed in preparation for developing the final report on the study.

What they say:

"For many youth, employment in a fast-food restaurant is their first real contact with the 'world of work,' yet we know very little about the nature and impact of this experience." --Richard A. Ungerer.

Future plans:

To make a follow-up survey of 1,000 fast-food employees one year after they answered the questionnaire. Purpose: to determine their current employment and the effects of their experience in the fast-food industry.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

12/7/82
Fact Sheet: Strengthening Pre-Professional Science Programs

Grantee: Paine College

Program director: Dr. Julius S. Scott, Jr.
President
Paine College
1235 Fifteenth Street
Augusta, GA 30910
(404) 722-4471

Amount: $30,000
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons

Purpose:
To continue support of a program to strengthen pre-medicine, pre-dentistry, pre-allied health and pre-engineering curricula. The grant is part of the Foundation's long-range commitment of assistance to black higher education.

The grant will contribute to objectives that include:
• Formalizing a system of course offerings and academic counseling for students in the pre-professional areas cited above.
• Increasing the number of students in the sciences and strengthening their competency skills.
• Upgrading the quality of the faculty in the sciences.
• Providing technical and material support for the programs.

Background:
Need for program:
To help meet a goal of increasing minority representation in these professional fields.

Statistics:
People served: students and faculty at the college.
Total budget: $91,270.
Project support to date: $70,000 (1981-82).
Grant money goes for: scholarships, travel, material and supplies.

Accomplishments to date:
Competency-based units in physics, chemistry and other key courses have been introduced or improved. A visiting scholar in cell biology has been appointed, and work to develop a comprehensive advisement program has been started. The college also has begun acquiring materials needed for technical support of pre-professional science programs and has moved the office for these programs into newly renovated and accessible space.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procunier
Senior Program Officer

6/21/82
Fact Sheet: Youth Policy Institute/Youth Employment Initiative

Grantee: Robert F. Kennedy Memorial

Program director: David L. Hackett
Executive Director
Robert F. Kennedy Memorial
917 G Place, NW
Washington, DC 20001
(202) 628-1300

Amount: $36,000
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons

Purpose:
To support the participation of youth in the examination and analysis of public policies in the areas of youth employment and vocational/career education. Students make up the staff of the Youth Policy Institute.

Relationship to existing programs:
This project is one of several programs receiving Foundation support for the development of new approaches to the problem of youth unemployment and the dissemination of information on model vocational/career programs.

The grant is expected to have these results:
- Monitoring and reporting on current and proposed federal youth-employment and vocational/career education programs.
- Production of major profile reports on past, present and current policies in vocational/career education and youth employment.
- Production of special analytical reports on several topics related to youth employment.
- Dissemination of research information through new and established networks.

Background:
Need for program:
There is a need for youth participation in unemployment issues, as well as a need for a comprehensive objective summary of federal youth employment efforts.

How it meets Foundation objectives:
- Should improve the quality of life for America's youth by helping to keep them aware of federal programs and policies in their behalf.
- Should add to national stability through job opportunities for youth.
- Should make an important contribution to the state of the art of youth-employment programs.
- Should help avoid duplication of services.

Statistics:
People served: youth, youth-serving organizations and government officials across the country.
Total budget: $297,135.

Grant money goes for: personnel, office supplies, promotional and publication costs, and research expenses.

Accomplishments to date:

Created by the late senator's friends and family to "challenge America's youth to affect the world they live in," the Robert F. Kennedy Memorial established the Youth Policy Institute (YPI) in 1978. YPI provides a continuous examination of national youth policies for organizations and individuals working with young people. YPI's three functional components are research, publications and field programs. The institute produces two informational publications -- Youth Policy, a monthly periodical, and SPS NewsReport, published nine times a year.

What they say:

"The project will entail youth participation in the examination and analysis of policies affecting their lives. Products of the project will include the national dissemination of valuable and accurate information on youth employment policies. YPI's work to date has been of impressive quality." --Jean Whitney, Foundation consultant.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

Jon Blyth  
Program Officer

Jean S. Whitney  
Consultant
Fact Sheet: Administration of Public Black Colleges Program

Grantee: Robert R. Moton Memorial Institute, Inc.  
Amount: $182,900

Program director: Dr. Frederick D. Patterson, Director  
Period: 7/1/82 - 12/31/83

Robert R. Moton Memorial  
College Endowment Funding Program  
Institute, Inc.  
500 East 62nd Street  
New York, NY 10021  
(212) 751-9760

Mission: Expanding personal horizons

Purpose:

To help up to 10 public black colleges and universities to establish endowments.

Relationship to existing programs:

It is part of the Foundation's program of support for black higher education, started in 1978 with a $1 million grant to the capital-development campaigns of the United Negro College Fund (UNCF). Since then, the program has been expanded with series of grants to historically and predominantly black colleges and universities. The funding is expected to reach a minimum of $20 million by 1988.

The grant is expected to have these results:

- Development of a management system for a College Endowment Funding Program for public colleges, which will parallel the College Endowment Funding Plan carried on by the UNCF for the 42 private colleges that make up its membership. The new program will be developed in cooperation with UNCF.
- A campaign to raise a minimum of $4 million from insurance companies for loan pledges of $400,000 each for the black colleges that participate in the program.

Method of operation:

Public colleges with operating foundations would qualify for the $400,000 loans by raising $350,000 each in new gift money. Up to 10 would receive $100,000 grants from the Mott Foundation for this purpose. (Additional colleges could participate by raising all of the $350,000 on their own.) The resulting $750,000 packages of gift and loan funds would be invested at current market rates, with interest on the borrowed funds being paid at a rate 2 percent less than the current market rates. The investments would yield an annual minimum income of $30,000 per college, to be used for program purposes, plus an additional amount for reinvestment. Repayment of the loans would start after 15 years and would be completed in 25 years. At the end of that period, each college would have an endowment in excess of $2 million. Meanwhile, the money invested by each college would have earned more than $750,000 for current expenditures.
Background:

Need for program:
To help public black colleges and universities to get started on a program of endowment building as a means to improve financial stability at a time of diminishing federal and other support.

How it meets Foundation objectives:
• Will strengthen the participating institutions and offer an example for others.
• Extends a program of proved value to public colleges and universities.

Statistics:

People served: faculties, staffs and students of participating colleges.

Total budget: $182,900.

Grant money goes for: staff salaries, travel, legal fees, office rent, services and supplies.

Accomplishments to date:

Groundwork for the program was done by the institute with the help of a Foundation grant made in 1981. As part of this activity, 20 public institutions with their own foundations were invited to send representatives to a three-day meeting held in April 1982 at the Moton Conference Center in Capahosic, Virginia. All except one had staff members there, and 11 were presidents or chief administrators.

What they say:

"This planning conference (the Capahosic meeting referred to above) was addressed by five consultants, all of whom have had significant responsibilities in connection with (UNCF's) College Endowment Funding Plan. This proved to be a most enthusiastic conference as the participating colleges recognized endowment building as a vehicle to assist their institutions in establishing programs of enrichment which are not state supported." --Dr. Velma Perkins Burtley, Foundation program officer.

"I couldn't have had a better birthday present." --Dr. Patterson, who turned 90 in 1981, on learning that the Foundation had made the planning grant for the proposed program of endowment building for public black colleges. He originated the UNCF's program for private colleges. Dr. Patterson founded the UNCF. He is former chairman (now chairman emeritus) of Moton and former president of Tuskegee Institute.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer
Fact Sheet: Consortium Recruitment of Students From Northern Cities

Grantee: Robert R. Moton Memorial Institute, Inc.  
Program director: Dr. Mabel P. Phifer, President 
Robert R. Moton Memorial 
Institute, Inc. 
P. O. Box 1070 
Gloucester, VA 23061 
(804) 693-4480

Amount: $272,808  
Period: 7/1/82 - 6/30/83  
Mission: Expanding personal horizons  

Purpose: 
To continue support for a consortium formed by Moton Institute and seven predominantly and historically black colleges and universities to recruit students from five northern cities: New York, Philadelphia, Chicago, Detroit and Cleveland.

The grant is expected to have these results:
- Addition of five colleges and universities to the consortium. The original group comprises Cheyney State College in Pennsylvania, Dillard and Grambling State Universities in Louisiana, Morgan State University in Baltimore, Shaw University in North Carolina, and Talladega College and Tuskegee Institute in Alabama.
- Ongoing workshops and counseling sessions to facilitate recruiting; continuing assistance from alumni and other resource persons, and broad distribution of information on the institutions and their programs.

Background:
Need for program: To reach students who might otherwise not be served by higher education institutions. The five cities have many alumni of the institutions involved.

Statistics:
People served: the faculties and staffs of the institutions and the students recruited. 
Total budget: $272,808. 
Project support to date: $746,308 (1979-82). 
Grant money goes for: salaries, consultants, workshops, travel, staff development, recruitment centers, publications, advertising and program evaluation.

Accomplishments to date: Increases in student contacts, applications and alumni involvement are reported by the colleges. Talladega College, for example, has had an increase of about 17 percent in applications for admission, ascribed largely to this program.

Foundation contact persons: 
Judy Y. Samelson  
Director of Communications

Dr. Velma Perkins Burtley  
Program Officer

9/3/82
Fact Sheet: Private Sector Role in Youth Employment

Grantee: 70001 Ltd.
Program director: Lawrence C Brown, Jr., President
70001 Ltd.
West Wing, Suite 300
600 Maryland Avenue, SW
Washington, DC 20024
(202) 484-0103

Amount: $30,000
Period: 1/1/83 - 12/31/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 112

Purpose:
To promote and strengthen corporate involvement in youth employment and training.

The grant is expected to contribute to these possible results:

Background:
Need for program:
To stimulate involvement by business and industry in efforts to help meet the problem of youth unemployment.

Statistics:
People served: hard-to-place youth.
Total budget: $143,839.
Project support to date: $196,910 (1980-82).
Grant money goes for: salaries, travel, publications, operating and administrative expenses.

Accomplishments to date:
It is expected that programs will be in operation in Washington, D.C., and Denver by the end of this year. The 70001 staff has worked with community and corporate interests in many parts of the country to promote development of programs based on the Detroit Pre-Employment Training Center. Because of lack of funds and the overall difficult economic climate, some projects have not progressed beyond the design stage.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

Jean S. Whitney
Consultant

12/10/82
**Fact Sheet: Ada Comstock Scholars Program**

**Grantee:** Smith College  
**Program director:** Dr. Jill K. Conway, President  
Smith College  
Northampton, MA 01060  
(413) 584-2700  

**Amount:** $196,200  
**Period:** 9/1/82 - 8/31/83  
**Mission:** Expanding personal horizons  

**Purpose:**

To provide fourth-year support for a pilot project, carried on as an adjunct to the Ada Comstock Scholars Program, that permits mothers on welfare to complete studies toward a bachelor's degree.

The grant will contribute to these results:
- Addition of eight women to the classes of those enrolled under the program.
- Support for a total of 34 women who are receiving a high-quality education with the help of the Foundation, the college and public sources of scholarship assistance.

**Background:**

**Need for program:**
To help women who have been deprived socially and financially, and who are capable of benefiting from a rigorous educational experience, to break their dependence on welfare assistance and contribute to society.

**Statistics:**

- People served: 34 women.
- Total budget: $196,200.
- Project support to date: $541,730 (1979-82).
- Grant money goes for: fees, housing, child care, transportation, books and other educational supplies, and personal expenses.

**Accomplishments to date:**

The first four women to complete the program earned their degrees this year. One graduated magna cum laude and won a Herbert H. Lehman Graduate Fellowship in Social Studies and Public and International Affairs, awarded by New York State. Another graduated cum laude and has been admitted to the University of Connecticut Law School. Both were elected to Phi Beta Kappa.

**Foundation contact persons:**

- Judy Y. Samelson  
  Director of Communications

- Dr. Douglas Procunier  
  Senior Program Officer

8/25/82
Fact Sheet: Increased Community Involvement and Participation

Grantee: South Carolina State College (SCSC)

Program director: Dr. M. Maceo Nance, Jr.
President
South Carolina State College
Orangeburg, SC 29117
(803) 536-7013

Amount: $89,264
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 114

Purpose:
To continue support of the college's program to broaden community participation in its courses and activities, with emphasis on serving the poor, young and elderly.

The grant is expected to have these results:
- A continuing schedule of programs arranged by a community relations coordinator.
- Events that include an honors weekend for outstanding high school students, a community open house and performances by college groups in South Carolina communities.

Background:
Need for program:
To make the college once again a center of activity involving high school students and community residents -- participation that declined after school integration in the state. The grant is part of the Foundation's long-range program of support for black higher education.

Statistics:
People served: community residents, high school students and the college's students and faculty.
Total budget: $89,264.
Project support to date: $197,880 (1981-82).
Grant money goes for: salaries, travel, expenses of special programs, supplies and office costs.

Accomplishments to date:
A Community Relations Advisory Board has been appointed. In addition to a community relations coordinator, the college has hired a photo-journalist to produce video programs, public service announcements and printed material for consumers. The SCSC Dancers have performed away from the college. A first honor students' weekend and a Youth Day program have been sponsored.

Foundation contact person:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procunier
Senior Program Officer

6/21/82
Fact Sheet: Assisting Black Colleges: the Public Affairs Consortium

Grantee: Southern Education Foundation

Program director: Dr. Elridge W. McMillan
Executive Director
Southern Education Foundation
811 Cypress Street, NE
Atlanta, Ga 30308
(404) 881-0875

Amount: $61,455
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons

Purpose:

To provide third-year support for the Public Affairs Consortium, made up of seven black colleges and universities and directed by the Southern Education Foundation with the cooperation of the Southern Center for Studies in Public Policy, at Clark College. Consortium members are Fort Valley State, LeMoyne-Owen and Talladega Colleges and Jackson State, Kentucky State, Tennessee State and Texas Southern Universities.

The grant is expected to have these results:
- Support for the members of the consortium's Public Affairs Roundtable (PAR), representing the participating institutions.
- Research projects by the PAR members on black issues with public policy implications, development of public-policy curricula in their schools, encouragement for student experiences in public-policy formation, and outreach to involve the schools with makers of public policy.

Background:

Need for program:
To improve the capability of black institutions to carry on research or provide advice on public-affairs issues. The grant is part of the Foundation's support for black higher education.

Statistics:
People served: students and faculty members of the participating institutions and residents of their communities.
Total budget: $102,513.
Project support to date: $343,092 (1979-82).
Grant money goes for: salaries, stipends for PAR members, research, publication costs, outreach events at campuses and travel.

Accomplishments to date:
Quality research projects have been developed.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

7/2/82
Fact Sheet: Women's Research and Resource Center

Grantee: Spelman College

Program director: Dr. Donald M. Stewart, President
Spelman College
350 Spelman Lane, SW
Atlanta, GA 30314
(404) 681-3643

Amount: $50,180
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons

Purpose:
To enable the college to continue development of a Women's Research and Resource Center. The grant to this private college for black women is part of the Foundation's long-range program of support for predominantly and historically black colleges and universities.

The grant will lead to further effort in these areas:
- Development of scholarly research on past, present and future issues concerning black women and expansion of knowledge on their unique contributions to American society.
- Development of a curriculum of women's studies to complement the research.
- Establishment of a data base and clearinghouse of information on black women in relation to work, education, religion, politics and health.

Background:
Need for program:
To give the South a women's center focusing on the needs and concerns of minority women, thus filling a gap in the resources of colleges and universities in that region.

Statistics:
People served: Spelman students and faculty and community women who will be invited to a lecture series, workshops on social issues, career-counseling seminars and continuing-education courses.
Total budget: $50,180.
Project support to date: $98,580 (1981-82).
Grant money goes for: salaries, summer faculty workshop, travel and materials.

Accomplishments to date:
The college has appointed a director for the center, established it in space formerly occupied by a library, started work toward curriculum development and reform and obtained guidance through contacts with other women's centers and women's-studies programs throughout the country.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/18/82
Fact Sheet: Community Service and Education Program

Grantee: Talladega College

Program director: Dr. Joseph N. Gayles, Jr.
President
Talladega College
627 West Battle Street
Talladega, AL 35160,
(205) 362-2752

Amount: $80,770

Period: 7/1/82 - 6/30/83

Mission: Expanding personal horizons

Renewal: See Facts on Grants 1980, Page 110

Purpose:

To provide a final year of Foundation support for a three and a half-year program to develop community/education service and fund-raising efforts at Talladega College. The grant is part of the Foundation's long-range commitment of assistance to black higher education.

The grant is expected to have these results:

- Ongoing employment of three additional staff persons in the development office for fund-raising.
- Continuing weekend and summer outreach and enrichment programs for local high school students and another year of a community education program for handicapped residents of the area.

Background:

Need for program:
To raise needed financial support, break down barriers between the college and its community and expand services to the many handicapped persons who live in Talladega because of the presence there of four state institutions for the handicapped.

Statistics:

People served: residents of Talladega.
Total budget: $192,440.
Project support to date: $351,202 (1979-82).
Grant money goes for: weekend, summer and community education activities.

Accomplishments to date:

The program has helped to develop interracial relationships between the college and the community while addressing the needs of underserved residents. "Enrichment Summers" for high school students are described as highly successful. Local fund raising for Talladega and other private black colleges increased by 78 percent in 1981, compared with 1980 giving.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/21/82
Fact Sheet: Enhancing Urban Communication Services

Grantee: Texas Southern University

Amount: $41,350
Period: 7/1/82 - 6/30/83

Mission: Expanding personal horizons

Program director: Dr. Leonard H. O. Spearman
President
Texas Southern University
3201 Wheeler Street
Houston, TX 77004
(713) 527-7011

Purpose:
To provide a final year of support for Texas Southern University's three and one half-year program to strengthen its community relations through the community service programming of its on-campus FM radio station, KTSU. The grant is part of the Foundation's long-range commitment to black higher education.

The grant is expected to have these results:
- Development of programs reviewing the performing arts in the Houston area.
- Programs featuring the Texas Southern Career Development Center.
- Coverage in a number of other areas, including health awareness, gardening, photography and home economics.

Background:
Need for program:
To set an example in the improvement of programming on black radio stations in one of the country's largest radio markets.

Statistics:
People served: residents of the Houston area and the university's students and faculty.
Total budget: $118,694.70.
Project support to date: $269,400 (1979-82).
Grant money goes for: salaries of six staff members.

Accomplishments to date:
After improvement of KTSU's urban programming, the Texas Legislature designated the university as a special-purpose institution of higher learning in that area. The station has trained university administrators, faculty and staff members, students and community people in use of radio to improve university programs. Former KTSU volunteers have found employment with radio and television stations in the area.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procunier
Senior Program Officer

6/29/82
Fact Sheet: Independent Living Revolving Loan Fund

Grantee: United Cerebral Palsy Association of Michigan, Inc. (UCP)
Program director: Robert P. Mayberry
Executive Director, UCP
202 East Boulevard Drive
Flint, MI 48503
(313) 239-9459

Amount: $20,000
Period: 1/1/83 - 12/31/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1981, Page 118

Purpose:
To enable the United Cerebral Palsy Association of Michigan, Inc., to expand a revolving loan fund for assistance to organizations serving the handicapped and to disabled adults trying to attain self-sufficiency in their daily lives.

The grant is expected to have these results:
- Loans of $100 to $3,000 to individuals for such purposes as meeting up-front costs of obtaining funds for construction of barrier-free homes, starting or improving a business, or paying to have vehicles equipped with hand controls.
- Loans of $1,000 to $10,000 to organizations for such purposes as meeting up-front costs of constructing barrier-free group houses or expanding sheltered workshops to increase jobs.

Background:
Need for program:
To increase opportunities for handicapped persons to improve the quality of their lives by enabling them to live independently.

Statistics:
People served: handicapped individuals who have difficulty in obtaining conventional loans and whose history and earning potential indicate ability to repay a loan; also organizations serving the handicapped.
Total budget: $20,000 (for loan fund).
Project support to date: $55,000 (1981-82).
Grant money goes for: loans to individuals and groups.

Accomplishments to date:
The loan fund was created in 1982 with a $35,000 grant from the Foundation. Four loans have been made to organizations and nine to individuals, with more than 100 disabled adults being assisted. The loans have leveraged other funds.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procunier
Senior Program Officer
Jean S. Whitney
Consultant

12/10/82
### Fact Sheet: Crisis Center for the Unemployed

**Grantee:** United Way of Genesee and Lapeer Counties  
**Program director:** Henry J. Monaco, Executive Director  
United Way of Genesee and Lapeer Counties  
202 East Boulevard Drive  
Flint, MI 48503  
(313) 232-8121  
**Amount:** $21,179  
**Period:** 12/1/82 - 3/31/83  
**Mission:** Expanding personal horizons  
**Renewal:** See Facts on Grants 1981, Page 124

**Purpose:**

To continue support for the Crisis Center for the Unemployed, which offers counseling and referral services for the newly jobless.

The grant is expected to have these results:
- Improvement in the accessibility of existing economic and social-service resources to the newly unemployed and needy.
- Swifter delivery of services to the newly unemployed.
- A reduction in personal and family stress due to the effects of unemployment.

**Background:**

Need for program:
The City of Flint is suffering from the effects of long-term unemployment. Initiated with federal funds, the Crisis Center provides the newly jobless with counseling and improved access to social-service and assistance agencies in the community.

**Statistics:**

- People served: the unemployed, particularly the newly unemployed, in Genesee and Lapeer Counties.
- Total budget: $21,179.
- Project support to date: $85,379 (1981-82).
- Grant money goes for: salaries.

**Accomplishments to date:**

Approximately 180 persons contact the Crisis Center each month. The center provides counseling, information and referral services, medical and dental screening, work-site unemployment information and referral seminars prior to major layoffs.

**Foundation contact persons:**

Judy Y. Samelson  
Director of Communications  
Jon Blyth  
Program Officer  
Jean S. Whitney  
Consultant
Fact Sheet: Economic Education K-12

Grantee: University of California-Los Angeles

Program director: Dr. Marilyn Kourilsky
Director of the Center for Economic Education
University of California-Los Angeles
Los Angeles, CA 90024
(213) 825-8383

Amount: $50,750
Period: 10/1/82 - 9/30/83
Mission: Expanding personal horizons

Purpose:
To continue development of a project to broaden use of a Max-Economy system created by Dr. Kourilsky to teach economics to secondary-school students and make them aware of possible entrepreneurial skills.

The grant is expected to have these results:
- Two workshops to familiarize teachers from several regions with the economic concepts and educational principles involved in the learning-by-doing method used in Max-Economy.
- Continued development of three-person teams of educators who will be trained to conduct workshops in their regions for teachers in kindergarten through 12th grade.
- Continued selection of classrooms for pilot Max-Economy programs.

Background:
Need for program:
To make the Kourilsky systems of teaching economics available for all K-12 students. Max-Economy programs are being set up in schools already using Dr. Kourilsky's Kinder-Economy and Mini-Society systems of giving younger children a grasp of economics.

Statistics:
People served: potentially, students in hundreds of classrooms who, if found to be qualified, will develop and operate business firms.
Total budget: $50,750.
Project support to date: $99,550 (1981-82).
Grant money goes for: salaries, travel, supplies and other expenses.

Accomplishments to date:
Communities in eight states have been chosen for pilot programs and five leadership teams have been selected.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procurier
Senior Program Officer

10/5/82
**Fact Sheet: Business Curriculum Improvement**

**Grantee:** University of Maryland-Eastern Shore  
**Program director:** Dr. William P. Hytche, Chancellor  
University of Maryland-Eastern Shore (UMES)  
Princess Anne, MD 21853  
(301) 651-2200

**Amount:** $73,528  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Expanding personal horizons  
**Renewal:** See Facts on Grants 1981, Page 128

**Purpose:**  
To continue assistance for the University of Maryland-Eastern Shore in expanding its business curriculum. The grant is part of the Foundation's long-range program of support for black higher education.

The grant is expected to have these results:  
- Progress toward having a comprehensive and specialized curriculum in business management in place by 1983.  
- Implementation of a major concentration in financial management.

**Background:**  
**Need for program:**  
To strengthen the university's Business Department, which offers more majors than any other unit of the university. Twenty-four percent of freshmen choose a business major.

**Statistics:**  
- People served: UMES students interested in business careers.  
- Total budget: $102,725.  
- Project support to date: $145,868 (1981-82).  
- Grant money goes for: salaries, library resources and travel.

**Accomplishments to date:**  
A proposal for a degree program in accounting has been completed for submission to the State Board of Higher Education and the University of Maryland Board of Regents. A program offering a concentration in finance has been under development. Courses such as fund accounting and managerial accounting are being added regularly, and an instructor with a doctorate in accounting has joined the faculty.

**Foundation contact persons:**  
- Judy Y. Samelson  
  Director of Communications  
- Dr. Douglas Procunier  
  Senior Program Officer

6/21/82
Fact Sheet: Evaluation of Pre-Vocational Center

Grantee: University of Michigan

Program director: Dr. LeVerne S. Collet, Director
Consortium for Evaluation, Research, Training and Service
4218 School of Education Building
University of Michigan
Ann Arbor, MI 48109
(313) 764-8435

Amount: $34,979
Period: 1/1/83 - 12/31/83
Mission: Expanding personal horizons

Purpose:
To continue, for a fourth year, evaluation of the Pre-Vocational Center operated by the Flint Community Schools to determine whether the hard-to-employ youth served improve their job skills and whether they go on to obtain full employment or enroll in a full-time educational program.

The grant is expected to have these results:
- Strengthening of the evaluation follow-up activities and transfer of the evaluation design to the Flint schools' Office of Program Evaluation.
- Answers to these questions:
  -- What educational treatment is received by each student?
  -- What is each student's employability status when he or she enters the program and leaves it?
  -- How does the center's program compare with other programs to help hard-to-employ youth and do the consortium's analyses suggest that the program can be replicated successfully?

Background:
Need for program:
To document results achieved by the Pre-Vocational Center.

Statistics:
People served: young people, 17 to 25, who enroll at the center.
Total budget: $34,979.
Project support to date: $127,013 (1979-82).
Grant money goes for: salaries, travel, computer time and other expenses.

Accomplishments to date:
Of 142 young people leaving the center during one eight-month period, 61 had become employed, entered another educational program or enlisted in the military, while an equal number were not in school or at work.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

Jean S. Whitney
Consultant

1/24/83
Fact Sheet: Transitional Curriculum Model

Grantee: Virginia State University
Program director: Agnes H. Green
     Project Director
     Transitional Curriculum Program
     Virginia State University
     Petersburg, VA 23803
     (804) 520-6287

Amount: $125,675
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1980, Page 120

Purpose:

To enable the university to continue with a program to help under-prepared students make the transition from high school to advanced college study. The grant is part of the Foundation's long-range commitment to assist black higher education.

The grant is expected to have these results:

- Continued operation of the university's Early Intervention Program to assist high school students to attain a level of achievement needed to succeed in college.
- Continued operation of a Student Assessment Center to facilitate student development, a Development Studies Program to prescribe remedial course work and a Faculty Development Program stressing individualized teaching.

Background:

Need for program:

To strengthen support services available for under-prepared students.

Statistics:

People served: high school and college students and the university's faculty.
Total budget: $328,653.
Project support to date: $662,675 (1979-82).
Grant money goes for: salaries, equipment and supplies, and travel consultant.

Accomplishments to date:

Sixty high school students were assisted in the 1981 Early Intervention Program. Eleven of these students chose to attend college and nine of them were admitted to Virginia State. The university has continued to disseminate information about the Transitional Curriculum Program through presentations at conferences and workshops. The program was used as a model at a Southern Regional Education Board seminar on "Strengthening Developmental Education Through Research" and was described at a national conference on developmental studies.

Foundation contact persons:

Judy Y. Sameison
Director of Communications

Dr. Velma Perkins Burtley
Program Officer
Fact Sheet: Fund-Raising and Image-Building Program

<table>
<thead>
<tr>
<th>Grantee: Wilberforce University</th>
<th>Amount: $100,000</th>
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<tbody>
<tr>
<td>Program director: Dr. Charles E. Taylor, President Wilberforce University Wilberforce, OH 45384 (513) 376-2911</td>
<td>Period: 7/1/82 - 6/30/83</td>
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<td></td>
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<td>Renewal: See Facts on Grants 1980, Page 122</td>
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**Purpose:**

To continue assistance to the university in developing a comprehensive communications and information program to improve its image and its establishment of a firm financial base. Wilberforce is among the institutions receiving grants under the Foundation's long-range commitment of support for black higher education.

The grant is expected to have these results:

- Expansion of the university's capital fund campaign along with activities to promote increased alumni, foundation and corporate giving.
- Continued use of image-building strategies, including marketing through films, brochures and other materials.

**Background:**

Need for program:

To restore the financial health of the university, which was left in need of many new buildings after a tornado damaged the campus in 1974.

**Statistics:**

People served: faculty, staff, students and potential students.
Total budget: $100,000.
Project support to date: $290,000 (1979-82).
Grant money goes for: salaries, consultants, publication costs and travel.

**Accomplishments to date:**

University staff members and members of the alumni board assigned to fund raising have completed training and solicitations of potential sources of private-sector contributions have been increased. Improved formats for an alumni magazine and a newsletter have been under development. A slide presentation has been in use, with another under development.

**Foundation contact persons:**

Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/21/82
Fact Sheet: Combining Community Service and Education

Grantee: Xavier University of Louisiana
Program director: Dr. Norman C. Francis, President
Xavier University of Louisiana
Palmetto and Pine Streets
New Orleans, LA 70125
(504) 486-7411

Amount: $29,501
Period: 7/1/82 - 6/30/83
Mission: Expanding personal horizons
Renewal: See Facts on Grants 1980, Page 124

Purpose:
To enable the university to complete a three and a half-year program to strengthen its fund-raising capability and develop a new academic discipline in recreation. The grant is part of the Foundation's long-range commitment of assistance to black higher education.

The grant is expected to have these results:
- Enhancement of the new recreation curriculum that takes advantage of a new $2 million swimming facility in Gert Town, a poor neighborhood adjacent to the campus.
- Continuation of fund-raising activities.

Background:
Need for program:
To help provide urban services through the recreation program, which reaches both Xavier students and Gert Town residents, while improving the university's fund-raising capacity.

Statistics:
People served: Xavier students and faculty and Gert Town residents.
Total budget: $89,501.
Project support to date: $242,546 (1979-82).
Grant money goes for: fund raiser and other personnel and travel.

Accomplishments to date:
The university has attained its major fund-raising objectives. A total of $2.3 million was realized in 1980-81 for current operations and capital expenditures. Alumni giving has increased by about 30 percent in the last year. The New Orleans Recreation Department conducts various classes for recreation students and hires some graduates for its programs. Several have been hired as interns in the recreation program, for which a new faculty member was hired last summer. Hundreds of Gert Town residents use the pool.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Velma Perkins Burtley
Program Officer

6/21/82
ADDITIONAL GRANTS: EXPANDING PERSONAL HORIZONS

Bennett College .......................... $11,320
Greensboro, North Carolina

To continue to help this women's college in developing a strong administrative/managerial/planning team through training to qualify up to 20 staff women as back-up persons for administrators and managers and prepare them for top positions of leadership at the college. Another purpose is to develop on-campus role models for students with recognizable leadership potential, in the interest of keeping them at the college after graduation for positions leading to managerial and administrative roles.

Economic Education for Clergy, Inc. .......... $5,000
Bethesda, Maryland

To continue general support of a series of 31 conference programs and accredited seminary-level courses which attempt to present a factual, comprehensive and balanced presentation of the American economic system to members of the clergy of all faiths.

Flint Board of Education .................... $14,622
Flint, Michigan

To provide salary support for a senior administrator in the Flint Community Schools to obtain commitments for summer jobs and other forms of productive activity for Flint youth for the summer of 1982. This grant supplemented a grant of $496,562 provided by the Foundation for a minimum of 562 summer jobs and was intended to leverage additional contributions for summer employment for youth who otherwise would be idle.

Junior Achievement of Greater Genesee Valley, Inc. ........ $2,000
Flint, Michigan

For general support of educational program for high school students who operate mini-companies, enabling them to learn the values of the free-enterprise system.
Livingstone College . . . . . . . . . . . . . . . $14,185  
Salisbury, North Carolina

To support the second year of a project to provide computer training for Livingstone students in the natural sciences and introduce faculty members and administrators to applied computer usage.

Morris College . . . . . . . . . . . . . . . . . . $3,825  
Sumter, South Carolina

Third-year support for Consortium of Presidents, representing six black private colleges in South Carolina and eastern Georgia that are collaborating on research initiatives to improve educational services. The colleges are Morris, Benedict, Voorhees, Claflin, Paine and Allen.

Rochester Center for Independent Living, Inc. . . . . . . . . . . . . . . . . . . $10,000  
Rochester, New York

To provide partial support for establishing the New York Association of Independent Living Centers, which will promote and enhance independent living opportunities for disabled adults in New York State.

World Research, Inc. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $5,000  
San Diego, California

To provide a fourth year of support to World Research, Inc. and its efforts to continue to develop and disseminate educational materials focusing on the philosophy of individual freedom and its economic corollary, the free market.
CITIZENSHIP

We will investigate and, if appropriate, fund different ways of participating as a citizen.

This mission explores methods that help citizens become involved in making their community a better place to live.
Fact Sheet: Police School Cadets

Grantee: Flint Board of Education

Program director: Sgt. Nate Albritton
Police-School Cadets
Flint Police Department
210 East Fifth Street
Flint, MI 48502
(313) 766-7102

Amount: $17,334
Period: 7/1/82 - 6/30/83
Mission: Citizenship

Purpose:
To provide clubs for 900 fourth-grade boys and girls in Flint elementary schools to improve their understanding of the police officer's role in public safety and guide them toward good citizenship and leadership. The club members are instructed in police problems and practices, and government responsibilities. Several field trips are made each year.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jean S. Whitney
Consultant

6/10/82
### Fact Sheet: Campus Fellows Project

**Grantee:** Former Members of Congress  
**Program director:** Jed Johnson, Jr.  
Executive Director  
Former Members of Congress, Inc.  
1733 Connecticut Avenue, NW  
Washington, DC 20009  
(202) 332-3530

<table>
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<th>Amount:</th>
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<td>1/1/83 - 12/31/83</td>
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<tr>
<td>Mission:</td>
<td>Citizenship</td>
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<tr>
<td>Renewal:</td>
<td>See Facts on Grants 1981, Page 144</td>
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**Purpose:**
To continue partial support of the Campus Fellows Project.

The grant is expected to have these results:
- Ten visits by former members of Congress to colleges and universities.
- A week of appearances on campus. They give lectures, conduct seminars and join students and faculty members for informal discussion.

**Background:**
Need for program:
To improve understanding of Congress, politics and the American system of government while combating erosion of confidence in the system.

**Statistics:**
- People served: students and faculty members at 10 institutions (50 in the entire program).
- Total budget: $75,000 (for this project).
- Project support to date: $60,000 (1979-82).
- Grant money goes for: travel expenses and program administration.

**Accomplishments to date:**
During the past four years, there have been 115 campus visits, 34 of them in 1982. One involved Michigan's Albion College.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Cathy Nelles  
  Program Officer  
- Jean S. Whitney  
  Consultant

1/25/83
ADDITIONAL GRANT: CITIZENSHIP

Freedom House, Inc. .......................... $5,000
New York, New York

To provide continuing general support for Freedom House, an organization whose purpose is to strengthen the institutions of freedom throughout the world.
VOLUNTEERISM

We will investigate and, if appropriate, fund differing approaches to volunteerism by both the individual and the community.

The Foundation encourages activities that make it easier for people to help one another by volunteering formally and informally. Emphasis was placed on strengthening the use of volunteers in schools and in other public systems, and improving the management of volunteer programs.
Fact Sheet: Community Education/Volunteer Training Project

Grantee: National School Volunteer Program (NSVP)  
Amount: $50,000

Program director: Sandra T. Gray  
Executive Director  
National School Volunteer Program, Inc.  
300 North Washington Street  
Alexandria, VA 22314  
(703) 836-4880

Mission: Volunteerism

Purpose:

To prepare a cadre of volunteers to train additional volunteers to work in community schools.

Relationship to existing programs:
Related to the programs of several organizations, such as VOLUNTEER: The National Center for Citizen Involvement, that advance the cause of volunteerism and also to the hundreds of community education programs supported by the Foundation in this country and abroad.

The grant will have these results:
• A one-week training academy for directors of community education centers and a corresponding group of state-level volunteer coordinators with appropriate follow-up and technical assistance by the National Center for Community Education.
• Establishment of a model program at Appalachian State University's Community Education Center to train volunteers to serve primarily in community schools.
• Dissemination of materials, on community education and volunteerism, evaluation of the training programs, and recommendations to improve and strengthen the relationship between volunteerism and community education.

Background:

Need for program:
To help educators deal with the challenges they are facing in public education, while strengthening the linkages between community education and volunteerism.

How it meets Foundation objectives:
• Expands the options available to volunteers.
• Improves the quality of volunteer service through a training program.
• Encourages effective use and management of volunteers working in community education programs.
Statistics:

People served: community educators and school volunteer coordinators.

Total budget: $50,000.

Grant money goes for: personnel, consultants, travel, printing, dissemination and training materials, administrative expenses, materials and supplies.

Accomplishments to date:

None under this new grant, but NSVP, in a two-year program carried on in cooperation with the National Education Association and with Foundation support, demonstrated its capacity to train educational professionals to promote use of volunteers in the schools.

What they say:

"Collaboration between school volunteer coordinators and community educators will enhance the efforts of both. It will increase the capabilities of local community education programs and simultaneously broaden the scope of traditional elementary/secondary school volunteer programs without significantly increasing budget demands." -- Sandra T. Gray.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Education and Training Department

Grantee: Voluntary Action Center/Information and Referral Service
Program director: Sybyl M. Atwood, Executive Director
Voluntary Action Center/Information and Referral Service
202 East Boulevard Drive, Room 330
Flint, MI 48503
(313) 767-0500

Amount: $15,000
Period: 8/1/82 - 7/31/83
Mission: Volunteerism
Renewal: See Facts on Grants 1981, Page 156

Purpose:
To help support the Voluntary Action Center's Education and Training Department, which coordinates existing human service training opportunities and uses experienced volunteers to conduct training sessions.

The grant is expected to have these results:
- Operation of a clearinghouse that will catalogue current training courses and programs, disseminating these opportunities to the local media.
- Training of at least 200 persons using volunteer instructors.
- Planning and coordination of formal leadership-development training courses and when appropriate, development of special leadership training for about 100 persons.

Background:
Need for program:
Current agency staff cannot meet the increased demand for volunteer training in the Flint area.

Statistics:
People served: trainees and, indirectly, the agencies using their services.
Total budget: $22,149.
Project support to date: $30,000 (1981-82).
Grant money goes for: staff, fees, travel and conferences, printing, office expenses, and awards and grants (scholarships).

Accomplishments to date:
Over 170 training opportunities, in addition to the 77 offered by the agency, have been offered and publicized through a mailing to 600 people. Eighteen columns have been published in the local newspaper outlining various training opportunities. Ninety-nine trainers have been provided to 46 community organizations with over 1,300 people receiving training. Leadership development activities have ranged from a one-hour session for 100 participants to two five-week courses for 40 individuals.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Robert S. Collier
Program Officer
ADDITIONAL GRANT: VOLUNTEERISM

VOLUNTEER: The National Center for Citizen Involvement.

Arlington, Virginia

To provide a mechanism through which individual citizens making vital contributions to their communities can be publicly recognized through the President's Volunteer Action Awards.
BELONGING

We will investigate and, if appropriate, fund differing approaches to dealing with the root causes of alienation from society in order to restore a sense of contribution and belonging on the part of all members of the community. The critical question: "What is causative?"

The Foundation made no grants in 1982 under its mission of belonging.
COMMUNITY IDENTITY AND STABILITY

We will investigate and, if appropriate, fund differing ways of achieving community identity and stability through institutions and processes.

This mission seeks to promote the well-being of America's communities and people. Program activity centers on family education, too-early childbearing, senior family members, personal safety, and family alternatives, as well as on health education. Impact evaluation programs continued in several grant areas.
Fact Sheet: Parenting and Learning

Grantee: Alabama State Department of Education
Program director: Dr. Bobbie L. Walden
Division of Instructional Services
817 South Court Street, Suite 204
Montgomery, AL 36130
(205) 832-3316

Amount: $34,000
Period: 10/1/82 - 9/30/83

Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 166

Purpose:
To demonstrate that family education can make a difference in the academic success of children in elementary schools and that community education can be an effective delivery mechanism for cultural and social change.

The grant will have these results:
- Technical assistance and training to be part of a parenting education program for Alabama public school personnel.
- Development and refining of parenting education programs in five state elementary schools, which will serve as models for other schools.
- Dissemination of a "Community Education Parenting Resource Guide."

Background:
Need for program:
The alarming statistics on child abuse and neglect show that ineffective, abusive or neglectful parents raise children who imitate that model. No skill is as under-taught as parenting.

Statistics:
People served: parents with children in the five model schools; community education personnel in Alabama; those who use the guide, and school systems choosing to adapt parenting programs based on these models.
Total budget: $212,332.
Project support to date: $66,217 (1981-82).
Grant money goes for: personnel, travel, printing, workshop expenses, miscellaneous expenses and grants to local education agencies.

Accomplishments to date:
Parenting programs have been developed in three schools and will be continued during the current year. A "Community Education Parenting Resource Guide" has been published, and a full-time community education parenting specialist has been assigned to the community education office to provide technical assistance for this project.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

10/28/82
Fact Sheet: American Council on Marijuana and Other Psychoactive Drugs, Inc. - General Purposes

Grantee: American Council on Marijuana and Other Psychoactive Drugs, Inc.

Program director: Lee I. Dogoloff, Executive Director
American Council on Marijuana and Other Psychoactive Drugs, Inc.
136 East 64th Street
New York, NY 10021
(212) 758-8060

Amount: $30,000

Period: 6/1/82 - 5/31/83

Mission: Community identity and stability

Renewal: See Facts on Grants 1981, Page 169

Purpose:
To continue general support of the council's program to combat the use of marijuana, cocaine and other harmful substances.

The grant will contribute to funding for projects that include:
- Research on the effects of the substances and dissemination of findings to teenagers, parents, youth leaders, educators, business and industrial leaders through television, films and publications.
- Training on the harmful effects of marijuana for agencies that work with large numbers of youth and other target populations.
- Sponsorship of major national and special-appeal conferences and participation in meetings sponsored by other organizations.

Background:

Need for program:
To educate the public on the health hazards resulting from the use of marijuana and other psychoactive material.

Statistics:
People served: the American public, particularly the young.
Total budget: $245,240.
Project support to date: $152,000 (1980-82).
Grant money goes for: general support.

Accomplishments to date:
While developing its many-sided approach to dealing with the drug problem, the council has closely monitored the national scene "to anticipate history rather than repeat it." For example, evidence that cocaine use was escalating among adolescents and young adults led to sponsorship in May 1982 of a conference on "Cocaine Today."

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

9/3/82
Fact Sheet: Neighborhood Revitalization

Grantee: American Enterprise Institute for Public Policy Research (AEI)

Program director: Cicero Wilson, Resident Fellow
American Enterprise Institute for Public Policy Research
1150 Seventeenth Street, NW
Washington, DC 20036
(202) 862-5800

Amount: $300,000
Period: 7/1/82 - 6/30/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 170

Purpose:

To provide a third year's support of a program to identify and strengthen mediating structures, such as churches, families and voluntary associations, as sources of advice and other help for neighborhood residents. Emphasis is on participation of youth in community revitalization.

The grant is expected to have these results:

- Research in six urban areas on organizations engaged in control of youth crime and in neighborhood development.
- Continued documentation of the impact of governmental regulations on neighborhood revitalization.
- Dissemination of findings through conferences, public-policy forums and research monographs.
- Recommendations on specific aspects of neighborhood revitalization.

Background:

Need for program:
To help stabilize communities through communications and strengthening of informal networks of mediating structures to stand between individuals and big systems, such as government.

Statistics:

People served: all those who live in neighborhoods.
Total budget: $300,000 (for the revitalization project).
Project support to date: $900,000 (1980-82).
Grant money goes for: salaries, consultants, monographs and policy papers, conferences and policy roundtables, and travel.

Accomplishments to date:

AEI has identified a number of successful grass-roots projects, the barriers faced or overcome and mediating structures involved. Forums have been sponsored, publications issued and the National Center for Neighborhood Enterprise organized to implement the project's findings.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

10/5/82
Fact Sheet: Community Education Center on Aging (CECA)

Grantee: Arkansas Community Education Development Association

Program director: Mala Daggett, Director
Community Education Center on Aging
Arkansas Community Education Development Association (ACEDA)
2723 Foxcroft Road, Suite 211
Little Rock, AR 72207
(501) 225-1822

Amount: $60,000
Period: 9/1/82 - 8/31/83
Mission: Community identity and stability

Purpose:

To develop a Community Education Center on Aging (CECA) in cooperation with the Arkansas Community Foundation, the Arkansas State Office on Aging and the Arkansas State Department of Education. The center would have two purposes: to establish or expand community-based education and employment programs for older persons and test model education projects that use the skills and talents of older adults.

Relationship to existing programs:

It is related to a number of programs for services to older people and enrichment of their lives and to the hundreds of community education programs throughout the country that have been developed through the national network of community education centers.

The grant is expected to have these results:

- Selection of seven other states for inclusion in CECA, after its first year, and development of training and technical assistance relationships with their networks on aging.
- Research through national, state and community-based organizations to identify effective educational programs for older adults. This information and information on barriers to development of educational services will be put into a computerized data base.
- Award of mini-grants for development of model community-based programs for senior citizens.
- Surveys showing the educational interests and needs of the elderly. These will be made by community colleges, community groups and area agencies on aging.
- Development of programs in cooperation with high schools and colleges to offer competency-based curriculums for the elderly who wish to earn high school diplomas or college degrees.
- Activities made possible by the selection of CECA as Arkansas coordinator of the national ELDERHOSTEL program. ELDERHOSTEL, offering college-level living/learning experiences to persons over 60, will be affiliated with seven Arkansas universities and colleges.
Background:

Need for program:
To develop networks of organizations that will assist in creating and strengthening educational programs and service opportunities for the growing population of older Americans and provide a source of information, training and technical assistance for program sponsors. So many older people have migrated to seven major retirement communities and small towns in Arkansas that, according to the 1980 census, 18.5 percent of the residents are over 60. The percentage is one of the fastest growing in the country. The state's mountains, lakes and streams are a major attraction.

How it meets Foundation objectives:
- Will help to show how society can deal effectively with the changes resulting from the lengthening of the life span.
- Will expand educational opportunities for increasing numbers of older persons, broadening their horizons and enriching their lives.
- Should help to bring many older people into the mainstream of life as volunteers and add to the resources of retirement communities.

Statistics:

People served: the elderly in Arkansas and seven other states and the people who work with them; eventually, elderly in many other states.

Total budget: $90,650.

Grant money goes for: salaries, consultants, travel, action grants, workshops and equipment, supplies and services.

Accomplishments to date:

The program is just getting underway. A steering committee to develop a five-year action plan has been chosen to represent the sponsoring agencies, urban and rural school districts, the University of Arkansas Department of Gerontology, community colleges, the business community, organizations on aging and the state's Life Options Program (LOP). (When CECA becomes a regional center, a multi-state advisory committee will be established.) The LOP was formed by the Arkansas Community Foundation with the help of more than 100 volunteers and 35 public and private agencies. CECA's educational role will be based on one component of LOP. LOP also embraces the Executive Service Corps of Arkansas, through which retired professional people work as short-term volunteer consultants to non-profit groups, small businesses and government agencies, and Arkansas ABLE, a statewide network of agencies that provide employment services for older residents.

What they say:

"Senior citizens in rural communities have the experience, talent and training which make them a rich reservoir for a 'community faculty' for a variety of education programs. At present, these talents are too often wasted or go unnoticed in rural areas of the nation." --Bob Bell, executive director of the Arkansas Community Education Development Association.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Big Brothers of Greater Flint - General Purposes

Grantee: Big Brothers of Greater Flint

Program director: Gary R. Haggart, Director
Big Brothers of Greater Flint
902 East Sixth Street
Flint, MI 48503
(313) 235-0617

Amount: $50,000
Period: 1/1/83 - 12/31/83

Mission: Community identity and stability

Renewal: See Facts on Grants 1981, Page 174

Purpose:
To continue general support for the Big Brothers program, in which boys 7 to 14 years of age in need of a positive male image are paired with men who can provide a stable influence and friendly concern.

The grant is expected to have these results:
- A volunteer Big Brother for each of 400 fatherless boys and expansion of the activities in which these pairs may choose to participate.
- Organized activities for unmatched Little Brothers.
- A recruitment plan to strengthen the agency's ability to serve fatherless boys and increased educational and training opportunities for staff members.
- A board training workshop and establishment of a sound financial plan for the organization, including new fund-raising strategies.

Background:
Need for program:
Through direct and regular involvement with a youngster, a Big Brother is a supportive, caring adult whose actions and aspirations serve as an example and source of encouragement for the boy's healthy growth and development.

Statistics:
People served: the boys and men participating in the program.
Total budget: $191,349.
Project support to date: $291,200 (1980-82).
Grant money goes for: general support.

Accomplishments to date:
Established over 38 years ago, the Big Brothers program has served some 11,000 community youth. Under new leadership, and now independent of the Flint Board of Education, Big Brothers has revamped its fund-raising activities and established a trust fund which will eventually function similarly to an endowment. The organization has an active women's auxiliary. New recruitment techniques, particularly for minority volunteers, have been developed.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

1/13/83
125
Fact Sheet: Teen Parent Family Support

Grantee: Brigham and Women's Hospital

Amount: $20,000

Program director: Dale S. Rosen, Director

Alliance for Young Families
c/o Brigham and Women's Hospital
221 Longwood Avenue
Boston, MA 02115
(617) 732-4060

Mission: Community identity and stability

Period: 4/1/82 - 3/31/83

Purpose:

To evaluate a program providing support services to Boston area's pregnant teenagers and teen families in ways to aid their self-sufficiency.

Relationship to existing programs:

This is one of a group of grants supporting pregnant adolescents and their families, including such programs as CYESIS and the Comprehensive Adolescent Health and Education Programs of Columbia University and the Gulf Coast Council of La Raza.

The grant is expected to have these results:

Partial support of the impact evaluation of this project, specifically to ascertain if the program fosters:

---Consistent attendance and successful completion of educational/vocational training.

---Development of patterns of responsible behavior and social skills necessary to maintain employment and pursue educational/vocational goals.

---Development of advocacy skills necessary to independently obtain needed resources.

---Prevention of subsequent births.

Background:

Need for program:

This project will provide additional research based upon a demonstration effort in a major American city, contributing to knowledge about treating the causes and consequences of teenage pregnancy. The results will have public policy implications for local, state and federal decision makers concerned with the issue of teen pregnancy.

How it meets Foundation objectives:

- Helps to prevent too-early childbearing and the accompanying problems.
- Should help provide stability for families.
- Should help improve the delivery of educational and social services to pregnant adolescents and their families.
Statistics:

People served: pregnant teenagers and teenage parents.

Total budget: $232,610.

Grant money goes for: staff, travel, office supplies, computer costs, interview expenses.

Accomplishments to date:

The Alliance for Young Families, an affiliate organization of Brigham and Women's Hospital, the teaching hospital for Harvard Medical School, is a coalition of Boston-area service agencies joined together to affect the problem of teenage pregnancy. While this is a new program, several key research personnel have prominent reputations in the area of too-early childbearing.

What they say:

"I am excited about the opportunity of working with both the private sector and school department while targeting a service population which is of major concern to the department." -- Donna Makin, Region VI director, Massachusetts Department of Social Services.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Impact Evaluation/Technical Assistance for Senior Family Members

Grantee: California Research Center

Program director: Dr. David A. Peterson, Director
Leonard Davis School of Gerontology
University of Southern California
P.O. Box 77912
University Park
Los Angeles, CA 90007
(213) 743-5156

Amount: $19,078
Period: 9/1/82 - 8/31/83

Mission: Community identity and stability


Purpose:
To provide technical assistance to and evaluation of Foundation-supported programs for senior family members.

The grant is expected to have these results:
- Technical assistance to Mott grantees serving senior family members.
- Data for the Foundation on the impact of the projects.

Background:
Need for program:
Evaluation of seven programs currently or formerly supported by the Foundation to help older Americans should add to knowledge development in the field as well as reinforce program successes.

Statistics:
People served: operators of Foundation-supported programs for senior citizens; indirectly, senior citizens served by these programs and their families.
Total budget: $19,078.
Project support to date: $62,438 (1981-82).
Grant money goes for: personnel, travel, office expenses and indirect costs.

Accomplishments to date:
During the first year of the program, the impact evaluation team conducted two meetings for all project directors, made site visits to each project to review operations and help project directors design an impact-evaluation plan, and provided technical assistance on general management and evaluation procedures. The programs are those of the Flint Community Schools, Flint's Center for Independent Living, the Pan-Educational Institute, the National Council on Aging, Inc., the National Committee on Careers for Older Americans, the Executive Service Corps of Chicago and the Valley Area Agency on Aging.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

10/22/82
Fact Sheet: Genesee Food Bank

Grantee: Catholic Outreach
Program director: Sister M. Claudia S.F.P.
Director
Catholic Outreach
804 Garland Street
Flint, MI 48502
(313) 234-4693

Amount: $25,000
Period: 5/1/82 - 4/30/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 178

Purpose:
To support the efforts of the Genesee Food Bank as it gathers surplus food from area producers and processors and distributes it to agencies feeding the poor in the county.

The grant will have these results:
- Collection of 150,000 pounds of food.
- Sorting, storage and distribution of at least 100,000 pounds of collected food.
- Enlistment of 40 qualified non-profit agencies as members of the food bank.

Background:
Need for program:
Food is a vital factor in community well-being and stability. Because Flint is still experiencing a severe economic downswing, it is important to strengthen and support community programs feeding the needy. Farmers and growers donating produce can also obtain certain tax benefits through this program.

Statistics:
People served: up to 1,100 daily.
Total budget: $69,505.
Project support to date: $55,000 (1981-82).
Grant money goes for: personnel, equipment, vehicle insurance and maintenance, office supplies.

Accomplishments to date:
Original objective of serving 21 local food distribution agencies has been exceeded to serving 30. The original name of the program, the Gleaners, has been changed, and a corporation, the Genesee Food Bank, Inc., has been formed. The food bank is affiliated with a national organization, Second Harvest.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

5/27/82
**Fact Sheet: Emergency Shelter for Women**

**Grantee:** Catholic Social Services of Flint  
**Amount:** $25,000

**Program director:** William R. Haley, Director  
Catholic Social Services of Flint  
202 East Boulevard Drive  
Room 210  
Flint, MI 48503  
(313) 232-9950  
**Period:** 12/1/82 - 11/30/83

**Mission:** Community identity and stability

**Purpose:**
To convert the Holy Angels Convent in Flint into an emergency shelter for homeless women, providing meals and housing for up to 98 a week.

**Relationship to existing programs:**
It is one of several grants made to Flint social-service agencies to deal with problems of feeding and housing the poor.

The grant will have these results:
- A safe, clean, caring environment for women 18 years and older in the Flint area.
- Breakfast and light meals for clientele.
- Advocacy on behalf of those in need of assistance; referral of clients to area social-service agencies.

**Background:**
**Need for program:**
Staffs of social-service agencies estimate that there are as many as several hundred homeless people in Flint at any given time. There is no central location serving women exclusively.

**How it meets Foundation objectives:**
- Combats alienation of individuals.
- Adds to community housing services.
- Relates to volunteerism, as the agency involved is staffed in part by volunteers.

**Statistics:**
- People served: homeless women in Flint.
- Total budget: $53,000.
- Grant money goes for: personnel, shelter and office supplies, renovation costs, insurance, transportation, food, and utilities.
Accomplishments to date:

None; new program.

What they say:

"There are few places for homeless women who do not have money. Recently, several abandoned buildings in the core city area have been torn down, casting out people who previously sought shelter in them. Bus lines cease operations at 7 p.m.; all-night restaurants have almost disappeared in the downtown area; lobbies in the Greyhound bus station and the YWCA close at 11 p.m. Hence, for the coldest part of the night, there are few places of warm refuge."

--Sister Maureen Malane, R.S.M., director of the shelter.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Analysis of Grantmaking on the Issue of Adolescent Pregnancy

Grantee: Center for Population Options

Amount: $18,561

Program director: Judith Senderowitz

Period: 9/1/82 - 12/31/83

Mission: Community identity and stability

Executive director

The Center for Population Options

2031 Florida Avenue, NW

Washington, DC 20009

(202) 387-5091

Purpose:

To help establish an information clearinghouse for the dissemination of knowledge about adolescent pregnancy, how to prevent it, and how to treat its consequences.

Relationship to existing programs:

This is one of several Foundation supported programs in the area of too-early childbearing. The objective is to determine what works best in preventing teenage pregnancy and easing the consequences of too-early childbearing. The program will initially serve grant makers, but will expand to serve related agencies and interested citizens.

The grant is expected to have these results:

- A survey of grant makers to determine past and current grants and grant outcomes, and future plans in the area of teenage pregnancy.
- A clearinghouse of information on teenage pregnancy for use by grant makers and the general public.

Background:

Need for program:

A clearinghouse was identified as a first priority for creating a grant maker's network in the area of too-early childbearing.

How it meets Foundation objectives:

- Contributes to parenting education and community education.
- Improves the delivery of services to pregnant teenagers and teenage families on a national scale.
- Supports a national model for effective communication at community and national levels.

Statistics:

People served: initially, grant makers in the area of too-early childbearing; during the project's second phase, the general public.

Total budget: $51,454.
Grant money goes for: staff, office expenses, travel, computer services and miscellaneous expenses.

Accomplishments to date:

The Center for Population Options is a relatively young organization established to create a broad awareness of the issues and problems associated with adolescent pregnancy.

What they say:

"The problem of early -- and largely unintended -- pregnancy has become increasingly recognized in the U.S., which has one of the highest proportions of childbearing among teenagers worldwide. The 1,000,000 plus pregnancies to women 19 and under are associated with significant health risks to the mother and infant as well as social and economic disadvantages to both parents and offspring." --Judith Senderowitz, executive director of The Center for Population Options.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Neighborhood Foot Patrol

Grantee: City of Flint Police Department

Program director: Dr. Bruce L. Benson, Deputy Chief
City of Flint Police Department
210 East Fifth Street
Flint, MI 48502
(313) 766-7102

Amount: $201,448
Period: 8/1/82 - 7/31/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Pages 183-84

Purpose:
To complete the Foundation's support of Flint's Neighborhood Foot Patrol, started in 14 neighborhoods in 1978 and expanded to 15 additional areas, again with the help of Foundation funding, for 1980-81 and 1981-82. In August, Flint voters adopted a special two-mill tax for three years to spread foot patrol services throughout the city. This grant is part of the first-year funding for the city-wide patrol, for which the community was divided into 64 areas. The officers work either from 8 a.m. to 4 p.m. or 2 p.m. to 10 p.m., depending on which hours best meet needs in the neighborhoods they serve.

The grant is expected to contribute to these results:
- Continued decreases in actual and perceived criminal activity and an increase in citizens' perceptions of personal safety.
- Greater community awareness and reporting of crime and improved ability of police to deal with crime swiftly and effectively.
- Increased volunteer activity by citizens in support of police.
- Increased protection for children, women and the elderly.

Background:
Need for program:
To help give the entire city the benefits of foot patrol protection, limited until now to a maximum of 46 neighborhoods.

Statistics:
People served: all residents of Flint.
Total budget: $644,288.
Project support to date: $2,895,195 (seven grants, two of them for patrol expansion); (1978-82).
Grant money goes for: salaries of patrolmen and supervisors.

Accomplishments to date:
In five years, the patrol members have established 600 block clubs, given 1,000 crime-prevention lectures and made 35,000 home visits.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Community Board Volunteer Training

Grantee: Community Justice Program, Inc.
Program director: Raymond Shonholtz
Executive Director
Community Justice Program, Inc.
149 Ninth Street
San Francisco, CA 94103
(415) 552-1250

Amount: $50,000
Period: 2/1/82 - 1/31/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 186

Purpose:
To intensify and broaden the training of volunteers who conduct conflict-resolution forums in six San Francisco neighborhoods so that they can assume more of the responsibility for the entire program.

The grant is expected to have these results:
- Development of improved administrative capacity, focusing on the need for each forum to have members trained as planners and evaluators.
- Development of a program to train volunteers as trainers of others.
- A new role for staff members as coordinators of volunteers who direct the work of other community members.
- Greater capacity for the Community Board Center, particularly in the development of community boards or forums in other cities.

Background:
Need for program:
To resolve conflicts between individuals and communities outside the criminal justice system and on a neighborhood level.

Statistics:
People served: the volunteers who run the forums and the citizens served by settlement of disputes.
Total budget: $50,000.
Project support to date: $215,367 (1979-82).
Grant money goes for: salaries, materials and consultants.

Accomplishments to date:
The program has been successful in bringing several hundred persons into active participation in the community justice process and already has broadened the roles of volunteers. Lay people now serve in administration, outreach and follow-up.

Foundation contact persons:
Judy Y. Samelson  Robert S. Collier
Director of Communications  Program Officer

3/30/82
Fact Sheet: Reinvest: Second Careers in Aging

Grantee: CORO Foundation

Program director: John McClusky
Executive Director
CORO Foundation
4219 Laclede Avenue
St. Louis, MO 63108
(314) 531-1500

Amount: $20,000
Period: 1/1/83 - 12/31/83
Mission: Community identity and stability

Purpose:
To significantly increase the involvement of professional older Americans in the public sector and increase ability of participants to fulfill second careers in public service.

Relationship to existing programs:
Supports the Foundation's interest in better utilizing the often-wasted resources of our elderly population. Similar to Executive Service Corps of Chicago.

The grant is expected to provide an examination of:
- Involvement of the elderly in the public sector and possible career options open to them.
- Opportunities available for paid or volunteer older professionals in local government systems, political organizations, and non-profit and community service organizations.
- Expansion of the participation of older Americans on local boards and commissions.
- Career transitions for the elderly and development of a prototype training program for older adults preparing for second careers.

Background:
Need for program:
The number of older Americans continues to rise dramatically. While legislation allows employees to continue working beyond age 65, current patterns indicate that many in their 60s are retiring early. Many of these retirees are interested in second careers (paid or volunteer) and in making a contribution to their community. There are few, if any, opportunities for community affairs training, particularly in the field of public service.

How it meets Foundation objectives:
- Contributes to community stability by adding to the degree of self-sufficiency.
- Contributes to the principle of utilizing the unlimited potential of citizens as the community's greatest resource.
- Provides alternatives and information in an area that is somewhat uncharted yet affects all communities.
Statistics:

People served: persons approaching retirement or in retirement.

Total budget: $23,650 (for this project).

Grant money goes for: personnel, recruitment, scholarships, office expenses.

Accomplishments to date:

CORO Foundation is experienced in conducting leadership training in public affairs. Since 1942, it has been committed to improving quality of leadership in the public and private sectors. More than 800 graduates of its Fellowship in Public Affairs program can be found in several levels of government, business, labor, politics and media. An advisory committee has been formed. A needs-assessment survey targeted to the corporate community has been done and companies have shown a high level of interest.

What they say:

"There is a critical need in the public and non-profit sectors for the skills of retired or retiring professionals. Though government and community agencies have a pressing need for the abilities of senior professionals, few mechanisms exist to channel their talents into those sectors." --John E. McClusky, CORO Foundation executive director.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

1/25/83
Fact Sheet: Ethnic Heritage Studies Program - General Purposes

Grantee: Ethnic Heritage Studies Program

Program director: Dr. James M. Anderson, Director
Michigan Ethnic Heritage Studies Center
60 Farnsworth Avenue
Detroit, MI 48202
(313) 832-7400

Amount: $25,000
Period: 11/1/82 - 5/31/83
Mission: Community identity and stability

Purpose:
To create a network of Michigan's 3,000 ethnic organizations, enhancing their potential as mediating agencies for the delivery of services in neighborhoods.

Relationship to existing programs:
Bears a relationship to several networking projects funded by the Foundation including programs established by the National Council of Negro Women, Inc., and by agencies concerned with the problems of too-early childbearing and the provisions of other social services.

The grant is expected to have these results:
- Support to meet part of the costs of a regional conference, held in November in Dearborn and co-sponsored by the American Assembly and the University of Michigan, on "Ethnic Relations in the United States."
- Publication of a three-volume directory of Michigan ethnic organizations available as a computerized data base to educational institutions and social service agencies.
- A formal network of Michigan ethnic organizations, serving as a national model for the delivery of human services.

Background:
Need for program:
Statistically, Michigan is the most ethnically diverse state in the nation, with at least 100 identified ethnic groups reflected among the state's 3,000 organizations. The American Assembly, an affiliate of Columbia University, which sponsors conferences on United States policy issues, considers Michigan an appropriate location for a follow-up conference on agency networking among ethnic groups.

How it meets Foundation objectives:
- Enables organizations to perform citizenship and leadership responsibilities.
- Could help streamline the delivery of human services.
- Encourages cross-cultural communications.
Statistics:

People served: 3,000 ethnic organizations in Michigan.

Total budget: $62,292.

Grant money goes for: conference costs, publications, computer network expenses and personnel.

Accomplishments to date:

Support for the regional conference.

What they say:

"There are 3,000 ethnic organizations in Michigan, among 50,000 such national organizations with untapped potential to educate, inform and provide social-support systems for a major percentage of our society. This potential is largely undeveloped." --Dr. Marilyn Steele, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer
Fact Sheet: Executive Service Corps of Chicago - General Purposes

Grantee: Executive Service Corps of Chicago (ESCC)  
Amount: $15,000

Program director: Dennis A. Zavad, Executive Director  
Executive Service Corps of Chicago  
208 South LaSalle Street  
Chicago, IL 60604  
(312) 346-5185

Period: 10/1/82 - 9/30/83

Mission: Community identity and stability

Purpose:

To continue general support of a program to recruit and place retired business and professional people as volunteer consultants to non-profit Chicago organizations.

The grant is expected to contribute to these results:
- Recruitment of retired middle-management or senior-level executives for three-to four-month assignments to provide assistance singly or in small groups.
- Assistance for non-profit organizations in applying for ESCC services.
- Development of close partnerships with business to open and expand recruitment opportunities.

Background:

Need for program:
To provide challenging roles for retired executives, still vigorous and unaccustomed to so much leisure, and at the same time meet needs of non-profit groups for high-quality consultation otherwise beyond their financial means.

Statistics:

People served: retired executives and staffs of Chicago non-profit agencies.
Total budget: $395,056 (for 1983).
Project support to date: $60,000 (1979-82).
Grant money goes for: general support.

Accomplishments to date:
During the past year, 40 volunteers assisted in the administration of the Executive Service Corps of Chicago while 100 others helped in the coordination of Chicago's "adopt-a-school" program for assistance by corporations. Volunteers have also taken on a cost-containment program of long-range planning with community hospitals. The Illinois governor's office invited volunteer participation in improving the management of the state's 32 governmental divisions. Executive volunteers contributed 22,000 hours, increasing the number of non-profit clients 95 percent over the previous year's total.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

Dr. Marilyn Steele  
Program Officer

10/19/82
Fact Sheet: Consultation Center

Grantee: Family Service Association of Nassau County, Inc.

Amount: $25,000

Period: 7/1/82 - 6/30/83

Mission: Community, identity and stability

Program directors: Marge Milch and Lorraine Slepian

Project Coordinators, Consultation Center

Family Service Association of Nassau County, Inc.

129 Jackson Street

Hempstead, NY 11550

(516) 486-6614

(800 645-3828 for persons living outside New York State)

Purpose:

To continue the Mothers' Center Development Project, aimed at starting Mothers' Centers wherever groups of mothers are interested in joining in a process to learn more about child development and parenting.

The grant is expected to have these results:

- Establishment of at least five Mothers' Centers based on the original center in Hicksville, New York, opened in 1974, and development of at least 15 mother-child programs incorporating some aspects of that model.
- Distribution of 250 information kits in response to requests.
- Consultation with individuals and groups on development of programs.

Background:

Need for program:

To offer mothers and groups of mothers throughout the country an opportunity to start programs based on an exemplary model.

Statistics:

People served: those learning about Mothers' Centers through the project.
Total budget: $25,000
Project support to date: $75,000 (1981-82).
Grant money goes for: staff costs, telephone services and supplies.

Accomplishments to date:

As a national dissemination effort, the project has been highly successful. Recent articles in the Ladies Home Journal and McCall's magazine brought 363 calls for information. Thirteen centers modeled after the Hicksville program have been opened in other areas of New York State and five other states (some of them before the development project was started).

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

6/3/82
Fact Sheet: Mothers' Center

Grantee: Family Service Association of Nassau County, Inc.

Program director: Dr. Salvatore Ambrosino
Executive Director
Family Service Association of Nassau County, Inc.
129 Jackson Street
Hempstead, NY 11550
(516) 485-4600

Amount: $15,000

Period: 1/1/83 - 12/31/83

Mission: Community identity and stability

Renewal: See Facts on Grants 1981, Page 190

Purpose:

To continue support for the Mothers' Center in Westbury, New York, which serves first-time mothers, and its work in developing additional centers. The Westbury center has replaced the original center in Hicksville, New York.

The grant is expected to have these results:

- Group support to post-partum, first-time mothers through volunteers offering classes in child development, on-site child care and support groups.
- Planned advocacy for young families.
- Strengthened dissemination efforts on a regional and national scale.
- Technical assistance, training, publications, and conferences for those interested in starting a center.

Background:

Need for program:

To advance development of new centers, which strengthen young families by enabling young mothers to teach the art of parenting to one another.

Statistics:

People served: center staffs and members, and women interested in their work.
Total budget: $28,000.
Project support to date: $75,000 (1978-82).
Grant money goes for: personnel, supplies and postage.

Accomplishments to date:

Twenty-one centers have been established nationally and the concept has been disseminated through major national women's magazines such as McCall's and the Ladies' Home Journal. Mothers' Centers are cost-effective means of strengthening young families through volunteerism.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

1/10/83
Fact Sheet: Home-School Counselors

Grantee: Flint Board of Education

Program director: Marianne R. Kugler
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1263

Amount: $171,408
Period: 7/1/82 - 6/30/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 194

Purpose:

To provide the services of home-school para-professional counselors to 37 Flint elementary schools. Counselors attempt to meet the special needs of children. They are also responsible for Stepping Stones clubs.

The grant will have these results:

- Maintain close contact with children, parents and the community through frequent home visitations, particularly those referred by classroom teachers.
- Plan, schedule and promote health programs to insure that 80 percent of the school's students are immunized, and their dental and vision needs are met.
- Inservice education for counselors and increased interagency cooperation.
- Maintenance of a centralized clothing bank for families in need.

Background:

Need for program:

The home-school counselor provides a link between children, families and the community and the resources they may need. In an area now suffering from economic and social stress, these counselors can help children suffering from behavior problems, learning problems, low self-esteem, poor physical and mental health, neglect, poor nutrition or abuse.

Statistics:

People served: residents of the 37 elementary school districts in Flint.
Total budget: $759,993.
Project support to date: more than $3 million (1947-1982).
Grant money goes for: counselor salaries, administration.

Accomplishments to date:

The program provides important services to school children and families, especially in the health area. Last year, more than 5,000 agency referrals were made, and 367 parent programs were conducted. An average of 24 home visits were made per month by counselors in all districts.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

5/21/82
**Fact Sheet: Senior Citizen Services**

**Grantee:** Flint Board of Education  
**Program director:** Jean Snyder  
Staff Assistant for Senior Citizen Services  
Flint Community Schools  
2941 Raskob Street  
Flint, MI 48504  
(313) 762-1090

**Amount:** $42,510  
**Period:** 7/1/82 - 6/30/83

**Mission:** Community identity and stability

**Renewal:** See Facts on Grants 1981, Page 195

**Purpose:**

To provide programs and services to improve the quality of life for older people in Flint and to help them develop coping skills related to changes that come with age.

The grant is expected to have these results:

- Social outlets for older people through a senior citizen club program offering an informal support network, trips, recreational activities, health clinics, group meetings, speakers and educational opportunities.
- Community-wide coordination and cooperation of agencies serving the elderly in Flint and Genesee County.
- Home delivery of meals to homebound elderly persons on a daily basis to help them in maintaining independence for a longer time.
- Administration of the Detroit Street Senior Citizens Center, which provides a variety of services for people 60 and older, and the Retired Senior Volunteer Program (RSVP).

**Foundation contact persons:**

Judy Y. Samelson  
Director of Communications

Dr. Marilyn Steele  
Program Officer

7/16/82
Fact Sheet: Youth Projects

Grantee: Flint Board of Education

Program director: Lynn K. Beck
Coordinator of Youth Services
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1215

Amount: $118,415
Period: 7/1/82 - 6/30/83

Mission: Community identity
and stability

Renewal: See Facts on
Grants 1981, Page 197

Purpose:
To help meet the costs of two programs that provide an alternative to the formal juvenile justice system. The programs are:

- Positive Action for Youth (PAY), which is expected to provide counseling for 100 young people, 15 to 20, and subsidized employment for 60 of them. The program serves youth who have a court history or need special services. Participants must be enrolled in high school or a high school equivalency program.

- Youth Service Bureau (YSB), which expects to serve approximately 500 first-time offenders who will be screened as a basis for setting up individual treatment plans. When necessary, both the youth and his or her family will be referred to appropriate community agencies for counseling.

The year's objectives include the maintenance of a newly established advisory board composed of professionals concerned with the welfare and development of youth; development, maintenance and utilization of eight vocational training and work sites, and survival skills workshops for a total of 34 PAY students.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

9/10/82
### Fact Sheet: Center for Self-Reliant Education

**Grantee:** Foothill DeAnza Community College District  
**Program director:** Dr. Judy Gottsegen Goddess  
**Address:** Center for Self-Reliant Education  
DeAnza Community College  
21250 Stevens Creek Boulevard  
Cupertino, CA 95014  
(408) 996-4409

**Amount:** $140,000  
**Period:** 1/1/83 - 12/31/83  
**Mission:** Community identity and stability  
**Renewal:** See Facts on Grants 1981, Page 198

### Purpose:

To provide a fifth year of support for the Center for Self-Reliant Education, which serves adults in crisis facing a lifestyle change usually caused by death, divorce or separation. The program serves six northern California communities.

The grant is expected to have these results:
- Documentation and dissemination of knowledge gained by the model project.
- Evaluation of the five-year effort.
- Technical assistance and training for grass-roots and volunteer organizations, community organizers and leaders, and post-secondary educational institutions.
- Development of support networks among and within communities served.

### Background:

**Need for program:**
To develop and test programs for delivery of services to people in crisis.

**Statistics:**
- People served: people in crisis and staffs of agencies helping them.
- Total budget: $140,000.
- Project support to date: $710,240 (1978-82).
- Grant money goes for: salaries, travel, conference expenses, office supplies and publications.

**Accomplishments to date:**
Several programs initiated by the center are now independent, including Project Worth, which is concerned with training and employment of women in the Salinas area. The two projects associated with the center are Umbrella House, an independent, non-profit corporation serving clients in Sunnyvale and Mountain View, and a barrio youth project in East San Jose, which is attempting to establish a community-development corporation.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Dr. Marilyn Steele  
  Program Officer

1/25/83
Fact Sheet: Comprehensive Adolescent Health and Education Program

Grantee: Gulf Coast Council of La Raza

Program director: Dr. Maria Luisa Garza

Amount: $87,000

Period: 12/1/82

Purpose:

To provide comprehensive education and health services to pregnant Chicano teens and offer educational counseling and information to area youth to prevent too-early childbearing.

The grant is expected to have these results:

- Improved pregnancy outcomes for teens and encouragement for these young people to continue their education. Services to teens include:
  - Referrals to pre-natal care and social services.
  - Transportation to health facilities, job interviews and classes.
  - Peer-counseling and home-counseling visits before and after birth.
  - Child-development, parenting and family-life-education classes and family planning instruction.

- Expanded pregnancy-prevention, health information and group-counseling services to a wider population of Mexican American male and female teens.

Background:

Need for program:
Existing services to pregnant teens in the Corpus Christi barrio area inadequately address the special needs of low-income Chicano adolescents.

Statistics:

People served: teens, and their families in the Corpus Christi barrio area.
Total budget: $87,000.
Project support to date: $166,380 (1981-82).
Grant money goes for: personnel, consultants, travel and meeting costs, office expenses and staff development.

Accomplishments to date:
Fifty girls and their families have received services since the program started in February 1982. No low-birthweight babies were born to program participants. An evening academy offering GED (General Education Development) completion was established to encourage teens to return to school.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

1/6/82
Fact Sheet: Communications Resource Center

Grantee: J-V-L Housing Corporation

Amount: $30,000

Program director: Betty Lee, Director

Communications Resource Center
J-V-L Housing Corporation
2754 Bacon Street
St. Louis, MO 63106
(314) 534-3530

Period: 9/1/82 - 8/31/83

Mission: Community identity and stability

Renewal: See Facts on Grants 1981, Page 203

Purpose:
To continue assistance for a neighborhood-based training center in communications arts for secondary school students, including radio and television arts. The center operates in the city's Jeff-Vander-Lou neighborhood in cooperation with the St. Louis Public Schools. All courses are accredited.

The grant is expected to have these results:
- Training for at least 400 high school students each month.
- Exposure of at least 50 students to communications professionals in a work setting.
- Continuation of the center through the sale of video productions funded by the Columbia Broadcasting Corporation (CBS) and through reimbursement for services to the St. Louis Public Schools.
- Development of a minimum of two additional marketable productions.

Background:
Need for program:
To create a sense of community and a positive community identity in the J-V-L neighborhood through media programs.

Statistics:
People served: St. Louis secondary students and J-V-L neighborhood residents.
Total budget: $153,873.
Project support to date: $465,232 (1978-82).
Grant money goes for: costs of center operation.

Accomplishments to date:
The center has opened career opportunities for a number of young people. During the past year, the center received a grant of $135,000 from CBS to produce two television projects, including a documentary on the J-V-L Housing Corporation. Several J-V-L graduates have obtained positions in communications-related fields.

Foundation contact persons:
Judy Y. Samelson, Director of Communications
Dr. Marilyn Steele, Program Officer
Fact Sheet: Evaluation of Supplementary Foot Patrol Program

Grantee: Michigan State University
Program director: Dr. Robert C. Trojanowicz, Director
School of Criminal Justice
College of Social Science
Baker Hall
Michigan State University
East Lansing, MI 48824
(517) 353-8611

Amount: $24,954
Period: 2/1/82 - 3/31/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 205

Purpose:
To enable the School of Criminal Justice to continue monitoring the work of the Flint Police Department's Foundation-supported supplementary Neighborhood Foot Patrol and evaluate its activities.

The grant is expected to have these results:
- Comparisons of the work of the foot patrol in all 36 neighborhoods where it operates with either Foundation or city funding.
- Telephone interviews with residents of the supplementary patrol's areas.
- Continued identification of neighborhood leaders in these areas and help for the patrol in improving communication with the community.

Background:
Need for program:
To determine the effectiveness of the supplementary foot patrol.

Statistics:
People served: foot patrol officers, their supervisors and the residents of the neighborhoods where the patrol operates.
Total budget: $24,954.
Project support to date: $68,940 (1981-82).
Grant money goes for: salaries, supplies and materials.

Accomplishments to date:
Preliminary analysis has indicated that the residents of the areas served by the supplementary patrol feel safer, and there is statistical evidence of a reduction in crime.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

3/30/82
Fact Sheet: National Neighborhood Foot Patrol Center

Grantee: Michigan State University

Program director: Dr. Robert C. Trojanowicz
   Director
   School of Criminal Justice
   College of Social Science
   Baker Hall
   Michigan State University
   East Lansing, MI 48824
   (517) 353-8611

Amount: $158,800
Period: 6/1/82 - 5/31/83
Mission: Community identity and stability

Purpose:
To develop the National Neighborhood Foot Patrol Center to establish Flint's Neighborhood Foot Patrol as a national model for improvement of urban police operations.

Relationship to existing programs:
The center concept developed from the School of Criminal Justice's evaluations of the Neighborhood Foot Patrol started in 14 Flint areas in 1978 by the Flint Police Department, with Foundation funding, and the supplementary patrol begun in 1980 in 15 additional neighborhoods, again with Foundation support.

The grant is expected to have these results:
- Establishment of a national clearinghouse to disseminate information needed to develop, operate and evaluate neighborhood foot patrol programs.
- Technical assistance, including site visits, to communities and police departments throughout the country that are planning or developing foot patrols.
- A major, three-day training conference in the fall of 1982, with sessions at MSU and in Flint. In subsequent years, three training sessions will be offered annually.
- Addition of courses to the curriculum of the School of Criminal Justice on "Foot Patrol Operation and Management," "Special Issues in Foot Patrol" and "Fiscal Administration in Criminal Justice."
- Two fellowships for students, who will serve internships in police departments. Internships also will be available for other students.
- Course work, research and distribution of information on conditions that must exist in a community or a police department for the success of a foot patrol, mobilization of citizens for crime prevention, budgetary and political processes, and the impact of labor-management conflicts on efficient and equitable distribution of police services.
- A forum for re-evaluating the traditional role and structure of police departments.
- Help for communities in developing methods to assess their needs and evaluate programs designed to meet the needs.
Background:

Need for program:
To offer a way to reform or modify traditional police operations to improve public safety.

How it meets Foundation objectives:
- Has major potential, as demonstrated in Flint, to show the way toward improved neighborhood stability.
- Could lead to strengthening of police services, and improved relationships between police agencies and citizens, in communities choosing to establish foot patrols.
- Through help in developing more foot patrols, it has potential to bring about better citizenship, as reflected in increased participation of residents in crime-prevention and other efforts initiated by officers working directly with the people on their beats.

Statistics:

People served: students in the School of Criminal Justice; residents and political leaders of communities served by the center.

Total budget: $158,800.

Grant money goes for: salaries, fellowships, printing, travel, training conference, supplies and services.

Accomplishments to date:

The School of Criminal Justice has been restructured to permit development of the center. Evaluations of Flint's foot patrol program by Trojanowicz and his staff have produced evidence of an actual reduction in crime as well as showing a perception by residents of some of the neighborhoods served that their areas are safer. Because of the efforts of the patrol officers, many of the neighborhoods now have active organizations working with the officers and many patrolmen have initiated crime-prevention, delinquency-prevention and other programs. The evaluation team recently noted a "marked increase" in cooperation between motorized and foot patrol police.

What they say:

"Crime is a serious problem in our society and has increased during the last 20 years. Few programs have succeeded in reversing this trend. Furthermore, research by the Police Foundation disputes the claim that neighborhood crime can be reduced effectively. Yet the Mott Foundation has evidence from its past grants supporting the Flint model of the Neighborhood Foot Patrol that, when implemented correctly, such a program can reduce neighborhood crime... The major assumption underlying the development of this project is that a basic reform in the operation of urban police departments is needed..." --Dr. Marilyn Steele, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

7/1/82
Fact Sheet: Monroe County Adolescent Pregnancy Preventive and Supportive Services

Grantee: Monroe County Health Department

Amount: $85,000

Program Director: Barry M. Gruber, Project Director

Adolescent Pregnancy Preventive and Supportive Services
Monroe County Health Department
111 Westfall Road, Caller 632
Rochester, NY 14692
(716) 442-4000

Period: 10/1/82 - 9/30/83

Mission: Community identity and stability

Renewal: See Facts on Grants 1981, Page 207

Purpose:

To provide support for a research and demonstration project to prevent adolescent pregnancy and services to ease the negative consequences of adolescent pregnancy for mother and child.

The grant is expected to have these results:

- Preventive education for adolescents.
- Direct services to adolescent mothers and infants.
- Continued of a demonstration infant-care laboratory in a public high school.
- Continued publication of a monthly newsletter for teenage parents.
- Collection of data to evaluate the program's effect.

Background:

Need for program:
Statistics for recent years rank Monroe in the top four counties in New York State in the severity of the problem of adolescent pregnancies. It has the state's highest rate of live births and out-of-wedlock births for girls 10 to 14 years of age.

Statistics:

People served: pregnant teenagers and teenage parents.
Total budget: $85,000.
Project support to date: $163,000 (1981-82).
Grant money goes for: salaries, travel, supplies and publication expenses.

Accomplishments to date:

No teenage mother should "fall through the cracks" of this program, since the health department uses birth certificates to locate all of them for home calls. The case load includes 137 families, 110 children and the parents of 15 of the teenagers involved. The monthly newsletter has proved popular among teenage parents.

Foundation contacts: persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

12/9/82
Fact Sheet: National Black Child Development Institute, Inc. - General Purposes

Grantee: National Black Child Development Institute, Inc.

Program director: Evelyn K. Moore
Executive Director
National Black Child Development Institute, Inc. (NBCDI)
1463 Rhode Island Avenue, NW
Washington, DC 20005
(202) 387-1281

Amount: $25,000
Period: 7/1/82 - 6/30/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 209

Purpose:
To provide a second year of general support of the institute's advocacy program for black children.

The grant is expected to contribute to these results:
- Organization of a network of citizen groups across the country working on a volunteer basis on behalf of black children.
- A public policy project designed to train parents and professionals in public policy advocacy.
- Expansion of the number of NBCDI affiliate organizations nationwide.
- Efforts to improve the well-being of black children in the areas of adoption, education, foster care and day care.

Background:
Need for program:
To recruit individuals and establish organizations that will represent the interests of black children.

Statistics:
People served: children in many areas of the country and the volunteers working in their behalf.
Total budget: $660,090.
Project support to date: $50,000 (1981-82).
Grant money goes for: general support.

Accomplishments to date:
New affiliate organizations were established in several cities, and NBCDI prepared an analysis of the effect of federal budget cuts on black families. A collaborative network of groups across the country was initiated to increase both the visibility and political clout of black children and their problems. NBCDI conducted adoption studies and provided technical assistance to congressmen in preparation for hearings.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

9/14/82
Fact Sheet: Family Resource Center
Grantee: National Council on Family Relations
Amount: $30,000
Period: 9/1/82 - 8/31/83
Mission: Community identity and stability

Program director: Margaret J. Bodley, Director
Family Resource and Referral Center
National Council on Family Relations
1219 University Avenue, SE
Minneapolis, MN 55414
(612) 331-2774

Purpose:
To provide a fourth year of support for the development and operation of the Family Resource and Referral Center, which offers up-to-date information on the family and family-related fields.

The grant will have these results:
- Processing of all requests for service from professional and lay persons.
- Updating of the data base at the rate of 10,000 records per year.
- Publication and continuous updating of The Information Guide to Family Literature Programs and Services, as well as production of other marketing materials including workshops, mailings and telephone campaigns.
- Further development of the interdisciplinary aspects of family research and programming.

Background:
Need for program:
The center provides the only complete resource of family-oriented information, offering cost-effective information retrieval and information management.

Statistics:
People served: center clients.
Total budget: $43,000.
Project support to date: $102,000 (1979-82).
Grant money goes for: salary and data processing.

Accomplishments to date:
The center receives thousands of requests for information annually, offers consultation in information management and "piggyback" service which allows smaller agencies to use its computerized information system. The Information Guide to Family Literature Programs and Services has been published in the past year and is continuously updated. An Idea Bank, offering information on ideas, work in progress and work planned within the field, and a Human Resource Bank, offering data on over 600 individuals willing to contract services to those seeking background information, have been established.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Marilyn Steele
Program Officer
9/21/82
Fact Sheet: Program Innovations in Aging

Grantee: National Council on the Aging, Inc. (NCOA)
Amount: $40,000

Program director: Jack Ossofsky, Executive Director
National Council on the Aging, Inc.
600 Maryland Avenue, SW
West Wing 100
Washington, DC 20024
(202) 479-1200
Period: 1/1/83 - 12/31/83

Mission: Community-identity and stability
Renewal: See Facts on Grants 1981, Page 212

Purpose:
To enable the National Council on Aging, Inc., to continue publication of how-to booklets on model programs in the field of aging.

The grant is expected to have these results:
- Two booklets on innovative and replicable programs.
- Sales promotion for the publications, particularly among staffs of programs for senior citizens. The staff people are in a position to adapt successful models in their home communities.
- Assessment of the results of the project during 1982, its first year.

Background:
Need for program:
To improve delivery of services for senior citizens by publicizing model programs that, for lack of dissemination, might be unheard of outside the localities where they are developed.

Statistics:
People served: senior citizens throughout the country and the program staff members who work with them.
Total budget: $40,000.
Project support to date: $124,700 (1981-82).
Grant money goes for: salaries, travel, printing, office and other costs.

Accomplishments to date:
In 1982, the council studied 80 programs nominated as models and chose six of them as subjects for booklets telling how they could be adapted or replicated in other communities. The choices were made after NCOA staff members visited the sites and interviewed the program developers and directors. Publication of the booklets was planned for early 1983.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Marilyn Steele
Program Officer

1/10/33
Fact Sheet: All-America Cities Program

Grantee: National Municipal League
Program director: William G. Andersen, Jr.
Assistant Director
National Municipal League
Carl H. Pforzheimer Building
47 East 68th Street
New York, NY 10021
(212) 535-5700

Amount: $25,000
Period: 7/1/82 - 6/30/83
Mission: Community identity and stability

Purpose:
To continue support for long-range improvement of the league's All-America Cities Awards Program and related activities.

The grant is expected to have these results:
- Basic support for the awards program.
- Development of related service activities and projects, such as the league's Civic Information and Techniques Exchange (CIVITEX) for swift delivery of reference material about successful programs and an annual publication, "Creative Localism," that describes and analyzes success of award-winning communities.

Background:
Need for program:
To add impetus to the movement to improve the quality of community life.

Statistics:
People served: the American public in general and residents of cities involved in the All-America program in particular.
Total budget: $77,740.
Project support to date: $127,900 (1980-82).
Grant money goes for: salaries and such items as promotion, a national conference on government, community education and support of CIVITEX.

Accomplishments to date:
In the past year, the league has helped the President's Task Force on Private Sector Initiatives in development of its data base and exchange network and has worked with the White House Task Force on Federal System Reform. The league has been involved with Washington-based public interest groups in encouraging policymakers to broaden their perspective on developments affecting state and local government.

Foundation contact persons:
Judy Y. Saito
Director of Communications

9/7/82
Fact Sheet: Helping Oakland's Pregnant Teenagers

Grantee: Oakland Unified School District
Program director: Dorothy Patterson, Director
Teen Parents' Assistance Program
Oakland Unified School District
1025 Second Avenue
Oakland, CA 94606
(415) 836-8200

Amount: $60,000
Period: 2/1/83 - 1/31/84
Mission: Community identity and stability

Purpose:
To assist in further development of a program to ease the negative impact of pregnancy and parenting among school-age adolescents.

The grant is expected to have these results:
- Identification of pregnant teenagers and teen parents who are not enrolled in school, providing services to them and those who remain in classes.
- Improvement of networking between area service providers meeting the needs of at-risk adolescents, pregnant students, teen parents, their infants and families.
- Comprehensive health, educational, social, career-development and support services for pregnant teens, teen parents, their infants and families.

Background:

Need for program:
To encourage pregnant teenagers and teen parents to remain in or return to school, help them develop career-education plans and increase their knowledge of health matters related to pregnancy, contraception, birth and parenthood.

Statistics:
People served: pregnant teenagers and teen parents.
Total budget: $94,450.
Project support to date: $211,809 (1979-82).
Grant money goes for: salaries, transportation, conferences, supplies and utilities.

Accomplishments to date:
Of 269 dropout clients contacted by program staff, 156 re-entered the system, and 106 remained in school beyond the semester in which they enrolled. A resource library, compiling information concerning teenage pregnancy, has been assembled, 150 clients have used psycho-social services for themselves and their infants and 97 clients have completed career-education plans.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Marilyn Steele
Program Officer

1/27/83
### Fact Sheet: School-Age Parent Partnership Program

- **Grantee:** Oakland Unified School District  
  **Amount:** $43,997

- **Program director:** Dorothy Patterson, Project Director  
  **Period:** 1/1/83 - 12/31/83

**Mission:** Community identity and stability

**Purpose:**
To establish a validated employment project as part of the Teen Parent Assistance Program of the Oakland Unified School District, providing training, job development and job placement in career areas to enable young parents to maintain a family.

**Relationship to existing programs:**
Relates to a series of grants made by the Foundation to a network of programs on too-early childbearing, which operate to provide solutions to the educational, child-care, health and career needs of young families.

The grant is expected to:
- Help break the cycle of poverty which results in welfare dependence by designing and implementing a program which will include:
  - A training/placement component with an emphasis on interagency and private sector cooperation.
  - A system for identifying and linking state, national and local private and public resources.
  - A computerized management-information system.
  - An employment-training curriculum and community education component.
  - An evaluation system which can also be used as a dynamic management tool.
  - A comprehensive student-assessment system.

- Bring procedures for augmenting or expanding the role of the advisory board to the Teen Parent Assistance Program.

- Lead to staff development to support the implementation of the training/placement component.

**Background:**
Need for program:
At present, no program in the Mott network is devoted to employment training and job placement for young family heads-of-households. Too many young families, because of lack of skills and training, become welfare-dependent for significant periods.
How it meets Foundation objectives:
• Should provide insights on how teenage families can be stabilized.
• Should contribute to the well-being of a significant portion of the Oakland teen participants -- pregnant teens, their children and families.
• Emphasizes public/private partnerships.

Statistics:

People served: 150 pregnant teens or teen parents in Oakland who left school and were re-enrolled through the Helping Oakland's pregnant teenagers' program.

Total budget: $43,997.

Grant money goes for: personnel costs, travel and office expenses.

Accomplishments to date:
None; new program.

What they say:

"In a contemporary Southwest Regional Laboratory review of literature, there is no documented job-training/job-placement program as a part of a school-based program serving pregnant and parent teens. Preparation of young parents for economic independence is a critical gap which must be addressed if society is to benefit from taxpayers rather than welfare consumers. Presently, 51 percent of Aid to Dependent Children (ADC) clients are or once were teen mothers."

--Dr. Marilyn Steele, foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

1/5/83
Fact Sheet: Family Life Education

Grantee: Ohio University

Program director: Dr. Luther Haseley, Director
Family Life Education Development Project
203 McCracken Hall
Ohio University
Athens, OH 45701
(614) 594-6349

Amount: $60,000
Period: 9/1/82 - 8/31/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 217

Purpose:
To operate a Family Life Education Center to improve family education services to Appalachian families in Ohio through the university's six campuses in Athens, Belmont, Ironton, Chillicothe, Zanesville, and Lancaster.

The grant will have these results:
- Support for two existing projects for needy families: scholarships for childbirth-preparation classes and family counseling.
- Development of two new networking projects: agency cooperation in juvenile justice proceedings and expansion of in-service programming for the clergy and social service agency personnel.

Background:
Need for program:
Appalachian families have been isolated geographically from easy access to education. This project should develop a usable model for delivery.

Statistics:
People served: about 1.5 million residents in the 28-county region of Appalachian Ohio.
Total budget: $127,000.
Project support to date: $170,000 (1980-82; 1930 grant for planning).
Grant money goes for: personnel, contracted services, travel, office-related and indirect costs.

Accomplishments to date:
The project offers training to professionals as well as direct services to individual families. Needs assessments have been completed and local programs initiated, based on findings. The center provides direct services to court-referred families who suffer severe disfunctioning.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Marilyn Steele
Program Officer

10/28/82
Fact Sheet: Project Green Hope: Services for Women, Inc. — General Purposes

Grantee: Project Green Hope: Services for Women, Inc.  
Amount: $20,000

Program director: Sister Mary Nerney, C.N.D.  
Mission: Community identity and stability

Program:  
8/1/82 - 7/31/83  
Renewal: See Facts on Grants 1981, Page 218

Purpose:  
To provide a third year of general support for Project Green Hope's residential and support services for women on early release from city, state and federal prisons serving New York City area.

The grant is expected to have these results:

- Help for such women, 24 at a time, to re-establish their lives on a stable basis while living in the Green Hope Residence for four to six months.
- Advocacy, counseling and referral services in a number of areas, including employment training and placement, re-establishment of contacts with their children, problems with alcohol and drugs, and finances.

Background:

Need for program:
To help women overcome the humiliation and feelings of dependency resulting from life in prison and smooth their way toward resumption of parental and other responsibilities they face in returning to independent community living.

Statistics:

People served: Women released to Green Hope.  
Total budget: $371,950.  
Project support to date: $75,000 (1980-82).  
Grant money goes for: general support.

Accomplishments to date:

Green Hope's residential program, started in 1975, has served more than 500 women. Among each 100 clients, fewer than 15 have been returned to prison. This compares with a recidivism rate of 70 to 80 percent for every 100 released into the general population.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

12/8/82
Fact Sheet: Parent Infant Interaction Program (PIIP)

**Grantee:** St. Louis Public Schools  
**Program director:** Gloria A. Hill, Coordinator  
Parent Infant Interaction Program  
Room 107, Vashon High School  
3405 Bell  
St. Louis, MO 63106  
(314) 531-9028  

**Amount:** $37,000  
**Period:** 11/1/82 - 10/31/83  
**Mission:** Community identity and stability  
**Renewal:** See Facts on Grants 1981, Page 219

**Purpose:**
To provide emergency support for PIIP, and to support the accumulation and analysis of longitudinal research data showing the impact of the program since 1978.

The grant is expected to have these results:
- Emergency funding to continue operation of PIIP services, including individual case management, home visitation, classroom education and peer support for young mothers and their infants and families.
- Continued collection and analysis of data on the services offered by PIIP and the effects of these services on clients, using 1978 as a baseline year.

**Background:**
Need for program:
To make a significant contribution to knowledge in the field of too-early childbearing, and to provide emergency partial support for the program until federal funds are approved.

**Statistics:**
- People served: pregnant adolescents and their families, educators, social workers and others concerned with the increase in too-early childbearing.
- Total budget: $37,000.
- Project support to date: $61,950 (1981-82).
- Grant money goes for: personnel, supplies, printing, transportation, computer costs, and miscellaneous expenses.

**Accomplishments to date:**
- PIIP, which operates 12 months a year from a high school center and four other locations, has served more than 1,000 students, with an annual base population of about 300. Significant accomplishments include reduced second pregnancies, increased percentage of normal infant birth weights, improved pregnancy outcomes for mothers, improved mother-infant interaction, increased self-esteem in teen mothers and increased school attendance through graduation.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Dr. Marilyn Steele  
  Program Officer

12/3/82
Fact Sheet: Teen Indian Pregnancy and Prevention Services Program

Grantee: Seattle Indian Health Board

Program director: JoAnn Kauffman, Executive Director
Seattle Indian Health Board
P.O. Box 3364
Seattle, WA 98114
(206) 324-9360

Amount: $87,000
Period: 1/1/83 - 12/31/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 222

Purpose:
To provide comprehensive services to prevent teenage pregnancy, as well as to serve those teens already pregnant, postpartum teens, their infants and families. All clients will be Indian or Alaskan natives in the Seattle-King County area.

The grant is expected to enable the board to:
- Enhance the working relationships with local tribal programs to improve the delivery of family-planning and pregnancy-related services to teens.
- Provide comprehensive medical and social services, including maternity services, individual counseling and support services, to 400 teenagers.
- Develop a pre-teen education program for the prevention of pregnancy.
- Develop an educational/vocational program for postpartum teens.
- Conduct an evaluation of the program's effectiveness.

Background:
Need for program:
Compared with other American ethnic groups, the Indian experiences the highest rate of teenage pregnancy, often complicated by interruption of education, unemployment, and alcoholism. Seattle is an ideal location for this program as it is home to Indians from Washington, Oregon and Alaska.

Statistics:
People served: the teenage Indian population of Seattle-King County and their families.
Total budget: $87,000.
Project support to date: $167,000 (1981-82).
Grant money goes for: personnel, travel, office supplies and expenses, contracted services and indirect costs.

Accomplishments to date:
A special outreach program was started with the Muckleshoot Tribe, concentrating on training tribal staff to conduct their own pregnancy-prevention and ameliorating programs. Board staff has initiated a program to train parents of pre-adolescent children to talk with their children about sexuality. As of August 1, 1982, 100 clients had received medical and/or social services.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Hollye Hudson
Program Assistant

1/13/83
Fact Sheet: Evaluation for Too Early Childbearing

Grantee: Southwest Regional Laboratory
Program director: Dr. Anita Mitchell
Project Director
Southwest Regional Laboratory
4665 Lampson Avenue
Los Alamitos, CA 90720
(213) 598-7661

Amount: $48,000.
Period: 12/1/82 - 11/30/83
Mission: Community identity and stability
Renewal: See Facts on Grants 1981, Page 224

Purpose:
To support the Southwest Regional Laboratory in assisting Mott grantees in the program area of too-early childbearing to develop and conduct their own evaluations.

The grant is expected to have these results:
- Two yearly conferences and exchange of grantee visitations.
- Technical assistance as needed for design and analysis of evaluation data.
- A final report including comparative and population data collected from participating programs.

Background:
Need for program:
To apply an evaluation model as a management tool, enabling program staffs to recognize what works and why it works and enabling the Foundation to add to knowledge development on a national scale.

Statistics:
People served: program staff, program clients and, eventually, a broader public concerned with the problem of too-early childbearing.
Total budget: $48,000.
Project support to date: $226,070 (1978-82).
Grant money goes for: salaries, travel and office expenses.

Accomplishments to date:
After four years of Foundation support of impact evaluation, management of the programs has been improved and services to clients have been strengthened. The Foundation has been kept up to date on accomplishments under its grants, and the network is beginning to experience common results from common program strategies. Reports, publications and news articles have been issued, showing what works successfully in serving adolescents and their families to reduce or ease the consequences of teenage pregnancies.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

12/8/82
Fact Sheet: Children With Teachers at Home: Disseminator-Trainer

Grantee: Spartanburg School District 1

Program director: Carolyn Gibson

Amount: $34,000

Period: 7/1/82 - 6/30/83

Mission: Community identity and stability

Renewal: See Facts on Grants 1981, Page 225

Purpose:

To provide a second year's support of the Children With Teachers at Home program as expanded from the O.P. Earle School in Landrum, South Carolina, to the other four elementary schools in Spartanburg District 1.

The grant is expected to have these results:
- Continued counseling, guidance and training for parents of pre-school children to help them stimulate the cognitive development of their youngsters. Classes, workshops and field trips are offered.
- Special, individualized assistance for parents of "at-risk" children and those with special needs of any kind.

Background:

Need for program:
To demonstrate on a larger scale than was possible in one school that CWTH can produce family development and interest that has beneficial effects on child development.

Statistics:
- People served: 3- and 4-year-old children and their parents in the areas served by the five schools.
- Total budget: $34,000.
- Project support to date: $64,000 (1981-82).
- Grant money goes for: salaries, travel and supplies.

Accomplishments to date:
Children enrolled in the CWTH program have scored higher on tests of basic skills when they enter the first grade than others not given this head start. Thanks to the program, principals of the elementary schools will be able to plan more effectively for new groups of kindergartners.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Marijyn Steele
Program Officer

10/29/82
Fact Sheet: Community Outreach Network of Family Health Center

<table>
<thead>
<tr>
<th>Grantee:</th>
<th>TELACU Family Health Foundation</th>
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<tbody>
<tr>
<td>Program director:</td>
<td>Gloria Garcia</td>
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<tr>
<td>Executive Director</td>
<td>TELACU Family Health Center</td>
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<tr>
<td>5224 North Figueroa Street</td>
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<tr>
<td>Los Angeles, CA 90042</td>
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<tr>
<td>(213) 254-5291</td>
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<td>Amount:</td>
<td>$90,000</td>
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<td>Period:</td>
<td>4/1/82 - 3/31/83</td>
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<td>Mission:</td>
<td>Community identity and stability</td>
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<tr>
<td>Renewal:</td>
<td>See Facts on Grants 1979, Page 167</td>
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Purpose:
To provide partial support of the Community Outreach Network of the Family Health Center.

The grant is expected to have these results:
- Expanding community health volunteers from 50 to 150, and training a core group in health-related skills.
- Expanding the program into five new neighborhoods.
- Publishing a quarterly newsletter "Salud."
- Sponsoring 10 presentations on TELACU each month to schools, churches and other community agencies.
- Raising $10,000 in local support for the Outreach Network.
- Promoting minority volunteerism through work with the Los Angeles Volunteer Center.

Background:
Need for program:
The area served by TELACU has been designated as a Health Manpower Shortage Area and a Medically Underserved Area by the United States Department of Health and Welfare.

Statistics:
People served: residents of four northeast Los Angeles Communities (Highland Park, El Sereno, Mt. Washington, and Lincoln Heights).
Total budget: $275,000.
Project support to date: $229,603 (1979-82).
Grant money goes for: personnel, consultants, supplies, program costs, audit fees.

Accomplishments to date:
The six family health coordinators in the Outreach Network have registered over 1,500 individuals, held nine health screening clinics, made 2,726 home visits and contacted 25 schools and Head Start programs in the past year. Organizational efforts include: 10 areas with volunteer block captains and training 50 volunteers who have contributed 4,000 hours of service. Approximately 10,494 individuals have been reached through network activities.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Urban Coalition of Greater Flint - General Purposes

Grantee: Urban Coalition of Greater Flint

Program director: Benjamin H. Davis III, President
Urban Coalition of Greater Flint
708 Root Street, Suite 313
Flint, Michigan 48503
(313) 767-1040

Amount: $114,000
$54,000 renewal grant
$60,000 renewal grant

Period: 1/1/82 - 12/31/83

Mission: Community identity and stability

Renewal: See Facts on Grants 1981, Page 227

Purpose:
To provide matching funds ($2 for every $1 raised from other sources) for continued general support of forums aimed at eliminating racism in the community.

The grant is expected to have these results:
- Discussion of such community problems and concerns as:
  -- Youth unemployment and juvenile crime.
  -- Coordination of emergency food and shelter services for the destitute.
  -- Use of deadly force in apprehending criminal suspects.
- An open forum offering all residents an opportunity to participate in community decision making, and developing communication among all community elements.
- Development of youth advocacy and participation in the coalition.

Background:
Need for program:
To give Flint preventive communications that defuse community rumors, analyze community problems, and keep discussion going.

Statistics:
People served: all Flint residents.
Project support to date: $315,606 (1977-82).
Grant money goes for: general support.

Accomplishments to date:
Formed as a result of racial tensions and unrest in 1967, the Urban Coalition recently completed its most active and successful fund-raising campaign, obtaining $27,795 from private sources. It has co-sponsored several youth-oriented activities, including an employment-awareness seminar and a "speak out" day, and established a Youth Advocacy Board. It has also participated in the Genesee Food Bank, an emergency needs task force, and a police/community training program. Its 72-member board of directors is broadly representative of the community.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

1/21/83
ADDITIONAL GRANTS: COMMUNITY IDENTITY AND STABILITY

Alcor, Inc. .................................... $14,988
Barbourville, Kentucky

To help ALCOR, Inc., and Lees College, Jackson, Kentucky, in continuing a program to improve the nutrition of pregnant women, lactating mothers and their infants (through their first year) in Breathitt County, in Southeastern Kentucky.

Center for Population Options ......................... $ 7,500
Washington, DC

To help meet the costs of a conference in Washington in March 1982 on the role of youth-serving agencies in preventing teenage pregnancies.

Child and Family Services of Michigan, Inc./Flint Branch. .... $ 5,400
Flint, Michigan

To design, conduct and report a study on the feasibility of a downtown Flint child-care facility and to assess child-care expansion needs in the downtown area.

Council on Foundations, Inc. .......................... $ 2,310
Washington, DC

For a working support of foundations during council's annual conference in Detroit to discuss increase in teenage pregnancy and start network approach to the problem.

Greater Michigan Foundation. ........................ $ 1,000
Lansing

To continue general support of program that includes sponsorship of Michigan Week.

St. Louis University. ................................ $ 9,967
St. Louis, Missouri

For evaluation of Teen Outreach Program sponsored by Danforth Foundation and Junior League of St. Louis in that city, aimed at preventing pregnancy among high school students through after-hours discussion group that assigns members to volunteer community service.
To evaluate the CYESIS Program for pregnant students, adolescent parents and their infants, including a follow-up study of former program participants back to the first year of the project. Purpose: to gather longitudinal data to determine the impact of this program on the lives of clients and their families.
COMMUNITY RENEWAL

We will investigate and, if appropriate, fund differing ways for a community to identify needs and establish responsibility and authority for constructive action leading to improvement, renewal and development of new resources, institutions and the community as a whole.

The Foundation supports programs that foster self-reliance in communities. Emphasis in 1982 was placed on providing technical assistance and seed funding to emerging neighborhood-based community development groups, economic development and continuing the revitalization of Flint. Limited programs in conservation and the environment, mostly community demonstration projects and education, continued.
Fact Sheet: Association of Neighborhood Housing Developers, Inc. - General Purposes

Grantee: Association of Neighborhood Housing Developers, Inc. (ANHD)

Amount: $100,000

Period: 9/1/82 - 8/31/83

Mission: Community renewal

Program director: Bonnie Brower

Executive Director

Association of Neighborhood Housing Developers, Inc.

424 West 33rd Street

New York, NY 10001

(212) 239-9410

Purpose:

To provide general support which will allow ANHD to continue to provide advocacy and technical assistance activities in the area of housing.

The grant will have these results:

● Fifteen educational workshops for member groups focusing on organizational and technical housing skills.

● Expanding the content and distribution of "The ANHD Weekly Reader."

● A Weekend Networking and Technical Assistance Exchange for member groups.

Background:

Need for program:

To strengthen neighborhood groups representing multiple approaches to neighborhood preservation and rehabilitation.

Statistics:

People served: directly, members of 20 neighborhood groups; indirectly, thousands of New York City residents.

Total budget: $443,664.

Project support to date: $662,000 (1977-82).

Grant money goes for: general purposes

Accomplishments to date:

Under the leadership of a new director, ANHD re-established its organizational priorities, reorganized staff and the members instituted annual dues of $100 per member group during the past year. The association held seven workshops on financing rehabilitation, expanded the publication, The ANHD Weekly Reader, and played a leading role in dealing with such issues as tenant selection by lottery, the price of properties sold to low-income tenant cooperatives, and home improvement loans.

Foundation contact persons:

Judy Y. Samelson

Director of Communications

Robert S. Collier

Program Officer

10/7/82
<table>
<thead>
<tr>
<th>Fact Sheet: Municipal Composting Operation</th>
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<tr>
<td>Grantee: Bronx Frontier Development Corporation</td>
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<tr>
<td>Program director: Jack Flanagan, President</td>
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<tr>
<td>Bronx Frontier Development Corporation</td>
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<tr>
<td>1080 Leggett Avenue</td>
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<td>The Bronx, NY 10474</td>
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**Purpose:**
To continue assistance for Bronx Frontier's innovative composting project.

The grant is expected to have these results:
- Increase process production to 7,000 cubic yards of waste-materials.
- Improve the mix of waste input materials, relying more greatly on manure.
- Continue technical assistance tours and demonstrations to interested groups.
- Expand marketing efforts and outlets.
- Continue donating compost for educational purposes and for community groups pursuing neighborhood greening and gardening activities.

**Background:**
Need for program:
To demonstrate that solid waste (manure from the Bronx Zoo and materials supplied by the Hunts Point Terminal Market) can be processed into a major resource for land reclamation and can serve as a source of funding for community rehabilitation and development.

**Statistics:**
People served: residents of the South Bronx, and commercial compost customers.
Total budget: $129,755.
Project support to date: $105,000 (1980-82).
Grant money goes for: personnel, consultants, equipment maintenance and repair, fuel, insurance, and miscellaneous expenses.

**Accomplishments to date:**
A major new market for 2,500 cubic yards of compost is a $250,000 Bronx Frontier contract to reclaim 18 acres of South Bronx vacant land with wildflower meadows. Technology for screening and cleaning wastes has been improved, assuring a continually high-quality product. Marketing efforts have expanded to include a proposed joint sales venture with the Bronx Zoo and the Bronx Botanical Gardens to produce and market "Zoo Doo," a compost product.

**Foundation contact persons:**
- Judy Y. Samelson
  Director of Communications
- Jon Blyth
  Program Officer

10/13/82
Grantee: Burton Neighborhood Housing Services, Inc.

Program director: Janet Bauer Smithson
Executive Director
Burton Neighborhood Housing Services, Inc. (BNHS)
G-3520 South Saginaw Street
Burton, MI 48529
(313) 742-4460

Mission: Community renewal

Period: 1/1/83 - 12/31/83

Amount: $25,000

Grant Renewal: See Facts on Grants 1981, Page 310

Purpose:

To support a concentrated housing-rehabilitation program in Bendle, a neighborhood in Burton, Michigan, patterned after the successful Neighborhood Housing Services (NHS) program developed by the Neighborhood Reinvestment Corporation.

The grant is expected to enable BNHS to:

- Continue to make rehabilitation loans and to help Bendle residents obtain conventional rehabilitation loans whenever possible.
- Continue to sponsor energy-conservation seminars and workshops.
- Organize a Volunteer Senior Citizen Pool to provide assistance to qualified residents with minor home maintenance and improvements.
- Promote target-area activities including parkway beautification, block club organization and spring cleanup projects.

Background:

Need for program:

Genesee County officials feel the Bendle area is one of the neighborhoods where housing stock is most in need of upgrading. About 1,500 housing units in Bendle display some degree of deterioration.

Statistics:

People served: over 1,000 low- and moderate-income households in the Bendle area.
Total budget: $81,400.
Project support to date: $85,000 (1981-82).
Grant money goes for: general purposes.

Accomplishments to date:

Burton's NHS program provides housing-rehabilitation counseling, construction monitoring and energy and financial services to Bendle residents. Close to 100 requests for service have been received since July, 1982, of which 73 have been successfully resolved, and 25 are receiving counseling and/or financial help from NHS staff. An audiovisual slide/sound presentation has been produced to market the program.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

12/16/82
Fact Sheet: Center for Community Change - General Purposes

Center: Center for Community Change

Program director: Paul Eisenberg, President
Center for Community Change
1000 Wisconsin Avenue, NW
Washington, DC 20007
(202) 338-6310

Amount: $125,000
Period: 10/1/82 - 9/30/83
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 239

Purpose:
To contribute a sixth year of general support for the center's broad program of assistance to neighborhood and community groups.

The grant will contribute to the following results:
- Technical, fund-raising, research and educational assistance to community-based organizations in all regions of the country.
- Support for the National Block Grant and Human Needs Monitoring Project.
- Cooperative efforts with community groups to monitor the impact of federal programs and funding at local, state and national levels to assure that help goes to the people and areas most in need.
- Increased study and dissemination of information on federal budget issues.
- Support of publications, regional conferences and workshops.

Background:

Need for program:
To assist and strengthen local groups lacking capacity or skills to undertake community- or economic-development programs on their own.

Statistics:
People served: thousands on the grass-roots level.
Total budget: $1,458,197.
Project support to date: $925,000 (1977-82).
Grant money goes for: general support.

Accomplishments to date:
During the current year, the center is providing individualized assistance to over 450 neighborhood groups and coalition organizations throughout the country. Through its publications, conferences and workshops, it has reached hundreds of additional community groups. The center has increased its emphasis on serving organizations west of the Mississippi River.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

9/2/82
Fact Sheet: Strengthening Citizen Initiative at the Local Level

Grantee: Center for Community Change
Program director: Bruce Hanson
Director of Special Projects
Center for Community Change
1000 Wisconsin Avenue, NW
Washington, DC 20007
(202) 338-6310

Amount: $100,000
Period: 2/1/83 - 1/31/84
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 242

Purpose:
To continue the services of the Center for Community Change as one of seven intermediary support organizations for emerging community-based organizations working to improve their neighborhoods. This is for the fourth year of the program.

The grant is expected to have these results:
- Seed grants ranging up to $7,500 for 10 to 20 groups in the District of Columbia and nine states: Maryland, the Carolinas, Georgia, Alabama, Florida, Virginia, West Virginia and Tennessee.
- Technical assistance to the organizations.

Background:
Need for program:
To help neighborhood groups improve their skills in areas ranging from planning and administration to housing development or rehabilitation and manpower programming.

Statistics:
People served: members of groups assisted and those reached by their efforts.
Total budget: $100,000 (for this program).
Project support to date: $400,000 (1979-82).
Grant money goes for: seed funding and technical assistance.

Accomplishments to date:
During the first three years of the program to strengthen citizen initiative, the center has made more than 55 seed grants. During the past year, assistance has been provided to support such projects as improving environmental health in a community where a tannery dumps toxic waste into a creek flowing through the middle of the town, and reaching out to offer educational and other help to Spanish-speaking residents of a Virginia area where many recent immigrants from Central and South America have taken up residence.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

1/6/83
Fact Sheet: Westside Biomass Project

Grantee: Center for Neighborhood Technology

Program director: Scott Bernstein
Executive Director
Center for Neighborhood Technology
570 West Randolph Street
Chicago, IL 60606
(312) 454-0126

Amount: $15,000
Period: 7/1/82 - 2/28/83
Mission: Community renewal

Purpose:
To help meet the cost of a feasibility study on establishing an innovative waste-management system in Lawndale, on Chicago's West Side. Through natural processes, the system would convert biodegradable waste into marketable products.

Relationship to existing programs:
The system would be similar to the municipal composting operation carried on by the Bronx Frontier Development Corporation in New York City in that it would create jobs and contribute to community self-reliance by recycling waste material.

The grant will contribute to this result:
The feasibility study, which will include:
---An inventory of potential sources of biodegradable waste, such as food products and manure.
---An analysis of technologies and their costs.
---A business assessment of the venture.
---Evaluation of the capacity of the proposed project to attract other industry to the site.

Background:
Need for program:
The project addresses the need to advance the state of the art of urban recycling technology.

How it meets Foundation objectives:
* Is an innovative community-development project relating to the environment.
* Is linked with other neighborhood-revitalization efforts.
* Should help strengthen the community.

Statistics:
People served: West Side Chicago residents.
Total budget: $70,700.
Grant money goes for: consulting services.
Accomplishments to date:

Although this is a new project, its sponsoring agency, the Center for Neighborhood Technology, is one of the leading organizations in the development of urban-appropriate technology.

What they say:

"The six-month study will evaluate the technological and business feasibility of converting the biodegradable waste from various industries and other sources through biological processes into marketable products such as methane fertilizer, animal feed and bedding, alcohol and compost. The study will also evaluate the potential of the availability of these products catalyzing other secondary industrial processes at the site." --Scott Bernstein, executive director of the Center for Neighborhood Technology.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Everybody's Store Project

Grantee: Chinese Community Housing Corporation (CCHC)

Program director: Gordon Chin
Executive Director
Chinese Community Housing Corporation
615 Grant Avenue
San Francisco, CA 94108
(415) 981-8645

Amount: $25,000
Period: 11/1/82 - 10/31/83
Mission: Community renewal

Purpose:
To determine and adopt the best uses of six commercial storefronts in two Chinatown buildings owned by the Chinese Community Housing Corporation: a 24-unit apartment house and an 82-room residential hotel, the Clayton.

Relationship to existing programs:
The grant is one of many made to community or neighborhood organizations, either directly or through intermediate support agencies, for economic development, housing rehabilitation or other improvements in their areas.

The grant is expected to have these results:
- A survey of existing commercial tenants to determine their economic health and plans and market survey to show what ideal uses, compatible with the needs of the residential tenants, would be.
- An assessment of the feasibility of potential uses, given the amount of space and the sites available.
- Determination of the feasibility of developing worker cooperatives or other joint ventures for operating the existing enterprises.
- Development of a specific plan for use of the commercial space.
- Identification of sources of funding for start-up costs for any new businesses and storefront renovation.
- Negotiation of long-term leases with any present commercial tenants that decide to remain in the buildings.
- A determination of the organizational structure needed to permit CCHC to undertake an economic-development venture, independently or in a partnership, in the commercial space.

Background:

Need for program:
To enable CCHC to obtain as much income as possible from the storefronts so that rents of the low-income people living in the buildings can be kept at minimum levels.

How it meets Foundation objectives:
- Can contribute to the stability of a neighborhood where the well-being of low-income minority residents and long-established businesses is threatened by a
rising pace of development bringing a shortage of housing and runaway increases in commercial rentals. 
• Could provide guidance for neighborhood groups in other cities that have similar "gentrification" problems.

Statistics:
People served: low-income residents of Chinatown.
Total budget: $25,000, (for this project).
Grant money goes for: salary of coordinator.

Accomplishments to date:
None under the grant, which is for a new program arising from the work of the Chinatown Neighborhood Improvement Resource Center to improve the living conditions in Chinatown. CCHC, the housing arm of the center, has managed during the last two years to increase the number of housing units for low-income families at a time when demolitions, conversions and disrepair are cutting into the supply. CCHC has nearly completed renovation of the residential and commercial areas of the two buildings involved in this project. The street-level storefronts are occupied by three garment shops, a laundry, a print shop, a grocery and a fabric store.

What they say:
"What CCHC has not yet addressed is the tension between filling storefronts with lucrative businesses which can support their rents and retaining or developing neighborhood businesses which might not be able to pay their rents. The latter can also be 'sweatshops' which offer jobs to neighborhood residents, albeit low-paying ones. This project is aimed directly at that tension." --Dr. Geri Larkin, Foundation program associate.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

12/9/82
Fact Sheet: Public Housing Research Program

Grantee: Citizens Housing and Planning Association, Inc.

Program director: Robert McKay
Executive Director
Citizen's Housing and Planning Association, Inc. (CHPA)
7 Marshall Street
Boston, MA 02108
(617) 742-0820

Amount: $25,000
Period: 1/1/83 - 12/31/83

Mission: Community renewal

Purpose:
To evaluate the impact of proposed federal policy changes on public housing and to develop policy alternatives that would support the effectiveness of a national public housing program.

Relationship to existing programs:
Bears a relationship to other Foundation-supported programs dealing with the plight of the newly poor and deterioration of housing stock, including those operated by the Neighborhood Institute, the Urban League of Flint and the Low Income Housing Information Service.

The grant is expected to have these results:
- Analysis of the impact of the funding system for public housing proposed by the U.S. Department of Housing and Urban Development.
- Analysis of the impact of HUD proposals for demolition or disposition of public housing.
- Analysis of changes in HUD's "rent certificate" programs.

Background:

Need for program:
This project will provide a realistic picture of what the public housing system is and how it works; whom it serves and why it is needed; how public housing compares with other alternatives; and the facts and figures concerning housing benefits for lower-income families. While the government has done studies on public housing, it has not involved the tenants and directors of public housing authorities, as will this proposed evaluation project.

How it meets Foundation objectives:
- May help maintain community stability.
- May lead to more effective collaboration among public and private groups concerned with public housing.
- Contributes to strengthening of the family unit by promoting the right of every citizen to have a decent home.
Statistics:

People served: members of Congress and those involved and concerned about public housing.

Total budget: $166,940.

Grant money goes for: personnel, consultants, computer costs, travel and administrative expenses.

Accomplishments to date:

Although this is a new program, CHPA has nearly completed a preliminary survey of available data on the income of public housing tenants', their tax deductions, gross rents, net rents, household age and size, and public housing authority financial characteristics. This information is necessary to establish the data base for the research effort. CHPA is also conducting a telephone survey of housing authorities to determine the types of computerized information now available, and the programming capabilities available to the research effort in analyzing the impact of federal proposals on local housing operations.

What they say:

"The current administration in Washington is proposing sweeping changes in eligibility standards, tenant rents, and funding levels that will, in effect, scuttle the program and have devastating impact on the lives of 1.2 million families and elderly households who now live in federal public housing projects." --Robert McKay, CHPA executive director.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

Robert S. Collier  
Program Officer
**Fact Sheet: Vehicle City Historic District**

**Grantee:** City of Flint  
**Amount:** $25,000  
**Period:** 1/1/83 - 12/31/83  
**Program director:** John C. McGarry  
**Assistant Project Director**  
**Flint Department of Community Development**  
**1101 South Saginaw Street**  
**Flint, MI 48502**  
**(313) 766-7436**

**Mission:** Community renewal

**Purpose:**
To match city funds to plan restoration of the Vehicle City Historic District, or Carriage Town.

**Relationship to existing programs:**
The "urban cultural park" envisioned would complement AutoWorld, now under construction just east of the North Street boundary of Carriage Town.
Architectural treatment proposed would highlight Carriage Town landmarks making the area a secondary attraction for AutoWorld visitors.

The grant is expected to contribute to these results:
- Designation of Carriage Town as a National Historic District. It includes the old Durant-Dort Carriage Company office building at Water and Mason Streets; some of the old plants of the carriage firm and the Dort Motor Car Company, and the one-time home of Charles W. Nash, Durant-Dort executive who rose to the presidency of Buick and General Motors and later organized Nash (now American) Motors.
- Completion of an architectural plan for the district, which is bounded by the Flint River, Atwood Stadium, Fifth Avenue, and Louisa, Saginaw and North Streets. The city hopes that eventually landscaping will be possible and that it will be able to install vintage street lamps, benches and historical markers. Homes could be rehabilitated as part of the program of the Flint Neighborhood Improvement and Preservation Project, Inc.
- Restoration of buildings in commercial areas would be geared toward attracting ethnic restaurants, antique shops, tea houses, carriage/automobile theme establishments and other such enterprises.
- Preparation of a legal mechanism for managing redevelopment of the district and a financial package for individual property owners and developers.

**Background:**

**Need for program:**
To reverse deterioration of the district, one of the oldest parts of Flint, and take advantage of its rich historical character to create an attractive inner-city area complementing not only AutoWorld but other nearby downtown...
improvements including River Village and its Windmill Place shopping center, the Hyatt Regency Hotel and Convention Center, and Riverbank Park.

How it meets Foundation objectives:
- Could lead to revitalization of a large area and thus contribute to community stability.
- Would add to the quality of living for Flint area residents and visitors.
- Would celebrate Flint industry of an earlier time.

Statistics:
- People served: residents of the Flint area.
- Total budget: $44,000.
- Grant money goes for: consultants and architectural and engineering fees.

Accomplishments to date:
The old Durant-Dort office building, often called the birthplace of General Motors, has been named to the National Register of Historic Places. It has also been designated as a National Historic Landmark and a State Historical Landmark. John McGarry has researched the history of the many old buildings in the area and has spent much of his own time developing the concept of a historic district. The cultural and historical importance of the area has been documented and the city has received a grant from the State History Division for the first phase of work needed to have Carriage Town named a National Historic District. A Carriage Town Business Association has been formed, and merchants and artists in the Garland Street-Fifth Avenue area have been at work to develop a Carriage Town theme. Other private sector support for the creation of the historic district includes the construction of a "Dort Room" in a rehabilitated warehouse at the southwest corner of Water and Grand Traverse Streets. The building has been occupied by the R.A. Shaw Company, a wholesale distributor of paint and hardware. The room will feature a Dort car and other historic items and will be open to the public.

What they say:
"A realization of the Carriage Town concept would certainly enhance the atmosphere of stability and beauty that has been created through vigorous development of adjacent sections of downtown Flint. Looking to the future, Carriage Town would be an excellent complement to the AutoWorld Project." -- U.S. Representative Dale Kildee of Flint.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

1/7/83
Fact Sheet: Common Wealth Development, Inc. - General Purposes

Grantee: Common Wealth Development, Inc.
Program director: Richard Gross
Common Wealth Development, Inc.
1148 Williamson Street
Madison, WI 53703
(608) 256-3527

Amount: $30,000
$15,000 renewal
$15,000 renewal

Period: 1/1/82 - 12/31/83
Mission: Community renewal

Renewal: See Facts on Grants 1981, Page 248

Purpose:
To provide continuing partial support for Common Wealth's program of economic revitalization, physical rehabilitation and preservation of the social diversity of the Williamson-Marquette neighborhood in Madison.

The grant is expected to have these results:
- Rehabilitation of an old tavern in a parcel of railroad land scheduled for redevelopment.
- Feasibility studies for a neighborhood credit union and tortilla manufacturing company; initiation of a mushroom-growing business, Toadstool, Ltd.
- Technical assistance to at least eight businesses; development of a real estate brokerage firm; three real estate workshops for consumers.
- Selection and renovation of 20 to 25 housing units through the Madison Mutual Housing Association.

Background:
Need for program:
To give neighborhood residents a controlling voice in environmental and economic concerns that affect them.

Statistics:
People served: the 6,000 residents of the neighborhood.
Total budget: $121,635 (1982-83).
Project support to date: $60,000 (1980-82).
Grant money goes for: general support.

Accomplishments to date:
Common Wealth has become owner of a neighborhood park. In addition to providing technical assistance to 16 businesses, a railroad corridor redevelopment study was completed and the Mutual Housing Association was spun off as an independent organization. Toadstool, Ltd. is now in operation, and Common Wealth's first commercial property project has been leased. The Wisconsin Department of Community Development uses Common Wealth as a model for community-based economic redevelopment.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

1/12/83
Fact Sheet: Evaluation of Neighborhood Based Organizations

Grantee: Community Effectiveness Institute
Amount: $90,585

Program director: Donald I. Warren, President
Community Effectiveness Institute
2233 Delaware
Ann Arbor, MI 48103
(313) 665-5206

Period: 5/1/82 - 4/30/83
Mission: Community renewal

Purpose:
To support the first year of a three-year project to evaluate grants made under the community-development thrust of the Foundation's community renewal mission since 1976.

Relationship to existing programs:
It is one of a series of evaluations on Foundation-supported programs, such as Flint's Neighborhood Foot Patrol, Project SNAP and those concerned with too-early childbearing.

The evaluation is expected to:
- Determine the effectiveness of direct seed grants and the use of intermediate support organizations.
- Identify and document the capacities and state of development of neighborhood-based organizations.
- Develop common assessment tools and identify actual and potential links for such diverse programs as those of the community education centers and Project SNAP in relation to Mott-supported neighborhood organizations.
- Measure and evaluate the impact of grants on the quality of life of individuals and families in areas served by neighborhood-based organizations.
- Identify and document the characteristics of effective neighborhood leadership.

Background:
Need for program:
Since 1976, the Foundation has made $3,772,000 in grants to community organizations under the community renewal mission alone. Although periodic reports and site visits have provided some feedback, there has been no systematic documentation of the Foundation's effectiveness in promoting the role of community self-help groups in revitalizing neighborhoods. The purpose of the evaluation is to show whether Foundation funds have been well spent.

How it meets Foundation objectives:
- The project deals with individual neighborhoods, the focus of many Foundation interests.
The monitoring will provide useful data that can be shared by communities.
The program will improve the functioning of neighborhood groups as well as Foundation grant-making procedures.

Statistics:

People served: those in support organizations that wish to fund or provide technical assistance to community-based organizations; citizen groups, and research personnel.

Total budget: $90,585.

Grant money goes for: personnel, travel expenses, printing costs, survey coding/editing/keypunching, and equipment rental.

Accomplishments to date:

This is a new program. With a $15,000 grant from the Foundation, the design of the evaluation has been completed and several questionnaires have been developed, including one on quality of life and others for neighborhood leaders and members of neighborhood organizations.

What they say:

"There is a wide range of activities that make up the fabric of local initiative found throughout our country, in Canada, and in many other urban industrial societies. This is truly a major social trend as we look to the end of this century. We hope to contribute to such a vital and human movement to raise the quality of life for individuals in cities, suburbs, and small communities alike." --Dr. Donald I. Warren, president, Community Effectiveness Institute, Inc.

Future plans:

To determine basic trends and future needs of the neighborhood organization movement and how the Foundation may best address these concerns; to assist the Foundation in developing a comprehensive policy toward the support of neighborhood groups; to develop a practical understanding of the principles of problem solving and capacity building, and to disseminate this information to neighborhood organizations, private-sector corporations and the foundation community.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Community Training and Assistance Center, Inc. - General Purposes

Grantee: Community Training and Assistance Center, Inc.
Program director: William J. Slotnik
                Executive Director
                Community Training and Assistance Center, Inc. (CTAC)
                21 Sutherland Road
                Boston, MA 02135
                (617) 738-7135

Amount: $15,000
Period: 1/1/82 - 12/31/82
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 253

Purpose:
To continue general support of the center's technical-assistance program for community-based groups in Boston.

The grant is expected to contribute to these results:
- Emphasis on help for low-income, inner-city organizations most severely affected by service reductions and urban fiscal straits.
- Development of conferences and a policy institute to strengthen community leadership.

Background:
Need for program:
To provide the services of an umbrella agency seeking to work with all of Boston's community organizations and bring about cooperation.

Statistics:
People served: the residents of Metropolitan Boston.
Total budget: $85,140.
Project support to date: $30,000 (1981-82).
Grant money goes for: general support.

Accomplishments to date:
The center, organized in 1979, has developed a resource pool of 40 persons offering expertise not ordinarily available to low-income groups. It has provided training for parents under a desegregation plan being carried out in the City of Cambridge and leadership training for tenants working in management of public housing.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Robert S. Collier
Program Officer
3/26/82
Fact Sheet: Business and Environment Program

Grantee: Conservation Foundation, Inc.

Program director: Dr. J. Clarence Davies, III
Executive Vice President
The Conservation Foundation
1717 Massachusetts Avenue, NW
Washington, DC 20036
(202) 797-4340

Amount: $100,000
$50,000 initial grant
$50,000 renewal

Period: 1/1/82 - 12/31/83

Mission: Community renewal

Purpose:
To provide two years of partial support of the Business and Environment Program of the Conservation Foundation. The program's uniqueness is in developing high-level dialogue between industrial and environmental leaders to explore opportunities to resolve complex, polarizing issues involving environmental and economic dislocations. The program also is aimed at improving public understanding of the relationship between environmental policies and the economy.

Relationship to existing programs:
The 1982 grant was one of five having to do with toxics and water resources. The funding was related also to grants made in 1981 for finishing and distributing a documentary film on a chemical-waste and water-pollution problem in New Jersey and for a household survey in Woburn, Massachusetts, to determine possible health hazards caused by an accumulation of toxic wastes.

The second grant (for 1983) is expected to contribute to these results in four areas:

- Toxic substances:
  ---Development of a code of conduct for U.S. industry on export of agricultural pesticides to developing countries and an educational program for missionaries and agencies working in those countries to prevent dangerous misuse of the chemicals.
  ---Completion and distribution of a handbook for the guidance of leaders in local communities on evaluation of new sites for disposal of hazardous wastes. The handbook also will be helpful to developers of new sites.
  ---Identification of hazardous-waste sites.

- Forest policy:
  ---Ongoing efforts to develop consensus between forestry and environmental interests.

- Energy:
  ---Distribution of a report on the deregulation of natural gas and the technical-economic and policy issues of the role of pipelines in creating a more rational natural gas market.

- Air and water quality:
  ---Publication of a study on the Environmental Protection Agency's policy on the control of air pollution.
Background:

Need for program:
To bring business and environmental leaders together in dialogue groups to seek solutions to sensitive issues and reconcile conflicting public objectives so that economic needs can be met without sacrificing or endangering vital resources.

How it meets Foundation objectives:
- Contributes to knowledge and resolution of vital environmental issues.
- Contributes to the stability of both the national economy and the national base of resources by helping to reconcile opposing demands, needs and viewpoints.

Statistics:

People served: environmentalists, members of the business and government communities, and the general public.

Total budget: $749,791 (for the Business and Environment Program)

Project support to date: $100,000 (1982).

Grant money goes for: helping to meet costs that include salaries, travel, publication and other expenses.

Accomplishments to date:

With the help of the 1982 grant, a position paper to suggest a national policy on deregulation and other aspects of energy pricing was developed with the cooperation of economists, electric utilities and environmentalists. Work on the handbook on evaluation of new sites for disposal of hazardous wastes was largely finished. Efforts continued in all of the areas listed above. The Business and Environment Program was started in 1975. A dialogue group on toxic substances can be cited as an example of the breadth of participation achieved. It includes representatives of the Sierra Club, National Resources Defense Council, Environmental Defense Fund, the Chemical Manufacturers Association and such companies as Dow, duPont and Monsanto. The program has resulted in books regarded as significant: "Business and Environment: Toward Common Ground" (1977) and "Public Policy for Chemicals" (1980). In addition, the program has brought about changes in training and classification procedures for toxicologists, consensus on issues and policy alternatives in management of western forest lands, and identification of industrial siting issues and needs for control of urban development.

What they say:

"The need for business leaders and environmentalists to be able to exchange frank views on environmental policy issues, outside of the polarizing influence of courts, the media, or formal hearings, has been widely and increasingly recognized."
--William K. Reilly, president of The Conservation Foundation.

Foundation contact persons:

Judy Y. Samelson
Director of Communication

Jon Blyth
Program Officer

1/21/83
Fact Sheet: Downtown Management District Benefits Study

Grantee: Denver Civic Ventures, Inc.  
Amount: $25,000

Program director: Richard C.D. Fleming, President
The Denver Partnership, Inc.
704 Guaranty Bank Building
Denver, CO 80202
(303) 534-6161

Period: 3/1/82 - 8/31/82
Mission: Community renewal

Purpose:
To strengthen revitalization efforts in downtown Denver by providing the necessary information and process to establish an assessment plan for a downtown management district.

Relationship to existing programs:
This project relates to the Foundation's efforts in revitalizing downtown Flint.

The study is expected to:
- Determine the projected economic impact of a downtown mall.
- Determine the distance from the mall within which businesses will receive benefits.
- Establish the ratio of benefit to properties within the proposed district, to be used for apportionment of an annual assessment.

Background:
Need for program:
One major advantage shopping malls have over downtown retail districts is common management. This project will help establish a downtown management district, which will foster downtown revitalization efforts.

How it meets Foundation objectives:
- Contributes to community stability.
- Could provide a model for downtown commercial revitalization.
- Emphasizes public/private partnership.

Statistics:
People served: 600 businesses; Denver area residents.
Total budget: $25,000.
Grant money goes for: consulting services, operating expenses and personnel.
Accomplishments to date:

The Denver Partnership operates as the non-profit policy umbrella organization providing guidance to Denver Civic Ventures, a financial/development packaging corporation, and Downtown Denver, Inc., a membership organization for downtown merchants. Through Denver Civic Ventures, zoning for the proposed mall corridor has been revised, and drawings have been commissioned to illustrate possible treatments for mall buildings which would preserve architecturally significant structures. In addition to the mall project, the corporation is involved in the development of Denver's historic lower downtown area, development of a civic convention center, and has been involved in research for a potential light rail transit system for the Denver metropolitan area.

What they say:

"Denver's energy boom and 16th Street Mall have proved to be the catalysts for uniting business and civic groups determined to make downtown thrive."
--Gail Pitts, Denver Post business editor.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Designwrights Collaborative, Inc. - General Purposes

Grantee: Designwrights Collaborative, Inc.  Amount: $15,000
Program director: Clair Reiniger, President  Period: 7/1/82 - 7/31/83
Designwrights Collaborative, Inc.  Mission: Community renewal
Route 7, Box 124  Renewal: See Facts on
Santa Fe, NM 87501  Grants 1981, Page 260
(505) 982-8205

Purpose:
To help maintain and broaden the collaborative’s program of technical assistance to low-income communities, Indian and Hispanic, in dealing with environmental and other issues in the Southwest United States.

The grant is expected to have these results:

- Assistance for low-income minority and community groups in developing a greater role in local decision-making processes.
- Assistance for such groups in achieving greater self-reliance through the use of renewable resources.

Background:
Need for program:
To help low-income Indians and Hispanic people to acquire the sophistication needed to give them a voice as how further development in their region proceeds. Increasing residential and industrial growth is leading to greater and greater competition for resources.

Statistics:
People served: Indians and Hispanic people residing in the Southwest, particularly the states of Arizona, New Mexico, Utah and Colorado.
Total budget: $50,000.
Project support to date: $30,000 (1981-82).
Grant money goes for: general support.

Accomplishments to date:
Over the past year, the Designwrights staff has worked on five major projects, including an assessment of residential land-use concerns in Santa Fe; a slide/tape presentation on urban development problems; completion of a National Directory of Appropriate Technology Projects; the Northern New Mexico People and Water Project, which studies the water needs of low-income minority groups; and a research project on solar water use.

Foundation contact persons:
Judy Y. Samelson  Dr. Geri Larkin
Director of Communications  Program Associate

9/3/82
Fact Sheet: Economic Alliance for Michigan - General Purposes

Grantee: Economic Alliance for Michigan
Program director: Robert L. Wack
Chief Administrative Officer
Economic Alliance for Michigan
First National Building
Suite 999
Detroit, MI 48226
(313) 964-6960

Amount: $25,000
Period: 7/1/82 - 6/30/83
Mission: Community renewal

Purpose:
To provide a first-year general support of the efforts of the Economic Alliance for Michigan, a coalition of the top business and labor leaders in the state, to rejuvenate Michigan's economy.

Relationship to existing programs:
It is related to the work of the Industrial Technology Institute, Ann Arbor, as a research, training and promotional center on development of automated manufacturing in Michigan; to a study being made for the Small Business Foundation of America, Inc., on the employment potential of high-technology firms, and to plans for the establishment of a Michigan Investment Fund to support small businesses with promise for increasing employment.

The grant is expected to contribute to these results:
- Encouragement for more rapid expansion and diversification of the state's economy.
- Efforts to improve the state's competitive position in terms of the costs of, and conditions for, doing business.

Method of operation:
Through task forces and other means, the alliance will study issues related to its objectives. Those having to do with need for economic expansion and diversification include financing for small businesses, use of pension funds for economic development and ways to maximize job-development potential of growth industries. The costs of state and local business taxes, health care, land and unemployment compensation are issues that affect the state's competitive position in the business area.

Background:
Need for program:
To reverse the situation that finds about three-quarters of a million Michigan residents unemployed.

How it meets Foundation objectives:
- Any improvement in the economy would contribute to the stability of Michigan communities.
With business and labor leaders working together for the common good, the program represents volunteerism on a high level.

Statistics:

People served: residents of Michigan.
Total budget: about $500,000 (18 months).
Grant money goes for: general support.

Accomplishments to date:

Such business and labor leaders as General Motors Chairman Roger Smith, Ford Motor Company Chairman Philip Caldwell, former GM Chairman James M. Roche and Douglas Fraser, president of the United Automobile Workers, put forward the idea for the alliance in October 1981. It now is in its advanced organizational stage, with Irving Bluestone and Fred G. Secrest as cochairmen. There are 10 vice chairmen and 75 board members, all representing statewide labor and business interests. The core staff has been provided by the Detroit Economic Growth Corporation, of which Robert L. Wack is a vice president.

What they say:

"Although there is justifiable concern about the problems confronting Michigan, it is important to keep in mind the state's many strengths, some of which are not being tapped to their full potential. The challenge before the alliance is to build a new economic momentum from the substantial existing foundation." -- from the alliance's directive to its task force on development of existing resources.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

12/9/82
Fact: El Pajaro Community Development Corporation - General Purposes

Grantee: El Pajaro Community Development Corporation

Program director: Bill Shelton, Executive Director
El Pajaro Community Development Corporation
10 Alexander Street
Watsonville, CA 95076
(408) 722-1224

Amount: $15,000
Period: 1/1/83 - 12/31/83
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 262

Purpose:
To promote economic revitalization in Watsonville, California, a rural community of 33,000, through the El Pajaro Community Development Corporation, focusing on a downtown neighborhood of about 6,000 low- and middle-income Hispanic residents.

The grant is expected to have these results:
- Thirty new jobs and the retention of 50 jobs through technical assistance to local small businesses.
- Planning, financing and management recruitment for a profit-making subsidiary.
- Small Business Administration (SBA) loans and a capitalizing loan fund for businesses in need of money.
- A Watsonville branch of the Santa Cruz Community Credit Union.

Background:
Need for the program:
Throughout the country, downtowns are being revitalized, usually without considering the needs of the immediately surrounding neighborhoods. El Pajaro is trying to involve its neighborhood in the city's downtown revitalization by organizing neighborhood residents and property owners.

Statistics:
People served: Watsonville residents, specifically those in the inner city.
Total budget: $173,693.
Project support to date: $30,000 (1981-82).
Grant money goes for: general support.

Accomplishments to date:
Watsonville city officials asked El Pajaro to take over activities of the Local Development Corporation, which authorizes SBA loan guarantees for property acquisition, construction and the purchase of equipment by small businesses. The city planning department has enlisted the corporation's aid in the redevelopment of a three-block area in the city's downtown. El Pajaro launched the Pajaro Valley Sponsoring Committee, a multipurpose community organizing effort, during 1982.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

12/22/82
Fact Sheet: Enterprise Foundation - General Purposes

**Grantee:** Enterprise Foundation  
**Program director:** James B. O'Brien, President  
Enterprise Foundation  
The American City Building  
Columbia, MD 21044  
(301) 964-3600

**Amount:** $250,000  
**Period:** 1/1/82 - 12/31/82  
**Mission:** Community renewal  
**Renewal:** See Facts on Grants 1981, Page 264

**Purpose:**
To provide second-year support of the Enterprise Foundation's plan to assist the growth of local non-profit community housing corporations throughout the country which are working to increase the supply of fit and livable housing for the poor.

The grant will contribute to these results:
- Creation of a $15 million fund, much of which is earmarked for investment in the foundation's wholly owned firm, the Enterprise Development Company. The company's profits and proceeds of direct foundation investments will support the housing program.
- The foundation's first grants to community housing corporations.

**Background:**

**Need for program:**
To improve existing housing as the answer to putting the poor in sound homes.

**Statistics:**
- People served: members of non-profit groups and the poor who will be helped.
- Total budget: $238,686.
- Project support to date: $500,000 (1981-82).
- Grant money goes for: general support.

**Accomplishments to date:**
The development company has started its first two projects, in Baltimore and Norfolk, Virginia, both of which will offer retail and office space. Cash flow from the projects is not expected to start until 1983. In its first full year of operation after the $15 million is raised, the foundation expects to have $2 million available for grants.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Robert S. Collier  
  Program Officer

3/26/82
Fact Sheet: ESHAC, Inc. – General Purposes

Grantee: ESHAC, Inc.

Program director: Aaron Wolfe-Bertling
Executive Director
ESHAC, Inc.
531 East Burleigh Street
Milwaukee, WI 53212
(414) 372-2473

Amount: $15,000
Period: 7/1/82 – 6/30/83
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 266

Purpose:

To continue general support for ESHAC (East Side Housing Action Committee), a neighborhood development corporation in Milwaukee's east side, which buys, rehabilites and sells housing to low-income neighborhood residents.

The grant is expected to have these results:
- Expansion of the neighborhood improvement program, including carpentry, painting and repairs, to an additional 100 eligible low-income families.
- Weatherization of 200 additional neighborhood homes.
- Purchase, rehabilitation and sale of abandoned and poorly maintained houses; including the sale of 12 homes through ESHAC's real estate program, and the sale or management of 11 "public nuisance" duplexes in the neighborhood.
- Continuation of neighborhood planning and development activities.
- Expansion of the neighborhood's network of block clubs.

Background:

Need for program:
To reverse deterioration of housing, commercial buildings and income levels in an area where the population is 59 percent minority and 17 percent elderly.

Statistics:

People served: 29,000 residents of Milwaukee's Riverwest and Harambee neighborhoods.
Total budget: $495,000.
Project support to date: $45,000 (1980-82).
Grant money goes for: general support.

Accomplishments to date:

Organized in 1972, ESHAC has rehabilitated 47 homes, weatherized 42 more and brokered or co-brokered six properties through its real estate program during the past year. During the past six months, ESHAC had generated $122,500 in rehabilitation financing from conventional banking sources, and bid on five houses condemned by Milwaukee courts as nuisances (two bids were accepted). ESHAC's 20 block clubs continue to meet on a regular basis. ESHAC continues to publish a regular newsletter, and sponsors bingo games as part of a fund-raising effort.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

10/12/82
Fact Sheet: FEAT Foundation - General Purposes

Grantee: FEAT Foundation

Program director: Brian A. Day
Executive Director
FEAT Foundation
936 Mott Foundation Building
Flint, MI 48502
(313) 239-3341

Amount: $25,000
Period: 7/1/82 - 6/30/83
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 267

Purpose:
To continue an eighth year of support for FEAT's programs dealing with environmental concerns, beautification, and the operation of a recycling center.

The grant will help FEAT to:
- Strengthen beautification efforts at 60 Flint sites through landscaping.
- Support the Eisenhower Community School's environmental education program through donation and planting of native Michigan plants and trees.
- Involve and inform Flint residents about decision-making processes concerning water, sewers, land use and hazardous wastes.
- Explore new sources of generating revenues and meeting community needs.

Background:
Need for program:
To provide a voice for the public on environmental issues, and leadership in dealing with these issues.

Statistics:
People served: residents of the Flint area.
Total budget: $153,000.
Project support to date: $283,090 (1975-82).
Grant money goes for: general support.

Accomplishments to date:
Organized in 1973, FEAT Foundation publishes a quarterly magazine. It has many accomplishments to its credit, most notably in raising funds for riverfront development and establishing a successful recycling operation predicted to become self-sufficient by 1983.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/3/82
Fact Sheet: Flint Area Conference, Inc. - Administrative

Grantee: Flint Area Conference, Inc. (FACI)  
Program director: James S. Sheaffer, President  
Flint Area Conference, Inc.  
1626 Mott Foundation Building  
Flint, MI 48502  
(313) 238-3624

Amount: $115,000  
Period: 10/1/82 - 9/30/83  
Mission: Community renewal  
Renewal: See Facts on Grants 1981, Page 270

Purpose:
To continue administrative support for FACI, a non-profit agency representing the private sector and serving as a catalyst for the economic and physical revitalization of Flint through a public-private partnership.

The grant will have these results:
- Continued assistance in neighborhood redevelopment.
- Continuation of a community-wide public relations program promoting Flint revitalization efforts.
- Continued leadership in coordinating and developing revitalization projects, including a major downtown retail component.
- Encouragement of economic development within the Flint area in partnership with public economic-development agencies.

Background:
Need for program: 
To give the private sector a dynamic voice and leadership in the public/private program to restore the health of Flint's central city and improve Flint neighborhoods.

Statistics:
People served: Flint area residents.  
Total budget: $220,000.  
Project support to date: $738,500 (1971-82).  
Grant money goes for: salaries.

Accomplishments to date:
Over the past 13 years, FACI and the community initiative it represents have been major factors in the development of Riverfront Center, including the Hyatt Regency Hotel and Convention Center; the University of Michigan-Flint downtown campus; neighborhood-improvement projects related to the hotel financing, and AutoWorld, a Disney-style attraction scheduled for completion in 1984. FACI staff have also focused on a downtown retail complex, and plans are proceeding for other major changes to restore the economic health of the downtown area.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications  
Robert S. Collier  
Program Officer  
10/4/82
**Fact Sheet: Flint Community Development Corporation - General Purposes**

**Grantee:** Flint Community Development Corporation (FCDC)  
**Amount:** $200,000

**Program director:** Bobby Wells, Executive Director  
Flint Community Development Corporation  
Walter Reuther Center  
708 Root Street, Room 325-A  
Flint, MI 48503  
(313) 239-5847

**Mission:** Community renewal  
**Period:** 7/1/82 - 6/30/83

**Purpose:**
To address the need for job-generating businesses in Flint by providing or finding financial, management, technical and marketing assistance for minority entrepreneurs. FCDC offers employment training and housing rehabilitation assistance.

The grant is expected to have these results:
- Financial assistance to 10 businesses and the establishment of a revolving loan fund. Management and technical assistance will be provided to these businesses and to 75 additional business persons.
- Identification of new markets, along with business feasibility studies for five business persons.
- Completion of all activities undertaken by the Northeast Neighborhood Improvement Association (NENIA).
- Contacts with educational and business organizations to develop a business training/internship program; coordination of the overall economic development strategy and planning of local educational and economic-development agencies.

**Background:**

**Need for program:**
Small and minority business development is desperately needed in Flint if the city is going to protect its economy from further deterioration.

**Statistics:**
- People served: Flint residents, particularly the minority population.
- Total budget: $256,906.
- Project support to date: $2,200,000 (1981-82; initial grant made to the City of Flint).
- Grant money goes for: general support.

**Accomplishments to date:**
A board of directors has been established, and programs formerly operated by NENIA and the Flint Business Development Corporation have been incorporated in the FCDC program. An investment of $1.8 million in Windmill Place, an urban shopping center, leveraged an additional $750,000 through an Urban Development Action Grant, both of which will eventually produce an income flow of $190,000 annually for FCDC.

**Foundation contact persons:**

<table>
<thead>
<tr>
<th>Judy Y. Samelson</th>
<th>Robert S. Collier</th>
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<tr>
<td>Director of Communications</td>
<td>Program Officer</td>
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12/6/82
Fact Sheet: WWD Neighborhood Commercial Redevelopment Project

Grantee: Flint Community Development Corporation

Amount: $200,000

Period: 1/1/83 - 6/30/84

Mission: Community renewal

Program director:
Bobby Wells
Executive Director
Flint Community Development Corporation (FCDC)
708 Root Street, Room 325-A
Flint, MI 48503
(313) 239-5847

Purpose:
To form a partnership between the Flint Community Development Corporation and the WWD Development Corporation to rehabilitate and restore to use an abandoned commercial building at 1601 Detroit Street, just south of a parking lot at Detroit and Welch Boulevard. The grant is contingent on a decision of the City of Flint to build a new fire station on the west side of Detroit Street adjacent to the building in question.

Relationship to other programs:
It has similarities to commercial development and rehabilitation projects involving the FCDC in other parts of the city and to many such projects undertaken in other communities around the country with Foundation support.

The grant is expected to have these results:
- Loans by FCDC to WWD to acquire and rehabilitate the commercial building.
- Management of the building by FCDC.
- Marketing and other technical assistance to WWD by FCDC.
- Leasing of three store fronts in the building to new businesses -- probably a food cooperative, restaurant and drugstore.
- Repayment of the loans, chiefly through proceeds of the commercial leasings, with FCDC reinvesting the funds in other commercial rehabilitation projects.

Background:
Need for program:
The building at 1601 Detroit and other buildings south of that address have been permitted to deteriorate as the neighborhood's economic health has declined. The block has become a gathering place for dope runners, addicts and other street people. The WWD Development Corporation, named for Wood and Detroit Streets and Welch Boulevard, grew from the Concerned Citizens of the Fifth and Sixth Wards. The group went to work more than a year ago to study the possibility of cleaning up the block and restoring it as a commercial center where residents of the area could once again obtain goods and services without fear and children would be safe.
How it meets Foundation objectives:
- Might help to overcome a loss of community confidence attributed to decline in household income, physical deterioration, abandonment of housing and general spread of blight.
- Might inspire private investment now almost totally lacking in the neighborhood.
- Could help to stabilize the neighborhood.

Statistics:
- People served: those living near the commercial strip.
- Total budget: $200,000 (for this project).
- Grant money goes for: loans, legal fees and training of the FCDC and WWD staffs and board members.

Accomplishments to date:
As part of a study of the possibilities for economic redevelopment on Detroit Street, WWD members have visited New York City and Toledo, Ohio, to learn how successful neighborhood-revitalization projects have been accomplished. They have sponsored a neighborhood fair and a cleanup at a city-owned building that had become a dumping ground for refuse. The cleanup greatly reduced vandalism at that site.

What they say:
"WWD has an opportunity to improve its own neighborhood and increase its stake in Flint's future." — Dr. Geri Larkin, Foundation program associate.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Robert S. Collier
  Program Officer

10/21/82
Fact Sheet: AutoWorld Project

**Grantee:** Flint Downtown Development Authority

**Program director:** William D. Whitney, Director
Flint Downtown Development Authority (FDDA)
1619 Mott Foundation Building
Flint, MI 48502
(313) 767-2297

**Amount:** $7,172,335
**Period:** 11/1/80 – 6/30/84
**Mission:** Community renewal
**Renewal:** See Facts on Grants 1981, Page 275

**Purpose:** To enable the Flint Downtown Development Authority, in cooperation with the Historic Flint AutoWorld Foundation, to carry out plans for the development and construction of AutoWorld.

Grants have had these results:
Execution of the plans under a timetable calling for a 1984 opening.

**Background:**
Need for program:
To provide in downtown Flint an attraction that is expected to help elevate tourism into the area's second largest industry. It will be "a celebration of the automobile and the people who made it great" and will combine elements of a theme park, a science center and a museum.

**Statistics:**
People served: the millions expected to visit AutoWorld.
Total budget: $65 million (for the entire project).
Project support to date: $11 million (1980-82).

**Accomplishments to date:**
The AutoWorld plan, which evolved over a period of 10 years, was announced in June 1980. Ground was broken October 15, 1982.

**Foundation contact persons:**
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

2/21/83

*Robert S. Collier
Program Officer

2/21/83
Fact Sheet: Historic Neighborhood Preservation for Civic Park

Grantee: Flint Neighborhood Improvement and Preservation Project, Inc. (Flint NIPP)

Program director: Gary D. Bates, Executive Director
Flint Neighborhood Improvement and Preservation Project, Inc.
1206 South Saginaw Street
Flint, MI 48502
(313) 766-7212

Amount: $150,000
Period: 11/1/82 - 10/31/83

Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 280

Purpose:
To provide third-year support for the program of Flint NIPP and the Civic Park Design Center for preservation and restoration of homes in Flint's Civic Park National Historic District.

The grant is expected to have these results:
- Principal-reduction and other grants or low-interest loans to enable owners of 19 homes to restore them to their original exterior appearance or bring them up to city codes.
- No-interest loans to 28 families to have their homes painted.
- Technical assistance by the Design Center for at least 50 home owners able to pay for improvements they undertake.
- Quarterly workshops on home restoration and maintenance and continued publication of a monthly newsletter.

Background:
Need for program:
To maintain the stability of a neighborhood that offers a model of preservation and maintenance for the rest of the city.

Statistics:
People served: owners of homes in subdivision.
Total budget: $150,000.
Project support to date: $667,500 (1980-82).
Grant money goes for: salaries, loans and grants, paint and office costs.

Accomplishments to date:
Thirty-seven homes have been improved with Foundation help and 25 with financing by the owners. Fifty-five families have received technical assistance from the Design Center or have made use of its Home Preservation Manual.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Robert S. Collier
Program Officer

11/17/82
Fact Sheet: Technical Assistance to Neighborhoods

**Grantee:** Flint Neighborhood Improvement and Preservation Project, Inc. (Flint NIPP)  
**Program director:** Gary D. Bates, Executive Director  
Flint Neighborhood Improvement and Preservation Project, Inc.  
1206 South Saginaw Street  
Flint, MI 48502  
(313) 766-7212

**Amount:** $100,000  
**Period:** 1/1/83 - 12/31/83  
**Mission:** Community renewal  
**Renewal:** See Facts on Grants 1981, Page 281

**Purpose:**
To provide fourth-year support of Flint NIPP's program of technical assistance to neighborhoods.

The grant is expected to have these results:
- Expansion of the assistance from 10 to 16 census tracts, reaching more than 60 neighborhood groups.
- Establishment of a skills bank listing individual skills available from neighborhood residents.
- Fifteen instructional workshops for neighborhood groups and four inter-neighborhood conferences.
- Continued operation of Flint NIPP's neighborhood resource center.

**Background:**
**Need for program:**
To help neighborhood residents develop skills, leadership and self-reliance in tackling housing-rehabilitation and other improvement projects.

**Statistics:**
- **People served:** all neighborhood groups requesting assistance.
- **Total budget:** $100,000 (for technical assistance).
- **Project support to date:** $400,000 (1979-82).
- **Grant money goes for:** salaries, travel, workshops, neighborhood activities, equipment (purchase or rental and maintenance), and office supplies.

**Accomplishments to date:**
About 40 block organizations were assisted in 1982, when a dozen inter-neighborhood conferences were sponsored. The NIPP staff concentrated on four problem areas identified by neighborhood leaders: development of communication skills, problem solving, promotion of volunteerism and strengthening of the organizational structures of neighborhood groups.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications

Robert S. Collier  
Program Officer

1/10/83
Fact Sheet: Mercado Project

Grantee: Guadalupe Organization, Inc.

Program director: Lauro Garcia, Jr.
Executive Director
Guadalupe Organization, Inc.
8810 South 56th Street
Guadalupe, AZ 85283
(602) 839-3009

Amount: $15,000
Period: 10/1/82 - 9/30/83
Mission: Community renewal

Purpose:
To continue partial support for the Guadalupe Organization in developing a festive marketplace, the Mercado, in the low-income community of Guadalupe, situated between Phoenix and Tempe.

The grant is expected to have these results:
- Development of a merchandise-importation system to assist tenants in inventory buildup.
- Technical assistance to local entrepreneurs in obtaining loans.
- Advertising and promotional activities.

Background:
Need for program:
To help residents of Guadalupe, most of whom are poor Mexican-Americans or Yaqui Indians, become self-sufficient and independent.

Statistics:
People served: the 5,000 residents of Guadalupe and tourists attracted by the merchandise and entertainment offered through the Mercado center.
Total budget: $94,400.
Project support to date: $65,000 (1980-82).
Grant money goes for: personnel, promotion, building insurance, taxes and utilities.

Accomplishments to date:
Construction of the Mercado was completed in November 1982. Scaled down from the original goal of 60 shops, the Mercado contains space for 36 shops and for parking 154 cars. A marketing strategy has been developed and the center has two firm tenants.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

1/7/83
Fact Sheet: Industrial Technology Institute - Administration

Grantee: Industrial Technology Institute  
Program director: Dr. Arch W. Naylor  
Acting Director  
Industrial Technology Institute  
2901 Baxter Road, Room 311  
Ann Arbor, MI 48109  
(313) 763-9273  

Purpose:
To support planning and start-up activities of the Industrial Technology Institute, which grew out of a recommendation by Governor William G. Milliken's High Technology Task Force for the development of a research center on automated manufacturing systems to serve the state's major industries.

Relationship to existing programs:
It is related to a study being made for the Small Business Foundation of America, Inc., on whether or not investment in high-technology firms can increase employment significantly.

The grant will contribute to these results:
- Development of an operational plan for the institute, covering such questions as how to create capabilities in high-technology communications and assessment of labor skills and retraining needs.
- Recruitment of key senior staff members and planning for permanent location of the institute.
- Development of affiliations with the state's industry and universities for joint ventures, such as campus research and training projects.
- Activities providing a basis to attract outside investors to Michigan.

Background:
Need for program:
As seen by the High Technology Task Force formed by the governor in 1981, the need is to encourage a joint effort between Michigan's universities, industry and state government to diversify and expand the state's economy, especially as it relates to technology-based industries.

How it meets Foundation objectives:
- Has potential to make Michigan the center for automated manufacturing, a new industry, thus helping to restore the state's economic well-being and contributing to general community stability.
- Would deliver vital research services and findings to industries in the field of automated manufacturing.
Statistics:

People served: those in affected industries, universities and governmental units; potentially, all residents of Michigan.

Total budget: $350,000.

Grant money goes for: personnel, consultants, legal and accounting services, travel and operating expenses.

Accomplishments to date:

The governor established the task force after pointing out in his 1980 state-of-the-state message that Michigan's major manufacturing industries could benefit from high-technology research in improving productivity and staying competitive. On the basis of research on capital access, need for a research center and entrepreneurship development, the task force recommended development of a world-class research center on automated manufacturing systems. The acting director, Dr. Arch Naylor, a specialist in computer engineering, is on leave as a professor in the University of Michigan's School of Engineering. The task force is making studies in the areas of improving the venture-capital climate in Michigan, stimulating the entrepreneurial process and deterrents to business.

What they say:

"There are three main reasons for focusing on automated manufacturing. First, Michigan and the Midwest are the center of manufacturing in North America -- in fact, the greatest concentration of manufacturing industry in the country is within 200 miles of Ann Arbor. Thus, customers and experience are nearby. Second, it is an industry whose major growth has just started, and it is expected to become a major industry by 1990. The robotics part alone is expected to grow to three billion dollars, and that will be just one part. Third, there is currently no state with a commanding lead. Therefore, it is reasonable for Michigan to attempt to become the center for this new industry just as it became the center for the automobile industry." --Dr. Arch W. Naylor.

Future plans:

Once the institute is fully operational, its services will include:
- Assistance, including technical information, for industry on automated manufacturing.
- Business and market analyses for industries with interests in that field.
- Assistance in the development of training and retraining programs for industrial workers.
- Studies of the social impact of automated manufacturing.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Toxic Waste Reduction and the Chemical Industry

Grantee: INFORM, Inc.

Program director: Dr. Warren Muir
Project Director
INFORM, Inc.
381 Park Avenue, South
New York, NY 10016
(212) 689-4040

Purpose:
To determine and evaluate what chemical companies are doing, at the plant level and in corporate research and development, to reduce the volume of hazardous waste materials entering the environment. Other purposes: to identify innovative reduction practices, factors that have stimulated or inhibited initiatives to reduce waste and ways to encourage more widespread use of waste-reduction methods.

Relationship to existing programs:
This is one of five 1982 grants having to do with toxics and water resources. It is related also to grants made in 1981 for a documentary film on a chemical waste and water-pollution problem in New Jersey and for a household survey in Woburn, Massachusetts, to determine possible health hazards caused by an accumulation of toxic wastes.

The grant is expected to have these results:
- Selection of three areas in different parts of the country that have heavy concentrations of chemical companies.
- Selection for specific study of plants operated by large corporations, generating large amounts of waste and having the resources needed for major investments in waste reduction, and plants operated by smaller companies that may have innovative waste-reduction programs but lower capability for heavy capital investments.
- Analysis of waste-reduction practices, costs and achievements on a plant-by-plant basis.
- A study of the research and development programs of the companies for waste reduction, assessment of the role of waste reduction in the overall corporate structure and assessment of the actual and potential impact of reduction on plant operations.
- Identification of management policies, economic incentives and disincentives, availability of technical resources and other factors affecting a company's commitment to waste reduction.
- Analysis of the effect of federal and state regulations on plant practices and corporate research and development.
- Documentation of the research and its publication in book form.
Background:

Need for program:
To look into the root causes, rather than the symptoms, of hazardous-waste problems, by assessing corporate practices and technology where this issue is concerned.

How it meets Foundation objectives:
• Will contribute to knowledge in a vital environmental area.
• Could provide industry with the example of model programs for dealing with hazardous wastes.

Statistics:
People served: the general public.
Total budget: $104,910.
Grant money goes for: salaries, consultants, travel and other costs.

Accomplishments to date:
None under the grant; new program. However, INFORM, Inc., has been reporting on the social and environmental performance of U.S. corporations since its founding in 1973 by Joanna Underwood, its current executive director. INFORM examines business policies and practices having to do with environmental protection, human health and welfare; land and mineral resource use; water quality and conservation; energy production and use; pollution management; worker safety and health, and consumer relations. In 1980, INFORM published a book, "Reclaiming the West," that dealt with the coal industry and surface mining. Its bimonthly newsletter and reports are used by government, financial, business and public-interest people for planning.

What they say:
"To date, most government, industry and public efforts to deal with toxic wastes have focused on issues related to disposal. However, in the long run, the most reliable way of preventing hazardous-waste problems is to produce less toxic waste. Technology may provide some unanticipated solutions."
--Jon Blyth, Foundation program officer.

Future plans:
To complete the project in two years.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

3/18/82
Fact Sheet: Economic Development Division

Grantee: Inquilinos Boricuas En Accion (IBA)
(Hispanic Tenants in Action)

Program director: Jorge N. Hernandez
Executive Director
Inquilinos Boricuas En Accion
405 Shawmut Avenue
Boston, MA 02118
(617) 262-1342

Amount: $25,000
Period: 1/1/82 - 12/31/82
Mission: Community renewal

Purpose:
To assist Inquilinos Boricuas En Accion, a successful Hispanic community-development corporation operating in Boston's South End, to complete its first commercial retail project.

Relationship to existing programs:
IBA is one of the established community groups supported by the Local Initiatives Support Corporation (LISC), through grants from the Mott Foundation, other foundations and corporations. Many such groups in early stages of development are being assisted directly by the Foundation or through a group of intermediary support organizations.

The grant is expected to contribute to these results:
• Work toward completion of IBA's Plaza Betances Commercial Development Project in Villa Victoria, IBA's largely Hispanic service area. Minority and other disadvantaged persons will be helped to establish small retail businesses in commercial space now occupied by institutional users in the original plaza building or recently provided in a new and separate unit of the plaza.
• Use of a $75,000 revolving loan fund to leverage financing needed by potential retailers. New businesses are expected to create 45 jobs.
• Production and distribution of an article on the commercial project for the guidance of neighborhood organizations elsewhere.
• Rehabilitation of the historic All Saints Church building and its conversion to the Villa Victoria Community Center, in which institutional users now occupying space in the plaza will be relocated. To be housed there are a day-care center, a cultural program, a drop-in center for youth and a cable-television studio. The center will fill a need for a meeting room accommodating up to 400 persons.

Background:
Need for program:
To help meet a shortfall in funds for a project that could become a model for non-profit community-development organizations.
How it meets Foundation objectives:
- Will promote neighborhood economic development.
- Will contribute to the stability and growth of an area that, since IBA was started in 1968, has been transformed from a slum into a village of attractive housing and amenities where creation of social and cultural services has kept pace with physical changes.

Statistics:
- People served: the hundreds of residents of Villa Victoria and adjacent blocks.
- Total budget: $147,140.
- Grant money goes for: salaries, administration, consultants and travel.

Accomplishments to date:
- IBA's Economic Development Division recently completed construction of 190 units of housing for low- and moderate-income families. Earlier, 625 units were built, many of them in townhouses decorated with colorful murals indicative of the Hispanic heritage of the occupants. A campaign to raise funds for the rehabilitation and conversion of the old church has been started and the revolving loan fund has been developed. The division is being assisted and its efforts are being evaluated by an advisory committee of bankers, lawyers, accountants and planners.

What they say:
"A major new (IBA) initiative in 1982 is researching opportunities for light industrial development in the South End." --Robert S. Collier, Foundation program officer.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Robert S. Collier
  Program Officer

11/16/82
Fact Sheet: Institute for Local Self-Reliance - General Purposes

Grantee: Institute for Local Self-Reliance, Inc.

Program director: David Morris, President
Institute for Local Self-Reliance, Inc.
1717 18th Street, NW
Washington, DC 20009
(202) 232-4108

Amount: $20,000
Period: 1/1/83 - 12/31/83
Mission: Community renewal

Purpose:
To provide a sixth year of general support of the institute's work with community groups in urban areas, dealing with such issues as food production, energy, waste disposal and economic development.

The grant is expected to have these results:
- Technical assistance for several Washington, D.C., community groups.
- In-depth studies on solid waste management for the State of Nebraska and Atlantic County, New Jersey.
- Dissemination of educational materials and information on local resource conservation and management through a variety of media outlets.
- Research and public policy analysis and dialogue on decentralization issues.
- Completion of a book on use of secondary materials, focusing on the industrial potential of scrap-material processing.
- Service as technical assistance provider and networking base for resource recovery and recycling efforts throughout the East and Midwest, with an expanding national network function.

Background:

Need for program:
To provide free technical help to urban and rural communities.

Statistics:
People served: hundreds of community residents; readers of institute materials.
Total budget: $190,243.
Project support to date: $290,000 (1978-83).
Grant money goes for: general support.

Accomplishments to date:
Among the institute's successful projects are the first urban-based, large-scale composting operation in New York City, a utility-financing program for energy conservation in Washington, D.C., and a commercial rubber-recycling program in Nebraska. Two books published by the institute last year have gained national recognition.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

11/16/82
Fact Sheet: J-V-L Housing Corporation - General Purposes

Grantee: J-V-L Housing Corporation

Program director: Macler C. Shepard, President
J-V-L Housing Corporation
2754 Bacon Street
St. Louis, MO 63106
(314) 534-3530

Amount: $25,000
Period: 1/1/82 - 12/31/82
Mission: Community renewal

Purpose:
To enable the J-V-L Housing Corporation to consolidate and obtain new funding for several of its programs that are threatened by federal budget reductions.

Relationship to existing programs:
It is related to several hundred neighborhood revitalization and development programs supported by the Foundation through direct grants and a number of intermediary organizations. In addition, the Foundation has been giving financial help to J-V-L's Communications Resource Center in St. Louis since 1979.

The grant is helping J-V-L to:
- Recover some of the operating losses resulting from federal cutbacks.
- Improve the efficiency and reduce deficits of several programs.

Background:

Need for program:
To prevent the loss of programs important to the welfare of the people in the Jeff-Vander-Lou neighborhood of St. Louis.

How it meets Foundation objectives:
- Contributes to the maintenance of social resources.
- Helps to maintain community stability.

Statistics:
People served: those served by several J-V-L programs.
Total budget: $307,700.
Grant money goes for: general support.

Accomplishments to date:
During the last 10 years, J-V-L Housing Corporation has developed and carried on one of the country's most notable neighborhood programs. It involves housing rehabilitation, creation of employment opportunities, operation of centers for care of children and the elderly, and educational services.
What they say:

"J-V-L's success to date has been an important demonstration of two things: first, that inner-city neighborhoods can be a good place to live, and, second, that community-based leadership plays a crucial role in guaranteeing that livability. It would be a significant loss to the residents of St. Louis if J-V-L had to end some programs because its staff had not had enough time to 'regroup' following federal budget cuts." --Robert S. Collier, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Developing Neighborhood Integrated Pest and Waste Management Programs

Grantee: John Muir Institute, Inc.

Program director: Drs. William and Helga Olkowski
Co-Directors
Center for the Integration of Applied Sciences
John Muir Institute, Inc.
1010 Grayson Street
Berkeley, CA 94710
(415) 540-8912

Amount: $131,150
Period: 3/1/82 - 2/28/83
Mission: Community renewal

Purpose:
To continue support of a program to advance and demonstrate integrated pest and waste-management (IPM) systems, chiefly through school and neighborhood-based approaches in urban settings.

The grant will contribute to these results:
- Expansion of programs based in schools in Washington, D.C., and Flint.
- Operation of a national integrated pest-management resource center in Berkeley.
- Development and distribution of educational materials for community organizations and pest-control professionals.
- Documentation of the Washington and Flint programs and recommendations for adoption of IPM programs throughout the country.

Background:
Need for program:
To demonstrate that pest populations or waste can be reduced to acceptable levels by using methods that enhance or are least disruptive to natural controls and replace the indiscriminate use of pesticides.

Statistics:
People served: those living in the two school neighborhoods and the clients of the resource center.
Total budget: about $600,000.
Project support to date: $407,646 (1979-82).
Grant money goes for: salaries, travel, equipment rental, supplies and other costs.

Accomplishments to date:
Both pests and use of pesticides have been substantially reduced in the schools with model programs and their neighborhoods. The resource center has received over 2,000 requests for information and assistance.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

3/29/82
## Fact Sheet: Lake Michigan Wetlands Management Program

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<tr>
<th>Grantee:</th>
<th>Lake Michigan Federation</th>
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<tr>
<td>Program Director:</td>
<td>Gerald A. Paulson, Coordinator</td>
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<td>Wetlands Management Program</td>
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<td>Lake Michigan Federation</td>
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<tr>
<td>53 West Jackson Boulevard</td>
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<td>Chicago, IL 60604</td>
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<td>(312) 427-5121</td>
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<tr>
<td>Amount:</td>
<td>$50,000</td>
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<td>$25,000 initial grant</td>
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<tr>
<td>Period:</td>
<td>3/1/82 - 2/29/84</td>
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<td>Mission:</td>
<td>Community renewal</td>
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### Purpose:
To provide two years of support for this program to strengthen policies and practices for protecting and managing the nearly one million acres of wetlands in the Lake Michigan Basin. These are areas that have standing water for much of the year and include bogs, swamps, marshes, flood plains, fresh meadows and dune swales. Wetlands provide such benefits as water filtration, prevention of flooding, replenishment of ground water, prevention of erosion along shorelines, cash crops and a favorable environment for many species of wildlife.

### Relationship to existing programs:
The grant for 1982 was one of five involving water resources and toxics. It also was related to grants made in 1981 for finishing and distributing a documentary film on a chemical-waste and water-pollution problem in New Jersey, and for a household survey in Woburn, Massachusetts, to determine possible health hazards caused by an accumulation of toxic wastes.

The second grant is expected to have these results:
- Development of leadership capacity through the Lake Michigan Wetlands Advisory Council.
- Technical assistance to community and other groups through a federation resource center established as a clearinghouse for information on Lake Michigan wetlands; and dissemination of information to environmental groups, colleges and universities.
- Development of two or three regional workshops on wetlands management for local officials and citizens. These will be given where the need is greatest.
- Publication of a booklet on such management for use by citizens and local decision-makers.
- Talks to at least 12 citizen groups and local governmental bodies on the need for good management.
- Development of alternatives to reliance on state and federal agencies to adequately protect wetlands through regulation.

### Background:
Need for program:
To bring public and private interests together to develop workable local practices for preservation and management of wetlands. This is regarded as a special challenge because their importance has become recognized...
only in the past 20 years "after decades of being dumped on, degraded and draining," according to Judith Kiriazis, executive director of the federation.

How it meets Foundation objectives:
- Contributes to environmental education and protection.
- Supports informed citizen participation in dealing with an important issue.
- Potentially strengthens the stability of communities in the Lake Michigan Basin.

Statistics:
- People served: the general public and particularly residents of areas along the Lake Michigan shoreline.
- Total budget: $75,000.
- Project support to date: $50,000 (1982).
- Grant money goes for: personnel, travel, conferences and research materials.

Accomplishments to date:
The Wetlands Advisory Council has been organized and the resource center established. Production of a slide presentation for distribution of information collected by the center is underway. The council's membership includes technical experts and a representative of each of the four states—Michigan, Wisconsin, Indiana and Illinois—that border Lake Michigan. Federal agencies concerned also are represented along with real estate, business, environmental and citizen/community interests. The council holds quarterly meetings. The federation has 10 years of experience in working for responsible management of the Lake Michigan ecosystem. Its programs are aimed at development of a positive attitude toward a variety of uses—ranging from recreational to industrial—of the lake's resources. The federation is helping to carry on work started by the Great Lakes Basin Commission, which set up a wetlands management plan and then was eliminated because of federal budget cuts. The changes in the federal program may remove millions of acres of wetlands from any type of protection, according to the federation. Northwestern and other universities are pursuing research and policy analyses.

What they say:
"It's a down-to-earth approach aimed at educating people, getting them to talk to one another, and eliciting tangible results." --Judith Kiriazis.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Jon Blyth
  Program Officer

12/6/82
Fact Sheet: Involving Citizens in Hazardous Waste Management Decisions

**Grantee:** League of Women Voters Education Fund

**Program director:** Deborah A. Sheiman

**Amount:** $100,000

- $50,000 initial grant
- $50,000 renewal

**Period:** 3/1/82 - 2/29/84

**Mission:** Community renewal

**Purpose:**
To provide two years of support for a program to expand and strengthen citizen involvement in decisions on management of hazardous chemical wastes, with the League of Women Voters Education Fund leading a national effort to provide information and technical assistance for league chapters and the general public.

**Relationship to existing programs:**
The grant for 1982-83 was one of five having to do with water resources and toxics. It was related also to grants made in 1981 for finishing and distributing a documentary film on a chemical-waste and water-pollution problem in New Jersey and for a household survey in Woburn, Massachusetts, to determine possible health hazards caused by an accumulation of toxic wastes.

The second grant (for 1983-84) is expected to have these results:
- Development and distribution of written materials on hazardous-waste issues.
- Operation of a clearinghouse responding to requests for information and assistance.
- Technical assistance to state and local leagues.
- Administration of a Hazardous Waste Assistance Fund for state and local units.
- Development of an audiovisual presentation on hazardous-waste issues.
- A leadership-training seminar on citizen involvement in dealing with such issues.

**Background:**

**Need for program:**
The U.S. Environmental Protection Agency estimates that the country has 30,000 sites of possible hazardous wastes. Each year, industries produce roughly 50 metric tons of such wastes. Education at the grass-roots level, offsetting unreasoning fear and the influence of rumor, is regarded as the best means to bring about sound management.

**How it meets Foundation objectives:**
- Contributes to environmental protection and preservation.
- Has potential to improve personal safety and community stability in areas facing possible harm from hazardous wastes.
Statistics:

People served: potentially, millions of Americans.
Total budget: $150,000.
Project support to date: $100,000 (1982).
Grant money goes for: salaries, travel and other expenses.

Accomplishments to date:

During the first grant year, the league started an effective networking program involving its 50 state and 1,350 local chapters. In the first six months, $30,000 was raised for a revolving Project Assistance Fund to help meet local needs on an incentive-award basis. The league, which has issued newsletters and other material on the program, has given its support to four state-level projects and 10 started by local chapters. In Seymour, Indiana, one of the nation's high-priority Superfund sites eligible for federal cleanup funds, the local league managed to obtain information on groundwater contamination from a study report prepared by the Environmental Protection Agency but, at that point, not released. The information was analyzed and disseminated. In Michigan, with $3,000 in league funds and the support of public television, a TV program is being produced to publicize the need for public participation in implementing new state siting legislation. Informational packets have been distributed to local officials. In communities in the Saginaw Valley, citizen information committees are being organized.

What they say:

"Pogo's oft-quoted declaration, 'We have met the enemy and he is us,' succinctly sums up a host of dilemmas plaguing modern society---but none more accurately than the insidious problem of hazardous waste. Perhaps even more apt is an 'axiom' postulated by writer George Sibley in an article for Harper's magazine a few years ago: 'Technological problems increase in exact proportion to technological solutions.' For hazardous wastes are the direct by-products of technological successes that have fueled worldwide improvements in the standard of living over the past half-century." --from an article, "Coping With Hazardous Waste," in the summer 1981 issue of the league's publication, The National Voter.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Offiacer

1/20/83
Fact Sheet: Grant to Gallery Faire Enterprises

Grantee: Local Initiatives Support Corporation (LISC)  Amount: $200,000

Program director: Mitchell Sviridoff, President  Period: 1/1/82 - 12/31/82
Local Initiatives Support
Corporation
666 Third Avenue
New York, NY 10017
(212) 949-8560

Mission: Community renewal

Purpose:

To provide support for Gallery Faire Enterprises, Brisbane, California, and its sister organization, the Food Advisory Service, through an earmarked grant to the Local Initiatives Support Corporation. The grant is part of a three-year, $1 million commitment to LISC.

Relationship to existing programs:

LISC is one of a group of intermediary agencies through which the Foundation is assisting emerging or established neighborhood and community groups in every region of the country with improvement projects. The Foundation's support for LISC now totals $800,000, including the funds for Gallery Faire. The remainder of the money is for LISC's grants program in behalf of established neighborhood and community groups that are promoting development, rehabilitation and related projects of significant scale. LISC provides loans, letters of credit and technical assistance as well as grants.

The grant is expected to have these results:

- Additional grant of $50,000 from LISC, making a total of $250,000.
- Payment by Gallery Faire of all but $139,000 of a $389,000 loan, guaranteed by the Small Business Administration, that Gallery Faire obtained in 1981 from the Wells Fargo Bank in San Francisco. This reduces the loan to an amount considered manageable.
- Strengthening of the interdependent programs of Gallery Faire and the Food Advisory Service.

Background:

Need for program:

To improve the financial position of community-based agencies that serve thousands of low-income elderly and other disadvantaged persons.

How it meets Foundation objectives:

- Helps community-based agencies to become more self-reliant.
- Offers a model of non-profit organizations carrying on entrepreneurial activity to develop income for their programs.
Statistics:

People served: over 16,000 low-income elderly persons enabled to save up to 46 percent on fresh food bought at Food Advisory Service mini-markets in San Francisco, Los Angeles, and Honolulu, and disadvantaged persons who are employed in Gallery Faire's packaging plant in Brisbane. They include senior citizens, the handicapped, youth, ex-offenders and refugees.

Total budget: $200,000 (for this grant program).

Grant money goes for: reduction of Gallery Faire's loan.

Accomplishments to date:

Gallery Faire management improvement, supported by three direct Foundation grants totaling $201,600, has been reflected in a steady increase in profits. One project undertaken recently and expected to add to revenues in bulk packaging of food products marketed directly to such institutions as hospitals and convalescent homes. The growth in profits has enabled the Food Advisory Service to increase the number of elderly served from 7,000 to over 16,000.

What they say:

"Our approach includes an open and honest interaction with our employees that creates pride in their work, a sense of belonging to a community and a belief in their own well-being." --Patricia Coates Desha and Sandra Piccini, directors of Gallery Faire and the Food Advisory Service.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Grants Program

Grantee: Local Initiatives Support Corporation

Program director: Mitchell Sviridoff, President
Local Initiatives Support Corporation (LISC)
666 Third Avenue
New York, NY 10017
(212) 949-8560

Amount: $200,000
Period: 7/1/82 - 6/30/83
Mission: Community renewal

Purpose:
To complete the Foundation's commitment of $1 million for the grants program of the Local Initiatives Support Corporation, founded in 1979.

The grant will have these results:
- Capacity-building grants to established community-development organizations for housing construction or rehabilitation, business capitalization or expansion and commercial revitalization.

Background:
Need for program:
- To strengthen communities and neighborhoods by assisting groups with proved capacity for significant development projects.

Statistics:
- People served: members of community-development organizations throughout the country.
- Total budget: $2 million for grants; $9.6 million for total program.
- Project support to date: $1 million (1980-82).
- Grant money goes for: grants program.

Accomplishments to date:
LISC, organized by the Ford Foundation with the support of the Mott Foundation, other major foundations and corporations, offers technical assistance and provides loans and other financing help as well as grants. As of September 1982, LISC had granted or loaned more than $13 million to more than 100 community groups in nearly 50 cities, and these amounts had leveraged over $35 million in contributions or commitments by more than 150 companies and foundations. The first $600,000 in Mott support went to 23 groups. Typical projects: development of new housing, a commercial restoration program, development of a fruit-processing plant and establishment of a neighborhood shopping center.

Foundation contact persons:
- Judy Y. Samelson, Director of Communications
- Robert S. Collier, Program Officer

1/19/83
Fact Sheet: Displacement in Mobile Home Parks Project

Grantee: Low Income Housing Information Service (LIHIS)

Program director: William Bean
LIHIS Associate
Mutual Housing Services
Box 1403
Walla Walla, WA 99362
(509) 529-4985

Amount: $25,000
Period: 1/1/83 - 12/31/83
Mission: Community renewal

Purpose:
To conduct a national survey on displacement of mobile-home parks, evaluating efforts made to deal with the problem and developing proposals for additional measures to prevent such displacement.

Relationship to existing programs:
Bears similarities to other Foundation-supported programs promoting the right of every citizen to decent housing, including the Public Housing Research Program of the Citizens Housing and Planning Association, Inc., Boston, and projects operated by the Neighborhood Institute of Chicago and the Urban League of Flint.

The grant is expected to have these results:
Written materials for use by government and other relevant organizations working to develop practical responses to displacement of mobile-home parks at the local level, including:
---A preliminary projection of the geographic location, magnitude and impact of displacement upon lower-income tenants of mobile-home parks. Six to eight sites will be studied.
---Assessment of the potential for remedial action, including the financial and regulatory barriers to effective relocation of displaced households.

Background:

Need for program:
In 1980, nearly four million Americans lived in mobile homes, roughly half of whom occupied rental sites in parks. Historically, this has been a major form of unsubsidized low- and moderate-income housing, particularly for the elderly and young, blue-collar families. The displacement of this population is fast becoming a problem across the country as changing land-use patterns promote the conversion of mobile-home parks into more profitable forms of residential and commercial development.

How it meets Foundation objectives:
- Could help maintain community stability.
- Could lead to more effective collaboration between public and private groups concerned with public housing.
- Helps strengthen the family unit by promoting the right to decent housing for every citizen.

Statistics:

People served: four million with low and moderate incomes living in mobile-home parks.

Total budget: $43,250.

Grant money goes for: personnel, travel, telephone and printing costs.

Accomplishments to date:

Initiated in 1975, LIHIS provides technical assistance and information in the form of regular publications and special studies regarding housing needs and problems of low-income people. LIHIS has developed extensive experience and connections with local housing and community-development organizations throughout the country.

What they say:

"Generally there are no restrictions on mobile-home-park owners wishing to displace their tenants; and no recourse for those tenants. Moreover, in many communities, there are no relocation sites available to these often elderly, mobile-home owners who have placed their life savings in a form of housing now rendered useless by this play of market forces." -- William Bean, Mutual Housing Services.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

1/19/82
Fact Sheet: Living Resource Center

Grantee: MATCH, Inc.
Program director: Nina Poage
Executive Director
MATCH, Inc.
P. O. Box 68
Berea, KY 40403
(606) 986-8421

Amount: $15,000
Period: 4/1/82 - 3/31/83
Mission: Community renewal

Purpose:
To help the Living Resource Center to continue management and other technical assistance to 30 craft groups in eight Appalachian states, which market their output through MATCH (Marketing Appalachia's Traditional Community Handcrafts).

The grant is expected to contribute to these results:
- Monitoring of a standardized accounting system now being used by 12 groups and its implementation in six additional groups.
- Testing and improvement of accounting systems of the MATCH Center of Folk-Art, in Berea, the MATCH warehouse there and MATCH retail shops.
- Development of an accounting system for the MATCH Fabric Company, which is being opened in Berea as a retail outlet, but which will wholesale fabrics to MATCH's member groups.

Background:
Need for program:
To give managers and bookkeepers "the tools to move their groups from the shoe box to the file and ledger stage," as Nina Poage puts it, and thus contribute to human and economic development.

Statistics:
People served: the 8,000 members of MATCH's crafts groups.
Total budget: $140,000.
Project support to date: $79,750 (1979-82).
Grant money goes for: salary of field training/monitoring accountant and travel costs.

Accomplishments to date:
During the 1981-82 year, six craft groups were taught how to use the accounting system and its use by nine other groups was monitored. An accounting system was developed for the folk-art center.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Robert S. Collier
Program Officer

5/4/82
Fact Sheet: Strengthening Citizen Initiative at the Local Level

Grantee: Mississippi Action for Community Education

Program director: Dianne Danley
Administrative Officer
Mississippi Action for Community Education (MACE)
121 South Harvey Street
Greenville, MS 38701
(601) 335-3523

Amount: $100,000
Period: 2/1/83 - 1/31/84
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 297

Purpose:
To enable Mississippi Action for Community Education to continue as one of seven intermediary support organizations for emerging community-based groups working on significant projects for community improvement. This will be the fourth year of the program for MACE.

The grant is expected to have these results:
• Seed grants of up to $7,500 for 10 to 20 groups in Mississippi, Arkansas and Louisiana.
• Technical assistance for the organizations.

Background:
Need for program:
To help neighborhood groups working on significant local projects to develop or improve skills in dealing with problems ranging from administration to program development.

Statistics:
People served: members of the groups assisted and those whom they help.
Total budget: $100,000 (for this program).
Project support to date: $400,000 (1979-82).
Grant money goes for: seed funding and technical assistance.

Accomplishments to date:
During the first three years of this program, MACE has combined more than 40 grants with technical assistance to organizations. In the past year, MACE has given its support to groups working for economic development, renovation of a community building and a restaurant that supports a community center, education of the poor about civil and other rights, fund raising for community-owned industries, and construction of housing for low-income families.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

1/6/83
Fact Sheet: Satellite Teleconference Costs

Grantee: National Center for Neighborhood Enterprise

Program director: Robert L. Woodson, President
National Center for Neighborhood Enterprise
1130 Seventeenth Street, NW
Suite 500
Washington, DC 20036
(202) 331-1103

Amount: $25,000
Period: 3/1/82 - 2/28/83
Mission: Community renewal

Purpose:
To provide partial support for a two-and-one-half hour satellite teleconference presented May 24, 1982, which linked 10 cities for discussion of successful, local grass-roots enterprise efforts and strategies. The teleconference was part of a two-day program sponsored by the National Center for Neighborhood Enterprise and the American Enterprise Institute for Public Policy Research (AEI) and was based in part on ideas developed by AEI through its Foundation-supported Neighborhood Revitalization Project.

Relationship to existing programs:
Related to a large number of neighborhood-improvement projects funded by the Foundation through direct grants or intermediary support organizations.

The purpose of the teleconference was to provide:
- Useful information about neighborhood-revitalization efforts and community self-development by means of satellite technology.
- A broad level of participation in an information exchange involving neighborhood groups, corporate leaders, local and national officials and the press.
- Information on the needs of developing neighborhood groups and small-business people.
- Information on the impact of regulatory and administrative policies that limit self-development and other barriers -- and incentives -- to neighborhood-enterprise development.
- Applications of information technology to the solution of problems related to urban enterprise development.

Background:

Need for program:
To permit participation in this information exchange on neighborhood problems, experiences and strategies by many who otherwise would have been excluded through inability to attend the program in Washington, D.C.

How it meets Foundation objectives:
- Demystified information technology for members of grass-roots groups, encouraging better use and delivery of resources.
- Contributed to education on revitalization through development of a quality media product -- a tape of the teleconference for syndication -- that will help grass-roots groups to understand and deal with community problems.
- Provided an alternative method of pooling and sharing information.

**Statistics:**

People served: initially 600 viewers at 10 sites nationwide during the teleconference; ultimately, after editing, a wider cable television audience.

Total budget: $84,420.

Grant money goes for: production services, network coordination services, contingency costs and program development, system design and management expenses.

**Accomplishments to date:**

Editing of transcripts of the teleconference proceedings, for possible use in publications as well as cable TV syndication/dissemination, has been started.

**What they say:**

"Neighborhoods must become the masters and not the servants of these changes. They must use technology for their continued growth and improvement in the quality of their lives." --The Rev. Joseph M. Kakalec, teleconference participant, in a guest editorial for the Philadelphia Inquirer.

**Foundation contact persons:**

Judy Y. Samelson  
Director of Communications

Dr. Marilyn Steele  
Program Officer
Fact Sheet: National Consumer Cooperative Bank Monitoring and Assistance Project

Grantee: National Center for Policy Alternatives
Program director: Charles C. Savitt, Director
Co-op Development and Assistance Project
National Center for Policy Alternatives
2000 Florida Avenue, NW
Washington, DC 20009
(202) 387-6030

Amount: $25,000
Period: 1/1/82 - 12/31/82
Mission: Community renewal
Renewal: See Facts on Grants 1980, Page 328

Purpose:
To provide third-year support for this project, now known as the Co-op Development and Assistance Project, that was started in 1979 to assist low-income community-based and neighborhood organizations in gaining access to the resources of the National Consumer Cooperative Bank.

The grant was expected to have these results:
- Technical assistance for groups in such areas as the development of housing cooperative federations and food-production cooperatives that create jobs.
- Monitoring of bank activities to provide policy guidance for its board and to represent the interests and concerns of low-income communities which, by pooling capital, can create services and supply goods they need.

Background:
Need for program:
To offer policy guidance for the bank and promote and protect the interests and needs of low-income co-ops.

Statistics:
People served: the directors and staff members of the bank and members of cooperatives.
Total budget: $209,520 (for this project).
Project support to date: $165,000 (1979-82).
Grant money goes for: helping to meet costs that include salaries, consultants, publications, workshops, travel and work with state and local governments.

Accomplishments to date:
The center has assisted 75 community groups and co-ops that applied to the bank for loans or technical help, sponsored workshops attended by more than 1,800 representatives of co-ops, reached these people through its publication, Co-op Bank Monitor, and issued a slide/tape show on how to organize food co-ops.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

12/20/82
Fact Sheet: Strengthening Citizen Initiative at the Local Level

Grantee: National Center for Urban Ethnic Affairs

Program directors: Dr. John A. Kromkowski, President
Jack Whitehurst, Field Coordinator
National Center for Urban Ethnic Affairs (NCUEA)
1523 O Street, NW
Washington, DC 20005
(202) 232-3600

Amount: $100,000
Period: 2/1/83 - 1/31/84
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 298

Purpose:
To continue funding for the National Center for Urban Ethnic Affairs as one of seven intermediary support organizations for emerging community-based groups working for neighborhood improvement. This will be NCUEA's fourth year in the program.

The grant is expected to have these results:
- Seed grants of up to $7,500 for 10 to 20 groups in Maine, New Hampshire, Vermont, Massachusetts, Rhode Island, Connecticut, New York, New Jersey, Delaware and Pennsylvania.
- Technical assistance for the organizations.

Background:
Need for program:
To help neighborhood groups working on significant local projects develop or improve skills in dealing with a range of problems, from administration and organizing to housing rehabilitation.

Statistics:
People served: members of the groups assisted and those whom they help.
Total budget: $100,000 (for this program).
Project support to date: $400,000 (1979-82).
Grant money goes for: seed funding and technical assistance.

Accomplishments to date:
NCUEA, an affiliate of the United States Catholic Conference established in 1970 to assist urban working-class and ethnic groups trying to revitalize their neighborhoods, has made over 50 seed grants during the first three years of the program to strengthen citizen initiative. Several of the organizations served in the past year were striving to reduce crime and violence. Others were trying to deal with problems in the areas of unemployment caused by loss of industry, general neighborhood deterioration, integration of new immigrants, displacement and lack of services for the elderly and youth.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

1/6/83
Fact Sheet: Improving CDC-State Government Linkages


Program director: Robert Zdenek, President
National Congress for Community Economic Development, Inc. (NCCED)
2025 I Street, NW, Suite 901
Washington, DC 20006
(202) 659-8411

Amount: $25,000
Period: 11/1/82 - 1/31/84
Mission: Community renewal

Purpose:
To provide partial support of a program to improve working relationships between community development corporations and states.

Relationship to existing programs:
Relates to the work of the Flint Community Development Corporation, the Flint Area Conference, Inc., and a number of other organizations working for community and neighborhood development in Flint and elsewhere.

The grant is expected to contribute to these results:
- Preparation of an instructional and policy manual for community development corporations (CDCs) and state agencies, covering:
  - Existing state community-economic-development legislation and programs.
  - The role of economic-development policy in overall state policy.
  - The role of CDCs in state economic-development policy and programs.
  - Major new initiatives proposed by states for community economic development.
  - How CDCs can work with local governments and corporations and how they can organize a statewide coalition to promote community-based economic growth.
- Demonstration projects in Michigan and two other states to provide technical assistance to representatives of CDCs and state governments and also including:
  - Identification of possible linkage points, such as special tax statutes providing incentives for local development projects.
  - Help in designing policies and programs permitting CDCs and state governments to benefit mutually from economic-development resources that each can offer.
  - Organization of state economic-development coalitions and development of policy initiatives for the coalitions.
  - Monitoring of state economic-development and employment programs, especially any based on federal block grants.
  - Improvement of communications between CDCs and state agencies to open the way for cooperative planning and implementation of programs and formation of policy.
Background:

Need for program:
To attempt to fill a void caused by reduction of federal funding for economic development and especially the programs of the Department of Commerce, the Economic Development Administration, the Community Services Administration and the Small Business Administration. State development programs were heavily dependent on funding by these agencies.

How it meets Foundation objectives:
- Could demonstrate the possibilities of creative financing of state and community economic development.
- Could contribute to the stability of states and distressed communities by promoting employment.

Statistics:
People served: residents of states and communities where the program will be centered. Michigan is one of the states and the Flint Community Development Corporation is one of the CDCs involved.
Total budget: $96,000 (for this project).
Grant money goes for: salaries, travel and other costs.

Accomplishments to date:
None; new program.

What they say:
"There is a range of potential interactive relationships between states and CDCs that can result in improvement of local economies." --Robert Zdenek.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

12/17/82
Fact Sheet: Strengthening Citizen Initiative at the Local Level

Grantee: National Council of La Raza
Program director: Arnoldo H. Resendez
Vice President for Technical Assistance
National Council of La Raza
1725 Eye Street, NW, Second Floor
Washington, DC 20006
(202) 293-4680

Amount: $100,000
Period: 2/1/83 - 1/31/84

Mission: Community renewal

Purpose:
To enable the National Council of La Raza to serve for a third year as an intermediary support organization for emerging community-based groups working to improve neighborhoods.

The grant is expected to have these results:
- Seed grants of up to $7,500 for 10 to 20 groups working on significant neighborhood projects in Texas, Oklahoma, Colorado, Arizona and New Mexico.
- Technical assistance for these organizations.

Background:
Need for program:
To help neighborhood groups improve their skills in areas ranging from administration to housing rehabilitation.

Statistics:
People served: members of the groups assisted and those whom they help.
Total budget: $100,000 (for this program).
Project support to date: $300,000 (1981-82).
Grant money goes for: seed funding and technical assistance.

Accomplishments to date:
The council, which works primarily with Hispanics, has made 21 seed grants during its two years of participation in this program. In the past year, the council has supported groups working on such projects as development of self-help housing for low-income people, planning for a 30-unit housing development for the poor, organization of social services for youth, and provision of food and nutrition services for the poor.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

1/11/83
Fact Sheet: National Policy Conference on Smaller Business Growth

| Grantee: National Development Council | Amount: $25,000 |
| Program director: John Sower, Director | Period: 10/1/82 - 3/31/83 |
| National Development Council | Mission: Community renewal |
| 1025 Connecticut Avenue, NW | |
| Suite 404 | |
| Washington, DC 20036 | |
| (202) 466-3906 | |

Purpose:
To provide support for a conference that will bring together, for the first time, representatives of small business, sources of capital, public interest groups and federal agencies to discuss smaller-business growth and economic revitalization.

Relationship to existing programs:
It is related to a grant to the Industrial Technology Institute, which will work to generate industrial diversification in Michigan, and to another grant to the National Development Council to investigate the feasibility of establishing a fund to make equity investments in growing small businesses in Michigan.

The grant is expected to have these results:
- Support for the two-day conference promoting smaller-business growth that will result in:
  --- Exchange of information and research on the underlying issues affecting growth policies for smaller businesses.
  --- A common public relations effort on the importance of growth policies for smaller businesses.
- Help for people concerned with small-business growth to work out a shared strategy to promote economic revitalization.

Background:
Need for program:
Although there is a consensus among groups interested in stimulating small-business growth that it is important for the revitalization of the United States economy, coordinated policies promoting such growth have not been forthcoming. According to a federal report on "The State of Small Business," its share of the Gross National Product (GNP) has actually declined during the past two decades.

How it meets Foundation objectives:
- Emphasizes public/private partnerships.
- Enables diverse groups to share what they have learned.
- May help to improve the quality of life in the general community.
Statistics:

People served: those interested in promoting small-business growth.

Total budget: $25,000.

Grant money goes for: salaries, office expenses and speakers' fees.

Accomplishments to date:

None under this new grant; new program. The National Development Council is the nation's largest financing organization for economic development. From 1978 to 1982, the council administered the Neighborhood Business Revitalization program, which helped create a network of financing specialists who arranged capital investments for 3,500 small- and medium-sized businesses. Their investment totaled nearly $3 billion and created 150,000 private sector jobs in over 60 cities.

What they say:

"Although the proposed conference participants share an interest in promoting growth policies for smaller businesses, there has never been an effort made on any group's part to break down existing barriers to work together. This conference should be perceived as a neutral meeting ground where communication can lead to coordinated support for small-business growth." --Robert S. Collier, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Neighborhood Development and Investment Program

Grantee: National Training and Information Center (NTIC)  
Amount: $50,000  
$25,000 initial grant  
$25,000 renewal  

Program director: Gail Cincotta  
Executive Director  
National Training and Information Center  
1123 West Washington Boulevard  
Chicago, IL 60607  
(312) 243-3035  

Period: 1/1/82 - 12/31/83  

Mission: Community renewal  

Purpose:
To provide two consecutive years of partial support for NTIC's technical assistance expenses to enable staff to work with 10 community groups in the cities of New York, Philadelphia, Chicago, Cleveland, New Orleans, Washington D.C. and Lowell, Massachusetts, in financing and carrying out priority neighborhood housing projects.

Relationship to existing programs:
This grant relates to the Foundation's interest in strengthening neighborhoods by promoting the role of community self-help groups in revitalization efforts.

The grant is expected to have these results:
• Work with participating neighborhoods to ensure that a sound management operation for revitalization efforts exists.
• A case study of the first two years of the program.
• A "how-to" manual for other neighborhood organizations interested in adding development capabilities to their efforts.
• Criteria for, and recommendations about, additional neighborhoods that may qualify for intensive program support.
• Expansion of the program to additional cities.

Background:
Need for program:
To help neighborhood organizations to independently carry out professional development programs. The Aetna Insurance Company has made a $15 million commitment to finance these projects with below-market loans.

How it meets Foundation objectives:
• Leads to community stability through training of more effective and efficient community leaders in the area of neighborhood revitalization.
• Provides an effective vehicle for collaboration between public, private and business groups and organizations interested in revitalization and economic development.
• Improves the stock of housing available to low-income residents.
Statistics:

People served: residents of 10 neighborhoods in seven cities; indirectly, neighborhood organizations interested in development projects.

Total budget: $581,615.

Project support to date: $50,000 (1982).

Grant money goes for: salaries, office expenses and technical assistance.

Accomplishments to date:

Aetna and NTIC initiated the development and investment program in 1979 and efforts in the program's original neighborhoods are showing success. In the Northwest Bronx, 10 buildings have been purchased for rehabilitation, representing almost 600 units of rehabilitated housing. In New York City, 13 vacant three-family row houses have been purchased and one rehabilitated; another project, including 50 three-family houses and a supermarket, has been started. A dozen properties have been acquired in Philadelphia, two of which have been rehabilitated and sold; five properties have been purchased and two rehabilitated in Cleveland. In Chicago, four multi-family buildings have been packaged for rehabilitation by the South Austin Coalition Community Council and the Greater Roseland Organization has acquired two vacant houses for rehabilitation.

What they say:

"This program offers two unique advantages over other technical assistance programs. The first is that community groups participating in the program are guaranteed financial backing from Aetna. The second advantage is that NTIC is choosing neighborhoods where 'nothing else is going on' and working through the first development project with each group." --Dr. Geri Larkin, Foundation program associate.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

11/30/82
Fact Sheet: Strengthening Citizen Initiative at the Local Level

Grantee: National Training and Information Center  
Program director: Shel Trapp  
Staff Director  
National Training and Information Center (NTIC)  
1123 West Washington Boulevard  
Chicago, IL 60607  
(312) 243-3035

Amount: $100,000  
Period: 2/1/83 - 1/31/84  
Mission: Community renewal  
Renewal: See Facts on Grants 1981, Page 302

Purpose:

To enable the National Training and Information Center to continue its work as one of seven intermediary support organizations for emerging community-based groups working to improve their neighborhoods. This is for the fourth year of the program.

The grant is expected to have these results:
- Seed grants ranging up to $7,500 for 10 to 20 groups in Iowa, Missouri, Illinois, Indiana, Kentucky, Ohio and Michigan.
- Technical assistance to the organizations.

Background:

Need for program:
To help neighborhood groups working on significant local projects to improve their skills in dealing with the increasingly complex problems that they encounter.

Statistics:
People served: members of groups assisted and those reached by their efforts.
Total budget: $100,000 (for this program).
Project support to date: $400,000 (1979-82).
Grant money goes for: seed funding and technical assistance.

Accomplishments to date:
During the first three years of the program, NTIC has combined over 40 seed grants with technical assistance to midwestern groups. In the past year, NTIC has helped organizations focusing on such needs as rehabilitation of abandoned homes, recreation and jobs for youth, involving the elderly in community activities, reduction of crime, development of food pantries for the needy, promoting minority business development and inner-city reinvestment.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications
Dr. Geri Larkin  
Program Associate

1/6/83
**Fact Sheet: Michigan Natural Heritage Program**

**Grantee:** The Nature Conservancy  
**Program director:** Thomas M. Woiwode, State Director  
The Nature Conservancy  
531 North Clippert  
Lansing, MI 48912  
(517) 332-1741

**Amount:** $50,000  
**Period:** 4/1/82 - 9/30/83  
**Mission:** Community renewal  
**Renewal:** See Facts on Grants 1981, Page 303

**Purpose:**
To continue partial support of the Michigan Natural Features Inventory to establish a natural heritage program for the state.

The grant will contribute to these results:
- Further work to identify the best remaining natural areas in the state and the plants, animals, wildlife habitat and geological features that are of special interest because they are endangered, unique or exemplary.
- Development of a basis for land-protection priorities.
- Ongoing additions to information helpful to conservationists, land-use planners, developers and scientific researchers.

**Background:**
**Need for program:**
To create an ecological basis for land-use planning and to further knowledge of Michigan's natural endowments.

**Statistics:**
- People served: the residents of Michigan and, indirectly, other states where heritage programs are under development.
- Total budget: $200,000.
- Project support to date: $220,875 (1980-82).
- Grant money goes for: salaries, data collection, support services and the assistance of the Conservancy's national task force.

**Accomplishments to date:**
For the second time in only a half a century, a mammal whose existence in Michigan was unknown has been discovered. Two new plant species, one of them new to all of the contiguous United States, also have been identified by the inventory staff. The existence of two species of clams, listed as nationally endangered, an intact inland saline wetland and various rare ecological communities has been verified. Presentations on the findings have been made to a number of groups.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications
- Jon Blyth  
  Program Officer

3/8/82
Fact Sheet: Neighborhood Institute - General Purposes

Grantee: Neighborhood Institute

Program director: James Fletcher, President
The Neighborhood Institute (TNI)
1950 East 71st Street
Chicago, IL 60649
(312) 684-4610

Amount: $60,000
Period: 1/1/83 - 12/31/83

Mission: Community renewal

Renewal: See Facts on Grants 1981, Page 308

Purpose:
To continue partial support for the activities of The Neighborhood Institute, a non-profit subsidiary of the Illinois Neighborhood Development Corporation which promotes revitalization of Chicago's South Shore.

The grant is expected to contribute to these results:
- Establishment of a community credit union and an automotive repair cooperative.
- Initiation of a "fee for service" cooperative-management company generating income for TNI housing programs.
- Two new training/technical programs in cable television and computer programming and maintenance.
- Continuation of all ongoing TNI programs and projects including: the Placement and Retention Program, the Career Education and Employment Center, the Community Rehabilitation and Environmental Maintenance Works (CREW) Project, the House Doctoring Project, and a mini-zone project, focusing on the revitalization needs of a three-street area.

Background:
Need for program:
To provide educational, employment and housing development for residents of Chicago's South Shore, an area suffering from multiple civic problems.

Statistics:
People served: the residents of the South Shore's five neighborhoods.
Total budget: $686,959.
Project support to date: $506,566 (1978-82).
Grant money goes for: general support.

Accomplishments to date:
In 1982, TNI's placement program found jobs for 124 people, and 85 students were enrolled in the Career Education and Employment Center. CREW participants have rehabilitated three apartments as part of their apprenticeship training. TNI has rehabilitated 22 housing units and is working on 33 more. The House Doctoring Project has helped repair 47 housing units, and 87 people participated in home-improvement demonstration projects.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Robert S. Collier
Program Officer

12/22/82
Fact Sheet: Home Equity Conversion Project

Grantee: Neighborhoods, Inc. of Battle Creek

Program director: Michael Dougherty
Executive Director
Neighborhoods, Inc. of
Battle Creek
311 North Avenue
Battle Creek, MI 49017
(616) 968-1113

Amount: $25,000
Period: 1/1/83 - 6/30/83
Mission: Community renewal

Purpose:
To study the feasibility of developing a deferred-payment loan program in behalf of Battle Creek senior citizens who are "equity rich but cash poor," to enable them to maintain and rehabilitate their homes, and to explore the general possibilities of equity conversion in Michigan.

Relationship to existing programs:
- It is related in a general way to many programs to reverse deterioration of housing and neighborhoods and to programs offering various types of assistance to the elderly.

The grant will have these results:
- A contract between Neighborhoods, Inc., and the Area Agencies on Aging Association of Michigan (AAAAM), under which AAAAM will:
  --- Establish a statewide task force on home-equity conversion, a process in which banking institutions make payments to elderly people who own their homes and recover their funds when the homes are sold. The task force will represent government, housing and financial interests and senior citizens and will study how equity conversion could be put into effect in Michigan.
  --- Sponsor a symposium for which leaders in the field of home-equity conversion will be brought to Michigan.
  --- Prepare a report on task force findings and recommendations for distribution through area agencies on aging.
- A survey and market analysis in Battle Creek to enable Neighborhoods, Inc., to determine the needs of the senior citizen population in the area for deferred-payment loans.
- Development of capitalization strategies based on the survey, and market analysis and development of alternative models of deferred-payment loans.

Background:
Need for program:
Many senior citizens own their homes but live on limited, fixed incomes that make it impossible for them to meet costs of necessary maintenance and rehabilitation. Conversion of home equities could be the answer to this problem.
enabling the elderly to cash in on the equities in their homes while continuing to live in them, little has been done in Michigan in this area.

How it meets Foundation objectives:
- Could prevent deterioration of homes and thus contribute to neighborhood and community stability.
- Could mean better living for many senior citizens.

Statistics:
- People served: potentially, many elderly Michigan home owners.
- Total budget: $25,000 (for this project).
- Grant money goes for: consultant, use of small-business computer and with AAAAM.

Accomplishments to date:
None; new program. However, the concept of home-equity conversion, or reverse annuity mortgages, has created interest all over the country. Pioneer work done in Wisconsin resulted in the organization of the National Center for Home Equity Conversion, in Madison.

What they say:
"A study done by the University of Rochester found that one-fourth of all home- owners 65 and older, with incomes below the poverty line, could bring their homes out of poverty through home-equity conversion. While this may be a simple and attractive idea, the difficulty of implementing it cannot be underestimated."
--Robert S. Collier, Foundation program officer.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

1/7/83
Fact Sheet: Regional Water Policy Conference Staff Work

**Grantee:** Northeast-Midwest Institute

**Program Director:** Tom Cochran
Executive Director
Northeast-Midwest Institute
530 House Annex #2
Washington, DC 20515
(202) 225-1082

**Amount:** $18,521

**Period:** 5/1/82 - 9/30/82

**Mission:** Community renewal

**Purpose:**
To provide staff expertise in support of a June 1982 meeting of the eight Great Lakes governors and the premiers of Ontario and Quebec to address Great Lakes water policy issues. The meeting was hosted by the State of Michigan.

**Relationship to existing programs:**
This grant is related to a series of environmental programs supported by the Foundation, including those of the Conservation Foundation, the Lake Michigan Federation and Waste Systems Institute of Michigan, Inc.

The grant was expected to have these results:
- Background water policy research and analytical support to the governors in preparation for the meeting.
- Summaries of policy issues and options as an aid to the conference.
- Follow-up policy research and analysis based on the outcomes of the conference.

**Background:**

**Need for program:**
There is a need for renewed efforts to strengthen regional water policy in pursuit of both environmental and economic goals for the Great Lakes region. The Great Lakes Basin has over 20 percent of the world's fresh water supply. Key issues deserving regional policy attention include surface water purity, handling and management of toxic wastes, acid rain and airborne pollutants, economic and job-creation opportunities inherent in Great Lakes water resources, review and evaluation of laws and regulations for assuring that basin interests are met, and an analysis of the impact of the federal government's budget reductions on water quality research, monitoring and enforcement.

**How it meets Foundation objectives:**
- Will further the Foundation's knowledge base.
- Contributes to environmental education and protection.
- Has potential for improving the quality of life and general stability of Great Lakes area communities.
Statistics:

People served: the general public; particularly residents of the eight Great Lakes states, Ontario and Quebec.

Total budget: $18,521.

Grant money goes for: personnel, consultants, and travel.

Accomplishments to date:

Since 1979, the Northeast-Midwest Institute has undertaken intensive research, policy analysis, and communications efforts in water resource issues. Its 1980 publication, "Water Resource Priorities for the Midwest," was followed (with Rockefeller Brothers Fund support) by institute-led water resource agenda-setting work involving input from industry leaders, academics, government representatives, and citizens. This work, including a series of six regional hearings, was completed in early 1982.

What they say:

"A balanced, flexible national policy is needed that preserves and develops the water resources of every region. Unless America wants to endure a water crisis as serious as our current energy crisis, we need to develop such a policy now." -- U.S. Representative Howard Wolpe of Michigan's Third District.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

6/9/82
Fact Sheet: Northern Rockies Action Group, Inc. - General Purposes

Grantee: Northern Rockies Action Group, Inc. (NRAG)  
Amount: $15,000

Program director: Adam McLane  
Acting Executive Director  
Northern Rockies Action Group, Inc.  
9 Placer Street  
Helena, MT 59601  
(406) 442-6615

Period: 7/1/82 - 6/30/83

Mission: Community renewal

Renewal: See Facts on Grants 1981, Page 315

Purpose:
To provide a fifth year of general support for this management-support organization's services to public-interest groups concerned with environmental, energy-development and other issues in Montana, Wyoming and Idaho.

The grant will help NRAG to:
- Promote progressive majorities in the Northern Rockies through a citizens' movement, the Montana In-State Investment Project, and a project to assess economic justice.
- Encourage effective community organizations through fund-raising, organizing, media relations and management projects.
- Have impact on, and become part of, the national progressive movement through out-of-region consulting and national networking.

Background:
Need for program:
To help public-interest organizations to become more effective, while developing a broader base of support.

Statistics:
People served: residents of three states and some in other areas.
Total budget: $274,000.
Project support to date: $67,000 (1978-82).
Grant money goes for: staff, travel, professional services, office expenses.

Accomplishments to date:
NRAG, which has been in operation since 1973, has been the major environmental and energy-development support group in Idaho, Montana and Wyoming. NRAG has worked with over 100 citizen organizations and has sponsored special projects, including development of the Governor's Council of Economic Advisors and the Alliance for Progressive Policy in Montana. NRAG also publishes two journals and a training manual series.

Foundation contact persons:
Judy Y. Samelson  
Dr. Geri Larkin  
Director of Communications  
Program Associate

8/24/82
Fact Sheet: Partners for Livable Places - General Purposes

Grantee: Partners for Livable Places
Program director: Robert H. McNulty, President
Partners for Livable Places
1429 21st Street, NW
Washington, DC 20036
(202) 887-5990

Amount: $25,000
Period: 4/1/82 - 3/31/83
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 316

Purpose:
To provide general support of the work of Partners for Livable Places in promoting the development of community amenities as resources in economic development.

The grant will support Partners activities that include:
• Transfer of innovative amenity ideas from Europe to pilot American cities participating in Partners' Economics of Amenity Program emphasizing the critical value of parks, well-designed buildings, clean air and water, and cultural attractions in economic development.
• A new plan calling for use of festivals, imaginative streetscape design and similar projects to bring businesses, shoppers and tourists back into downtown areas.
• A research seminar and publication program on incentives that local government can use to bring commercial or office construction by private developers into the amenities program.
• Assistance to Flint's Economics of Amenity Committee to broaden its efforts.

Background:
Need for program:
To help communities create a better environment by creating amenities.

Statistics:
People served: residents of Flint and over 30 other cities served by Partners.
Total budget: $961,783.
Project support to date: $40,000 (1981-82).
Grant money goes for: general support.

Accomplishments to date:
During the first year of Foundation funding, Partners staff members made one visit to Flint to work with the local amenities committee, which sponsored a project to print colorful scenes on boarded-up downtown store fronts and a downtown clean-up sweep. Partners was consulted on the broadening of programming at Riverbank Park.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Robert S. Collier
Program Officer

9/9/82
Fact Sheet: Center for Community and Environmental Development

Grantee: Pratt Institute
Amount: $50,000

Program director: Ronald Shiffman, Director
Period: 9/1/82 - 8/31/83

Center for Community and Environmental Development
Mission: Community renewal
Pratt Institute
Renewal: See Facts on
275 Washington Avenue
Grants 1981, Page 318
Brooklyn, NY 11205
(212) 636-3486

Purpose:
To help the center continue its technical assistance to neighborhood-based organizations throughout metropolitan New York that are involved in housing, neighborhood-preservation and community-development programs.

The grant and other funding will enable the center to:
- Offer services that include architectural assistance, advocacy planning, training, policy reviews, legislative analyses for low- and moderate-income groups that cannot afford to use private consulting firms.
- Development of coalition efforts on specific issues of concern to New York City neighborhoods and dissemination of information through the housing magazine, City Limits, and other publications.

Background:
Need for program:
To support physical and economic revitalization of New York neighborhoods.

Statistics:
People served: members of low- and moderate-income groups trying to improve the areas where they live.
Total budget: $664,344.
Project support to date: $290,000 (1977-82).
Grant money goes for: salaries, consultants and operating expenses.

Accomplishments to date:
During the five years of Foundation support, the center has been assisting about 75 groups a year with projects of housing construction, preservation, rehabilitation and management. It also has helped with projects that involve creation of jobs and neighborhood business development and ownership.

Foundation contact person:
Judy Y. Samelson, Director of Communications
Robert S. Collier, Program Officer

10/6/82
Fact Sheet: Small Business Innovation Center

Grantee: Rust College

Program director: Eddie L. Smith, Jr.
   Director of Grants and Contracts
   Small Business Innovation Center
   Rust College
   Holly Springs, MS 38635-9990
   (601) 252-1412

Amount: $35,000
Period: 1/1/83 - 12/31/83

Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 319

Purpose:
To support the development of a small-business innovation center at Rust College to promote economic development for Marshall County, Mississippi, residents.

The grant is expected to help:
- Continue activities of a credit union for educators in Marshall County which provides a vehicle through which minority entrepreneurs can obtain venture capital.
- Organize a farmer's cooperative capable of coordinating the development and use of alternative energy for farm operations, land use for livestock production, and marketing of alternative products.

Background:
Need for program:
Marshall County is one of the poorest in the nation (per capita income is less than $3,000). The failure rate of many independent, black-owned farms and deterioration in the quality of farm products have meant minority residents must investigate alternative ways to make a living.

Statistics:
People served: the minority residents of Marshall County, Mississippi.
Total budget: $35,000.
Project support to date: $70,000 (1981-82).
Grant money goes for: personnel, consultants, travel and supplies.

Accomplishments to date:
The Marshall County Educational Federal Credit Union was chartered in May 1982. Supported by leading educators in the county, 72 members had enrolled in the credit union by October 1982. Two workshops on alcohol production and use of by-products for livestock feed have been held, and 56 area farmers have expressed interest in the cooperative.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

12/21/82
Fact Sheet: Santa Barbara Community Housing Corporation - General Purposes

Grantee: Santa Barbara Community Housing Corporation

Program director: Jennifer Bigelow
   Executive Director
   Santa Barbara Community Housing Corporation (CHC)
   703 West Micheltorena
   Santa Barbara, CA 93101
   (805) 963-3446

Amount: $15,000
Period: 1/1/83 - 12/31/83
Mission: Community renewal

Purpose:
To provide general support of the Community Housing Corporation's program to sponsor the development of affordable housing for low- and moderate-income residents of Santa Barbara County.

Relationship to existing programs:
The corporation is one of many community-based organizations, working to meet housing and other needs, that are assisted by the Foundation directly or through intermediary support agencies.

The grant is expected to contribute to these results:
- New housing construction.
- Preservation of housing through conversion of multi-family buildings into cooperatives.
- Technical assistance for community projects, such as the conversion of a 76-unit mobile home park into a land cooperative owned by the residents.

Background:
Need for program:
The supply of new and affordable housing in Santa Barbara County is severely restricted because of a number of factors: high interest rates, soaring development costs, a scarcity of land suitable for building and local growth-control policies. Rents also are soaring, forcing people with low and moderate incomes to pay ever-increasing percentages of their funds for housing or to double up with other families. Result: severe overcrowding.

How it meets Foundation objectives:
- Has developed a model program for easing serious housing problems.
- Demonstrates the value of alternative forms of financing and reuse of buildings.
- Demonstrates what can be accomplished through the cooperation of local governments, service agencies, businesses and sponsors of housing development.
Statistics:

People served: low-income, minority and other county residents who need low-cost housing.

Total budget: $265,370.

Grant money goes for: general support.

Accomplishments to date:

CHC, in operation since 1975, has completed three projects, providing 128 units of housing and representing $7 million in new construction and rehabilitation. They are a senior citizens' cooperative, a project for handicapped people and a family cooperative, all of which incorporate solar-energy systems, community gardens, social services and limited-equity cooperative-ownership features. CHC has preliminary design work and financial packaging underway for 30 more units. In addition, the City of Santa Barbara's Redevelopment Agency has purchased an 8.6-acre site for CHC's development of 74 units, and CHC is helping two Santa Barbara groups to sponsor small-scale projects.

What they say:

"CHC is planning to do a joint project with a local business to meet employee housing needs—a project which will be a new contribution to partnerships in the area of housing." --Robert S. Collier, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

1/12/83
Fact Sheet: Northern Butler County Community Economic Development Project

Grantee: Tri-County Community Education Agency (TCCEA)  
Amount: $15,000

Program director: Nick J. Palazzetti  
Executive Director  
Tri-County Community Education Agency  
330 Whitestown Road  
Butler, PA 16001  
(412) 283-9211

Period: 1/1/83 - 12/31/83

Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 322

Purpose:
To continue support for the Northern Butler County Development Association (NBCDA), which combats the problems of poverty and unemployment in rural Butler County, Pennsylvania.

The grant is expected to help to:
- Establish and maintain a venture capital fund supporting small-business development.
- Attract or develop two businesses.
- Obtain operating capital from public and private sources to underwrite the project's staff salaries, and certification by the Pennsylvania Industrial Development Authority to make state and federal assistance available to the NBCDA.

Background:
Need for program:
Much of the population in western rural Pennsylvania is poor and faces decreasing employment opportunities. This project will provide a national model through which community education can mesh with economic-development efforts.

Statistics:
People served: residents of Butler County, Pennsylvania.
Total budget: $15,000.
Project support to date: $30,000 (1981-82).
Grant money goes for: personnel, consulting and administrative expenses.

Accomplishments to date:
Serving Butler, Armstrong and Indiana Counties, the Tri-County Community Education Agency organized its economic-development project in October 1982, and established a 25-member board of directors. TCCEA conducted a feasibility study on the use of a bond issue to provide venture capital assistance to emerging businesses. The NBCDA board and TCCEA staff are negotiating with two companies to establish small businesses which will create 42 new jobs in the northern townships of Butler County.

Foundation contact per:
Judy Y. Samelson  
Director of Communications

Robert S. Collier  
Program Officer

1/6/83
Fact Sheet: Regional Technical Assistance Program

Grantee: Trust for Public Land

Program director: Peter R. Stein, Vice President
Trust for Public Land
Northeast Regional Office
254 West 31st Street
New York, NY 10001
(212) 563-5859

Amount: $50,000
Period: 4/1/82 - 3/31/83
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 324

Purpose:
To continue partial support of the trust's Urban Land Program to train low-income, community-based organizations in skills needed to influence land-ownership and land-use decisions.

The grant is expected to contribute to these results:
- Technical assistance and training for a number of neighborhood groups.
- Assistance in the acquisition of properties for development and other projects.
- Development and maintenance of community land trusts.

Background:
Need for program:
To help reverse inner-city decay through acquisition of vacant lots and larger properties for a variety of purposes -- neighborhood revitalization, for example, and commercial development.

Statistics:
People served: those in the groups that will receive training and other help.
Total budget: $510,978.
Project support to date: $250,000 (1980-82).
Grant money goes for: salaries, training, travel, publications, and other expenses.

Accomplishments to date:
During 1981-82, the Urban Land Program is meeting objectives that call for assistance for at least 40 neighborhood groups, including help in the acquisition of up to 20 properties. Recently, the trust has worked with the Tucson (Arizona) Barrio Association toward redevelopment of an area designated as an historic district and with the Watts Labor Action Committee in Los Angeles toward acquisition of land for commercial development.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

3/29/82
Fact Sheet: Waste Systems Institute of Michigan, Inc. - General Purposes

Grantee: Waste Systems Institute of Michigan, Inc.  
Amount: $60,000  
$30,000 initial grant  
$30,000 renewal

Program director: Jeffrey L. Dauphin  
Executive Director  
Waste Systems Institute of Michigan, Inc. (WSI)  
3250 Townsend, NE  
Grand Rapids, MI 49505  
(616) 363-7367  
Period: 1/1/82 - 12/31/83

Mission: Community renewal

Purpose:

To provide two years of general support for a program to focus attention on the management and disposal of toxic wastes and improve decision making in those areas.

Relationship to existing programs:
The grant for 1982 was one of five having to do with toxics and water resources. The funding was related also to grants made in 1981 for finishing and distributing a documentary film on a chemical-waste and water-pollution problem in New Jersey and for a household survey in Woburn, Massachusetts, to determine possible health hazards caused by an accumulation of toxic wastes.

The second grant (for 1983) is expected to have these results:
- Efforts to expand the paid circulation of the institute’s biweekly newsletter, Michigan Waste Report, from 400 to 500 companies and organizations. The report is the state’s principal source of information on waste management, toxic substances and control of air and water pollution.
- A second “think-tank” round table on waste management, toxics and pollution control. The WSI plans to make the conferences annual events.
- Development of a service to update information on proposals for amending the state’s laws on solid and hazardous wastes. The updates will be among guides, listings and booklets issued regularly to assist industrial leaders and citizens in understanding or interpreting waste-management issues or laws.
- Inauguration of a bimonthly magazine, Great Lakes Waste and Pollution Review, as a forum for interchange of information and ideas throughout the lakes states. One feature will be a waste-exchange service listing "wastes wanted" and "wastes available." Industrial and hazardous waste that one industry wants to get rid of can be useful to another.

Background:

Need for program:
To seek constructive solutions to complex problems illustrated by such facts as these: Michigan industries produce over 10 million tons of hazardous waste annually; there are few areas for safe disposal of toxic wastes; few of...
the state's 83 counties have landfills that provide secure protection for groundwater, and the Department of Natural Resources reports there is groundwater pollution at 250 landfill sites, with pollution suspected at 380 more.

How it meets Foundation objectives:
- Contributes to knowledge and resolution of vital environmental issues.
- Could help to reconcile opposing demands, needs and viewpoints and thus improve the stability of communities affected.

Statistics:

People served: the residents of Michigan.

Total budget: $367,030.

Project support to date: $60,000 (1982).

Grant money goes for: general support.

Accomplishments to date:

The Waste Systems Institute, formed in 1980, was an outgrowth of the Michigan Coalition of Better Waste Management. The coalition provided the basic material for Michigan's regulations on management of solid and hazardous waste--legislation used as a model for bills introduced in 20 other states. The Michigan Waste Report generated more than $50,000 in subscription revenues in its first year, 1981. In 1982, the institute's first "think-tank" conference attracted 40 key persons representing industry and government along with citizen, environmental and academic interests. A report on the meeting, identifying issues and suggesting courses of action, was distributed to more than 1,000 of the people concerned. Acquisition of a computer has increased the services available through a resource center and clearinghouse established during the year.

What they say:

"The institute was formed with the backing of the industrial, environmental and government communities to provide a nonpartisan resource for improving waste-management decision making in Michigan....It shows promise of being able to make a difference in the common goals of protecting the quality of Michigan's environment and preserving the state's economic base." --Jon Blyth, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer
Fact Sheet: Women's Institute for Housing and Economic Development - General Purposes

Grantee: Women's Institute for Housing and Economic Development, Inc. (WIHED)

Program director: Joan Forrester Sprague, Director
Women's Institute for Housing and Economic Development, Inc.
22 Anthony Street
Newport, RI 02840
(401) 849-6581

Amount: $25,000
Period: 10/1/82 - 9/30/83
Mission: Community renewal

Purpose:
To create models for partnerships between community-based organizations and members of the established business community which will provide income for non-profit organizations along with jobs and housing for low-income women and their families.

Relationship to existing programs:
Many community and neighborhood groups concerned with development activities are being assisted by the Foundation through direct grants or intermediary support organizations, such as WIHED. Funds have been directed to such agencies as the Designwrights Collaborative, Inc., and the Guadalupe Organization, Inc.

The grant is expected to have these results:
- Identification of possible partnerships with corporations.
- Research to clarify the best uses of tax incentives and low-interest loan programs.
- Determination of skill and market areas for jobs for low-income women.
- Acquisition of a building zoned commercial-residential to provide income for the Women's Services Center of Berkshire County, Massachusetts.

Background:

Need for program:
In 1980, nearly one of every six American families was headed by a woman. A third of those families lived below the poverty level. During the past several years, programs assisting women and their families have been dependent on shrinking governmental budgets. This dependency has prodded these service providers to look to long-term development of income-producing ventures as a method of guaranteeing the continuation of their services to women in need.

How it meets Foundation objectives:
- Has potential, if successful, to provide additional resources in the form of new jobs and decent housing, to strengthen both communities and individuals and their families.
- Promotes public/private partnerships.
Statistics:

People served: four women's-oriented, community based organizations and four corporations.

Total budget: $140,000.

Grant money goes for: general support.

Accomplishments to date:

While this is a new grant, four community-based groups have already been selected as recipients of technical assistance by WIHED. A grant from the Aetna Life and Casualty Foundation has allowed WIHED to start work with two of these groups. In other areas, contact has been made with the National Association of Manufacturers regarding possible partnerships with non-profits serving the needs of women. WIHED has also started planning a computerized national information bank to consolidate housing and enterprise-development information applicable to the needs of single heads-of-households.

What they say:

"All other things being equal, if the proportion of the poor who are in female-headed families were to increase at the same rate as it did for 1967 to 1977, the poverty population would be composed solely of women and their children by about the year 2000." --National Advisory Council on Economic Opportunity's Critical Choices for the 80's, 1981.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Strengthening Citizen Initiative at the Local Level
Grantee: The Youth Project
Amount: $100,000
Period: 2/1/83 - 1/31/84
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 327

Program director: Karen Paget
Executive Director
The Youth Project
1555 Connecticut Avenue, NW
Washington, DC 20036
(202) 483-0030

Purpose:
To enable The Youth Project, through its Western Office in San Francisco, to continue serving as one of seven intermediary support organizations for emerging community-based groups working to improve their neighborhoods. This will be the fourth year of the program.

The grant is expected to have these results:
- Seed grants of up to $7,500 for 10 to 20 groups in California, Oregon, Washington, Idaho, Montana, Nevada, Wyoming and Utah.
- Technical assistance to the organizations.

Background:
Need for program:
To help neighborhood groups working on significant local projects to improve their skills in dealing with problems ranging from administration to housing rehabilitation.

Statistics:
People served: members of groups assisted and those reached by their efforts.
Total budget: $100,000 (for this program).
Project support to date: $400,000 (1979-82).
Grant money goes for: seed funding and technical assistance.

Accomplishments to date:
In the first three years of the program to strengthen citizen initiative, The Youth Project has made more than 60 seed grants to neighborhood groups which also receive technical assistance. One of the groups granted funds during the past year was a community group striving to organize citizens to meet social, economic and environmental needs resulting from the shutdown of a mine. Other organizations assisted were working to meet needs for housing for low-income people, jobs, sewer plants, hospitals, health care, economic revitalization and peaceful integration of thousands of Central American refugees into a community.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Geri Larkin
Program Associate
1/6/83
Fact Sheet: Strengthening Citizen Initiative at the Local Level

Grantee: The Youth Project (Midwest Office)
Program director: Jon F. Pratt, Field Director
Midwest Office
The Youth Project
2437 Park Avenue South
Minneapolis, MN 55404
(612) 874-6607

Amount: $50,000
Period: 1/1/83 - 12/31/83
Mission: Community renewal
Renewal: See Facts on Grants 1981, Page 328

Purpose:
To continue the services of The Youth Project's Midwest Office as one of seven intermediary support organizations for emerging community-based groups working to improve their neighborhoods. The grant is for the fourth year of the program.

The grant is expected to have these results:
- Seed grants of up to $7,500 for five to 10 groups in the Dakotas, Minnesota, Kansas, Nebraska and Wisconsin.
- Technical assistance for the organizations.

Background:
Need for program:
To help neighborhood groups working on significant local projects to develop or improve skills in dealing with problems ranging from administration to housing redevelopment.

Statistics:
People served: members of the groups assisted and those whom they help.
Total budget: $50,000 (for this program).
Project support to date: $344,975 (1979-82).
Grant money goes for: seed funding and technical assistance.

Accomplishments to date:
During the first three years of this program, the Midwest Office has provided more than 55 small grants and technical assistance to organizations working for such objectives as economic development in low-income neighborhoods, organization of senior citizens to meet their housing, Social Security and other needs, reduction of crime and unemployment, training of high school graduates in home rehabilitation and weatherization, improvement of rural health care and housing, and organizing members of an Indian tribe to document land claims and deal with reservation-based problems.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Geri Larkin
Program Associate

1/6/83
ADDITIONAL GRANTS: COMMUNITY RENEWAL

Casa Raza, Inc. ........................................ $ 7,500
San Jose, California

To complete planning of a community-owned solar-energy manufacturing plant. The profit-making business will help pay for Casa Raza's social-service programs, provide jobs for neighborhood residents and support energy conservation in low-income areas.

Civic Action Institute. .............................. $10,000
Washington, DC

To provide partial support for the Neighborhood Assistance Program, a national information and referral service capable of matching emerging community-based organizations with locally-based technical assistance providers.

Community Careers Resource Center .................. $ 500
Washington, DC

To provide partial support for publication of a series of articles on fund-raising strategies for the 1980s in booklet form. The information will be shared with community-based organizations across the country.

Cooperative Assistance Fund (CAF, Inc.) ............ $ 2,000
Washington, DC

To help CAF, Inc., to maintain its status as a public charity with the Internal Revenue Service.

FEAT Foundation ........................................ $ 4,000
Flint, Michigan

For continued support of urban gardens project to help individuals and groups to raise supplemental food supplies on vacant lots.

Kansas City Organization Project/Training Institute (KCOP) ... $ 7,500
Kansas City, Missouri

For partial support of the project for training, research and technical assistance to community leaders in the predominantly minority, low- and moderate-income neighborhoods of Kansas City.
National Association of Neighborhoods. Washington, DC  
$ 5,000

To help meet costs of Conference on Privatization held in Washington, D.C., for state and local officials, business executives and neighborhood leaders. They discussed and disseminated information on how neighborhood-based organizations can provide more effective delivery of public and private services and new jobs for neighborhood residents.

Neighborhood Housing Services of Chicago, Inc. (NHS). Chicago, IL  
$10,000

To analyze the revenue-producing potential of the activities of the Neighborhood Housing Services Redevelopment Corporation, a subsidiary which serves as conventional property manager, syndicator and owner/developer.

North Central Seven Community Organization. Detroit, Michigan  
$10,000

To maintain general support for NCSCO's program to advance citizen action in attacking problems in eight contiguous working class neighborhoods in Detroit.

Small Business Foundation of America, Inc. Waltham, Massachusetts  
$10,000

To help meet the costs of a study on the contribution of high-technology firms to the creation of jobs. The study is being made by Dr. David Birch, director of the Program on Neighborhood and Regional Change at Massachusetts Institute of Technology, Cambridge, Massachusetts.

York Road Planning Area Committee, Inc. Baltimore, Maryland  
$12,500

To help support, through a loan fund, efforts to obtain property control, zoning and financing for several development sites along York Road, a major commercial strip in northeast Baltimore.

University of Notre Dame. Notre Dame, Indiana  
$ 5,000

To help in development of the Neighborhood Research Consortium, a network of over 70 university researchers and neighborhood leaders committed to improvement of public policymaking as it affects neighborhoods. The consortium is housed in the Institute for Urban Studies at Notre Dame.
OPENNESS

We will investigate and, if appropriate, fund programs which show how differing organizations can create better opportunity for the individual to exercise his full human potential through using his rights of citizenship and thereby contribute to expanding opportunities for others and the community as a whole.

The Foundation encourages institutions to try new ideas and new methods to help people meet their own needs. That's a part of the community education process. Activity in 1982 continued in community education, particularly in promoting partnerships between communities and educational structures to ensure community involvement and institutional responsiveness for enriching the quality of life of people and their communities.
Fact Sheet: North Carolina Center for Community Education

Grantee: Appalachian State University  
Amount: $16,000  
Period: 7/1/82 - 6/30/83

Program director: Dr. Paul G. Kussrow, Director  
North Carolina Center for Community Education  
Duncan Hall - Room 346  
Appalachian State University  
Boone, NC 28608  
(704) 262-2215

Mission: Openness

Purpose:
To provide training, information and technical assistance to communities in North Carolina in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to contribute to these results:
- Twenty-four new community school programs and development of community education in five additional school districts.
- Training programs, in cooperation with the State Department of Education and North Carolina A&T State University, at Greensboro, to meet a constantly growing need for community education coordinators.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: the residents of North Carolina.
Total budget: $117,592.
Project support to date: $52,000 (1980-82).
Grant money goes for: administration of Appalachian State's center and the Division of Community Schools in the state department, training and media items.

Accomplishments to date:
Since 1978, with the North Carolina General Assembly appropriating over $3 million a year for community education, the number of community school programs has increased from 333 to over 600 in 122 of the state's 143 school districts.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications

Dr. Pat Edwards  
Program Officer

3/31/82
Fact Sheet: Arizona State University Center for Community Education

**Grantee:** Arizona State University  
**Program director:** Roger D. Farrar, Acting Director  
Center for Community Education  
Arizona State University  
108 Farmer Building  
Tempe, AZ 85281  
(602) 965-6185  

**Amount:** $20,900  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Openness  
**Renewal:** See Facts on Grants 1981, Page 336

**Purpose:**
To provide training, information and technical assistance to communities in Arizona in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Five new community school programs and development of community education in two additional school districts.
- Four mobile seminars, an annual spring/swapshop conference and five in-service meetings for community school directors and other educators.
- Graduate training for four community education fellows.
- Publication of six issues of the center's newsletter.

**Background:**
**Need for program:**
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

**Statistics:**
- People served: the residents of Arizona.
- Total budget: $51,342.
- Project support to date: $1,695,580 (1968-82).
- Grant money goes for: administration, training and media items.

**Accomplishments to date:**
The number of community schools in Arizona has increased from 114 in 1978 to 159. Through doctoral and other advanced training, the center has produced many community education leaders. Research also has been emphasized, along with development of programs in Indian communities.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Dr. Pat Edwards  
  Program Officer

4/23/82
Fact Sheet: Arkansas Community Education Development Association
Center for Community Education

Grantee: Arkansas Community Education Development Association (ACEDA)

Program director: Bob Bell, Executive Secretary
Arkansas Community Education Development Association
2723 Foxcroft Road, Suite 105
Little Rock, AR 72207
(501) 225-1822

Amount: $21,000
Period: 3/1/82 - 2/28/83
Mission: Openness

Renewal: See Facts on
Grants 1981, Page 33

Purpose:
To provide training, information and technical assistance to communities in Arkansas in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Opening of six new community school programs and addition of six school districts to those with community education.
- Dissemination of information on innovative projects carried on by ACEDA's Center for Community Education in the last five years.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: those living in Arkansas.
Total budget: $116,575.
Project support to date: $126,000 (1978-82).
Grant money goes for: administration, public school seed funding and media items.

Accomplishments to date:
Between 1978 and 1981, the number of community schools in Arkansas increased from 60 to 115. The center has advanced the movement by developing local partnerships between schools, government and business.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

4/22/82
Fact Sheet: Implementing School-Based Development Enterprises Project

Grantee: Arkansas Community Education Development Association (ACEDA)

Program director: Bob Bell, Executive Secretary
Arkansas Community Education Development Association
2723 Foxcroft Road, Suite 1
Little Rock, AR 72207
(501) 225-1822

Amount: $64,125
Period: 3/1/82 - 2/28/83

Mission: Openness
Renewal: See Facts on Grants 1981, Page 338

Purpose:
To support the growth of a project in which five rural school districts have sponsored organization of student community-development corporations. The students involved receive vocational and career training meeting their own needs and the needs of their communities.

The grant will contribute to these results:
- Technical assistance by ACEDA, including training of advisory groups set up in the districts.
- Publication by ACEDA of a manual to be called a "Planning, Training and Technical Guide for Community Education/Local School-Based Economic Development."

Background:
Need for program:
To update vocational, managerial and entrepreneurial training in the state's rural areas and demonstrate rural-development possibilities.

Statistics:
People served: high school students and other residents of the five districts.
Total budget: $152,557.
Project support to date: $139,125 (1981-82).
Grant money goes for: salaries and contracts with advisory groups.

Accomplishments to date:
In Mammoth Spring and Pangburn, weekly newspapers have been established; in Clarendon, a movie theater and a swimming beach; in Arkansas City, a photography laboratory that serves both the school and townspeople; in Mountain Pine, a roller-skating rink. Know-how for some of the projects was picked up in high school classes. Some of the students have hired adults to advise them or direct their projects.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Office

5/10/82
Fact Sheet: Institute for Community Education Development

Grantee: Ball State University
Program director: Dr. Ethan Janove, Director
Institute for Community Education Development (ICED)
223 North McKinley
Ball State University
Muncie, IN 47306
(317) 285-5033

Amount: $21,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 343

Purpose:

To provide training, information and technical assistance to communities in Indiana in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 centers for community education under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:

- Forty-five new community school programs and development of community education in 35 additional school districts.
- Workshops for community educators, community members, personnel of state agencies and members of statewide organizations.

Background:

Need for program:

To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:

People served: residents of Indiana.
Total budget: $120,118.
Project support to date: $1,574,762 (1967-82).
Grant money goes for: administration, training and media products.

Accomplishments to date:

In Muncie, Indiana, the institute has developed an in-depth community education project to address community problems. By working with a gradually increasing number of statewide organizations, it has been attempting to broaden the acceptance and outreach of the community education movement.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/4/82
Fact Sheet: Brandon University Center for Community Education

Grantee: Brandon University
Program director: Larry Clark, Chairman
Regional Community Education Project
Rural Community Resources Centre
Brandon University
Brandon, Manitoba R7A 6A9
(204) 728-9520

Amount: $20,000
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:
To develop the program of the new Manitoba Regional Community Education Centre, one of three Canadian centers established or being developed with Foundation help.

The grant is expected to have these results:
- Training of 10 key community education leaders to conduct awareness workshops for 40 communities where assessments of community education needs will be made.
- Development of an interagency approach to promoting community education and development of a multi-media package of resource materials for use in starting community school programs.
- Two major workshops for professional community educators and lay persons experienced in that field.
- Continued publication of a quarterly newsletter.

Background:
Need for program:
To continue development of community education by providing training, information and technical assistance.

Statistics:
People served: residents of Manitoba.
Total budget: $96,930.
Project support to date: $55,000 (1981-82).
Grant money goes for: administration, seed funding of public schools, training and media products.

Accomplishments to date:
In its first year, the center has developed grass-roots awareness of community education through eight community meetings followed by a two-day planning conference where all regions of the province were represented.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

10/29/82
Fact Sheet: Rocky Mountain Center for Community Education

Grantee: Brigham Young Univ.
Program director: Dr. Norman F. Mott, Director

Rocky Mountain Center for Community Education
302 McKay Building
Brigham Young University
Provo, UT 84602
(801) 374-1211

Amount: $47,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 346

Purpose:
To provide training, information and technical assistance to communities in Utah in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Twelve new community school programs.
- Master's-degree training for 20 community education interns.
- Community improvement and enrichment programs.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Utah.
Total budget: $276,409.
Project support to date: $1,770,652 (1968-82).
Grant money goes for: administration and training.

Accomplishments to date:
The center has developed a program in which the master's-degree interns undergo training by serving as directors of community school programs, which totaled 318 in 1981, and through assignments in state education offices, community colleges and other agencies working to advance community education. The center has developed support by many local and statewide organizations and assists in furthering the Utah Community Progress Program.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/3/82
Fact Sheet: California State Department of Education - Center for Community Education

Grantee: California State Department of Education

Program di. to: Bruce Braciszewski, Director
Center for Community Education
California State Department of Education
721 Capitol Mall
Sacramento, CA 95814
(916) 445-1703

Amount: $31,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See actions on
Grants 1981, Page 347

Purpose:
To continue efforts to integrate community education into the state's School Improvement Program (SIP). The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Ten new community school programs in SIP schools and development of community education in five additional school districts that are part of SIP.
- Monitoring and publicizing of activities at demonstration sites where SIP is expanded to include community education.
- Development and distribution of a manual on strategies to make community education part of SIP.
- Experience for at least six education interns in the expansion project.

Background:
Need for program:
To help meet a goal of merging SIP and community education objectives and creating total community involvement in the K-12 system. Over half of the state's schools participate in SIP.

Statistics:
People served: residents of communities taking part in SIP.
Total budget: $69,780.
Project support to date: $64,000 (1981-82).
Grant money goes for: administration, training and media products.

Accomplishments to date:
Merging of community education and SIP got underway in 1981-82 after the State Board of Education made community education a major priority. Development of the manual and a filmstrip was started and a task force has organized a broad-based California State Community Education Council.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

4/22/82
Fact Sheet: Center for Human Resource Development - Center for Community Education

**Grantee:** Center for Human Resource Development (CHoRD)  
**Amount:** $15,874

**Program director:** Dr. Lou J. Piotrowski, Director  
Center for Community Education  
Center for Human Resource Development  
P. O. Box 8945  
Moscow, ID 83843  
(208) 882-8519

**Period:** 7/1/82 - 6/30/83

**Mission:** Openness

**Purpose:**
To provide training, information and technical assistance to communities in Idaho in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Formation of a Community Education Technical Assistance Network to serve school districts, community organizations and other groups.
- Addition of one community school program and development of community education in one additional school district.

**Background:**
**Need for program:**
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

**Statistics:**
- People served: the residents of Idaho.
- Total budget: $15,874.
- Project support to date: $23,500 (1981-82).
- Grant money goes for: administration, training and media items.

**Accomplishments to date:**
Idaho, formerly served through centers in adjacent states, lacked community education leadership for several years. CHoRD was organized in 1979 and began sponsoring community-based projects. Piotrowski, an experienced community educator, joined CHoRD in 1980 for part-time service in that capacity and formal development of a center was started in 1982 with Foundation help.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications  

Dr. Pat Edwards  
Program Officer

4/22/82
Fact Sheet: Central Michigan University Center for Community Education

Grantee: Central Michigan University
Program director: Dr. Hugh Rohrer, Director
                Center for Community Education
                214 Rowe Hall
                Central Michigan University
                Mt. Pleasant, MI 48859
                (517) 774-3841

Amount: $47,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 349

Purpose:
To provide training, information and technical assistance to communities in the upper half of Michigan's Lower Peninsula and all the Upper Peninsula in starting or improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Efforts to develop new community school programs.
- A number of inservice meetings for community educators served by the center.
- Assignment of 15 community education interns to school districts.
- Distribution of a survival-skills handbook for community educators.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: the residents of the center's service area.
Total budget: $111,090.
Project support to date: $186,240 (1979-82).
Grant money goes for: administration, training and media items.

Accomplishments to date:
Recession conditions in Michigan have made it difficult to develop new community school programs during the 1981-82 school year, but most of the populous areas in the center's service region have community education services. As of June 30, 1980, there were 689 community schools in 148 school districts.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

4/23/82
Fact Sheet: College of St. Thomas Center for Community Education

Grantee: College of St. Thomas
Program director: Dr. Thomas L. Fish, Director
Community Education Center
Box 4004
College of St. Thomas
St. Paul, MN 55105
(612) 647-5352

Amount: $52,000
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:

To provide training, information and technical assistance to communities in Minnesota in starting or improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Fifteen new community school programs and development of community education in 15 additional school districts.
- Continuation of an internship program offering stipends for graduate students and community representatives who will work for citizen involvement in community education and in developing programs.
- A statewide training program for community school directors.

Background:

Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
- People served: residents of Minnesota.
- Total budget: $144,415.
- Project support to date: $281,500 (1978-83).
- Grant money goes for: administration, training and media items.

Accomplishments to date:
A combination of state and local tax support has brought such swift development of community education in Minnesota that training of program directors must be given high priority. The internship program has been carried on since 1978. Another innovative project is an annual six-state conference for school advisory council members.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Dr. Pat Edwards
  Program Officer

5/3/82
Fact Sheet: Colorado State University Center for Community Education

Grantee: Colorado State University  
Program director: Dr. Charles F. Porter, Director  
Education Department  
Colorado State University  
Fort Collins, CO 80523  
(303) 491-6289

Amount: $29,000  
Period: 7/1/82 - 6/30/83  
Mission: Openness

Purpose:

To provide training, information and technical assistance to communities in Colorado in starting or improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:

- Thirteen new community school programs and development of community education in five additional school districts.
- Sponsorship of a statewide community education planning meeting and a one-day workshop for community educators on facilitating skills.
- Four mini-grants to school districts or other agencies for individual or group training opportunities with possible state or national impact.
- Four cooperative community education internships in schools, colleges or non-profit community education agencies.

Background:

Need for program:

To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:

People served: residents of Colorado.
Total budget: $57,315.
Project support to date: $109,520 (1979-82).
Grant money goes for: administration, training, public school seed funding and media items.

Accomplishments to date:

The number of community school programs in Colorado has increased from 34 in 1978 to 48.

Foundation contact person:

Judy Y. Samelson  
Director of Communications

Dr. Pat Edwards  
Program Officer

5/5/82
Fact Sheet: Rhode Island Center for Community Education and Citizen Participation

Grantee: Community College of Rhode Island

Program director: Rosemary Zins, Director
Rhode Island Center for Community Education and Citizen Participation
Flanagan Campus
Community College of Rhode Island
Louisquisset Pike
Lincoln, RI 02865
(401) 333-7074

Amount: $18,500
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:
To provide training, information and technical assistance to communities in Rhode Island in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
• Four new community school programs and development of community education in three additional school districts.
• Ongoing work to establish a network of educational institutions and community-based organizations to promote community education and citizen participation.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Rhode Island.
Total budget: $35,413.
Project support to date: $53,105 (1981-82).
Grant money goes for: administration, public school seed funding and training.

Accomplishments to date:
In its first year of Foundation support, the center has started development of the network emphasizing a community/citizen approach. The state has 11 community schools.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/17/82
Fact Sheet: Community Education Development Centre

| Grantee: Coventry, England, Department of Education | Amount: $60,000 |
| Program director: John Rennie, Director | Period: 1/1/83 - 12/31/83 |
| Community Education Development Centre | Mission: Openness |
| Briton Road | Renewal: See Facts on |
| 011-203-440814 | |

Purpose:
To continue support of the training program of the Community Education Development Centre, which serves all of the United Kingdom (England, Wales, Scotland and Northern Ireland).

The grant is expected to have these results:
- Continued development and application of new approaches to community education training.
- Training and information programs throughout the United Kingdom.

Background:
Need for program:
Community education is at an advanced stage in many parts of the United Kingdom. Through its training program, the center serves as a unifying force. The center is supported by the Bernard van Leer Foundation of the Netherlands and the City of Coventry as well as the Mott Foundation.

Statistics:
- People served: the residents of the United Kingdom and, through various contacts, community educators in the United States.
- Total budget: $60,000 (for the training program).
- Project support to date: $222,918 (1980-82).
- Grant money goes for: salaries, travel, office expenses and publicity and training materials.

Accomplishments to date:
The center has established a monthly newsletter, NETWORK, and a quarterly journal that provide broad outreach in dissemination of material on community education. A series of educational packages have been planned, covering such subjects as homes-school relations, work with the elderly and work with the young unemployed. The center joins in many conferences sponsored by organizations in other fields.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Dr. Pat Edwards
  Program Officer

1/24/83
Fact Sheet: Eastern Michigan University Center for Community Education

Grantee: Eastern Michigan University
Program director: Dr. Donna M. Schmitt, Director
               Center for Community Education
               101 Boone Hall
               Eastern Michigan University
               Ypsilanti, MI 48197
               (313) 487-2137

Amount: $48,991
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 358

Purpose:
To provide training, information and technical assistance to communities in the southern half of Michigan's Lower Peninsula in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Twenty new community school programs and development of community education in 10 additional school districts.
- Training programs serving future community school directors, school district and agency personnel involved in community education, teacher-education students and community members. Fourteen incentive grants will be made to school districts to support staff training through the center.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of the southern half of Michigan's Lower Peninsula.
Total budget: $89,064.
Project support to date: $1,882,071 (1969-82).
Grant money goes for: administration, training and media items.

Accomplishments to date:
Nearly two-thirds of the 342 school districts in the center's service area have community education programs. To meet the need for leadership, the center has developed its program of pre-service, short-term and long-term training.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/4/82
**Fact Sheet: Visiting Professor of Community Education**

**Grantee:** Eastern Michigan University  
**Amount:** $128,800  
**Period:** 7/1/82 - 6/30/83  
**Program director:** Dr. Peter Clancy  
**Mission:** Openess

**Purpose:**
To provide a university base for research on the directions likely to be taken by the community education movement and ways to put the results of the study into effect.

The grant is expected to have these results:
- Continued collection of data on the impact of community education on the achievement of students in 13 schools.
- An ongoing study of the cost-effectiveness of community education in Florida and of the feasibility of correlating this study with another in New Jersey.

**Background:**
Need for program:
To develop verifiable evidence that community education leads to increased citizen involvement in community affairs along with improvement in community life, student skills and cost-effectiveness of educational and social services.

**Statistics:**
- People served: all those reached by community education.
- Total budget: $128,800.
- Project support to date: $626,619 (1979-82).
- Grant money goes for: salaries, travel, printing and publishing, contracted research services, equipment, and office supplies and services.

**Accomplishments to date:**
Since the visiting professorship was established in 1979, results of other community education research have been accumulated and analyzed and studies begun on cost-effectiveness and impact on student achievement (see above).

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Dr. Pat Edwards  
  Program Officer

5/3/82
Fact Sheet: Community Education Development Project

Grantee: Flint Board of Education  
Amount: $199,460

Program director: Daniel Cady  
Period: 7/1/82 - 6/30/83

Administration Building  
Flint Community Schools  
923 East Kearsley Street  
Flint, MI 48503  
(313) 762-1211

Mission: Openness

Purpose:
To allow the Flint Community Schools to continue increasing their capabilities and capacity to demonstrate leadership in the field of community education.

Relationship to existing programs:
This is one of many community education projects sponsored by the Foundation throughout this country and abroad.

The grant is expected to have these results:
- Consolidation of three long-standing Flint community education programs: Media Development, Conferences and Visitations, and Leadership and Inservice, streamlining their efforts and tying them into the line operation of the school system.
- Adjustment of the changing role of community school directors.
- Establishment of the Flint schools within the national network of community education centers.
- Cosponsorship with Flint's National Center for Community Education of visitations, exhibits and programs, including conferences on programs for senior citizens, family-life services and interagency cooperation.

Background:
Need for program:
Through school and community-based partnerships, the Flint schools provide valuable insights into the community education concept, particularly in the areas of dwindling resources, falling enrollments and an aging population. This project contributes directly to the development and renewal of leadership in these school-community issues.

How it meets Foundation objectives:
- Should increase community, citizen and staff participation in school programs.
- Should contribute to accessibility of the schools and improve the schools' responsiveness to the community.
- Should lead to community improvement.
- Should develop leadership in the school community.
Statistics:

People served: residents of Flint.

Total budget: $199,460.

Grant money goes for: salaries, contracted services, travel, office supplies, printing and administration.

Accomplishments to date:

The Flint schools, which initiated community school visitation programs, have been host in the past 20 years to well over 100,000 persons who came from foreign countries as well as communities in this country. The system gave the first national workshop on community education, pioneered in creating media materials supporting the development of community education, and helped to establish the National Community Education Association.

What they say:

"Combining three FBE projects into one will result in more productive, effective use of Foundation funding coupled with greater impact on the functioning of community education within the FBE system." --Dr. Pat Edwards, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer
Fact Sheet: Elementary Community School Activity

Grantee: Flint Board of Education

Program director: Marianne R. Kugler
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1256

Amount: $236,346
Period: 7/1/82 - 6/30/83

Mission: Openness

Renewal: See Facts on Grants 1981, Page 362

Purpose:
To continue support of a program serving all of Flint's 38 elementary school neighborhoods, offering enrichment, educational and recreation classes and activities for a population ranging from pre-school children to senior citizens. Community school directors, who work with advisory councils in planning activities, provide referral and counseling services as well as information on jobs, housing, crime, and other aspects of urban living. Counselors are also responsible for programmed community use of school facilities and the delivery and coordination of community services. Volunteer services include tutoring for children and assistance for the handicapped. Summer programs include educational, social and recreational activities for elementary-age children, along with family participation in the Flint Olympian and CANUSA Games.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Rebecca Hutton
Program Associate

5/21/82
Fact Sheet: Secondary Community School Activities

Grantee: Flint Board of Education

Program director: Thomas Herron
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1238

Amount: $144,132
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants T981, Page 364

Purpose:
To contribute partial support for maintaining and strengthening the community education programs and activities in 13 Flint secondary schools. The program, through the supervision of community school directors, offers educational, enrichment, and recreation activities for persons of all ages, community services for students and community residents, and opportunities for citizens to take part in program development through advisory councils. Community school directors are the channel through which services of community agencies and volunteer organizations become available to the school community. Community school directors also work to improve classroom learning experiences for students. They encourage widespread participation in such community activities as the Flint Olympian and CANUSA Games and the Flint Winter Games.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Rebecca Hutton
Program Associate

5/21/82
Fact Sheet: Georgia Southern College Center for Community Education

Grantee: Georgia Southern College
Program director: Ed Brown, Director
Center for Community Education
Landrum Box 8143
Georgia Southern College
Statesboro, GA 30460
(912) 681-5200

Amount: $36,000
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:
To provide training, information and technical assistance to communities in Georgia in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year. Georgia Southern replaces Valdosta State College as grantee for Georgia.

The grant is expected to have these results:
- Sixteen new community school programs and development of community education in eight additional school districts.
- Strengthening of a cooperative approach by a state network of centers.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Georgia.
Total budget: $105,794 (for four centers).
Project support to date: $226,889 (1978-82), including grants to Valdosta State.
Grant money goes for: administration of four centers, seed funding of public schools, training and media products.

Accomplishments to date:
The state has a new center, operated by the recently organized Innovative Enterprises, Inc., Valdosta, which represents planning commissions, cooperative education agencies, the state's Office of Community Affairs and all the other centers. Expected result: an alternative program model.

Foundation contact persons:
Judy Y. Sarelson
Director of Communications

Dr. Pat Edwards
Program Officer

6/24/82
Fact Sheet: Atlanta Urban Community Education Project

Grantee: Georgia State University

Program director: Dr. Douglas F. McKittrick

Project Director
Urban Life Center
Georgia State University
Box 313, University Plaza
Atlanta, GA 30303
(404) 658-2841

Amount: $54,984
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 368

Purpose:
To expand a program developed at Atlanta's George Washington Carver High School as a model for urban community education. This is a consortium project of Georgia State University, Atlanta University and the Atlanta Public Schools.

The grant is expected to have these results:
- Replication of the program at Atlanta's Archer High School and possibly one other school.
- A presentation at the annual conference of the National Community Education Association in Atlanta.

Background:

Need for program:
To show how an exemplary program, which has brought improvement in both a school and its neighborhood, can be used as a model in other urban neighborhoods and communities.

Statistics:

People served: residents of Atlanta areas served by the schools involved.
Total budget: $93,920.
Project support to date: $149,338 (1980-82).
Grant money goes for: salaries, consultants' fees, travel, graphics and printing, office supplies and services, and related costs.

Accomplishments to date:

Carver High School developed a program bringing reversal of a situation marked by poor attendance, a high failure rate, lack of job opportunities and poor community support. In the consortium project, the program has been researched and the school made the focus of cooperative efforts by agencies, services and businesses to improve the life of the community.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

6/1/82
### Fact Sheet: Community Education Planning and Program Development

<table>
<thead>
<tr>
<th>Grantee:</th>
<th>Health and Welfare Planning Association</th>
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<tbody>
<tr>
<td>Project director:</td>
<td>Nancy Wells, Project Director</td>
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<tr>
<td></td>
<td>Health and Welfare Planning Association (HWPA)</td>
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<td></td>
<td>200 Ross Street</td>
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<td>Pittsburgh, PA 15219</td>
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<td>(412) 392-3100</td>
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| Amount:             | $50,000                                  |
| Period:             | 5/1/82 - 4/30/83                         |
| Mission:            | Openness                                 |
| Renewal:            | See Facts on Grants 1981, Page 333        |

### Purpose:

To demonstrate the viability of a comprehensive community education project in inner-city Pittsburgh, Pennsylvania.

The grant is expected to have these results:
- Increase the level and quality of community involvement in planning and providing programs and services in the demonstration areas.
- Facilitate increased use of existing public facilities by the community.
- Expand awareness and participation in the community education process throughout the city.
- Plan for future implementation of community education in Pittsburgh.

### Background:

Need for program:
To help the Pittsburgh School System become more responsive to the needs of school children and community residents, especially those in the inner city, and improve the quality of life through school-neighborhood partnerships.

### Statistics:

- People served: residents of Pittsburgh.
- Total budget: $91,000.
- Project support to date: $92,500 (1981-82).
- Grant money goes for: personnel, office supplies, travel and administration.

### Accomplishments to date:

A city-wide community education commission was established, a city-wide needs assessment survey was completed, and two areas were selected as demonstration sites for community education programs. An inventory of existing facilities, programs, and services was completed, and the community education concept was promoted to agencies and organizations through speeches and printed materials.

### Foundation contact persons:

- Judy Y. Samelson
  Director of Communications

- Dr. Pat Edwards
  Program Officer

5/27/82
**Fact Sheet: Illinois State Board of Education - Center for Community Education**

**Grantee:** Illinois State Board of Education

**Program director:** George Pintar, Facilitator
Center for Community Education
Illinois Office of Education
100 North First Street
Springfield, IL 62777
(217) 782-5235

**Amount:** $15,000

**Period:** 7/1/82 - 6/30/83

**Mission:** Openness

**Renewal:** See Facts on Grants 1981, Page 369

**Purpose:**
To provide training, information and technical assistance to communities in Illinois in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Seventeen new community school programs and development of community education in 12 additional school districts.
- Four training workshops for interagency councils and a futures-invention workshop for the 15 community colleges in the Illinois Community Education Development Consortium.

**Background:**

Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

**Statistics:**
- People served: residents of Illinois.
- Total budget: $45,670.
- Project support to date: $65,768 (1980-82).
- Grant money goes for: administration, training and media products.

**Accomplishments to date:**
The number of community schools in Illinois has increased from 59 to 111 since 1978. The center has developed a multi-agency approach to providing services and is one of those that use senior citizens as community school directors.

**Foundation contact persons:**
- Judy Y. Samelson
  Director of Communications

5/14/82
Fact Sheet: School Councils

Grantee: Institute for Responsive Education
Amount: $80,000

Program director: Dr. Don Davies, President
Period: 7/1/82 - 6/30/83
Institute for Responsive Education
Mission: Openness
704 Commonwealth Avenue
Renewal: See Facts on
Boston, MA 02215
Grants 1981, Page 370
(617) 353-3309

Purpose:
To strengthen citizen participation in education and make public education more effective through school councils.

The grant is expected to have these results:
- Support for grass-roots efforts to improve the instructional effectiveness of public schools. This will include broadening the information base needed to understand how schools improve.
- An increase in public understanding and support for concepts and practices of community education. How the practices can be used to increase participation of parents and other citizens in improving schools will be demonstrated as an example for the nation.

Background:
Need for program:
To spread the school-council concept as a means of providing a structure bringing educators, parents and other community interests together to share information, identify needs, allocate resources and mobilize community-wide efforts to improve schools and reverse a situation that, in Davies's words, finds schools "in deep trouble."

Statistics:
People served: all those interested in improving public education.
Total budget: $80,000.
Project support to date: $307,208 (1979-82).
Grant money goes for: salaries, conferences and travel, field projects, support and office expenses.

Accomplishments to date:
While assisting state-mandated school councils in California, Florida and South Carolina during the last three years, the institute has developed a national network of citizen and school groups working for school improvement.

Foundation contact persons:
Judy Y. Samelson
Dr. Pat Edwards
Director of Communications
Program Officer

6/3/82
Fact Sheet: Iowa Center for Community Education

Grantee: Iowa Department of Public Instruction

Program director: Joseph P. Herrity
Community Education Consultant
Iowa Department of Public Instruction
Grimes State Office Building
Des Moines, IA 50319
(515) 281-3290

Amount: $20,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 371

Purpose:

To provide information, training and technical assistance to communities in Iowa in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:

- Fifteen new community school programs and development of community education in three additional school districts.
- Development of networks for cooperative efforts with six statewide agencies and organizations sharing interests with community educators in community development and human services.

Background:

Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:

People served: residents of Iowa.
Total budget: $44,104.
Project support to date: $95,700 (1979-82).
Grant money goes for: administration, public school seed funding, training and media items.

Accomplishments to date:
The Iowa center was started as a partnership between the Department of Public Instruction and two school districts, one urban and one rural. Since 1978, the number of community school programs in the state has grown from 81 to 103.

Foundation contact person:

Judy Y. Samelson
Director of Communications

5/5/82
**Fact Sheet: Kentucky Department of Education - Center for Community Education**

**Grantee:** Kentucky Department of Education  
**Program director:** H. Gippy Graham, Director  
Community Education Unit  
Kentucky Department of Education  
Capital Plaza Tower  
Frankfort, KY 40601  
(502) 564-3921  

**Amount:** $16,000  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Openness  
**Renewal:** See Facts on Grants 1981, Page 373

**Purpose:**
To provide training, information and technical assistance to communities in Kentucky in starting or improving community education programs. The grant is one of over 50 being made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Ten new community school programs and development of community education in five additional school districts.
- Strengthening of a state network support system, which includes higher education units and the Cooperative Extension Service, and local school advisory councils.

**Background:**
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 by mid-1984.

**Statistics:**
People served: residents of Kentucky.  
Total budget: $61,911.  
Project support to date: $92,560 (1979-82).  
Grant money goes for: administration, training and media items.

**Accomplishments to date:**
The Kentucky center is one of those that have pioneered in the use of senior citizens as community school directors. The state now has about 100 community school programs. Most of its development of community education has come since 1975.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications  
Dr. Pat Edwards  
Program Officer

5/6/82
Fact Sheet: Long Island University Center for Community Education

Grantee: Long Island University

Program director: Robert A. Luton, Director
The Center for Community Learning
The C. W. Post Center
Long Island University
Greenvale, NY 11548
(516) 299-2245

Amount: $15,000
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:
To provide training, information and technical assistance to communities in New York State, particularly those on Long Island, in starting or improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Three new community school programs and development of community education in three additional school districts.
- Assistance to the New York City school system in developing a community education program as a means to meet changing needs.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of New York State.
Total budget: $54,070.
Project support to date: $30,000 (1981-82).
Grant money goes for: administration and training.

Accomplishments to date:
The center, established in 1979, is emphasizing development of a network of persons prepared to work together and with the center to create "educative communities" to deal with significant problems. Responsibility for advancement of community education in the state is shared with a center in the New York Department of Education at Albany.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

4/23/82
Fact Sheet: Inter-American Center for Community Education (IACCE)

Grantee: National Association of the Partners of the Alliance, Inc. (Partners of the Americas)

Program director: James T. Cooney, Director
Inter-American Center for Community Education
1424 K Street, NW
Washington, DC 20005
(202) 628-3300

Amount: $375,000
Period: 10/1/82 - 12/31/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 381

Purpose:
To continue support of the Inter-American Center's program to develop and advance community education in Central and South America and the Caribbean area in cooperation with the people-to-people programs of the Partners of the Americas. This is the Foundation's fourth grant for the center started in 1979.

The grant is expected to have these results:
- Continuation of a small-grants program for community-development projects that help to meet pressing social needs and improve the quality of life.
- Ongoing support for fellowships at the center in Washington for Latin American community educators.
- Establishment of a regional community education center at Cali, Colombia, to serve Spanish-speaking South America.

Background:
Need for program:
To foster community-based learning and build on the social progress and international understanding achieved through partnerships between states in this country and Latin America.

Statistics:
People served: those in Latin America and, indirectly, many North Americans.
Total budget: $375,000.
Project support to date: $1,322,500 (1979-82).
Grant money goes for: administrative and program costs.

Accomplishments to date:
The second of five regional centers to serve Central and South America and the Caribbean has been established on St. Lucia, one of the small islands in the Eastern Caribbean. The first was opened in Belo Horizonte, Brazil.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

10/11/82
Fact Sheet: Block Grant Monitoring

Grantee: National Committee for Citizens in Education

Program director: Carl L. Marburger
Senior Associate
National Committee for Citizens in Education
Wilde Lake Village Green, Suite 410
(301) 997-9300

Purpose:

To develop and distribute information on federal/state and local education funding shifts to parents and public-interest groups.

Relationship to existing programs:

This program serves the community education-related projects supported by the Foundation through the national network of community education centers. All materials developed through the program will be disseminated to the network.

The grant is expected to have these results:

- Provide information about the new block grant law and the potential it holds for parent and public interest groups at state and local levels.
- Monitor state departments of education implementation of the law.
- Develop a clearinghouse of information on state activities concerning the new law.
- Enlist parent/citizen groups to share the implementation of the new block grant law in several key states, providing systematic outreach to these groups and those in other states.
- Maintain close ties with the National Coalition for Parent Involvement in Education, an alliance of all national organizations interested in education.

Background:

Need for program:

In its recent budget-cutting actions, Congress consolidated over 30 federal education programs, and shifted the authority to determine how program funds will be spent from the federal to the state and local levels. At the request of the Reagan Administration and many school administrators, all provisions for parent advisory councils, public access to records, public hearings, complaint procedures and procedural safeguards in the consolidated programs have been eliminated. This project will attempt to restore some responsiveness from the state and local levels of government to their constituencies.
How it meets Foundation objectives:

- Supports community-based education and citizen roles in education.
- Works for openness of governmental institutions, and responsiveness of officials to community education.
- Should give focus to scattered, state-by-state education expenditures.

Statistics:

People served: professionals and participants in the community education field.

Total budget: $50,000.

Grant money goes for: personnel, equipment, travel, and office supplies.

Accomplishments to date:

An established public-interest group dedicated solely to advocating parent and public involvement in the nation's public schools, the National Committee for Citizens in Education has almost 400 local and state parent or civic groups in its informational network. The committee operates a toll-free number for advice and information and publishes a newspaper and several brochures each year.

What they say:

"Even with federal education grant consolidation and simplification, our schools will remain complex, diverse, and in great need of public participation and support. Federal grant consolidation can provide a new stimulus for the necessary citizen involvement where it is most needed -- at the state and local level."

--Carl L. Marburger.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer
Fact Sheet: National Community Education Association - General Purposes

Grantee: National Community Education Association

Program director: Dr. Paul W. Tremper
   Executive Director
   National Community Education Association (NCEA)
   1201 16th Street, NW, Suite 305
   Washington, DC 20036
   (202) 466-3530

Amount: $75,000
Period: 1/1/83 - 12/31/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 382

Purpose:
To continue general support of the National Community Education Association, which provides leadership and direction in community education development through service, advocacy, publications and training.

The grant will contribute to these results:
- Leadership of a National Agenda Task Force in putting before community educators the issues considered most important to the future of the movement, followed by adoption and implementation of the agenda.
- Continuing increase in NCEA membership.
- Improvement in NCEA publications.

Background:
Need for program:
   To provide a coordinated national voice for community education.

Statistics:
People served: lay and professional participants in community education.
Total budget: $509,700.
Project support to date: $150,000 (1981-82).
Grant money goes for: general support.

Accomplishments to date:
During 1982, the first National Community Education Day, expected to become an annual observance, is being celebrated as part of American Education Week. NCEA and two other national education groups have formed a Joint Task Force on Creating Greater Confidence in Public Schools. NCEA has developed a brochure entitled "A Strong Nation Needs Strong Schools -- And Community Schools Are Strong Schools," and has distributed thousands of copies.

Foundation contact persons:
Judy Y. Sameison  
Director of Communications

Dr. Pat Edwards  
Program Officer

11/8/82
Fact Sheet: National Community Education Clearinghouse

Grantee: National Community Education Association (NCEA)

Program director: Dr. Paul W. Tremper
Executive Director
National Community Education Association
1201 16th Street, NW, Suite 305
Washington, DC 20036
(202) 466-3530

Amount: $75,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 384

Purpose:
To continue operation of the National Community Education Clearinghouse as the movement's only information-sharing and resource center in the country.

The grant will have these results:
- Maintenance of response/referral service that deals with 200 to 350 requests per month. Some requests are met through NCEA publications, the Community Education Journal and Community Education Today.
- Review and enlargement of the clearinghouse data base. The feasibility of installing a computerized retrieval system will be explored.
- Continued outreach to create a larger body of clients.
- Development of linkages between Foundation-supported agencies to determine needs for dissemination of products generated.
- Analysis of requests to provide current profiles of research, development and training needs.

Background:
Need for program.
To meet an increasing need for exchange of information.

Statistics:
People served: community educators and all those reached by the movement.
Total budget: $75,000.
Project support to date: $493,098 (1979-82).
Grant money goes for: salaries, administration and personnel.

Accomplishments to date:
The clearinghouse, formerly operated by a private contractor with federal support, has received and processed about 10,000 requests for information since its establishment in 1977.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

4/16/82
Fact Sheet: National Community Education Leadership Development

Grantee: National Community Education Association (NCEA)  
Amount: $367,000

Program director:  
Dr. Duane Brown, Director  
National Center for Community Education  
1017 Avon Street  
Flint, MI 48503  
(313) 238-1161

Period: 7/1/82 - 6/30/83

Mission: Openness

Purpose:

To coordinate leadership and other community education training programs sponsored by the Foundation under the direction of the National Community Education Association, Washington, D.C. (The only Foundation-supported program not brought under the NCEA umbrella for 1982-83 is a Mobile Training Institute operated by the Northwest Community Education Development Center at the University of Oregon.)

Relationship to existing programs:

It is part of the community school/community education movement supported by the Foundation through a national network of community education centers, an inter-American center serving Latin America, and centers in Canada and the United Kingdom.

The grant will have these results:

- Annual Eastern and Western Community Education Leadership Renewal Institutes for men and women in community education leadership positions whose work has effect on national, regional and/or state levels.
- Two two-day meetings of the Mott Foundation Individual Renewal Task Force to continue planning of individual community education leadership renewal experiences, such as sabbaticals.
- Continuation of short-term training programs at the national center, serving people ranging from laymen with little or no knowledge of community education to experienced community educators. These programs will include: four two-week orientation workshops; five one-week "intact-group" workshops, each for persons from one community; five one-week special-topic/skill-building workshops for leaders in the field, and two two-week, invitational sessions for community educators on existing or developing issues. As need arises, workshops may also be offered in other localities.
- Continuation of work to develop a monograph on the state of the art of community education as it has emerged during the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year. The monograph will summarize various evaluations, describe exemplary programs, explore a number of issues and generally cover the broadening of community education knowledge occurring during those years.
Background:

Need for program:
To bring about coordination of community education leadership training and planning for expansion of such training, thus resolving concerns expressed by the NCEA board of directors and the Office of Community Education in the U.S. Department of Education.

How it meets Foundation objectives:
- Should help to improve the top leadership in the field, bringing further advancement of community education.
- Adds to community education leadership at the local level while broadening grass-roots knowledge of the movement and participation at that level.

Statistics:

People served: men and women newly interested in community education and others with experience and leadership roles at the local, state, regional or national levels.

Total budget: $367,000.

Grant money goes for: salaries, operation of the national center and other administrative costs, the leadership-renewal institutes, short-term training, staff travel, committee and task force meetings.

Accomplishments to date:

None under the grant for coordination of leadership and other training programs. However, as indicated above, the programs have been offered through Foundation funding of several agencies.

What they say:

"If community education is to continue moving forward in a meaningful direction, it is imperative that upper-echelon leaders remain updated and zealous, for the alternative to this is stagnation and maintenance only. Thus, the National Center for Community Education wants to provide the opportunity for leaders to meet together and have dialogue for the purpose of gaining new insights, to seek and agree on new directions, and to 'renew themselves' and their enthusiasm for community education." --Dr. Duane Brown, commenting on the short-term workshops planned for staffs of centers for community education and other leaders.

Future plans:

To coordinate all Foundation-supported community education training programs, now existing or started later, through the NCEA.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

4/21/82
Fact Sheet: Nevada State Department of Education - Center for Community Education

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<th>Grantee:</th>
<th>Nevada State Department of Education</th>
<th>Amount:</th>
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<td>Program director:</td>
<td>Jerry O. Nielsen, Consultant</td>
<td>Period:</td>
<td>7/1/82 - 6/30/83</td>
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<td>Adult, Continuing and Community Education</td>
<td>Mission:</td>
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<tr>
<td>Capitol Complex</td>
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<tr>
<td>400 West King Street</td>
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<td>Carson City, NV 89710</td>
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<td>(702) 885-3133</td>
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**Purpose:**

To provide training, information and technical assistance to communities in Nevada in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant will have these results:

A statewide community education seminar/training program in the Las Vegas area. The program, to be conducted by Clark County Community College, Las Vegas, will be aimed at educating community members in community education processes and developing leadership and commitment among citizens in behalf of the movement.

**Background:**

Need for program:

To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

**Statistics:**

People served: the residents of Nevada.

Total budget: $28,800.

Project support to date: $30,000 (1981-82).

Grant money goes for: administration, training and media items.

**Accomplishments to date:**

During 1981-82, its first year of direct Foundation funding for community education, the Department of Education generated support for the movement by sponsoring a statewide seminar in Reno that attracted 66 representatives of 24 agencies and organizations working in the human-service area.

**Foundation contact persons:**

| Judy Y. Samelson | Dr. Pat Edwards |
| Director of Communications | Program Officer |

4/23/82
Fact Sheet: New Jersey Department of Education - Center for Community Education.

Grantee: New Jersey Department of Education
Program director: Ronald Butcher, Director
Office of Community Education
3525 Quakerbridge Road
Trenton, NJ 08619
(609) 292-6370

Amount: $15,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 389

Purpose:
To provide training, information and technical assistance to communities in New Jersey in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Twenty new community school programs and development of community education in 10 additional school districts.
- Continued assistance of a support network involving the center, Glassboro State College and two of the state's educational improvement centers.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of New Jersey.
Total budget: $134,200.
Project support to date: $79,234 (1978-82).
Grant money goes for: administration, training and media products.

Accomplishments to date:
The center has adopted a system under which a steering committee representing the support network, the center, the state's Office of General Adult Education and the Association for Community Education-New Jersey is organized in each locality where a program is under development.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/14/82
Fact Sheet: New Mexico Association for Community Education
Center for Community Education

Grantee: New Mexico Association for Community Education
Amount: $17,500

Program director: Dr. Martin L. Berman, Director
Center for Community Education
New Mexico Association for Community Education
513 Sixth Street
Albuquerque, NM 87196
(505) 247-2329
Period: 7/1/82 - 6/30/83

Mission: Openness
Renewal: See Facts on Grants 1981, Page 390

Purpose:
To provide information, training and technical assistance to communities in New Mexico in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended one year.

The grant is expected to have these results:
- Ten new community school programs and development of community education in five additional school districts.
- An increase in assistance by the center and the association to Indian and Mexican-American communities.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of New Mexico.
Total budget: about $92,000.
Project support to date: $35,500 (1981-82).
Grant money goes for: administration, public school seed funding, training and media items.

Accomplishments to date:
As part of its effort in developing programs, this center, in its first year, has worked among Pueblo, Zuni and Jicarilla Apache Indians. Workshops have been given around the state and the center was represented at a joint meeting of its parent association and the New Mexico Park and Recreation Association.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Pat Edwards
Program Officer
Fact Sheet: Community Education Resource Centers

Grantee: New York City Board of Education

Program director: Esta J. Borden, Coordinator
Community Education Resource Centers Project
Chancellor's Office
New York City Board of Education
110 Livingston Street
Brooklyn, NY 11201
(212) 596-4176

Amount: $225,000
Period: 10/1/82 - 9/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 392

Purpose:
To continue partial support of the Community Education Resource Centers (CERC) Project to establish community education in the nation's largest school system.

The grant is expected to have these results:
- Development of programs in the second group of five schools chosen as community education resource centers.
- Assistance for the new centers in developing their own funding sources.
- Efforts to create broad citizen participation in their activities.

Background:
Need for program:
To make New York's schools more responsive to the needs of the city's swiftly changing population through partnerships between schools and their neighborhoods to develop educational, recreational, cultural and human-service activities.

Statistics:
People served: residents of 10 neighborhoods that now have resource centers.
Total budget: $523,295.
Project support to date: $411,840 (1981-82).
Grant money goes for: salaries, travel, conferences, evaluation and other costs.

Accomplishments to date:
Coordinators and advisory councils for each of the centers have been trained; adult education and occupational classes have been offered; a number of organizations have been asked to provide specific programs, and a start has been made toward starting a CERC newsletter and a cable TV informational program.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

11/10/82
Fact Sheet: North Dakota State University Center for Community Education

Grantee: North Dakota State University

Program director: Dr. William Woods, Director
Center for Community Education
321 Minard Hall
North Dakota State University
Fargo, ND 58105
(701) 237-7085

Amount: $17,500
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 399

Purpose:
To provide training, information and technical assistance to communities in North Dakota in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Five new community school programs and development of community education in five additional school districts.
- Promotion of community education through development of support by statewide organizations.

Background:
Need for program:
To help meet objectives that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of North Dakota.
Total budget: $62,373.
Project support to date: $126,257 (1978-82).
Grant money goes for: administration, public school seed funding and training.

Accomplishments to date:
Operating in a state that has many widely separated small communities that the staff can visit only infrequently, the center has devised its system of working through groups holding statewide meetings. The number of community schools has grown from seven to 23 since 1978.

Foundation contact person:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/7/82
Fact Sheet: Oklahoma State University Center for Community Education

Grantee: Oklahoma State University

Program director: Dr. Deke Johnson, Director
Community Education Center
309 Gunderson Hall
Oklahoma State University
Stillwater, OK 74074
(405) 624-7246

Amount: $26,000

Period: 7/1/82 - 6/30/83

Mission: Openness

Renewal: See Facts on Grants 1981, Page 400

Purpose:

To provide training, information and technical assistance to communities in Oklahoma in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:

- Twenty-three new community school programs and development of community education in 15 additional school districts.
- Training programs that include job-related experiences for graduate students.

Background:

Need for program:

To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1983.

Statistics:

- People served: residents of Oklahoma.
- Total budget: $91,395.
- Project support to date: $88,450 (1980-82).
- Grant money goes for: administration, training and media items.

Accomplishments to date:

The center has organized 50 community school programs in 34 school districts since 1974, most of them in the past three years. Effective cooperation has been developed between the staff and the center in the State Department of Education.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/7/82
Fact Sheet: Commonwealth Center for Community Education

Grantee: Pennsylvania Department of Education

Program director: Dr. Michael A. Ciavarella, Director
Commonwealth Center for Community Education
Shippensburg State College
Shippensburg, PA 17257
(717) 532-1487

Amount: $31,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 401

Purpose:
To provide training, information and technical assistance to communities in Pennsylvania in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Twenty new community school programs and development of community education in 10 additional school districts.
- Promotion of community education through cooperation between the center, intermediate school districts, municipal governments, schools, the State Department of Education and the center at Indiana University of Pennsylvania, which shares the grant.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Pennsylvania.
Total budget: $117,789.36.
Project support to date: $211,600 (1978-82).
Grant money goes for: administration, public school seed funding, training and media products.

Accomplishments to date:
The number of community school programs in the state has grown from 55 in 1978 to 133.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/14/82
FACT SHEET: IMPACT EVALUATION OF COMMUNITY EDUCATION IN CALIFORNIA

**Grantee:** San Diego County Department of Education  
**Amount:** $37,500  
**Program director:** Carole Carnie  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Openness

**Purpose:**
To evaluate the impact of the community education movement in San Diego County. The State Department of Education is adding support to expand the two-year project to two other areas of California.

**Relationship to existing programs:**
California has five of the community education centers in the national network supported by the Foundation. The program is related to their activities, to those carried on by centers in Latin America, Canada and the United Kingdom and to the work of the International Community Education Association in advancing the movement in many other countries. The project also is related to evaluations of the work of Flint's Neighborhood Foot Patrol and other Foundation-sponsored programs in such areas as too-early childbearing, family education and assistance to the elderly.

The grant, coupled with state funding, is expected to have these results:
- Research on the impact of community education on student achievement, school curricula, vandalism, public support for education, cost effectiveness, use of facilities and the local and state political process. The evaluation will focus on the San Francisco Bay area, the Central Valley and Southern California (San Diego County).
- Development of a Community Education Impact Evaluation Handbook for use of policymakers, school administrators and agencies in other states wishing to use the California evaluation as a model.
- Dissemination of the results to all of the over 80 centers in the national community education network.

**Background:**

**Need for program:**
To help satisfy a growing demand for accountability in public education by showing whether the apparently positive effect of community education is an actuality or an unfounded perception.
How it meets Foundation objectives:
- Could provide an effective evaluation model for general use.
- Becomes part of a Foundation process to determine the current state of the art in community education.

Statistics:

People served: California's residents and educators; potentially, those in many other states.

Total budget: $37,500 (for the part of the study in San Diego County).

Grant money goes for: personnel costs, including fees of education and resource consultants, data processing, printing, travel and telephone service.

Accomplishments to date:

Preliminary impact-evaluation studies were made by the Center for Community Education and the Planning, Research and Evaluation Sections of the San Diego County Department of Education during the 1979-80 and 1980-81 school years. The results, described as positive, brought requests for a more extensive study from the County Board of Education and, in the words of an administrator, "those school districts who are attempting to maintain programs during this time of limited resources."

What they say:

"Cost effectiveness (of community education) in terms of payoffs both in student learning and for the school environment and local community must be validated. The validation or 'evidence' must be done with facts, not just the typical good feelings or unsubstantiated indicators. If such validation of the positive impact of community education can be documented, this will provide significant data for local and state policy and program decision makers to support, continue and initiate community education as an integral part of the public education process." --from the San Diego County Department of Education's proposal for the evaluation.

Future plans:

To make the results of the study available at the end of two years.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

6/23/82
Fact Sheet: San Diego County Department of Education - Center for Community Education  

Grantee: San Diego County Department of Education  

Program director: Bruce Braciszewski, Director  
Center for Community Education  
San Diego County Department of Education  
6401 Linda Vista Road  
San Diego, CA 92111  
(714) 282-3753  

Amount: $44,000  
Period: 7/1/82 - 6/30/83  
Mission: Openness  

Purpose:  
To provide training, information and technical assistance to communities in California's San Diego, Imperial and Orange Counties in starting or improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.  

The grant is expected to have these results:  
- Eight new community school programs and development of community education in three additional school districts.  
- A variety of training programs, based on need.  

Background:  
Need for program:  
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.  

Statistics:  
People served: residents of San Diego, Imperial and Orange Counties.  
Total budget: $158,929.  
Project support to date: $462,045 (1978-82).  
Grant money goes for: administration, public school seed funding, training, media products and mini-grants for projects to strengthen school-community partnerships.  

Accomplishments to date:  
Fifty-three community school programs have been established by the center. Fifteen that lost part of their support because of Proposition 13 have continued limited operation with volunteer assistance.  

Foundation contact persons:  
Judy Y. Samelson  
Director of Communications  
Dr. Pat Edwards  
Program Officer  

5/17/82
**Fact Sheet: Santa Barbara County Schools Center for Community Education**

**Grantee:** Santa Barbara County Schools  
**Program director:** William J. Cirone, Director  
Center for Community Education  
and Citizen Participation  
Santa Barbara County Schools  
522 North Salsipuedes Street  
Santa Barbara, CA 93103  
(805) 963-8654

**Amount:** $19,000  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Openness  
**Renewal:** See Facts on Grants 1981, Page 405

**Purpose:**
To provide training, information and technical assistance to communities in California's Santa Barbara, Ventura and San Luis Obispo Counties in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Three new community school programs.
- Continued emphasis on the center's magnet concept encouraging citizen participation in school and community affairs.

**Background:**
Need for program:  
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

**Statistics:**
People served: residents of Santa Barbara, Ventura and San Luis Obispo Counties.  
Total budget: $629,000.  
Project support to date: $78,000 (1979-82).  
Grant money goes for: administration, training and media products.

**Accomplishments to date:**
The center has become nationally known for its success in fund raising for its magnet program helping disenfranchised citizens and other grass-roots groups to become established and develop programs. The center also is promoting interagency cooperation in its area and throughout the state.

**Foundation contact persons:**
Judy Y. Samelson  
Director of Communications  
Dr. Pat Edwards  
Program Officer

5/17/82
Fact Sheet: Santa Clara County Schools Center for Community Education

Grantee: Santa Clara County Schools
Program director: David Aikman, Director
Center for Community Education
Office of Santa Clara County
Superintendent of Schools
100 Skyport Drive
San Jose, CA 95110
(408) 947-6629

Amount: $16,500
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 409

Purpose:
To provide training, information and technical assistance to communities in Santa Clara County and four contiguous counties---Santa Cruz, Monterey, Fresno and Contra Costa---in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers.

The grant is expected to have these results:
- Further development of six new community school programs in inner-city San Jose and community councils that work with the centers in trying to divert youth gangs from crime.
- Workshops for improvement of the skills of center directors and council members, recruitment and training of volunteers, and other purposes.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of the five counties named above.
Total budget: $106,646.
Project support to date: $71,500 (1979-81).
Grant money goes for: administration, training and media products.

Accomplishments to date:
Obtaining funding for the inner-city community school program and getting it started are the center's major accomplishments. The low-income area served is 90 percent Hispanic and has growing populations of Indo-Chinese and Portuguese people.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/17/82
Fact Sheet: Urban Community Education Assistance: "Si Se Puede"

Grantee: Santa Clara County Department of Education

Program director: David Aikman, Director
Center for Community Education
Santa Clara County Department of Education
100 Skyport Drive
San Jose, CA 95110
(408) 947-6629

Amount: $24,650
Period: 9/1/82 - 8/31/83
Mission: Openness

Purpose:
To continue training assistance for San Jose's Si Se Puede Project to reduce school violence and absenteeism, improve the self-images of young people and improve health conditions in a 288-square-block area of inner-city San Jose. "Si se puede" is Spanish for "It can be done."

The grant is expected to have these results:
- Continued training and technical assistance for community workers who serve as directors of community education programs started by the Center for Community Education in San Jose High School and six feeder schools. The programs are part of Si Se Puede, which is coordinated by Aikman.
- Coordination of an internship project in which San Jose State University sends 60 students annually to work in Si Se Puede. The center also provides training for the interns.

Background:
Need for program:
Street-wise people make up the group of community workers. Through the training, they and the interns, along with citizens, teachers and advisory council members, are put in a better position to work among central San Jose's heavily Hispanic youth population and many Indo-Chinese and Portuguese people moving into the area.

Statistics:
People served: about 15,000 young people living in inner-city San Jose.
Total budget: $222,180.
Project support to date: $45,150 (1981-82).
Grant money goes for: salaries, travel and training supplies.

Accomplishments to date:
The Si Se Puede Project has been underway for more than a year. The training has strengthened the counseling skills of the community workers and solidified linkages between cultural groups at a higher level than anticipated.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

9/7/82
Fact Sheet: Louisiana Center for Community Education

Grantee: Southeastern Louisiana University

Program director: Dr. Lawrence W. Byrnes, Director
Louisiana Center for Community Education
Southeastern Louisiana University
P.O. Box 792, University Station
Hammond, LA 70402
(504) 549-2232

Amount: $18,800
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 410

Purpose:
To provide training, information and technical assistance to communities in Louisiana in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Twenty new community school programs and development of community education in six additional school districts.
- Efforts to expand educational, vocational, recreational, social and cultural opportunities for all residents of the state.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Louisiana.
Total budget: $65,748.
Project support to date: $115,800 (1978-82).
Grant money goes for: administration, public school seed funding, training and media products.

Accomplishments to date:
The number of community school programs in Louisiana has grown from 43 in 1978 to 59.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/17/82
Fact Sheet: Tennessee State University Center for Community Education

Grantee: Tennessee State University

Program director: Edward Hantell, Director
Center for Community Education
Tennessee State University - Downtown Campus
10th and Charlotte
Nashville, TN 37203
(615) 251-1540

Amount: $31,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 411

Purpose:
To provide training, information and technical assistance to communities in Tennessee in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year. The center in the Tennessee Department of Education shares in the grant.

The grant is expected to have these results:
- Five new community school programs and development of community education in five additional school districts.
- Increased use of community education to resolve issues in black communities and neighborhoods in the state.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Tennessee
Total budget: $111,147.
Project support to date: $119,204 (1980-82).
Grant money goes for: administration; public school seed funding; training, including stipends for master's-degree fellows, and media products.

Accomplishments to date:
The university's center is one of several that are based in predominantly black institutions. In developing awareness of community education and starting programs, the two centers receive major assistance from the Tennessee Community Education Association.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

6/7/82
Fact Sheet: Texas A&M University Center for Community Education

Grantee: Texas A&M University
Program director: Dr. Robert I. Berridge, Director
Center for Community Education
College of Education
Texas A&M University
College Station, TX 77843
(713) 845-2620

Amount: $48,500  
Period: 7/1/82 - 6/30/83  
Mission: Openness  
Renewal: See Facts on Grants 1981, Page 412

Purpose:
To provide training, information and technical assistance to communities in Texas in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
• Thirty-five new community school programs and development of community education in 20 additional school districts.
• A variety of training programs, including two master's degree and four doctoral fellowships and workshops for new and experienced community educators, school superintendents and curriculum directors, PTA and advisory council members.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Texas.  
Total budget: $303,466.  
Project support to date: $1,277,948 (1971-82).  
Grant money goes for: administration, training and media products.

Accomplishments to date:
Through Foundation support, community education programs have been developed in 110 communities in Texas, where the movement is promoted by the State Board of Education, the Texas Education Agency and state organizations of school boards, school administrators, parents and teachers.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications
Dr. Pat Edwards  
Program Officer

5/17/82
Fact Sheet: Development of Rural Community Education Prototypes

Grantee: Tuskegee Institute

Program director: Dr. Willie H. Thomas, Director
Community Education Program
Human Resources Development Center
Robert Rouss Moton Hall
Tuskegee Institute
Tuskegee Institute, AL 36088
(205) 727-8776

Amount: $55,500
Period: 6/1/82 - 5/31/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 413

Purpose:
To provide a sixth and final year of support for a community education program to improve the quality of life for people living in three depressed Black Belt counties of Alabama: Macon, Greene and Lowndes.

The grant is expected to have these results:
- Forty community education classes, 20 in Macon and 10 each in Greene and Lowndes.
- Increased use of churches and community centers for the classes, making them more easily accessible to residents.
- Encouragement for directors of social service and other local agencies to work with community education advisory councils on local initiatives.

Background:
Need for program:
To help make rural life more attractive, provide job skills and cultural enrichment and counter the trend toward migration of former farm workers, with little education, to cities.

Statistics:
People served: the rural residents, most of them black, of the three counties.
Total budget: $55,500.
Project support to date: $521,779 (1977-82).
Grant money goes for: salaries and travel.

Accomplishments to date:
In addition to community education classes, the program has included some development of recreational sites and efforts led by councils to bring about economic improvement, rural water-supply development and provision of health facilities and rural fire protection. Through their councils, residents now have more clout in seeking help from officials.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/25/82
Fact Sheet: Educational Priorities Panel (EPP)

Grantee: United Parents Associations of New York City, Inc.

Program director: Helen C. Heller, Executive Director
United Parents Associations of New York City, Inc.
95 Madison Avenue
New York, NY 10016
(212) 685-3563

Amount: $40,000
Period: 12/1/82 - 11/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 414

Purpose:
To continue partial support of the Educational Priorities Panel, which works to promote fiscal responsibility and accountability within the New York City school system.

The grant will contribute to these panel objectives:
- Research on budgets and other areas of concern and development of action policies.
- Monitoring of New York Board of Education meetings, budget hearings and expenditures after the budget has been approved.
- Outreach activities designed to increase the panel's efforts and broaden support; production of news releases, publications and newsletters.

Background:
Need for program:
To assure that funds allocated for education are used for purposes directly beneficial to New York City's students.

Statistics:
People served: New York City school students and panel members.
Total budget: $227,215.
Project support to date: $120,000 (1980-82).
Grant money goes for: monitoring and research activities.

Accomplishments to date:
In addition to providing assistance to other large cities in implementing similar programs, the United Parents Associations has played a significant role in establishing or expanding public/private partnerships for vocational training, smaller class sizes in the early grades, acquisition of new equipment for technical and occupational courses, full-day kindergarten programs and after-school programs. In 1982, for every thousand dollars contributed to the EPP, public school children received $200,000 of increased educational services.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

11/29/82
Fact Sheet: University of Alabama in Birmingham - Center for Community Education

Grantee: University of Alabama in Birmingham
Program director: Dr. Boyd Rogan, Director
            Center for Community Education
            University Station
            University of Alabama in Birmingham
            Birmingham, AL 35298
            (205) 934-5208

Amount: $65,500
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 415

Purpose:
To provide training, information and technical assistance to communities in Alabama in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Five new community school programs and development of community education in five additional school districts.
- Continued development of minority involvement in community education and advocacy for the movement among large organizations.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Alabama.
Total budget: $157,633.41.
Project support to date: $1,396,792 (1971-82).
Grant money goes for: administration, pubic school seed funding, master's degree fellowships and other training, media products and support for center in State Department of Education.

Accomplishments to date:
The center has been emphasizing development of programs in black communities, particularly in Birmingham. The number of community schools in the state has grown from 146 to 254 since 1978.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/20/82
**Fact Sheet: New England Center for Community Education**

**Grantee:** University of Connecticut  
**Program director:** Dr. Patrick B. Mullarney, Director  
New England Center for Community Education  
University of Connecticut, U-142  
Storrs, CT 06268  
(203) 486-2738

**Amount:** $107,223  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Openness

**Purpose:**
To provide training, information and technical assistance to communities in Connecticut, Massachusetts, Maine and New Hampshire in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Twenty new community school programs and development of community education in 20 additional school districts in the four states.
- A variety of workshops and other training programs, including doctoral and master's-degree fellowships.

**Background:**
**Need for program:**
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

**Statistics:**
- People served: residents of Connecticut, Massachusetts, Maine and New Hampshire.  
- Total budget: $635,052.  
- Project support to date: $1,516,306 (1970-82).  
- Grant money goes for: administration, public school seed funding, training, media products and support of centers at the University of Connecticut, University of Maine-Farmington, Worcester State College in Massachusetts and the Massachusetts and New Hampshire Departments of Education.

**Accomplishments to date:**
A number of professional and lay community education leaders have been trained at the New England centers, all of which have made significant contributions to the growth and improvement of community education.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications  
- Dr. Pat Edwards  
  Program Officer

5/18/82
Fact Sheet: University of Florida Center for Community Education

Grantee: University of Florida

Program director: Dr. Phillip A. Clark, Director
Stewart Mott Davis Center for Community Education
College of Education
124 Norman Hall
University of Florida
Gainesville, FL 32611
(904) 392-0623

Amount: $70,097
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 367

Purpose:
To provide training, information and technical assistance to communities in Florida in starting or improving community education programs. The university has succeeded Florida Atlantic University as the recipient of Foundation funding for that state. The grant is one of over 50 made for support of a national network of over 80 community education centers.

The grant is expected to have these results:
- Twenty new community school programs and development of community education in four additional school districts.
- Workshops on community education, citizen involvement in education and integration of community education into total educational programming.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: the residents of Florida.
Total budget: $141,991.
Project support to date: $70,097 (first year).
Grant money goes for: administration, training and media items. (The grant also supports a center at the University of West Florida and fellowships at Florida Atlantic, which now receives operating funds from a $1 million endowment.)

Accomplishments to date:
The center, opened in 1972, has been a source of national as well as state leadership in the movement.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
4/23/82

Dr. Pat Edwards
Program Officer
Fact Sheet: University of Maryland Center for Community Education

Grantee: University of Maryland

Program director: Dr. Judith P. Ruchkin, Director
Center for Community Education
College of Education, Room 1211
University of Maryland
College Park, MD 20742
(301) 454-6426

Amount: $19,878
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 418

Purpose:
To provide training, information and technical assistance to communities in Maryland in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Two new community school programs.
- Workshops, internships and other training programs.
- Continued exploration of international outreach possibilities, including sponsorship of student and/or faculty exchange programs in cooperation with the Partners of the Americas.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Maryland.
Total budget: $59,215.
Project support to date: $59,260 (1980-82).
Grant money goes for: administration, training, media products and support of community education services of Maryland Department of Education.

Accomplishments to date:
Maryland has nearly 600 school-community center programs offering recreation and adult education. Community education has been added at 34 of the centers.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/18/82
**Fact Sheet: Midwest Center for Community Education Development**

**Grantee:** University of Missouri-St. Louis  
**Program director:** Dr. Everette E. Nance, Director  
Midwest Center for Community Education  
202 Service Building  
University of Missouri-St. Louis  
8001 Natural Bridge Road  
St. Louis, MO 63121  
(314) 553-5746

**Amount:** $62,000  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Openness  
**Renewal:** See Facts on Grants 1981, Page 419

**Purpose:**

To provide training, information and technical assistance to communities in Missouri and Kansas in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Twenty new community school programs and development of community education in nine additional school districts in the two states.
- A variety of workshops and other training programs, including doctoral and master's-degree fellowships.

**Background:**

**Need for program:**

To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

**Statistics:**

- People served: residents of Missouri and Kansas.
- Total budget: $177,374.
- Project support to date: $1,274,675 (1972-82).
- Grant money goes for: administration of centers at the University of Missouri-St. Louis and Kansas State University, at Manhattan, public school seed funding, training and media products.

**Accomplishments to date:**

With a variety of programs and approaches being used, the centers have increased the number of community schools from 75 to 147 in Kansas and from 170 to 317 in Missouri since 1978.

**Foundation contact persons:**

- Judy Y. Samelson  
  Director of Communications  
- Dr. Pat Edwards  
  Program Officer

5/18/82
Fact Sheet: University of Nebraska-Lincoln - Center for Community Education

Grantee: University of Nebraska-Lincoln  
Amount: $18,000

Program director: Dr. Loren R. Bonneau, Coordinator  
Center for Community Education  
Teachers College 202  
University of Nebraska-Lincoln  
Lincoln, NE 68588  
(402) 472-3726  
Period: 7/1/82 - 6/30/83

Mission: Openness

Renewal: See Facts on Grants 1981, Page 420

Purpose:

To provide training, information and technical assistance to communities in Nebraska in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:

- Eight new community school programs and development of community education in four additional school districts.
- Statewide awareness and training workshops and educational opportunities for community education specialists and other students.

Background:

Need for program:

To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:

| People served: residents of Nebraska. | $81,381. |
| Total budget: | |
| Project support to date: |
| Grant money goes for: administration, public school seed funding, training and media products. |

Accomplishments to date:

Development of community education continues in this largely rural state despite adverse factors: severe financial restraints and existence of few school districts with K-12 programs (just 295 of about 1,100). Some community colleges and statewide organizations are helping. Four students have earned doctorates with a community education major and over 150 have completed community education courses.

Foundation contact persons:

| Judy Y. Samelson  
Director of Communications  
5/18/82 |
| Dr. Pat Edwards  
Program Officer |

321
Fact Sheet: Mobile Training Institute

Grantee: University of Oregon

Program director: Dr. David A. Santellanes, Director
Northwest Coalition for Community Education
College of Education
University of Oregon
1724 Moss Street
Eugene, OR 97403
(503) 686-3996

Amount: $74,775

Period: 7/1/82 - 6/30/83

Mission: Openness

Renewal: See Facts on Grants 1981, Page 423

Purpose:
To give short, intense community education workshops with a rural emphasis, chiefly in states west of the Mississippi.

The grant is expected to have these results:
- Five one-week workshops serving a maximum of 150 rural community school coordinators.
- Two one-week specialized training workshops serving up to 60 community educators.

Background:
Need for program:
To provide training in the home regions of the practitioners, saving the expense of a trip to Flint for workshops. Four or five of the sessions will be held in Eugene. The sites of the others will be determined on the basis of need and demand.

Statistics:
People served: up to 210 community educators.
Total budget: $93,255.
Project support to date: $351,593 (1978-82).
Grant money goes for: salaries, food and accommodations, travel, instructional supplies, office supplies and services, printing and publishing.

Accomplishments to date:
Rural community educators throughout the country have helped to determine the format and content of the workshops. There is a particular need for the training in the Northwest, which has the country's largest concentration of full-time rural community school directors.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/13/82
Fact Sheet: Northwest Coalition for Community Education

Grantee: University of Oregon

Program director: Dr. David Santellanes, Director
Northwest Coalition for Community Education
University of Oregon
1724 Moss Street
Eugene, OR 97403
(503) 686-3996

Amount: $84,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 424

Purpose:
To provide training, information and technical assistance to communities in Oregon, Washington, Montana and Alaska in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers.

The grant is expected to have these results:
- One hundred and nineteen new community school programs and development of community education in 36 additional school districts in the four states.
- Local, statewide and regional training programs, including experiences at centers in their home states for community educators who are not seeking advanced degrees.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Oregon, Washington, Montana and Alaska.
Total budget: $545,806
Project support to date: $1,489,006 (1970-82).
Grant money goes for: administration, public school seed funding, training, media products and support of state and regional centers at the university along with other centers at Montana State University, Clackamas (Oregon) Community College and the Washington and Alaska Departments of Education.

Accomplishments to date:
Since 1978, the number of community schools in the four states has increased from 389 to 500.

Foundation contact persons:
Judy Y. Samelson  Dr. Pat Edwards
Director of Communications  Program Officer

5/20/82
Fact Sheet: University of South Carolina Center for Community Education

Grantee: University of South Carolina

Program director: Dr. Jack Lyday, Director
Center for Community Education
College of Education
University of South Carolina
Columbia, SC 29208
(803) 777-7748

Amount: $16,000
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:
To provide training, information and technical assistance to communities in South Carolina is starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Twenty new community school programs and development of community education in 10 additional school districts.
- Promotion of citizen involvement in public education through conferences and workshops and development of advisory councils and volunteer programs.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community involvement and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of South Carolina.
Total budget: $22,261.
Project support to date: $54,925 (1980-82).
Grant money goes for: administration, training and media products.

Accomplishments to date:
While developing community school programs, which have increased from 69 to 94 since 1978, South Carolina also has been working to improve education through mandated school councils. The center is heavily involved in both processes.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/20/82
Fact Sheet: University of South Dakota Center for Community Education

Grantee: University of South Dakota

Program director: Dr. H. Elizabeth Morten, Director
Community Education Development Center
School of Education
University of South Dakota
Vermillion, SD 57069
(605) 677-5368

Amount: $40,482
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:
To provide training, information and technical assistance to communities in South Dakota in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results.
- Seven new community school programs and development of community education in five additional school districts.
- Sponsorship of a state community education conference and a regional conference that will be part of the center's program to assist Indians of the Dakotas, Minnesota, Montana and Nebraska with multiple problems.

Background:
Need for program:
To help meet objectives that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of South Dakota and the Indians in the five states.
Total budget: $70,024.
Project support to date: $359,981 (1978-82).
Grant money goes for: administration, conferences, seed funding of public schools, training and media products.

Accomplishments to date:
While trying to develop a community education/cultural center for the plains Indians, the center also has been working with effective programs in Indian colleges. The number of community schools in the state has increased from 20 in 1978 to 44.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

6/22/82
Fact Sheet: University of Southern Mississippi - Center for Community Education

Grantee: University of Southern Mississippi
Program director: Dr. William M. Hetrick, Director
Center for Community Education
Department of Educational Administration
Box 9336, Southern Station
University of Southern Mississippi
Hattiesburg, MS 39406-9336
(601) 266-7226

Amount: $18,500
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:
To provide training, information and technical assistance to communities in Mississippi in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Nine new community school programs and development of community education in three additional school districts.
- Community education training, provided through degree courses, inservice programs and workshops.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Mississippi.
Total budget: $53,614.
Project support to date: $48,000 (1981-82).
Grant money goes for: administration, public school seed funding, training and media products.

Accomplishments to date:
The number of community school programs in Mississippi has increased from 10 to 33 since 1978. The center has been working with a new center at Jackson State University, other universities and community colleges, and the Mississippi Department of Education in program development.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Pat Edwards
Program Officer
Fact Sheet: Mid-Atlantic Center for Community Education

Grantee: University of Virginia

Program director: Dr. Larry Decker, Director
Mid-Atlantic Center for Community Education
School of Education
University of Virginia
Charlottesville, VA 22903
(804) 924-3625

Amount: $85,200

Period: 7/1/82 - 6/30/83

Mission: Openness

Renewal: See Facts on Grants 1981, Page 432

Purpose:
To provide training, information and technical assistance to communities in Virginia in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Thirty-five new community school programs and development of community education in 10 additional school districts.
- Training programs that include six master's degree fellowships.
- Continued research and publication of community education material.

Background:

Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Virginia.
Total budget: $280,372.
Project support to date: $2,019,555 (1971-82).
Grant money goes for: administration, training, media products, research and support of other centers at Virginia Polytechnic Institute and State University at Blacksburg and the State Department of Education. (Under new legislation, the state is providing $100,000 a year.)

Accomplishments to date:
The center at Charlottesville is widely recognized for its contributions to community education literature and its training of leaders. Virginia Polytechnic has developed a program relying on cooperative extension agents.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer
Fact Sheet: International Community Education Association

**Grantee:** Victoria Department of Education  
**Amount:** $93,000  
**Program director:** Dr. Ian Bennett  
**Period:** 7/1/82 - 12/31/83  
**Mission:** Openness  

**Purpose:**
To provide support for three aspects of the first phase (July 1, 1982 to December 31, 1983) of a five-year plan developed by the International Community Education Association for the continued international advancement of community education.

**Relationship to existing programs:**
It is related to all of the hundreds of community education programs supported by the Foundation in the United States; to the work of the Inter-American Center for Community Education in Central and South America and the Caribbean area; to the Foundation's assistance to the Community Education Development Centre in Coventry, England, and the development of Canadian centers in Nova Scotia, Manitoba and Ontario.

The grant will provide funds in partial support of:
- Production of the association's newsletter, which is issued three times a year.
- Cost of sending the executive director and another representative to the 1982 and 1983 conferences of the National Community Education Association in the United States.

**Background:**

**Need for program:**
To help in advancing an international movement that encourages appreciation by all people of the diverse cultures of the world and promotes social development through education.

**How it meets Foundation objectives:**
- Contributes to the openness and responsiveness of institutions on an international scale.
Has potential for strengthening communities in many countries, including those in developing stages.

Statistics:

People served: ICEA members in 70 countries and others helped by its programs.

Total budget: $240,000 (for the program aspects supported by the grant).

Grant money goes for: transportation of resource persons, delegates from developing countries and costs of publications for the international conference; newsletter production costs, and executive travel.

Accomplishments to date:

ICEA grew out of the International Association of Community Educators, established in 1974 in the United States. Most of ICEA's program development followed transfer of its headquarters to Australia in 1978. Under the leadership of Dr. Bennett and Brian Dixon, Victoria's former minister of education and now ICEA president, the ICEA has established five world zones, each headed by a regional secretary, where it promotes programs to identify needs and attack problems. The zones are Asia and the Western Pacific; Europe, the Middle East and the Mediterranean; Africa; South and Central America and the Caribbean, and North America. The ICEA slogan, "Think globally---act locally," is influencing the directions taken by community education in the United States.

What they say:

"The ICEA program...acknowledges that the first step in social development needs to be taken at a local level but that such local actions, however, small, can be multiplied by adapting and adopting, and thus have worldwide significance." --Dr. Ian Bennett.

Future plans:

To continue working to achieve Category A status as a non-government organization affiliated with UNESCO. That would result in UNESCO funding.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer
**Fact Sheet: West Virginia Center for Community Education**

**Grantee:** West Virginia College of Graduate Studies

**Program director:** JoAnn Hall, Director  
West Virginia Center for Community Education  
West Virginia College of Graduate Studies  
Institute, WV 25112  
(304) 768-9711

**Amount:** $16,000  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Openness  
**Renewal:** See Facts on Grants 1981, Page 437

**Purpose:**
To provide training, information and technical assistance to communities in West Virginia in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers under the Foundation's second Five-Year Plan for the Advancement of Community Education (1978-83), which has been extended for one year.

The grant is expected to have these results:
- Five new community school programs and development of community education in two additional school districts.
- Work toward developing a broad and effective advocacy base for community education.

**Background:**
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

**Statistics:**
- People served: residents of West Virginia.
- Total budget: $42,040.
- Project support to date: $52,000 (1980-82).
- Grant money goes for: administration, training and media products.

**Accomplishments to date:**
Community colleges, the State Association for Community Education and the state's Parks and Recreation Commission are active in helping to develop community education. The state has over 150 community schools.

**Foundation contact persons:**
- Judy Y. Samelson  
  Director of Communications
- Dr. Pat Edwards  
  Program Officer

5/24/82
Fact Sheet: Community-Based Research Project

Grantee: Western Michigan University
Program director: Dr. William F. Grimshaw
Associate Director
Community Leadership Training Center
3314 Sangren Hall
Western Michigan University
Kalamazoo, MI 49001
(616) 383-0047

Amount: $57,968
Period: 7/1/82 - 6/30/83
Mission: Openness

Renewal: See Facts on Grants 1981, Page 438

Purpose:
To complete a three-year project to devise training strategies for development of leadership to serve at the community/neighborhood level for improvement of schools and communities.

The grant is expected to have these results:
- Observation of and a report on use of university and community resources for training at the community level.
- A recommendation on strategies for the training of professional leaders at the graduate level as the strategies relate to development of leadership on the community level.
- Continued dissemination of information to leaders of educative agencies on leadership development among community members, based on the project's training of 200 persons in three Michigan areas.

Background:
Need for program:
To show how grass-roots leaders, as well as candidates for advanced degrees, can be trained. The center's primary responsibility is to train doctoral fellows.

Statistics:
People served: University fellows who assist in the project, members of community groups involved in field testing and leadership trainers.
Total budget: $57,968.
Project support to date: $216,294 (1979-83).
Grant money goes for: salaries, travel, food and accommodations, materials, printing and publishing, office supplies and services.

Accomplishments to date:
Leadership training needs at the local level have been identified and a preliminary summary of research in that area is now available. Handbooks for trainers and trainees and a number of articles on the project have been published.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer
Fact Sheet: Community Leadership Training Center

**Grantee:** Western Michigan University  
**Program director:** Dr. Donald Weaver, Director  
Community Leadership Training Center  
3314 Sangren Hall  
Western Michigan University  
Kalamazoo, MI 49001  
(616) 383-0047

**Amount:** $43,660  
**Period:** 7/1/82 - 6/30/83  
**Mission:** Openness  
**Renewal:** See Facts on Grants 1981, Page 439

**Purpose:**
To continue training leaders in support of community self-improvement programs, chiefly in community education.

The grant is expected to have these results:
- Six or seven doctoral fellowships to train men and women for leadership positions in community service agencies, school systems, university centers for community education, state departments of education and other agencies working for community self-improvement.
- Dissemination of the results of strategies developed to train potential community leaders.

**Background:**

Need for program:
To meet demands for persons trained for positions of leadership in community education and community improvement.

**Statistics:**

People served: the doctoral fellows and their future employers.  
Total budget: $62,469.  
Project support to date: $374,444 (1978-82).  
Grant money goes for: staff salaries, fellowships, publication on training methods, travel, office supplies and services.

**Accomplishments to date:**

Western Michigan was one of seven universities involved in the old Mott Inter-University Clinical Preparation Program (1963-74). Through this program, through a regional community education center and through the current training center that replaced that center, the university has produced men and women who hold leadership positions in 30 states, the District of Columbia, Canada and Australia. They range from college presidents and the executive director of the National Community Education Association to directors of many university centers for community education.

**Foundation contact persons:**

Judy Y. Samelson  
Director of Communications

Dr. Pat Edwards  
Program Officer

5/24/82
Fact Sheet: Wisconsin Department of Public Instruction
Center for Community Education

Grantee: Wisconsin Department of Public Instruction

Program director: Dr. Eric C. Smith
State Coordinator of Community Education
Wisconsin Department of Public Instruction
125 South Webster Street
Madison, WI 53702
(608) 266-3569

Amount: $35,000
Period: 7/1/82 - 6/30/83
Mission: Openness
Renewal: See Facts on Grants 1981, Page 440

Purpose:
To provide training, information and technical assistance to communities in Wisconsin in starting and improving community education programs. The grant is one of over 50 made for support of a national network of over 80 community education centers.

The grant is expected to have these results:
1. Three new community school programs and development of community education in three additional school districts.
2. Continued training of community educators, some of them through a doctoral program at the University of Wisconsin-Madison, along with agency, school district and community people.

Background:
Need for program:
To help meet goals that include improving public education through greater citizen and community participation and increasing the number of community schools to 10,000 nationally by mid-1984.

Statistics:
People served: residents of Wisconsin.
Total budget: $75,920.
Project support to date: $203,800 (1978-83).
Grant money goes for: administration of state center and that at University of Wisconsin-Madison, public school seed funding, training and media products.

Accomplishments to date:
The centers have been working together to develop awareness of the potential of community education through workshops for key local and state agencies and are developing a community education communications network among professional associations.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

5/24/82
Fact Sheet: York University Center for Community Education

Grantee: York University

Program director: Ted Gould, Director
Ontario Community Education Centre Project
York University
Ross Building, North 706
4700 Keele Street
Downsview, Ontario M3J 1P3
(416) 667-6301 or 225-4661 Ext. 379

Amount: $35,000
Period: 7/1/82 - 6/30/83
Mission: Openness

Purpose:
To establish a third Canadian community education center, which will serve the province of Ontario. It is a cooperative project of the university, the Ontario Institute for Studies in Education, at Toronto, and the Ontario Community Education Association, with support by the Algonquin College of Applied Arts and Technology, at Ottawa.

Relationship to existing programs:
The center will be part of a developing Canadian community education network. The Manitoba Regional Community Education Centre is under development at Brandon University, Brandon, Manitoba, and the Atlantic Canada Community Education Centre was opened in 1980 in Halifax, Nova Scotia, to serve the Atlantic provinces: Nova Scotia, New Brunswick, Newfoundland and Prince Edward Island.

The grant is expected to have these results:
- Development, publication and distribution of training materials.
- Training for school advisory council members, school administrators, school board members, community educators, other teachers, volunteers and other community people in techniques to promote community involvement in education.
- Funding of community school demonstration projects.
- Assistance to new and established community schools to improve their programs.
- Outreach to schools not now served by community education.

Background:
Need for program:
To develop training opportunities and support services essential to the spread of community education.

How it meets Foundation objectives:
- Could help to do for Ontario what the national network of centers has done for the United States. This includes contributing to the openness and responsiveness of schools, developing leadership, enriching the lives of individuals and bringing about community betterment.
Could add to interchange of information and visitations broadening and enriching community education in the United States.

Statistics:

People served: residents of Ontario.

Total budget: $147,692.

Grant money goes for: salaries, travel, demonstration projects, training, media products and office costs.

Accomplishments to date:

None under the grant, but community education is already well established in Ontario. The Ontario Ministry of Education has been involved in development and support of community schools since 1974 and has published documents entitled "Open Doors" and "Community School Idea." York University has a number of faculty members whose work and interests involve them in the school-community relationship, and its Faculty of Education is the only one in the province offering a course on community school development. Faculty members at the Ontario Institute for Studies in Education have conducted a number of research studies on community schools. Algonquin, a bilingual college, has carried on community education activities that reach into the Arctic and even serve the Inuit (Eskimos) of the Hudson Bay Region. The Ontario Community Education Association has been serving the province since 1978.

What they say:

"Ted Gould is head of community liaison for the schools in the City of North York and is on loan for this program from the local school board. The university-school relationship will make this a unique alternative form of community education development." --Dr. Pat Edwards, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer
ADDITIONAL GRANTS: OPENNESS

Atlantic Institute of Education
Halifax, Nova Scotia
$10,000

To enable the Atlantic Canada Community Education Centre to provide training, information and technical assistance to communities in Canada's Atlantic provinces, Nova Scotia, New Brunswick, Newfoundland and Prince Edward Island, in starting and improving community education programs.

Council of Chief State School Officers
Washington, DC
$10,000

To plan a three-year project to assist the Council of Chief State School Officers to use the problem-solving strategy of the community education movement to increase public confidence in American public education.

District of Columbia Public Schools
Washington
$8,000

To continue development of community education in the district.

Flint Board of Education
Flint, Michigan
$10,269

To replace the heating plant and make other changes to upgrade the heating system of the National Center for Community Education.

Jackson State University
Jackson, Mississippi
$6,000

To continue development of community education among low-income and minority people in Mississippi.

Kent State University
Kent, Ohio
$14,000

To provide training, information and technical assistance to communities in Ohio in starting and improving community education programs.
Los Angeles County Schools.  Los Angeles, California

$10,000

To provide training, information and technical assistance to communities in Los Angeles County in starting and improving community education programs.

National Community Education Association (two grants)  Washington, DC

$3,500

For two trips to Europe by an association representative to help plan the Fourth International Community Education Conference, to be sponsored by the International Community Education Association in Dublin, Ireland, August 8 to 12, 1983.

New York State Department of Education.  Albany, New York

$12,000

To provide training, information and technical assistance to communities in New York State in starting or improving community education programs.

Norfolk State University.  Norfolk, Virginia

$12,000

To provide training, information and technical assistance to communities in the Tidewater and Hampton areas of Virginia in starting and improving community education programs.

Salt Lake City School District.  Salt Lake City, Utah

$10,000

To provide partial support for an international conference on parent/citizen involvement in the schools held in July, 1982, in Salt Lake City, Utah to promote excellence in education.

San Francisco Center for Public Education  San Francisco, California

$10,000

Third-year support for program to make California's school advisory councils, both mandated and voluntary, more effective through workshops and use of a new guidebook, "School Council Almanac." The guidebook will be translated into Chinese, Tagalog and Spanish for population groups well represented in California. (Tagalog is the language of some immigrants from the Philippines).

University of Delaware.  Newark

$11,000

To provide training, information and technical assistance to communities in Delaware in starting and improving community education programs.
University of Hawaii at Manoa .............................................. $ 9,000
Honolulu

To enable the university's Center for Community Education
to continue development of community education in Hawaii.

University of Wyoming .................................................. $12,050
Laramie

To provide training, information and technical assistance to
communities in Wyoming in starting and improving community
education programs.

Vermont State Department of Education ........................ $12,090
Montpelier

To provide training, information and technical assistance to
communities in Vermont in starting and improving community
education programs.
We will investigate and implement forms of planning and management for the most efficient allocation, use and delivery of resources.

Under this mission, the Foundation supports programs that help communities get the most mileage out of their resources. The Foundation is focusing on programs that help public institutions and non-profit agencies provide better quality service at reduced costs through long-range planning, evaluation and streamlining of systems.
Fact Sheet: Corporate Roles in Public Education Project

Grantee: Center for Public Resources, Inc.

Program director: James F. Henry, President
Center for Public Resources, Inc. (CPR)
680 Fifth Avenue
New York, NY 10019
(212) 541-9830

Purpose:

To support the first phase of a cooperative program between business and educational leaders to address the inadequate preparation of many young people for participation in the nation's work force.

Relationship to existing programs:

This is one of a large group of programs focusing on youth unemployment and preparation of youth to succeed in private-sector jobs. Foundation-supported agencies concerned with job preparation include the Flint Community Schools Pre-Vocational Center; Jobs for Youth-Boston, Inc., and Jobs for Youth-Chicago, Inc.; Jobs for America's Graduates, Inc.; 70001 Ltd., and the Learning Experience Alternate High School, Newark, New Jersey.

The grant is expected to have this result:

Identification, through a national survey, of the corporate and school perspectives on the basic-skills problems among secondary school graduates and non-graduates.

Background:

Need for program:

Many youths are inadequately prepared academically and occupationally. There is a strong need to involve businesses in devising ways in which secondary schools can provide academic, occupational and other development for their students.

How it meets Foundation objectives:

- May help fill information gaps in public/private attempts to improve school-to-work transition.
- Encourages more private sector initiative in attacking the problem of youth unemployment.
- Should lead to improved planning decisions and make overall direction more efficient.

Statistics:

People served: corporations, educational institutions, operators of programs for unemployed youth and young people participating in these programs.
Total budget: $225,000.

Grant money goes for: personnel, project-related expenses and survey costs.

Accomplishments to date:

This is a new program. CPR has already convened a program task force which includes the former U.S. commissioner of education, Dr. Sidney Marland. A survey form has been developed and sent to 1,000 companies.

What they say:

"Crucial to ensuring industrial strength is a well-trained productive workforce with a solid grounding in the basic skills, including reading comprehension, mathematics, listening skills and fundamental writing. There are estimates, however, that 13 percent of all 17-year-olds are functionally illiterate. This program will contribute to the state of the art by tapping the opinions of corporate human resources executives on the effectiveness of past or current efforts or the new initiatives required to remedy skill deficiencies." --Robert S. Collier, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer
Fact Sheet: Citizen Involvement in Community Planning and Problem Solving

Grantee: Council of Educational Facility Planners, International

Program director: Dr. Dwayne E. Gardner
Executive Director
Council of Educational Facility Planners, International
29 West Woodruff Avenue
Columbus, OH 43210
(614) 422-1521

Amount: $125,000
Period: 4/1/82 - 3/31/83
Mission: Allocation, use and delivery of resources
Renewal: See Facts on Grants 1981, Page 448

Purpose:
To provide materials, training and technical assistance through which citizens can participate in community planning and problem solving.

The grant is expected to have these results:
- Development, revision and dissemination of community planning materials.
- Training of citizens in all phases of the planning process.
- Technical assistance in community planning and problem-solving.
- Citizen-based community planning laboratories.
- Public relations campaign on citizen involvement in community planning.

Background:
Need for program:
The planning role is an appropriate one for citizens entering public decision-making processes, because that is where future goals and actions are laid out for public officials to follow.

Statistics:
People served: community groups working in the areas of volunteerism, community renewal, openness and community education.
Total budget: $177,786.
Project support to date: $252,687 (1981-82).
Grant money goes for: personnel, operating costs, printing and dissemination, training and technical assistance, advisory committee and other costs.

Accomplishments to date:
In addition to holding its first advisory committee meeting, the project has developed a clearinghouse of planning information, conducted workshops in Flint and Detroit, Michigan, developed plans for workshops in three other cities, given technical assistance to 12 sites, and reviewed planning literature for citizens' use. A private consultant has assisted in developing public relations activities and materials used in publicizing project services.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Dr. Marilyn Steele
Program Officer

6/2/82
Fact Sheet: National Center on Teaching and Learning

Grantee: Eastern Michigan University

Program director: Dr. Winifred I. Warnat, Director
National Center on Teaching and Learning
111 King Hall
Eastern Michigan University
Ypsilanti, MI 48197
(313) 487-1060

Amount: $85,000

Period: 10/1/82 - 9/30/83

Mission: Allocation, use and delivery of services

Renewal: See Facts on Grants 1981, Page 450

Purpose:
To provide a third year's support for development of the National Center on Teaching and Learning, a project now focused on improvement of public education through reform of teacher education.

The grant will permit concentration on four missions:
- Revitalization of teacher education.
- Improvement of education at the elementary- and middle-school levels, addressing "all dimensions of the schooling environment" with influence on upgrading of student performance.
- Reshaping of secondary education to give youth the knowledge and skills to enhance their employability.
- Study of the implications of new technologies, such as robotics, for teaching and learning processes.

Background:
Need for program:
To bring about equality, equity and excellence in public education.

Statistics:
People served: educators and students.
Total budget: $85,000.
Project support to date: $233,755 (1980-82).
Grant money goes for: salaries, travel, expenses of advisory board and evaluation team, and supplies, services and materials.

Accomplishments to date:
As part of this program, university faculty members have been working with 18 schools in 16 school districts in a project called Staff Development for School Improvement. A major event was sponsorship of an Effective Schools Symposium. Eighteen of 19 schools chosen because of outstanding improvement in student performance were represented.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

12/9/82
Fact Sheet: Planning and Evaluation
Grantee: Flint Board of Education
Program director: Dr. James Ray
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1263

Amount: $60,925
Period: 7/1/82 - 6/30/83
Mission: Allocation, use and delivery of resources

Purpose:
To support continued refinement and the development of the evaluation capabilities of the school system.

The grant is expected:
• To provide evaluation assistance to at least eight community education programs for which Foundation funding is being gradually phased out.
• To develop and standardize program evaluation procedures.
• To provide resource assistance to at least 10 advisory councils, other community groups and school personnel.

Background:
Need for program:
To continue assessment of the impact of the Foundation's phaseout of some program support, while assisting new and experimental programs with needs assessments, evaluation designs and evaluation methodology.

Statistics:
People served: all Flint residents affected by school programs.
Total budget: $87,842.
Project support to date: $753,555 (1974-82).
Grant money goes for: salaries, consultant services, travel, printing, and administration.

Accomplishments to date:
Beginning in 1974, Foundation grants led to the development of the Division of Planning and Evaluation, with five staff members. In 1978-79, with Foundation help, the school system began a long-range planning project to develop a five-year plan for quality evaluation, a budget and management information system, a planning assistance and standards evaluation system. A full-time evaluator for Mott Programs was added to the staff in 1981, increasing the scope of services offered.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procurier
Senior Program Officer

5/26/82
Fact Sheet: Program of Mastery Learning

**Grantee:** Flint Board of Education

**Program director:** Arnold Birmingham, Principal
Pierson Community School
300 East Mott Avenue
Flint, MI 48505
(313) 762-1666

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**Amount:** $24,997

**Period:** 7/1/82 - 6/30/83

**Mission:** Allocation, use and delivery of resources

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**Purpose:**

To demonstrate the effectiveness of the Program of Mastery Learning in reducing the high failure rate experienced by urban students attempting to meet basic skill requirements. This program operates in Pierson Community School, Flint’s largest elementary school, which serves children in kindergarten through sixth grade.

**Relationship to other programs:**

This project, like several other Foundation-supported programs, is an attempt to reform instruction through exemplary school/classroom/instructional techniques. Other such programs include Max-Economy, a learning-by-doing method of teaching economics to secondary school students created at the University of California-Los Angeles.

The grant is expected to show that:

- All Pierson students, including those in special-education classes, will be able to:
  --- Meet minimum promotion and graduation requirements for their grade levels in reading and math if they attend the school for eight months or longer during the 1982-83 school year.
  --- Gain one month in reading and math skills, as shown by a standard test, for each month they spend in the school.
- The percentage of Pierson students who score at or above grade level in reading and math will increase by 10 percent.
- The percentage of those in need of compensatory reading and math instruction will be reduced by 10 percent.
- The percentage of those referred for special-education testing because of learning/behavioral problems will be reduced by 10 percent.
- Absenteeism among Pierson students will be reduced by 5 percent.

**Background:**

**Need for program:**

To help reverse the continuing erosion of achievement scores in Flint schools through mastery learning, a concept developed by Dr. Benjamin Bloom of the University of Chicago. The concept, calling for frequent tests of progress, depends on quality of learning rather than speed.
A student working at a certain level in a subject practices that skill until tests show that he has achieved 85 percent proficiency and is qualified to go on to the next level.

How it meets Foundation objectives:
- Broadens opportunity for the individual and expands personal horizons by assuring grasp of basic subjects and providing a sound foundation for proceeding up the educational ladder.
- Represents effective delivery of educational resources.

Statistics:
People served: staff, students, teachers and parents at Pierson Community School.

Total budget: $24,997.

Grant money goes for: staff, contracted services, travel, conferences, supplies and administrative expenses.

Accomplishments to date:
None under the grant, but this program is the result of a planning grant during the 1981-82 school year which enabled Arnold Birmingham, principal of Pierson Elementary School and director of the program, to investigate and develop a school-wide curriculum based upon Dr. Benjamin Bloom's theory and research. Mastery learning is the basic form of elementary instruction in Japan, Sweden and Israel.

What they say:
"Successful teaching of basic skills is a causative factor in reducing student and adult illiteracy. This proposal is the implementation of 15 years of research, applied to one large urban school comprised of children from poor and transient families." --Dr. Marilyn Steele, Foundation program officer.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Marilyn Steele
Program Officer

10/7/82
Fact Sheet: Team Action Research and Development

Grantee: Flint Board of Education

Program director: Steven V. Nikoloff, Coordinator
Team Action Research
Administration Building
Flint Community Schools
923 East Kearsley Street
Flint, MI 48503
(313) 762-1223

Amount: $138,846

Purpose: To provide a fourth year of support for a program using professional teams of school and community representatives to develop innovative programs to improve the delivery of community education.

The grant is expected to have these results:
- Identification of specific issues of community education for research teams to investigate, developing position papers documented by research.
- Seminars and staff development programs for teams, enabling them to address critical areas of educational concern.
- Development of a formal mechanism that will coordinate research results with long-range planning processes, to be evaluated by a Long Range Planning Steering Committee.

Background:

Need for program:
Flint, along with other urban school systems, is facing extreme social and economic changes. The team-action grants were designed to help the Board of Education give direction, coherence and order to organizational change, devising new approaches and techniques to increase educational effectiveness.

Statistics:
People served: students and faculty of the Flint Community Schools.
Total budget: $164,033.
Project support to date: $738,408 (1979-82).
Grant money goes for: salaries, local and team travel, contracted research, administration, office supplies and services.

Accomplishments to date:
Since the project's inception, more than 20 grant requests, program proposals and concept papers have been produced. The program's scope includes not only Foundation supported community education programs but K-12 instruction and school management.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Douglas Procunier
Senior Program Officer

5/21/82
Fact Sheet: Grants Management

Grantee: Foxfire Fund, Inc.
Program director: B. Eliot Wigginton, President
                 Foxfire Fund, Inc.
                 Rabun Gap, GA 30568
                 (404) 746-5318

Amount: $16,000
Period: 5/1/82 - 4/30/83
Mission: Allocation, use and delivery of resources
Renewal: See Facts on Grants 1981, Page 457

Purpose:

To support Foxfire Fund in establishing a permanent, effective, fund-raising capability necessary in realizing its community development goals.

The grant will have these results:
- Seed funds for a grants management office.
- Leverage for additional funding for an endowment and a community development project in nearby Mountain City.

Background:

Need for program:
The popular Foxfire books have been a major source of income for this organization, which stresses experiential, community-based learning with a primary emphasis on youth. Although currently financially stable, Foxfire is anticipating some reduction in funding. The Mountain City project requires outside support.

Statistics:
People served: 10,000 Rabun County residents and people benefiting from Foxfire books and other projects.
Total budget: $42,462.
Project support to date: $80,998 (1979-82).
Grant money goes for: personnel, travel, office supplies, printing and publication expenses.

Accomplishments to date:

Foxfire, which is attempting to raise $2.5 million over a four-year period, has met matching fund requirements for the first-installment payment of a $300,000 National Endowment for the Humanities (NEH) challenge grant. Foxfire has created a Foxfire Journal internship Program, and has developed Foxfire land-use and local enterprise plans which have contributed to the revitalization of Rabun Gap.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Jon Blyth
Program Officer

5/28/82
Fact Sheet: Management for Nonprofit Development Organizations

Grantee: Institute on Man and Science  
Program director: Harold S. Williams  
Director of Programs  
Institute on Man and Science  
Rensselaerville, NY 12147  
(518) 797-3783

Amount: $25,000  
Period: 1/1/83 - 12/31/83

Mission: Allocation, use and delivery of resources

Purpose:
To provide partial support of an educational program offering four workshops addressing the current management needs of the directors of non-profit organizations engaged in community development activities.

Relationship to existing programs:
The Foundation has been interested in this area for half a dozen years. Currently, management assistance is a part of the service given for emerging community-based groups in all parts of the country by seven intermediary-support organizations. Yet another Foundation grantee, the Local Initiatives Support Corporation, is encouraging entrepreneurial activity by community-development organizations for which it provides loans and grants.

The grant will have these results:
- The four workshops, each for 50 persons and dealing with:
  - Managing recoverable investment, covering business planning, bank borrowing, internal revolving funds and the entire area of creating a business framework.
  - Managing self-help, on getting more out of funds by connecting them with self-help labor.
  - Managing retrenchment, on reducing the scale of operations because of funding cutbacks.
  - Managing entrepreneurialism, on support for individuals who can start and expand enterprises that provide a long-term source of revenue for non-profits.
- Publication of reports on the results of the workshops.
- Limited technical assistance after each workshop to one of the organizations represented, with no cost to the group except for travel and out-of-pocket expenses.

Background:

Need for program:
To help non-profit development organizations to survive in the face of a depressed economy and reductions in federal funding, coupled with need to raise their own funds during a period of retrenchment.
How it meets Foundation objectives:
- Has potential to strengthen non-profit groups working in behalf of their communities.
- By strengthening such groups, it can contribute to the stability of the communities involved.

Statistics:
- People served: members of the groups served by the workshops and their constituencies.
- Total budget: $55,000.
- Grant money goes for: salaries, travel by staff and workshop participants, room and board for participants, and administration.

Accomplishments to date:
- This is a new program, for which the institute is qualified through its experience in programs demonstrating cost savings and shared self-help. These include revitalization projects in the villages of Stump Creek, Pennsylvania, and Corbett, New York, and the development of the new community of Springwood, Pennsylvania. Harold Williams, director of these projects for the institute, an education and research center, as the author of an article, "Entrepreneurs in the Non-Profit World," that appeared in the July-August 1980 issue of the publication In Business. He now is writing an article on "Growing Smaller in the Non-Profit World."

What they say:
- "...Under many conditions non-profit groups that respond to social problems could strongly benefit by a substantial dose of entrepreneurialism." --Harold Williams, in the article "Entrepreneurs in the Non-Profit World."

Future plans:
- To offer the workshops annually, if the first series is successful.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Robert S. Collier
  Program Officer

1/11/83
Fact Sheet: Michigan Emergency Cash-Flow Loan Fund

**Grantee:** Michigan League for Human Services

**Program director:** Herbert Yamanishi
Planning/Resource Development Consultant
Michigan League for Human Services
300 North Washington Square
Suite 311
Lansing, MI 48933
(517) 487-5436

**Amount:** $50,000

**Period:** 1/1/83 - 12/31/83

**Mission:** Allocation, use and delivery of resources

**Purpose:**
To join other organizations in establishing an emergency cash-flow loan fund for Michigan human-service agencies whose services are critical in the areas of employment, family life and provision of food, clothing, shelter and medical care, and which are faced with staff layoffs, interruption of services or closing. Some of the funding organizations are guaranteeing bank loans made through the program between January 1, 1983, and December 31, 1984.

**Relationship to existing programs:**
There are none with close similarities to this fund or these loan guarantees. This is a new area for the Foundation.

The grant is expected to contribute to these results:
- Short-term loans up to $30,000 for up to 180 days for non-profit organizations unable to meet their needs at affordable rates of interest through commercial banks or other traditional sources.
- Improvement in the overall financial-management skills of such agencies through a technical-assistance program for all those receiving loans.
- Stabilization of budgets and program activities of non-profit organizations served.

**Background:**

**Need for program:**
To help meet a situation caused by recession conditions and cutbacks in government funding for social programs. Overwhelming need for an emergency loan program was shown by a survey of 75 organizations in 1981. The statewide survey was made by the league for the Council of Michigan Foundations, with funding by the Hudson-Webber Foundation of Detroit, and Mott. Three-quarters of the agencies had experienced substantial cash-flow problems.

**How it meets Foundation objectives:**
- Will strengthen vital human-service agencies and skills of their staff members called on to deal with cash-flow problems.
- Should contribute to the general stability of the non-profit community.
Statistics:

People served: staff members of eligible non-profit agencies in need of help.

Total budget: $272,500.

Grant money goes for: salaries and other program expenses.

Accomplishments to date:

Grants totaling $72,500 have been made for the first year of the program by the Mott Foundation, the W.K. Kellogg Foundation, of Battle Creek, and Alpena's Besser Foundation and Jesse Besser Fund. The Mott and Kellogg Foundations have provided loan guarantees of $100,000 each. The NBD (National Bank of Detroit) Bank Corporation and Comerica, Inc. (Detroit Bank and Trust) have agreed to handle the loans at interest 1 percent above the prime rate, through their affiliates around the state. The league has established a management committee to oversee the loan program and a six-person loan committee to make day-to-day decisions on loan applications. It is believed about 4,000 agencies might be eligible for help. Loans are expected to average $18,000 and be about 90 days in duration.

What they say:

"A large number of the agencies surveyed cope with their cash-flow problems by delaying payments and payrolls, obtaining loans from lending institutions, obtaining advances from their funding sources and/or receiving reserve funding from their parent organizations. A few resorted to layoffs of staff...." --from a report by the Council of Michigan Foundations on the statewide survey.

"There are emergency loan fund programs now in existence in most major cities in the country....This proposed Michigan Emergency Loan Fund will be contributing to the state of the art as being the first attempt to operate such a program on a statewide basis." --Robert S. Collier, Mott Foundation program officer.

Future plans:

To ask other banks and foundations for financial support in order to expand the level of assistance provided by the loan fund. The target is $500,000.

Foundation contact persons:

Judy Y. Samelson  
Director of Communications

Robert S. Collier  
Program Officer

2/1/83
Fact Sheet: Maintenance Fund

Grantee: United Way of Genesee and Lapeer Counties
Program director: Henry J. Monaco, Executive Director
                United Way of Genesee and Lapeer Counties
                202 East Boulevard Drive
                Flint, MI 48503
                (313) 232-8121

Amount: $80,000
Period: 1/1/83 - 12/31/83
Mission: Allocation, use and delivery of resources
Renewal: See Facts on Grants 1981, Page 460

Purpose:
To provide a fourth year's support of the United Way's Maintenance Fund for facilities of its agencies.

The grant is expected to have these results:
  • Preventive maintenance and repair of properties.
  • Replacement of worn-out equipment and building parts, such as roofs, as needed.

Background:
Need for program:
Confronted by two recessions in less than 10 years, the United Way was unable to maintain an adequate reserve fund for repairs and replacements.

Statistics:
People served: staff personnel of United Way and its member agencies and those reached by the agencies.
Total budget: $80,000.
Project support to date: $515,000 (1979-82).
Grant money goes for: major repairs and replacements.

Accomplishments to date:
As a result of the series of Mott grants, several major, critical maintenance problems were corrected, procedures were established for reviewing such needs on a regular basis, and preventive maintenance schedules were set up for agencies which own and/or operate their own facilities. Workshops on energy conservation were held in 1980 and 1982 for area voluntary organizations.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

12/23/82
Fact Sheet: Management Assistance Program

Grantee: United Way of Genesee and Lapeer Counties

Program director: Henry J. Monaco
Executive Director
United Way of Genesee and Lapeer Counties
202 East Boulevard Drive
Flint, MI 48503
(313) 232-8121

Amount: $20,000
Period: 1/1/82 - 12/31/82
Mission: Allocation, use and delivery of resources

Purpose:
To help support an expanded management-assistance program provided by the United Way for non-profit organizations in the two-county area.

The grant is expected to have these results:
- A two-day conference covering such topics as computer use and personnel management.
- Eight $1,000 grants to organizations offering creative management-improvement plans.

Background:
Need for program:
At present, there are few resources available to assist agencies with management problems. With the ever-increasing demand for fiscal accountability, the United Way must help member non-profit agencies develop systems for summarizing financial activity to reveal service benefits to clients.

Statistics:
People served: managers of area non-profits and, indirectly, Flint residents.
Total budget: $20,000.
Project support to date: $40,000 (1981-82).
Grant money goes for: seminar expenses, consultants, personnel, grants and miscellaneous expenses.

Accomplishments to date:
During the past year, the United Way has sponsored six workshops on personnel, cash and time management. A program contracting a University of Michigan-Flint faculty member to help agencies with difficulties in budgeting and financial reporting was expanded.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

7/30/82
Fact Sheet: United Way of Genesee and Lapeer Counties - General Purposes

Grantee: United Way of Genesee and Lapeer Counties

Program director: Henry J. Monaco, Executive Director
United Way of Genesee and Lapeer Counties
202 East Boulevard Drive
Flint, MI 48503
(313) 232-8121

Amount: $60,000
Period: 1/1/83 - 12/31/83
Mission: Allocation, use and delivery of resources

Purpose:
To provide continuing general support for the United Way and its 123 member agencies for 1983.

The grant will assist the United Way in:
Meeting or exceeding its 1983 community campaign goal.

Background:
Need for program:
To help meet a shortfall in charitable giving in a period of high unemployment, when needs for services of social agencies are greater than ever before.

Statistics:
People served: thousands of men, women and children living in Genesee and Lapeer counties.
Total budget: $5,984,961.
Project support to date: $115,000 (1981-82).
Grant money goes for: general purposes.

Accomplishments to date:
Despite prolonged unemployment and a depressed local economy, the United Way has met its goal in each of its last two fund-raising campaigns.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

1/21/83
Fact Sheet: Maximizing the Educational Potential of Communities and Institutions

Grantee: University of California-Los Angeles

Program director: Dr. John I. Goodlad, Dean
Graduate School of Education
University of California-Los Angeles (UCLA)
Los Angeles, CA 90024
(213) 825-2622

Amount: $263,354
Period: 7/1/82 - 6/30/83
Mission: Allocation, use and delivery of resources
Renewal: See Facts on Grants 1981, Page 467

Purpose:
To enable UCLA's Laboratory in School and Community Education to put to use the findings of the long-range Study of Schooling in the United States and similar projects for improvement of public schools.

This third-year grant is expected to have these results:
- Sharing of information, people and programs to meet specific problems and conditions in 12 school districts, six community colleges and four county school offices making up what the laboratory calls THE PARTNERSHIP.
- Experimental work by the University Elementary School to generate new knowledge and programs focusing on curriculum, instruction, organizational and professional development.
- Development of formal, informal and non-formal curricula.

Background:
Need for program:
To improve education by applying the findings of the Study of Schooling, an in-depth appraisal in the late 1970s of practices in 38 schools.

Statistics:
People served: children, teachers and parents.
Total budget: $263,354.
Project support to date: $769,477 (1980-82).
Grant money goes for: salaries, travel, workshops, equipment and supplies.

Accomplishments to date:
A program to improve teacher education has been developed and is being put into effect. Three school districts and a community college have started projects to improve curricula.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

7/2/82
Fact Sheet: Implications of the Economic Recovery Program on the Nonprofit Sector

Grantee: Urban Institute

Program director: Dr. Lester M. Salamon, Director
Center for Public Management and Economic Development Research
Urban Institute
2100 M Street, NW
Washington, DC 20037
(202) 223-1950

Amount: $100,000
$50,000 initial grant
$50,000 renewal

Period: 3/1/82 - 2/29/84

Mission: Allocation, use and delivery of resources

Purpose:
To contribute two years of partial support of a three-year research project on the significance of the Reagan Administration's Economic Recovery Program for the country's non-profit community and to help that sector cope with the federal policy changes and cuts in income.

Relationship to existing programs:
It is related to support provided by the Foundation for the President's Task Force on Private Sector Initiatives, with its emphasis on promoting private sector leadership and sense of responsibility in meeting public needs. The funding was handled through VOLUNTEER: The National Center for Citizen Involvement.

The grants are having these results:
- Assessment of the specific effect of the Economic Recovery Program and related state and local actions on non-profit organizations and feedback to the administration on that impact.
- Analysis of the relationship of these organizations with the public and private sectors.
- Assessment of the responses of non-profit and philanthropic organizations to the Reagan program and identification of the ways in which these responses can be improved.
- Help for the non-profits in taking advantage of the "opportunity" offered by the federal changes. This involves reassessment of the role and operations of the non-profits, strengthening of their financial base, re-evaluation of their relationships with the public and business sectors, and development of new modes of philanthropic activity and new kinds of partnerships.

Method of operation:
The research is taking place on the national level, for a broad overview, and in 16 urban and rural communities, including Flint and nearby Tuscola County, where 3,000 to 5,000 organizations are being chosen for in-depth study. In addition to the broad questions to be studied, as indicated above, the research is aimed at assessing creative approaches to gaining greater leverage with philanthropic dollars available. Another objective: to analyze needs assessment and allocation---processes developed as the private sector's share in meeting public service needs increases. Twelve case studies, in addition to those in the 16 communities, also have been planned.
Background:

Need for program:
To illustrate the effects of the federal budget cutbacks and policy changes on non-profits and philanthropic institutions.

How it meets Foundation objectives:
- Will assess the situation of the local non-profit community.
- Could assist the Foundation by showing whether its policies are appropriate in view of current conditions and whether funding patterns should be changed.
- Will show how the non-profit sector is responding to budget cuts and the degree of its understanding of resulting needs.
- Should lead to more volunteerism and indicate what new public/private partnerships are developing, and could have effect on public policy.

Statistics:

People served: those working in and served by non-profit agencies, foundation staffs and all those concerned with meeting human needs.

Total budget: $1,874,587.

Project support to date: $100,000 (1982).

Grant money goes for: salaries of national and field staffs, consultants, travel and other costs.

Accomplishments to date:

Nationally, a mail survey of non-profits has been designed and field tested, two major research guides have been completed and the institute has updated an analysis of the impact of federal budget cuts on non-profit groups. Research associates and advisory committees for each of the field sites have been chosen. Dr. Peter Gluck, professor of political science and director of the Master of Public Administration Program at the University of Michigan-Flint, has been chosen as the research associate for Flint and Tuscola County. All charitable, service-providing non-profit organizations and 100 religious congregations in the Flint metropolitan area have been asked to respond to mailed questionnaires. These are designed to gather basic information on finances and service activities and on the initial impact of federal, state and local policy changes. Completed, or nearly so, are a report on the response, interviews with the directors of 25 non-profit agencies, one case study, and a monograph on the first year of Gluck's work.

What they say:

"Recent federal budget cuts and program changes have posed a fundamental challenge to the way in which public needs are met in the United States. Although much of the attention to date has focused on the impact of these changes on state and local governments and private businesses, the implications may be even more profound for the thousands of educational institutions, hospitals, community organizations, social welfare agencies, symphonies, arts societies and civic associations that comprise the private, non-profit sector of American society." --Dr. Lester M. Salamon.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
Fact Sheet: Project COVER

Grantee: Voluntary Action Center/Information and Referral Service

Program director: Sybyl Atwood
Executive Director
Voluntary Action Center/
Information and Referral Service
202 East Boulevard Drive, Room 330
Flint, MI 48502
(313) 767-0500

Amount: $25,000
Period: 4/1/82 - 3/31/83
Mission: Allocation, use and delivery of resources

Purpose:
To computerize existing skillsbank and community resource files in order to better serve area residents.

Relationship to existing programs:
This grant is related to the various programs of VOLUNTEER: the National Center for Citizen Involvement.

The grant is expected to have these results:
- An annual directory of agency services in the Flint area, indexed by service category and location.
- A monthly update of the directory for the Voluntary Action Center and other community agencies with extensive information and referral requirements.
- A monthly calendar of workshops and special training events.
- Logging of all information and referral telephone calls requiring follow-up.
- Dissemination of monthly reporting forms to all agencies receiving referrals.

Background:
Need for program:
The most pervasive problem Flint agencies have faced in providing emergency services to city residents has been lack of coordination of services and gaps in information regarding these services. The Voluntary Action Center, which plays a central role in coordinating needed volunteer help in Flint, does not now have the capacity to adequately provide or analyze data necessary for social service managers and funders to plan their activities.

How it meets Foundation objectives:
- Will be a source of assistance to people and agencies involved in providing emergency and educational services in the Flint area.
- Will add to citizen education.
- Will bring more effective delivery of volunteer and social service resources.
Statistics:

People served: residents of the Flint area.

Total budget: $27,000.

Grant money goes for: computer terminal and printer, software development/documentation, consultant fees, clerical assistance.

Accomplishments to date:

The Voluntary Action Center was established in 1966 and has since functioned as a volunteer and community services clearinghouse. The center accepts volunteer job listings from over 120 agencies, and provides technical assistance on volunteer program development to these organizations. In addition, the center guides persons in need to appropriate programs, collects information on service gaps for community planners and funding sources, and provides basic instruction in community service.

What they say:

"One of the crucial elements in determining the success of a volunteer program is the comprehensiveness and timeliness of its information. Programs where there are gaps in information or where data is outdated are useless. In a time when federal leadership is strongly pushing for more volunteerism, it is important that Flint's volunteer services provide a model example of what volunteerism can mean." --Robert S. Collier, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Robert S. Collier
Program Officer

6/2/82
Fact Sheet: President's Task Force on Private Sector Initiatives

Grantee: VOLUNTEER: The National Center for Citizen Involvement

Program director: Jerry Guth
Executive Director
President's Task Force on Private Sector Initiatives
734 Jackson Place, NW
Washington, DC 20500

Amount: $50,000
Period: 3/1 2/28/83

Mission: Allocation, use and delivery of resources

Purpose:
To provide partial support of the President's Task Force on Private Sector Initiatives in developing creative solutions to the nation's social problems at the local level.

Relationship to existing programs:
It is related to the President's Volunteer Action Awards program, which, in April, made its first annual presentations to individuals and organizations for "unselfish and humane" volunteer efforts. The program is co-sponsored by VOLUNTEER and ACTION, the federal agency for volunteer service.

The grant is expected to contribute to these results:
- Encouragement for development of public/private partnerships at state and local levels to assess needs and find resources to meet them.
- National recognition, as models, for successful or promising examples of private initiative and partnerships between community groups and local governments.
- Increased and more effective use of the time, talents and fund-raising resources of private groups and agencies ranging from religious organizations to business firms.
- Identification of public and private policies and practices that inhibit privately run programs and recommendations for elimination of these barriers.
- New approaches to inspiring private citizens and organizations to work in new ways to meet community needs.
- Ongoing operation of a project bank to collect information on initiatives, partnerships and creative solutions credited to the private sector.

Background:
Need for program:
To help the private sector assume increased responsibility for defining social needs and developing appropriate ways to meet them. The need results from the...
Reagan Administration's commitment to reducing the financing of social services by the federal government.

How it meets Foundation objectives:
- Stimulates the growth of volunteerism.
- Adds to public/private partnerships, which have been major factors in community rehabilitation and development projects supported in Flint and elsewhere.

Statistics:
- People served: the general public.
- Total budget: indefinite.
- Grant money goes for: support of the task force and development of model project computer system.

Accomplishments to date:
Many community partnerships have been organized or are being formed, information on many partnerships and other private-sector programs has been collected in the project bank, and many national organizations are generating support for the program. The staff has produced a brochure, "Building America's Partnerships," and is publishing a biweekly newsletter. There has been broad media coverage and a national advertising campaign is being planned by Independent Sector and the Advertising Council to "applaud individual volunteering and giving."

What they say:
"We just want them (the people and agencies of the private sector) to perform the good works they choose, and help others profit by their example." -- President Reagan.

Future plans:
To have 23,000 community partnerships in operation by the end of the year, when the 44 members of the task force, who work through 11 committees, will disband.

Foundation contact persons:
- Judy Y. Samelson
  Director of Communications
- Suzanne Feurt
  Program Assistant
ADDITIONAL GRANTS: ALLOCATION, USE AND DELIVERY OF RESOURCES

Council of Educational Facility Planners, International  $3,000
Columbus, Ohio

To help meet costs of meeting held in Flint in March 1982, when representatives of over 20 organizations involved in programs and services for families started development of a national network to improve assistance to families.

Harvard University  $4,472.50
Cambridge, Massachusetts

To enable one individual from Michigan to attend a three-week summer program at Harvard University for cabinet-level decision makers. The program aims at helping state and local government executives to sharpen problem solving and analytic skills, and examine ethical and professional responsibilities.

National Commission for Cooperative Education  $2,500
Boston, Massachusetts

For general support of the commission in strengthening cooperative education, in which work for private employers is integrated with college and university studies.
We will investigate and, if appropriate, fund differing approaches to identifying leadership needs and practices, training for leadership roles and assuring sustained quality leadership for strengthening the community.

The Foundation supports programs that train potential leaders in how to organize and work within their communities.
Fact Sheet: Southern Appalachian Leadership Training (SALT) Program

Grantee: Appalachian Research and Education Associates, Inc.

Program director: Sharen Branscome, Director
SALT Program
Route 3
Sevierville, TN 37862
(615) 428-0366

Amount: $40,000
Period: 6/1/82 - 5/31/83
Mission: Leadership
Renewal: See Facts on Grants 1981, Page 473

Purpose:
To continue matching support for SALT's training program and assistance to emerging community leaders and groups in Southern Appalachia. SALT works chiefly in West Virginia, Kentucky, Tennessee, Georgia, Virginia and North Carolina.

The grant is expected to have these results:
- Training for up to 20 local leaders (SALT fellows) in dealing with concerns of low-income communities and disadvantaged people.
- Research and reports on issues, such as land-use and energy policy, that are likely to have substantial impact on the region, and monitoring public policies and agencies.
- Two research/study projects, one preparing a manual on the educational structure and resources available in several states, and one on the impact of the development of synthetic fuel plants in Appalachia.

Background:
Need for program:
To provide leaders who will work in their home communities, suggesting alternatives to damaging or inappropriate policies, and encouraging the communities to act in their own behalf.

Statistics:
People served: residents of Southern Appalachia.
Total budget: $166,900.
Project support to date: $320,000 (1978-82).
Grant money goes for: personnel, expenses of trainees, consultant fees and office expenses.

Accomplishments to date:
To date, SALT has trained over 100 local community leaders in Appalachia. Established in 1974 as the Mountain Community Education Program, SALT has gained national recognition as a program enabling community people to deal with their problems.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Dr. Pat Edwards
Program Officer

6/4/82
Fact Sheet: Highlander Research and Education Center, Inc. - General Purposes

Grantee: Highlander Research and Education Center, Inc.  
Amount: $45,000

Program director: Hubert Sapp, Director
Highlander Research and Education Center, Inc.
Route 3, Box 370
New Market, TN 37820
(615) 933-3443

Mission: Leadership

Period: 1/1/83 - 12/31/83

Purpose:
To contribute to the continuation of Highlander's work in the training of grassroots rural leaders in the Appalachian region.

The grant will have these results:
- A residential education program, research and technical assistance on behalf of rural leaders in Appalachia and the Upper South.
- Promotion of networking among community-based organizations in the region.

Background:
Need for program:
To improve the quality of life in a region where average education and income levels are far below the national average and which may be hit harder by federal budget cutbacks than any other part of the country.

Statistics:
People served: Highlander trainees.
Total budget: $471,000.
Project support to date: $90,000 (1981-82).
Grant money goes for: general purposes.

Accomplishments to date:
Organized in 1932 as the Highlander Folk School, Highlander has served as an institution where community and civil rights leaders could obtain information, analyze issues and develop strategies to deal with pressing social and economic problems in their workplaces and home communities. To date, several residential education programs have provided technical assistance and research information to communities. A strong network of community-based organizations is developing in the Appalachian and other Upper South regions.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications

Dr. Pat Edwards  
Program Officer

10/11/82
ADDITIONAL GRANT: LEADERSHIP

Institute for Advanced Pastoral Studies
Southfield, Michigan

To provide a seventh year of general support for the Institute for Advanced Pastoral Studies, Inc., an ecumenical school that provides continuing education for clergy and church lay leaders.
LEADERSHIP PRACTICE

This mission focuses on leadership practice vis-a-vis teaching, intervening, motivating, managing, experimenting and communicating. As such, it is reflected in all our missions and does not have a separate program.

The Foundation made no grant in 1982 under its mission of leadership practice.
This category is used to fund grants not related to any specific principle or mission yet contributing generally to the Foundation's overall philosophy.
Fact Sheet: Caribbeana Council - General Purposes

Grantee: Caribbeana Council
Program director: Walker A. Williams
Executive Director
Caribbeana Council
2016 0 Street, NW
Washington, DC 20036
(202) 775-1136

Amount: $25,000
Period: 6/1/82 - 5/31/83
Mission: Unclassified
Renewal: See Facts on Grants 1981, Page 481

Purpose:
To continue general support of the council's program to improve economic development in the island nations of the Eastern Caribbean.

The grant contributes to:
- Support for the council as it serves people responding to the newly proposed Caribbean Basin Initiative (CBI) program. CBI encourages the development of new job-producing industries in target countries through economic aid, free trade, tax incentives, emergency aid, technical assistance and international coordination.
- Support for council conferences, production programs, garden projects and maintenance of a Caribbean Center in Washington, DC.

Background:
Need for program:
To help Caribbean nations achieve self-sufficiency by resolving such problems as high unemployment, lack of health services, one-crop agriculture, over-population and dependence on imported goods.

Statistics:
People served: the residents of Caribbean island countries.
Total budget: $631,020.
Project support to date: $80,000 (1977-82).
Grant money goes for: general support.

Accomplishments to date:
The council contributes to economic and social growth in the Eastern Caribbean through conferences and workshops on energy, women in development, and communications; designs and manages sheep-production programs; develops community-garden projects to diversify the agricultural economy; and provides technical assistance to investors, business leaders and research personnel through its Caribbean Center in Washington, DC.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Suzanne Feurt
Program Assistant
ADDITIONAL GRANT: UNCLASSIFIED

YMCA National Board ........................................... $2,500
New York, New York

To help support an outreach program for youth in Egypt.
The grant supplements the salary of an outreach worker.
GOVERNANCE

The Mott Foundation will implement its philosophy in ways appropriate to it as a secular organization classified as a grant-making private foundation. Through its grants, the Foundation seeks to demonstrate the contribution of private philanthropy to a fundamental principle — the value of a pluralistic approach to freedom of choice, in search for truth and to equality in the fulfillment of human needs.

The Foundation continued its now-established program of support to strengthen community foundations. It also contributed to a variety of associations and organizations serving the world of philanthropy.
Fact Sheet: Community Foundation Support

Grantee: Arkansas Community Foundation, Inc. (ACF)  
Program director: Norma J. Wisor, Executive Director  
Arkansas Community Foundation, Inc.  
309 Center Street  
Little Rock, AR 72201  
(501) 372-1116

Amount: $15,000  
Period: 1/1/83 - 12/31/83  
Mission: Governance  
Renewal: See Facts on Grants 1981, Page 491

Purpose:
To provide partial administrative support to strengthen the Arkansas Community Foundation and promote giving within the state of Arkansas. This grant is part of a multi-year program to assist community foundations.

The grant will contribute to results including:
- A campaign to raise $165,000 for the foundation's permanent endowment for administration.
- Sponsorship of regional meetings to encourage individuals, corporations, bank trust departments, certified public accountants, and lawyers to use the foundation as a philanthropic vehicle.
- Increased public relations activities, involving board members.
- Development of a policy and procedures manual and computerization of files to strengthen the foundation's internal management systems.

Background:
Need for program:
To expand the understanding of philanthropy in meeting charitable needs in the state of Arkansas and increase the foundation's visibility within the donor community.

Statistics:
People served: residents of Arkansas.  
Total budget: $100,115.  
Foundation support to date: $285,000 (1979-82).  
Grant money goes for: salaries and other administrative expenses.

Accomplishments to date:
Established in 1976, ACF has significantly increased its visibility throughout the state through several programs that have attracted federal, state and private foundation grants. Successful programs launched by the foundation include the Arkansans for the Arts and the Family Financial Counseling Program. ACF is active in establishing a statewide 5 percent club (Business Investment Awards Program) that allows the foundation to come into contact with state corporations.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications  
(501) 372-1116

Cathy Nelles  
Program Officer
Fact Sheet: Community Foundation Support

Grantee: Community Foundation of the Greater Baltimore Area, Inc. (CFGBA)

Program director: Eugene C. Struckhoff
Executive Director
Community Foundation of the Greater Baltimore Area, Inc.
6 East Hamilton Street
Baltimore, MD 21202
(301) 332-4171

Amount: $25,000
Period: 11/1/82 - 12/31/83
Mission: Governance

Purpose:

To provide partial administrative support to the Community Foundation of the Greater Baltimore Area.

Relationship to existing programs:

Other community foundations participating in Mott's multi-year program of support include the Arkansas Community Foundation, Little Rock; the Community Foundation of Greater Washington, Washington, D.C.; the Flint Public Trust, Flint, Michigan; the Greater Tucson Area Foundation in Arizona; the North Dakota Community Foundation in Bismarck, and the Louisville Foundation in Louisville, Kentucky.

The grant is expected to have this result:

Revitalization of CFGBA and strengthening of the local philanthropic sector through:

--- Employment of new staff.
--- Reorganization of the board of directors.
--- An increase in the foundation's undesignated endowment.

Background:

Need for program:

Baltimore is the 14th largest city in the United States, with a population of over two million. The city has successfully revitalized its downtown, and now many leading citizens are joining forces to strengthen the local philanthropic sector by revitalizing the 11-year-old CFGBA.

How it meets Foundation objectives:

- Helps revitalize a community foundation, part of the philanthropic community.
- Helps improve the quality of life for community residents through grants.
- Spreads decision making in philanthropy.
Statistics:

People served: residents of the greater Baltimore area.

Total budget: $48,720.

Grant money goes for: salaries, professional fees, office expenses, supplies, promotions, publications and miscellaneous costs.

Accomplishments to date:

None; new program.

What they say:

"CFGBA is at a crossroads in its development. All of the 'elements for successful revitalization' are in place and the Mott grant will start it on a growth path." --Cathy Nelles, Foundation program officer.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

12/15/82
Fact Sheet: Community Foundation Support

Grantee: Community Foundation of Greater Washington, Inc.

Program director: Lawrence S. Stinchcomb, President
Community Foundation of Greater Washington, Inc.
3221 M Street, NW
Washington, DC 20007
(202) 338-8993

Amount: $100,000
Period: 5/1/82 - 4/30/84
Mission: Governance
Renewal: See Facts on Grants 1980, Page 623

Purpose:
To provide a challenge grant that would enable this foundation to add $500,000 to its endowment. The grant is part of a multiple-year program of support for community foundations.

The grant will have this result:
Payment of $1 for each $5 raised by the foundation from other sources for its endowment.

Background:
Need for program:
To develop endowment income to address local problems in a community where giving is limited because there is little industrial or corporate base and leadership and resources are largely committed to the national scene.

Statistics:
People served: the residents of the District of Columbia.
Total budget: not applicable.
Project support to date: $200,000 (1980-82).
Grant money goes for: endowment.

Accomplishments to date:
The foundation qualified for a 1980 matching grant of the same amount by raising $522,126 for its endowment. Recently the foundation established a District of Columbia Public Schools Fund as a vehicle for private-sector support of the educational system. It is working with a private agency to set up a $2 million fund for support of economic and community development in Washington.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/3/82
Fact Sheet: Program Development

Grantee: Council of Michigan Foundations, Inc.

Program director: Dorothy A. Johnson
Executive Director
Council of Michigan Foundations, Inc.
18 North Fifth Street
Grand Haven, MI 49417
(616) 842-7080

Amount: $15,200
Period: 4/1/82 - 3/31/83
Mission: Governance

Purpose:
To refine a council program to inform the public about charitable grant making and keep local, state and national officials updated on the work of philanthropic organizations.

The grant is expected to have these results:
- Publication of four seasonal issues of the council's newsletter, The Michigan Scene.
- Completion of a slide/tape show on "Philanthropy in Michigan" for showings to general audiences by council members.
- Placement of articles on Michigan philanthropy with the media.

Background:
Need for program:
To fill gap in public knowledge on the contributions of foundations. A 1980 survey showed that only 27 percent of Michigan residents interviewed had recently heard or read anything about foundations.

Statistics:
People served: residents of Michigan.
Total budget: $15,200.
Project support to date: $36,200 (1981-82).
Grant money goes for: employment of an editor and a public relations specialist, production costs and purchase of audio-visual equipment.

Accomplishments to date:
During the first year of the program, the number of issues of The Michigan Scene was increased from two to three (it now will be four); its circulation base was broadened to include the media, government officials and corporations, banks and grantee organizations, and development of the slide/tape show was started. A paper on the historical role of Michigan grant making was written.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

6/10/82
Fact Sheet: Community Foundation Technical Assistance Program

Amount: $113,523

Program director: James S. Joseph, President  
Council on Foundations, Inc.  
1828 L Street, NW  
Washington, DC 20036  
(202) 466-6512  
Period: 9/1/82 - 12/31/83  
Mission: Governance

Purpose:

To enable the Council on Foundations to provide a variety of technical assistance services to new or revitalized community foundations.

Relationship to existing programs:

This grant assists in the establishment and development of community foundations and complements other grants working toward the same goal. Examples are grants to the Louisville Foundation, the North Dakota Community Foundation and the Twenty-First Century Foundation.

The grant is expected to have these results:

- Strengthening of newer and smaller community foundations through four technical assistance components:
  - Intensive, direct consultation over a period of several days.
  - A fellowship program.
  - A short-term visiting consultants program.
  - Production of a generic slide presentation on community foundations.
- Up to two days of technical help to community foundations requesting assistance in the early stages of their development.
- Development of promotional, informational and instructional literature designed specifically for community foundations participating in this program, as well as any community foundation in its early stages of development.

Background:

Need for program:

At present, about the only assistance available to community foundations is a modest consulting service offered to members of the Council on Foundations. Because most community foundations don't join the council until they are fairly well established, the smaller, newer community foundations often are without access to help.

How it meets Foundation objectives:

- Helps revitalize community foundations, an important part of the philanthropic community.
- Improves the quality of life for residents of communities with foundations.
- Will provide information on policies and practices in philanthropy.
Statistics:

People served: 25 community foundations across the country.

Total budget: $113,523.

Grant money goes for: personnel, consultant fees, travel, publications, office expenses, slide show production, postage and supplies.

Accomplishments to date:

The Council on Foundations is recognized as a major voice of philanthropy. It has established a good record in providing information to and about foundations, and during the past year has established a five-point plan aimed at helping community foundations.

What they say:

"The increased interest exhibited by businesses and corporations in pursuing more cost-effective ways to provide support for community needs, especially in areas where such companies have plants and employees, is just one example which illustrates the potentially important role community foundations can play in channeling resources to meet human needs." --James A. Joseph, Council on Foundations president.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

10/6/82
Fact Sheet: Council on Foundations, Inc. - General Purposes


Program director: James A. Joseph, President
Council on Foundations, Inc.
1828 L Street, NW
Washington, DC 20036
(202) 466-6512

Amount: $30,000

Period: 1/1/82 - 12/31/82

Mission: Governance

Renewal: See Facts on Grants 1981, Page 494

Purpose:
To provide support for the council, a national membership organization of independent, community and company foundations, which provides services to improve grant-making operations in principle and practice.

The grant is expected to have these results:
A variety of services for council members, including one-on-one assistance; workshops on professional development, grant processing and program concerns; publications; research, and liaison service between members and other charitable, corporate and governmental groups.

Background:

Need for program:
The council is a major agency serving and representing foundations on a national level. The council helps to demonstrate the value of private philanthropy in mainstreaming a pluralistic approach to solving community and societal problems.

Statistics:
People served: 893 member organizations, and indirectly, the people and programs they serve.
Total budget: $2,448,434.
Project support to date: $195,000 (1974-82).
Grant money goes for: general support.

Accomplishments to date:
The council has established a good record in providing information to and about foundations. It sponsors an annual conference touching on many vital issues in the philanthropic field and publishes Foundation News, a magazine about issues and events in the field. The council serves as an advocate for philanthropy, and was influential in obtaining a reduction in the payout requirement for private foundations to a flat 5 percent.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer
6/2/82
Fact Sheet: Community Foundation Support

Grantee: Flint Public Trust (FPT)
Program director: Raymond A. Finley
Secretary and Treasurer
Flint Public Trust
108 East Kearsley Street
Flint, MI 48502
(313) 232-7241

Amount: $50,000
Period: 1/1/83 - 12/31/83
Mission: Governance

Purpose:
To stimulate growth of the Flint Public Trust's endowment and strengthen FPT as a philanthropic institution through a challenge grant offering $2 in Foundation funds for each $1 raised by the Trust for the endowment.

The grant is expected to have these results:
- Efforts to increase the number of unrestricted gifts to the Trust to add to revenue available to meet local needs.
- A stronger, flexible community foundation, more visible in the Flint area.

Background:
Need for program:
A community foundation serving donors and non-profit organizations in Flint, FPT needs encouragement to become more aggressive in fund-raising efforts and more responsive to the changing needs of the community.

Statistics:
People served: the Trust, its grantees, and the people assisted by the grantees.
Total budget: $8,634 (for administration).
Project support to date: $150,000 (1980-82).
Grant money goes for: endowment.

Accomplishments to date:
With an asset base of over $1 million, FPT made 28 grants totaling over $70,000 in 1982. The board of trustees was expanded from five to seven members, with further expansion being considered. Over a two-year period beginning in 1980, FPT raised more than $33,000 in response to Mott's original challenge grant of $100,000. FPT recently regained tax-exempt status as a support organization for the Flint Board of Education, the City of Flint, and the United Way of Genesee and Lapeer Counties.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

1/5/83
Fact Sheet: Foundation Center - General Purposes

Grantee: Foundation Center

Program director: Thomas R. Buckman, President
The Foundation Center
888 Seventh Avenue
New York, NY 10106
(212) 975-1120

Amount: $30,000
Period: 1/1/82 - 12/31/82
Mission: Governance
Renewal: See Facts on Grants 1980, Page 627

Purpose:
To continue general support of the center’s program to gather, analyze and distribute information on the foundation field. The center maintains four offices and four libraries in the United States and 90 cooperating library collections in North America, including one at the University of Michigan-Flint.

The grant will contribute to results including:
- Help for thousands of grant seekers in learning which of 22,000 U.S. foundations would be most interested in their projects.
- Improvement in public understanding of, and confidence in, foundations by explaining their purposes and helping to meet a need for accountability.
- Assistance for foundations and others through the center’s Technology Information Service, its directories, its annual Foundation Grants Index listing all grants of $5,000 or more made by 500 major foundations, and other publications.

Background:
Need for program:
To provide a single authoritative and comprehensive source of information on foundation giving.

Statistics:
People served: foundations and their staffs, grant seekers and researchers.
Total budget: $2,681,000.
Project support to date: $153,000 (1976-82).
Grant money goes for: general support.

Accomplishments to date:
The center has been serving foundations and grant seekers for 25 years. Use of its four libraries and cooperating collections is breaking all records, probably because of cuts in federal support for social programs. In 1980, the center assisted over 100,000 persons through its library network, seminars and conference presentations.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

3/25/82
Fact Sheet: Greater Tucson Area Foundation, Inc. - General Purposes

Grantee: Greater Tucson Area Foundation, Inc.  
Program director: Leonard L. White  
Executive Director  
Greater Tucson Area Foundation, Inc.  
6400 East El Dorado Circle  
Tucson, AZ  85715  
(602) 886-8280

Amount: $20,000  
Period: 8/1/82 - 7/31/83  
Mission: Governance  
Renewal: See Facts on Grants 1981, Page 495

Purpose:
To provide a third year of general support of the Greater Tucson Area Foundation as part of a multi-year program assisting community foundations.

The grant is expected to contribute to results including:
- Efforts to increase the foundation's visibility and recognition in the Tucson area, including the production of an annual report.
- Development of a regular annual membership campaign.
- Raising of more endowment funds.

Background:
Need for program:
To develop the program and activities of an agency established to raise the civic consciousness of a community in which the population has increased from 50,000 to over 500,000 in 35 years. Many of the new residents moved to Tucson as retirees. The old-line residents and original business community were left with the responsibility of raising funds to meet mushrooming needs for facilities, agencies and social services.

Statistics:
People served: residents of the Tucson area.  
Total budget: $53,643.  
Project support to date: $70,000 (1980-82).  
Grant money goes for: general support.

Accomplishments to date:
The foundation has been in operation since December 1980. Established to create a pool of funds for the assistance of social agencies, the Foundation has recruited 92 members and has established nine endowment funds. The foundation has made its first grants, a series totaling approximately $20,000 and going to agencies aiding destitute youth, health-related organizations and arts organizations. This grant represents an opportunity to see how a community foundation develops from its first organizational stages.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications  
Cathy Nelles  
Program Officer

9/13/82
Fact Sheet: Independent Sector - General Purposes

Grantee: Independent Sector (IS)  
Program director: Brian O'Connell, President  
Independent Sector  
1828 L Street, NW  
Washington, DC 20036  
(202) 223-8100

Amount: $15,000  
Period: 1/1/82 - 12/31/82  
Mission: Governance  
Renewal: See Facts on Grants 1980, Page 635

Purpose:
To continue general support of Independent Sector, which describes itself as a "national forum to encourage giving, volunteering and not-for-profit initiative" and serving foundations, corporations and national non-profit groups.

The grant will contribute to these results:
- Education to improve the public's understanding of the contributions and problems of the independent sector.
- Support for communication within the sector on shared problems and opportunities. Independent Sector publishes a biweekly "Memo to Members," a periodical for corporate members and occasional papers and reports.
- Reports on government action and policies that are of concern to members.
- Encouragement for effective management of non-profit agencies.
- Meetings on topics of interest to member groups and a national conference.

Background:
Need for program:
To help keep the voluntary sector strong and maintain the principles of freedom of choice and pluralism.

Statistics:
People served: members of over 346 organizations represented by IS.
Total budget: $1,150,000.
Project support to date: $45,000 (1979-82).
Grant money goes for: general support.

Accomplishments to date:
Independent Sector, formed in 1980 by merger of the Coalition of National Voluntary Organizations and the National Council on Philanthropy, had a key role in the adoption of charitable-contributions legislation and helped in getting foundation-payout legislation amended. Aspects of the linkages between government and the voluntary sector are covered in an IS publication, "Government Relations Information and Action."

Foundation contact persons:
Judy Y. Samelson  
Director of Communications
Cathy Nelles  
Program Officer

3/26/82
Fact Sheet: Community Foundation Support

Grantee: The Louisville Foundation, Inc.

Program director: Maxine F. Brown, Executive Director
The Louisville Foundation, Inc.
623 West Main Street
Louisville, KY 40202
(502) 585-4649

Amount: $20,000
Period: 1/1/83 - 12/31/83
Mission: Governance
Renewal: See Facts on Grants 1981, Page 499

Purpose:
To provide partial administrative support for the Louisville Foundation, which was reactivated in 1980 after being dormant for several years.

The grant will contribute to these results:
- Efforts to increase the foundation's endowment, which exceeds $1 million.
- Seminars to educate lawyers, accountants and trust officers about the community foundation concept and to help non-profit organizations improve their grantsmanship skills.
- Encouragement for small, private foundations to establish a fund within the Louisville Foundation and for non-profit organizations to place their endowments under its umbrella.
- Establishment of an area association of grantmakers.

Background:
Need for program:
To maintain the momentum of reorganization that has brought Kentucky's oldest foundation, started 65 years ago as a bank trust, back to life.

Statistics:
People served: residents of the Louisville area, including southern Indiana.
Total budget: $75,166.
Project support to date: $70,000 (1981-82).
Grant money goes for: personnel, travel, office expenses and miscellaneous costs.

Accomplishments to date:
A series of grantsmanship workshops for non-profit organizations, held in cooperation with the Foundation Center, helped to identify the foundation as a community resource. The Louisville Foundation published A Directory of Kentucky Foundations, and has developed a pilot radio show on philanthropy. It has published its first annual report, and several seminars for lawyers, accountants and trust officers have been held to acquaint them with the foundation.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

1/21/83
Fact Sheet: National Committee for Responsive Philanthropy - General Purposes

Grantee: National Committee for Responsive Philanthropy (NCRP)

Program director: Robert O. Bothwell
Executive Director
National Committee for Responsive Philanthropy
810 18th Street, NW, #408
Washington, DC 20006
(202) 347-5340

Amount: $40,000
$20,000 initial grant
$20,000 renewal

Period: 1/1/82 - 12/31/83

Mission: Governance

Purpose:

To provide two years of general support for the work of the NCRP in promoting the interests and perspectives of the poor, minority and newer, non-traditional groups within the field of philanthropy, and to encourage equity, accessibility and accountability among philanthropic institutions.

Relationship to existing programs:
NCRP is one of several Foundation-supported organizations working to strengthen the foundation field and to encourage accountability by the field as a whole.

The grant is expected to contribute to these results:
- Research and publication of information on the grant-making practices and procedures of national private funding institutions.
- Reform in the philanthropic field by promoting:
  ---Increased access to payroll-deduction programs.
  ---Expansion of the role of foundations and corporate giving programs while determining how NCRP can assist nontraditional organizations in gaining access to these funding sources.
  ---Improvement in philanthropic accountability to the public.
  ---Improvement in the openness of United Way agencies.

Background:

Need for program:
NCRP is one of several special-interest organizations which work to strengthen the foundation field through increased accountability to the public. The organization works to ensure that information on the private sector is readily available to grant seekers, the government and the general public.

How it meets Foundation objectives:
- Monitors accountability by foundations.
- Should help satisfy the public's right to know where foundation dollars are going and what they are used for.
- Should lead to a general strengthening of non-profit organizations across the country.
- Spreads decision making in philanthropy.
Statistics:

People served: those working in the independent, non-profit sector, and through them, the general public.

Total budget: $456,806.

Project support to date: $40,000 (1982).

Grant money goes for: general purposes.

Accomplishments to date:

NCRP's major accomplishment in 1982 was a successful campaign to open eligibility in the federal government's $90 million Combined Federal Campaign to several national charitable organizations other than United Way agencies. Such groups as the United Negro College Fund, Sierra Club and Vietnam Veterans in America Foundation are now eligible to participate in the campaign. NCRP continues to work with local committees for responsive philanthropy to research information on grant-making procedures and practices of national private funding institutions.

What they say:

"We want a vigorous American philanthropy, protected from political onslaught and open to reform, and we thought the best way to achieve that was through a 'consumer' organization like ours." --Pablo Eisenberg, co-chairman of the NCRP board, in an interview in the September/October 1981 edition of Grantsmanship Center News.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

12/10/82
Fact Sheet: Community Foundation Support

Grantee: North Dakota Community Foundation (NDCF)  
Amount: $15,000

Program director: Dr. Richard H. Timmins, President  
North Dakota Community Foundation  
2900 East Broadway  
Bismarck, ND 58501  
(701) 222-8349  

Period: 1/1/83 - 12/31/83  
Mission: Governance  

Purpose:
To provide partial administrative support for the North Dakota Community Foundation.

The grant is expected to help to:
- Broaden the base of financial support for NDCF's endowment through work with energy-related industries operating within the state.
- Attract funds for an operating endowment further stabilizing long-term operations.
- Develop personal contacts with lawyers, bank officials and accountants in hopes of increasing gifts to the endowment through wills and bequests.

Background:
Need for program:
To strengthen a community foundation serving an entire state and enable North Dakota's 450 communities, most of them small, to enjoy the same benefits that residents of larger towns receive from their community foundations.

Statistics:
People served: the residents of North Dakota.
Total budget: $83,000.
Project support to date: $275,000 (1979-82).
Grant money goes for: administrative costs.

Accomplishments to date:
NDCF was scheduled to pay out a total of $1.1346 in grants in 1982 which will go to at least 60 organizations, in 40 communities and include mini-endowment grants to 11 communities. Last year's Mott Foundation endowment challenge grant enabled NDCF to pass the $1 million mark in endowment funds.

Foundation contact persons:
Judy Y. Samelson  
Director of Communications  
Cathy Nelles  
Program Officer

12/20/82
## Fact Sheet: Marketing Program

<table>
<thead>
<tr>
<th>Grantee: Trident Community Foundation (TCF)</th>
<th>Amount: $15,000</th>
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<tbody>
<tr>
<td>Program director: Ruth H. Heffron Executive Director Trident Community Foundation 123 Meeting At Queen Charleston, SC 29401 (803) 723-3635</td>
<td>Period: 1/1/83 - 12/31/83</td>
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<tr>
<td>Mission: Governance</td>
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</table>

### Purpose:

To launch a marketing program promoting public awareness of the Trident Community Foundation and to increase its endowment.

### Relationship to existing programs:

The Trident Community Foundation is the first to receive technical assistance from the Council on Foundations, Inc., under the second phase of Mott's program to assist community foundations. Other community foundations in Louisville, Kentucky; Little Rock, Arkansas; Baltimore, Washington, D.C.; New York City; Bismarck, North Dakota; Tucson, Arizona, and Flint, Michigan, have received grants for administration, program development and endowment building.

The grant is expected to result in:

- A marketing campaign, including use of a variety of printed materials aimed at specific donating audiences, to educate the community about the foundation.
- Examination of the long-range goals of TCF and how these mesh with the needs and desires of the community.

### Background:

Need for program:

TCF has taken steps to revitalize after several years of inactivity. Levi Strauss and Cummins Engine Foundations have provided technical assistance grants to help the foundation hire staff and begin operations. The foundation is now ready to seek endowment gifts and increase its visibility in the community.

How it meets Foundation objectives:

- Helps revitalize a community foundation, part of the philanthropic community.
- Improves the quality of life for community residents.

### Statistics:

- People served: the residents of the Charleston area.
- Total budget: $43,156.
Grant money goes for: staff, consultants, printing, postage, audio-visual aids, meeting expenses and project funds.

Accomplishments to date:

TCF has raised nearly $800,000 in endowment funds and $93,000 in grants and contributions toward administrative budgets for the next three years. A regular newsletter has been initiated and a grant seekers' workshop held, and the foundation has sponsored "affinity luncheons" to get grant seekers and donors together on areas of mutual interest. A series of mass mailings to potential donors was carried out in the final months of 1982.

What they say:

"There is a need in the Trident area for the services of the Community Foundation. There is a need for the pool of funds which can stimulate, enhance and ensure the work of the charitable sector. But a community foundation offers more than just a monetary resource to this foundation-poor area, it offers a pool of talent; a forum for new ideas; an instigating force; a clearinghouse where coalitions and other partnership efforts can be encouraged." --Ruth H. Heffron, executive director, Trident Community Foundation.

Foundation contact persons:

Judy Y. Samelson
Director of Communications

Cathy Nelles
Program Officer

1/18/83
Fact Sheet: Ethnic Foundation Support

Grantee: Twenty-First Century Foundation

Program director: Roberta J. Yancy
Executive Director
Twenty-First Century Foundation
112 West 120th Street
New York, NY 10027
(212) 666-0345

Amount: $70,000
Period: 7/1/82 - 6/30/83
Mission: Governance

Purpose:
To provide administrative support for this minority-directed foundation, as well as support for a conference on development and communications for black non-profit organizations and a newsletter.

The grant is expected to have these results:
- Improved visibility and increased credibility through:
  -- Sponsorship of a national conference for black non-profit organizations on institutional development and communications.
  -- Publication of a regular newsletter.
- Refinement of fund-raising goals and strategies.

Background:
Need for program:
If this ethnic foundation, one of the two largest in the United States, is successful, it will serve as a model for other minority foundations and has the potential to improve the quality of life for the black community.

Statistics:
People served: members of black non-profit organizations and, indirectly, the black community.
Total budget: $102,969.
Project support to date: $170,000 (1980-82).
Grant money goes for: administrative expenses and conference and newsletter expenses, including scholarship aid for 20 conference participants.

Accomplishments to date:
A full-time executive director has been hired, and the foundation's system for logging and tracking grant applications has been improved. Guidelines for submitting proposals have been refined and production and distribution of both an annual report and a self-descriptive brochure have been accomplished. Two planned telecommunications conferences have been held, and the organization's board of directors has been expanded to nine.

Foundation contact persons:
Judy Y. Samelson
Director of Communications
Cathy Nelles
Program Officer

9/20/82
ADDITIONAL GRANTS: GOVERNANCE

Council of Michigan Foundations, Inc. ................. $6,000 Grand Haven

To help meet costs of events and services sponsored by the Host Committee for the 33rd annual conference of the Council on Foundations, Inc., held in Detroit in April.

Council of Michigan Foundations, Inc. ................. $3,600 Grand Haven

To provide general support for the council, a statewide membership organization offering a wide range of services and programs to support and enhance philanthropy in Michigan. This is the seventh year of ongoing support.

Council of Michigan Foundations, Inc. ................. $1,791 Grand Haven

A grant of used office equipment and funds for items needed to facilitate its operation.

Financial Analysts Research Foundation ............... $1,000 Charlottesville, Virginia

For general support of research of value to practicing financial analysts and publication of the results.
The funds in this category are used for exploratory activities over and above the program grants budgeted under the various missions.
Fact Sheet: Food for the Hungry, Inc. - General Purposes

Grantee: Food for the Hungry, Inc.

Amount: $25,000

Period: 1/1/82 - 12/31/82

Mission: Program philosophy renewal

Renewal: See Facts on Grants 1981, Page 509

Purpose:

To continue general support of Food for the Hungry's program to provide relief and development assistance for refugees and other hungry people in troubled areas of the world.

The grant will contribute to three programs:
- Relief and rehabilitation, including provision of food and material assistance for people living in refugee camps and operation of a rescue ship for Indochinese boat people.
- Development, focusing on food production and adequate supplies of energy and water.
- Information and education, including sponsorship of awareness seminars on world hunger and operation of a training center for volunteers.

Background:

Need for program:
To develop preventive and long-range projects to deal with chronic hunger and disease in Third World countries where it is estimated 13 million children die annually.

Statistics:
People served: Food for the Hungry staff members, volunteers who work with them, and the adults and children helped in Thailand, Cambodia, Vietnam, Somalia, Uganda, Kenya, Liberia, Peru, Bolivia, Haiti and the Dominican Republic.

Accomplishments to date:
Food for the Hungry has operated relief and development programs for over a decade.

Foundation contact persons:
Judy Y. Samelson
Director of Communications

Suzanne Feurt
Program Assistant

3/25/82
ADDITIONAL GRANT: PROGRAM PHILOSOPHY RENEWAL

Food for the Hungry, Inc. (FHI) ............ $11,720
Scottsdale, Arizona

For a three-day, overseas staff workshop in Thailand which brought together 22 FHI personnel from around the world to evaluate the organization's Third World community development programs.