The continuous flow monitoring system is designed to provide data on migrant education at the time it is being created to the person who most needs that information. The basic assumption underlying this system is that the operation to be monitored is continuous or cyclic with interrelated events known in advance or predictable. By identifying critical events and monitoring them, the system evaluates the overall endeavor. Most monitoring tasks are done by the area directors, regional consultants from the Migrant Education Services Center perform a few tasks, and the State Coordinator takes care of one. The system is displayed by a basic frame showing how the student and his records flow through the system and an administrative frame covering the proposal planning and implementation cycle. General and specific monitoring questions on each of the two frames help ascertain program progress. Answers to the specific questions are taken from 21 task sheets. Task sheets and their accompanying report forms describe the task, who should do it, when it should be done, its disposition, and what actions may result. The 13 tasks in the basic frame cover checks on recruiting, certificates of eligibility, and Migrant Student Record Transfer System (MSRTS) records, and services and evaluation checks. The eight administrative frame task sheets examine proposals, hiring, budget, staff, utilization, interagency cooperation, and parent involvement. (DS)
OREGON
Title I-M, ESEA
MONITORING SYSTEM

Northwest Regional
Educational Laboratory

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Title I-M, ESEA:
Oregon Migrant Education Program
MONITORING SYSTEM

Prepared by:
William G. Savard Ed.D.
Northwest Regional Educational Laboratory

For and In Cooperation With:
Migrant Education Service Center Staff, Area Directors, and State Coordinator

September 1, 1978

Funded by the National Institute of Education
Through
Northwest Regional Educational Laboratory
State Planning Account 175-5000
and Account 175-7200
PREFACE

This monitoring manual represents an intensive nine month cooperative development effort. The system which has resulted will allow us to better manage our efforts to help migrant children in schools throughout the State.

The approach used in this system represents a departure from our past methods of monitoring. It has a high degree of flexibility and can be modified as circumstances change.

Implementation will begin in September of this year, 1978. This present manual supersedes all previously distributed draft versions.

Suggestions and questions regarding the procedures in this manual may be addressed directly to me at the Oregon State Department of Education or to Dr. William G. Savard at the Northwest Regional Educational Laboratory.

Jose D. Garcia
State Coordinator, Migrant Education
September 1, 1978

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ACKNOWLEDGEMENTS

The success of this Project has been due to the cooperative assistance of many persons. Jose D. Garcia, Oregon State Coordinator of Migrant Education, was first to recognize the need for a basic change in the approach to monitoring migrant education operations in Oregon. Of the staff of the Migrant Education Service Center, Francisco Loera, Supervisor, Alfredo Lugo, Elton Minkler, and Ramon Gonzalez were especially helpful in formulating the monitoring questions. All of the area Project staff throughout the state were helpful but the following deserve special mention for their extra efforts: Jim Carnes of Hood River; Danny Santos, Jackson County; Pat Turner, Klamath County; Larry Larsen, Malheur; John Little and Tina Garcia, Marion County; Bill Ousterhout, Polk County and Bob Berg and Judy Weber, of Yamhill County.
# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Preface</td>
<td>11</td>
</tr>
<tr>
<td>Acknowledgements</td>
<td>111</td>
</tr>
<tr>
<td><strong>INTRODUCTION</strong></td>
<td>1</td>
</tr>
<tr>
<td>CONTINUOUS FLOW MONITORING</td>
<td>4</td>
</tr>
<tr>
<td>HOW SHOULD MONITORING BE ACCOMPLISHED</td>
<td>6</td>
</tr>
<tr>
<td>WHO IS THE MONITOR</td>
<td>7</td>
</tr>
<tr>
<td><strong>THE MONITORING FRAMES</strong></td>
<td>7</td>
</tr>
<tr>
<td>Basic (Graphic)</td>
<td>9</td>
</tr>
<tr>
<td>Administrative (Graphic)</td>
<td>12</td>
</tr>
<tr>
<td><strong>MONITORING QUESTIONS</strong></td>
<td>14</td>
</tr>
<tr>
<td><strong>THE BASIC FRAME MONITORING QUESTIONS</strong></td>
<td>15</td>
</tr>
<tr>
<td><strong>MONITORING TASKS AND MONITORING REPORTS</strong></td>
<td>19</td>
</tr>
<tr>
<td><strong>THE BASIC FRAME MONITORING TASK SHEETS (AND REPORT FORMS)</strong></td>
<td></td>
</tr>
<tr>
<td>1. Regular Recruiting Check, with report form</td>
<td>20</td>
</tr>
<tr>
<td>2. Calendar Year-End Recruiting Check, with report form</td>
<td>22</td>
</tr>
<tr>
<td>3. Certificate Check, with report form</td>
<td>24</td>
</tr>
<tr>
<td>4. Certificate Sample Check, with report form</td>
<td>26</td>
</tr>
<tr>
<td>5. Assessments Checks, with report form</td>
<td>28</td>
</tr>
<tr>
<td>6. Assessments Sample Check, with report form</td>
<td>30</td>
</tr>
<tr>
<td>7. MSRTS Records Existence Check, with report form</td>
<td>33</td>
</tr>
<tr>
<td>8. MSRTS Records Quality Check, with report form</td>
<td>36</td>
</tr>
<tr>
<td>9. Services Check, with report form</td>
<td>40</td>
</tr>
<tr>
<td>10. Evaluation Methods Checks, with report form</td>
<td>43</td>
</tr>
<tr>
<td>11. Data Collection Check, with report form</td>
<td>45</td>
</tr>
<tr>
<td>12. MSRTS Maintenance Check, with report form</td>
<td>47</td>
</tr>
<tr>
<td>13. MSRTS Security Check, memo report</td>
<td>50</td>
</tr>
</tbody>
</table>
THE ADMINISTRATIVE FRAME MONITORING QUESTIONS

THE ADMINISTRATIVE FRAME TASK SHEETS (AND REPORT FORMS)

14. Proposal Check, with report form ........................................ 55
15. Hiring Checks, with report form ........................................... 58
16. Staff Utilization Check, with report form .............................. 60
17. Budget and Expenditure Checks, memo report ....................... 62
18. Mid-Year Performance Check, memo report ............................ 64
19. Year-End Administrative Statistics Check, memo report .......... 66
20. Inter-agency Cooperation Check, memo report ....................... 68
21. Parent Involvement Check, memo report ............................... 70

MONITORING SCHEDULES (In Two Formats) ............................... 73

APPENDIX: Sample Operating Forms ........................................ 77
Introduction:

Migrant Education programs are, by their very nature, dispersed over wide areas and are intended to have a substantial amount of local control. The local administrators may be full or part-time and may or may not be paid with I-M funds. Frequently these administrators have several other programs under their direction. Usually the staffing for these programs consists of temporary hires and shifting concentrations of migrant students frequently results in the need to hire new staff for short periods of time. All of these factors increase the difficulty of administering migrant education programs.

In order to alleviate some of these inherent administrative problems and at the same time provide better overall state-wide control and technical assistance, the Oregon State Coordinator of Migrant Education, Jose D. Garcia, raised the possibility of providing monitoring training to local administrators (Area Directors) and personnel of the Migrant Education Service Center, which acts as a staff arm to the State Coordinator's office. Accordingly, a three day workshop on general monitoring techniques was prepared and presented on January 11-13, 1978 by the Audit and Evaluation Program of Northwest Regional Educational Laboratory (NWREL). The first two days were attended by the Oregon MESC staff; the third day was attended by both the MESC staff and Area Directors. The general approach to monitoring presented at the
workshop was accepted. Also, lists of monitoring questions and draft copies of sample forms were developed. However important this first step was, it did not go far enough to become an operational tool for the program.

This concern was expressed by the State Coordinator in a letter dated March 16, 1978. The main body of the letter was as follows:

The monitoring workshop you presented on January 11, 12 and 13, and the sample forms you subsequently gave us were well received by the area directors and the MESC staff who were present. The problem is that we want more. We would like to start a monitoring operation this spring, if possible, and for certain in the fall. What we need is a completely developed package that could be used in the field, also some training for people in other parts of the state. Another problem is that we would need some way to finance this. Do you have any sources?

Also, there may be some interest by some of the other Northwest states in this type of monitoring approach. They all seem to have similar problems.

As a result of this request, this project was planned and funding requested under the Northwest Regional Educational Laboratory's NIE grant to provide planning assistance to states.

The general approach to monitoring proposed at the initial workshop and subsequently adopted for development into this manual is called Continuous Flow Monitoring. It differs substantially from approaches to monitoring previously used in Oregon Migrant Education and other state and federal programs.
Continuous Flow Monitoring

Continuous Flow Monitoring is the process of determining if certain conditions necessary, but not sufficient, for the success of an operating enterprise are present.

A basic assumption underlying Continuous Flow Monitoring is that the operation to be monitored is regular, continuous, or cyclic in that the interrelated events, activities, or processes are known in advance or are predictable. Furthermore, some of these events, activities, or sub-processes have been, or could be, determined to be of critical importance to the overall endeavor being considered. Thus, if we can determine that these certain critical elements are present in the quantity, quality, and at the times necessary, then we can have increased confidence in our chances of achieving success with the overall endeavor.

It is not necessary, nor would it be economically feasible, to monitor every element of a process. The general strategy is to determine in advance which elements are critical, and then to check only of those so identified.

Monitoring is not evaluation, but is related in the sense that it helps to make a program evaluable, and generally improves program quality. Monitoring and evaluation often share data.

Since Continuous Flow Monitoring assumes a defined system it follows that if there are problems with accomplishing the monitoring or of setting up the monitoring plan there is a strong possibility that there is a more basic problem with the operating system. A corollary to this statement is that one approach to bringing about improvements to an operating system is by attempting to develop a Continuous Flow Monitoring Process for it.
This forces a clarification of the operating procedures, demands an
explication of the critical elements and the establishment of agreed upon
time schedules and deadlines.

Continuous Flow Monitoring is not usually done by a single person.
Usually several persons are involved, each collecting, interpreting, and
forwarding for further interpretation the critical data he is most concerned
with. Continuous Flow Monitoring is not a single person or team making
a one-time site visit with a long check list of items that cover the entire
program. Rather it is the periodic collecting of critical data at the times
when those data are being created and hence are of greatest importance.
Continuous Flow Monitoring provides the administrator with warning
signals that certain limits are being approached or exceeded, or that events
are not taking place, or do not appear to have a reasonable chance of taking
place, in time for the administrator to do something about it. Continuous
Flow Monitoring is a kind of administrative early warning system, a way of
spotting a crisis before it develops.

Continuous Flow Monitoring also provides the administrator with an
important side benefit. While the administrator cannot know everything that
is happening in his organization the data which "trickle through his fingers"
in the monitoring process will provide him with an excellent "feel" for what
is going on—but only if those monitoring points are well chosen.
How Should Monitoring Be Accomplished?

The monitoring tasks described within this document provide a rationale for who, how and why the tasks are to be accomplished. Beyond these logistical points, however, the overall approach to be taken in monitoring must be considered. Monitoring should collect compliance information, but should not be punitive. Monitoring provides information which tells us how programs are progressing. This information could be either used or misused. Corrective action taken in a positive manner can improve program quality. Punitive action taken in a negative manner can actually destroy program quality. Thus, both the process of monitoring and how the resultant data is utilized can be either facilitating or damaging to the overall effort. Monitoring should be conducted in an honest, open, professional manner. Monitoring is not done to intimidate or punish, but rather to improve the quality of programs for migrant children.

The success of the total monitoring process will depend heavily upon how it is viewed in the central office and the field. It will be either (1) an administrative procedure which merely represents more paperwork to be done, (2) an audit process for removing undesirable programs and personnel, or (3) an information seeking and giving process for allocating resources to improve program quality. It is most certainly hoped that the third option will be the choice of all those persons involved in monitoring programs.
Who Is The Monitor?

Who the monitor is depends upon the task. In the system which follows, most monitoring tasks are performed by the area directors, some are performed by regional consultants from the Migrant Education Service Center (MESC) and one is performed by the State Coordinator. In several cases the area director monitors certain items locally and the regional consultant from the MESC later follows up by monitoring a sample of these same items. The basic principal is that a particular monitoring task is performed by the person who most needs to know.

The Monitoring Frames

The monitoring frames are graphic representations of the Oregon Migrant Education system. Two frames are displayed on the following pages. The first is the basic frame, which shows how a student (and his accompanying record) flows through the system. The second is the administrative frame which displays the proposal planning and implementation cycle from the administrative point of view. The monitoring frames are important because they define the operating system we are concerned with and represent the agreed upon perceptions of all those persons involved. Following each monitoring frame is a list of existing documents or reports that may be of use in the Continuous Flow Monitoring process. They are numbered to correspond with points indicated on the monitoring frames.
I-M BASIC MONITORING FRAME

NOTE: Circled numbers represent points where documentation of process or outcomes exist in present system. See following page for list of documents.

1. RECRUITMENT
   2. CERTIFICATION
   3. ASSESSMENT

4. PROVISION OF SERVICE
   5. ESTABLISHMENT OR REESTABLISHMENT OF MSRTS RECORD

EDUCATIONAL

GROUP
6. a

INDIVIDUAL
7. b

DATA COLLECTION
9. c

TO NEXT I-M PROGRAM
10. (or settle out more than 5 years)

SUPPORT
8. Support Data

OTHER DATA FROM:
- Title I
- Regular School Programs
- Other Agencies

TRANSMITTAL OF MSRTS RECORD TO NEXT I-M PROGRAM (Via Little Rock Computer)
13.

OTHER DATA FROM:
- Budget and Expenditure Records
- Proposal
- Monitoring Reports
(See Admin. Frame)

PROGRAM EVALUATION
12.
MONITORING POINTS AND AVAILABLE DOCUMENTS
(From Basic Monitoring Frame)

1. Home/School Counselor Logs and Monthly Reports
2. Certificates of Eligibility
3. Assessment Form
4. Initial Enrollment Reconciliation
5. Ind. MSRTS Record
   MESC Monthly MSRTS Reports
6. Student Service List
7. Test Summary Sheets
8. Ind. Short-Term Plan Records and Summary
   Counseling Request/Reports and Summary
   Tutoring Requests/Reports and Summary
   Non-Test Summary Sheets
9. Ind. Home/School Counselor Monthly Reports
   Annual Administrative Statistics Report
10. Ending Enrollment Reconciliation
11. Ind. MSRTS Records
12. Ind. MSRTS Records
13. MESC Monthly MSRTS Report
MONITORING POINTS AND AVAILABLE DOCUMENTS
(From Administrative Monitoring Frame)

1. Last year's final, approved amended proposal
2. Last year's full state-wide evaluation report
3. Other data such as labor statistics and Department of Agriculture reports
4. The final draft submitted by the area
5. Letter of approval showing any changes
6. Final approved and funded proposal with changes indicated
7. Final budget agreed to by area and State
8. Reports of personnel actions taken by areas, sent to State
9. Any expenditure reports required by State
10. The required mid-year report
11. The required year-end statistics report
Monitoring Questions

The monitoring questions which relate to the basic frame follow immediately. Those which relate to the administrative frame appear later at the head of the administrative section.

It is important to understand the purpose of the monitoring questions. The list of questions is not a monitoring instrument and cannot be used as such.

The monitoring questions (both general and specific) are those questions an administrator should be able to ask of himself in order to ascertain how well his program is progressing. The general monitoring questions are numbered and cannot be answered directly. The specific questions under the general questions are lettered and they can be answered directly. Knowing the answers to the specific questions allows one to formulate the answers to the general questions. The monitoring tasks which follow in the next section are devoted to obtaining the answers to the specific questions so that the administrator can have a sound basis for formulating answers to the general questions.

The monitoring questions were formulated by the MESC staff and the area directors working together. The questions relate to the critical points in the migrant education operation. Having good answers to these questions will not guarantee an effective operation but not having good answers to these critical questions will probably guarantee a poorly operating project.
MONITORING QUESTIONS
(From the Basic Frame)

1. How well is the recruiting effort progressing?
   a. How many students have been certified in the past two weeks?
   b. What is the total number of students certified so far this year?
   c. What was the year-long total of students certified last year?
   d. Has there been a reasonable amount of recruiting activity?
   e. Have the recruiting activities been appropriate?

2. Are Certificates of Eligibility being handled properly?
   a. Are the certificates properly filled out, signed, and dated?
   b. Are the certificates on file at the school location?
   c. Has the Area Director, or his designated (other than home-school consultant) representative, approved each certificate?

3. Are the individual needs of the students for I-M services being promptly assessed?

4. Are MSRTS records being properly established for all students?
   a. Do existing MSRTS records accurately reflect what is known about the students?
   b. How many and what proportion of certified students are not having MSRTS records promptly established?
   c. How many and what proportion of certified students do not yet have MSRTS records?

5. Are adequate services being provided to the children?
   a. Are the services actually being provided those which were promised in the proposal?
   b. Have changes which have been made in services to be provided been properly documented and approved?
   c. Are the services being currently provided reasonable in view of what is now known about the needs of the students?
   d. Does the Enrollment Reconciliation sheet accurately reflect what services are being provided?
   e. Do the component descriptions match with what is actually happening in the classroom?
   f. Does the Enrollment Reconciliation balance and crossfoot?
6. Has an appropriate evaluation method been selected for each of the components?
   a. Where pre-post testing with standardized instruments is being used:
      1. Does the test content relate directly to the instructional content?
      2. Is an appropriate level of the test being used?
      3. Do the testing dates conform to the norming dates?
   b. Where Individual Short-Term Plan/Records are being used:
      1. Is instruction actually managed on an individual basis?
      2. Is instruction actually planned on a short-term (1-9 week) basis?
      3. Are the individual differences within the class sufficient to
         warrant using this method?
   c. Where Tutoring Request/Reports are being used?
      1. Does the regular classroom teacher clearly understand and agree to
         abide by the teacher-tutor relationship?
      2. Is the regular classroom teacher willing and able to specify treatment
         and clearly state criteria?
      3. Does the tutor clearly understand and agree to abide by the teacher-
         tutor relationship?
      4. Is the tutor competent in all subject areas he will be called upon
         to tutor?
   d. Where Counseling Request/Reports are being used:
      1. Does the counselor understand and agree to follow the evaluation
         procedure?
      2. Does the principal (or his specifically designated representative)
         understand and agree to follow the evaluation procedure?
   e. Where other non-test evaluation procedures are being used:
      1. Does the procedure chosen appear to be appropriate and practical?
      2. Has the third-party evaluator agreed to this approach?
7. Is evaluation data collection proceeding according to plan?
   a. Have pre-tests been completed according to schedule?
   b. Have post-tests been completed according to schedule?
   c. Where IST P/R's, Counseling R/R's and Tutoring R/R's are being used:
      1. Have a reasonable number of plans been initiated and completed?
      2. Are completed forms being sorted and filed properly in preparation for reporting?

8. Are individual MSRTS records being handled adequately?
   a. Are data from IM sources being posted?
   b. Are data from other school sources (such as standardized testing programs) being posted?
   c. Are other data being posted?
   d. Are appropriate measures being taken to insure the security of the records?
Monitoring Tasks and Monitoring Reports

The section which follows is a series of numbered monitoring tasks and report sheets. The report forms are numbered to correspond to the task number. Each task sheet describes what is to be done, who is to do the monitoring (there is no single monitor), and when it is to be done. The general cycle is given (quarterly, annually, in the spring, etc.) and a space is provided in the upper right hand corner for recording the actual dates agreed to by the parties involved.

The task sheet also describes what the output is (usually a form report) and its disposition (who gets what copies). Finally, there is a brief statement of what actions could result.

Immediately following each task sheet is a report form or memo form. The forms in this manual may be removed for local reproduction by the person who will do the monitoring. It is suggested that these master copies be returned to the binder for use later.

The reports are of two general types. The first is a form which usually calls for some quantitative data, and in some cases, some judgements by the monitor. The second is a memo form which merely specifies the subject and allows a form-free space for the monitor to write the message in general compliance with the directions on the task sheet.

Both the monitor and the person being monitored have access to these task sheets, report forms, and the rest of this monitoring manual; thus there should be no surprises for anyone involved.

Each of the monitoring tasks is subject to modification or deletion and new tasks can be added if necessary. The system is both modular and flexible.
Monitoring Task Sheet #1, Regular Recruiting Check

When Done? (Cycle) Every two weeks during September and October (or other periods of heavy local recruitment).*

Who Does? Area Director or his appointed representative (or in cases where Area Director is not paid, by MESC Regional Consultant if so desired by Area Director).

Task Description: Determine answers to general question, "How well is recruiting effort progressing?" Examine Home/School Consultant logs and monthly reports and Certificate of Eligibility file. Fill out recruiting report form, a copy of which is attached. Make judgements regarding the appropriateness and effectiveness of the recruitment activities.

Output and Disposition: Regular Recruiting Report** with comments, sent to MESC Regional Consultant who will forward copy to State Coordinator with comments. MESC Regional Consultant will compare fourth report with end of October MSRTS report and reconcile. Copy of fourth report returned to Area Director.

Possible Actions: Intervention of Regional Consultant and/or State Coordinator by MESC, revision of program, staffing, and/or budget.

*Note: For Umatilla-Morrow area, there will also be a check in the middle of May.

**Note: For Marion County, this report will be done on a district basis because of the large enrollments and large numbers of districts involved.
**Monitoring Form #1**

**REGULAR RECRUITING CHECK**

<table>
<thead>
<tr>
<th>Area</th>
<th>Monitor</th>
</tr>
</thead>
</table>

**Project Year**  
Total students last year

**Students recruited in the past two weeks:**

<table>
<thead>
<tr>
<th></th>
<th>Status 1</th>
<th>Status 2</th>
<th>Status 3</th>
<th>Total</th>
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<tr>
<td>First report, date</td>
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<tr>
<td>Second report, date</td>
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<tr>
<td>Subtotal</td>
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<tr>
<td>Third report, date</td>
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<td>Subtotal</td>
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<td>Fourth report, date</td>
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<tr>
<td>Subtotal</td>
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**Has there been a reasonable amount of recruiting activity?**

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<th>3rd</th>
<th>4th</th>
<th>Overall</th>
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<tr>
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<td></td>
<td></td>
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<td></td>
<td></td>
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<tr>
<td>no</td>
<td></td>
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</table>

**Have the recruiting activities been appropriate?**

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<th>2nd</th>
<th>3rd</th>
<th>4th</th>
<th>Overall</th>
</tr>
</thead>
<tbody>
<tr>
<td>yes</td>
<td></td>
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<td>no</td>
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</table>

**Full-time equivalent days (one person 8 hours) recruiting effort this report period, (Estimated from examination of logs).**

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<thead>
<tr>
<th></th>
<th>1st</th>
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<th>3rd</th>
<th>4th</th>
<th>Total</th>
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**Does the 4th report agree with the end of October MSRTS Report?**

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
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<tbody>
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</table>

**Comments:** (Please initial and date all comments.)

---

**FOR MESC REGIONAL CONSULTANT**

---

21

Initials
Monitoring Task Sheet #2. Calendar Year End Recruiting Check

When Done? (Cycle) Annually, end of November.

Who Does? Area Director or his appointed representative, or in cases where the Area Director is not paid, by the MESC Regional Consultant if so desired by the Area Director.

Task Description: Determine answer to general question, "Are as many as possible I-M students recruited, certified, and entered into the record system before the end of the calendar year?" (This is necessary to qualify for financial support.) Examine Home/School Consultant logs and monthly reports and the Certificate of Eligibility file. Fill out the Calendar Year End Report form, a copy of which is attached. Make judgements regarding the appropriateness and effectiveness of the recruitment activities.

Output and Disposition: Calendar Year End Recruiting Report* with comments, sent to MESC Regional Consultant who will reconcile it with the end of November MSRTS report and forward a copy with comments to the State Coordinator. Copy returned to Area Director.

Possible Actions: Intervention of MESC Regional Consultant and/or State Coordinator, technical assistance by MESC, revision of program, staffing, and/or budget.

*Note: For Marion County, this report will be done on a district basis because of the large enrollments and large number of districts involved.
CALENDAR YEAR END RECRUITING REPORT

Area: ___________________ Monitor: ___________________
Project Year: ____________
Total students last year: ____ Date of this Report: ____________

<table>
<thead>
<tr>
<th>Number of Students</th>
<th>Status 1</th>
<th>Status 2</th>
<th>Status 3</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>End of October Report</td>
<td>_______</td>
<td>_______</td>
<td>_______</td>
<td>_______</td>
</tr>
<tr>
<td>Recruited in November</td>
<td>_______</td>
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<td>Total November 30</td>
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</table>

Full time equivalent days (one person, 8 hours) recruiting effort during month of November (estimated from examination of logs). ________

Total from end of October report

Grand Total

Has there been a reasonable amount of recruiting activity:

<table>
<thead>
<tr>
<th>From Previous Report (Oct.)</th>
<th>November</th>
<th>Overall</th>
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</thead>
<tbody>
<tr>
<td>Yes</td>
<td>_______</td>
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<tr>
<td>No</td>
<td>_______</td>
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Have the recruiting activities been appropriate?

<table>
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<tr>
<th>From Previous Report (Oct.)</th>
<th>November</th>
<th>Overall</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>_______</td>
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<tr>
<td>No</td>
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</table>

Does this report agree with the end of November MSRTS report?

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
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Comments: (Please initial and date all comments.)
Monitoring Task Sheet #3. Certificate Check

When Done? (Cycle) Annual, at the same time as the fourth recruiting report. (See #1)

Who Does? Area Director (or in cases where the Area Director is not paid by MESC Regional Representative if so desired by Area Director.

Task Description: Determine answer to general question, "Are Certificates of Eligibility being handled properly?" Examine files of Certificates. Interview staff members if deemed desirable. Fill out Certificate Check Form, a copy of which is attached.

Output and Disposition: Certificate Check Form, filled out and sent to MESC Regional Consultant who will forward a copy with comments to the State Coordinator. Copy with State Coordinator comments returned to Area Director.

Possible Action: Technical assistance by MESC, intervention by State Coordinator, revision of staff, program, and/or budget.
CERTIFICATE CHECK FORM

Area ______________________ Monitor ______________________

Project Year _______ Term: Regular _____ Summer _____

Date of this Report: ______________

Total Number of Certificates in Area ______

1. Are the Certificates of Eligibility properly filled out, signed and dated?
   - yes, 100%
   - More than 75%
   - More than 50%
   - 50% or less

   Total number of school locations: ______

2. Are the Certificates properly on file at the school location?
   - yes, 100%
   - More than 75%
   - More than 50%
   - 50% or less

3. Has the Area Director, or his designated representative, (other than Home/School Consultant) approved each Certificate?
   - yes, 100%
   - More than 75%
   - More than 50%
   - 50% or less

Who, other than Area Director is authorized to approve Certificates?
List names and titles.
Monitoring Task Sheet #4, Certificate Sample Check

When Done? (Cycle). Annual, middle of November.

Who Does? MESC Regional Consultant.

Task Description: Determine answer to general question, "Are Certificates of Eligibility being handled properly?" The MESC Regional Consultant will examine a systematic 10% sample drawn (after a random start) from the files of Certificates. Fill out the Certificate Sample Check Form, a copy of which is attached.

Output and Disposition: Two copies of Certificate Sample Check Form, filled out and sent; one to the Area Director and the other to the State Coordinator. Copy with State Coordinator's comments returned to Area Director.

Possible Action: Technical assistance by MESC, intervention by State Coordinator, revision of staffing, program, and/or budget.
CERTIFICATE SAMPLE CHECK FORM

Area: ____________________  Monitor: ____________________

Project Year: ______________  Date of This Report: ______________

Total Number of Certificates in Area: ________

Size of this sample: Percentage ______  Number ______

Number of Schools in sample: ________

1. Are the Certificates of Eligibility properly filled out, signed and dated?
   Yes, 100%  More than 75%  More than 50%  50% or less
   [ ]  [ ]  [ ]  [ ]

2. Are the Certificates properly on file at the school location?
   Yes, 100%  More than 75%  More than 50%  50% or less
   [ ]  [ ]  [ ]  [ ]

3. Has the Area Director, or his designated representative (other than the
   Home/School Consultant), approved each Certificate?
   Yes, 100%  More than 75%  More than 50%  50% or less
   [ ]  [ ]  [ ]  [ ]
Monitoring Task Sheet #5, Assessments Check

When Done? (Cycle) End of September, October, and middle of April.

Who Does? Area Director or his specifically designated representative, or in areas where there is no paid director, the MESC Regional Representative if so desired by the Area Director.

Task Description: Compare Certificates of Eligibility with Individual Assessment Forms at the school building level. There should be an assessment conducted for every child within two weeks of being declared eligible or the beginning of school.

Output and Disposition: A school-by-school list of students by migrant status 1, 2, and 3 with Certificates two weeks old but not yet assessed will be compiled. This list with a covering memo will be sent to the person responsible for assessment. A district summary report (copy attached) will be sent to the District Superintendent with a copy to the MESC Regional Consultant. Copy with Regional Consultant's comments returned to Area Director.

Possible Actions: If there are cases where more than 10% of the eligible students in a district have not been assessed within the two-week period, the MESC Regional Consultant will inform the State Coordinator in writing. The State Coordinator will decide what action, if any, needs to be taken.
## ASSESSMENT SUMMARY REPORT, BY DISTRICT

<table>
<thead>
<tr>
<th>Area</th>
<th>Monitor</th>
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<tbody>
<tr>
<td>Project Year</td>
<td>Term: Regular Summer</td>
</tr>
<tr>
<td>District</td>
<td></td>
</tr>
<tr>
<td>1st Report</td>
<td>2nd Report</td>
</tr>
<tr>
<td>Actual Date of This Report</td>
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</table>

### School: ____________
- **Status 1:**
- **Status 2:**
- **Status 3:**

### School: ____________
- **Status 1:**
- **Status 2:**
- **Status 3:**

### School: ____________
- **Status 1:**
- **Status 2:**
- **Status 3:**

<table>
<thead>
<tr>
<th>A Total Certs.</th>
<th>B Total Assess.</th>
<th>C Difference</th>
<th>D No. Over 2 Weeks</th>
<th>D/A %</th>
</tr>
</thead>
</table>

### Comments:

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[Page 32]
Monitoring Task Sheet #6, Assessments Sample Check

When Done? (Cycle) Middle of November

Who Does? MESC Regional Consultant

Task Description: Compare a 10% sample of Certificates of Eligibility with Individual Assessment Forms at the school building level. There should be an assessment conducted for every child within two weeks of the beginning of school or the time of being declared eligible. After a random start, draw a 10% systematic sample of students from the Certificate files. List the names or numbers on the attached Assessment Sample Report form. Attempt to locate, at the school, the Individual Assessment forms for these children. Fill out the report form. Total the columns and calculate E/A, the percentage of children who went more than two weeks without assessment and the number and percentage of children who still do not have assessment.

Output and Disposition: Assessment Sample Report form, in two copies, one to Area Director, the other to the State Coordinator. Copy with State Coordinator's comments returned to Area Director.

Possible Action: Technical assistance by MESC, possible intervention by State Coordinator.
## ASSESSMENT SAMPLE REPORT, AREA-WIDE

### Form Data

- **Area**
- **Monitor**
- **Project Year**
- **Term**: Regular
- **Summer**
- **Actual Date of this Report**
- **Total Certificates in Area**
- **Size of this Sample**: Percentage __%, Number __

### Assessment Sample Table

<table>
<thead>
<tr>
<th>A</th>
<th>B</th>
<th>C</th>
<th>D</th>
<th>E</th>
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<tbody>
<tr>
<td>Student Name or Number</td>
<td>Date on Cert.</td>
<td>Assess. on File (Yes or No)</td>
<td>Date on Assess.</td>
<td>Over 2 Weeks?</td>
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<th>Totals</th>
<th>A</th>
<th>Yes</th>
<th>No</th>
<th>E</th>
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- **E/A**

- **Number of No's in Column C**
- **Percent of No's in Column C**
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<tr>
<th>A</th>
<th>B</th>
<th>C</th>
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<tr>
<td>Student Name or Number</td>
<td>Date on Cert.</td>
<td>Assess. on File (Yes or No)</td>
<td>Date on Assess.</td>
<td>Over 2 Weeks?</td>
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**Totals**

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E/A = \frac{\text{Number of No's in Column C}}{\text{Percent of No's in Column C}}
\]

Number of No's in Column C

Percent of No's in Column C

32

35
Monitoring Task Sheet #7. MSRTS Records Existence Check

When Done? (Cycle) Monthly in September, October, November

Who Does? Area Director or his specifically designated representative or in areas where there is no paid director, the MESC Regional Consultant, if so desired by the Area Director.

Task Description: Examine samples of MSRTS individual records and Certificates of Eligibility to determine answers to the following:

a. How many and what percentage of certified students do not yet have MSRTS records?

b. How many and what proportion of certified students are not having MSRTS records promptly established?

Procedure:

Go to the school or office and after a random start, select a 5% or larger systematic sample of Certificates of Eligibility from school files. List sample student names on MSRTS Records Existence form. (A copy is attached.) Check existence and timeliness of establishment of MSRT for each student with certificate, record on form and subtotal and percentage by school and district.

Output and Disposition: Records Existence Check form accompanied by a brief covering memo with interpretations and comments if necessary; sent to MESC Regional Consultant with a copy to the State Coordinator. Within five days after each of the three reporting periods, the MESC Regional Consultant will submit a brief summary status report to the State Coordinator with supporting data answering questions a and b listed above. Copy with State Coordinator's comments returned to Area Director.

Possible Actions: Intervention by State Coordinator, revision by staff, program, and/or budget, technical assistance by MESC, request for technical assistance by Little Rock Center.
MSRTS RECORDS EXISTENCE CHECK

Area ___________________________ Monitor ___________________________

Project Year ____________ Term: Regular [ ] Summer [ ]

1st Report [ ] 2nd Report [ ] 3rd Report [ ]

Date of this report: ____________

Size of Sample: ___Z, ___ Total Students

Arrange list by District and School, subtotal by School and District, total for whole area. Attach blank sheets as necessary.

District __________________________ School __________________________

<table>
<thead>
<tr>
<th>Student Name</th>
<th>Date on Certificate</th>
<th>MSR Exists</th>
<th>Date on MSR *</th>
<th>More than 15 days?</th>
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<tbody>
<tr>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
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TOTAL ___

Percent 100 ___
<table>
<thead>
<tr>
<th>Student Name</th>
<th>Date on Certificate</th>
<th>MSR Exists</th>
<th>Date on MSR</th>
<th>More than 15 days</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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<td>Yes  No</td>
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</table>

TOTAL
Percent 100
Monitoring Task Sheet # 8. MSRTS Records Quality Check

When Done? (Cycle) Annually, middle of December

Who Does? Area Director or his specifically designated representative, or in areas where there is no paid director, the MESC Regional Consultant if so desired by the Area Director.

Task Description: Examine samples of MSRTS Individual Records to make judgements about the completeness of the incoming record, its overall utility to school staff, the accuracy of the recorded data as compared to what is locally known about the student, and to summarize these estimates into an overall judgement of the quality of the record.

Procedure:

Have the MESC Central MSRTS Office select from the Periodic Enrollment Validation Report (PEVR), after a random start, a 5% systematic sample of all MSRTS students in the area, by district and school. Make a list of this sample on the MSRTS Records Quality Check form, a copy of which is attached. Go to the schools, obtain the MSRTS records in question and examine each one. Make an overall judgement of the quality of the record and record on the attached form. Base your overall judgement on a consideration of the following factors:

1. Completeness of Information:
   a. Are there data in all or most all of the categories on the form?
   b. Does the amount of data seem reasonable in view of how long the student has been in the MSRTS?

2. Timeliness:
   Are the data reasonably recent? For example, what was the date of the last reading test score, medical examination, etc.

3. Accuracy and General Representativeness:
   For example, do recorded test scores in reading agree with local teachers' judgements of the student's reading ability? Does the overall picture presented by the record agree with what we know about the student?

4. General Utility:
   Did this student's teachers find the incoming record to be useful in planning his educational experiences at this school?
Output and Disposition: Records Quality Check Form, filled out and sent to MESC Regional Consultant who will forward a copy with comments to State Coordinator. Copy with State Coordinator's comments returned to Area Director.

Possible Actions: Technical assistance by MESC, consultation by Little Rock Center, Intervention by State Coordinator.
Monitoring Form #8

MSRTS RECORDS QUALITY CHECK REPORT FORM

Area ___________________________ Monitor ___________________________

Project Year __________ Term: Regular [ ] Summer [ ]

First Report [ ] Second Report [ ] Third Report [ ]

Date of this Report: __________

Size of Sample: ______, ______ Total Students

Arrange list by District and School, subtotal by School and District, total for whole area. Attach blank sheets as necessary.

District: ___________________________ School: ___________________________

<table>
<thead>
<tr>
<th>Student Name</th>
<th>Judged Quality of Record</th>
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<tbody>
<tr>
<td></td>
<td>Excellent</td>
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TOTALS

Percent 100

38
<table>
<thead>
<tr>
<th>Student Name</th>
<th>Judged Quality of Record</th>
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<tbody>
<tr>
<td></td>
<td>Excellent</td>
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TOTALS

Percent 100

39 42
Monitoring Task Sheet #9, Services Check

When Done? (Cycle) Twice annually (in October and February) for regular term and once in summer term.

Who Does? Area Director and MESC Regional Consultant jointly.

Task Description: Examine documents and visit schools to determine answers to the following questions:

a. Are the services actually being provided those which were promised in the proposal?

b. Have changes which have been made in services to be provided been properly documented and approved?

c. Are the services being currently provided reasonable in view of what is now known about the needs of the students?

d. Does the Enrollment Reconciliation sheet accurately reflect what services are being provided?

e. Do the component descriptions match with what is actually happening in the classrooms?

f. Does the Enrollment Reconciliation balance and crossfoot?

The documents which should be examined include the following:

a. Enrollment Reconciliation Sheet

b. Student Services List

c. Component Description Sheet

d. Final, approved, funded proposal, as amended

e. Migration Patterns report

f. Last year's evaluation report
Monitoring Task Sheet #9
Services Check A
Page 2

Procedure:

Examine documents with the Services Check Sheet in hand.
(A copy of the Services Check Sheet is attached.) Record
judgments in spaces provided below questions on check sheet.

1. Compare proposal to Enrollment Reconciliation Sheet
   and Component Description Sheets. Answer questions
   la and lb; if necessary discuss with Area Director
   or other staff.

2. Compare Enrollment Reconciliation Sheet, Component
   Description Sheet, and Student Services Sheets with
   Migration Pattern Report for this year and last
   year's evaluation report. Hold brief informal
   conversations with teachers and other staff.
   Answer question 2 on check sheet.

3. Visit classrooms, make observations using the
   Enrollment Reconciliation Sheet, Student Service
   Lists, and Component Descriptions as guides.
   Answer question 3 on check sheet.

4. Check the figures on the latest Enrollment Re-
   conciliation Sheet. Do they agree with the
   Student Service Lists? Does the Reconciliation
   balance and crossfoot? Answer question 4 on
   the check sheet.

Output and Disposition: Completed checklist to State Coordinator.
Copy with State Coordinator's comments returned to Area Director.

Note: In the case of a large area this procedure ought to
be conducted on a district basis.

Possible Actions: Intervention by State Coordinator, modifica-
tion of program, staff, and/or budget.
SERVICES CHECK SHEET

Area __________________________ Monitors (1) __________________________ (2) __________________________, MESC

Project Year __________ Term: Regular __ Summer __

1st Report ____ 2nd Report ____ Summer Report ____

Date of this Report: ______________

1. Actual services match proposal 95% or better?
   - Yes [ ] - No [ ]
   a. If no, have changes been documented and approved?
      - Yes [ ] - No [ ]
   b. If no, is action underway to obtain approval?
      - Yes [ ] - No [ ]

2. Actual services appear reasonable in light of migration pattern report for this year, last year's evaluation report, and informal discussions with teachers and other staff?
   - Seem Reasonable [ ] - Do not seem reasonable [ ]
   If not reasonable, comment:

3. Enrollment Reconciliation Sheet, Student Service Lists, Component Descriptions and actual classroom situation match?
   - Yes [ ] - No [ ]
   If no, comment:

4. Enrollment Reconciliation balances, crossfoots, and agrees with Service Lists?
   - Yes [ ] - No [ ]
   If no, comment:
Monitoring Task Sheet #10, Evaluation Method Check

When Done? (Cycle) Annually, in October.

Who Does? Area Director and MESC Regional Consultant, jointly.

Task Description: Examine component descriptions and last year's evaluation report, visit schools, and make a judgement as to whether or not an appropriate evaluation method has been selected for each component.

Procedure:

Sort the component descriptions by school and evaluation method. For each method used, select the appropriate set of questions (a - e) on the Evaluation Method Check Sheet, a copy of which is attached. Answer questions for each component and make notes on component description sheets. Check last year's evaluation report. Make visits to schools and talk with staff to confirm judgements. Record final judgements on Evaluation Method Check Sheet. Answer sub-questions before making final judgement. Record final judgement at top of the column.

Output and Disposition: Evaluation Method Check Sheet filled out and sent to State Coordinator with copy to third-party evaluator. The third party evaluator will use this sheet in preparation for his site visits. Copy with third-party evaluator's comments returned to Area Director.

Possible Action: Intervention by State Coordinator, technical assistance by third-party evaluator, modification of program, staff, and/or budget.
### EVALUATION METHOD CHECK SHEET

**Area**

**Monitor**

**Project Year**

**Term:** Regular — Summer

**Date of this report:**

**Answer each question yes or no:**

Has an appropriate evaluation method been selected for this component?

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
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</thead>
<tbody>
<tr>
<td>a. Where pre-post testing with standardized instruments is being used:</td>
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<tr>
<td>1. Does the test content relate directly to the instructional content?</td>
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<td>2. Is an appropriate level of the test being used?</td>
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<tr>
<td>3. Do the testing dates conform to the norming dates?</td>
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<tr>
<td>b. Where Individual Short-Term Plan/Records are being used:</td>
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<tr>
<td>1. Is instruction actually managed on an individual basis?</td>
<td></td>
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<tr>
<td>2. Is instruction actually planned on a short-term (1-9 week) basis?</td>
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<tr>
<td>3. Are the individual differences within the class sufficient to warrant using this method?</td>
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<tr>
<td>c. Where Tutoring Request/Reports are being used:</td>
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<tr>
<td>1. Does the regular classroom teacher clearly understand and agree to abide by the teacher-tutor relationship?</td>
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<tr>
<td>2. Is the regular classroom teacher willing and able to specify treatment and clearly state criteria?</td>
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<tr>
<td>3. Does the tutor clearly understand and agree to abide by the teacher-tutor relationship?</td>
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<tr>
<td>4. Is the tutor competent in all subject areas he will be called upon to tutor?</td>
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<tr>
<td>d. Where Counseling Request/Reports are being used:</td>
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<tr>
<td>1. Does the counselor understand and agree to follow the evaluation procedure?</td>
<td></td>
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<tr>
<td>2. Does the principal (or his specifically designated representative) understand and agree to follow the evaluation procedure?</td>
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<tr>
<td>e. Where other non-test evaluation procedures are being used:</td>
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<tr>
<td>1. Does the procedure chosen appear to be appropriate and practical?</td>
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<tr>
<td>2. Has the third-party evaluator agreed to this approach?</td>
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</tbody>
</table>
Monitoring Task Sheet #11, Data Collection Check

When Done? (Cycle) Twice during the regular term (fall and spring) and once during summer term.

Who Does? Area Director and the MESC Regional Consultant, jointly.

Task Description: Determine answer to the general question, "Is evaluation data collection proceeding according to plan?" This will require both visits to schools and the examination of records. The Evaluation Method Check Sheet should be reviewed before starting this task (see #6). List the components on the Data Collection Check Sheet, a copy of which is attached. Examine records for each component and fill out the Data Collection Check Sheet.

Output and Disposition: Data Collection Check Sheet filled out and sent to State Coordinator with copy to third-party evaluator. The third-party evaluator will use this sheet in preparation for his site visits. Copy with third-party evaluator's comments returned to Area Director.

Possible Action: Intervention by State Coordinator, technical assistance by third-party evaluator, modification of program, staff, and/or budget.
DATA COLLECTION SHEET, Date of this Report

<table>
<thead>
<tr>
<th>Area</th>
<th>Monitor</th>
<th>Project Year</th>
<th>Term: Regular</th>
<th>Summer</th>
</tr>
</thead>
</table>

**Answer all questions yes or no:**

**PRE/POST METHODS:**

- **a.** Have pretests been completed, all data recorded and in area office?
- **b.** Have posttests been completed, all data recorded and in area office?

**INDIVIDUAL METHODS:**

- **a.** Have a reasonable number of plans been initiated and/or completed?
- **b.** Are completed forms being sorted and filed properly in preparation for reporting?

**ALL METHODS:**

Is data collection for this component proceeding satisfactorily?

**COMMENTS:** (Explain negative answers)
Monitoring Task Sheet #12. MSRTS Maintenance Check

When Done? (Cycle) Annually, in the spring.

Who Does? MESC Regional Consultant

Task Description: Examine a sample of MSRTS records to determine if data are being entered in a proper and timely manner. Have the MSRTS central office select the sample by area.* After a random start, select a 5% or larger systematic sample. List student names on MSRTS Maintenance Check Sheet, by district, school and grade. (A copy of the Maintenance Check Sheet is attached.) Obtain from central office MSR for each child in sample. Examine each record and fill out Maintenance Check Sheet.

Output and Disposition: MSRTS Maintenance Check Sheet filled out and with comments sent to Area Director with covering memo and to State Coordinator with summary memo. Copy with State Coordinator's comments returned to Area Director.

Note: For Marion County, this will be done by district.

*Note: Population from which sample is drawn should include all students, dead file as well as currently enrolled.
### MSRTS Maintenance Check Sheet

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<th>Area</th>
<th>Monitor</th>
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<tr>
<th>District</th>
<th>Project Year</th>
<th>Term: Regular</th>
<th>Summer</th>
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<tr>
<th>Date of this Report:</th>
<th>Size of Sample</th>
<th>Total Students</th>
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Record under appropriate heading the dates and description of items entered this school year.

<table>
<thead>
<tr>
<th>Student Name</th>
<th>Data From I-M Sources</th>
<th>Data From Other School Sources</th>
<th>Data from Non-School Sources</th>
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Total Items to this Date:  

Comments:
<table>
<thead>
<tr>
<th>Student Name</th>
<th>Data From 1-M Sources</th>
<th>Data From Other School Sources</th>
<th>Data from Non-School Sources</th>
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Total Items to this Date: 4954

Comments:
Monitoring Task Sheet #13, MSRTS Security Check

When Done? (Cycle) Annually in October

Who Does? MESC Regional Consultant

Task Description: To determine if proper security measures are being taken with MSRTS records. MESC Regional Consultant will, during other monitoring visits, make an unannounced visit to a sample of schools. The sample will be purposive in nature and will be selected by the State Coordinator. At the school, the monitor will look for obviously unsecured records (such as those left on a teacher’s desk or office counter), will ask staff members at all levels (aide to principal) what the security procedures are and make judgments as to their accuracy and level of understanding by staff and will examine physical files or other locations of records. The monitor will discuss his findings, and possibly, offer suggestions to each principal and Area Director.

Output and Disposition: Memo to Area Director reporting findings and suggestions, copy to State Coordinator. Copy with State Coordinator’s comments returned to Area Director.

Possible Actions: Technical assistance by MESC, intervention by State Coordinator.
MONITORING MEMO

TO: Project Director
FROM: Regional Consultant and Monitor

SUBJECT: MTSRTS Security Check

Date: ____________

Area

Monitoring Form #13

[Handwritten Notes]
The Administrative Frame Monitoring Questions

The portion of the manual which follows is based upon the administrative frame monitoring questions. The reader is reminded that the administrative frame is displayed in graphic format at the beginning of this manual.

The separation of this manual into basic and administrative sections is for convenience of presentation only, no particular sequence is intended. In actual practice some monitoring tasks from both sections may be taking place simultaneously. This may be noted in the Monitoring Schedules presented at the end of this manual.
MONITORING QUESTIONS
(From the Administrative Frame)

1. Are the proposed activities reasonable in light of what we know of the circumstances?
   a. Are national and state goals adequately accounted for?
   b. Do the proposed activities appear to be suitable for the expected target population?
      (1) Has there been a significant shift in the migration patterns?
      (2) Has the expected target population been adequately described?
   c. If there is a change in focus from last year's proposal, is there an adequate rationale for the change?
   d. Have the recommendations made in last year's evaluation report been adequately addressed?

2. Are the area projects being staffed in an adequate and timely manner?
   a. Are staff being hired soon enough in the year to foster successful accomplishment of the project?
   b. Do the staff members who are being hired appear to have qualifications which will foster successful accomplishment of the project?

3. Are project budget and expenditure reports up-to-date and accurate?

4. Are the mid-year Performance Reports to the USOE on time and consistent with other documentation?

5. Are the year-end administrative statistics submitted on time and do they appear to be reasonable?

6. Does the inter-agency cooperation effort appear to be adequate?

7. Are parent involvement activities adequate?
   a. Does the schedule of activities appear to be adequate and appropriate for the circumstances?
   b. Are the activities being conducted as scheduled?
Monitoring Task Sheet #14, Proposal Check

When Done? (Cycle) Annually

Who Does? State Coordinator

Task Description: Examine each area proposal and supporting documents in order to answer the following general question:

1. Are the proposed I-M activities reasonable in light of what we know of the circumstances?

First consider the following sub-questions:

a. Are national and state goals adequately accounted for?

b. Do the proposed activities appear to be suitable for the expected target population?

(1) Has there been a significant shift in the migration patterns? (See also the Area Directors report on migration patterns.)

(2) Has the expected target population been adequately described?

c. If there is a change in focus from last year's proposal is there an adequate rationale for the change? (See also last year's proposal and final evaluation report.)

d. Have the recommendations in last year's evaluation report been adequately addressed? (See last year's evaluation report.)

e. Do the budgeting provisions seem to be adequate and reasonable to support the proposed activities? (See also last year's budget.)

Output and Disposition: A proposal check sheet (a sample of which is attached) will be filled out for each area proposal. The check sheet will be made in an original and two copies:

Original: Retained by State Coordinator

Copy #1: Sent to Area Director

Copy #2: Attached to proposal and forwarded to State Advisory Committee for use in the proposal review process.

Who Will Review? State Advisory Committee

Possible Actions: Area Director may want to revise proposal. State Coordinator may reject proposals or require revision. State Advisory Committee may reject proposal or require revision.
PROPOSAL CHECK SHEET

Date: _________

Area: ___________________ Term: __________

Project Year: ___________ Regular: ______ Summer: ______

a. National and State goals O.K.? yes ___ no ___
   If no, comment:

b. Any shift in migration patterns? yes ___ no ___
   If yes, comment:

c. Expected target population adequately described? yes ___ no ___
   If no, comment:

d. Activities appear suitable for target population? yes ___ no ___
   If no, comment:

e. Change in focus from last year? yes ___ no ___
   If yes, is rationale adequate? yes ___ no ___
   If no, comment:
Monitoring Form #14 Continued

f. Last year's recommendations from the evaluation report adequately addressed? 
   yes _____ no _____
   If no, comment:

h. Is the budget reasonable? 
   yes _____ no _____
   If no, comment:

h. OVERALL: Do proposed activities appear to be reasonable in light of what we know about the circumstances? 
   yes _____ no _____
   If no, comment:
Monitoring Task Sheet #15, Hiring Checks

When Done: (Cycle) Monthly in September, October, November for the regular term. Weekly for the first three weeks of summer term.

Who Does? Area Director

Task Description: Compare actual hires with staffing plan of proposal to answer the following questions:

1. Are staff being hired soon enough in the year to foster successful accomplishments of the project?

2. Do the staff members who are being hired appear to have qualifications which will foster successful accomplishment of the project?

Output and Disposition: Brief cumulative staffing report, a sample of which is attached, sent to the MESC Regional Consultant. The report will be arranged by district and school. Each successive report will be a xerox copy of the previous one with the date changed and new information added. Copy with State Coordinator's comments returned to Area Director.

Who Will Review? State Coordinator

Possible Actions? State Coordinator may provide staff recruiting service via MESC after discussing staffing problems with Area Directors. Area plans may be changed to conform to availability of staff talent.
### AREA PROJECT STAFFING REPORT

**Area:** Monitor  

**Project Year** ________ **Term:** Regular ________ Summer ________

1st Report: actual date ________ % full ________ % qual. ________ Director's Initials ________

2nd Report: actual date ________ % full ________ % qual. ________ Director's Initials ________

3rd Report: actual date ________ % full ________ % qual. ________ Director's Initials ________

(Note: Arrange positions by District and School, comment on all cases where qualifications were not met. Comment on all unfilled positions on third report.)

<table>
<thead>
<tr>
<th>Position</th>
<th>FTE</th>
<th>Date on Job</th>
<th>Special Qualifications</th>
<th>Qual. Met Yes or No</th>
<th>Comments</th>
</tr>
</thead>
</table>

- Fill in the table with details for each position.
- Include FTE, date on job, special qualifications, and whether qualifications were met.
- Add comments as necessary.
Monitoring Task Sheet #16, Staff Utilization Check

When Done? (Cycle) Annually, at end of September.

Who Does? Area Director or his designated representative.

Task Description: Compare actual staff assignments with job descriptions, make certain that all I-M employees are engaged in only legitimate I-M tasks. Talk with each I-M employee and building principals and fill out attached Staff Utilization report.

Output and Description: Staff Utilization report, filled out, one copy sent to MESC Regional Consultant who will add comments and forward to State Coordinator. A copy with State Coordinator's comments will be returned to the Area Director.

Possible Actions: Technical assistance by MESC Regional Consultant, intervention by State Coordinator.
STAFF UTILIZATION REPORT

Area ___________________________ Monitor ___________________________

Project Year ___________________________ Term: Regular _________ Summer _________

Date of this report: ___________________________

(Note: Arrange positions by District and School, comment on all cases where
1-M employee is engaged for significant amounts of time in activities which
may not be legitimate.)

<table>
<thead>
<tr>
<th>Position</th>
<th>FTE</th>
<th>Name</th>
<th>Legitimate 1-M Assignment</th>
<th>Year</th>
<th>No</th>
<th>Comments</th>
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</table>
Monitoring Task Sheet #17, Budget and Expenditure Checks

When Done? (Cycle) Twice, December 31 and June 30.

Who Does? MESC Regional Consultant

Task Description: Review each area's budget and expenditure reports for previous period. Check for accuracy, appropriateness and consistency. Note only discrepancies and deviations.

Output and Disposition: If significant problems are noted and cannot be resolved by informal means, they will be expressed in a brief memo to the Area Director with a copy to the State Coordinator. Copy with State Coordinator's comments returned to Area Director.


Possible Actions: Corrections of reports, modification of program, modification of budget.
MONITORING MEMO

TO: Project Director

FROM: Regional Consultant and Monitor

SUBJECT: Budget and Expenditure Check
Monitoring Task Sheet #18, Mid-Year Performance Report Check

When Done? (Cycle) Annually.

Who Does? MESC Regional Consultant

Task Description: In week before date due, check by telephone to see if mid-year performance reports are in process. On due date, check to see if reports have been received. If reports are missing, phone Area Directors. Read reports and compare to third-party evaluator's site visit notes, Component Description Sheets, expenditure reports, proposal and other available data. Make judgements as to reasonableness of the mid-year performance report.

Output and Disposition: Brief memo to Area Director indicating that the report seems reasonable and if report was or was not on time. If there are discrepancies, a phone call to resolve the differences. If differences cannot be resolved by telephone, then the MESC Regional Consultant will detail them in a memo to the Area Director with a copy to the State Coordinator. Copy with State Coordinator's comments returned to Area Director.

Possible Actions: Revision of report by Area Director, modifications of program and/or budget.
MONITORING MEMO

TO:  Project Director
     Area

FROM: Regional Consultant and Monitor

SUBJECT: Mid-Year Performance Report Check
Monitoring Task Sheet #19, Year-End Administrative Statistics Check

When Done? (Cycle) Annually, end of school year.

Who Does? MESC Regional Consultant

Task Description: One week before date due, check by telephone to determine if reports are in process. On due date, check to see if reports have been received. If reports are missing, phone the Area Director. Record reports and compare to last year's report, compare to year-end Enrollment Reconciliation, proposal, and third-party evaluator's site visit reports and other available data. Make judgements as to reasonableness of year-end statistics.

Output and Disposition: Brief memo to Area Director indicating that report seems reasonable and was or was not on time; or, if there are discrepancies, a phone call to resolve differences. If differences cannot be resolved by phone, then the MESC Regional Consultant will detail them in a memo to the Area Director with a copy to the State Coordinator. Copy with State Coordinator's comments returned to Area Director.

Possible Actions: Revision of report by Area Director, modifications of next year's program and/or budget.
MONITORING MEMO

TO: Project Director
FROM: Regional Consultant and Monitor

SUBJECT: Year-end Administrative Statistics Check
Monitoring Task Sheet #20, Inter-Agency Cooperation Check

When Done? (Cycle) Quarterly (three times during regular term).

Who Does? Area Directors paid by Title I-A or Regional Representatives in areas where there is no paid director.

Task Descriptions: Review Home/School Consultant's monthly reports, note and summarize instances of inter-agency activities. Make judgements as to appropriateness and sufficiency of inter-agency cooperation.

Output and Disposition: Memo to State Coordinator summarizing amount and judged quality of inter-agency cooperation for project area. Copy with State Coordinator's comments returned to Area Director.

Possible Actions: Intervention by State Coordinator, initiation of special training for Home/School Consultants, technical assistance by MESC.
Monitoring Form #20

MONITORING MEMO

TO: , State Coordinator
FROM: , Project Director

SUBJECT: Inter-agency Cooperation Check
Monitoring Task Sheet #21, Parent Involvement Check

When Done? (Cycle) Quarterly, three times during the regular term.

Who Does? Area Director (or in cases where there is no paid Area Director, the MESC Regional Representative).

Task Description: Find answers to questions: "Are parent involvement activities adequate?" "Does the schedule of activities appear to be adequate and appropriate for the circumstances?" "Are the activities being conducted as scheduled?"

Obtain and examine schedule of parent activities. Make judgements as to adequacy and appropriateness of events as scheduled.

Obtain copies of minutes of meetings or other reports of parent activities. Make judgements as to adequacy and appropriateness of events as actually conducted.

Output and Disposition: Quarterly memo to MESC Specialist for Parent Involvement and Regional Consultant. First quarter memo will summarize and discuss planned schedule for year plus actual first quarter events. Subsequent memos will summarize and discuss actual events of second and third quarters. Copy with Parent Involvement Specialist's comments returned to Area Director.

Possible Actions: Intervention by State Coordinator, technical assistance by MESC, intervention by State Advisory Committee.
MONITORING MEMO

TO: MESC Specialist for Parent Involvement

FROM: Project Director

SUBJECT: Parent Involvement Check

MONITORING Form #21

Date ____________________
Monitoring Schedule Sheets

Two versions of monitoring Schedule Sheets are provided. The first lists each of the monitoring tasks once and indicates the approximate dates it is to be carried out and/or repeated. This schedule gives the best overall view of the monitoring year.

The second version of the Schedule Sheet lists the monitoring tasks as they appear chronologically throughout the year. This arrangement is more useful as a day by day calendar planning device. The tasks are also grouped by who is to do the monitoring, thus this second schedule should be useful to monitors and area directors in negotiating actual dates for monitoring tasks to be carried out.
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<td>Recruiting Check</td>
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<td>End-End Recruiting Check</td>
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<td>Certificate Check</td>
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<td>Sample Certificate Check</td>
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<td>Sample Assessments Check</td>
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<td>RTS Records Accuracy Check</td>
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Specific dates to be negotiated and agreed upon between Area Director and MESC Regional Consultant.
| No. | Task                                      | Who  | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May |
|-----|-------------------------------------------|------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| 1   | Recruiting Check                          | AD   | 15   |     |     |     |     |     |     |     |     |     |
| 1   | Recruiting Check                          | AD   |      | 30  |     |     |     |     |     |     |     |     |
| 5   | Assessments Check                         | AD   |      | 30  |     |     |     |     |     |     |     |     |
| 7   | MSRTS Records Existence Check             | AD   |      | 30  |     |     |     |     |     |     |     |     |
| 15  | Hiring Check                              | AD   |      | 30  |     |     |     |     |     |     |     |     |
| 16  | Staff Utilization Check                   | AD   |      | 30  |     |     |     |     |     |     |     |     |
| 2   | Year-End Recruiting Check                 | AD   |      | 30  |     |     |     |     |     |     |     |     |
| 7   | MSRTS Records Exist. Check                | AD   |      | 30  |     |     |     |     |     |     |     |     |
| 15  | Hiring Check                              | AD   |      | 30  |     |     |     |     |     |     |     |     |
| 8   | MSRTS Records Accuracy Check              | AD   |      | 15  |     |     |     |     |     |     |     |     |

Notes:
- *Unannounced*
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*Note: The table likely contains additional rows and columns, but the information provided is sufficient for the query.*
This appendix contains sample operating forms for the Oregon Migrant Education Program. These are not monitoring forms but rather are the forms used in the day-by-day operations of the program. Some of them were developed and are used in connection with program evaluation. (These forms may be removed and reproduced locally.)

Operating Form # and Title and Last Date Revised

OF 1. End of term General Statistics, 7/1/78
OF 2. Assessment Form, Individual version, 7/1/78
OF 3. Assessment Form, Group version, 7/1/78
OF 4. Enrollment Reconciliation Sheet, 7/1/78
OF 5. Component Description Blank, 7/1/78
OF 6. Student Service List, 7/1/78
OF 7. Test Summary Sheets, 7/1/78
OF 8. Individual Short-term Plan/Records, 7/1/78
OF 9. Individual Short-term Plan/Records Summary, 7/1/78
OF 10. Counseling Request/Report, 7/1/78
OF 11. Counseling Request/Report Summary, 7/1/78
OF 12. Tutoring Request/Reports, 7/1/78
OF 13. Tutoring Request/Report Summary, 7/1/78
OF 14. Other Non-test Summary Sheets, 7/1/78

The above listed forms are used throughout the State. In addition there are a number of locally developed and used forms. The program area most in need of forms standardization at this time is supportive services, particularly in connection with the work of the home/school consultant. It is suggested that all those concerned obtain and examine the set of home/school consultant report forms being used in Yamhill County as a possible base for developing a common set for State-wide use.
Area: _________________________________

General Statistics for End of ____________________________ 1978

1. Number of school districts in your area: ________________
   a. Total number of elementary (K-6 or K-8) schools in IM Program.
   b. Total number of junior high (7-8 or 7-9) schools in IM Program.
   c. Total number of high (9-12 or 10-12) schools in IM Program.

2. Numbers of eligible IM pupils as of end of ________________________
   a. By Migrant Type
      (1) Type I, Active Interstate
      (2) Type II, Active Intrastate
      (3) Type III, Settled In
      Totals

   b. By Approximate Age/Grade Categories
      (1) Preschool (ages 4-5)
      (2) Elementary (6-11) grades K-6
      (3) Junior High (11-12 or 13) grades 7-8 or 7-9
      (4) High School (13-18) grades 9-12 or 10-12
      Totals

   c. By Ethnic Category (Estimated)
      (1) Mexican American
      (2) Other
      Totals

   d. By Language Dominance (Estimated)
      (1) Spanish Dominant
      (2) English Dominant
      Totals

3. Personnel Title I-M funds: (Count as of end of ________________

<table>
<thead>
<tr>
<th>Teachers/Counselors</th>
<th>FTE</th>
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<tbody>
<tr>
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</tbody>
</table>

   | Aides               |     |
   | Administrators**    |     |
   | Totals              |     |

4. Total I-M budget for FY ________________
   Total personnel costs ________________________
   All other costs ____________________________
   Total ________________________

* These totals must agree
  with person other than teacher/counselor or aide.

Revised 7/1/78
Student Name ____________________________ Grade __________
MSRTS Number ________________________ Area ________________________
School ________________________________ District ______________________
Date of this Determination ________________________

Step I - Examine the Migrant Student Transfer Form (If no form is available check here and go to Step II)

A. Do the student's latest reading test scores indicate that he was one or more grades below level at the time of the test?  
   Yes  No

B. Do the student's latest math test scores indicate that he was one or more grades below level at the time of the test?  
   Yes  No

C. Does the Special Programs section indicate that the student was participating in special programs for academic, personal, or social adjustment problems within the past year?  
   Yes  No

D. For a secondary student, does the Credit Accrual Matrix indicate that the student might not graduate with his age mates?  
   Yes  No

If there are any Yes marks in Step I, consider the student as a possible candidate for Title I&M educational services. If not, go on to Step II.

Step II - Local Indicators

A. Have there been reports from teachers recently or within the past year that the student has not or will not be able to keep up with academic work in the classroom?  
   Yes  No

B. Have there been reports from teachers, counselors or others that the student exhibits behavior problems anywhere in the school setting?  
   Yes  No

C. Does the local school accumulative record indicate that there are any problems which might require additional educational help?  
   Yes  No

If there are any Yes marks in either Step I or Step II, consider the student as a possible candidate for Title I&M educational services.
Step III — Decision to Provide Title IM Services

In view of all available evidence, including Steps I and II above, the decision is that the Student:

☐ 1. Needs Title IM educational services at this time. The educational services that will be provided this year are:

☐ 2. Does not need Title IM educational services at this time, may need later.

☐ 3. Needs support services. At this time the following services are needed:

☐ a. Home visits
☐ b. Meals
☐ c. Transportation
☐ d. Medical/Dental
☐ e. Clothes/Shoes
☐ f. Student Fees
☐ g. Translation
☐ h. Advocacy
☐ i. Other: Specify ____________________________________________

☐ A. Does not need support services at this time—may need later.

Signature ________________________________________
Title _____________________________________________
Date _____________________________________________

Revised 7/1/78
### STEP I - MSRTS Form

(If no form check here and go to **STEP II**)

1. The latest reading test scores show one or more grades below grade level.
2. The latest math test scores show one or more grades below grade level.
3. The student was participating in special programs for academic, personal or social adjustment problems (as in Special Programs).
4. Secondary students: the Credit Accrual Matrix indicates student might not graduate with his age mates.

(If there are any checks in both Step I and Step II, consider student as possible candidate for Title I-M educational services.)

### STEP II - Local Indicators

1. Reports from teachers in past year show that student has not or will not keep up with academic work in classroom.
2. Reports from teachers, counselors or others that the student exhibits behavior problems anywhere in the school setting.
3. Local school accumulative records indicate there are problems which might require additional educational help.

(If there are any checks in either Step I or Step II, consider the student as a possible candidate for Title I-M educational services.)
Check (√) each service applicable to each student.

### Students' Names

#### STEP III - Provision for Title I-M Services

In view of available evidence, including Steps I and II above, the decision is that the following students need the Title I-M services checked.

**Educational services that will be provided this year:**

1. 
2. 
3. 
4. 
5. 
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These students do not need Title I-M educational services at this time.

#### Support services that will be provided this year

- a. Home Visits
- b. Meals
- c. Transportation
- d. Medical/Dental
- e. Clothes/Shoes
- f. Student Fees
- g. Translation
- h. Advocacy
- i. Other: Specify

These students do not need support services at this time.

---

**Date** ___________________ **Signature** ___________________ **Title** ___________________

**Revised 7/1/78**
## Enrollment Reconciliation

1. Total Eligible I-M children
2. No. of children assessed but not needing educational services
3. No. of children needing educational services but not served
4. No. of children receiving educational services
5. No. of children in only 1 program component \( \times 1 = \)
6. No. of children in only 2 program components \( \times 2 = \)
7. No. of children in only 3 program components \( \times 3 = \)
8. No. of children in only 4 program components \( \times 4 = \)
9. No. of children in only 5 program components \( \times 5 = \)
10. Total program components received by eligible children

## Educational Program Components

1. 
2. 
3. 
4. 
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16. 

Total program components received by eligible children

*Number and type of program components determined locally.*
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<th>No. Children</th>
<th>Subtotal from Page 1</th>
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Grand Total (must equal line 10, section 1, first page)
Enrollment Reconciliation Continued

II. Support Services

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<td>Meals</td>
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<td>4.</td>
<td>Medical/Dental</td>
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<td>5.</td>
<td>Clothes/Shoes</td>
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<td>6.</td>
<td>Student Fees</td>
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<td>7.</td>
<td>Translation</td>
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<tr>
<td>8.</td>
<td>Advocacy</td>
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<tr>
<td>9.</td>
<td>Other: Specify</td>
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</tbody>
</table>

Comments:
Definitions of Supportive Services

The following are the definitions to be used when recording and reporting on supportive services. These are the categories shown on Form OF 6 (Student Service List), where the initial recording is done at the school, and on page 3 of Form OF 4 (Evaluation Enrollment Reconciliation) which is used for end-of-term summary reporting.

All of the reporting is to be done in terms of numbers of eligible I-M children who were actually provided with that type of service, regardless of how many times or how much of that type of service was provided.

1. Home Visits: Includes any child whose home was actually visited for advisory, problem oriented, or problem prevention purposes. It does not include the initial home visit made for recruiting, since it is assumed that every child will receive at least one visit for recruiting purposes. (See also Other Parent Contact, #9.)

2. Meals: Includes any child provided with breakfast, lunch, or snacks paid for by Title I-M funds.

3. Transportation: Includes any child transported, at Title I-M expense, to school, on field trips, or other educational activities.

4. Medical/Dental: Includes any child provided with medical, dental, optical, or other health related services (for example examinations) which were paid for with Title I-M funds. This does not include free services arranged for but not actually paid for by Title I-M. (See also Advocacy, #8.)

5. Clothes/Shoes: Includes any child provided with clothes, shoes, or other personal necessities (including P.E. uniforms and gym shoes), which were paid for (or otherwise obtained directly, as for example in an I-M conducted used clothes drive) by Title I-M.

6. Student Fees: Includes any child for whom Title I-M has paid student fees (usually at the secondary level) such as student activity cards, locker or towel fees, shop or lab fees, required items such as Weekly Readers, or school newspapers. This also includes any child who was provided with, at Title I-M expense, needed school supplies such as paper, pens, rulers, etc., not regularly provided by the school.
7. **Translation**: Includes any child for whom individual language interpreting services were provided. Individual means either the child or his family. This service includes language interpreting relating to the student or his family in connection with enrolling in school, any other school processes, or dealings with any other agencies or individuals which affect the child's education. This service definition does not include any general translation service (such as translating a PTA notice which would go home with all children) which might be incidentally provided by a I-M staff member. (See also **Advocacy**, #8 below.)

8. **Advocacy**: Includes any child for whom a I-M staff person intervened in connection with a case regarding the child's (or the child's family) education, health, or social well being. Examples might include problems of school attendance, school dress codes, welfare regulations, renewal agreements, and the like. This would include making arrangements for service at a free medical or dental clinic. Translation may or may not be required. If it is, see also **Translation**, #7 above.

9. **Other Parent Contact**: (This space is labeled **Other**: Specify on Form OF 4.) Includes any child for whom parent contacts (other than actual home visits) were made. This would include phone calls, individual letters, parent visits to the school (or school event). This does not include notes or general notices sent to all I-M parents. (See also **Home Visits**, #1 above.)

*Note:* So few entries have been reported in the past in the Other Specify category that it was decided to use the space to record Other Parent Contact.
Oregon Migrant Education Program
Educational Component Description Work Sheet

Project Year: ____________________________  Term: Regular [ ] Summer [ ]

Area (County) ___________________________________________ Component No. ______________________

PART A: To be filled out at start of Project by the Area Director

1. Identification:
   Name of Component ________________________________
   Location District ____________ School ____________ Other ________
   Level: Preschool (K) Elementary (1-6) Secondary (7-12)
   Content Area ____________________________
   Grades (s) actually covered __________________________

2. Objective:
   Briefly stated: what is the general objective of this Component?

3. General Approach: How will the objective be attained?
   a. Are any special instructional methods used?
   b. Any special curriculum materials used?
   c. Who will do this? (Titles, not names)
   d. How much time will be devoted? (Express in hours per week x number of weeks)

4. Target Population:
   a. Approximately how many students are expected for this component?
   b. Are they mostly:
      - Anglo, English speaking ______
      - Mexican American, English speaking ______
      - Mexican American, Spanish speaking ______
      - Russian speaking ______
      - Vietnamese ______
      - Other ____________________________ Approximate # ______

5. Evaluation:

a. Method:

☐ Pre/Post testing with standardized instrument.

Test used: ________________________________

Level: __________ Form Pre __________ Form Post __________

☐ Individual Short-Term/Records.

☐ Tutor Request/Report

☐ Counseling Request/Report

☐ Other, Non-Test Summary Sheet

☐ Other, Specify ________________________________

b. Tentative Data Display Format: (How do you want the table to look in the evaluation report.)

PART B: To be filled out at end of term but make sure you collect data during the school year.

1. Participation:

   Total number of students who actually participated ________________________

   Number of students with data _____ of _____%

   Mean days participation:

   Those with data _____ or _____%

   Those without data _____ or _____%
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<th>4</th>
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<th>6</th>
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</table>
Individual Student Short Term Plan/Record

School: __________________________ District: __________________________ Area: __________

For Dates __________ to __________

Age: __________

Student Name: __________________________ Last: __________ First: __________

Grade: __________

Content Area: __________________________

Objective: What are we trying to accomplish for this student in this content area in this short
period of time?

Activities: What will be done, when, how much (time), by whom?

Criterion: What specific evidence will we accept to indicate that the objective was attained?

Total Days Participation __________ out of a possible __________

Criterion Attained: Yes __________ No __________ Date __________

Teacher: __________________________ Signature __________ Title __________

Comments: __________________________

Revised 7/1/78
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<th>Student I.D. No. or Name</th>
<th>No. Objectives Attempted</th>
<th>No. Criteria Achieved</th>
<th>No. Days Actual Participation</th>
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Totals
Oregon Migrant Education Program
Individual Counseling Request/Report

Student Name or Number: ____________________________

Counselor Name: ____________________________

Dates and Amount of Counseling Provided:

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Disposition of Case:

- Problem Solved [ ]
- Problem Not Solved [ ]

Student:

- Graduated [ ]
- Dropped out [ ]
- End of school year [ ]
- Not graduated [ ]
- Services refused by Student [ ]

Counselor’s Signature ____________________________
Date ____________________________

Principal’s Signature ____________________________
Date ____________________________

Revised 7/1/78
Component Name: Otogon Migrant Education Program

1. Total Number Students Served

2. Total Number Counseling Request Reports

3. No. of cases problem judged solved

4. No. of cases problem not solved:
   a. And student graduated
   b. And student dropped out
   c. And student left, end of year
   d. And student refused further counseling service

5. No. Request Reports signed by Counselor

6. No. Request Reports signed by Principal, or his designated representative

7. Total number of counseling sessions provided

8. Total hours of counseling provided

Subtotal

Total (equals line 2 above)
Oregon Migrant Education Program
Tutoring Request/Report

School ___________________________ Date ___________________________

For ___________________________ (Student)

From ___________________________ (Teacher) Grade Subject ___________________________

To ___________________________ (Tutor)

Action Requested ___________________________

Criterion ___________________________

Tutoring Task Accepted ___________________________ Tutor’s Initials ___________________________ Date ___________________________

Tutoring Provided

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Total Hours Tutoring Provided: ___________________________ Tutor’s Initials ___________________________ Date ___________________________

Tutoring Task Completed: ___________________________ Date ___________________________

Criterion Achieved: Yes ☐ No ☐ Teacher’s Initials ___________________________ Date ___________________________

Revised 7/1/78
Oregon Migrant Education Program
Tutoring Request Report
Summary Sheet

School __________________________ Area __________________________

Component Name __________________________ Component No ________

Directions: Summarize Tutoring Request Reports alphabetically on this sheet. Accumulate for
entire term. Write student name or number only once.

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**Oregon Migrant Education Program**

**Other Non-Test Summary Sheet**

---

**Area:**

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**Project Year:**

---

**Regular Term**

---

**Summer Term**

---

**Component Name:**

---

**Component No.:**

---

Has the use of this approach been approved by the third party evaluator?

- Yes [ ]
- No [ ]

**Date:**

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**Subtotal**

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Narrative or other agreed upon evidence:

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(Attach additional sheets if necessary)

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Revised 7/1/78