In order to determine what Central YMCA Community College can do to reduce student dropout rates, a series of questionnaires was developed and SRS information system data were analyzed for fall 1975. One questionnaire collected information from faculty on student attrition through the first eight weeks of the fall 1975 semester to find out what kinds of students dropped out, and when. Two questionnaires were administered to systematic samples of students and faculty to determine what student services were valuable in holding students. A Registrar Deficiency Study provided information on how many and what types of students dropped out during the first week of classes, while SRS data gave "time delay" information on dropouts (comparisons for several weeks). The complementary insights provided by these various sources of information led to the following conclusions: (1) Over 30% of the student population can be identified at the end of registration as likely dropouts. (2) The highest dropout rate occurs in the first week of class. (3) Instructors are providing ingredients critical to helping students succeed. (4) Counselors provide services only on request. (5) SRS data are out of touch with student enrollments from the point of registration until grades are assigned. On the basis of these conclusions the development of an Early Intervention Model is recommended. (MHH)
ATTRITION/RETENTION STUDY

CENTRAL YMCA COMMUNITY COLLEGE
INTRODUCTION

This report terminates the Attrition/Retention study designed to pinpoint what actions the Central YMCA Community College can undertake to decrease intra- and inter-semester dropout rates.

The report has four chapters.

Chapter One details the salient conclusions of the study and presents four basic recommendations.

Chapter Two lays out the original goals and objectives of the study.

Chapter Three summarizes the hypotheses used in the study, and presents the disparate data and conclusions generated from student records, a student questionnaire, and a faculty questionnaire.

Chapter Four summarizes the insights of Chapter Three in the form of general conclusions and recommendations for improving basic information services, targeting student services, and developing an intervention technique. It also outlines some of the critical steps that need to be undertaken to implement the Early Intervention Model.

The data (2,000 pages of computer printouts) from which the report has been prepared is stored in the Office of Institutional Research of the College.
CONTENTS

Introduction................................................................. i

Chapter One - SUMMARY: CONCLUSIONS AND RECOMMENDATIONS..... 1

Chapter Two - STUDY GOALS AND OBJECTIVES......................... 4

Chapter Three - RESULTS OF STUDY OBJECTIVES....................... 7

A. Hypotheses and Definitions........................................ 7

6. Line Delay Information from Fall, 1975 SRS Data................... 9

6. Paper Records of Dropouts from Systematic Sample............... 10

6. Registrar Deficiency Report................................. 11

6. Student questionnaire Analysis.......................... 14

6. Faculty Questionnaire Analysis.......................... 20

6. Results of SRS Data Analysis of Dropouts from Fall, 1974 and Spring, 1975...... 22

Chapter Four - CONFLUX OF EVIDENCES:
CONCLUSIONS AND RECOMMENDATIONS................................. 26

6. Basic Information: A Condition for Services.................. 26

6. Targeting Resources for Intervention..................... 29

6. Support Service Program Contents...................... 31

6. Sequence for Implementing Intervention Model..................... 30
APPENDICES

A. Hypotheses and Definition of Dropout
B. Student Questionnaire
C. Faculty Questionnaire
D. List of Print-out Packets
E. SRS Major Codes by Student Reported Major Codes
Chapter One

SUMMARY: CONCLUSIONS AND RECOMMENDATIONS

Conclusions

1. Out of the total student population of 4700, some 1500 (31%) can be identified at the end of registration as persons most likely to drop out of college.

2. The highest dropout rate occurs in the first weeks of class -- in fact, one out of every twelve students registered in Fall, 1975 had dropped out by the second week of class.

3. Teachers and students agree that the majority of instructors are providing the ingredients critical to helping students succeed:

   a) clear delineation of course activities and objectives;
   b) regular feedback to students on their individual progress;
   c) individualized instruction, tailored to particular students;
   d) academic advising on an ongoing basis, if requested.

4. Counseling services at Central are basically reactive -- meeting the press of student requests for advice and help.
5. The majority of students never see a counselor outside of registration times.

6. A large part of the population of CYCC can do (has been doing) quite well with little or no student services beyond registration advising.

7. The F-1 visa student has the lowest dropout rate of any sub-group in the College.

8. There are two definable populations with high dropout rates:
   -- part time real estate and secretarial students;
   -- full time students taking remedial non-credit courses.

9. The SRS information system is presently out of touch with student enrollments, from the point when a student registers until final grades are put into the system.

10. The present SRS Major codes bear little resemblance to the programs the students claim they are actually following.

Recommendations

1. Review and revise the SRS data base and report structure to provide timely, useful information to the College.

2. Implement a simple, direct Early Intervention Model that
targets student service resources at the 31% who drop out early in each semester. The elements of the model are:

. Identify students at the end of registration.

. Provide teachers with a computerized method of advising the student services department of potential dropouts.

. Provide active services (seeking out students) to the target population from the first week of class until the student is able to operate without the services.

5. Build a regular process of "dropout population analysis" into the ongoing operation of the Office of Institutional Research to keep the Early Intervention Model identification process current with the latest student trends.

4. Articulate the specific amount of student services resources (new and current) that the College will dedicate to the Early Intervention Model for Fall, 1976.
Chapter Two
STUDY GOALS AND OBJECTIVES

The Attrition/Retention study was always been intended as an action project: to identify what the College can do to reduce student dropout rates (a "dropout" is a student who comes to CYCC and leaves without a clear path to travel for further education or work; an operational definition is given in Appendix A).

The Goals were to:

a) hypothesize what services affect dropout rates;

b) test the hypotheses through a series of questionnaires and data analysis of SRS information;

c) generate specific plans for providing (add, subtract, change) improved academic and non-academic (class-related and general student services) support activities.

The original time frame of the study was to: present the ideas for change before Christmas, 1975; obtain decisions in January, 1976; and implement changes in February, 1976. Due to myriad difficulties, these time frames became impossible, although there was an attempt to implement some changes for Spring, 1976 registration. This plan was aborted because it was recognized that the necessary rapid information from the SRS data base could not be obtained in the first weeks of class.
The **objectives** constituted a work plan to achieve the goals.

A. **Generate hypotheses and necessary definitions through discussion.**

B. **Collect information from Fall, 1975 SRS database** that would give "time delay" information on dropouts (comparisons for several weeks).

C. **Collect from teachers paper records of student attrition through the first eight weeks of the Fall, 1975 semester** to find out what kinds of students dropped, and when.

D. **Utilize the Registrar Deficiency Study** to ascertain how many and what types of students dropped out during the first week of class.

E. **Administer a questionnaire to a systematic sample of students around the eighth week of the Fall, 1975 semester** to answer service questions generated from the hypotheses developed under Objective A.

F. **Administer a questionnaire to a systematic sample of faculty persons** to answer service questions generated in the hypotheses of Objective A.

G. **Transfer data from SRS files of Fall, 1974; Spring, 1975; and Fall, 1975 to SPSS format and then do systematic analyses of "non-return" (those who have left CYCC after the semester in question) and "dropout" students (those who do not return, graduate, or get what they needed from CYCC; cf. Appendix A).**

The Objectives constituted a confluence of evidence technique for research. The assumption from the start of the study was that no one of the data sources pursued in the eight objectives would be sufficient to test the hypotheses and suggested courses of action, but that a sufficiently clear picture would emerge from the complementary insights provided by the various sources of information.
It was also assumed that the confluence would give sufficient insights to avoid any gross misinterpretation of service effects of the post hoc cause greater h-o variety.
Chapter Three

RESULTS OF STUDY OBJECTIVES

A. Hypotheses and Definitions

The complete list of hypotheses and definitions are given in Appendix A. Reduced to their most basic components, the hypotheses stated that there are relations between "non-return" and "dropout" students and the following kinds of services:

1. Helping a student decide early in the year on a major course of studies or academic program would increase the chances for his success.* Included in this thesis was the position that if a student chose a program early, that student would be successful no matter who gave help in the choice.

2. Specific-objectives teaching (clearly telling the student what was expected in the way of performance and what sort of results could be hoped for at the end of a course or program) would contribute to successful college work.

3. Faculty availability (outside of class) and actual use of this availability by students would increase academic success.

4. Registering at "early registration" (in August for the Fall semester; in December for the Spring semester) would enhance chances for success.

5. Student/counselor contact would enhance success.

6. Financial aids would have either a positive or a negative impact on student success.

7. External, uncontrolled influences (especially failures at schools attended previous to Central) would negatively affect student success. Included in this thesis was the position that attendance at a Chicago Public High School contributed negatively to success.

*Success is defined as "not dropping out" - i.e., either returning to Central for further study or clearly completing the task begun at Central.
h. External, personal influences (money and personal problems) would contribute negatively to success.

i. Biographical analysis of student groups would allow the school to target certain groups for more intense extra-classroom academic and non-academic services.

All the hypotheses were meant to accomplish two purposes:

1. To identify what services the College could provide which seemed to enhance student success.

2. To identify sub-populations of the total student body for student support services.

The remaining seven objectives, as actually implemented, provide the "confluence of evidences" that establish the validity or non-validity of the various hypotheses.
B. Time Delay Information from Fall, 1975 SRS Data

This objective assumed that we could follow the intra-semester dropout (student who stops attending class) through the SRS data by taking a series of readings over several weeks.

We hoped to compare the class lists of the seventh week of the semester with those of the first or second week, to find out what kinds of students dropped.

This objective was dismissed after the first series of tests showed that the SRS class lists did not change. To be sure, students were dropping out, but this information did not get into the SRS data base. Consequent interviews with data processing, registration, and teacher personnel confirmed that the SRS information is almost completely out of touch with the actual facts of student attendance from the end of registration until final grades are submitted.

Hence the results from Objective B relate to the use of the SRS information system rather than to intra-semester dropouts.

Conclusion: Since no one updates information in the SRS relative to student attendance, the system provides no useful information about student attendance.
C. Paper Records of Dropouts from Systematic Sample

The partial records collected and tabulated by the released-time faculty member for the first four weeks of class confirmed all the hypotheses from the Kirby study of the previous year. The largest drop out occurs during the first week of class.

Final calculations have not been returned in time to be included in this report.
D. Registrar Deficiency Report

In November, the Registrar of the College requested that all teachers submit a "deficiency report" on scanner forms during the seventh week of the Fall, 1975 semester.

Information on 410 dropouts from 140 classes was collected, allowing for biases: 1) the Real Estate Division did not participate in the study; 2) students with ELL majors were under-represented.

A premature tape erasure of some critical data, typical of the problems incurred throughout this study, made it impossible for us to analyze the information available on tape. (We recount this problem in some detail to help the reader understand some of the recommendations made later in the report.)

The scanner sheets were processed at Triton College and two reports from the SRS system were produced ("Dean's Report" and "Counselor's Report"). The reports were of limited use since they were basically listings rather than analytical tables. Once these reports were completed, the file from which the scanner sheet was generated, and according to which the scanner sheets could be interpreted, was destroyed. Hence, although the college possessed a tape of the scanner sheet information, this data could not be used for any further analysis, because the base file, needed for identifying what classes the dropout students were from, and for recreating the populations of students from these same classes who had not dropped out, was no longer available.
In order to make some good use of the data, the information had to be re-keypunched from a print-out and then we had to construct a "comparison" population of students who had been in the same classes from the total population of Fall, 1975 students.

Thus, this project that should have taken five man hours and $75 computer time, cost fifteen man hours, $250 computer time, and $50 keypunch expense, all because no one thought to retain the basic reference tape that could unlock the data for further analysis once the two canned reports (which turned out to be useless to all concerned) were completed.

Taking into account the limitations of the population, the final results of the Deficiency Report were quite interesting.

(CAUTION: The percentage figures given in the following conclusions are strictly relative. Because we had to create a "comparison" population, we were not able to recreate the actual situation. Hence the norm of 42.7% dropout rate for the entire population is an artificial "norm," not the actual dropout rate. There were some further technical adjustments to neutralize other biases, that are not discussed in this report.]

1. The dropout rate of students from the Developmental Institute (i.e., students with Major of GED, Pre-College, DI) was 68.5%, compared to the overall figure of 42.7%.

2. The dropout rate of students taking three and four courses was significantly higher than persons taking one, two, or five courses.

3. Those registering in August had significantly lower dropout rates than those registering in September.

4. Blacks had significantly higher dropout rates than other races; F-1 visa students had significantly lower.
5. Those taking no "credit" courses had a very high dropout rate (68.5% versus 42.7% for the total group).

6. Those taking twelve or more "instructional" hours had the highest dropout rate of all -- 73.3% versus 42.7% for the total group.

7. Having financial aid of some sort (or type of financial aid) did not relate to dropout statistics.

The picture that emerges is fairly definite. Considering those students who are taking courses at the 211 West Wacker campus (minus the ELL and Real Estate majors), the greatest in-trasemester drop out occurs with the Black students taking remedial courses. And it takes place in the first week of class (the Deficiency Report is based on drop outs in the first week of classes).
1. Student Questionnaire Analysis

The student questionnaires were distributed to a systematic sample of classes. Because the Real Estate Division declined to cooperate, this group was missed. Because the questionnaire printing was delayed three weeks, the ELI classes were missed (they had already completed their eight-week term).

Further checking for skews has shown that the questionnaires are biased in the following directions:

- low on Caucasions; high on Blacks;
- high on females; low on males;
- low on students taking one or two courses; high on those taking four and five courses.

These are quite predictable biases given the lack of Real Estate Division and ELI data.

A further, but less obvious, skew is that the respondents to the questionnaire are those who have not dropped out in the first seven to ten weeks of class. These are the ones who are "making it" at Central.

The student questionnaire concerned itself with:

- Program (major) Decisions -- when, how, what importance the students place on these decisions, who helped the students make the decision.

- Planning -- what, how, when do the students plan their college program.

- Class Activities: course activities and objectives, progress reports to students, attendance policies
Student Perception of Class and Teacher -- progress; contact with teacher in and out of class.

Counseling -- contacts; whether counseling is active or passive in seeking out students; whether students think they need academic counseling.

Admissions and Orientation -- what contacts students have had prior to classes and at start of school year; why students pick Central.

Previous Academic Experience -- high schools attended; colleges attended; with what success.

Personal Responsibilities and Attitudes -- financial; if thinking of quitting, why?

The results of each question, with cross-tabulations for selected sub-populations, are contained in the print-out packet (300 pages) available in the College's Office of Institutional Research.

Regarding college and career plans, we learned from the questionnaire that the students:

- are definite about their immediate career and college plans;
- are much more definite about their college programs than SRS records would predict (less than 5% undecided, compared to 41.5% on SRS records for the same students);
- have college program plans that only vaguely resemble SRS information possessed by the school (see Appendix E);
- think that deciding on a college program or major early in one's college experience is "very important" (75.8%);
- know what program they will pursue before starting at CYCC (70.9% were definite; 24.3% fairly sure; only 4.8% undecided).
Regarding how college program and career decisions have been made, we learned that the students:

- received very little program counseling at their first registration at CYCC (54% had no help; 26.9% exchanged a few words; 18.1% entered into discussion about a program);

(NOTE: Since most students had already made up their minds, many would not have wanted help, so the statistics do not mean that academic advisors were remiss in their duties.)

- were divided in their response as to whether more academic program advising at the start of college would have helped them (55.4% said yes; 46.6% no);

- made most program decisions themselves, with little assistance from others (73.0%);

- did not discuss majors or programs with faculty (65.8%);

- are divided in how they choose specific courses each semester (49.3% decide for themselves, frequently using a catalog program outline; 41.9% consult with a teacher; 2.1% consult primarily with friends).

Regarding classroom activities, the students report that:

- more than half the teachers (56.1%) in the classes surveyed tailor course requirements to students' individual needs;

- in three out of four cases (72.9%) teachers have been able to help students with class-related problems, once the student asked for assistance;

- teachers give frequent tests or assignments and report results back to students in a week or two;

- most teachers (80.4%) give very clear, written outlines of what is to happen in class during the semester;

- most teachers stick to their course plans (81.3%);

- a substantial number of teachers (41.5%) link specific assignment completion to particular course final grades;
Teachers demand attendance (68.8% expect students to be present at every session); but more than half the students had missed more than two sessions in the first eight weeks (13.1% had missed more than four classes);

the median class size (actual class attendance) is fewer than 20, with 82.8% reporting class attendance not usually over 25 persons.

Regarding grading, evaluation, and attendance, students report that:

they understand grades and teacher demands fairly well (56.4% have a very clear idea how they are graded; 17.8% do not understand; on another question, 59.3% were very sure about what is demanded in the course, while 16.9% do not know what is demanded);

they can predict their grades (83%), usually on the basis of specific projects tied to the grade (26.9%), or on the basis of teacher reputation (45.3%).

Regarding their dropout thoughts:

only one in four (22.2%) thought of dropping the course sampled; most of these have stayed because they need the course to graduate, stay in a program, or keep a job;

a majority said that the reasons most likely to make them drop the course were personal (59.7%), with financial problems heading the list;

One out of every four thought they might have to drop the course because they were doing poorly.

Regarding counseling, American students report that:

most (64.5%) have never received services from counselors outside of registration (10.3% had seen a counselor often -- more than three times in eight weeks);

very few go to counselors with personal problems (12.9% reported two or more instances; 12.5% once; 58.2% not at all).
Foreign Visa students report that:

- Most (59.5%) students do not talk to the foreign student advisors about non-visa matters;
- the foreign student counseling is almost totally reactive regarding class performance (91.4% have never been called in to talk), or other non-visa matters (90% have never been called in to talk about anything but their visa).

Regarding Admissions and Orientation, students report that:

- one out of three (33.9%) attended orientation;
- almost half (45.8%) never knew there was an orientation;
- almost a third (31.5%) had contact with someone at Central before starting classes at CYCC;
- fewer than 5% of the American-born students had contact with Set-Go Assessment Center, Seven Nations, Set-Go Latino, or Quetzalcoatl.

Regarding previous high school and college attendance, students report that:

- 66.8% have graduated from high school;
- 13.5% have obtained a GED;
- 8.3% are still in a pre-college program at CYCC;
- 85.8% of those answering the question about high school said they went to at least one Chicago public high school; 62% of these graduated from a public high school;
- 25.6% attended college before CYCC (one-fifth of these at Kennedy-King, Loop, or Malcolm X);
- of those attending college before CYCC, the majority did well at their previous school (67.3% had A's, B's, and C's; 32.7% had done poorly);
- the contributing factors to their decision to come to Central were (in descending order):
  - parents and relatives (46.1%)
  - friends (36.1%)
- high school counselor/teacher (30%)
- financial aid package (29.4%)
- never considered another school (27.4%)
- impressed by CYCC recruiter (20.4%)
- could not get into any other school (17.8%)
- knew a teacher at Central they liked (10.8%)

Regarding personal responsibilities, students report that:

- half (51.8%) support themselves and at least one other person;
- fewer than half (43.4%) have a job;
- students with job work the following number of hours per week:
  - 13.2% work 1 to 10 hours
  - 40.0% work 11 to 20 hours
  - 36.2% work 21 to 40 hours
  - 10.5% work over 40 hours per week.
E. Faculty Questionnaire

The faculty questionnaire was designed to pick up information about how the faculty view:

- program (major) planning
- registration advising and technical matters
- non-registration advising
- classroom activities and results
- student preparedness to do the course work
- English and math placement services

Due to a number of delays and miscommunications, only 39 usable responses were received from 29 different individuals. The respondents represent a wide spectrum of courses (minus Real Estate) as can be seen from the following table; but the responses should be accepted with caution, as fewer than 50% of the teachers are included.

<table>
<thead>
<tr>
<th>Course</th>
<th>N</th>
<th>%</th>
<th>Course</th>
<th>N</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC</td>
<td>3</td>
<td>7.7</td>
<td>ENG</td>
<td>2</td>
<td>5.1</td>
</tr>
<tr>
<td>ART</td>
<td>1</td>
<td>2.6</td>
<td>HIS</td>
<td>1</td>
<td>2.6</td>
</tr>
<tr>
<td>RAD</td>
<td>1</td>
<td>2.6</td>
<td>HUM</td>
<td>1</td>
<td>2.6</td>
</tr>
<tr>
<td>MFT</td>
<td>1</td>
<td>2.6</td>
<td>PTA</td>
<td>1</td>
<td>2.6</td>
</tr>
<tr>
<td>HIS</td>
<td>2</td>
<td>5.1</td>
<td>MAT</td>
<td>2</td>
<td>5.1</td>
</tr>
<tr>
<td>BIO</td>
<td>1</td>
<td>2.6</td>
<td>RES</td>
<td>2</td>
<td>5.1</td>
</tr>
<tr>
<td>CHM</td>
<td>1</td>
<td>2.6</td>
<td>SFC</td>
<td>1</td>
<td>2.6</td>
</tr>
<tr>
<td>CMS</td>
<td>1</td>
<td>2.6</td>
<td>SOC</td>
<td>1</td>
<td>2.6</td>
</tr>
<tr>
<td>ECO</td>
<td>1</td>
<td>2.6</td>
<td>SPA</td>
<td>1</td>
<td>2.6</td>
</tr>
<tr>
<td>DIE</td>
<td>2</td>
<td>5.1</td>
<td>SPE</td>
<td>1</td>
<td>2.6</td>
</tr>
<tr>
<td>Not Identified</td>
<td>11</td>
<td>28.2</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
The highlights of the faculty answers are:

<table>
<thead>
<tr>
<th>Code</th>
<th>Statement</th>
</tr>
</thead>
<tbody>
<tr>
<td>55.1</td>
<td>Holders for continuing students not very useful.</td>
</tr>
<tr>
<td>55.6</td>
<td>Had time first two days to talk to some students about more than scheduling.</td>
</tr>
<tr>
<td>55.6</td>
<td>After first two days, time to talk to most.</td>
</tr>
<tr>
<td>56.1</td>
<td>Do not try to get students to settle on program early.</td>
</tr>
<tr>
<td>62.1</td>
<td>Think a minority of students have clear program.</td>
</tr>
<tr>
<td>62.1</td>
<td>Have not worked 12-week registration.</td>
</tr>
<tr>
<td>63.9</td>
<td>Say only minority (45.8% only a few) of students understand major codes presently used.</td>
</tr>
<tr>
<td>91.1</td>
<td>Consider it their responsibility to keep attendance records.</td>
</tr>
<tr>
<td>85.0</td>
<td>Have done some advising outside times of registration this semester.</td>
</tr>
<tr>
<td>85.0</td>
<td>Have helped 11 or more students with class scheduling this semester, outside times of registration advising.</td>
</tr>
<tr>
<td>85.0</td>
<td>Give homework at least once every two weeks.</td>
</tr>
<tr>
<td>85.0</td>
<td>Give homework at least once a week.</td>
</tr>
<tr>
<td>85.0</td>
<td>Return homework within a week after assignment.</td>
</tr>
<tr>
<td>85.0</td>
<td>Return graded quizzes within a week.</td>
</tr>
<tr>
<td>85.0</td>
<td>Relate specific assignments to specific course grades.</td>
</tr>
<tr>
<td>85.0</td>
<td>Have no idea how reading placement is working.</td>
</tr>
<tr>
<td>85.0</td>
<td>Have no idea how math placement is working.</td>
</tr>
</tbody>
</table>

26
G. Results of SRS Data Analysis of Dropouts From Fall, 1974 and Spring, 1975

The last hypothesis from Appendix A states that analysis of just what kinds of students drop out of CYCC would lead to insights into service recommendations.

To accomplish this task, a 25% sample of students was selected from Fall, 1974 and Spring, 1975 SRS records for consideration. The analysis reviewed:

1. Resident code (Junior College, DI, ELI, etc.)
2. Major (using a reduced list)
3. Race
4. Age (categorized)
5. Place of residence (zip code)
6. Credit hours
7. Instructional hours (for Fall 74 only)
8. Financial aid received
9. Work-study amount received
10. Whether strictly an evening student or combination day/evening
11. Month registered
12. Sex
13. Part time, full time, ELI

These variables were also scrutinized controlling for race, day, evening, and PT/FT status.

Finally, the data of the two semesters were compared to ascertain inter-semester differences.
The results are presented here for:

1. Fall, 1974
2. Spring, 1975
3. Comparison of Fall and Spring

1. Fall, 1974 Dropouts

The first thing to note is that, while 44% of the students did not return to CYCC in Spring, 1975, only 25% can be classified as dropouts. They are concentrated in two segments of the college population:

-- White, part time, real estate students who live in the suburbs and who registered in September or October for one or two courses.

-- Black students who are taking mostly non-credit remedial courses and who registered in September for more than two non-credit courses and no credit courses.

Interestingly, financial aid and work study correlate negatively with dropout status. Those not receiving financial aid, or CWS monies are more likely to drop out. This phenomenon, of course, was influenced primarily by the white, part time, real estate population.

Early registration reduces a student's chances of dropping out.

2. Spring, 1975 Dropouts

As with the Fall, 1974 population, the non-return rate was
higher than the dropout rate (61.6% compared to 37.4%).

The dropouts fall into two identifiable populations:

-- white, real estate types

-- black males, and, when resident status is Junior College, Puerto Ricans who registered in February and who are taking remedial non-credit courses.

An important insight hinted at in the F74 data, but very clear for S75, is that the F-1 visa students have a very low dropout rate (19.9%, compared to an average of 37.4% for the total group).

3. Comparison of Fall and Spring

First, the semesters show several significant differences not related in any way to the question of drop outs.

- There are more persons with an "LAS Unspecified" major code and fewer persons with just an "Unspecified" in the S75 than in F74.

- There are fewer F-1 visa students and more Blacks in S75 than in F74.

- Many more students took advantage of early registration in S75 than in F74.

- There are fewer persons aged 23-34 and more persons aged 35-45 in S75 than in F74.

- Students received slightly more financial aid in S75 than in F74.

Regarding resident status (Junior College, DI, ELI, etc.), number of credit hours attempted, zip code, day/evening, and sex, there are no differences between semester.
The change in majors is interesting and frustrating, as we cannot be sure if the students are different, or persons registering students are pursuing a different approach in S75 than in F74.

The dropout populations of F74 compared to S75 exhibit further differences:

- More students with Junior College resident status dropped out in S75 than in F74.
- Fewer Caucasians dropped out in S75 than in F74.
- A great many more students carrying 12 or more credit hours dropped out in S75 than in F74.
- Early registration was not as related to reducing dropout rates in S75 as it was in F74.

The data from each individual semester and the two semesters considered in relation to one another leads us to two critical conclusions:

1) The dropout-prone population can be identified during registration (Black, remedial, non-credit students).

2) The Fall and Spring semesters differ both in the total population characteristics and in the dropout population characteristics.
Chapter Four

CONFLUENCE OF EVIDENCES:
CONCLUSIONS AND RECOMMENDATIONS

Chapter Three presented a series of disparate facts and inferences based on records, student perceptions, and faculty judgments.

In this section we will use these separate parts to form a cohesive picture. Since this report is action-oriented, this section will be structured around conclusions and recommendations rather than descriptions.

Chapter Four has four sections:
A. Basic Information: A Condition for Services
B. Targeting Resources for Service
C. Support Services: The Basic Program
D. The Sequence for Implementing the Intervention Model
A. Basic Information: A Condition for Services

Conclusions

Rapid, accurate, easily-comprehended information is a necessary condition for dropout intervention. We have already seen that:

- dropouts can be identified (with reservations) at registration
- dropouts leave early in the semester
- current SRS data is out of touch with reality, from registration to final grades
- current SRS reports offer little assistance to those seeking to help reduce dropout rates

We also discovered in the course of the study that much of the SRS data is stored in a chaotic mixture of fashion that makes it difficult to even find previous semester data. We estimate that almost $1,000 was wasted on this study because we were given incorrect tapes and tapes with missing data.

In addition, there seems to be a gap between user desires and actual EDP service. One administrator has been turning in the same data and report requests for two years without success. Another has had 60% of his requests for reports unmet in the past year. We found that 50% of the variables in a new financial aids database were unused.

As one administrator put it, "Despite new personnel, changed computers, new versions of SRS, and umpteen hours devoted to WICHE/NCHEMS, we still have to cancel plans for rapid service..."
because we cannot obtain accurate, immediate data from our computer. Very little has improved in the past five years!

**Recommendations**

A. That the entire SRS data base be re-thought from the user perspective:
   1) removing variables for which information cannot be obtained;
   2) changing data input procedures to insert research-type information for samples of students during non-registration times;
   3) adding needed variables such as graduation, transcripts sent, etc.;
   4) straightening out variable usage; e.g., admissions, cumulative credit hours, class status, etc.

B. That the SRS reporting system be reviewed and updated to meet user need.

These two recommendations are needed for the computer operations independently of the Early Intervention Model recommended below.
B. Targeting Resources for Intervention

Conclusions

The name of the game is learning to serve students without increased personnel or materials cost. One of the important conclusions of this study is that a large portion of the student body can get along (probably has been getting along) with practically no outside-classroom help. Specifically:

- F-1 visa students have demonstrated that they can be quite successful at CYCC with help only on visa matters (estimated F7S population 518, 10.9%).

- Real Estate and part time Secretarial students can be left to their own devices because their completion or non-completion of courses is so affected by outside influences beyond the control of CYCC, and because dropping out does not represent a significant trauma for these persons (estimated F7S population 702, 14.7%).

- A fairly large group of students have reported in the student questionnaire that they can plan a program, choose classes, and successfully complete courses by themselves, once they have a catalog (estimated F7S population 1000, 21%, not including previous groups).

- In this study we have been able to target (with reservations since semester populations change) a group of students whom we can identify from registration data who need dropout intervention services (estimated population for F7S 1500, 31%).

- From previous studies we know that teachers can identify, early in the semester, students who will probably drop out (estimated population 200, over and above the 1500 just mentioned, 4%).

Hence we see that there are some 2220 students (46.5% of the total student body) who need little or no support services,
and 1500 (31%) who definitely need services if they are to survive academically at Central. The remaining 1050 (22%) need to be watched to see whether they need services.

Recommendations

A. That the school commit most of its student service resources to the 31% of the students who can be identified as potential dropouts at the end of registration and during the first three weeks of class.

B. That the College make every effort to economize on services to part time Real Estate and Secretarial students.

C. That the College critique what services are currently provided for F-1 visa students with a view to identifying which are critical to success and to see if any existing services can be curtailed because they do not meet actual student needs.
C. Support Service Program Contents

Conclusions

Final program specifics will certainly depend on insights from Student Services Division as well as from top College administrators, but we can outline a suggested basic approach in sufficient detail to give direction to the process.

We hypothesized that:

- *Individualized teacher attention would be important to low attrition;* this study supports that teachers at CYCC are already providing such attention on class-related matter.

- *Early decision-making about college programs and majors enhances one's chances of success.* The students who are succeeding at Central agree with our hypothesis and further add that most of them made these decisions themselves before reaching Central. CYCC provided very little help.

- *Early registration would be related to higher retention.* The study data agree, but point out that early registration for Spring, though more prevalent than for Fall, is not as effective for reducing attrition. It is logical to assume that early registration, especially in August, might be a manifestation and not a cause.

But we are still on safe ground to suggest that every attempt to get students to use early registration will pay dividends in increased retention.

- *Dropouts occur early in a term.* The teacher records and the Registrar Deficiency Report confirm this hypothesis. One out of every 12 students had dropped out of class by the end of September in Fall, 1975.

- *Classroom policies affect dropouts.* And the students report that their teachers already provide individualized attention, frequent tests or homework, feedback, and clear directives on what is to happen throughout the semester. The teachers report (confirmed by students) that they are strict about attendance. All
of these items appear to be effective and appreciated by the students.

Counseling services were critical to high retention. We found that many of the students had never received counseling services (certainly many did not want such services). At the very least we must conclude that the counseling and student support services are reactive -- they help students who come looking for help.

Financial aids would impact dropout rates. However, we found very little effect traceable to financial aids, either in terms of type of aid, or in amounts.

Reading all the information again brings one to the conclusion that the most critical time to provide student support services is during that very hectic first four weeks of each semester.

Recommendations

A. That teachers be commended and reinforced in their efforts to:
   - clearly lay out course activities and objectives;
   - regularly evaluate student progress with quick feedback to students;
   - individualize instruction;
   - respond to student requests for help;
   - take time to academically advise students throughout the semester.

No further changes are in order in this domain.

B. That there be installed a computerized system for identifying dropout-prone students at the end of registration, using biographical and class data.
C. That there be installed a computerized system for teachers to flag students they think have dropped out in the first three weeks of class for immediate student services.

D. That counselors and/or instructors be assigned to a group of students identified as dropout-prone at the beginning of each semester, and that they devote a specific percent of their work day to this group.

E. That the counselors and instructors provide the targeted students with the traditional services of
   - career decisions
   - program planning
   - class scheduling

F. That the assigned counselors/teachers take an active counseling attitude toward the target group, seeking the students out, scheduling follow up, creating an atmosphere where the student knows that he/she is in a program that is constantly moving him/her to longer-range planning and follow up.

G. That counselors/teachers assigned to the target group utilize group orientation activities similar to the ones used in the Kennedy-King Trio-funded Center for Student Development.
Comments

This Early Intervention Model is very simple. The most critical steps are:

1) To identify students early
2) To seek students out
3) To get students into an active support program

There is no reason to believe that counselors serving the target population need to adopt any extraordinary techniques unknown to Community College student service personnel for service delivery. The only noticeable change is that they must adopt a very active stance toward a limited group early in the semester, rather than attempt to react to the needs of any student who comes by.

In the future one would look toward a time when the early, active intervention can be more closely connected to course scheduling, so that targeted students might be put into a holding group with time to sort out their plans before starting class. Then they would sign up for all/some 12-week courses to fill out a well-balanced first semester program.

The possibility of providing intervention prior to registration has been considered and rejected for three reasons:

a) the target population does not show up at the college until registration (early registration persons are not dropout-prone);

b) the basic data that provides identification of the target group is available only after students have registered.
there could be a great deal of energy expended on students who never actually register at CYCC.

The greatest difficulty with providing services in the first three to four weeks of a semester is trying to find the manpower. Counselors are handling late registration. Teachers are busy getting classes started. The most pragmatic approach would be to coordinate such intervention services with 12-week teaching schedules, paying teachers on a per diem basis for needed services until the crunch of late registration has passed.
D. Sequence for Implementing Intervention Model

1. Basic Information on Computer

The model needs rapid information and reports from the SRS system. Without the computer, the process of narrowing down the original group and easily obtaining teacher information on additional persons cannot be done.

Working backwards (CPM fashion) from September, 1974 registration, one can identify the milestones in the process of preparing the SRS system:

<table>
<thead>
<tr>
<th>Activity</th>
<th>Completion Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computer identification of Target Population</td>
<td>9/24/76</td>
</tr>
<tr>
<td>Trial run on program</td>
<td>9/1/76</td>
</tr>
<tr>
<td>Program Development</td>
<td>8/20/76</td>
</tr>
<tr>
<td>Revision of Data Base</td>
<td>7/31/76</td>
</tr>
<tr>
<td>User Definition of Data Base, Elements for Intervention and Other Uses</td>
<td>5/31/76</td>
</tr>
<tr>
<td>Decide to Use Intervention Technique</td>
<td>4/15/76</td>
</tr>
<tr>
<td>Start</td>
<td>4/1/76</td>
</tr>
</tbody>
</table>

This is not the time to be late if there is any hope of having computerized data sufficient to create a target population for Fall, 1976 registration. If these target dates cannot be met, the approach must be altered.
2. Basic Information Paper Records

In addition to the computer, there will need to be a set of paper records that record the history of services rendered, plans made by the student, and follow up needed. This is a fairly simple operation. It should be completed by August 30th; started circa August 1st.

3. Allocation of Resources

Although there should be some savings achieved through conscious targeting of services to 1500 or so students, the pragmatic approach is to plan on assigning new manpower to the project.

It seems reasonable to hire faculty scheduled to teach 12-week courses to handle the drop-add process of late registration on an hourly fee basis. This would allow for flexible scheduling to meet the peaks of business, and it would free the counselors and other staff to begin the process of early intervention on the target population.

Some plan for resource allocation needs to be approved by April 15, 1976 if the basic information operation is to proceed on schedule.
APPENDIX A

HYPOTHESES AND DEFINITION OF DROPOUT
## Attrition/Retention Hypotheses

<table>
<thead>
<tr>
<th>Area</th>
<th>Sub-Area</th>
<th>Statement</th>
<th>Data</th>
<th>Data Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Adm/Reg</td>
<td>A complete filling out of admissions application form relates to intra/inter semester retention.</td>
<td>-Forms completed -Retention key</td>
<td>Review of folders</td>
</tr>
<tr>
<td></td>
<td>(not to be pursued)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Adm/Reg</td>
<td>Forcing a student to select a major (including option &quot;undecided&quot;) at each registration relates to intra/inter semester retention.</td>
<td>-Major code -Advisor signature -Student statement -Retention key</td>
<td>SRS - Reg. form - Questionnaire - SRS/Anal/Assign.</td>
</tr>
<tr>
<td></td>
<td>Adm/Reg</td>
<td>Decision of major prior to first registration at CYCC relates to retention.</td>
<td>-Student statement of major pre-decided</td>
<td>Questionnaire</td>
</tr>
<tr>
<td>2a</td>
<td>Major Advi-</td>
<td>Having students formally choose a major and set down an academic plan after one semester (14th week) or one year (8th week of second semester) relates to retention.</td>
<td>-Not happening; have to set up trial group randomly? -Anything similar happening? -Retention key</td>
<td>Special Services - Past Coun. 101</td>
</tr>
<tr>
<td></td>
<td>Dec/Dec</td>
<td>Discussion of major/program with Admissions staff prior to first sem. at CYCC resulting from Admissions staff initiative relates to intra/inter semester retention.</td>
<td>-Student statement -Admissions Counselor statement -Retention key</td>
<td>Questionnaire - Admissions folder</td>
</tr>
<tr>
<td>Area</td>
<td>Sub-Area</td>
<td>Statement</td>
<td>Data</td>
<td>Data Source</td>
</tr>
<tr>
<td>------------</td>
<td>---------------------------</td>
<td>---------------------------------------------------------------------------</td>
<td>-------------------------------------------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td>5</td>
<td>Adm/Reg</td>
<td>Student discussion of major/program selection with an advisor during registration relates to intra/inter sem. ret.</td>
<td>-Student statement, -Advisor statement, -Retention key</td>
<td>Questionnaire, Reg. records</td>
</tr>
<tr>
<td></td>
<td>Major Advising</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td></td>
<td>Student discussion of choice of major with a counselor/faculty member before registration relates to retention.</td>
<td>-Student statement, -Retention key</td>
<td>Questionnaire, (problem getting data)</td>
</tr>
<tr>
<td>7</td>
<td>Academics</td>
<td>Duration of course (16, 12, 8 weeks) relates to intra/inter semester retention.</td>
<td>-Course number, -Retention key</td>
<td>SRS</td>
</tr>
<tr>
<td></td>
<td>Classroom Activities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Use of learner-centered modules relates to intra/inter semester retention.</td>
<td>-Faculty techniques, -Retention key</td>
<td>Fac. Questionnaire</td>
</tr>
<tr>
<td>8</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Frequency of evaluations and grading policies (to be defined) relates to intra/inter semester retention.</td>
<td>-Faculty practices, -Retention key</td>
<td>Fac. Questionnaire</td>
</tr>
<tr>
<td>9</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td></td>
<td>Teacher clearly stating course activities/objectives at start of course relates to intra-semester retention of that course.</td>
<td>-Teacher objectives statement picture, -Retention key</td>
<td>Fac. Questionnaire</td>
</tr>
<tr>
<td>11</td>
<td></td>
<td>Attendance policies/endorsement are related to inter/intra semester retention; requiring regular attendance (missing 3 or fewer classes of 16-week semester).</td>
<td>-Policies, -Student policy, -Retention key</td>
<td>Fac. Questionnaire</td>
</tr>
<tr>
<td>11a</td>
<td></td>
<td>Student ability to predict grades relates to retention.</td>
<td>-Student prediction</td>
<td>Questionnaire</td>
</tr>
<tr>
<td>Area</td>
<td>Sub-Area</td>
<td>Statement</td>
<td>Data</td>
<td>Data Source</td>
</tr>
<tr>
<td>-----------------</td>
<td>---------------------</td>
<td>---------------------------------------------------------------------------</td>
<td>------------------------------------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>12 Academics</td>
<td>Classroom Activities</td>
<td>Class size of sections student enrolled in relates to intra/inter sem. retention.</td>
<td>Number of persons registered</td>
<td>SRS/Class reports</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Retention key</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Curriculum</td>
<td>Major chosen relates to intra/inter semester retention.</td>
<td>Major codes</td>
<td>SRS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Retention key</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td></td>
<td>Mix of DI (All DI/D1 reg./D1/Non-DI/pre-coll) relates to intra/inter sem. retention.</td>
<td>Course registration</td>
<td>SRS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Retention key</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td></td>
<td>Mix of ELI (all FLI/ELI-Coll., etc.) relates to intra/inter semester retention.</td>
<td>Course registration</td>
<td>SRS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Retention key</td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Faculty Outside Class</td>
<td>Placement scores with proper (vs. improper) placement relates to intra/inter sem. retention.</td>
<td>Place data</td>
<td>SRS?</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Registration</td>
<td>Coun. Office</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Interpretation?</td>
<td>Int. Stud. Office</td>
</tr>
<tr>
<td>17</td>
<td></td>
<td>Getting faculty advising at early registration relates to inter-sem. retention.</td>
<td>Day registered</td>
<td>SRS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Person advising</td>
<td>Reg. records</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Retention key</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td></td>
<td>Personal faculty contact outside of class re: class activities relates to intra/inter semester retention.</td>
<td>Number of contacts</td>
<td>Questionnaire</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Type of contacts</td>
<td>Questionnaire</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Retention key</td>
<td></td>
</tr>
<tr>
<td>Area</td>
<td>Sub-Area</td>
<td>Statement</td>
<td>Data</td>
<td>Data Source</td>
</tr>
<tr>
<td>---------------</td>
<td>--------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------</td>
<td>-------------</td>
</tr>
<tr>
<td>19</td>
<td>Student</td>
<td>Number of student contacts with a counselor in non-registration activities relates to intra/inter sem.</td>
<td>-Student statements</td>
<td>Questionnaire</td>
</tr>
<tr>
<td></td>
<td>Services</td>
<td></td>
<td>-Counselor info</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Counseling</td>
<td></td>
<td>-Retention rate</td>
<td></td>
</tr>
<tr>
<td>19a</td>
<td></td>
<td>Is counseling active (seeks out students) or reactive (serves those who come)?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>20</td>
<td></td>
<td>Receiving Assessment Center services relates to intra/inter sem. retention.</td>
<td>-Names</td>
<td>Assess. Center</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>21</td>
<td></td>
<td>Calling students not early registering relates to inter-semester retention.</td>
<td></td>
<td>Paper record</td>
</tr>
<tr>
<td>22</td>
<td></td>
<td>Attending student orientation (needs defining) relates to Intra-semester retention.</td>
<td>-Orientation records?</td>
<td>Paper</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td>Questionnaire</td>
</tr>
<tr>
<td>23</td>
<td>Foreign</td>
<td>Number of times foreign student counselor freely seeks out and gets contact with a foreign student for student class and work advising relates to intra/inter semester retention.</td>
<td>-Data?</td>
<td>Questionnaire</td>
</tr>
<tr>
<td></td>
<td>Students</td>
<td></td>
<td>-Retention rate</td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>Trio</td>
<td>Being recruited by Trio relates to intra/inter sem.</td>
<td>-Retention key</td>
<td>Questionnaire</td>
</tr>
<tr>
<td></td>
<td>General</td>
<td></td>
<td></td>
<td>SRS</td>
</tr>
<tr>
<td>25</td>
<td>(unable to</td>
<td>Being in Special Services (Trio) program relates to intra/inter sem. retention.</td>
<td>-Trio code</td>
<td>SRS (codes</td>
</tr>
<tr>
<td></td>
<td>pursue)</td>
<td></td>
<td>-Retention key</td>
<td>not used</td>
</tr>
<tr>
<td>Area</td>
<td>Sub-Area</td>
<td>Statement</td>
<td>Data</td>
<td>Data Source</td>
</tr>
<tr>
<td>--------------</td>
<td>-------------------</td>
<td>-----------------------------------------------------------------------------------------------------</td>
<td>-------------------------------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>26 Student Services</td>
<td>Financial Aids</td>
<td>Being awarded work-study prior to first week of class relates to intra/inter sem. retention.</td>
<td>-Financial Aid Code</td>
<td>SRS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>27</td>
<td></td>
<td>Having an ISSC scholarship (before registration) relates to intra/inter sem. retention.</td>
<td>-Award/Date</td>
<td>Paper data</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>28</td>
<td></td>
<td>Receiving ISSC after first week of class relates to intra/inter semester retention.</td>
<td>-Award/Date</td>
<td>Paper data</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>29</td>
<td></td>
<td>Having work-study money run out toward end of semester (before final four weeks) relates to intra/inter sem. retention.</td>
<td>-Amounts/Date</td>
<td>Financial Aids</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>30</td>
<td></td>
<td>Receiving at least part of financial aids in the form of a loan relates to intra/inter sem.</td>
<td>-Fin. Aids info</td>
<td>SRS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>31 External Pre-CYCC Experiences</td>
<td></td>
<td>Having attended (not matter how successfully) a college for at least part of a semester previous to attending CYCC relates to intra/inter sem. retention.</td>
<td>-Attendance</td>
<td>Questionnaire</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>32</td>
<td></td>
<td>Attending CYMCA High School relates to intra/inter sem. ret.</td>
<td>-Attend CY High School</td>
<td>High School records/QQ</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>33</td>
<td></td>
<td>Student failure in college courses previous to CYCC registration relates to intra/inter sem. retention.</td>
<td>-Student performance</td>
<td>Questionnaire</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-Retention key</td>
<td></td>
</tr>
<tr>
<td>Area</td>
<td>Sub-Area</td>
<td>Statement</td>
<td>Data</td>
<td>Data Source</td>
</tr>
<tr>
<td>--------------</td>
<td>----------------</td>
<td>-----------------------------------------------------------------------------------------------</td>
<td>-----------------------------------</td>
<td>---------------</td>
</tr>
<tr>
<td>34 Extern-</td>
<td>Pre-CYCC Expe-</td>
<td>Attending Chicago public schools relates to intra/inter semester retention.</td>
<td>High school attended Retention key</td>
<td>Student QQ</td>
</tr>
<tr>
<td>nal</td>
<td>ri.</td>
<td>Attending parochial school</td>
<td></td>
<td></td>
</tr>
<tr>
<td>35 Present</td>
<td></td>
<td>Family status (dependents, living w/parents, etc.) relates to intra/inter sem. retention.</td>
<td>Family info Retention key</td>
<td>Questionnaire</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Registration address (location) relates to intra/inter.</td>
<td>Address/zip Retention key</td>
<td>SRS</td>
</tr>
<tr>
<td>36</td>
<td></td>
<td>Race code (race, ethnic, country) relates to intra/inter semester retention.</td>
<td>Race code Place of birth Retention key</td>
<td>SRS</td>
</tr>
<tr>
<td>37</td>
<td>Open Ended</td>
<td>Drop out of one course relates to total intra-semester drop out and to inter-sem. retention.</td>
<td>Grade records Retention key</td>
<td>SRS</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Dividing drop outs into sub-classes will generate new causal hypotheses.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>39</td>
<td></td>
<td>Analyses of age, sex, race, semester started, major, etc. against retention key will raise new causal hypotheses.</td>
<td>Personal data Retention key</td>
<td>SRS</td>
</tr>
</tbody>
</table>
OPERATIONAL DEFINITION OF INTER-SEMESTER DROP OUT

DO = Drop out

NDO = Non-Drop Out

---

Student

Yes

Does he Return?

No

NDO

Yes

On Probation List

No

NDO

Yes

Did he Graduate?

No

NDO

Yes

Did he send a transcript?

No

NDO

Yes

Evening student?

Yes

NDO

No

2 tech. courses
+ 3.00 GPA

NDO

2 LAS Courses
+ 4.00 GPA

NDO

No

Yes

ELI all P

NDO

No

DI all P

Yes

or 1.00 GPA

NDO

Final Review

Yes

No

---

Intra-semester drop out:

- Appears on Deficiency Report as dropping in first week
- Stops coming to class in one of sample classes

50
APPENDIX B

STUDENT QUESTIONNAIRE
Dear Student:

Please fill out the following information and then detach this page from the rest of the Questionnaire and hand it to your teacher. Ignore all numbers in parentheses ( ); they are used for computer coding.

____________________________
Student Name

Social Security Number
(If you cannot recall, skip this information.)

Month / Day / Year
Birth Date

____________________________
Class / Course Number / Section
(15-17) / (18-20) / (21-23)
INSTRUCTIONS

All information you give in this Questionnaire will be held in strictest confidence. Your individual answers:
-- will not be seen by any instructor at Central;
-- will not be put into any of your College records
-- will not be made available to anyone in the College or outside the College.

Group answers will be the only information used for reports designed to help the College serve students better.

We need your honest, serious answers to these questions to help us improve Central Y College. Please take the time to answer all the questions as best you can. This questionnaire is to help us help you.

The more honest your answers are, the better we can serve you. Thank you for your help.

Almost all the questions have several answers. Please circle the item number that best expresses your answer to each question. For example:

"Are you a student at Central YMCA College?"

1. Yes 2. No

Dan Coffey
Study Coordinator
1975 CYCC

STUDENT QUESTIONNAIRE

1. How definite are your college plans for the next three years?
   1. Very definite (I know exactly what I want to do).
   2. Fairly definite; I have a general plan.
   3. Not definite, but I think I am going forward.
   4. No plans beyond this semester in school.

2. How definite are your job plans for the next five years?
   1. Very definite (I know exactly what I want to do).
   2. Fairly definite; I have a general plan.
   3. Not definite, but I think I am going forward.
   4. No plans beyond this semester in school.

3. What major course of studies are you pursuing? (For example, Accounting, Mechanical Engineering, Liberal Arts, etc.)
   ( ) I have not made up my mind yet.

4. What are your career (long-term work) goals?
   1. I have not made up my mind.
   2. My first choice is to become__________________.
   3. My second choice is to become__________________.

5. How important do you think it is to choose a major area of study early in college?
   1. Very important.
   2. Fairly important.
   3. Of very little importance.
   4. Not important at all.

6. Did the person helping you to register the first time at Central encourage you to pick a major field of study?
   1. Yes, we discussed it at length.
   2. Yes, we discussed it, but not at length.
   3. The adviser said we had to put a number on the form, but we did not discuss the matter much.
   4. No, we did not discuss it at all.
7. Have you seriously discussed your education plans with your friends at Central?
   1. Yes  
   2. No

   If yes, how strongly did their ideas influence your plans?
   1. Very strongly.
   2. Strongly.
   3. Very little.
   4. Not at all.

8. Looking back to your first college registration (whether at Central or some other college), do you wish a teacher or counselor would have encouraged you more to choose a major area of study? Choose the answer that best expresses your feelings:
   1. Yes, it would have helped me a lot.
   2. Yes, it would have helped some, but I have not suffered for not choosing.
   3. No, I had already made up my own mind.
   4. No, I don't think choosing a major would have helped me much.

9. When did you decide on the major area of study you have chosen?
   1. I decided before I came to Central.
   2. I decided after arriving at Central.
   3. I have not made a decision yet.

10. Who helped you most to pick your major area of study?
    1. I have not decided on one yet.
    2. Myself.
    3. Parents or family.
    4. Friends in high school or college.
    5. Counselor or teacher in high school.
    6. Admissions counselor at a college other than Central.
    7. Someone from CYCC. Who?
    8. Other:
11. Why are you taking courses at Central? (Circle the one that best expresses your position.)

1. To learn English and then transfer.
2. To transfer to another college after one or two semesters.
3. To get an AA degree at Central and then transfer to another college.
4. To get a job after taking present courses.
5. To help me get ahead at work.
6. To give me a particular skill I need for work I am doing now.
7. To give me a particular skill for a career I plan to pursue.
8. Because I wanted to get a certain certificate.
9. Because I wanted to get a work-study job.

12. Do you have any plan (schedule) for what courses you want to take each semester?

1. Yes, I have a very specific schedule.
2. Yes, I have some general ideas.
3. No, I have no plans.

13. Before starting classes at Central, did you have any contacts with the Admissions counselors or recruiters?

1. Yes 2. No

If yes, do you remember the Admissions office person’s name?

1. No 2. Yes, the name was:

14. Did you discuss your college plans with anyone during the last registration?

1. Yes 2. No

If yes, with whom?

1. My advisor in his/her office.
2. The person who helped me schedule my classes during registration.
3. Other:

15. Did you discuss your academic major with a faculty member or counselor during this last registration (Fall, 1975) at Central?

1. Yes, we discussed it.
2. We just decided what number to put down.
3. No, we did not discuss my major; we just got my schedule arranged.

56 (3)
16. How do you choose what courses to take each semester?
   1. I decide for myself what I want to take.
   2. I take whatever the advisor tells me to take during registration.
   3. I work out a plan with a teacher before registration and then try to get the courses I want.
   4. I work out a plan with my friends.
   5. Other: __________________________

17. Has the teacher of this course made any attempt to fit the course to your needs?
   1. Yes  2. No
   If yes, what has the teacher done? __________________________

18. How often do you have a quiz, test, or paper due in this class?
   1. Every time we meet.
   2. About once a week.
   3. About once every two weeks.
   4. About once a month.
   5. At mid-term only.
   6. I don't know; we have not had any tests or papers so far this semester.

19. Do you receive graded homework or tests back in this course?
   1. Yes  2. No

20. How fast do you usually get graded tests or papers back in this class?
   1. We haven't had any.
   2. One day.
   3. One week.
   4. Two weeks.
   5. More than two weeks.
21. Do you understand how your instructor is grading you for this course?
   1. Yes, very clearly.
   2. Yes, I have a general idea.
   3. I have some ideas, but am not sure.
   4. I don't understand the grading process.
   5. There are no grades for this course.
      Either I pass or I repeat.

22. How tough do you think the teacher grades in this course? How would you rate the grading of this course compared to others at Central?
   1. Very tough
   2. Fairly tough.
   3. Fairly easy.
   4. Very easy.

23. Did the teacher give you an outline of the course material, in writing, at the beginning of this course?
   1. Yes
   2. No

24. Did the teacher of this course explain at the first or second session what would happen throughout the semester?
   1. Yes, very clearly.
   2. Yes, but I did not understand the explanation.
   3. No, I don't recall any explanations.
   4. I don't know; I started the course after the first classes.

25. Do you know exactly what the teacher demands in this course to pass?
   1. Yes, very sure.
   2. Yes, fairly sure.
   3. Have some idea.
   4. Not sure at all.

26. Is the teacher in this course sticking to his/her original outline of what would be done?
   1. Yes
   2. No
   3. I don't know.

   If no, how has the teacher changed?

   ____________________________________________

58
27. Did the teacher of this course spell out what you have to do to get a D, to get a C, to get a B, an A?

1. Yes, very clearly.
2. Yes, fairly clearly.
3. Yes, in general terms.
4. No, not that I know of.

28. Do you have to come to class every session to keep up with the material?

1. Yes, very definitely.
2. Yes, I think you do?
3. No, I don't think it makes much difference.
4. No, you can definitely keep up without coming to every class.

29. Does the instructor require you to come to every class?

1. Yes, very definitely.
2. Teacher says we have to come, but lets us skip some sessions.
3. Teacher wants us to come, but does not require that we come.
4. Teacher does not seem to care much about attendance.

30. Do you think missing classes in this course would hurt your grade?

1. Yes, the teacher has made that clear.
2. Yes, I think so.
3. Not sure.
4. No.

31. How would you rate the attendance requirements for this course compared to other courses at Central?

1. Much tougher.
2. A bit tougher.
3. Somewhat easier.
4. Much easier.

32. How many class sessions have you missed for this course?

1. None
2. One
3. Two to four
4. Five to six
5. Seven to ten
6. More than ten
33. For this course I think I will get a grade of:

1. A
2. B
3. C
4. D
5. F
6. N
7. R
8. I have no idea what grade I will get for this course.

34. If you put a grade down on the previous question, how do you know what grade you will get in this course?

1. I just guessed.
2. The teacher has discussed it with me on the basis of the work I have done.
3. The grade is tied to certain projects or work and I know how much work I will do.
4. Heresay from my friends about what grade most students get.
5. Other: ____________________________

35. If you complete this course, which of the following will be the primary reason why?

1. The teacher.
2. The subject matter is so interesting.
3. The course is required for me to graduate or transfer.
4. The course relates to my work and career and I need it.

36. If you do not complete this course, which of the following will be the primary reason why?

1. Personal reasons.
3. The fact that I am not doing well in this course.
4. The subject matter is just not interesting.
5. The teacher.

37. How many students usually come to class in this course?

1. 1 to 5.
2. 6 to 10.
3. 11 to 15.
4. 16 to 20.
5. 21 to 25.
6. 26 or more.
38. When did you register for this course?

   1. At early registration (last spring or during the summer).
   2. At the regular registration in September.
   3. During late registration in September.

   If you registered at early registration, did you spend much time discussing your overall program plans of study with your advisor?

   1. Yes, we talked for some time.
   2. Yes, a very short time.
   3. No, we did not discuss my plans.

39. Have you ever talked with the teacher of this course outside of class?

   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No, not at all.

40. Have you ever discussed your major area of studies with the teacher of this class?

   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No, we've never discussed my major.

41. Have you discussed it with any teacher at Central?

   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No.

42. Have you ever discussed course scheduling with the teacher of this course?

   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No, we've never discussed course scheduling.

43. Has the teacher of this course ever asked to see you outside of class about class matters?

   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No, not at all.
44. Have you ever gone to the teacher during office hours to discuss problems related to this course?
   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No.

Questions 45 through 48 are for U.S.A. students only:

45. Have you ever gone to the 9th floor (counseling offices) to discuss personal problems?
   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No.

46. Have you discussed any of your personal problems with any instructor?
   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No.

47. Have you talked with any counselors from the 9th floor after completing your registration and drop/adds this semester?
   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No.

48. Did any of the following groups help you to get into college? Circle the number of each one that helped you.

   1. Set-Go Assessment Center.
   2. Seven Nations.
   3. Set-Go Latino.
   4. Quetzalcoatl.
   5. None of these groups.

Questions 49 through 52 are for International students only.

49. Have you ever talked to anyone in the foreign student advisor's office on matters not related to visa status or visa work permits?
   1. Yes, once.
   2. Yes, two or three times.
   3. Yes, more than three times.
   4. No.
50. Have you ever been called in by a counselor or foreign student advisor to discuss your class attendance or performance?

1. Yes, once.
2. Yes, more than once.
3. No.

51. Have you ever gone to a foreign student advisor to talk about class attendance or performance?

1. Yes, once.
2. Yes, more than once.
3. No.

If yes, were you satisfied with the outcome of the meeting?

1. Yes
2. No

52. Has the foreign student advisor's office ever asked you to come in for a visit not related to registration visa matters?

1. Yes, once.
2. Yes, more than once.
3. No, not that I can remember.

For all students:

53. Did you attend the student orientation in your first semester at Central?

1. Yes.
2. No. I knew about it, but decided not to go.
3. No, I didn't know there was a student orientation.
4. There was no orientation during my first semester.

54. What colleges did you attend before Central?

<table>
<thead>
<tr>
<th>Name of College</th>
<th>When (Year)</th>
<th>How Many Terms</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

63
55. How well did you do at the colleges you attended before Central?
   1. Very well; A's and B's.
   2. Well enough; B's and C's.
   3. Not too well; C's and D's.
   4. Poorly; I was dropping out or very close to dropping out.

56. Have you ever had to drop a college course for academic reasons, at a college other than CYCC?
   1. Yes
   2. No

   If yes, what was the name of the college?

57. Rate the importance of each of the following to your decision to come to Central:
   a) Friends:
      1. Very important.
      2. Important.
      3. Of little importance.
      4. Had no bearing.
   b) High school counselor or teacher:
      1. Very important.
      2. Important.
      3. Of little importance.
      4. Had no bearing.
   c) Parents or relatives:
      1. Very important.
      2. Important.
      3. Of little importance.
      4. Had no bearing.
   d) Could not get into any other school:
      1. Very important.
      2. Important.
      3. Of little importance.
      4. Had no bearing.
   e) The financial aid package was better at Central than at other schools:
      1. Very important.
      2. Important.
      3. Of little importance.
      4. Had no bearing.
f) I never considered any other schools:
1. Very important.
2. Important.
3. Of little importance.
4. Had no bearing.

g) I was impressed with the CYCC recruiter:
1. Very important.
2. Important.
3. Of little importance.
4. Had no bearing.

h) I knew a teacher at Central I liked:
1. Very important.
2. Important.
3. Of little importance.
4. Had no bearing.

i) Other:
1. Very important.
2. Important.
3. Of little importance.
4. Had no bearing.

58. Have you graduated from high school?
1. Yes, with diploma. / month/year
2. Yes, with GED. / month/year
3. No.

59. If you have not graduated from high school or gotten a GED, are you now enrolled in a program to get a GED?
1. Yes. 2. No.
If yes, when do you expect to take the GED exam? / month/year

60. What high schools in the Chicago area have you attended: 1. None

Name                                   Year
______________________________________
______________________________________
61. Indicate what high school you attended last:

<table>
<thead>
<tr>
<th>Name</th>
<th>City</th>
<th>Year</th>
</tr>
</thead>
</table>

62. In addition to yourself, you are responsible for the financial support of how many people?

1. No other.
2. One person.
3. Two persons.
4. Three persons.
5. Four or more.

63. Have you thought of quitting Central this semester?

1. Yes  2. No

If yes, why did you think of quitting? ____________________________

What has made you stay? ____________________________

64. How many hours a week of paid employment does your job involve?

1. I have no job.
2. 1-10 hours per week.
3. 11-20 hours per week.
4. 21-40 hours per week.
5. Over 40 hours per week.
APPENDIX C

FACULTY QUESTIONNAIRE
ABOUT THIS QUESTIONNAIRE

1. Individual instructor information from this questionnaire will be kept strictly confidential. Only group aggregate information will be used in the study analysis.

2. Please answer the factual questions from the perspective of what actually happens, even if this differs from the way you think things should be.

3. There are four parts to Form A:
   -- Basic Instructor Information
   -- Registration Advising Questions
   -- Non-registration Advising Questions
   -- Classroom Procedure Questions

   There are only two parts to Questionnaire Form B (which will be used when one instructor is given more than one questionnaire to fill out):
   -- Basic Instructor Information
   -- Classroom Procedure Questions

4. Please fill out the Questionnaire right now, put into the envelope, seal, and drop it off at the Security Desk.

5. THANK YOU. Any questions, please call:

   Dan Coffey  728-3333 (day)
               761-3603 (evening)
NOTES: 1. Unless instructed to do otherwise, circle only one answer.  
E.g., "Are you a CYCC instructor?"

   1. Yes  2. No

2. Some questions may seem to repeat previous items. They do not. Please read each item carefully to pick up the differences.

3. Since the sample has been set up on the basis of class sections, a few faculty members will be asked to fill out two questionnaires. Please note that only the questions referring to classroom procedures are repeated on the second questionnaire.

   Answer each questionnaire based on what you are actually doing for the class section noted at the top of the first page of each questionnaire.

---

BASIC INFORMATION

a. Instructor status:  
   1. Fulltime  2. Part time

b. Number of years teaching at CYCC: ________ years  
   (Count 1975-76 as year one.)

c. Sex:  
   1. Female  2. Male

r. Year of Birth: ________ year

e. Highest degree achieved:
   1. BS/BA  2. MS/MA  3. Ed.D./Ph.D.

f. Are you still working to complete a degree yourself?  
   1. Yes  2. No
ATTRITION/RETENTION STUDY

CENTRAL YMCA COMMUNITY COLLEGE
FACULTY QUESTIONNAIRE 11/75

FORM A - FULL QUESTIONNAIRE

NOTES: 1. Unless instructed to do otherwise, circle only one answer.
   E.g., "Are you a CYCC instructor?"
   1. Yes  2. No

2. Some questions may seem to repeat previous items. They do not. Please read each item carefully to pick up the differences.

3. Since the sample has been set up on the basis of class sections, a few faculty members will be asked to fill out two questionnaires. Please note that only the questions referring to classroom procedures are repeated on the second questionnaire.

Answer each questionnaire based on what you are actually doing for the class section noted at the top of the first page of each questionnaire.

BASIC INFORMATION

a. Instructor status:  1. Fulltime  2. Part time

b. Number of years teaching at CYCC:  _______ years
   (Count 1975-76 as year one.)

c. Sex:  1. Female  2. Male

d. Year of Birth:  _______ year

e. Highest degree achieved:
   1. BS/BA
   2. MS/MA
   3. Ed.D./Ph.D.

f. Are you still working to complete a degree yourself?
   1. Yes  2. No
I. REGISTRATION ADVISING QUESTIONS

1. Have you ever worked as an academic advisor at one of the CYCC registrations?
   1. Yes  2. No
   If no, go directly to Section II of Questionnaire.

2. How useful are the student advisor folders for scheduling courses for NEW students? (New student: First time at CYCC, whether the person be coming from high school or another college.)
   1. Very useful.
   2. Fairly useful.
   3. Not very useful.
   4. Not useful at all.
   5. Folders are useful, but seldom available.

3. How useful are the student advisor folders for scheduling courses for CONTINUING students? (Continuing student: one who has studied at CYCC before.)
   1. Very useful.
   2. Fairly useful.
   3. Not very useful.
   4. Not useful at all.
   5. Folders are useful, but seldom available.

4. During the first two days of regular registration, do you have time to discuss more than the current semester scheduling problems?
   1. I have never worked during the first two days of registration.
   2. Yes, I had time to discuss more with most of the students.
   3. Yes, I had time to discuss more with some students.
   4. No, I had no time to do more than schedule class for the current semester.
5. During regular registration, AFTER the first two days, do you have time to discuss more than the current scheduling problems?

   1. I have never worked at regular registration after the first two days.
   2. Yes, I had time to discuss more with most of the students.
   3. Yes, I had time to discuss more with some students.
   4. No, I had no time to do more than schedule class for the current semester.

6. During any registration, when you have the time, what do you actually discuss with FULL TIME students (taking 12 hours or more)?

   (CIRCLE ALL THE ANSWERS THAT APPLY.)

   2. Financial aids package the student has.
   3. Transfer plans.
   5. Academic major at Central.
   6. Academic major in general.
   7. Job plans for current semester.
   8. Kinds of teaching student wants.
   9. Other: ____________________________

7. What services, besides scheduling, do FULL TIME students usually need when they register?

   ____________________________

8. Do you try to get students you advise to settle on an academic major or program early in their career at Central?  1. Yes   2. No

   Why/why not? ____________________________

9. Do many students you advise during registration come to CYCC with a clear idea of what their academic major or program of studies is to be?

   1. Almost all do.
   2. The majority do.
   3. A minority do.
   4. Very few do.

72
10. How much time (give your best guess) do you usually spend during the various registration periods helping students who have not yet chosen an academic major try to settle on a major or program study plan?

a) During Early Registration:
   1. I have not worked during early registration.
   2. Quite a lot of time (over 15 minutes).
   3. A fair amount of time (5-15 minutes).
   4. Some time (5 minutes or so).
   5. No time.

b) During the first two days of regular registration:
   1. I have not worked during the first two days.
   2. Quite a lot of time (over 15 minutes).
   3. A fair amount of time (5-15 minutes).
   4. Some time (5 minutes or so).
   5. No time.

c) During regular registration, AFTER the first two days:
   1. I have not worked after the first two days.
   2. Quite a lot of time (over 15 minutes).
   3. A fair amount of time (5-15 minutes).
   4. Some time (5 minutes or so).
   5. No time.

d) During late registration (after classes start):
   1. I have not worked during late registration.
   2. Quite a lot of time (over 15 minutes).
   3. A fair amount of time (5-15 minutes).
   4. Some time (5 minutes or so).
   5. No time.

e) During the "12-week course" registration period:
   1. I have not worked during this registration.
   2. Quite a lot of time (over 15 minutes).
   3. A fair amount of time (5-15 minutes).
   4. Some time (5 minutes or so).
   5. No time.

11. How well are the current major (program) codes used at CYCC functioning?

   1. Very well; no problems.
   2. Pretty well; just a few problems.
   3. Not very well; many problems.
   4. Not well at all; problems with most of the students I advise.
12. Do you understand how the CYCC Major Codes work?
   1. Yes
   2. Not sure
   3. No

13. Do students understand the CYCC Major Codes?
   1. Almost all students do.
   2. Most students do.
   3. Only a minority of students do.
   4. Very few students do.

14. Please rate each of the four registrations from the viewpoint: "Is there enough time to do an adequate job of advising students?"
   (Note: Use your own definition of "adequate job.")
   a) Early Registration:
      1. I have never worked as an advisor at early registration.
      2. There is enough time to give all students adequate advising.
      3. Enough time to give most students adequate advising.
      4. Enough time to give the minority of students adequate advising.
      5. Not enough time to give any students adequate advising.

   b) Regular Registration, First Two Days:
      1. I have never worked as an advisor during the first two days.
      2. There is enough time to give all students adequate advising.
      3. Enough time to give most students adequate advising.
      4. Enough time to give the minority of students adequate advising.
      5. Not enough time to give any students adequate advising.

   c) Regular Registration, After first Two Days:
      1. I have never worked as an advisor during this time.
      2. There is enough time to give all students adequate advising.
      3. Enough time to give most students adequate advising.
      4. Enough time to give the minority of students adequate advising.
      5. Not enough time to give any students adequate advising.
d) Late Registration; After Classes Start:

1. I have never worked as an advisor during late registration.
2. There is enough time to give all students adequate advising.
3. Enough time to give most students adequate advising.
4. Enough time to give the minority of students adequate advising.
5. Not enough time to give any students adequate advising.

e) Special 12-week Course Registration:

1. I have never worked as an advisor during this registration.
2. There is enough time to give all students adequate advising.
3. Enough time to give most students adequate advising.
4. Enough time to give the minority of students adequate advising.
5. Not enough time to give any students adequate advising.

15. For various registrations related to Fall 1975 classes, how many total hours did you work?

1. Early registration, including last spring: _______ hours
2. Regular registration: _______ hours
3. Late registration: _______ hours
4. 12-week Course registration: _______ hours

II. ACADEMIC ADVISING OUTSIDE REGISTRATION

1. How many students have you advised so far this semester regarding their class scheduling, outside of the times you were working at a registration?

   1. None
   2. 1-10
   3. 11-20
   4. 21-30
   5. 31-50
   6. More than 50

2. How many students have you advised (outside of registration) so far this semester regarding their academic major or program of studies?

   1. None
   2. 1-10
   3. 11-20
   4. 21-30
   5. 31-50
   6. More than 50

*75
3. How many students (give your best guess) that you have advised this semester (scheduling or otherwise) outside of registration times have a clear idea of what their academic major is to be?

   1. None
   2. 1-10
   3. 11-20
   4. 21-30
   5. 31-50
   6. More than 50

4. Do you think it is important for students coming to CYCC to choose an academic major or program early in their college career?

   1. Very important.
   2. Fairly important.
   3. Of little importance.
   4. Not very important at all.
   5. All of the above; it depends on each student.
III. CLASSROOM PROCEDURES

(Note: Answer for what you do in this course section only.)

1. How often do you give specific homework assignments?
   1. Every class.
   2. About once or twice a week.
   3. About once every two weeks.
   4. About once a month.
   5. Hardly ever.

2. How often do you have tests or quizzes in this class?
   1. Every class.
   2. About once or twice a week.
   3. About once every two weeks.
   4. About once a month.
   5. Hardly ever.

3. What percent of the homework is graded (or has written comments) and returned to the students before the last week of the semester?
   1. 90% or more.
   2. 50-80%
   3. 25-50%
   4. 5-25%
   5. None

4. How quickly do you return graded (or commented on) homework assignments?
   1. At the next class after collecting it.
   2. Within a week after collecting it.
   3. Within two weeks after collecting it.
   4. Within a month after collecting it.
   5. Toward the end of the semester.

5. How quickly do you return graded tests or quizzes done in class?
   1. At the next class.
   2. Within a week.
   3. Within two weeks.
   4. Within a month.
   5. Toward the end of the semester.
6. Did you tell the students how much work they would have to do to get an A, B, C, etc.?

   1. Yes, very specifically.
   2. Yes, fairly specifically.
   3. Yes, I made general statements.
   4. No, I did not.
   5. This course has no grades so I did not have anything to tell them.

7. Did you give this information to the class in writing?

   1. Yes
   2. No

8. Do you think the students understood what you were telling them about how much work they would have to do?

   1. Yes
   2. I'm not sure
   3. No

9. Did you relate specific assignments or kinds of work to specific grades in this course?

   1. Yes, very specifically.
   2. Yes, fairly specifically.
   3. Yes, I made general statements.
   4. No, I did not.
   5. This course has no grades so I did not have anything to tell them.

10. Did you give the information from #9 in writing?

    1. Yes
    2. No

11. Do you think the students understood what you were telling them about what assignments related to grades?

    1. Yes
    2. I'm not sure
    3. No

12. Did you tell the students of this course what skills or information they themselves should possess by the end of this course?

    1. I told them exactly.
    2. I told them fairly specifically.
    3. I gave them some general notions.
    4. No, I did not tell them what skills or knowledge they should possess at the end of this course.
13. Did you give the students a written outline of what was to happen at each class session?
   1. Yes   2. No

14. What is your attendance policy in this course?

15. What do you do when students break this policy?

16. Did you explain your attendance policy at the beginning of this course?
   1. Yes, in writing.
   2. Yes, orally but clearly.
   3. Yes, generally.
   4. No.

17. Do you consider it your responsibility to keep track of the attendance in this course?
   1. No   2. Yes   Why?

18. According to your most accurate notion, how many students were registered for the first week of class?
   Number:

19. According to your most accurate notion, how many students are still enrolled in this class?
   Number:

20. How many students in this course, do you think, lack the skills to do well (get at least a C)?
    Number:

21. How many students generally show up for class?
    Number:

22. How many students are still probably registered for this course but have stopped coming to class?
    Number:

23. How many students from this class have you taken time to help right before or after the class time?
    Number:

24. How many students from this class have you asked to come to you outside of class time for advising or tutoring?
    Number:
25. What is your opinion about how well the CYCC English Placement system has worked for Fall, 1975? (Choose only one option.)

1. I have no idea; it does not affect my students.
2. Very well; most students are being properly placed.
3. Fairly well; students are generally being properly placed.
4. Poorly; few students are being properly placed.
5. I don't know how well students are being placed, but I think the system is working well.
6. I don't know how well students are being placed, but I think the system is working poorly.

26. What is your opinion about how well the Math Placement system, provided by the Counseling Department, has worked for Fall, 1975?

1. I have no idea; it does not affect my students.
2. Very well; most students are being properly placed.
3. Fairly well; students are generally being properly placed.
4. Poorly; few students are being properly placed.
5. I don't know how well students are being placed, but I think the system is working well.
6. I don't know how well students are being placed, but I think the system is working poorly.

27. We are interested in your comments on:

1. "What is a drop out at CYCC?"
2. "Why do students drop out at CYCC?"
APPENDIX D

PRINT-OUT PACKETS*

1) SRS Time Delay Comparisons

2) Deficiency Study

3) Student Questionnaire Results

4) Faculty Questionnaire Results

5) Drop Out Data Analysis

6) Personnel Signing Registration Forms

*These are available for inspection at:

Office of Institutional Research
Central YMCA Community College
211 W. Wacker
Chicago, IL 60606
(312) 222-8325
APPENDIX E

MAJOR CODES BY STUDENT-REPORTED MAJOR CODES
<table>
<thead>
<tr>
<th>MAJOR</th>
<th>COUNT</th>
<th>ROW PCT</th>
<th>LAS</th>
<th>SEC R</th>
<th>ENG</th>
<th>REAL EST BUS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>0</td>
<td>1</td>
<td>2.1</td>
<td>3.1</td>
</tr>
<tr>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>1</td>
<td>0.7</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>LAS</td>
<td>2</td>
<td>1.1</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>2.0</td>
<td>0.45</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>0.9</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>1</td>
<td>3.2</td>
<td>0.1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>SEC R</td>
<td>2</td>
<td>1.1</td>
<td>0.4</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>2.5</td>
<td>10.0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>0.9</td>
<td>2.8</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>0.1</td>
<td>0.6</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>ENG</td>
<td>3</td>
<td>1</td>
<td>3</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>2.3</td>
<td>6.8</td>
<td>6.8</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>0.9</td>
<td>2.1</td>
<td>0.9</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>0.1</td>
<td>0.4</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>BUSINESS</td>
<td>2</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>17.1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>0.4</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>ALLIED</td>
<td>6</td>
<td>1</td>
<td>11</td>
<td>3</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>6</td>
<td>1.1</td>
<td>11.8</td>
<td>3.2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>6</td>
<td>0.9</td>
<td>7.7</td>
<td>0.9</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>6</td>
<td>0.1</td>
<td>1.5</td>
<td>0.4</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>COMMU SERV</td>
<td>7</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>7</td>
<td>10.3</td>
<td>10.3</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>7</td>
<td>17.5</td>
<td>2.1</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>7</td>
<td>0.4</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>UNSPECIFIED</td>
<td>10</td>
<td>3</td>
<td>29</td>
<td>5</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>10</td>
<td>2.0</td>
<td>19.7</td>
<td>3.4</td>
<td>6.1</td>
<td>0.7</td>
</tr>
<tr>
<td></td>
<td>10</td>
<td>17.6</td>
<td>20.3</td>
<td>9.8</td>
<td>12.9</td>
<td>25.0</td>
</tr>
<tr>
<td></td>
<td>10</td>
<td>0.4</td>
<td>4.5</td>
<td>0.7</td>
<td>1.3</td>
<td>0.1</td>
</tr>
<tr>
<td>COLUMN TOTAL</td>
<td>17</td>
<td>143</td>
<td>51</td>
<td>70</td>
<td>4</td>
<td>89</td>
</tr>
<tr>
<td>MAJOR</td>
<td>COUNT</td>
<td>ALLIED</td>
<td>COMM SER</td>
<td>UNSPEC</td>
<td>LAS UNSP HOLDING</td>
<td>GED</td>
</tr>
<tr>
<td>-------</td>
<td>-------</td>
<td>--------</td>
<td>----------</td>
<td>--------</td>
<td>------------------</td>
<td>-----</td>
</tr>
<tr>
<td></td>
<td>ROW PCT</td>
<td>68.1</td>
<td>17.1</td>
<td>10.1</td>
<td>201</td>
<td>98.1</td>
</tr>
<tr>
<td>MAJOR</td>
<td>CCL PCT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>TCT PCT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>1</td>
<td>0</td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>2</td>
<td>4</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>3</td>
<td>6</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>5</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>6</td>
<td>59</td>
<td>5</td>
<td>1</td>
<td>1</td>
<td>5</td>
<td>0</td>
</tr>
<tr>
<td>7</td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>5</td>
<td>0</td>
</tr>
<tr>
<td>10</td>
<td>42</td>
<td>0</td>
<td>1</td>
<td>15</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>11</td>
<td>28</td>
<td>4.1</td>
<td>0</td>
<td>10.2</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>12</td>
<td>30</td>
<td>18.2</td>
<td>1</td>
<td>18.5</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>13</td>
<td>5</td>
<td>1.8</td>
<td>0</td>
<td>2.1</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>COLUMN TOTAL</td>
<td>146</td>
<td>33</td>
<td>3</td>
<td>81</td>
<td>2</td>
<td>77</td>
</tr>
<tr>
<td>TOTAL</td>
<td>19.7</td>
<td>4.6</td>
<td>11.4</td>
<td>0.3</td>
<td>10.6</td>
<td>100.0</td>
</tr>
</tbody>
</table>

(CONTINUED)
<table>
<thead>
<tr>
<th>MAJOR</th>
<th>LAS</th>
<th>JPPC</th>
<th>ENG</th>
<th>REAL EST BUS</th>
</tr>
</thead>
<tbody>
<tr>
<td>LEARN FOR</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>SPECIAL</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>LAS UNSPEC</td>
<td>0</td>
<td>19.6</td>
<td>3.2</td>
<td>0.3</td>
</tr>
</tbody>
</table>

| COLUMN TOTAL | 17  | 143  | 51  | 70  | 4   | 89  |

(Continued)
<table>
<thead>
<tr>
<th>COUNT</th>
<th>ROW FLT</th>
<th>IALL</th>
<th>COMM</th>
<th>SER</th>
<th>UNSPEC</th>
<th>LAS</th>
<th>UNSPEC</th>
<th>HOLDING</th>
<th>GED</th>
<th>ROW TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>6.1</td>
<td>7.1</td>
<td>10.1</td>
<td>20.1</td>
<td>98.1</td>
<td>97.1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>LEARN</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>1 I</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>FOR</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>1 I</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>LINE</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>1 I</td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>SPECIAL</td>
<td>29 I</td>
<td>30 I</td>
<td>31 I</td>
<td>32 I</td>
<td>33 I</td>
<td>34 I</td>
<td>35 I</td>
<td>1 I</td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>LAS</td>
<td>100</td>
<td>101</td>
<td>102</td>
<td>103</td>
<td>104</td>
<td>105</td>
<td>106</td>
<td>1 I</td>
<td></td>
</tr>
<tr>
<td>34</td>
<td>UNSPEC</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>1 I</td>
<td></td>
</tr>
<tr>
<td>93</td>
<td></td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>1 I</td>
<td></td>
</tr>
<tr>
<td>95</td>
<td></td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>0 I</td>
<td>1 I</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>COLUMN TOTAL</th>
<th>140</th>
<th>33</th>
<th>3</th>
<th>81</th>
<th>2</th>
<th>77</th>
<th>710</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL</td>
<td>19.7</td>
<td>4.6</td>
<td>.4</td>
<td>11.4</td>
<td>.3</td>
<td>10.8</td>
<td>100.0</td>
</tr>
</tbody>
</table>

(Continued)
<table>
<thead>
<tr>
<th>MAJOR</th>
<th>0</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
</tr>
</thead>
<tbody>
<tr>
<td>COUNT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RAW PCT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>COL PCT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOT PCT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MAJOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HOLDING</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GED PC DI</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>COLUMN</td>
<td>17</td>
<td>143</td>
<td>51</td>
<td>70</td>
<td>4</td>
<td>89</td>
</tr>
<tr>
<td>TOTAL</td>
<td>2.4</td>
<td>20.1</td>
<td>7.2</td>
<td>9.9</td>
<td>6</td>
<td>12.5</td>
</tr>
<tr>
<td></td>
<td>COUNT</td>
<td>TOT PCT</td>
<td>ALLIED</td>
<td>COMM SER</td>
<td>UNSPEC</td>
<td>LAS UNSP</td>
</tr>
<tr>
<td>----------</td>
<td>-------</td>
<td>---------</td>
<td>--------</td>
<td>----------</td>
<td>--------</td>
<td>----------</td>
</tr>
<tr>
<td>ROW PCT</td>
<td>COL PCT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MAJOR</td>
<td>98.1</td>
<td>6.1</td>
<td>7.1</td>
<td>10.1</td>
<td>20.1</td>
<td>98.1</td>
</tr>
<tr>
<td>HOLDING</td>
<td>4.0</td>
<td>0.1</td>
<td>0.1</td>
<td>0.1</td>
<td>16.0</td>
<td>8.0</td>
</tr>
<tr>
<td>GED PC DI</td>
<td>99.0</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>3.0</td>
<td>0.1</td>
</tr>
<tr>
<td></td>
<td>140.0</td>
<td>19.7</td>
<td>6.6</td>
<td>3.0</td>
<td>81.0</td>
<td>2.0</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td></td>
<td>3.0</td>
<td>81.0</td>
<td>2.0</td>
<td>19.8</td>
</tr>
</tbody>
</table>