Technology Infusion in a Rural School System: A Case Study from Pennsylvania

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Abstract:

For the past 10 years a rural Pennsylvania school system has worked to develop a high quality educational technology program. In 1997 the district surveyed its faculty and found that there was a low level of technology infusion in the teaching/learning processes. Teachers were also found to be uncomfortable with computers and software applications for both the classroom and also in their lives at home. Between 1997 and 2007 there were a number of changes in the district's curriculum, and a significant infusion of hardware and software was carried out. The district also provided continuous professional development and technical support for its teachers. The survey in 2007 provided data indicating that the situation had changed and technology is now widely utilized. One finding from the 2007 survey was that the home use of computers is a significant predictor of a teacher's embracing educational applications for educational technology. Another significant factor in technology understanding is whether the teacher is an elementary or secondary level educator.

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Introduction

In terms of the number of people living in a rural community, Pennsylvania is one of the most rural states in the Unites States (United States Census Bureau, 2000). There are over three hundred local school systems that the Commonwealth classifies as being a "rural school system" (Pennsylvania Department of Education, 2005). For the purposes of this study, the school system will be referred to as the Granite Rock School District.¹ Granite Rock enrolls about 7,000 students grades K though 12 in four elementary, one intermediate, and two secondary schools. The communities included in the district cover almost 120 square miles, and children are transported by 195 school bus routes. This school system is the focus of this case study.

The district's administration recognized a national trend for teachers to resist the introduction of new technology in their classrooms (Norton, 2008). In 1997 the district initiated a survey of its 400 professional staff to determine the level of computer utilization and the curricular integration of educational technologies into the teaching and learning process. The findings from the data indicated that with the exception of a small cluster of teachers, there was moderate use of technology across the district. Between 1998 and 2007 a new direction for the professional development for all staff members was implemented.

One goal of this in-service initiative was to upgrade the faculties' knowledge base, and the skill levels of teachers for using instructional technology in their classrooms. This goal was met by initiating a series of workshop format in-service programs during after school and over the summer break that focused specifically on basic computer skills and the classroom integration of instructional technology. A

provision of the long term technology plan provided an active "help desk" supported by the district's technologists. This provision answered a need expressed by the district's faculty in 1997.

Literature Review

All too often teachers see new classroom computers as being just "magic" typewriters and limit their use to word processing (Norton, 2008). Bailey and Lumley (1997) reported that staff development is a key component in the integrated instructional use of technology. Professional development can be defined as activities aimed at improving the understanding and developing the necessary skills needed to properly integrate emerging technologies into the curriculum. This planned ongoing approach involves many people at different levels such as the principal, curriculum leaders and technology coordinator. Although many individuals are involved in the skill and knowledge development activities of in-service education, the classroom teachers are the primary participants. The methods by which educators are properly trained to use the technology can be a difficult process to explain because everyone learns at a different pace and at different levels. LeCuyer (1996) stated that school officials must focus efforts on the teacher and provide avenues for technology training, support and curriculum integration.

Specialists in training and development know that the most efficacious method for integrating technology into the educational environment is through curriculum infusion by the teachers. Therefore, a smooth integration of technology into the curriculum is best facilitated through high quality in-service education programs (Bailey & Lumley, 1997; Camhi-Geller, 1998). Also, when technology is effectively and efficiently integrated into

educational programs, it should be done across-the-board, in all dimensions and grade levels (Coady, 1997). Time and again, the workshop format with its hands-on components has been proven to be the most effective approach for filling the in-service needs of classroom teachers (Smith, 1998). Although, occasional training seminars may fulfill the district's in-service requirements, it will not affect systemic change; therefore, technology training must be continuous. Also, this type of endeavor must be ongoing and linked to the actual systems in place which are supported by the school district.

Study Design

With the support of the school district's administration a new survey instrument was administered in 2007 to determine the technology proficiency levels of the professional staff and their level of understanding technology. It was adapted from one that was initially designed by the Pennsylvania Department of Education for use with the state's Superintendent's Technology Leadership Academy (STLA). The modifications tailored the questionnaire to the situation within the Granite Rock Schools. Data were collected using this instrument during faculty meetings in March of 2007. Of the total of 423 teachers in the district, data were collected from 410, representing a return rate of 96%. Some of these questionnaires had varying numbers of items that were left blank. The incomplete items resulted in various analyses reported in this study as being based on different numbers of subjects.

Instrumentation

The instrument consisted of 11 sections and 204 individual items. These were combined to create several subscale scores. One of these subscales consisted of four items measuring home use of computer and Internet technology by teachers. The

instrument also had sections for tabulating the teachers' use of: Word Processing, Spreadsheets, e-Mail Skills, Web Browser Skills, Presentation Skills, Network Utilization, Universal "Common" Operations, Database Management Skills, and Computer Operation Skills. There were a total of seven Likert format items that asked the respondents to indicate the degree to which they have integrated educational technology into everyday teaching. The questionnaire items from that section were moderately reliable with a Cronbach alpha coefficient of $\alpha = 0.74$, (N = 392). Another seven Likert scale format items asked the teachers about their comfort level using specific educational software supported by the district. The Cronbach alpha coefficient for that section was also at a moderate level ($\alpha = 0.76$; N = 392). This section (comfort with software) is a bit garbled as some of the district's software is designed for all teachers while other programs are written specifically for certain grade levels. Thus, having a comfort level with a particular package may reflect its purpose and the teacher's grade level. The nine tabulations of the technology skill areas documented by the teachers were combined into a single measure. This subscale was found to have a high degree of reliability ($\alpha = 0.91$; N = 398).

Data Analysis

In order to determine the extent of technology use in the schools, an analysis of responses from both elementary and secondary teachers was conducted. A large proportion (80%) of the data set was composed of elementary teachers (kindergarten through sixth grade). This imbalance reflects the fact that many of the secondary level teachers did not provide complete data on the survey. For this reason the assumption of homogeneity of variance was tested and found not to support the null hypothesis

(Levine's F = 160.6, df = 396, p < 0.001). To meet the requirements of the statistical model, a two group analyses (elementary teachers, secondary teachers) was conducted using the non-parametric Mann-Whitney U test as the primary tool for hypotheses testing. Significant differences favoring the technology skills and knowledge of secondary teachers was noted for the combined nine areas (z = -3.91, df = 327, p < 0.001), and for the use of computers at home (z = -3.67, df = 386, p < 0.001).

Next, the elementary and secondary educators' responses for items related to infusion of technology were analyzed using the same nonparametric procedure. The results are as follows:

- 1. How often do you use the computer to generate student activities and projects?
 - z = -5.13, df = 396, p < 0.001
- 2. How often do you use the internet for school related purposes?
 - z = -1.82, df = 397, n.s.
- 3. How often do you check your school e-mail account?
 - z = -6.21, df = 350, p < 0.001
- 4. How often do students utilize the classroom computers for educational purposes?
 - z = -0.87, df = 405, n.s.
- 5. How often do you use the resources on the Internet?
 - z = -3.03, df = 401, p < 0.002
- 6. How often do you use a TV-VCR in the classroom?
 - z = -4.69, df = 385, p < 0.001
- 7. How often do you use a digital camera or DVD in your classroom?
 - z = -5.34, df = 392, p < 0.001

Note: The negative values of the "z" test indicate that the scores of the secondary school teachers were higher than the scores of elementary school teachers.

Correlation analysis was used to describe the relationship between the reported levels of skill that teachers had with instructional technology, with the teacher's reported level of home use of computer technology. Correlations were also determined between those two variables (skill level and home use) and the degree to which those teachers incorporate instructional technology into their teaching. Table 1 presents a matrix of correlations between these variables.

An anomaly is evident in these correlational data. The variable, Student Use is an abbreviation for the question, "How often do your students utilize the classroom / laboratory computers for educational purposes?" The answer possibilities were scaled as: Very Frequently, Frequently, Occasionally, Rarely, Very Rarely, and Never. On close examination, over 400 teachers responded either Very Frequently or Frequently. This pattern removed the variance needed to have a meaningful interpretation of the data from that item.

Table 1 **Correlations Between Teacher's Skill Level and Technology Infusion**

		Н	S	Α	ı	М	U	R	Т	D
Home Computer Use	н	1.00								
Skill Level	s	0.69	1.00							
Activities & Projects	Α	0.55	0.73	1.00						
School Internet Use	1	0.58	0.52	0.36	1.00					
Check E-mail	M	0.31	0.53	0.36	0.22	1.00				
Student Use	U	0.04	0.06	0.03	0.03	0.08	1.00			
Internet Resources	R	0.20	0.31	0.15	0.16	0.13	0.01	1.00		
Use of TV - VCR	т	0.49	0.62	0.46	0.33	0.32	0.03	0.12	1.00	
Use of DVD	D	0.37	0.57	0.47	0.29	0.34	0.12	0.17	0.43	1.00

With a two tail hypothesis, correlation coefficients greater than $r = \pm 0.13$ are significant at or beyond the p < 0.01 level.

Beyond that utilization question, the correlational data indicated that the variables "teacher's skill level," "school Internet," and "having a home computer system," account for a large portion of the variance in the use of instructional technology. To test the two possible hypotheses - home use of computers is the central factor in the use of instructional technology, and the competing hypothesis - skill level of teachers is central to their using instructional technology, a series of partial correlation coefficients were calculated. The first set of correlations held the "teacher's skill level" out of the analysis, and correlated the variable of "home computer use" with the variables for the integration of computers into classroom instruction. These correlation coefficients were uniformly

low with only the integration variable "How often do you use the Internet for school related purposes?" as being significant (r = 0.35. df = 318, p < .001).

When the analysis was conducted with the variable "home computer use" partialed out the correlation, the variable of "teacher's skill level" was found to be correlated significantly with all the variables, except that of "student use of computers" as noted above. The partial correlations can be found in Table 2.

Table 2 Partial correlations between "teacher skill level" and seven measures of technology infusion with the variable "home computer use" removed

•	Activities and projects	$r_p = 0.60$
•	School Internet Use	$r_p = 0.21$
•	Checking school e-mail	$r_p = 0.48$
•	Student computer use	$r_p = 0.07$
•	Using Internet Resources	$r_p = 0.17$
•	Using TV-VCR	$r_p = 0.52$
•	Using DVD & Digital cameras	$r_p = 0.51$

With a df of 308, and using a two tail hypothesis, correlations which are equal or greater than r = 0.19 are significant at the p < 0.001 level.

Conclusions

The teachers who work in the middle and senior high schools of this rural school district have a greater working knowledge of the software and instructional technology supported by their district than do the elementary school teachers. Also the secondary teachers employ more instructional technology in their teaching and are more apt to have a home computer with an Internet account than are the elementary level educators.

Possible personological variables that can explain this differentiation, including age, gender, and graduate education, remain to be explored in future analyses.

From these correlations it is evident that whether or not a teacher has a home computer is not the driving force in his or her use of instructional technology. When the factor of the teacher's reported skill level is removed from the relationship, the influence of having a home computer is minimized. The key issue is the knowledge level of the teacher regarding the technology tools the district provides. For that reason, the focus of in-service education should continue to be providing teachers with ongoing programs of continuing technology education. The natural tendency for some teachers to view classroom computers as "magic" typewriters must be changed (Norton, 2008). With a rural school system such as Granite Rock, having a continuous technology training education effort is even more critical than it is in suburban schools where there may be additional educational programs and staff development opportunities.

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Attachment 1: Survey

GRANITE ROCK SCHOOL DISTRICT TECHNOLOGY STAFF ASSESSMENT 2006-2007

Name:			Gr	ade:	
(Please Prin	it)				
PLEASE Home Use:	COMPLETE T	HE FOLLOWING	SURVEY	QUESTIONS.	
1. Do you have a computer at home? (If NO skip to question 5)		Yes	No		
2. Do you have Internet acce	ess at home?	Yes No			
3. Do you have a personal e-	-mail account?	Yes No			
4. How often do you use you	ar home compute	er?			
Very Frequently	Frequently	Occasionally	Rarely	Very Rarely	Never
School Use:					
5. How often do you use the	computer to ger	nerate student activ	ities and pro	ojects?	
Very Frequently	Frequently	Occasionally	Rarely	Very Rarely	Never
6. How often do you use the	Internet for scho	ool related purpose	es?		
Very Frequently	Frequently	Occasionally	Rarely	Very Rarely	Never
7. How often do you check	your school e-ma	nil account?			
Very Frequently	Frequently	Occasionally	Rarely	Very Rarely	Never
8. How often do your studer	its utilize the cla	ssroom/laboratory	computers	for educational pu	rposes?
Very Frequently	Frequently	Occasionally	Rarely	Very Rarely	Never
9. How often do you use the	resources availa	able on the Internet	t?		
Very Frequently	Frequently	Occasionally	Rarely	Very Rarely	Never
10. How often do you use a	TV/VCR in the	classroom/laborate	ory?		
Very Frequently	Frequently	Occasionally	Rarely	Very Rarely	Never
11. How often of you use a	digital or video c	amera in your clas	ssroom/labo	ratory?	
Very Frequently	Frequently	Occasionally	Rarely	Very Rarely	Never

PLEASE BEGIN THE SELF ASSESSMENT

12. Word-processing Skills (MS-Word)	Spreadsheet Skills Continued
I can	Insert and delete cells
Create a new document	Format text, rows and columns
Open an existing document	Perform calculations
Add text to a document	Insert and delete rows and columns
Change fonts, sizes and styles	Cut, copy and paste data into cells
Cut, copy and paste	Create a chart
Save and print a document	Format a chart
Save a document to another location	Lock title position
Add graphic elements	Use drawing tools
Check spelling	Format numbers
Set line spacing	Set borders and shading
Align text	Protect cells, rows and columns
Use headers and footers	Lock cells, rows and columns
Use bullets and outlines	Create sheets within other documents
Check grammar	Create macros
Insert page breaks	TOTAL CHECKED FOR ITEM 13
Create automatic page numbering	
Save documents in other formats	14. E-mail Skills
Import other documents	I can
Create a table	Locate where email settings are entered
Use thesaurus	Create a new message
Create templates	Check incoming messages
Set margins	Reply to messages
Set margins Tile or stack windows	Send messages from other folders
Set indents	Navigate through a message list
Use smart quotes	Review old messages from the outbox
Create macros Change margins and tabs	Delete unwanted messages
	Empty the trash folder
TOTAL CHECKED FOR ITEM 12	Use the "cc" option
	Forward messages
13. Spreadsheet Skills (MS Excel)	Create and delete folders
I can	Change text color
Open a spreadsheet document	Change font size
Create a new spreadsheet document	Insert a background
Enter data into a cell	Create an address book
Navigate across columns and rows	Open an attachment
Use return to move down rows	Create a group
Change row and column size	Send attachments
Save a document	Use spell check
Save a document to another location	Flag messages
Use arrow keys to move around	TOTAL CHECKED FOR ITEM 14

(Please Print)	
15. Web Browser Skills	17. Presentation Skills (MS PowerPoint)
I can	I can
Enter a URL on the command line	Open a presentation document
Scroll through a Web page	Create a new presentation document
Use the Back and Forward buttons	Use the presentation wizard
Use hypertext links	Manually create a presentation
Change the size of the viewing window	Use the toolbars
Open a window	Insert a text box
Use the refresh button	Save a presentation
Use the home button	Save a presentation to another location
Print a Web page	Set slide layout
Use the history list	Change slide layout
Copy text and pictures	Enter data into a slide
Use the arrow keys to navigate	Add transitions and animations
Use the mouse buttons to navigate	Set slide timing
Add to Favorites	Create hyperlinks
Create folders	Use draw objects
Manage folders	Cut, copy and paste objects
Delete folders	Check spelling
Set a default web page	Format text
Open a favorite	Add clip art
Formulate and enter a search question	Insert a chart
Locate a search engine	Add sound and video
Evaluate search engines	Change background color
Use quotes, wild cards & Boolean logic	Change color scheme
Find curricular resources	Print handouts, notes, slides, or outlines
TOTAL CHECKED FOR ITEM 15	Develop an entire presentation
	Set up the equipment for a presentation
16. Utilizing The Network	TOTAL CHECKED FOR ITEM 17
I can	
Log in to the network	18. Universal "Common" Operations
Access files on your network drive	I can
Upload and download files to your	Navigate through menus
network drive	c
Select a different printer if available	Move cursor through text
Create and delete folders and files	Use online help
Log in from a different workstation	Highlight text
Search for a document	Create a file
TOTAL CHECKED FOR ITEM 16	Set fonts at beginning of file creation
	Retrieve files from various locations
	Enter, edit and delete text
	Use find and replace function
	Use the number pad appropriately
	Modify page setup
	TOTAL CHECKED FOR ITEM 18

19. Database Skills (MS	Acces	ss)		Co	mputer Operation Skills Continued	•••			
I can				Move files in and out of folders					
Create a database s	structu	ire		Create, rename and remove folders					
Open a database					Create, rename and remove files				
Enter data into a da	atabas	e			Work with multiple applications				
Save and print					Use a scanner				
Create a report					Replace printer ink or toner cartric	lges			
Cut, copy and past	e data				Determine available memory				
Merge data into an	other	application	on		Determine available disk space				
Enter a field name					Backup data files				
Select data type					Use the find option to locate files				
Enter a description	1				Create folders within folders				
Use the table wizar					Connect peripherals to the comput	er			
Enter field data					Modify printer settings to alter output				
Create a query					Install and uninstall applications				
Create a form					Create duplicate/alias icons				
Use the toolbar					Add, change and rename icons				
Use macros					Identify a path, file and folder				
Create data across	pages				Identify the desktop components				
TOTAL CHECK			I 19		Launch programs and applications				
					Open a CD-ROM application				
20. Computer Operation	n Skil	ls			Close programs and applications				
I can					Insert and eject floppy disks and CDs				
Start up and shut d	own t	he compu	ter		Format or initialize floppy disks				
Identify and use ic					TOTAL CHECKED FOR ITEM 20				
Use directional key									
Use a mouse	,	G							
21. How comfortable do	vou fe	el with th	e followi	ng progr	ams?				
					erage; 4 = Above Average; 5 = Excelle	ent:			
	,			, -		- ,			
A. Performance Tracker	1	2	3	4	5				
B. Compass / Plato	1	2	3	4	5				
C. Nettrekker d.i.	1	2	3	4	5				
D. Unitedstreaming	1	2	3	4	5				
E. Pentamation (TAC)	1	2	3	4	5				
F. CPEtracker (ACT 48)	1	2	3	4	5				
G. DOCUshare	1	2	3	4	5				
		_	-	-					

What technology in-service programs would you like to see offered in the near future?

Comments:

ⁱ Although the data examined in this study is accurate and true, the Superintendent of Schools has requested that the district name remain confidential.