What Works in Student Retention?

Fourth National Survey

Private Four-Year Colleges and Universities Report*

Note: If you access this report after 07/01/2010, data in Table A3, Appendix A have been corrected.

ACT 2010

*Minor revisions were made to selected data in Sections I and II as of July 1, 2010.

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This report is the culmination of a two-year project directed by a four-member planning team. Inquiries may be directed to any member of the team.

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ACT's What Works in Student Retention 2010 Study

Private Four-Year Colleges

This report presents the findings for private four-year colleges that participated in ACT's 2010 What Works in Student Retention survey. The report contains information pertinent to only these institutions. For more information concerning the history of ACT's involvement in retention research; various aspects of the study's methodology (e.g., database, administration, etc.); response rates by type of institution; findings for background information; and retention and degree-completion rates for other types of institutions, the reader is directed to the *Report for All Colleges and Universities*. In that report the reader will find data for community colleges, private four-year colleges and universities, and public four-year colleges and universities. More indepth information can be found for each of these types of institutions in their respective executive summaries.

A copy of the survey instrument to which all colleges and universities in this study responded can be found in Appendix B of this report. The survey was mailed to the Chief Academic Affairs Officers at 1,318 private four-year colleges and universities ≈40% of the total 3,360 surveys mailed. Responses were received from 440 of the private college and university group, resulting in a response rate of ≈33% for that group. Overall, private four-year colleges and universities represented ≈40% of the total responding group.

Section I: Background Information

The full base of respondents and computed percentages were based on the number of individuals responding to each item unless otherwise noted with the inclusion of the work "blank."

- Seventy percent of private four-year colleges indicated a person on their campus was responsible for the coordination of retention programs while slightly less than a third (30%) indicated there was no person with this responsibility. From among the 13 positions listed, four positions were selected by between 10% and 20% of the group: Chief Enrollment Officer (20%), Director (19%), Chief Academic Affairs Officer/Dean (15%), and Chief Student Affairs Officer (13%).
- Over half (57%) of the private four-year colleges offered less than 5% of their classes online. Eighteen percent or fewer of the colleges reported offering over 5% of their classes online.
- From among the three transfer enhancement programs, the largest percentage of four-year private colleges participated in articulation agreements with selected colleges (70%). The most frequently mentioned transfer enhancement programs were articulation agreements with selected colleges (70%), course applicability system with selected group or consortium of colleges (33%), and articulation agreements with selected group or consortium of colleges (18%).

Q1. Is there a person on your campus who is
responsible for the coordination of retention
programs?

yes 70.2% no 29.8% Q2. What title most closely approximates that of the individual?

Chief Enrollment Officer	19.9%
Director	18.6%
CAAO/Dean	14.7%
Chief Student Affairs Officer	13.4%

Q3. Approximately what percentage of your undergraduate credit hours is offered through online instruction?

less than 5% 57.1% 5% - 14.9% 8.4% 15% - 29% 4.3% > 30% 5.2% don't know/ unavailable/blank 25.0%

Q4. Check all* of the transfer enhancement programs below in which your institution participates.

A. Common course numbering system...

with selected colleges	9.6%
with selected group or	
consortium of colleges	5.5%
system-wide	4.1%
statewide	6.1%
none of the above	68.9%
Multiple responses possible. Percentages do	
not sum to 100%	

B. Articulation agreements...

with selected colleges	70.0%
with selected group or	
consortium of colleges	18.2%
system-wide	2.5%
statewide	7.7%
none of the above	12.7%
*Multiple responses possible. Percer	ntages do
not sum to 100%.	

C. Course applicability system...

with selected group or	
consortium of colleges	33.0%
system-wide	3.4%
statewide	7.7%
multistate system	4.8%
none of the above	44.1%
*Multiple responses possible. Perce	entages do not
sum to 100%	

Section II: Retention and Degree-Completion Rates

The full base of respondents and computed percentages were based on the number of individuals responding to each item unless otherwise noted with the inclusion of the work "blank."

- The median first-year to second-year retention rate reported by private four-year college was 75%, and the mean was 73%. Over one-half (54%) of the private four-year colleges and universities reported having a specific goal for their first-year to second-year retention rate; almost a third (30%) reported not having a specific goal. The median retention goal for the group was 80%. Of those reporting a goal, about one-fifth each reported a goal of two years, three years or five years, or no specific timeframe.
- The median degree-completion rate for the group was 57%, and the mean was 58%. Over one-third (36%) of the private four-year colleges and universities had a specific student degree-completion rate goal; 42% did not have a goal. The median degree-completion goal was 65%. The largest percentage of respondents having a degree-completion goal reported a five-year timeframe (32%) for achieving that goal; no specific timeframe and a three-year timeframe were each reported by 16% of the respondents.
- Q1. What is your institution's first-year to second-year retention rate (for first-time, full-time students)?

current retention rate	
N	421
Mean	73.4
25 th percentile	65.0
Median	75.0
75 th percentile	82.0

don't know/unavailable/ blank

N 19 % 4.3% Q2: Does your institution have a specific goal for its firstyear to second-year retention rate?

no	30.2
don't know/unavail-	
able/not reported	16.1%
yes	53.6%

a. If yes, what is your percent retained goal?

N	232
Mean	80.3
25 th percentile	75.0
Median	80.0
75 th percentile	85.0

b. Timeframe for achieving that goal

no specific timeframe	20.0%
one year	12.2%
two years	21.7%
three years	18.7%
four years	5.7%
five years	19.1%
more than five years	2.6%

Q3. Assuming a 6-year timeframe for four-year institutions, what is your institution's current student degree-completion rate?

current degree-completion rate

359
57.8
45.0
57.0
70.0

don't know/unavailable/ blank

N	81
%	18.4

Q4. Does your institution have a specific goal for its student degree-completion rate (6-year timeframe for four-year institutions)?

no		40.7%
don't know/unavailable/ blank		23.9%
ves	35.5%	

a. If yes, what is your degree-completion rate goal?

N	157
Mean	66.2
25 th percentile	60.0
Median	65.0
75 th percentile	75.0

b. Timeframe for achieving that goal?

no specific timeframe	15.5%
one year	9.0%
two years	7.7%
three years	15.5%
four years	11.0%
five years	31.6%
more than five years	9.7%

Section III: Factors Affecting Student Attrition at Your School

This section contained a list of 42 student and institutional characteristics or factors that can affect student attrition. Respondents were asked to rate the degree to which each of these factors affected attrition at their school on a five-point scale where 5=major effect, 3=moderate effect, and 1=little or no effect. All 42 items are listed, in numeric order, along with means for each in Appendix A, Table A1. Observation of the mean distribution was used to determine where reporting breaks were to be made.

Tables I and II contain the attrition factors with the highest and lowest means, respectively, for private four-year colleges and universities.

Table I: Attrition Factors with Highest Means (Private Four-Year Colleges)

Item #	Item	Mean
20	adequacy of personal financial resources	3.86
10	amount of financial aid available to students	3.71
2	level of student preparation for college-level work	3.58
21	level of student motivation to succeed	3.43
31	student study skills	3.43
14	student-institution "fit"	3.42
13	level of student commitment to earning a degree	3.23
12	ratio of loans to other forms of financial aid	3.17

Table II: Attrition Factors with Lowest Means (Private Four-Year Colleges)

Item #	Item	Mean
38	student peer group interaction	2.59
30	out-of-class interaction between students and faculty	2.58
6	accuracy of information provided by academic advisors	2.49
1	student employment opportunities	2.45
40	distance from students' permanent homes	2.42
7	availability of academic advisors	2.41
16	extracurricular programs	2.38
25	residence hall facilities	2.38
35	rules and regulations governing student behavior	2.32
4	student access to needed courses in the appropriate sequence	2.27
18	commuting/living off-campus	2.23
22	student physical health issues	2.14
26	programs to support students' transition to residence hall living	2.06
39	cultural activities	2.04
37	campus safety and security	1.73

Section IV: On-Campus Retention Practices

A list of 94 programs, services, curricular offerings, and interventions, each of which may make a contribution to student retention, was presented in this section. For the remainder of this section, these will be referred to as "practices." Observation of the mean distribution was used to determine where reporting breaks were to be made. The incidence rate is the percent of campuses offering/delivering a retention practice.

Respondents were first asked to indicate if the practice was offered at their college. If the practice was offered, they were asked to then indicate the degree to which the practice contributed to retention on their campus using a five-point scale where 5=major contribution, 3=moderate contribution, and 1=little or no contribution. All 94 items are listed, in numeric order, along with means and incidence rates in Appendix A, Table A2.

Tables III and IV contain the retention practices reported by the largest percentages of respondents as being either major contributors or minor contributors, respectively, to retention for private four-year colleges and universities.

Table III: Practices with Highest Incidence Rates (Private Four-Year Colleges)

		Incidence
Item #	Item	Rate
34	internships	93%
64	faculty use of technology in teaching	90%
48	tutoring	90%
85	college-sponsored social activities	89%
36	individual career counseling	85%
65	faculty use of technology in communicating with students	84%
69	pre-enrollment financial aid advising	84%
92	residence hall programs	83%
87	student leadership development	82%

51	mid-term progress reports	81%
57	library orientation, workshop, and/or course	81%

Table IV: Practices with Lowest Incidence Rates (Private Four-Year Colleges)

11 11	11	Incidence
Item #	Item	Rate
81	programs for veterans	18%
68	enhanced/modified faculty reward system	18%
19	recognition/rewards for faculty academic advisors	17%
7	learning communities (non-residential)	15%
20	recognition/rewards for non-faculty academic advisors	12%
4	freshman seminar/university 101 (non-credit)	10%
61	community member mentoring	10%
84	freshman interest groups (FIGS)	9%
83	degree guarantee program	5%
82	programs for other student sub-populations	3%

Reported in Tables V and VI are the retention practices with the highest and lowest means for private four-year colleges.

Table V: Practices with Highest Means (Private Four-Year Colleges)

Item #	Item	Mean
14	academic advising center	3.93
11	advising interventions with selected student populations	3.93
12	increased number of academic advisors	3.87
46	reading center/lab	3.86
43	comprehensive learning assistance center/lab	3.84
13	integration of advising with first-year transition programs	3.83
76	programs for first-generation students	3.80
50	early warning system	3.77
48	tutoring	3.75
69	pre-enrollment financial aid advising	3.74
3	extended freshman orientation (credit)	3.73
59	faculty mentoring	3.68

Table VI: Practices with Lowest Means Ratings (Private Four-Year Colleges)

Item #	Item	Mean
68	enhanced/modified faculty reward system	2.88
20	recognition/rewards for non-faculty academic advisors	2.88
29	values assessment	2.88
89	health and wellness course/program	2.86
31	vocational aptitude assessment	2.83
57	library orientation, workshop, and/or course	2.74
19	recognition/rewards for faculty academic advisors	2.72
32	personality assessment	2.67

Tables VII-IX combine the practices that are highly rated by private four-year college and university respondents with the incidence rates of those practices. Findings for all items in item number order can be found in Appendix A, Table A3.

Table VII contains the percentages of private four-year colleges reporting highly rated practices with incidence rates ≥ 58%. There were no percentages between 54% and 53%. Table VIII contains the percentages of private four-year colleges reporting highly rated practices with incidence rates between 35% and 54%. There were no percentages between 31% and 35%. Table IX contains items for which 31% or fewer colleges reported high means.

Table VII: Highly Rated Practices with High Incidence Rates (Private Four-Year Colleges)

		Incidence	
Item #	Item	Rate	Mean
11	advising interventions with selected student populations	70%	3.93
43	comprehensive learning assistance center/lab	58%	3.84
50	early warning system	78%	3.77
48	tutoring	90%	3.75
69	pre-enrollment financial aid advising	84%	3.74
5	freshman seminar/university 101 (credit)	58%	3.67
34	internships	93%	3.67
1	summer orientation	67%	3.66
94	required on-campus housing for freshmen	58%	3.63
58	peer mentoring	58%	3.63
78	programs for honor students	59%	3.62
51	mid-term progress reports	81%	3.60

Table VIII: Highly Rated Practices with Moderate Incidence Rates (Private Four-Year Colleges)

		Incidence	
Item #	Item	Rate	Mean
14	academic advising center	39%	3.93
13	integration of advising with first-year transition programs	51%	3.83
59	faculty mentoring	51%	3.68
10	training for non-faculty academic advisors	46%	3.64
60	staff mentoring	35%	3.56
44	mathematics center/lab	49%	3.55
39	supplemental instruction	54%	3.51
80	programs for racial/ethnic minority students	47%	3.49

Table IX: Highly Rated Practices with Low Incidence Rates (Private Four-Year Colleges)

		Incidence	
Item #	ltem	Rate	Mean
46	reading center/lab	23%	3.86
76	programs for first-generation students	21%	3.80
3	extended freshman orientation (credit)	23%	3.73
82	programs for other student sub-populations	3%	3.67
15	center(s) that integrates academic advising with career/life planning	29%	3.60
40	summer bridge program	24%	3.58
35	cooperative education	23%	3.52
83	degree guarantee program	5%	3.47

7	learning communities (non-residential)	15%	3.45
4	freshman seminar/university 101 (non-credit)	10%	3.44
72	programs for adult students	31%	3.42
84	freshman interest groups (FIGS)	9%	3.42

Table X contains data identifying practices that differentiate institutions in the top quartile of first-to-second-year retention rates for all private four-year college respondents from those in the bottom quartile of first-to-second-year retention rates. The top quartile included 101 colleges/universities and the bottom quartile included 107 colleges/universities. Highly rated practices included in Table X were those with a mean \geq 3.6 and a difference in incidence rate of \geq 10% between the top quartile and bottom quartile of colleges and universities. The top quartile and bottom quartile for all 92 items, in item number order, can be found in Appendix A, Table A3.

Table X: Highly Rated Practices Where Top Quartile Colleges/Universities Had Incidence Rates ≥ 10 than Bottom Quartile Colleges/Universities (Private Four-Year Colleges and Universities)

		Тор	Bottom
Item #	Intervention	Quartile	Quartile
14	academic advising center	46%	33%
11	advising interventions with selected student populations	78%	66%
13	integration of advising with first-year transition programs	53%	43%
48	tutoring	96%	86%
59	faculty mentoring	60%	43%
94	required on-campus housing for freshmen	73%	45%
58	peer mentoring	74%	45%
78	programs for honors students	59%	45%

Section V: Top Three Retention Practices

In this section, private four-year college respondents were asked to review the pool of 94 practices presented in Section IV and identify the three that made the greatest contribution to retention on their campus. Only seven practices were chosen by 10% or more of the institutions as among the top three, and these can be found in Table XI below. Sixty-one practices were chosen by 9% or fewer of the institutions; these items and the percentage choosing each can be found in Appendix A, Table A4. The remaining 26 practices were not identified by any of the colleges as among the top three.

Table XI: Three Practices Making the Greatest Contribution to Retention (Private Four-Year Colleges and Universities).

		% Selecting as Among
Item #	Item	Top Three
50	early warning system	21%
5	freshman seminar/university 101 (credit)	20%
11	advising interventions with selected student populations	13%
59	faculty mentoring	13%
48	tutoring	13%
1	summer orientation	12%
34	internships	12%

Appendix A

Data for Private Four-Year Colleges and Universities

- Table A1: Means for All Attrition Factors; All Items in Item Number Order
- Table A2: Contribution Means and Percents Using for all Programs, Services, Curricular Offerings, and Interventions; All Items in Item Number Order
- Table A3: Differentials between Top Retention Quartile and Bottom Retention Quartile Colleges; All Items in Item Number Order
- Table A4: Programs, Services, Curricular Offerings, and Interventions; Top Three Selected by Fewer than Ten Percent of Colleges; Listed by Percentage from Highest to Lowest

Table A1

Means for All Attrition Factors All Items in Item Number Order

Private Four-Year Colleges and Universities

Item #	Item	Mean
1	student employment opportunities	2.45
2	level of student preparation for college-level work	3.58
3	relevancy of curricula	2.62
4	student access to needed courses in the appropriate sequence	2.27
5	student first-generation status	2.80
6	accuracy of information provided by academic advisors	2.49
7	availability of academic advisors	2.41
8	level of academic advisors' concern for students	2.67
9	student low socio-economic status	3.09
10	amount of financial aid available to students	3.71
11	student access to financial aid advising and information	2.75
12	ratio of loans to other forms of financial aid	3.17
13	level of student commitment to earning a degree	3.23
14	student-institution "fit"	3.42
15	level of certainty about career goals	2.95
16	extracurricular programs	2.38
17	student educational aspirations and goals	3.06
18	commuting/living off-campus	2.23
19	level of certainty about educational major	2.79
20	adequacy of personal financial resources	3.86
21	level of student motivation to succeed	3.43
22	student physical health issues	2.14
23	adequate academic/learning support services	2.61
24	level of emotional support from family, friends, and significant others	2.95
25	residence hall facilities	2.38
26	programs to support students' transition to residence hall living	2.06
27	level of job demands on students	2.78
28	quality of interaction between faculty and students	2.85
29	consistency of instructional quality	2.71
30	out-of-class interaction between students and faculty	2.58
31	student study skills	3.43
32	student engagement opportunities in the classroom (active learning)	2.79
33	quality of interaction between staff and students	2.62
34	student mental and emotional health issues	2.89
35	rules and regulations governing student behavior	2.32
36	student family responsibilities	2.76

Item #	Item	Mean
37	campus safety and security	1.73
38	student peer group interaction	2.59
39	cultural activities	2.04
40	distance from students' permanent homes	2.42
41	level of intellectual stimulation or challenge for students	2.70
42	student personal coping skills	3.16

Table A2

Programs, Services, Curricular Offerings, Interventions Percent Using and Contribution Mean All Items in Item Number Order

Private Four-Year Colleges and Universities

1		Incidence	n. 4
Item #	Item	Rate	Mean
1	summer orientation	67%	3.66
2	extended freshman orientation (non-credit)	34%	3.47
3	extended freshman orientation (credit)	23%	3.73
4	freshman seminar/university 101 (non-credit)	10%	3.44
5	freshman seminar/university 101 (credit)	58%	3.67
6	living/learning communities (residential)	36%	3.38
7	learning communities (non-residential)	15%	3.45
8	parent/family orientation	74%	3.15
9	training for faculty academic advisors	74%	3.39
10	training for non-faculty academic advisors	46%	3.64
11	advising interventions with selected student populations	70%	3.93
12	increased number of academic advisors	31%	3.87
13	integration of advising with first-year transition programs	51%	3.83
14	academic advising center	39%	3.93
15	center(s) that integrates academic advising with career/life planning	29%	3.60
16	assessment of faculty academic advisors	33%	2.91
17	assessment of non-faculty academic advisors	23%	3.13
18	application of technology to advising	57%	2.99
19	recognition/rewards for faculty academic advisors	17%	2.72
20	recognition/rewards for non-faculty academic advisors	12%	2.88
21	specified student learning outcomes (syllabus) for advising	26%	3.22
22	online advising system	28%	3.03
23	campus-wide assessment/audit of advising	24%	3.03
24	mandated placement of students in courses based on test scores	69%	3.42
	recommended placement of students in courses based on test	55%	3.32
25	scores		
26	diagnostic academic skills assessment	47%	3.27
27	outcomes assessment	63%	3.01
28	learning styles assessment	34%	2.92
29	values assessment	26%	2.88
30	interest assessment	40%	2.90
31	vocational aptitude assessment	25%	2.83
32	personality assessment	32%	2.67
33	career exploration workshops or courses	76%	3.10
34	internships	93%	3.67
35	cooperative education	23%	3.52
36	individual career counseling	85%	3.30
37	computer-assisted career guidance	51%	2.92
38	job shadowing	39%	3.12
39	supplemental instruction	54%	3.51
40	summer bridge program	24%	3.58

Item #	Item	Incidence Rate	Mean
41	remedial/developmental coursework (required)	58%	3.55
42	remedial/developmental coursework (recommended)	38%	3.40
43	comprehensive learning assistance center/lab	58%	3.84
44	mathematics center/lab	49%	3.55
45	writing center/lab	73%	3.54
46	reading center/lab	23%	3.86
47	foreign language center/lab	26%	2.95
48	tutoring	90%	3.75
49	study skills course, program, or center	65%	3.53
50	early warning system	78%	3.77
51	mid-term progress reports	81%	3.60
52	performance contracts for students in academic difficulty	54%	3.43
53	organized student study groups	36%	3.40
54	service learning program	54%	3.23
55	ESL program	30%	3.01
56	online learning support	25%	3.07
57	library orientation, workshop, and/or course	81%	2.74
58	peer mentoring	58%	3.63
59	faculty mentoring	51%	3.68
60	staff mentoring	35%	3.56
61	community member mentoring	10%	3.14
62	instructional (teaching) techniques	74%	3.28
63	assessing student performance	75%	3.25
64	faculty use of technology in teaching	90%	3.20
65	faculty use of technology in communicating with students	84%	3.33
66	writing across the curriculum	56%	3.19
67	interdisciplinary courses	70%	3.05
68	enhanced/modified faculty reward system	18%	2.88
69	pre-enrollment financial aid advising	84%	3.74
70	workshops in money management	36%	2.95
71	short-term loans	38%	3.33
72	adult students	31%	3.42
73	commuter students	35%	3.11
74	ESL students	28%	3.31
75	female students	25%	3.23
76	first-generation students	21%	3.80
77	gay/lesbian/bisexual/transgender students	27%	2.98
78	honor students	59%	3.62
79	international students	58%	3.45
80	racial/ethnic minority students	47%	3.49
81	programs for veterans	18%	3.16
82	programs for other student sub-populations	3%	3.67
83	degree guarantee program	5%	3.47
84	freshman interest groups (FIGS)	9%	3.42
85	college-sponsored social activities	89%	3.45
86	diversity information/training	54%	2.90
87	student leadership development	82%	3.48
88	time management course/program	50%	3.20

		Incidence	
Item #	Item	Rate	Mean
89	health and wellness course/program	64%	2.86
90	personal coping skills course/program	37%	3.15
91	motivation and goal setting workshop/program	35%	3.14
92	residence hall programs	83%	3.42
93	fraternities/sororities	37%	3.47
94	required on-campus housing for freshmen	58%	3.63

Table A3*

Contribution Means for High Performing and Low Performing Institutions
All Items in Item Number Order

Private Four-Year Colleges and Universities

Item #	Item	Top Quartile	Bottom Quartile
1	summer orientation	3.597	3.359
2	extended freshman orientation (non-credit)	3.390	3.200
3	extended freshman orientation (credit)	3.474	3.714
4	freshman seminar/university 101 (non-credit)	3.667	3.273
5	freshman seminar/university 101 (credit)	3.792	3.379
6	living/learning communities (residential)	3.151	3.714
7	learning communities (non-residential)	3.579	2.917
8	parent/family orientation	2.975	3.242
9	training for faculty academic advisors	3.286	3.405
10	training for non-faculty academic advisors	3.423	3.780
11	advising interventions with selected student populations	3.937	3.792
12	increased number of academic advisors	3.618	3.943
13	integration of advising with first-year transition programs	3.741	3.745
14	academic advising center	3.891	3.833
15	center(s) that integrates academic advising with career/life planning	3.680	3.733
16	assessment of faculty academic advisors	2.656	3.027
17	assessment of non-faculty academic advisors	2.889	3.273
18	application of technology to advising	2.894	3.087
19	recognition/rewards for faculty academic advisors	2.429	3.000
20	recognition/rewards for non-faculty academic advisors	2.737	3.000
21	specified student learning outcomes (syllabus) for advising	3.316	3.321
22	online advising system	2.793	3.200
23	campus-wide assessment/audit of advising	2.939	3.100
24	mandated placement of students in courses based on test scores	3.255	3.558
25	recommended placement of students in courses based on test scores	3.148	3.360
26	diagnostic academic skills assessment	3.222	3.426
27	outcomes assessment	2.899	3.096
28	learning styles assessment	3.053	2.763
29	values assessment	2.900	3.000
30	interest assessment	2.809	3.132
31	vocational aptitude assessment	2.818	2.700
32	personality assessment	2.488	2.857
33	career exploration workshops or courses	3.073	3.243
34	internships	3.656	3.677
35	cooperative education	3.542	3.533
36	individual career counseling	3.299	3.356
37	computer-assisted career guidance	2.821	3.081

^{*}Data in this table were revised as of July 1, 2010.

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Item #	Item	Top Quartile	Bottom Quartile
38	job shadowing	3.039	3.333
39	supplemental instruction	3.679	3.614
40	summer bridge program	3.621	3.538
41	remedial/developmental coursework (required)	3.432	3.627
42	remedial/developmental coursework (recommended)	3.382	3.326
43	comprehensive learning assistance center/lab	3.786	3.984
44	mathematics center/lab	3.260	3.841
45	writing center/lab	3.294	3.657
46	reading center/lab	3.632	3.852
47	foreign language center/lab	2.868	2.833
48	tutoring	3.635	3.830
49	study skills course, program, or center	3.569	3.393
50	early warning system	3.842	3.718
51	mid-term progress reports	3.577	3.624
	performance contracts for students in academic		
52	difficulty	3.574	3.393
53	organized student study groups	3.551	3.571
54	service learning program	3.356	3.391
55	ESL program	3.188	2.556
56	online learning support	3.130	3.133
57	library orientation, workshop, and/or course	2.678	2.730
58	peer mentoring	3.581	3.620
59	faculty mentoring	3.787	3.702
60	staff mentoring	3.318	3.897
61	community member mentoring	3.000	3.167
62	instructional (teaching) techniques	3.238	3.416
63	assessing student performance	3.224	3.325
64	faculty use of technology in teaching	3.086	3.330
	faculty use of technology in communicating with		
65	students	3.083	3.409
66	writing across the curriculum	3.115	3.396
67	interdisciplinary courses	3.063	3.073
68	enhanced/modified faculty reward system	2.615	3.214
69	pre-enrollment financial aid advising	3.547	3.888
70	workshops in money management	2.933	3.048
71	short-term loans	3.277	3.519
72	adult students	3.375	3.852
73	commuter students	2.921	3.259
74	ESL students	3.394	3.450
75	female students	2.902	3.722
76	first-generation students	3.550	4.056
77	gay/lesbian/bisexual/transgender students	2.896	3.000
78	honor students	3.695	3.438
79	international students	3.474	3.263
80	racial/ethnic minority students	3.529	3.333
81	programs for veterans	3.263	3.462
82	programs for other student sub-populations	3.667	4.000
83	· ·	3.667	3.000
84 84	degree guarantee program freshman interest groups (FIGS)	3.625	3.000

^{*}Data in this table were revised as of July 1, 2010.

Item #	Item	Top Quartile	Bottom Quartile
85	college-sponsored social activities	3.290	3.560
86	diversity information/training	2.842	3.138
87	student leadership development	3.278	3.551
88	time management course/program	3.339	3.184
89	health and wellness course/program	2.836	2.911
90	personal coping skills course/program	3.250	3.129
91	motivation and goal setting workshop/program	3.000	3.206
92	residence hall programs	3.356	3.481
93	fraternities/sororities	3.489	3.714
94	required on-campus housing for freshmen	3.757	3.500

^{*}Data in this table were revised as of July 1, 2010.

Table A4

Programs, Services, Curricular Offerings, and Interventions Top Three Selected by Fewer than Ten Percent of Colleges Listed by Percentage from Highest to Lowest

Private Four-Year Colleges and Universities

14 #	lt	% Selecting as One of Top Three
Item #	Item	Practices
69	pre-enrollment financial aid advising	9%
14	academic advising center	9%
58	peer mentoring	7%
24	mandated placement of students in courses based on test scores	7%
	extended freshman orientation (non-credit)	6%
9	training for faculty academic advisors	6%
85	college-sponsored social activities	6%
62	instructional (teaching) techniques	6%
41	remedial/developmental coursework (required)	5%
3	extended freshman orientation (credit)	5%
87	student leadership development	5%
94	required on-campus housing for freshmen	5%
10	training for non-faculty academic advisors	4%
39	supplemental instruction	4%
51	mid-term progress reports	4%
92	residence hall programs	4%
93	fraternities/sororities	3%
36	individual career counseling	3%
54	service learning program	3%
60	staff mentoring	3%
78	programs for honor students	3%
4	freshman seminar/university 101 (non-credit)	2%
6	living/learning communities (residential)	2%
8	parent/family orientation	2%
12	increased number of academic advisors	2%
7	learning communities (non-residential)	2%
15	center(s) that integrates academic advising with career/life planning	2%
45	writing center/lab	2%
49	study skills course, program, or center	2%
63	assessing student performance	2%
64	faculty use of technology in teaching	2%
33	career exploration workshops or courses	2%
42	remedial/developmental coursework (recommended)	2%

Item #	Item	% Selecting as One of Top Three Practices
52	performance contracts for students in academic difficulty	2%
65	faculty use of technology in communicating with students	2%
67	interdisciplinary courses	2%
25	recommended placement of students in courses based on test scores	1%
27	outcomes assessment	1%
40	summer bridge program	1%
44	mathematics center/lab	1%
80	programs for racial/ethnic minority students	1%
16	assessment of faculty academic advisors	1%
21	specified student learning outcomes (syllabus) for advising	1%
76	programs for first-generation students	1%
20	recognition/rewards for non-faculty academic advisors	1%
35	cooperative education	1%
56	online learning support	1%
72	programs for adult students	1%
18	application of technology to advising	1%
22	online advising system	1%
23	campus-wide assessment/audit of advising	1%
26	diagnostic academic skills assessment	1%
30	interest assessment	1%
32	personality assessment	1%
38	job shadowing	1%
55	ESL program	1%
57	library orientation, workshop, and/or course	1%
66	writing across the curriculum	1%
71	short-term loans	1%
73	programs for commuter students	1%
79	programs for international students	1%

Appendix B

What Works in Student Retention

Instrument

What Works in Student Retention?

Fourth National Survey

This study reiterates ACT's on-going commitment to help colleges and universities better understand the impact of campus practices on college student retention and persistence to degree attainment. Throughout the last three decades, ACT has conducted a number of research studies relevant to college student success. Postsecondary educators use the results from these research efforts to enhance the quality of programs leading to student success. These projects include, among others, the following.

- Three National Surveys on Retention: What Works in Student Retention?
- Six National Surveys on Academic Advising Practices
- Annual Report on National Retention and Persistence to Degree Rates

Your participation in this effort, the 4th National Survey on Retention, will make a significant contribution to a better understanding of retention practices.

Directions: Please complete each set of items on this survey, and then return your completed survey in the envelope provided or mail it to: ACT, Inc.; Survey Research Services 47; PO Box 168; Iowa City, IA 52243.



SECTION I: BACKGROUND INFORMATION

1.	Is there a person on your car coordination of retention pro	npus who is responsible for the grams?	4.		eck all of the transfer-enhanceme ch your institution participates.	ent programs below in				
•	☐ Yes	No (Skip to Question 3.)		A.	Common course numbering sy ☐ With selected college(s)	rstem				
2.	(Check only one.)	oximates that of the individual?			☐ With selected group or con:☐ Systemwide☐ State-wide	sortium of colleges				
	☐ Chief Executive/President	☐ Chief Enrollment Management Officer			☐ None of the above					
	☐ Provost	Associate/Assistant Enrollment Management Officer		В.	Articulation agreements					
	Associate/Assistant Provost	Director			☐ With selected college(s)☐ With selected group or constant	sortium of colleges				
	Chief Academic Affairs Officer/Campus Dean	Associate/Assistant Director			☐ System-wide ☐ Statewide	-				
	Associate/Assistant Academic Affairs Officer	☐ Coordinator			☐ None of the above					
	☐ Chief Student Affairs Officer ☐ Associate/Assistant Student Affairs Officer	☐ Specialist		C.	A course applicability system (students on the applicability of institutions) With selected group or constitutions.	credits earned at other				
3.	Approximately what percent hours is offered through onli	age of your undergraduate credit ne instruction?			☐ System-wide ☐ Statewide	oonaam on conlegeo				
	%	☐ Don't know/Unavailable			☐ Multi-state☐ None of the above					
		TION II: RETENTION AND								
1.	retention rate (for first-time	, 	3.	3-ує	uming a 6-year timeframe for fou ear timeframe for two-year institu itution's <i>current</i> student degree	tions, what is your				
	% (percent retaine	d) L Don't know/Unavailable			0/ (-1	□ Dom/A				
2.	Does your institution have a second-year retention rate	specific goal for its first-year to ?			% (degree-completion rate)	know/Unavailable				
	☐ No (Skip to Question 3.)	☐ Don't know/Unavailable (Skip to Question 3.)	4.		our institution have a specific goal for its student e-completion rate (6-year graduation timeframe for					
	percent inc	nts who will be retained – <u>not</u> rease) and the schedule for		four	four-year institutions or 3-year graduation timefran year institutions)?					
	_	nat goal are:			No (Skip to Section III.)	☐ Don't know/Unavailable				
		ent retained goal)		,		(Skip to Section III.)				
	b. Timeframe for achie No specific timef One year	_		□ `		who complete degrees –) and the schedule for				
	☐ Two years ☐ Three years				a% (degree-comple	etion rate goal)				
	☐ Four years				b. Timeframe for achieving that goal					
					☐ No specific timeframe ☐ One year ☐ Two years ☐ Three years ☐ Four years	☐ Five years ☐ More than five years				

SECTION III: FACTORS AFFECTING STUDENT ATTRITION AT YOUR SCHOOL

This section contains a list of student and institutional characteristics or factors that can affect attrition.

To what degree does each factor affect attrition at your school?

Major Effect on a	attrition at your school	Major Effect on attrition at your school						
Moderate	e Effect on attrition at your school	Moderate Effect on attrition at your school						
5 4 3 2 1	Little or No Effect on attrition at your school Factors	Little or No Effect on attrition at your school 5 4 3 2 1 Factors						
1	. student employment opportunities	☐ ☐ ☐ ☐ 22. student physical health issues						
	 level of student preparation for college- level work 	□ □ □ □ □ 23. adequate academic/learning support services						
□ □ □ □ □ 3	3. relevancy of curricula	24. level of emotional support from family, friends, and significant others						
	 student access to needed courses in the appropriate sequence 	☐ ☐ ☐ ☐ 25. residence hall facilities						
		□ □ □ □ □ 26. programs to support students' transition to residence hall living						
	 accuracy of information provided by academic advisors 	☐ ☐ ☐ ☐ 27. level of job demands on students						
	'. availability of academic advisors	□ □ □ □ □ 28. quality of interaction between faculty and students						
8	 level of academic advisors' concern for students 	□ □ □ □ 29. consistency of instructional quality						
	student low socio-economic status	30. out-of-class interaction between students and faculty						
	amount of financial aid available to students	☐ ☐ ☐ ☐ 31. student study skills						
	student access to financial aid advising and information	32. student engagement opportunities in the classroom (active learning)						
	ratio of loans to other forms of financial aid	33. quality of interaction between staff and students						
	level of student commitment to earning a degree	☐ ☐ ☐ ☐ ☐ 34. student mental or emotional health issues						
1	4. student-institution "fit"	□ □ □ □ □ 35. rules and regulations governing student behavior						
1	5. level of certainty about career goals	☐ ☐ ☐ ☐ 36. student family responsibilities						
1	6. extracurricular programs	☐ ☐ ☐ ☐ 37. campus safety and security						
1	7. student educational aspirations and goals	☐ ☐ ☐ ☐ 38. student peer group interaction						
1	8. commuting/living off-campus	39. cultural activities						
1	9. level of certainty about educational major	☐ ☐ ☐ ☐ ☐ 40. distance from students' permanent homes						
□□□□□2	0. adequacy of personal financial resources	□ □ □ □ □ 41. level of intellectual stimulation or challenge for students						
	1. level of student motivation to succeed	□ □ □ □ 42. student personal coping skills						

SECTION IV: ON-CAMPUS RETENTION PRACTICES

Listed below is a series of programs, services, curricular offerings, and interventions that may make a contribution to retention on your campus.

First indicate if the practice is or is not offered at your school.

Then, if a practice is offered, indicate the degree to which you think it contributes to retention at your school.

	Offered at Your <u>Institution?</u>		Major Contribution to retention						
		<u>No</u>	<u>Yes</u>				Г	Mode	erate Contribution to retention
	ms, Services, Curricular Offerings, Interventions		(Then, what degree of contribution to campus retention?)		V 5	4	V 3	2	Contribution to retention
First-Y	ear Transition								
1.	summer orientation			\rightarrow					
2.	extended freshman orientation (non-credit)			\rightarrow					
3.	extended freshman orientation (credit)			\rightarrow					
4.	freshman seminar/university 101 (non-credit)			\rightarrow					
5.	freshman seminar/university 101 (credit)			\rightarrow					
6.	living/learning communities (residential)			\rightarrow					
7.	learning communities (non-residential)			\rightarrow					
8.	parent/family orientation			\rightarrow					
Acade	mic Advising								
9.	training for faculty academic advisors			\rightarrow					
10.	training for non-faculty academic advisors			\rightarrow					
11.	advising interventions with selected student populations			\rightarrow					
12.	increased number of academic advisors			\rightarrow					
13.	integration of advising with first-year transition programs			\rightarrow					
	academic advising center			\rightarrow					
15.	career/life planning			\rightarrow					
16.	assessment of faculty academic advisors			\rightarrow			Ц		
17.	assessment of non-faculty academic advisors			\rightarrow					
18.	application of technology to advising			\rightarrow					
19.	recognition/rewards for faculty academic advisors			\rightarrow					
20.	recognition/rewards for non-faculty academic advisors			\rightarrow					
21.	specified student learning outcomes (syllabus) for advising			\rightarrow					
22.	5 3			\rightarrow		Ш	Ш	Ш	
23.				\rightarrow					
Asses									
24.	mandated placement of students in courses based on test scores recommended placement of students in courses based			\rightarrow					
	on test scores			\rightarrow					
26.	diagnostic academic skills assessment			\rightarrow					
27.	outcomes assessment			\rightarrow					
28.	learning styles assessment			\rightarrow					
29.	values assessment			\rightarrow					
30.	interest assessment			\rightarrow					
31.	vocational aptitude assessment			\rightarrow					
32.	personality assessment			\rightarrow					

	Offered at You Institution?				Major Contribution to rete				
		<u>No</u>	<u>Yes</u>				Г	Mode	erate Contribution to retention
Prograi	ms, Services, Curricular Offerings, Interventions		(Then, what degree of contribution to campus retention?)		5	4	3	2	Contribution to retention
Career	Planning and Placement								
33.	career exploration workshops or courses			\rightarrow					
34.	internships			\rightarrow					
35.	cooperative education			\rightarrow					
36.	individual career counseling			\rightarrow					
37.	computer-assisted career guidance			\rightarrow					
38.	job shadowing			\rightarrow					
Learni	ng Assistance/Academic Support								
39.	supplemental instruction			\rightarrow					
40.	summer bridge program			\rightarrow					
41.	remedial/developmental coursework (required)			\rightarrow					
42.	remedial/developmental coursework (recommended)			\rightarrow					
43.	comprehensive learning assistance center/lab			\rightarrow					
44.	mathematics center/lab			\rightarrow					
45.	writing center/lab			\rightarrow					
46.	reading center/lab	П	Ιп	\rightarrow	П	П	П	П	П
47.	foreign language center/lab			\rightarrow					П
48.	tutoring			\rightarrow	$\overline{\Box}$	$\overline{\Box}$			
49.	study skills course, program, or center								
	· · · ·								
50.	early warning system								
51.	mid-term progress reports	Ш		\rightarrow	Ш	Ш	Ш	Ш	
52.	performance contracts for students in academic difficulty			\rightarrow					
53.	organized student study groups			\rightarrow					
54.	service learning program			\rightarrow					
55.	ESL program			\rightarrow					
56.	online learning support			\rightarrow	Ш	Ц	Ц		
57.		Ш	Ш	\rightarrow	Ш	Ш	Ш	Ш	Ш
Mento	-								
	peer mentoring			→					
59. 60.	faculty mentoring staff mentoring			\rightarrow					
	community member mentoring			\rightarrow					
	y Development							<u> </u>	
	instructional (teaching) techniques			\rightarrow					
63.	assessing student performance			\rightarrow					
64.	faculty use of technology in teaching			\rightarrow					
65.				\rightarrow					
66.	writing across the curriculum			\rightarrow					
67.	interdisciplinary courses			\rightarrow					
68.	enhanced/modified faculty reward system			\rightarrow					

		Offered at Your Institution?			Γ	— ма	-	bution to retention	
		<u>No</u>	<u>Yes</u>					Mode	rate Contribution to retention
Programs, Services, Currie	cular Offerings, Interventions		(Then, what degree of contribution to campus retention?)		▼ 5	4	▼ 3	2	Contribution to retention
Financial Aid			_						
69. pre-enrollment final	ncial aid advising			\rightarrow					
70. workshops in mone	ey management			\rightarrow					
71. short-term loans			Ш	\rightarrow		Ш			Ц
Co-curricular Services/Pro	ograms for Specific Student								
72. adult students				\rightarrow					
73. commuter students				\rightarrow					
74. ESL students				\rightarrow					
75. female students				\rightarrow					
76. first-generation stud	dents			\rightarrow					
77. gay/lesbian/bisexua	al/transgender students			\rightarrow					
78. honor students				\rightarrow					
79. international studer	nts			\rightarrow					
80. racial/ethnic minorit	ty students			\rightarrow					
81. veterans				\longrightarrow					
82. other (Specify.)									
Other Activities/Programs		_							
83. degree guarantee p	-			\rightarrow					
84. freshman interest g				\rightarrow					
85. college-sponsored				\rightarrow					
86. diversity information				\rightarrow					
87. student leadership				\rightarrow					
88. time management of				\rightarrow	Ц	Ш	Ш	Ш	
89. health and wellness				\rightarrow	Ц	Ц	Ц		
90. personal coping ski				\rightarrow		Ц	Ц		
	I setting workshop/program			\rightarrow					
92. residence hall prog				\rightarrow	Ц	Ц	Ц		
93. fraternities/sororitie				\rightarrow					
94. required on-campu			Ш	\rightarrow	Ш		Ш	Ш	Ш
Other Programs, Services Interventions that contrib (Please specify.)	s, Curricular Offerings, ute to retention at your school								
95									
96									

SECTION V		SECTION VI							
3), write the item numb	ection IV (beginning on page per and text for the 1 to 3 thave the greatest positive your school. Text	We will prepare a report containing the results of this survey. Would you agree to a brief follow-up survey or phone call should we identify your retention program for inclusion? Yes No							
		If yes, please provide the following information.							
		Name							
Item #	Text	Job Title							
		Mailing Address							
									
Item #	Text								
		Phone							
		Email							

SECTION VII: COMMENTS

If you would like to share information or comments that would enlighten our understanding of retention problems and/or solutions at your school, please write them in the space below.

Thank you!

(Please return your completed survey in the enclosed envelope. If you no longer have the envelope, please mail your completed survey to ACT, Inc.; Survey Research Services 47; PO Box 168; Iowa City, IA 52243.)

