Assessment of Hurricane Katrina Damage to New Orleans Public School Facilities

By the Strategic Support Teams of the Council of the Great City Schools



September 2005

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Hurricane Katrina hit the Gulf Coast of the United States on August 29, 2005, and triggered one of the most devastating natural disasters in the history of the nation. New Orleans, in particular, and the schools that served the community's children suffered severe storm damage and massive flooding. But the city refused to bow to the predictions of many that it had no future, moving immediately to rebuild. Central to its strategy of getting back on its feet was reopening as many of the city's schools as soon as possible.

To begin the process of determining the condition of the buildings in the school system, Ora Watson, the superintendent of schools, and Bill Roberti, managing director of Alvarez and Marsal, the firm that was charged with overhauling district finances and operations, asked the Council of the Great City Schools to review and assess a number of schools to determine which, if any, could be reopened in relatively short order.

To conduct this assessment, the Council assembled a Strategic Support Team of senior facilities directors from its member districts. The team was composed of—

- Steve Young, Indianapolis
- Chris Fowler, Clark County (Las Vegas)
- Joe Edgens, Nashville
- Bill Koelm, Albuquerque
- Chris Moran, Miami-Dade County
- Michael Casserly, Council of the Great City Schools

The group was specifically asked to-

- Conduct a preliminary assessment of at least 16 schools in the New Orleans school district
- Determine the extent of damage caused to the school buildings by Hurricane Katrina
- Determine whether any of the schools could be reopened within 60 to 120 days
- Identify which eight-to-ten schools could be brought back into operation the fastest.
- Make a series of recommendations to the district about next steps in the rebuilding process.

To meet its charge, the Strategic Support Team visited the New Orleans Public Schools on September 13-16, 2005. The team conducted an initial briefing on September 13, visited schools on September 14-15, and held a debriefing session for the

superintendent and members of the Alvarez and Marsal staff on September 16. The report the team is filing should be considered to be a preliminary assessment of the buildings visited and not a detailed code inspection.

During its site visit, the Strategic Support Team was able to visit the following 21 schools—

Arthur Ashe School Henry W. Allen Elementary School Audubon Montessori **Banneker Elementary School Bauduit Elementary School** Martin Behrman Elementary School Dwight D. Eisenhower Elementary School William J. Fischer Elementary School Alcee Fortier High School Paul B. Habans Elementary School Alice M. Harte Elementary School Murray Henderson Elementary School Edna Karr Secondary School Lord Beaconsfield Landry High School Robert Mills Lusher Elementary School Lusher Extension McDonogh 07 Elementary School* Eleanor McMain Magnet School Ronald McNair Elementary School Julius Rosenwald Elementary School^{*} O. Perry Walker High School

The team was not able to get access to all classrooms in each school and often could not make a detailed inspection of each school's administrative office because they were locked. Attempts were made at each school to locate the principal or a custodian to open rooms.

General Observations and Findings

- Most of the buildings inspected by the team experienced minor to moderate storm damage from Hurricane Katrina. In some cases, damage to a wing of the school, an auditorium or cafeteria incurred severe damage.
- The school district could bring up at least 15 of the 21 schools inspected by October 26, contingent on the availability of contractors. Five schools required more extensive repairs, but could be activated in the second semester of the 2005-2006 school year. One school needs to be revisted.

^{*} Team was able to make an inspection of the outside of the building, only and could not get access to the inside.

Elementary	Middle	High
Lusher		Landry
Habans		Fortier
		McMain

Schools Not Ready to Bring Up Immediately

- Many of the schools were in various states of disrepair or had numerous life/safety code violations. The district should understand that FEMA will not pay to fix these pre-existing conditions.
- A lot of the water damage the teams observed appeared to have come through broken or blown out windows, roof vents, roof dormers, skylights etc.
- The district will have to find ways outside of the FEMA process to spruce up the schools that it opens first.
- The district may be too optimistic about the availability of contractors, given the scale of the disaster and the generosity of FEMA, and overly optimistic about how long the entire reclaiming process will take.
- The district had not secured contractors at the time of the site visit to begin renovating the schools. The team was concerned that resources may be used up before the district is ready to act.
- The district will be eligible for disaster mitigation grants (separate program through FEMA to state). The district should start asking about these in a few months.

Recommendations

- 1. Begin drying out buildings and conducting emergency patching to prevent additional rain damage over the next three months while repairs are being arranged and conducted. Openings in the walls or roofs should be temporarily covered with plywood to prevent additional rain damage and water infiltration. Permanent repairs can be made later.
- 2. Take the opportunity that the disaster presents to fix up the district's schools and keep them repaired. The team proposed two options:

Request U.S. Army personnel located in the city and sometimes billeted in the schools to paint and repair buildings to be reopened.

Request the Council of the Great City Schools to marshal repair crews from its member city school systems to renovate the buildings.

3. Address major life safety issues in schools that are to be opened soonest.

- 4. Get grass cut around all schools to be reopened. It has been two weeks since the storm and the grass is very high. Cutting the grass will send a concrete signal to the community that the schools will be coming back and will prevent small animals from nesting on the playgrounds.
- 5. Conduct an immediate effort to paint and do other cosmetic repairs on the schools that the district opens immediately.
- 6. Concentrate available resources on the few schools to be reopened.
- 7. Expect that the process of resolving issues with FEMA and the insurance industry could take upwards of ten years.
- 8. Accompany FEMA and insurance representatives on any additional building assessments and site visits.
- 9. Assign a person to lead and a team of staff to work exclusively on FEMA and insurance claim issues.
- 10. Immediately secure a contractor to being the repair work.
- 11. Expect that the entire rebuilding and FEMA rebuilding effort will probably take seven to ten years.

Henry W. Allen Elementary School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1926 Building Area: 126,577

General Conditions and Comments

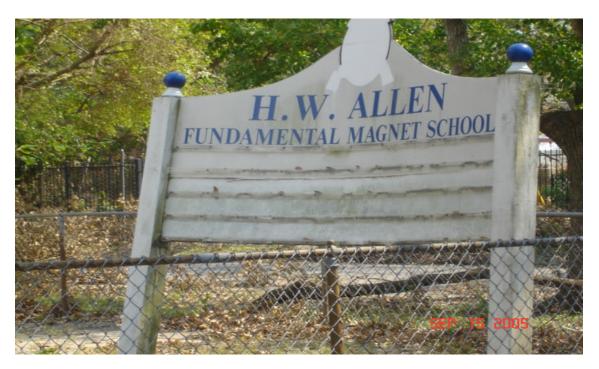
- Water damage from missing downspouts
- Could open when power is on with minor repair
- Building was generally in good shape
- Tree over main service power line

Specific Findings

			Storm Damage				
Structure			None/	Moderate	Severe	Replace	Comments
			Minimal				
	Foundation		Х				
	Walls, ext		Х				
	Roof						
		Membrane		Х			Some roof leaks
		Flashing					Could not access
		Penetration					"
		Gutters			Х		Several scupper boxes and downspouts missing
		Fascia	X				downspouts missing
	Windows, ext		Х				Some panes missing
		Treatments	Х				· · · · ·
	Doors, ext		Х				
	Floors		Х				
	Walls, int			Х			Mold on wall in Rm. 207
	Doors, int		Х				
	Ceilings			Х			"
	Fixed Eqpt		Х				
Electrical							
	Main Svc						Tree on main service line
	Distribution						No Power
	Lighting						"
	Data						"
Plumbing							
	Supply		Х				
	Fixtures		Х				
	Waste		Х				

HVAC				
	Boiler			No Power
	Chiller			Unit damaged by
				tree and water
	Air Handler			"
	Distribution			"
	Controls			"
Safety/Fire				"
	Fire system			"
	Emergency			
	lights			
	Exit systems			"
Auditorium		X		Some ceiling tile out
Gym				N/A
Media Ctr.		X		
Cafeteria		X		
Labs		X		
Furnishings				
	Furniture	X		
	Books		Х	Some damaged by
				water
	Computers			No Power
	Copiers			"
	Casework	X		
	Office Eqpt			"
	Ktchen Eqpt			"
	Support	X		
Exterior				
	Access	X		
	Playground	X		
	Landscaping	X		
	Fencing	X X		
	Signage	X		
	Support facilities			N/A
	Portables			"
	Canopies			"
	Paint	X		+ + + + + + + + + + + + + + + + + + + +
	Condition			
	Parking	X		
	Scoreboards			N/A

Allen



School sign damage



Window damage



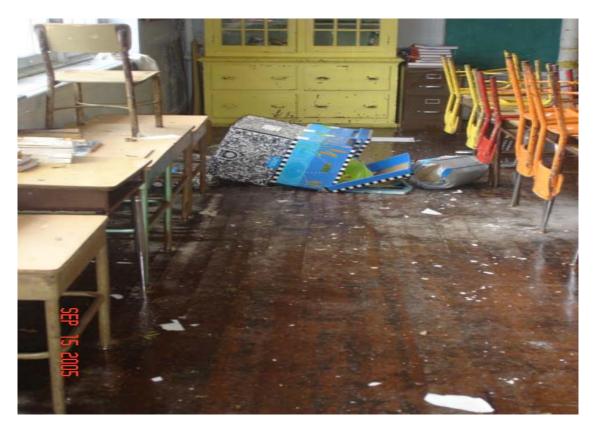
Tree limb on primary power supply line to building



Moisture & mold, classroom ceiling



Downspout torn off, moisture entering building



Damage & debris in classroom

Arthur Ashe School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1907 Building Area: 26,504

General Conditions and Comments

- Some broken windows
- Could open when power is on
- Building was generally in good shape
- Tree down on site

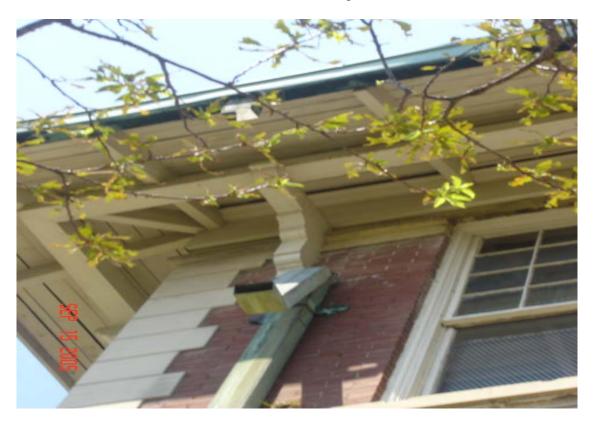
Specific Findings

			Storm Damage				
Structure			None/ Minimal	Moderate	Severe	Replace	Comments
	Foundation		X				
	Walls, ext.		X				
	Roof						
	11001	Membrane	Х				
		Flashing	X				
		Penetration	Х				
		Gutters		Х			Several torn off
		Fascia	Х				
	Windows, ext		Х				Several panels out
		Treatments	Х				
	Doors, ext		Х				
	Floors		Х				
	Walls, int		Х				
	Doors, int		Х				
	Ceilings			Х			Damaged ceiling tile
	Fixed Eqpt		Х				
Electrical							
	Main Svc						No power
	Distribution						"
	Lighting						"
	Data						"
Plumbing							
	Supply		Х				
	Fixtures		Х				
	Waste		Х				
HVAC							
	Boiler						No power
	Chiller						"
	Air Handler						"

	Distribution		"
	Controls		"
Safety/Fire			"
2	Fire system		"
	Emergency lights		"
	Exit systems		"
Auditorium			N/A
Gym			N/A
Media Ctr.		X	
Cafeteria		X	
. .			
Labs		X	
Furnishings			
	Furniture	X	
	Books	X	
	Computers		No power
	Copiers		"
	Casework	X	
	Office Eqpt		
	Ktchen Eqpt		"
	Support	X	Minor roof damage
Exterior			
	Access	X	
	Playground		N/A
	Landscaping	X	Minor damage
	Fencing	X	
	Signage	X	
	Support facilities	X	
	Portables	X	Storage portable damaged
	Canopies	X X	Some damage
	Paint Condition	X	
	Parking	X	
	Scoreboards		N/A



Roof fascia damage



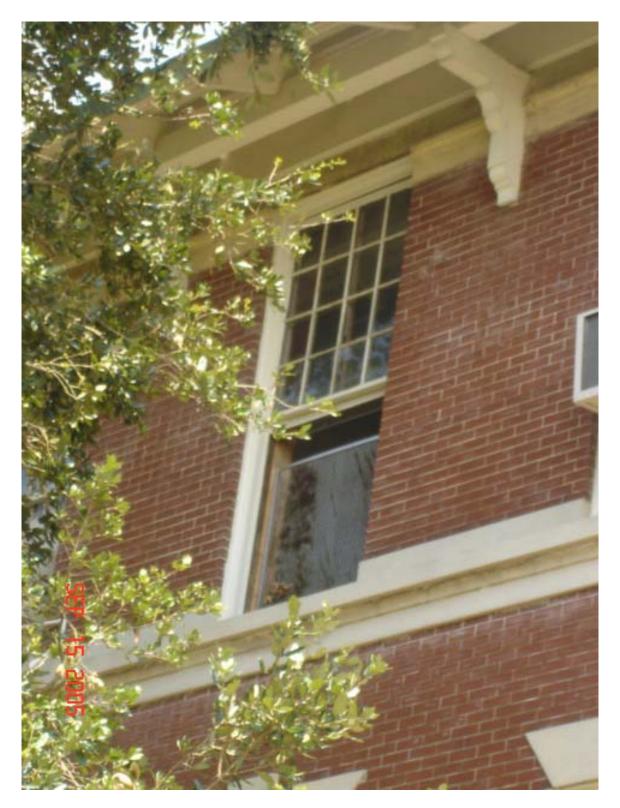
Downspout torn out of gutter



Window damage



Roof ridge tile damage



Window blown out

Audubon Montessori

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1922 Building Area: 38783

General Conditions and Comments

- Temporary repair needed to skylight
- Could open immediately when power is on
- Building was generally in good shape
- Very good maintenance

Specific Findings

					Storm	Damage	
Structure			None/	Moderate	Severe	Replace	Comments
			Minimal				
	Foundation		Х				
	Walls, ext.		Х				
	Roof						
		Membrane	Х				Some ridge tile off
		Flashing	Х				
		Penetration		X			Skylight blown out
		Gutters	Х				
		Fascia	Х				
	Windows, ext		Х				3 windows out
		Treatments	Х				
	Doors, ext		Х				
	Floors		Х				
	Walls, int		Х				
	Doors, int		Х				
	Ceilings		Х				Some tile damage
	Fixed Eqpt		Х				
Electrical							
	Main Svc						No power
	Distribution						٤٢
	Lighting						٤٢
	Data						٤٢
Plumbing							
	Supply		Х				
	Fixtures		Х				
	Waste		Х				
HVAC							
	Boiler						No power
	Chiller						"

	Air Handler		"
	Distribution		
	Controls		
Safety/Fire			"
	Fire system		
	Emergency		
	lights		
	Exit systems		"
Auditorium	, in the second s		N/A
-			
Gym			N/A
Media Ctr.		X	
Cafeteria		X	
Labs			N/A
Furnishings			
	Furniture	X	
	Books	X	
	Computers		No power
	Copiers		
	Casework	X	Broken leaded glass
			casework in
			bookroom
	Office Eqpt		No power
	Ktchen Eqpt		"
	Support	X	
Exterior			
	Access	X	
	Playground	X	
	Landscaping	X	Some limbs down
	Fencing	Х	
	Signage	X	
	Support	Х	Some roof damage
	facilities		
	Portables	X X	Skirts blown off
	Canopies	X	
	Paint	X	
	Condition		
	Parking	X	
	Scoreboards		N/A

Audubon



Tree damage, front yard



Skylight blown off



Prior location of skylight in previous picture



Roof damage



Windows torn off, second story - found mostly intact on ground

Banneker Elementary School

Inspectors: Bill Koelm, Chris Fowler Date Inspected: September 15, 2005 Built: 1968 Building Area: 54,696

General Conditions and Comments

- Stairwell curtain wall damaged
- Rooms 303, 312, and 313 have moderate water damage
- Estimate when electrical is restored, the school could be in operation in 1 week

			Storm Damage				
			None/	Moderate	Severe	Replace	Comments
			Minimum				
Structure							
	Foundation		Х				
	Walls, ext.						
	Roof						
		Membrane	Х				
		Flashing			Х		
		Penetratn		X			
		Gutters					N/A
		Fascia			Х		
		Other					
	Windows, ext			Х			
		Treatment					N/A
	Doors, ext		X				
	Floors			Х			
	Walls, int		X X				
	Doors, int		Х				
	Ceilings			Х			
	Fixed Eqpt		X				
Electrical							Not available
	Main Svc						
	Distribution						
	Lighting						
	Data						Unable to
							determine
Plumbing							
	Supply			Х			Current water
	ļ						not potable
	Fixtures		X X				
	Waste		Х				
HVAC							Johnson

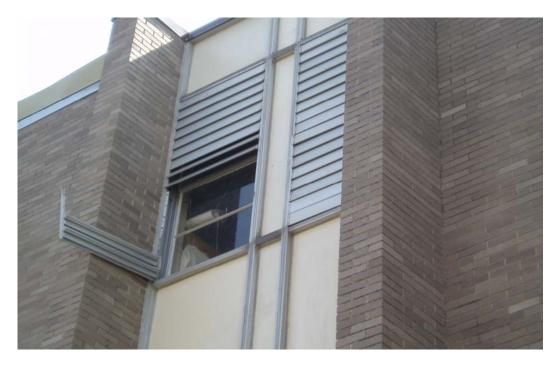
Specific Findings

					Control resp
	Boiler				
	Chiller				
	Air				
	Handler				
	Distribution				
	Controls				
Safety/Fire					Not able to assess
	Fire system				Not able to assess
	Emergency				Not able to assess
	lights Exit				Not able to
	systems				assess
Auditorium	systems				N/A
¹ suunonum					1N/A
Gum					N/A
Gym					IN/A
Media Ctr.		X			
Media Ctr.		Λ			
Cafeteria		Х			
Caleteria		Λ			
Laha					
Labs					N/A
Eumichina		X			
Furnishing	Furniture	X X			
	Books	<u>л</u> Х			
		X X			
	Computers				
	Copiers	X			
	Casework	X	_		
	Office Eqpt	Х			
	Ktchen Eqpt	Х			
	Support	Х			
Exterior		Х			
	Access	Х			
	Playground	X X			
	Landscape	Х			
	Fencing	Х			
	Signage	Х			
	Support	Х			
	Portables				N/A
	Canopies	Х			
	Paint	X X			
	Parking	Х			
	Scoreboard				N/A

Banneker



Light damaged



Window damaged





Bauduit Elementary School

Inspectors: Bill Koelm, Chris Fowler Date Inspected: September 15, 2005 Built: 1912 Building Area: 38,142

General Conditions and Comments

- Roof appears OK if so, could open in 15 days
- Room's 303, 304, 307, and 205 have water damage with possible mold on walls

Specific Findings

				St	torm Dan	nage	
			None/	Moderate	Severe	Replace	Comments
			Minimum				
Structure							
	Foundation		X				
	Walls, ext.		Х				
	Roof						
		Membrane	Х				
		Flashing	Х				
		Penetration		Х			Ventilation
							covers missing
		Gutters					N/A
		Fascia	Х				
		Other					
	Windows, ext		X				
		Treatments	X				
	Doors, ext		Х				
	Floors			Х			
	Walls, int		Х				
	Doors, int			Х			
	Ceilings			Х			
	Fixed Eqpt		Х				
Electrical							Not available
	Main Svc						
	Distribution						
	Lighting						
	Data						Main server rack below roof leak
Plumbing							
	Supply			Х			Current water not potable
	Fixtures		Х				
	Waste		Х				

HVAC				
	Boiler			Johnson
				Control resp.
	Chiller			
	Air Handler			
	Distribution			
	Controls			
Safety/Fire				Not able to
•				assess
	Fire system			Not able to
	-			assess
	Emergency			Not able to
	lights			assess
	Exit			Not able to
	systems			assess
Auditorium				N/A
Gym				N/A
Media Ctr.				Wet floor,
				Books seem
				ok
Cafeteria		Х		
Labs				N/A
Furnishing		Х		
	Furniture	Х		
	Books	Х		
	Computers	Х		
	Copiers	Х		
	Casework	Х		
	Office Eqpt	Х		
	Kitchen	Х		
	Eqpt			
	Support	Х		
Exterior		Х		
	Access	Х		
	Playground	Х		
	Landscape	Х		
	Fencing	Х		
	Signage	 Х		
	Support	Х		
	Portables			N/A
	Canopies	Х		
	Paint	Х		
	Parking	Х		
	Scoreboard			N/A

Bauduit



Ceiling water damage



Ceiling tile down and water on floor



Ceiling and water damage



Evidence of water damage and mold

Martin Behrman Elementary School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1929 Building Area: 134,550

General Conditions and Comments

- Round dormers torn off roof all around
- Skylight off roof
- Minor ceiling damage
- Could open by sealing roof damage

Specific Findings

			Storm Damage				
Structure			None/ Minimal	Moderate	Severe	Replace	Comments
	Foundation		Х				
	Walls, ext.			Х			
	Roof						
		Membrane		Х			Dormers torn off
		Flashing	Х				
		Penetration		X			Skylight out
		Gutters	Х				Some damage in front
		Fascia	Х				
	Windows, ext		Х				Minor breakage
		Treatments	Х				
	Doors, ext		Х				Two doors on west side torn off, maybe vandalism
	Floors		Х				
	Walls, int		Х				
	Doors, int		Х				
	Ceilings		Х				
	Fixed Eqpt		Х				
Electrical							
	Main Svc		Х				
	Distribution		Х				
	Lighting		Х				
	Data		Х				
Plumbing							
	Supply		Х				
	Fixtures		Х				
	Waste		Х				
HVAC							

	Boiler	X		
	Chiller	X		
	Air Handler	X		
	Distribution	X		
	Controls	X		
Safety/Fire				
Salety, Inc	Fire system	X		
	Emergency	X X		
	lights			
	Exit systems	Х		
Auditorium		Х		
Gym			X	Part of roof off
5				
Media Ctr.		Х		
Cafeteria		Х		
Labs		Х		
Furnishings				
	Furniture	Х		
	Books	Х		
	Computers	Х		
	Copiers	Х		
	Casework	Х		
	Office Eqpt	X		
	Ktchen Eqpt	X X		
	Support	X		
Exterior				
	Access	Х		Broken sidewalks
				from tree removal
				equipment
	Playground	Х		
	Landscaping	Х		
	Fencing	X X X X		
	Signage	Х		
	Support	X		
	facilities			
	Portables	Х		
	Canopies	Х		
	Paint	X		
	Condition			
	Parking	Х		
	Scoreboards			N/A

Behrman



Roof tile damage



Roof damage



Roof vent blown off



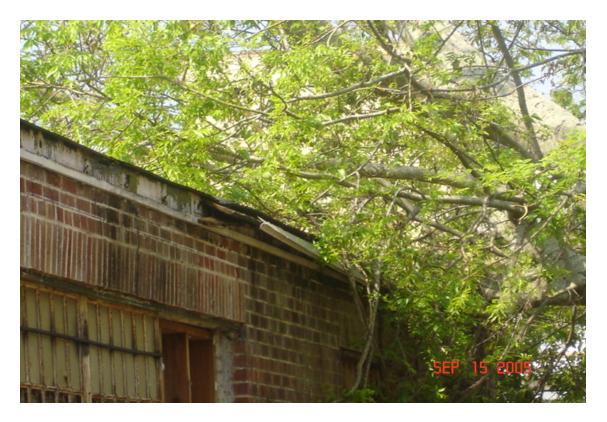
Skylight blown out



Gym roof damage



Water in classroom



Tree on gym roof



Stage floor damage

Dwight D. Eisenhower Elementary School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1968 Building Area: 130,226

General Conditions and Comments

- Some water stains on ceilings
- Could open immediately
- Building was generally in good shape
- Good relative maintenance

Specific Findings

			Storm Damage				
			None/ Minimal	Moderate	Severe	Replace	Comments
Structure							
	Foundation		Х				
	Walls, ext.		Х				
	Roof						
		Membrane	Х				Minor water damage in lobby, stained ceiling tile, blisters on roof
		Flashing	Х				
		Penetration	Х				
		Gutters	Х				
		Fascia	Х				
	Windows, ext		Х				Cracked glass interior corridor
		Treatments	Х				
	Doors, ext		Х				
	Floors		Х				
	Walls, int		Х				
	Doors, int		Х				
	Ceilings		Х				Some stained tile
	Fixed Eqpt		Х				
Electrical							
	Main Svc		Х				
	Distribution		Х				
	Lighting		Х				Water in light fixture 2 nd floor
	Data		Х				
Plumbing							
	Supply		Х				

	1		
	Fixtures	Х	
	Waste	X	
HVAC			
	Boiler	Х	
	Chiller	X	
-	Air Handler	X	
	Distribution	X	
	Controls	X	
Safety/Fire			
Burety/The	Fire system	X	
	Emergency		
	lights		
	Exit systems	X	
Auditorium		Λ	N/A
Auditorium			
Com			
Gym			
Malla Cha		X	
Media Ctr.		Λ	
		v	
Cafeteria		X	
T 1			"
Labs			
F 11			
Furnishings			
	Furniture	X	
	Books	X	
	Computers	Х	
	Copiers	X X	
-	Casework		
	Office Eqpt	X	
	Ktchen Eqpt	X	
	Support	X	
Exterior			
	Access	Х	
	Playground	X	
	Landscaping	X	
	Fencing	X	Minor loose fence
	Signage	X X X X	
	Support	Х	
	facilities		
	Portables	X	
	Canopies	X X	
	Paint	X	
	Condition		
	Parking	X	
	Scoreboards		N/A

Eisenhower



Moisture & mold in ceiling tile, vestibule



Broken window, courtyard door



Damaged exhaust fan



Moisture & mold in ceiling tile

William J. Fischer Elementary School

Inspectors: Bill Koelm, Chris Fowler, Michael Casserly Date Inspected: September 14, 2005 Built: 1966 Building Area: 63,031 sq. ft.

General Conditions and Comments

- Could bring up in one or two weeks
- Skylight damage
- More damage than Henderson but in better shape than Henderson
- Some water damage
- Couldn't get access to all classrooms or to administrative offices

Storm Damage None/ Moderate Severe Replace Comments Minimal Structure Foundation Х Walls, ext. Х Cracking in three places along west wall; some face bricks missing. Roof Membrane Х No evident storm damage Х Some flashing out Flashing in interior courtyard Penetration Х No evident storm damage Gutters Х No damage Х No evident storm Fascia damage Other X Windows, ext Numerous windows blown out on eastside; some windows blown out on north side by playground; Window blown into room 209, extensive glass scattered.

Specific Findings

					T	
						Window damage,
						trash blown
						around, lost
						translucent panels
						in room 212.
						Window out in
						room 112. Wind
						damage in room
						213, water on
						floor, and
						computers near
						broken windows.
						Window out in
						room 209, light
						fixture cover
						damaged, glass
						and water on
						floor. Windows
						out in rooms 212,
						213, 214, 215,
						216, 219.
		Treatments	Х			No evident storm
		Treatments	21			damage
	Doors, ext		Х			No evident storm
	D0015, 0A		21			damage
	Floors			Х		Water standing in
	110015					hall outside rooms
						111, 114, 115, and
						213. Water
						damage on north
						side. Water
						standing in room
						110, 112,
						113,114, and 115.
						First and second
						floor rooms on
						east side with
						water damage.
	Walls, int		Х			Water damaged
	,, and, mt		4 1			tile in stairwell
	Doors, int		Х			No evident storm
	20015, III		4 1			damage
	Ceilings		Х			Two skylights out
	Comigo		4 1			from storm
	Fixed Eqpt					
Electrical	i ized Eqpt					
	Main Svc			X		Electrical out in
	Wall Sve					some parts of
						building.
	Distribution					ounuing.
1						

	Lighting	Х		No evident storm
				damage
	Data	Х		Hub apparently working
	Phone			No access
Plumbing				
	Supply	Х		Water is on
	Fixtures	X		No evident storm
	1 intuites			damage
	Waste	X		Toilets working
HVAC	waste	11		Johnson Control
iiviic				onsite. Units look new
	Boiler			
	Chiller	X		Air conditioning
				working
	Air Handler			
	Distribution	Х		All external
	Controls			
Safety/Fire				
	Fire system			
	Emergency		Х	Some inoperative
	lights			(maybe bad
				batteries)
	Exit systems			
Auditorium				NA
Gym				NA
Media Ctr.				NA
media ett.				
Cafeteria		X		Appeared okay
Caleteria		Λ		through window,
				but could not get
				direct access
				difect access
Labs	<u> </u>			NA
Laus	<u> </u>			INA
En minhin -				
Furnishings	En mit			NT 1 4 4
	Furniture	Х		No evident storm
				damage
	Books	Х		No evident
				damage.
	Computers	Х		No evident storm
				damage.
	Copiers			Could not get
				access to
				administrative
				offices

	Casework			
	Office Eqpt			Could not get
	-			access to
				administrative
				offices
	Ktchen Eqpt			No direct access
	Support			NA
Exterior				
	Access	Х		Road access to
				building is clear
	Playground	Х		Nice playground
				equipment
	Landscaping	Х		Minor tree
				damage by
				playground
	Fencing	Х		No evident storm
				damage
	Signage	Х		No evident storm
				damage
	Support	Х		No evident storm
	facilities			damage
	Portables			NA
	Canopies	Х		No evident storm
				damage
	Paint		Х	Moderate
	Condition			
	Parking			NA
	Scoreboards			NA

Fischer Elementary School



Evidence of cracks in outer walls and missing bricks



Blown out windows on storm side of building



Water damage on hallway floor



Blown out skylight



Water damage on hallway floor



Ceiling tile water damage in stairwell



Standing water and damage in first floor hallway



Water damage in hallway floor



Water damage in ceiling tile



Blown out skylight glass on school roof



Debris scattered from broken window and computers near window and standing water



Window Plexiglas and glass blown into classroom

Alcee Fortier High School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1930 Building Area: 98,725

General Conditions and Comments

- Significant vandalism, several people living in building
- Should not be a priority to reopen
- Flood waters on grounds, not in building
- Several roof vents off

Specific Findings

				Storm Damage				
Structure			None/	Moderate	Severe	Replace	Comments	
			Minimal					
	Foundation		Х					
	Walls, ext.		Х					
	Roof							
		Membrane	Х					
		Flashing	Х					
		Penetration		Х			Vent hoods off, exhaust duct off, roof hatch won't close	
		Gutters		X				
		Fascia	Х					
	Windows, ext			Х			Several broken and blown open	
		Treatments	Х				_	
	Doors, ext		Х				Vandalism	
	Floors				Х		Office and gym wood parquet buckled by water	
	Walls, int		Х					
	Doors, int		X X				Vandalism	
	Ceilings		Х				Some stains from leaks, some ceiling tile down	
	Fixed Eqpt		Х					
Electrical								
	Main Svc						No power	
	Distribution						"	
	Lighting						٬٬	
	Data						"	

Plumbing					
U	Supply	Х		1	
	Fixtures	Х			
	Waste	Х			
HVAC					
	Boiler				No power
	Chiller				"
	Air Handler				
	Distribution				"
	Controls				
Safety/Fire					
j	Fire system				
	Emergency				"
	lights				
	Exit systems				۰٬
Auditorium		Х			
	t t			1 1	
Gym				X	Floor buckled
<i>v</i>	t t			1 1	
Media Ctr.		Х			
Cafeteria		Х			
Labs		Х			
Furnishings					
8-	Furniture	Х			Most rooms
					vandalized
	Books	Х			
	Computers				No power
	Copiers				
	Casework	Х			
	Office Eqpt				"
	Ktchen Eqpt				"
	Support	Х			
Exterior					
	Access	Х			
	Playground				N/A
	Landscaping		X		Trees down
	Fencing	Х			
	Signage	X			
		X			
		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
	Support	Λ			
	Support facilities	 Α			N/A
	Support facilities Portables				N/A
	Support facilities Portables Canopies	 X			N/A
	Support facilitiesPortablesCanopiesPaint				N/A
	Support facilities Portables Canopies	 X			N/A

Fortier



Tree damage



Tree down, front of building



Parquet floor buckled, office



Vandalism in classroom



Classroom vandalism



Vandalism in basement



Water in classroom

Paul B. Habans Elementary School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1967 Building Area: 46,383

#### General Conditions and Comments

- Many windows blown out
- One ceiling about to come down—in one classroom
- Some water damage because of blown windows
- Some tree damage
- Poor maintenance and moderate storm damage
- Could put it on line and reopen in about three weeks

#### Specific Findings

				Storm Damage				
Structure			None/	Moderate	Severe	Replace	Comments	
			Minimal					
	Foundation		Х					
	Walls, ext		Х					
	Roof							
		Membrane					Could not	
							access, some	
							tree limbs on	
							roof	
		Flashing	Х				Gravel guard	
							classroom bldg.	
							peeled back	
		Penetration	Х					
		Gutters					N/A	
		Fascia	Х				Some fascia	
							down cafeteria	
							bldg.	
		Other						
	Windows, ext				Х		Significant	
							number of	
							windows out	
							around	
							classroom bldg.	
		Treatments						
	Doors, ext		Х					
	Floors				X		VAT loose both	
							corridors, some	
							classrooms,	
							needs to be	

				removed
	Walls, int	Х		
	Doors, int	Х		
	Ceilings		X	Room 26 ceiling falling in
	Fixed Eqpt	X		
Electrical				
	Main Svc	X		
	Distribution	Х		
	Lighting	Х		Water in some fixtures
	Data	Х		
Plumbing				
	Supply	Х		
	Fixtures	Х		
	Waste	Х		
HVAC				
	Boiler	Х		
	Chiller	Х		
	Air Handler	Х		
	Distribution	Х		
	Controls	Х		
Safety/Fire				
5	Fire system	Х		
	Emergency lights	Х		
	Exit systems	Х		
Auditorium				N/A
Gym				N/A
Media Ctr.		X		Broken windows
Cafeteria		X		
Caletella		Λ		
Labs				N/A
Labs				
Furnishings			+ +	
1 uninshings	Furniture	Х		
	Books	X		
	Computers	X		
	Copiers	X	1 1	
	Casework	X	1 1	
	Office Eqpt	X	+ +	
	Ktchen Eqpt		+ +	
	Support	X	+ +	
Exterior	Support		+ +	
LAUTOI	Access	X	1	

Playground	X		
Landscaping		X	Trees down
Fencing		X	Fence down
Signage	X		
Support	X		
facilities			
Portables			N/A
Canopies	X		
Paint	Х		
Condition			
Parking	X		
Scoreboards			N/A

Habans



Examples of multiple broken windows



Damaged Ceiling – Room not safe to occupy



Fallen tree against building



Window broken by fallen tree



# Classroom damage



Ceiling damaged by wind & water



Roof fascia damage on cafeteria building

Alice M. Harte Elementary School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1953 Building Area: 58,214

#### General Conditions and Comments

- One wing (East) has roof that needs replacement
- Asbestos in floor of one wing
- Could activate two wings and portables in two weeks
- Would require six weeks to repair roof damaged wing

#### Specific Findings

					Storm	Damage	
			None/	Moderate	Severe	Replace	Comments
			Minimal				
Structure							
	Foundation		Х				
	Walls, ext.		Х				
	Roof						
		Membrane		Х			Roof off West wing
		Flashing	Х				
		Penetration	Х				
		Gutters	Х				
		Fascia	Х				
	Windows, ext		Х				Few broken
		Treatments					
	Doors, ext		Х				
	Floors			Х			West wing VAT needs replacement, Center wing some VAT
	Walls, int		Х				
	Doors, int		Х				
	Ceilings			Х			Skylights out in West wing
	Fixed Eqpt		Х				
Electrical							
	Main Svc		X X				
	Distribution		Х				
	Lighting		Х				
	Data		Х				
Plumbing							

	0 1	\$7	1	1	
	Supply	X			
	Fixtures	X			
	Waste	X			
HVAC					
	Boiler	X			
	Chiller	Х			
	Air Handler	X			
	Distribution				
	Controls	X			
Safety/Fire					
-	Fire system	X			
	Emergency lights	X			
	Exit systems	Х			
Auditorium					N/A
11000100110111					
Gym					"
Gym					
Media Ctr.					<u></u>
Media Ctr.					
Cafeteria		X			
Labs					"
Furnishings					
C	Furniture	X			
	Books	X			
	Computers				
	Copiers				
	Casework	X			
	Office Eqpt	X			
	Ktchen Eqpt	X			
	Support				N/A
Exterior					
	Access	X			
	Playground	X			
	Landscaping	X			
	Fencing				Wood fence at
	-				portables down
	Signage	X			
	Support facilities	X			
	Portables		Х		End wall of two portables off, downspouts torn off, window & trim damage
	Canopies		Х		Rear canopy roof off

Paint		Х		
Conditio	l			
Parking		Х		
Scoreboar	ls			N/A

Harte



Tree limb on roof



Siding torn off portable



Canopy damaged



Roof damage

Murray Henderson Elementary School

Inspectors: Steve Young, Joe Edgens, Bill Koelm, Chris Fowler, Chris Moran, Michael Casserly Date Inspected: September 14, 2005 Built: 1957 Building Area: 46,810 square feet

#### General Conditions and Comments

- School not in good shape but could be reopened quickly
- Has potential of mold because of north side of south wing water damage
- Extensive termite damage
- Poor general maintenance but minor storm damage
- Could open with two weeks of repair work

#### Storm Damage None/ Moderate Severe Replace Comments Minimal Structure Foundation Х Some evidence of sinkage but otherwise in good condition. No flooding of building. Walls, ext. Х Roof Х Several roof leaks Membrane No evident Flashing Х damage Penetration Х Missing vent cap to boiler; and a missing hood cap to air return (backside, south) Gutters Х No evident damage Soffit damage Fascia Х Х Satellite dish & Other ventilator blown off roof Some leaks, poor Х Windows. exterior seals, few broken windows Treatments

#### Specific Findings

	Deers	X		No evident
	Doors,	Λ		
	exterior			damage
	Floors	Х		Water damage
				near window room
				113; water stains
				on floor in staff
				lounge—all stains
				on storm side of
				building, none on
				other side.
				Standing water in
				counselors' office.
				Standing water in
				rooms 111 and
				113.
	Walls,	Х		Rain water stains
	interior			on west wall of
				cafeteria. Water
				intrusion in
				exterior walls
	Doors,	Х		
	interior			
	Ceilings		Х	Damage room
				115: Roof leakage
				from AC in room
				103; ceiling bulge
				outside room 107.
				Several fallen tiles
	Fixed Eqpt	X		
Electrical				
	Main Svc	Х		Electrical supply
				is on. Transformer
				pole leaning, lines
				taut
	Distribution	Х		No evident
				damage
	Lighting	Х		No evident
				damage
	Data	X		Inactive satellite
				dish blown off
				roof. Internet
				connections out.
	Phone	X		Phone service is
				on
Plumbing				
	Supply	X		Water is on
	Fixtures	X		No evident storm
				damage to fixtures
	Waste	X	1	Toilet overflow in
				bathroom off
			I	1 I

			courtyard.
HVAC			Johnson Control
			onsite
	Boiler	X	
	Chiller	X	Air conditioning
			working
	Air Handler	X	
	Distribution	X	
	Controls	X	
Safety/Fire			
	Fire system	X	
	Emergency lights	X	
	Exit systems	X	
Auditorium			NA
Gym			NA
Media Ctr.		X	
Cafeteria		X	Rain water on
			west wall,
			otherwise okay.
			No direct access
			to kitchen
			equipment
Labs		X	No evident
			damage to
			computer lab
Furnishings			· · ·
<i>8</i> -	Furniture	X	No evident storm
			damage
	Books	X	No evident
			damage; many
			books still in
			boxes.
	Computers	X	Computers
			working; server on
	Copiers	X	
	Casework	X	
	Office Eqpt	X	
	Ktchen Eqpt		No direct access.
	Support		N/A
Exterior			
	Access	X	Road access to
			building is clear

Playground	X		Little in playground; no nets on hoops; trash
Landscaping		Х	Tree damage one side of building
Fencing	X		No evident storm damage
Signage	X		School sign down, propped up against front fence.
Support facilities			NA
Portables			NA
Canopies	X		Minor wind damage to front canopy
Paint Condition	X		
Parking	X		No storm damage
Scoreboards			NA

Henderson Middle School

## Tree down on side of building



School sign down



Utility pole and street light bent outside school fence



Broken windows



Water damage on floor



Water damage to ceiling in hallway



Water damage to ceiling and wall outside classroom



Water damage on floor



Soffit missing, front



Tree down, front of building

Edna Karr Magnet Secondary School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1963 Building Area: 124,442

#### General Conditions and Comments

Could open almost immediately if wall off auditorium and gym; six weeks otherwise •

Specific Findings

- Might have to wall off auditorium and gym
- Significant roof damage to auditorium and gym
- Some canopy damage

# Storm Damage

Structure			None/	Moderate	Severe	Replace	Comments
			Minimal				
	Foundation		Х				
	Walls, ext.		Х				
	Roof						
		Membrane			Х		Gym & Auditorium standing seam roof torn off
		Flashing	Х				
		Penetration	Х				
		Gutters	Х				
		Fascia			Х		Torn off at gym
	Windows, ext			X			Window louvers damaged, West side gym windows broken
		Treatments					
	Doors, ext		Х				
	Floors		Х				Minor VAT removal required
	Walls, int		Х				Crack in Room 209
	Doors, int		Х				
	Ceilings			X			Wet tiles East end
	Fixed Eqpt		Х				
Electrical							
	Main Svc						No Power, could not determine
	Distribution						"
	Lighting						"

	Data				"
Plumbing	Dutu				
8	Supply	X			
	Fixtures	X			
	Waste	X			
HVAC					
	Boiler				No Power, could not determine
	Chiller				"
	Air Handler				"
	Distribution				"
	Controls				"
Safety/Fire					
-	Fire system				٠٠
	Emergency lights				"
	Exit systems				"
Auditorium			X		Roof off, water in West wall
Gym				X	Roof off, gym floor must be replaced
Media Ctr.					Could not access
Cafeteria					"
Cureteriu					
Labs					"
<b>D</b> 111					
Furnishings					
	Furniture	X			
	Books	X			
	Computers				No power
	Copiers				
	Casework	X			"
	Office Eqpt				"
	Ktchen Eqpt			<u> </u>	
<b>F</b> / 1	Support			<u> </u>	N/A
Exterior				<u> </u>	
	Access	X		<u> </u>	
	Playground	v		┼───┼──	N/A
	Landscaping	X	v	┼───┼──	Tree down
	Fencing	37	Х	<u> </u>	Some damage
	Signage	X		<u> </u>	Bent
	Support facilities				N/A
	Portables	 Х	ļ		
	Canopies			X	Canopy damaged,

			roof off large section
Paint Condition	Х		
Condition			
Parking	Х		
Scoreboards			N/A

Karr



Standing Seam Metal Roof off Gym



Broken Windows



Canopy torn off



School sign damage



# Floor damage entry to auditorium



Moisture in auditorium wall

Lord Beaconsfield Landry High School

Inspectors: Bill Koelm, Chris Fowler, Michael Casserly Date Inspected: September 14, 2005 Built: 1958 Building Area: 133,356 sq. ft.

#### General Conditions and Comments

- Horrible maintenance
- Major roof damage throughout
- Major glazing damage
- Major gutter damage
- Would probably require \$1.5 million in immediate repair to auditorium roof and \$12-\$15 million to bring to entire complex to standard
- Should not reopen immediately
- Could not get access to classrooms on second floor
- Army using as staging area and medical facility
- More extensive wind damage than other schools

#### Specific Findings

				Storm Damage				
			None/ Minimal	Moderate	Severe	Replace	Comments	
Structure								
	Foundation		Х				No evident storm damage	
	Walls, ext.		Х				No evident storm damage	
	Roof					Х		
		Membrane				X	Extensive roof debris blown off. Army indicated it took two truck loads out. Severe damage to roof over auditorium (would require replacing). Lost stack over boiler room and exhaust fan out (southside).	
		Flashing			X		<u> </u>	
		Penetration			Х		Caps blown off vents	

		Cart			V	
		Gutters			Х	Extensive gutter
						damage around
						building
		Fascia			X	Exterior glazing
						blown off entire
						perimeter of
						building
		Other				building
	Windows, ext	Oulei		X		Windows (at least
	vindows, ext			21		two) blown on
						south side and
						several blown out
		_				on north side.
		Treatments			X	Treatments in
						auditorium
						severely damaged
	Doors, ext		Х			Door to book
						storage room
						broken into; door
						damaged.
	Floors		Х			Standing water in
						lobby of
						auditorium; feces
						in computer room
						and book store
						room. Water
						damage to tiles in
						room 112.
	Walls, int		Х			Water damage to
						interior wall of
						auditorium. Wall
						in room 112
						probably has
						internal water.
	Doors, int		Х			No apparent storm
						damage
	Ceilings		Х			Ceiling panels
	80					down in stairwell
						(east side of
						complex facing
						west). Ceilings
						generally ok in
						first floor
						classrooms.
	Fixed Eqpt		Х			
Electrical						

	Main Svc	X			Electrical on
	Distribution	X			
	Lighting	X			No apparent storm
	0 0				damage
	Data		Х		Data systems
					down
	Phone				No access to
	Thome				phones
Plumbing					phones
Tunionig	Supply	X			Water is on
	Fixtures				No evident storm
	Tixtuies	Λ			
	Wests	X			damage
IIIIAC	Waste	Λ		_	Toilets working
HVAC					Johnson Control
					onsite
	Boiler	X			
	Chiller	X			AC unit blown off
					roof on south side
					of building.
	Air Handler				
	Distribution		Х		Internal insulated
					ducts—possibility
					of mold (probably
					not storm related)
	Controls				
Safety/Fire					
	Fire system				
	Emergency		Х		Some lights work;
	lights				others don't
	Exit systems				
Auditorium				X	Severe damage.
					Water damage on
					auditorium wall
					and water stains in
					auditorium lobby.
					•
					Water leakage
					from roof.
					Exterior windows
					blown out.
Gym		X			Window blown
					out in gym
Media Ctr.					No direct access.
					No storm damage
					to shop class.

Cafeteria			X	Windows out in cafeteria. Evidence of food spoilage. Evidence of food theft from refrigerator and pantry. Freezer and pantry doors damage (break in).
Labs				Windows out in music room
Furnishings				
Furnishings	Furniture	X		No evident storm damage
	Books	Х		No evident storm damage
	Computers		Х	Couldn't turn on.
	Copiers			No access to administrative office
	Casework			
	Office Eqpt			No access to administrative offices
	Ktchen Eqpt	X		Refrigerator and pantry doors pried open and damaged
	Support			Window out in administrative office (north side)
Exterior				
	Access	X		
	Playground		X	In poor condition (not storm related).
	Landscaping		X	Tree down on Westside in courtyard
	Fencing	X		Some fence damage around football field
	Signage		Х	Blown down
	Support			Roofs of

facilities		concession stand and field building damaged.
Portables		NA
Canopies	X	Breezeway screening blown off (north side)
Paint Condition		Very poor
Parking		NA
Scoreboards	X	Stadium poles (2) down.
Other		Roof on field house and concession stand damaged.

Landry



Unit blown off roof



Broken windows and glazing off



Signage down



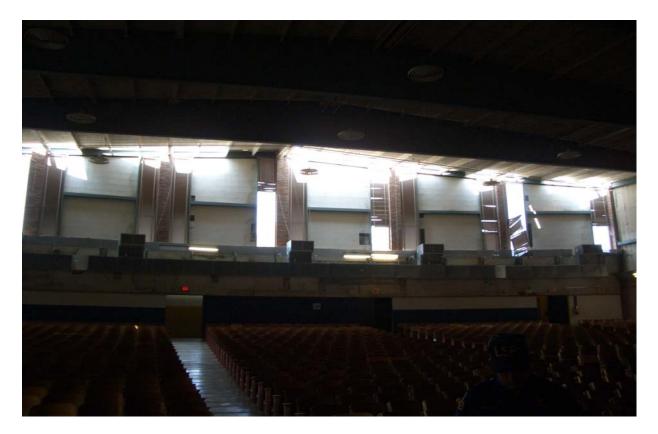
Breezeway blown out



Window and glazing damage



Window damage to auditorium



Inside auditorium



Gutters blown up onto roof



Damage to glazing and roof penetrations



Damage to roof of auditorium



Damage to roof of auditorium



Damage to roof of auditorium



Damage to roof of auditorium



Damage to roof and penetrations over classrooms



Windows out in gym



Tree and lights down on football field

#### Lusher Extension

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1852 Building Area: 32,479

#### General Conditions and Comments

- Some water damage from broken windows
- Boiler stack down
- Tree down at portable
- Can be reopened in 2 weeks with minor repair and power

#### Specific Findings

			Storm Damage					
Structure			None/	Moderate	Severe	Replace	Comments	
			Minimal					
	Foundation		Х					
	Walls, ext.		Х					
	Roof							
		Membrane		Х			Some roof off	
		Flashing					Could not access	
		Penetration					"	
		Gutters	Х					
		Fascia	Х					
	Windows, ext			Х			Several windows out	
		Treatments						
	Doors, ext		Х					
	Floors		Х					
	Walls, int		Х					
	Doors, int		Х					
	Ceilings			Х			Water damage	
	Fixed Eqpt		Х				6	
Electrical								
	Main Svc						No power	
	Distribution						"	
	Lighting						"	
	Data						"	
Plumbing								
- 0	Supply		Х					
	Fixtures		X					
	Waste		X					
HVAC								
	Boiler			Х			Stack off	
	Chiller						No power	

	Air Handler			"
	Distribution			
	Controls			"
Safety/Fire	Controls			
Salety/The	Fire system			"
				<u> </u>
	Emergency lights			
	Exit systems			"
Auditorium				N/A
Auditorium				
Cum				N/A
Gym				IN/A
Media Ctr.		X		
Meula Cu.		Λ		
Cafeteria		X		
Caleteria		Λ		
Laba				
Labs				N/A
<b>E</b> 1				
Furnishings		V		
	Furniture	X		
	Books	X		
	Computers	X		
	Copiers	X		
	Casework	X		
	Office Eqpt	Х		
	Ktchen Eqpt	X		
	Support	Х		
Exterior				
	Access	X		
	Playground	Х		
	Landscaping		X	Tree down, tree
				damage
	Fencing	Х		
	Signage	Х		
	Support	Х		
	facilities			
	Portables	X X		
	Canopies	Х		
	Paint	Х		
	Condition			
	Parking	Х		
	Scoreboards			N/A

Lusher Extension



Roof damage



Tree down between buildings



Window Damage



Boiler stack blown off boiler building



Classroom damage, front of building

Robert Mills Lusher Elementary School

Inspectors: Bill Koelm, Chris Fowler Date Inspected: September 15, 2005 Built: 1925 Building Area: 44,297

#### General Conditions and Comments

- First Floor water damage, flooded approximately 8 inches
- Overall, several classrooms water damaged, at least 90 days with outstanding contractor support to make school operational

				St	orm Dam	age	
			None/ Minimum	Moderate	Severe	Replace	Comments
Structure							
	Foundation		Х				
	Walls, ext.		Х				
	Roof						
		Membrane			X		Roof hatch missing, Skylight destroyed, entire roof needs replacement
		Flashing			Х		<u></u>
		Penetration		Х			
		Gutters			Х		
		Fascia		Х			
		Other					
	Windows, ext				Х		Several out
		Treatments					N/A
	Doors, ext			X X			1 st Floor wet
	Floors			Х			First floor/ all tile needs replacement
	Walls, int			X			
	Doors, int			Х			
	Ceilings			Х			
	Fixed Eqpt			Х			
Electrical							
	Main Svc			Х			Not on
	Distribution						
	Lighting						

#### Specific Findings

	Data				
Plumbing					
	Supply		Х		Not on
	Fixtures		Х		
	Waste		Х		
HVAC					Johnson
					Control resp
	Boiler				
	Chiller				Not on
	Air Handler				
	Distribution				
	Controls				
Sofoty/	Controls				Not able to
Safety/ Fire					assess
THE	Eiro quatam				Not able to
	Fire system				
	Emorganov			+	assess Not on
	Emergency				INOL ON
	lights Exit			+	No4 au
					Not on
Auditorium	systems				
					N/A
Gym					N/A
Media		X			
Ctr.					
Cafeteria				X	Tile replacement, mold on the
T 1					walls
Labs					N/A
Furnishings	<b></b>				
	Furniture		X		
	Books		X		
	Computers		X		
	Copiers		X		
	Casework		Х		
	Office Eqpt		X X		
	Ktchen		Х		
	Eqpt				
	Support	X			
Exterior					
	Access	X			
	Playground	X			
	Landscaping			X	
	Fencing	X			
	Signage		Х		
	Support				NA
	Portables				N/A
	Canopies		X	+ +	

Condition			
Parking	Х		
Scoreboard			N/A

# Lusher



Water damage and mold



Roof damage



Water damage on floor



Water damage to ceiling



Skylight blown out



Roof damage



Roof damage



Roof damage

McDonogh 07 Elementary School

Inspectors: Bill Koelm, Chris Fowler Date Inspected: September 15, 2005 Built: 1876 Building Area: 32,083

#### General Conditions and Comments

- Walk by only. No keys; could not get into building
- Exterior looks great. No apparent damage to outside
- Should be revisited for interior inspection

#### Specific Findings

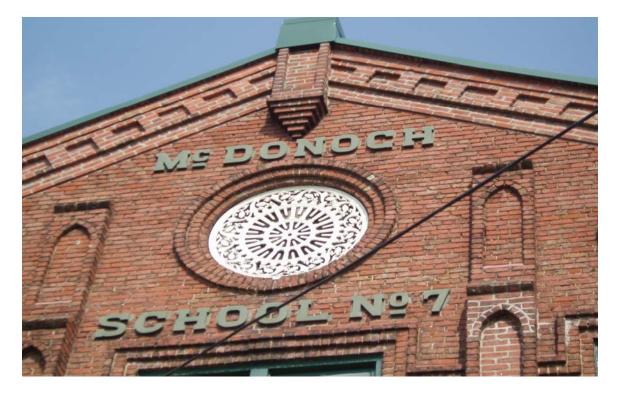
			Storm Damage				
			None/ Minimum	Moderate	Severe	Replace	Comments
Structure							
	Foundation		Х				
	Walls, ext.		Х				
	Roof						
		Membrane					
		Flashing	Х				
		Penetration					
		Gutters	Х				
		Fascia					
		Other					
	Windows, ext		Х				
		Treatments					
	Doors, ext		Х				
	Floors						
	Walls, int						
	Doors, int						
	Ceilings						
	Fixed Eqpt						
Electrical							Not available
	Main Svc						
	Distribution						
	Lighting						
	Data						
Plumbing							
	Supply						
	Fixtures						
	Waste						
HVAC							
	Boiler						

Chiller			
Air Handler			
Distribution			
Controls			





# Tree down



Eleanor McMain Magnet School

Inspectors: Bill Koelm, Chris Fowler Date Inspected: September 15, 2005 Built: 1930 Building Area: 140,464

#### General Conditions and Comments

- Wind damage in several classrooms due to open and broken windows
- Due to probable electrical damage (Main Service), which was flooded, estimate 90 days to bring to operational status

			Storm Damage				
			None/ Minimum	Moderate	Severe	Replace	Comments
Structure							
	Foundation		X X				
	Walls, ext.		X				
	Roof						
		Membrane					Roof membrane appeared OK, excessive water inside the building indicates additional inspection may be
							required
		Flashing					N/A
		Penetration		Х			Leaking Skylight over Cafeteria
		Gutters					N/A
		Fascia					N/A
		Other					
	Windows, ext				Х		
		Treatments					N/A
	Doors, ext			Х			
	Floors			Х			Cafeteria floor wet, Third floor

### Specific Findings

				classrooms
				wet,
	Walls, int	Х		
	Doors, int		X	
-	Ceilings		Х	
	Fixed Eqpt	Х		
Electrical				Not
				available
	Main Svc			Main
				Service
				was
				flooded
	Distribution			
	Lighting			
-	Data			Unable to
				determine
Plumbing				
	Supply		X	Current
	11.5			water not
				potable
	Fixtures	X		<b>F</b>
	Waste	Х		
HVAC				Johnson
				Control
				resp
	Boiler			
	Chiller			
	Air Handler			
	Distribution			
	Controls			
Safety/Fire				Not able to
				assess
	Fire system			Not able to
	<b>j</b>			assess
	Emergency			Not able to
	lights			assess
	Exit			Not able to
	systems			assess
Auditorium		X		
Gym				Not
				observed
Media Ctr.		Х		
Cafeteria		Х		
Labs				N/A
Furnishings				
<u>0</u> *	Furniture	X		
	Books	X		
	Computers	X		
	Copiers	X		

				-	
	Casework	X			
	Office Eqpt	X			
	Ktchen	X			
	Eqpt				
	Support		Х		
Exterior					
	Access	X			
	Playground	X			
	Landscape			Х	
	Fencing	X			
	Signage				N/A
	Support				N/A
	facilities				
	Portables				N/A
	Canopies				N/A
	Paint	Х			
	Condition				
	Parking	Х			N/A
	Scoreboard				

# McMain



# Tree down



Tree down



Window damage



Water damage to floor



Water damage to floor



Ceiling tile damage

Ronald McNair Elementary School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1930 Building Area: 140,464

#### General Conditions and Comments

- Roof vents torn off
- Could open in 2 weeks with temporary repairs
- Asbestos roofing tile, some blown off
- Occupied by military

#### Specific Findings

			Storm Damage				
Structure			None/ Minimal	Moderate	Severe	Replace	Comments
	Foundation		X				
	Walls, ext.		X				
	Roof						
		Membrane			X		Roof vents off, asbestos roof tile missing, probably need to replace entire roof to main building
		Flashing		X X			Some damage
		Penetration		Х			Vents off
		Gutters	Х				
		Fascia	Х				
	Windows, ext		Х				
		Treatments	Х				
	Doors, ext		Х				
	Floors			Х			Some floor tile damage
	Walls, int		Х				
	Doors, int		Х				
	Ceilings			Х			Many tile out
	Fixed Eqpt		Х				
Electrical							
	Main Svc						No power
	Distribution						"
	Lighting						
	Data						
Plumbing							
	Supply		Х				

	~~	
Waste	<u> </u>	
		No power
Chiller		"
Air Handler		"
Distribution		"
Controls		"
Fire system		"
		"
		"
		N/A
		N/A
	- V	
	V	
	Λ	
		N/A
Eneritaria	V	
	X	
		No power
	X	
Office Eqpt		"
		"
Support	X	
Access	X	
Playground		N/A
Landscaping	X	
Fencing	X	
Signage	X	
Digitage		
	X	
Support		
Support facilities		N/A
Support facilities Portables	X	N/A
SupportfacilitiesPortablesCanopies	X	N/A
SupportfacilitiesPortablesCanopiesPaint		N/A
SupportfacilitiesPortablesCanopies	X	N/A
	Fire systemEmergencylightsExit systemsExit systemsImage: systemsIm	WasteXBoiler

McNair



### Roof vent blown off



Wet, damaged ceiling tile



Roof damage



Classroom ceiling damage

Julius Rosenwald Elementary School

Inspectors: Joe Edgens, Chris Moran, Steve Young Date Inspected: September 14, 2005 Built: 1972 Building Area: 75,676

#### General Conditions and Comments

- Had no power
- Roof needs replacement over cafeteria
- Could reopen almost immediately in a week if cafeteria not used.
- Pretty good shape
- Could not get access to the inside of the building; no keys.

### Specific Findings

			Storm Damage				ge
			Good	Fair	Poor	Replace	Comments
Structure							
	Foundation		Х				
	Walls, ext.		Х				
	Roof						
		Membrane		Х			Cafeteria roof blown off
		Flashing	Х				
		Penetration	Х				
		Gutters					N/A
		Fascia			Х		Gravel guards torn
							loose at all
							locations
	Windows, ext						N/A
		Treatments					"
	Doors, ext		Х				
	Floors						Could not access
							building, believe
							building is intact
	XX7 11						except cafeteria
	Walls, int						"
	Doors, int						"
	Ceilings						
-	Fixed Eqpt						"
Electrical							
	Main Svc						
	Distribution						
	Lighting						
	Data						

SupplyImage: strain of the second secon	Plumbing			
Fixtures $\begin{tabular}{ c c } \\ \hline Wate\begin{tabular}{ c c } \\ \hline Wate\b$	6	Supply		
Waste     Image: Construction of the second				"
HVACBoilerNo PowerChiller""Air Handler"Distribution"Controls"Safety/Fire"Fire system"Emergency"inghts"Exit systems"Controls"Safety/Fire"Fire system"Emergency"Inghts"Exit systems"Cym"Cym"Gym"Cafeteria"Cafeteria"Furniture"Furniture"Furniture"Computers"Computers"Casework"Casework"CaccessXPlaygroundXSingageXPortables"N/AParkingXN/AParkingXParkingX				
BoilerNo PowerChiller $\ensuremath{"}$ Air Handler $\ensuremath{"}$ Distribution $\ensuremath{"}$ Controls $\ensuremath{"}$ Safety/Fire $\ensuremath{"}$ Fire system $\ensuremath{"}$ Energency $\ensuremath{"}$ lights $\ensuremath{"}$ Exit systems $\ensuremath{"}$ Auditorium $\ensuremath{"}$ Gym $\ensuremath{"}$ Gym $\ensuremath{"}$ Gym $\ensuremath{"}$ Media Ctr. $\ensuremath{"}$ Labs $\ensuremath{"}$ Labs $\ensuremath{"}$ Furnishings $\ensuremath{"}$ Furnishings $\ensuremath{"}$ Computers $\ensuremath{"}$ Casework $\ensuremath{"}$ Mitchen Eqpt $\ensuremath{"}$ Ktchen Eqpt $\ensuremath{"}$ Mathemath{"} $\ensuremath{"}$ Support $\ensuremath{"}$ Auditorium $\ensuremath{"}$ Media Ctr. $\ensuremath{"}$ Media Ctr. $\ensuremath{"}$ Labs $\ensuremath{"}$ Image: Construction of the transformath{"}Furnishings $\ensuremath{"}$ Image: Construction of the transformath{"}Casework $\ensuremath{"}$ Image: Casework $\e$	HWAC	waste		-
Chiller $\begin{tabular}{c c c c } & \end{tabular} & $	ПVAC	Doilon		No Dowon
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Distribution"Controls"Safety/Fire"Fire system"Emergency lights"Exit systems"Exit systems"Muditorium"Image: Solution of the system				
Safety/Fire				
Safety/FireImage of the systemImage of the systemImage of the systemEmergency lightsImage of the systemsImage of the systemImage of the systemExit systemsImage of the systemImage of the systemImage of the systemAuditoriumImage of the systemImage of the systemImage of the systemAuditoriumImage of the systemImage of the systemImage of the systemGymImage of the systemImage of the systemImage of the systemGymImage of the systemImage of the systemImage of the systemGymImage of the systemImage of the systemImage of the systemMedia Ctr.Image of the systemImage of the systemImage of the systemMedia Ctr.Image of the systemImage of the systemImage of the systemMedia Ctr.Image of the systemImage of the systemImage of the systemCafeteriaImage of the systemImage of the systemImage of the systemLabsImage of the systemImage of the systemImage of the systemFurnishingsImage of the systemImage of the systemImage of the systemFurnishingsImage of the systemImage of the systemImage of the systemFurnishingsImage of the systemImage of the systemImage of the systemFurnishingsImage of the systemImage of the systemImage of the systemFurnishingsImage of the systemImage of the systemImage of the systemFurnishingsIm				
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Emergency lightsImage: style s	Salety/File	Eine avetem		
lightsExit systems </td <td></td> <td></td> <td></td> <td></td>				
Auditorium N/A   Gym Image: Constraint of the second		lights		
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Media Ctr. Could not access building   Cafeteria Could not access building   Cafeteria Media Ctr.   Cafeteria Media Ctr.   Labs Media Ctr.   Furniture Media Ctr.   Furnishings Media Ctr.   Furniture Media Ctr.   Computers Media Ctr.   Conpiers Media Ctr.   Congiers Media Ctr.   Congiers Media Ctr.   Ktchen Eqpt Media Ctr.   Ktchen Eqpt Media Ctr.   Access X   Playground X   Landscaping X   Signage X   Signage X   Portables Mi/A   Parint N/A   Condition Mi/A   Parint N/A	Auditorium			N/A
Media Ctr. Could not access building   Cafeteria Could not access building   Cafeteria Media Ctr.   Cafeteria Media Ctr.   Labs Media Ctr.   Furniture Media Ctr.   Furnishings Media Ctr.   Furniture Media Ctr.   Computers Media Ctr.   Conpiers Media Ctr.   Congiers Media Ctr.   Congiers Media Ctr.   Ktchen Eqpt Media Ctr.   Ktchen Eqpt Media Ctr.   Access X   Playground X   Landscaping X   Signage X   Signage X   Portables Mi/A   Parint N/A   Condition Mi/A   Parint N/A				
Image: state of the state o	Gym			N/A
Image: state of the state o				
Cafeteria     Image: Cafeteria	Media Ctr.			
Careteria     Image: Careteria				 building
Careteria     Image: Careteria	~			
FurnishingsImage: constraint of the second sec	Cafeteria			 
FurnishingsImage: constraint of the second sec				
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Ktchen EqptSupport"Support"Exterior </td <td></td> <td></td> <td></td> <td></td>				
Support $\cdots$ $\cdots$ $\cdots$ $\cdots$ $\cdots$ ExteriorAccessX $\cdots$ $\cdots$ $\cdots$ AccessX $\cdots$ $\cdots$ $\cdots$ $\cdots$ PlaygroundX $\cdots$ $\cdots$ $\cdots$ $\cdots$ LandscapingX $\cdots$ $\cdots$ $\cdots$ $\cdots$ FencingX $\cdots$ $\cdots$ $\cdots$ $\cdots$ SignageX $\cdots$ $\cdots$ $\cdots$ $\cdots$ Support $\cdots$ $\cdots$ $\cdots$ $\cdots$ $\cdots$ facilities $\cdots$ $\cdots$ $\cdots$ $\cdots$ $\cdots$ Portables $\cdots$ $\cdots$ $\cdots$ $\cdots$ $\cdots$ Paint $\cdots$ $\cdots$ $\cdots$ $\cdots$ $\cdots$ ParkingX $\cdots$ $\cdots$ $\cdots$ $\cdots$				
SupportImage: Constraint of the second s				
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PlaygroundXImage: Constraint of the second se	Exterior	<b>A</b>	V	
LandscapingXImageFencingXImageSignageXImageSupport facilitiesN/APortablesImagePortablesImageCanopiesImagePaint ConditionImageParkingX				
FencingXImageSignageXImageSupport facilitiesN/APortablesImagePortablesImageCanopiesImagePaint ConditionImageParkingXValueX				
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Support facilities N/A   Portables N/A   Canopies N/A   Paint Condition N/A   Parking X				
facilities N/A   Portables N/A   Canopies N/A   Paint N/A   Condition N/A   Parking X			X	
PortablesN/ACanopiesN/APaintN/AConditionN/AParkingX		Support		IN/A
CanopiesN/APaint ConditionN/AParkingX				NT/A
Paint Condition N/A   Parking X				
Condition Image: Condition   Parking X				
Parking X				IN/A
		Scoreboards	X	N/A

Rosenwald



Roll up door damaged, delivery dock



Cafeteria roof damage



Flashing damage, cafeteria roof



Door torn off mechanical penthouse

O. Perry Walker High School

Inspectors: Bill Koelm, Chris Fowler, Michael Casserly Date Inspected: September 14, 2005 Built: 1970 Building Area: 172,058 sq. ft.

#### General Conditions and Comments

- Major roof damage over auditorium
- Minor water damage
- Minor glazing damage
- Could open in three weeks without the auditorium
- Roof penetrations had lost caps
- Gym floor may have water underneath tiles
- Could not get direct access to roof
- Building being used as U.S. Army barracks and staging area

#### **Specific Findings**

			Storm Damage				ge
			Good	Fair	Poor	Replace	Comments
Structure							
	Foundation		Х				No evidence of
							storm damage
	Walls, ext.		Х				
	Roof					Х	Extensive damage
							to roof over
							auditorium
		Membrane					Could not access
							but evidence from
							ground of major
							problems
		Flashing					
		Penetration					Antenna bent from
							wind. Some
							evidence of
							penetration damage
		Gutters	Х				Looked clogged
							(probably before
							storm)
		Fascia					Fascia on north
							side damaged
		Other					
	Windows, ext			Х			Some breakage.
							Window damage in
							stairwell, water
							may have gotten

					into light
	Т	reatments			
	Doors, ext		Х		No evident storm
					damage
	Floors		Х		Water damage at
					entrance to room
					103. Water damage
					outside room
					205—tiles up but
					waxed over by
					Army. Water
					damage to plenum
					outside room 218
					and evidence of
					mold (may be due
					to condensation).
					Animal feces on
					floor throughout
					the building
	Walls, int		Х		Water damage on
					second floor from
					open flaps near
					 room 218 (south)
	Doors, int		Х		Panic doors out
					(not storm)
	Ceilings		Х		Skylight above
					room 103 blown
					out
T1 / 1	Fixed Eqpt				
Electrical					 771
	Main Svc		X		Electrical on
	Distribution		X		
	Lighting		Х		
	Data				
	Phone				No access to
D1 1					phones
Plumbing	0 1		37		<b>XX</b> 7
	Supply		X		Water on
	Fixtures		X		
	Waste		Х		
HVAC					Johnson Control
			V		onsite.
	Boiler		X		
	Chiller		Х		AC working
	Air Handler				
	Distribution				
	Controls				
Safety/Fire					
	Fire system				 
	Emergency			Х	Some working,

	lights			some not
	Exit systems	Х		Some lights out
				(not storm)
Auditorium			X	Extensive ceiling
				tiles down in
				auditorium lobby.
				Could not get
				access to rest.
				Extensive roof
				damage over
				auditorium (east
				side)
Gym			X	Water under stands
5				in gym; apparent
				water seepage
				under floor tiles in
				gym
Media Ctr.				
Meula Cu.				
Cafeteria		X		Water damage out
				five feet and across
				about 200 feet on
				floor (north wall);
				evidence of some
				tile lifting
Labs		X		No evident storm
				damage
Francishin ee				
Furnishings	Furniture	X		No evident storm
	i dimiture	21		damage
	Books	X		No evident storm
	DUUND			damage
	Computers	Х		
	Copiers			
	Casework			
	Office Eqpt			No direct access
	Ktchen Eqpt	Х		No direct access to
				refrigerators. No
				evidence of
				vandalism or storm damage
	Support			uamago
Exterior				
	Access			No blocked access
	Playground			Goal post damaged
				(not storm)

Landscaping	X	Tree down in courtyard
Fencing		
Signage	X	
Support facilities		
Portables		NA
Canopies	X	No evident storm damage
Paint Condition	X	Fair
Parking	X	No evident storm damage; roof debris piled up along outside fence.
Scoreboards		NA

O. Perry Walker



Water damage under bleechers in gym



Water damage on floor in cafeteria



Tree down on school grounds



Water damage on floor by entranceway



# Skylight blown out in hallway



Water damage in duct, evidence of mold



# Ceiling tile out in stairwell



Ceiling tile down in entranceway of auditorium



### Roof damage to auditorium



Roof damage

### **APPENDIX A. STRATEGIC SUPPORT TEAM**

#### **Michael Casserly**

**Michael Casserly** is the Executive Director of the Council of the Great City Schools, a coalition of 65 of the nation's largest urban public school districts—including the District of Columbia Public Schools. Mr. Casserly has been with the organization for 28 years, 13 of them as Executive Director. Before heading the group, he was the organization's chief lobbyist on Capitol Hill and served as its Director of Research. He led major reforms in federal education laws, garnered significant aid for urban schools across the country, spurred major gains in urban school achievement and management, and advocated for urban school leadership in the standards movement. He also led the organization in the nation's first summit of urban school superintendents and big city mayors. Mr. Casserly has a Ph.D. degree from the University of Maryland and a B.A. degree from Villanova University.

#### Joe Edgens

**Joe Edgens** graduated from the Nashville Public Schools and from the University of Tennessee in Knoxville with a Bachelor of Architecture degree. He has been licensed to practice architecture since 1974 and spent fourteen years in private architectural practice. Mr. Edgens accepted the position of Director of Planning and Construction with the Metro Nashville Board of Public Education in March 1989. In 1995, he was appointed to the position of Executive Director of Facilities and Operations. The departments under my supervision are Planning and Construction, Maintenance, Operations (custodians and grounds), Transportation, Safety/Security, and ADA Compliance. These departments have over 1,550 employees and an operating budget exceeding \$66,000,000. Nashville Public Schools operates 132 schools in more than 13,000,000 square feet in over 180 permanent buildings and 431 portable classrooms.

#### **Bill Koelm**

**Bill Koelm** is the Executive Director of Facilities and Support Operations for the Albuquerque Public Schools. He is responsible for management of district Facilities Planning and Construction, Maintenance and Operations, Material Management, Real Estate, Food Service and Student Transportation. The capital construction program averages over \$65,000,000 per year in renovations, expansions and new construction for a district of over 86,000 students, 129 schools, and 12,400,000 square feet of facilities. Mr. Koelm has over 35 years of experience in the military, municipal, and K-12 facilities management and holds a Masters Degree in Mechanical Engineering.

#### **Chris Moran**

**Chris Moran** is an engineer and contractor now serving as the Chief Facilities, Maintenance Officer for Miami-Dade County Public Schools, the fourth largest public school system in the country. He is responsible for Maintenance and Capital renewal projects serving over four hundred schools and ancillary facilities in a highly unionized and diverse environment. Prior to his current position he has served as Chief Facilities Officer for Miami-Dade College, which serves over 140,000 students at nine separate locations and offers both 2 year and four year degrees. He has lead major capital programs and reform and restructuring efforts of Facilities operations in those major institutions. In addition, he has specific experience in hurricane disaster recovery (Hurricane Andrews), large scale damage assessment, and settlement negotiations with FEMA and insurance companies.

#### **Steve Young**

**Steve Young** is Chief of the Facilities Management Division for the Indianapolis Public Schools (IPS), the largest school district in Indiana with a student enrollment of over 40,000. The Facilities Management Division is comprised of over 400 craft and custodial employees responsible for the maintenance and repair of 100 district buildings. IPS is in the 3rd year of a 10-year, \$832 million Capital Improvements Program (CIP). The CIP includes the construction of 10 new elementary schools and the renovation of the remaining 70 schools in the district. Before coming to IPS in 1998, Mr. Young was the Manager of Facilities at Fort Sam Houston, the U.S. Army Medical Command Headquarters and Training Center in San Antonio, Texas. He has also served as a Manager of Military Construction for the Army Corps of Engineers in San Antonio. He is a graduate of the University of Kentucky with a B.S. in Engineering and has a Masters in Public Administration from Texas Tech University.



Strategic Support Team

Michael Casserly, Bill Koelm, Chris Moran, Chris Fowler, Steve Young, and Joe Edgens

### **APPENDIX B. ABOUT THE COUNCIL**

The **Council of the Great City Schools** is a coalition of 65 of the nation's largest urban school systems. Its Board of Directors is composed of the Superintendent of Schools and one School Board member from each member city. An Executive Committee of 24 individuals, equally divided in number between Superintendents and School Board members, provides oversight of the 501 (c3) organizations in between Board meetings. The mission of the Council is to advocate for and to assist in the improvement of public education in the nation's major cities. To meet that mission, the Council provides services to its members in the areas of legislation, research, communications, teacher recruitment, curriculum and instruction, and management. The group convenes two major conferences each year on promising practices in urban education; conducts studies on urban school conditions and trends; and operates ongoing networks of senior managers in each city with responsibility in such areas as federal programs, operations and finance, personnel, communications, research, technology, and others. The Council was founded in 1956 and incorporated in 1961, and has its headquarters in Washington, D.C.