INTENSITY, VARIETY, AND ACCURACY IN NONVERBAL CUES AND DE-/ENCODING:

TWO EXPERIMENTAL INVESTIGATIONS

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Paper presented at the at the annual meeting of the

American Educational Research Association,

San Diego, CA, 2004

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Abstract

Nonverbal communication skill, decoding and encoding nonverbal cues effectively, is an important part of social competence. Merely experience in receiving and sending nonverbal cues, however, is not sufficient to improve nonverbal skill. Consequently, a training program was designed to develop nonverbal sensitivity of school administrators and pre-service teachers and to help them to effectively express themselves nonverbally.

Two experimental investigations with school-principals and university students were to test the effectiveness of the program and to investigate psychosocial correlates of nonverbal skill. Results revealed significant improvements in nonverbal perceptiveness, expressiveness, and extraversion. Statistically significant age- and gender related differences and relationships between measures of decoding and encoding ability and psychosocial correlates were found. Recommendations are made for the pre-service and in-service curriculum.

Introduction

One of the important preconditions for successful learning in organizations, as well as a requirement for many professions (e.g., teachers, ministers, administrators, clinicians, business executives) is social competence. A fundamental part of social competence is skill in communication. Thus, an attempt was made to develop an attractive and powerful learning environment in the form of a program for the improvement of social competence in general, and specifically for the improvement of the *accuracy of decoding* and the expressiveness and unambiguousness in *encoding* nonverbal cues which can be used in pre-service as well as in in-service education.

Purpose of Studies

Two experimental studies - one with school principals, another with education students - were conducted to test the effectiveness of the program, and its underlying theory, on nonverbal skill (decoding and encoding abilities), (rigid, imposing) attitudes and personality characteristics (extraversion). The program was also evaluated by the participants. Beyond testing the effectiveness and evaluation of the program, experimental hypotheses were investigated, aiming at confirming, or clarifying inconsistencies of earlier findings: differences between groups, gender effects, relationships between encoding and decoding skill, and selected personality and psychosocial correlates of skilled nonverbal receivers and senders.

Rationale/Review of Research

A fundamental part of social competence is skill in nonverbal communication (Knapp & Hall, 2002, 71f). "We speak with our vocal organs, but we converse with our whole body" (Abercromby, 1968, cited in Argyle, 2002, 151). The ability to receive or to accurately decode nonverbal cues, as well as the ability to send them expressively and unambiguously matter greatly in daily life.

Accuracy of Decoding Nonverbal Cues

Strong research evidence suggests that understanding socially agreed meanings for nonverbal signs and signals is key for effective every day as well as for professional communication (e.g., Rosenthal, Hall, DiMatteo, Rogers, & Archer, 1979; Knapp, 1979; Smith, 1979; 1995; Knapp & Hall, 2002).

Variations in the ability to judge nonverbal communication contribute in important ways to the *quality* of interactions between communicators, in both formal and in informal settings. For example, during the actual process of communication, individuals must continually make judgments about how successfully they are exchanging information. As an audience becomes larger, verbal feedback becomes more limited and the communicator becomes increasingly dependent on nonverbal cues from the audience. This is especially true in formal settings such as those encountered by teachers where "... *continuous feedback that can be matched against*

what a communicator has been attempting to get across tends to improve the effectiveness of communication" (Jecker, Maccoby; Breitrose, & Rose, 1964, 393).

Consequently, the enhancement of the quality of communication might affect the *outcomes* of communication by the interactants' sensitivity to nonverbal signs and signals. For example, supervisors' ratings of professional excellence of clinicians were related to the accuracy in decoding nonverbal signs and signals in 13 studies (median correlation: .20); teaching skill of teachers rated by supervisors correlated significantly with the *accuracy of decoding* or receiving nonverbal cues in three samples (median correlation was .38; Rosenthal et al., 1979, 372). Also, Profile of Nonverbal Sensitivity scores of physicians were positively related to the satisfaction and appointment-keeping records of actual patients (DiMatteo, Taranta, Friedman, & Prince, 1980; DiMatteo, Hays & Prince, 1986; see Knapp & Hall, 2002).

The importance of one's ability to judge nonverbal cues is also evident in research examining personal traits and psychosocial correlates associated with nonverbal receiving ability. Skilled decoders of nonverbal signs and signals are also shown to possess the following personal characteristics: they have been found to be "better adjusted, less hostile and manipulating, more interpersonally democratic and encouraging, more extraverted, less shy, less socially anxious, more warm, more empathic, more cognitively complex and flexible." (Knapp & Hall, 2002, 85). In keeping with possession of these desirable characteristics, skilled nonverbal decoders are more self-monitoring, are considered more popular and sensitive to the needs of others, and report higher levels of warmth and satisfaction in their own personal relationships. (Hall, 1998; Knapp & Hall, 2002;). For selfrated interpersonal success, Rosenthal et al. (1979, 263ff) found consistent and significant positive relationships to nonverbal sensitivity (assessed by PONS) in three samples, but the correlations were small in magnitude. In a sample of college students which might be comparable to the sample of university students in Study 2 of the present report, Rosenthal et al. (1979) found significant relationships between PONS scores and the factor "understanding in friendships" and "making friends more quickly". Also relationships between nonverbal sensitivity and attitudes like dominance or directiveness (rigid, imposing attitudes) and personality characteristics like extraversion have been found over many studies as weak, but statistically significant (Rosenthal et al., 1979; Hall, 1998; Knapp & Hall, 2002). In the studies reported in this paper these findings were replicated in the German context.

The skill of decoding nonverbal signs and signals develops from childhood until ages 20 to 30, and seems to decrease in later ages (Rosenthal et al., 1979; Knapp & Hall, 2002, 85, and the studies reported there). Findings of a study by Liebermann, Rigo & Campain (1988) suggest that decoding skills may be age- and status related and may reflect changes in attention, memory, and perception (Knapp & Hall, 2002, 85); women averaging 62 years were compared to women averaging 22 years in nonverbal sensitivity using the PONS; the scores of the older turned out to be significantly lower. Also, as findings in samples from the USA, Australia, and Canada show, greater professional advancement was associated with lower nonverbal sensitivity. According to this assumption differences in decoding (and encoding) skills by school principals (age: M = 51 years) and university students (age: M = 25 years) were assessed in the studies reported in this paper.

In studies examining traits associated with accuracy in decoding nonverbal signs and signals, one of the most consistent findings was the tendency for women to be more effective decoders than men (Hall, 1998). In about 80% of about three dozen earlier studies and studies on 133 samples using the PONS-test to investigate *nonverbal sensitivity as a main effect of gender* (Rosenthal et al., 1979), it was shown that females tend to be more accurate at nonverbal judging than men (M ES = 0.42s). Knapp & Hall (2002, 97) judged this tendency as follows:

"We reviewed a large number of different correlates of accuracy in decoding and encoding nonverbal cues, among which one of the most consistent is the tendency for females to be more effective communicators as both decoders and encoders."

However, one German study using the PONS-test (reported in Rosenthal et al., 1979), found a tendency of higher nonverbal sensitivity for men (ES = 0.21s). Following on this study Klinzing (1998b; 2003a; 2003b) conducted several investigations with university students using the PONS and other tests (test on decoding emotions from facial expressions, see below), and found *no* significant statistical differences between decoding abilities of men and women. In one of the studies reported here the possible superiority of women on nonverbal decoding abilities was again examined.

Although people can process a multitude of nonverbal cues with relatively high accurateness (Knapp & Hall, 2002), this accurateness might be improved by enhancing the time of observation to give an opportunity to improve an intuitive judgment by analyzing

nonverbal expressions, especially when previous systematic training of decoding skill was provided (Klinzing, 1998; 2003a; 2003b). This finding was also replicated in the present studies.

Training of the Accuracy of Decoding Nonverbal Cues. However, research also indicates (Jecker et al., 1964; Rosenthal et al., 1979) that professional communicators, like teachers, clinicians, or business executives, do not accurately interpret visual cues. On-the-job-training or mere experience in observing and using such nonverbal cues in the process of every day and professional life is not sufficient for improving the communicator's ability to receive and accurately interpret nonverbal aspects of communication (Jecker et al., 1964; Rosenthal et al., 1979; Knapp & Hall, 2002). Research on group differences point out that an active and direct engagement in nonverbal communication is necessary. Certain groups tend to have greater expertise in nonverbal decoding than others: Actors, students studying nonverbal behavior, and students studying visual arts scored significantly higher on the PONS (Rosenthal et al., 1979) than clinical psychologists, and - sadly enough - teachers and business executives achieved significantly lower scores than the other four groups. (Rosenthal et al., 1979; Knapp & Hall, 2002). Also Jecker et al. (1964) found no differences between student teachers, beginning teachers and experienced teachers in the ability of assessing cognitive visual feedback from students. These findings on group differences indicate that systematic training is necessary.

Thus, since the 1920s - in the fields of psychology and education - programs related to the improvement of this important aspect of social competence have been developed and studied for their effectiveness (Rosenthal et al., 1979, Klinzing & Tisher, 1986). Klinzing (2003c) conducted a literature review to determine the most promising methods to enhance nonverbal sensitivity in order to develop a program for the improvement of nonverbal decoding (and encoding) abilities. Findings from **75** studies all suggest that, despite wide variations in the design of studies, time devoted to training, and outcome measures, all contain overwhelming evidence that training can have a positive impact on the *perceptiveness of*, and *sensitivity to* nonverbal signs and signals. The overall effect size (ES) within the 64 findings in which data were sufficient to calculate ES revealed an **M ES = 0.81s** which can be described as a large magnitude of effect (e.g., Dunkin, 1995, 514).

Next, it is important to note that not all instructional designs are equally effective. Studies which made use of *Indirect Training Methods* (Rosenthal et al., 1979; Klinzing & Jackson, 1987) like assertiveness training, transcendental meditation, game-like exercises, assertiveness training, encounter groups, sensitivity training, or traditional coursework achieved small, non-significant gains or even negative results (**M ES = - 0.22s**). The effectiveness of indirect training methods on nonverbal sensitivity is therefore uncertain.

In programs where *specifically designed practice in decoding nonverbal signs and signals* (*discrimination training*) and/or familiarization with techniques for analyzing nonverbal cues was provided, performance could be improved substantially. The overall effect size for this group of training studies was M ES = 0.98s.

Projects using a *combination of techniques* generally achieved significant positive results. These include attainment of theoretical background knowledge, opportunities to acquire behavior and/or discrimination training, and also to practice sufficiently the behaviors previously learned in *microtraining* or *real practice settings*, and processes of intensive feedback (video-recordings, ratings of nonverbal behavior, group discussion). Despite the fact that some training procedures were not aimed at the precise dimensions of nonverbal sensitivity being assessed by the criterion test, the overall effect size was: **M ES = 1.21s**.

Based on these research findings, presentation of theoretical background knowledge, discrimination training, familiarization with techniques for analyzing nonverbal cues, and opportunities to practice the behaviors learned before were included in the present program.

Intensity, Variety, and Accuracy in Nonverbal Encoding

Research inside and outside the classroom on communicating *emotional states*, *attitudes*, and *expectations* has provided evidence for the significance of nonverbal ability in teaching. Students are sensitive to variations *in* and are affected *by* their teachers' nonverbal behaviors on their attitudes, their behavior (e.g., participation, attention), and learning (Woolfolk & Brooks, 1983; Smith, 1979; 1995). Thus, it is important for teachers to be sensitive to their affective nonverbal behaviors and that they become reliable, intelligible, and supportive cues in the classroom. From the body of knowledge relevant to teachers and personnel of other professions involving intensive human interaction, two aspects of nonverbal sending (encoding) were selected as contents for the present training program: The enhancement of

frequency, intensity and variety of the use of nonverbal aspects of communication *and* the subtlety and accuracy of nonverbal expressions.

The Frequency, Intensity and Variety of the Use of Nonverbal Aspects of Communication. The more frequent (but still meaningful) use of nonverbal behavior or a higher level of nonverbal expressiveness during speech is investigated and discussed as an ingredient of broader or more general, sometimes unscientific, strange, elusive, or vague terms like "charisma", "buoyancy", "skill in speech", "drive", or "enthusiasm" (Rosenshine, 1970; Friedman, Prince, Riggio, & DiMatteo, 1980; Klinzing, 1984).

Much of what is meant, for example, by "*charisma*" can be understood by nonverbal expressiveness. Studies which used the *Affective Communication Test* (ACT), a self report measure developed by Friedman et al. (1980), documented that people who were more expressive, were perceived as more likable while meeting new people and were able to influence others' mood, they had lectured to groups of people, had been an elected official of an organization, had theatrical experience, had opted or were selected for employment that involved working with and influencing people, or had worked as a sales person. Relationships between ACT and personality traits revealed significant findings for affiliation, extraversion, exhibition, and but also for dominance (Friedman et al., 1980a; Friedman, Riggio, & Segall, 1980; Friedman & Riggio, 1981; Friedman, Riggio, & Casella, 1988).

Also in research on teaching the more frequent use of nonverbal behavior or a higher level of nonverbal expressiveness was often investigated and discussed as an ingredient of more general terms like buoyancy, drive, energy, variation of stimuli, or enthusiasm.

In early research on teacher characteristics, reviewed comprehensively by Barr (1948), more than 900 findings of about 150 studies were clustered into 67 aspects. Only for the relationship of 13 of these (assessed with ratings, personality tests, "consensus of opinion", student teaching ratings, inservice ratings, and pupil growth), positive and consistent results were found. Among these 13 characteristics were three, depicted as "buoyancy" (containing: optimism, enthusiasm, cheerfulness, gregariousness, fluency, talkativeness, sense of humor, pleasantness, carefreeness, vivaciousness, alertness, animation, idealism, articulativeness, expressiveness, wittiness), "skill in speech", and "drive", for which, with only one exception, 52 positive results could be found. Also, the findings of studies published after the review of

Barr in the US (e.g., Chambers, 1973; Romine, 1974;) and in Europe (e.g., Aibauer, 1954; Löwe & Preuss, 1966; Keilhacker, 1967; Baumgärtner, 1969; Fippinger, 1969; Seifert, 1974) identified consistently qualities such as interestingness, vitality, enthusiasm, engaged activity etc. as important characteristics of effective teaching, or as being related to desired pupil outcomes like lowered pupil anxiety, increased interest, development of initiative, and student ratings of teacher effectiveness (Solomon, 1966; Fittkau, 1969; Müller-Wolf & Fittkau, 1971; Seifert, 1974).

Following the research tradition that began in the early 1960s, when teaching effectiveness was no longer seen as a function of some teacher characteristic, but as a function of what the teacher is actually doing in the classroom (see e.g., Gage, 1963; 1972), energy, enthusiasm, stimulation, animation, and expressiveness have again been studied, now as an aspect of teaching behavior. Some of these studies helped determine which specific behaviors are comprised in enthusiastic, stimulating, and animated teaching.

Rosenshine (1968; 1970; 1971; Rosenshine & Furst, 1973) reviewed the "state of the art" in this field for 13 studies conducted till 1970. Rosenshine (1970, 510).concluded:

"In summary, the results of high-inference studies provide evidence that ratings given to teachers on such behaviors as "stimulating", "energetic", "mobile", "enthusiastic", and "animated" are related to measures of pupil achievement. The results of low-inference studies suggest that the frequencies of such variables as movement, gesture, variation in voice, and eye contact are related to pupil achievement."

In his comprehensive research review *Teaching Behaviours and Student Achievement* (1971), Rosenshine reviewed about 70 studies containing 150 findings about the relationship between teaching behaviors and student achievement, clustered them into 41 groups, and ranked the clusters according to the statistical significance, consistency of findings, and size of correlation; "enthusiasm" appears in the *third place* (after clarity of presentation and variability).

This impressive positive pattern continues in research reviews after that of Rosenshine. Klinzing (1984) reviewed 36 studies. Positive relationships of animating, expressive nonverbal or enthusiastic teaching behavior and *direct observable*, *productive pupil behavior* were found in one correlational study: Ryans (1960) found a positive relationship of stimulating (vs. dull) teaching behavior and alert, responsible, confident, and initiating pupil behavior. Also, in training studies, some directly observable desired pupil behaviors like ontask behavior of students (Gillett & Gall, 1981; Denight & Gall, 1989), attention, interest (Klinzing, Fitzner & Klinzing-Eurich, 1983), and positive nonverbal interactions (Raymond, 1973) could be achieved as an outcome of successful nonverbal behavior training.

The relationship between energetic, enthusiastic teacher behavior and *pupil attitudes* and/or *pupil/student ratings of teacher effectiveness* was studied in four correlational and 11 experimental studies. While in **correlational studies** - with one exception (Solomon, Rosenberg & Bedzek, 1964, r = -0.02) - high positive and significant results were obtained (Good & Grouws, 1975, r = 0.47; McConnell, 1977, r = 0.34; Evertson, Brophy, & Crawford, 1978; Evertson, Anderson & Brophy, 1978, r = 0.48), a positive influence of enthusiastic or expressive nonverbal behavior on student attitudes could be revealed in only eight experimental studies (Mastin, 1963; Breed, 1971, study 1; Ahlbrand, 1976; Ware & Williams, 1975; Kaufman, 1976; Williams & Ware, 1977; 1976; Wyckoff, 1973). Non-significant results were found in the studies 2, 3, and 4 of Breed (1971). Also in four additional training studies positive results were obtained for attitudes or student ratings of teacher effectiveness (Raymond, 1973; Bettencourt, 1979; Gillett & Gall, 1981; Denight & Gall, 1989).

In 15 correlational and 18 experimental studies the relationships between enthusiasm, nonverbal nonverbal expressiveness, or single behaviors and measures of pupil/student/audience achievement were investigated. Out of the 15 correlational studies positive significant findings with at least one measure of achievement were obtained in 12 studies (McCoard, 1944; Kleinman, 1964; Solomon et al., 1964; Conners & Eisenberg, 1966; Wallen, 1966, studies 1 and 2; Fortune, 1967; Rosenshine, 1968; Borg, 1975; Armento, 1977; Evertson et al., 1978; McConnell, 1977). In only four studies non-significant or negative results were obtained (Unruh, 1968; Brophy & Evertson, 1974; Good & Grouws, 1975). An estimated size of "enthusiasm/expressiveness" - achievement correlation was r = 0.28. This effect is considered as moderate (e.g., Dunkin, 1995), and it is therefore comparable with other variables found to be related to pupil achievement, like clarity, variability (Rosenshine, 1971) or "indirectness" (Glass, Coulter, Hartley, Hearold, Kalk, & Sherrez, 1977). Taking only the investigations in which the variable under study was nonverbal behavior or at least where it contained expressive nonverbal behaviors in the manuals for observer training (McCoard, 1944; Solomon et al., 1964; Rosenshine, 1968; Unruh, 1968; Brophy & Evertson, 1974; Borg, 1975; Good & Grouws, 1975; Evertson et al., 1978), a smaller but even important average correlation of r = 0.20 could be calculated. This was to be expected, since expressive nonverbal behaviors are only part of the broader concepts like stimulating, energetic, active, and enthusiastic teaching behavior (r = 0.37).

The positive findings of these correlational field studies are supported by most of the *experimental studies*. In three studies, positive indications for modes of nonverbal emphasis devices (as part of the structuring capacity of nonverbal expressiveness) were established (Woolbert, 1920; Jersild, 1923; Ehrensberger, 1945). Furthermore, significant positive effects were obtained in studies in which a frequent use of gestures (Gauger, 1951, reported by Rosenshine, 1970), enthusiasm (Mastin, 1963), dynamic nonverbal teaching behaviors (Coats & Schmidchens, (1966), (occasional) gaze (Breed, 1971, study 1), high enthusiasm (Ware & Williams, 1975; Williams & Ware, 1977), dramatic active behaviors (Kaufman, 1976), high rates of eye-contact, gesturing, dynamic voice tone (Driscoll, 1969), and frequent teacher gaze (Otteson & Otteson, 1980, studies 1 and 2) were contrasted with purposeful indifferent, static behavior in which the qualities under study were absent. A meta-analysis of findings by Abrami, Leventhal, & Perry (1982), integrating findings of 12 studies on the "Dr. Fox Effect" (use of expressive verbal and nonverbal behavior while lecturing) came to similar conclusions, especially when this meta-analysis was re-analyzed.

In some training studies also student achievement was assessed as one outcome of nonverbal behavior training. The findings for pupil achievement, however, revealed that this is not clearly a "pay-off" in the training studies reviewed here. Significant results to student ratings of teacher effectiveness were found in the study of Raymond, (1973, see also above), only positive (non statistical significant) trends were achieved in the studies of Hodge (1972), Pierce & Halinski (1974), and Bettencourt (1979), a significant negative effect of the training to achievement was obtained by Young (1973). These findings imply that the pay-offs referred to achievement can only be expected if nonverbal behavior is appropriately used, and in appropriate contexts.

Findings of studies which do *not* support the use of expressive nonverbal behaviors indicate that attention and motivation (as mediating links) were induced by either *content perceived as interesting to the pupils/audience* or externally imposed *incentives* (Breed, 1971, study 2; Williams & Ware, 1976; Bettencourt, 1979; Land, 1980) which substituted for the function of expressive nonverbal behavior; therefore, in these cases expressive nonverbal behavior played only a minor role. Other studies where no relationships to some outcome were found show that expressive nonverbal behavior plays an important role only in contexts

where verbal instruction of the teacher is the only source of information. Expressive nonverbal behavior was again shown to be of little importance in studies where the method of instruction was inquiry or classroom discussion supplemented by interesting written and/or audio-visual materials (partly Borg, 1975; Bettencourt, 1979), and the objectives of instruction were primarily tool skills (reading, writing, arithmetic) which are learned effectively in early elementary grades through instruction-practice-feedback sequences (Brophy & Evertson, 1974; Good & Grouws, 1975). This assumption is supported by the size of the average correlation coefficient for grade levels K - 5 (r = 0.21; Wallen, 1966, study 1 and 2; Conners & Eisenberg, 1966; Brophy & Evertson, 1974; Borg, 1975; Armento, 1977; Evertson et al., 1978; Good & Grouws, 1975) and grades 6 - 12 (r = 0.34; McCoard, 1944; Rosenshine, 1968; Unruh, 1968; McConnell, 1977; Evertson et al., 1978). This difference is comparable to the difference between the average correlation coefficient in investigations where the variables under study are, or at least contain in the most part, expressive nonverbal behaviors: the average expressive nonverbal behavior-achievement correlation in studies conducted in grades 2 - 6 was r = 0.11 (Brophy & Evertson, 1974; Borg, 1975; Good & Grouws, 1975) and the average correlation coefficient in studies conducted in grades 7 - 12was r = 0.24 (Mc Coard, 1944; Solomon et al., 1964; Unruh, 1968; Rosenshine, 1968; Evertson et al., 1978).

In four studies there are indications that *too much use of expressive nonverbal behavior* might detract attention from content and produces no or negative effects (Breed, 1971, study 1; Wyckoff, 1973; Young, 1973; Brophy & Evertson, 1974). The negative findings of two other studies (Breed, 1971, study 4 and 5) in which effects of eye gaze during videotaped lectures were studied, indicate that eye gaze loses its effect in attracting attention when the lectures are videotaped.

The mixed results of the study of Unruh (1968) cannot be explained on plausible or theoretical grounds; the contradictory findings may be due to methodological problems (see Rosenshine, 1970).

In conclusion and confirmed by some training studies, in order to be successful the content of a training program should consider the context in which expressive nonverbal behavior is most productive. In contexts where the spoken word is the sole or the major source of information, where the teacher's style is didactic in whole class teaching (vs.

fostering pupil discussion or pupil inquiry along with audio-visual materials or teaching tool skills via instruction-practice-feedback sequences), in which also the content of instruction is *not* perceived as interesting to the pupils/audience, or novel or unusual curriculum materials are *not* used, and in which externally imposed incentives are *not* given, expressive nonverbal behaviors play an important role. Thus, the teaching model most suitable for a training of nonverbal expressiveness seems to be the expository teaching/lecturing model. Also important is to design the practice sessions in a way that an overuse of expressive nonverbal behavior which can detract attention from contents can easily be corrected. A peerteaching-microteaching format is not only easy and economical to carry out but also provides the opportunity for a well considered feedback and reflection on the appropriate use of nonverbal presentation skills.

Accuracy and Subtlety of Nonverbal Expressions. Overlapping and complementary with intensity and variety of nonverbal encoding are the *accuracy* and *subtlety* of nonverbal sending. Face to face interaction offers the opportunity to send more than one message at a time through nonverbal and verbal modes of communication. Because the nonverbal modes are conveying - as a result of their intrinsic coding - more impressive information, they carry more weight than the verbal ones, at least in some contexts (Burgoon, 1980; 1985). Different nonverbal signals (e.g., vocal signals - kinesic signals) as well as verbal and nonverbal messages can vary in the consistency with one another. Nonverbal cues can be substituting, repeating, complementing/amplifying, (e.g., intensifying, supporting, making clear, illustrating), completing, elaborating – modifying – or even contradicting each other and the verbal contents.

When nonverbal modes repeating, complementing, completing are or elaborating/amplifying the verbal contents then the complete message is easier to decode in all of its functions, its para-semantic, para-syntactic, para-pragmatic (Scherer, 1979) as well in its interaction-regulation functions. In its parasemantic function high consistency of nonverbal and verbal messages generally enhance the clarity (are also therefore easier to decode), impressiveness, credibility, and recall of messages (e.g., Knapp & Hall, 2002). Also in its para-syntactical functions (emphasis, segmentation, and synchronization, Scherer, 1979), high accuracy, i.e., consistency of nonverbal cues to the verbal syntax (providing punctuation, displaying structure and emphasis), helps to clarify the meaning of verbal contents, has positive effects on the perception, processing, and storing of information (Klinzing, 1984). In its interaction-regulating function unambiguous nonverbal messages enhance attentiveness and participation in a group and reduce confusion, dysfunctional behavior, and disorder (Woolfolk, 1978; Woolfolk & Brooks, 1983; Argyle, 2002; Knapp & Hall, 2002).

In the para-semantic, para-syntactic, and para-pragmatic functions slight discrepancies between nonverbal channels and/or between verbal contents and nonverbal cues, however, may also contribute to the subtlety and differentiation, thus to the accuracy, of a message. So, inconsistencies between verbal and nonverbal modes of communication can produce positive effects. By nonverbally expressing emotions, attitudes and intentions to what is being said, nonverbal cues can frame, i.e., provide a continuous commentary to the verbal message. As such they, a nonverbal message about the message, may not only assure and support, but also qualify, modulate (e.g., weaken or intensify according to rules of a specific situation), question, even negate or invalidate, thus modifying verbal messages; they may, for example, indicate whether the verbal contents are meant to be matter of fact, serious, funny, suspicious etc. The verbal expression of friendliness/positivity in conjunction with nonverbal firmness/negativity expresses verbally the affiliated interpersonal relationship and also that the message is meant to be serious and concerned (Woolfolk, 1978; Woolfolk & Brooks, 1983; Knapp & Hall, 2002). Quite the contrary, such a mismatching can take the edge off or even invalidate the verbal message. A serious warning may not be taken seriously and be ignored when it is nonverbally expressed in a too friendly manner. Furthermore, communicators may pepper their messages with verbal-nonverbal contradiction, like in irony, sarcasm or cynicism, or humor.

Furthermore, nonverbal cues add not only information to the verbal message and therefore differentiating or modifying it, but also convey information about the personality dispositions, emotions, attitudes and intentions regarding the communication partners, the subject, and the situation. This may contribute to the clarification of communicators' viewpoints, and allow a deeper understanding and empathy among the interactants.

In this way nonverbal incongruent or even contradictory messages - when judiciously and sparingly used – may contribute to the subtlety/fine-tuning of communication, thus to the accuracy of messages, enhancing the impressiveness and interestingness of communication. Even when para-semantic and para-syntactical mismatching produce temporary misunderstandings and may sometimes compete with the clarity of information, they are not

harmful, because they can immediately and easily be resolved by context or by additional information provided by the communicators.

However, when nonverbal messages are continuously/enduringly incongruous or conflicting with the verbal messages, or are even common style of communicating, especially when they are combined with negativity, they may create confusion and uncertainty in the interacting partners, and may probably create reactions of displeasure, withdrawal, or even hostility, - perhaps producing more serious harm in close relationships (Knapp & Hall, 2002).

The importance of one's unambiguousness of nonverbal sending is evident in research on the accuracy of nonverbal encoding and psychosocial correlates. To try not to express nonverbal cues are interpreted as dullness, withdrawal, uneasiness, aloofness, or deceptiveness (DePaulo, 1992; Knapp & Hall, 2002). Highly accurate senders in posed nonverbal encoding made an impression of greater expressiveness, confidence, and likeability and, among males, used more fluent speech, body movement and smiles (Riggio & Friedman, 1986). Accurate, unmistakable senders also were found as more extraverted, dominant, and exhibitionistic (Friedman et al., 1980). High self monitors are better able to encode emotions in facial and vocal expressions (Snyder, 1974; Knapp & Hall, 2002). Physicians who were more skilled in expressing emotions through the voice also received higher ratings of satisfaction from their patients (DiMatteo, 1979; Knapp & Hall, 2002, 91), marital happiness was found to be related to the accuracy of sending nonverbal messages through the face among men (Noller, 1980; Noller & Gallois, 1986; see Knapp & Hall, 2002, 91), and attentiveness, participation in classrooms and even achievement was enhanced (Woolfolk, 1978; Woolfolk & Brooks, 1983).

Besides the intensity of nonverbal expressions, *accuracy in encoding* is a desirable skill. There is some evidence, that accuracy in encoding and nonverbal expressiveness are related. Not only correlational studies (Riggio & Friedman, 1986) indicate this relationship (see above), but also training studies in which the successful enhancement of nonverbal expressiveness could be achieved, an improvement of clarity of presentation could be observed at the same time (Klinzing et al., 1983; Klinzing, Kunkel, Schiefer & Steiger, 1984; Klinzing, 1988a; 1988b). Accuracy of encoding in the sense of the sending of *multiple-tracked messages without interferences* was included as one objective of the program in the

expectation that increasing nonverbal expressiveness would have an effect on the accuracy and subtlety of nonverbal sending.

No studies could be located for differences between younger and older adults in expressiveness and accuracy of nonverbal encoding. Knapp & Hall (2002, 90; see also Hall, 1998) report several studies which revealed that women manifest a greater nonverbal encoding skill than men, both posed and spontaneous (e.g., Zaidel & Mehrabian, 1969; Buck, Miller, & Caul, 1974; Friedman et al., 1980; Berenbaum, & Rotter, 1992; Wagner, Buck, & Winterbotham, 1993), at least in facial accuracy and expressiveness. As cited above, the authors found gender effects for decoding as well as for encoding abilities as the most consistent tendency in present research. In a highly controlled training study, however, Schiefer, Kunkel, Steiger, Revenstorf, & Klinzing (1984) found no statistical differences between men and women in nonverbal expressiveness. Thus, gender effects in nonverbal expressiveness were examined in *Study 2* of this paper.

Nonverbal decoding and encoding are discussed so far as separate skills. In face-to-face communication interactants are decoding and encoding nonverbal cues simultaneously. Are receiving and sending skills related as parts of a general communication ability? If this is the case, then decoding and encoding skills would be related. Knapp & Hall (2002, 92) reported findings from about a dozen studies and found positive, weak as well as negative relationships. The authors concluded:

"Evidence is extremely mixed on whether being a good decoder implies being a good encoder. It does not necessarily follow that proficiency in one skill (encoding or decoding) makes one proficient in the other, although sometimes this is the case. Skill in one area may detract from proficiency in another." (Knapp & Hall, 2002, 98).

The present project offered the opportunity to replicate findings obtained in these earlier studies.

Although encoding and decoding might be different skills, accuracy, unambiguousness of communication can be seen as inextricably connected to both the sender and receiver. Sensitivity to nonverbal cues *and* in nonverbal expressiveness and clarity of nonverbal sending are reflected in the degree to which a common perception of the behavior exhibited is held by sender and receiver. But, reduction of the discrepancy between experienced and observed performance requires not just change in perception, but also in behavior. This idea is

- at least partly - reflected in the concept of "Self-Realism" as an important base for the facilitation of behavioral change (Fuller & Manning, 1973).

Thus, the enhancement of the degree of nonverbal expressiveness and of accuracy (unambiguousness/self-realism) was stated as an objective of the training program because it is a basic social competence, a precondition or even a requirement for changing performance and a reflection on accurate sending.

The Training of Nonverbal Expressiveness and Accuracy. As with nonverbal sensitivity, nonverbal expressiveness is usually acquired in daily life and in on-the-job-training. Because this is seen as insufficient for professions involved in human interaction, programs of systematic training have been developed, tested for their effectiveness, and evaluated. In their research review, Klinzing & Tisher (1986; update, Klinzing, 1999; Klinzing & Gerada Aloisio, 2004) integrated 39 studies on the effectiveness of training programs by meta-analysis. In 12 studies the performance tests were conducted in scaled down situation, in 22 studies in real classrooms. Nine studies tested particular program components. 24 of the 36 training studies reported positive gains (in 18 these positive findings achieved statistical significance), three negative results (one achieved statistical significance), and seven no effect. From 22 studies an overall effect size of **ES = 0.64s** could be calculated.

In projects in which the performance tests were conducted in *scaled down settings* (12 studies) no or negative findings were found. For 15 projects in which the performance was assessed in *actual classrooms* (22 studies), positive gains were reported (12 achieved statistical significance; $\mathbf{ES} = 0.73s$). In two studies (Collins, 1978; Klinzing, Fitzner, & Klinzing-Eurich, 1983) the persistence of the training effect could be observed still after two or three months.

It is appropriate to note that both preservice and inservice reacted favorably to the training programs (where it was assessed) and, on the basis of the effect sizes for the studies involving each group, the training programs can be considered to be equally effective for both, experienced teachers and inexperienced teachers.

As for the improvement of accuracy of decoding (see above), the effectiveness of programs using *indirect training approaches* on nonverbal expressiveness (like sensitivity training) is still uncertain.

Although there has been considerable variation between the projects with respect to their design and the outcomes measured, by and large the research indicates that, when three and preferably more of the following components, namely presentation of theoretical background knowledge, modeling/discrimination training, sufficient opportunities for focused practice, and focused, intensive feedback, are included in a training program, the quality and quantity of the teachers' nonverbal behavior can be enhanced. The most successful training programs like those of Raymond (1973), Collins (1978), Bettencourt (1979), Gillett & Gall (1981), and Denight & Gall (1989) all integrated these components of sufficient duration/intensity into a training program. From these five studies an effect size of ES = 2.36s can be calculated, while the other studies which also assessed the training effects in real classrooms achieved only an effect size of ES = 0.13s (all studies except these five studies ES = 0.23s). A short training period, too few opportunities to practice, or the use of indirect methods, can reduce the effectiveness of a program. For the development of the training program reported here these findings have been taken into consideration.

Furthermore, it could be demonstrated that improvement could be achieved not only in behaviors directly related to the training objectives (nonverbal expressiveness) but also in broader dimensions like energy, enthusiasm, and encouragement, and in some directly observable pupil behaviors (like on-task behavior, attention, and interest). Also, positive findings were obtained for pupil attitudes and for student ratings of teachers' effectiveness. (As mentioned above, none or even negative findings have been obtained for pay-offs like pupil achievement in these training studies (Klinzing & Tisher, 1986; Klinzing, 1999).

The review of Klinzing (1999) and Klinzing & Gerada Aloisio (2004) contains 11 additional studies conducted by Klinzing and his associates. In these studies considerable effects of the training program were achieved (ES = 1.45s). Also, it was demonstrated that improvement could be achieved not only in behaviors directly related to the training objectives but also in broader dimensions like social climate, interest and clarity of the presentation, persuasiveness, and assertiveness. Again, the effectiveness of programs using

indirect training approaches on nonverbal expressiveness (like sensitivity training, assertiveness training, or game-like exercises) remains still uncertain given its research base.

Klinzing and associates designed training programs by integrating components of laboratory experiences in teacher education and their different functions (Cruickshank & Metcalf, 1990; Metcalf, 1995; Klinzing & Tisher, 1993) using the framework of "Interacting/Teaching as Experimentation" (Klinzing & Floden, 1990, 177):

"The perspective of teaching as experimentation assumes that improvement of practice and understanding of the nature, function, and worth of practices will occur simultaneously as a mutual inspiring, interactive process. In other words, this paper reflects the belief that improvement of theoretical understanding, practical knowledge, and performance happens as an interaction between, on the one hand, extensive acquisition of knowledge, skills, and techniques and, on the other hand, focused, reflected experience."

From this frame of reference the successful training of manifest and narrowly defined actions can flow on consequentially not only to improve broader dimensions like "clarity" or "unambiguousness" of sending but also to influence global personality constructs like attitudes and personality characteristics (e.g., via feedback loops, Klinzing & Jackson, 1987).

So for the studies reported here, it was assumed that an improvement of nonverbal decoding and expressiveness would flow on to changes in directiveness (imposing, rigid attitudes) and extraversion.

Based on their findings, Klinzing & Tisher (1986), Klinzing (1999), and Klinzing & Gerada Aloisio, (2004) recommended training to broaden teachers' repertory of nonverbal behavior (besides improving perception) and to promote their expressiveness and their flexibility in coping with a variety of different situations. For this training the *tasks* to be mastered should be divided into components which are to be learned stepwise, practiced and gradually integrated. Derived from the most successful studies reviewed and according to this task design, the authors suggested an *instructional strategy* that provides for each of the subtasks the following components: provision of theoretical background knowledge, skill acquisition exercises/discrimination training, and opportunities to practice repeatedly the skills learned before in experimental/laboratory settings with informative feedback focusing on positive changes supplied by recommendations for successive attempts.

No studies could be located which aimed at accuracy of encoding. For the program presented here it was hoped that the enhancement of expressiveness will improve also nonverbal *accuracy in sending* (see above).

The Program

Enriched by past research on nonverbal sensitivity, nonverbal sending, and educational techniques for the improvement of nonverbal skill, a training program was developed for a Teaching/Interaction Laboratory.

Objectives of the Program.

The program was directed at six objectives:

- 1. to improve *Decoding Skills*, i.e. the accuracy of decoding nonverbal cues;
- 2. to improve *Encoding Ability* by enhancing intensity, variety in the nonverbal functions of expressing emotions, conveying interpersonal attitudes, framing verbal messages, as well as in the para-linguistic and para-syntactic functions, and in the regulation of interaction (in the dimensions of *expressiveness* and *other orientation*);
- **3.** to increase Accuracy and Subtlety in De-/Encoding (multiple tracked messages without interferences), or Self-Realism (increase of congruency between experienced and observed performance);
- **4.** to change attitudes (Directiveness: *imposing, rigid attitudes*) and personality characteristics (*extraversion*);
- 5. to achieve a positive attitude to the training and its components.
- 6. to acquire background knowledge on nonverbal behavior and training methods to improve nonverbal skill for subsequent training on-the-job after the end of the course (not tested yet!)

The Contents of the Program

According to the research sketched above training programs are successful if their contents are organized into sub-tasks which can be acquired in steps. Thus, the contents of the present program were arranged according to tasks and components. They were divided first according to areas which belong together from the aspect of production: into non-vocal (kinesics) and vocal behavior; secondly, these areas were again divided into three sub divisions according to the domains of functions - the affective, regulative, and cognitive domain; thirdly, they were divided into seven specific functions of nonverbal behavior: expression of emotions, attitudes, presentation of one's own personality, affective framing of verbal messages (affective domain); group management (regulative domain); para-semantic substituting/complementing, elaborating, modifying, contradicting - and para-syntactic emphasis, segmentation (cognitive domain). These functions were then related to expression modes in which they are manifested in different degrees of intensity (facial expressions, gaze, gestures, posture, and proxemics). Following the analytical/technical skills approach (Gage, 1972), the resulting sub-components were finally decomposed and described in terms of their low inference constituents, skills and the skill clusters involved, because concrete descriptions of such behaviors support an effective acquisition of cognitive representations which guide action (Bandura, 1979; 1986).

Derived from this structure the program has consisted of three parts:

Part I dealt with the affective functions of *non-vocal* nonverbal behaviors (kinesics): expression of emotions, interpersonal attitudes, presenting one's personality to others, and affective framing of the verbal message; regulation functions were included in this part because of practical reasons. (Duration: *Study 1*: 365 minutes, *Study 2*: 690 minutes).

Part II of the program dealt with the cognitive functions of kinesics: parasemantic and parasyntactic functions. (Duration: *Study 1*: 180 minutes; *Study 2*: 255 minutes).

Part III of the program aimed at the improvement of *vocal* nonverbal behavior (voice delivery). Vocal behavior can fulfill all of the functions to about an equal degree (Duration: Study 1: 180 minutes; *Study* 2: 240 minutes).

In the *introductory and in the final session as well as during the training*, theoretical background information was provided with regard to the theoretical and empirical bases of the program: the contents of the program (research on nonverbal aspects of communication) and the approach to systematic training, the methods used, the program organization, and the experimental study carried out in the course (*Study 1*: 45 min.; *Study 2*: 210 min.). Also, recommendations for subsequent training on the job, including those for further reading, were given (*Study 1*: 30 min.; *Study 2*: 90 min.).

The training was followed by a performance test (= posttest; see below), tests on nonverbal sensitivity, personality inventories, and attitude tests. An end-course questionnaire was administered to the participants who also gave their opinions on the program and its elements in written and/or oral form. (*Study 1*: 210 min.; *Study 2*: 300 min.).

To the training and testing, about 155 (*Study 1*) or 240 minutes (*Study 2*) for pauses must be added.

Structure and Components of the Training Program

To achieve these ambitious and long lasting objectives and to cover the enormous amount of contents in a relatively short time, a program was designed using a Teaching/Interaction Laboratory approach. Various laboratory experiences were developed as on-campus activities, as an addition to the traditional mainstays of the education for professions requiring intensive human interaction (lecture and coursework, the traditional methods of induction: on-the-job training, apprenticeship etc.), namely model demonstrations, protocol materials, discrimination training, case-method, critical incidents, simulation, microteaching, and reflective teaching laboratories (for a review see Copeland, 1982; Cruickshank & Metcalf, 1990; Klinzing & Floden, 1990; Klinzing & Tisher, 1986; 1993). These laboratory experiences aim at providing a set of experiences "to bridge the gap between principles and practices" (Copeland, 1982, 1008).

Different functions have been attributed to these laboratory experiences: *skill acquisition, hypothesis generation and decision making, skillful execution of behavior, and reflection.* All of these functions or processes are well established in the literature. Each process can make an important contribution to the education of teachers and other professionals, within the area to

which it is addressed. Previous discussions of these processes consider the contributions each makes to important aspects of communication and teaching. But the literature has not included discussions and efforts of how these potentially complementary contributions might be integrated. Such an integrated approach may strengthen the effectiveness and value of training programs. To integrate these processes into a program to improve nonverbal skill, the framework of "teaching/interacting as experimentation" (see above) was used (Coladarci, 1959; Zifreund, 1966; Strasser, 1967; Bishop, 1970; Shavelson, 1976; Semmel & Englert, 1978; Klinzing, 1982; Klinzing & Floden, 1990). From the techniques mentioned above those effective approaches were selected which fitted the prevailing conditions (time, rooms, sets of equipment and personnel available, number of participants etc.), and the content of the training (nonverbal decoding and encoding). These, then, were integrated into a comprehensive training program (Study 1: two days, 20 hours; Study 2: three and a half days, six to eight hours a day, see below). It was expected that the simultaneous enhancement of the interrelated and overlapping processes, assumed by developers and researchers as crucial to effective communication and teaching (and therefore worth improving in teaching/interaction laboratories individually) and integrated by the framework of interacting as experimentation, would have large constructive effects and help to prepare skillful and reflective practitioners an objective endorsed by prominent educators from Dewey (1904) to Berliner (1985).

This frame of reference was used to identify the interrelated processes and the abilities contributing to effective nonverbal communication.

Thus, the learning process for each of the three parts and within the parts of the program is based on the following components (see Klinzing & Floden, 1990, 178f):

Acquisition of Background Knowledge. This was made possible by formal instructions including lectures, readings, and discussion in small and large groups (based on written materials, about 100 pages), with focus on nonverbal processes. They were provided at the beginning and end of the training and in the respective parts of the training program. According to Klinzing & Floden (1990) the acquisition of background knowledge provides an overall framework of purposes, concepts, and their relationships, necessary for planning, interpreting, and evaluating nonverbal events. The program tried to incorporate the best evidence available about which concepts are important and about which sorts of nonverbal actions and reactions are most likely to lead to which consequences, under which contexts and circumstances. This framework should guide understanding, reflection on possible hypotheses, and provide the substantive basis for determining whether a given hypothesis is promising for improving communication. Since knowledge, insights, even attitudes which are acquired through reading or formal coursework do not lead to appropriate related performance (e.g., Aspy, 1972; Cohen, 1973; Evertson, Brophy, & Crawford, 1975; Klinzing et al., 1983;

Rosenshine, 1971; Tausch & Tausch, 1977), the aim was to link effectively theoretical knowledge to concepts of important nonverbal features, to guide analysis and to carry out actions skillfully. Also information was provided on the program-design, the training methods used, and their use for the improvement of nonverbal skills after the formal training course.

Ability to Understand and Use Concepts as Organizing Tools: Discrimination Training, Skill Acquisition Exercises, Symbolic Modeling, and Simulations. Besides background knowledge interactants also need to be able to use concepts as organizational, analytical tools, when they are engaged in (or observing) communication processes. They must learn to recognize the key interaction patterns and to analyze them in terms of concepts. Once they can recognize these patterns, they can see how the immediate situation in a group fits with their background knowledge and thus generate promising hypotheses about what to do next. Furthermore, they must acquire cognitive representations that guide action. For both purposes lectures with pictures and life demonstrations focused on specific behaviors (symbolic and perceptual modeling). In addition, trainees were familiarized with techniques for the analysis of nonverbal cues. A program (Klinzing, 2003b) on decoding emotions from facial expressions was especially used for this purpose. Furthermore, decoding exercises, and skill acquisition exercises were offered. The latter should develop nonverbal skills by mimicking behaviors from the respective repertoire of each of the communication modes (e.g., facial expression, gesturing), by delivering news, fairy tales, reciting the alphabet or reading numbers in different emotional states in partner or group work; furthermore, the trainees were asked to identify nonverbal skills on the video recordings of practice sessions during the feedback phases.

Hypothesis-Generation and Decision Making: Simulation, Development of Alternatives. The capacity for generating and testing hypotheses is the core of interacting as experimentation. Hypotheses about the consequences different lines of action will have for the individual interactant as well as for the overall course of the communication processes draw on the preceding knowledge and skill in formulating possibilities for action that seem most likely to help interactants most effectively to promote the aims and goals of a particular situation with a particular group of participants. Simulations of daily situations and the development of alternatives to the behaviors executed in the microtraining during the feedback sessions (Zifreund, 1966) were offered in the program.

Capacity to Carry Out Actions Skillfully: Practice in Laboratory Settings. Background knowledge, concepts used as analytical and guiding tools, and promising hypotheses will do little to help interactants to express themselves nonverbally, unless they have the ability to carry through the actions that seem indicated, and to carry them through with the skill needed to make them match the interactants' conception and intentions. The knowledge and abilities discussed so far are important preconditions, but are not enough in themselves. Skill in both thought and action is necessary for interacting as experimentation. Either, alone, can bring only well-considered fumbling or thoughtless action. To carry out skillfully the actions suggested by the hypothesis includes acquiring and refining skills and learning how to use them appropriately and effectively. Improvement in performance requires some form of practice. To make best use of interacting as experimentation, the settings for practice should - at least initially - be constrained, experimental, so that trainees can introduce controlled, planned variations and obtain focused feedback on their effects. Thus, for each part of the training program and its goals, practice in experimental settings, in a laboratory format, in groups of five to six peers (duration five to 10 minutes) were offered to the trainees. For part I of the program they consisted of conducting a conversation (e.g., the exchange of gossips, or narration of fairy tales), for part II in delivering an oration from a given manuscript, and for part III in presenting difficult to read fables and interpreting them nonverbally from different points of view. For each microtraining session intensive and informative feedback by videotape recordings, structured observation by the participants, and discussions were provided.

Ability to Learn from the Execution of Behavior: Reflective Discussions. To learn from the execution of behavior in the practice session in laboratory format is essential for improving the trainees' thought and action. It involves assessing whether the interactants have carried out the actions effectively and appropriately, reflecting on and evaluating the consequences of that action, and using that reflection as one basis for the next cycle of hypothesis-generating and testing. These discussions were conducted in small groups reflecting on the execution of behaviors and their consequences in the microtraining during the feedback sessions.

The first two abilities are primarily cognitive; the last combines cognitive processes with action. The capacity for generating hypotheses bridges thought and action. Hypotheses come primarily from knowledge and analysis of the situation, and can then be thought through and tested in action (see Klinzing & Floden, 1990).

Since, from a cognitive perspective, these five functions of interaction/teaching are complementary and overlapping (Bandura, 1986), it seems logical to integrate them into the design of a program. Moreover, neglecting one function (e.g., having background knowledge and/or the reflection-based decision making ability without technical skills, or having the technical skills accomplished without knowledge and the ability to reflect and to make decisions on the effective and appropriate use of technical skills in a given situation) seems to hinder the development of the interacting/teaching ability (Klinzing & Floden, 1990).

The first training was conducted with school principals (*Study 1*) as a two day intensive course (first day: 13.5 hours; second day: 8.5 hours training); the same program was offered to university students (*Study 2*) and was also conducted as an intensive course after the end of the term in three and a half days (eight to nine hours daily, 35 hours in total).

The Studies

The two studies, integrated into regular, two credit-hour courses for inservice training (school principals), for the preparation of pedagogues, or secondary school teachers (university students), were to assess the effectiveness of the program and its evaluation by the

participants. They were conducted at an inservice institution in Northrhein-Westfalia and at the University of Tuebingen (FRG).

The following effects were hypothesized for both studies (Hypotheses are stated as null-hypotheses).

Hypotheses

The hypotheses for both studies were addressed to decoding abilities, encoding abilities, accuracy on de-/encoding/self-realism as an important aspect of general social competence, effects of the training program on attitudes (directiveness) and personality characteristics (extraversion), and the evaluation of the program. Following a common practice in projects of the kind reported here (Klinzing, 1982; Klinzing, Klinzing-Eurich & Floden, 1989), the opportunity was seized to investigate experimental hypotheses which go beyond testing the effectiveness and evaluation of the training approaches: differences between groups, gender effects, relationships between encoding and decoding skill, and selected personality and psychosocial correlates of skilled nonverbal receivers and senders.

1. Improvement of Decoding Ability: Accurateness in Decoding Emotions and Affects:

- 1.1 There will be no significant (p< .05) differences between treatment conditions (nonverbal behavior training versus no training) on Nonverbal Sensitivity at the time of the posttest (assessed by PONS);
- 1.2 There will be no significant (p< .05) differences between treatment conditions on the accuracy of decoding emotions from facial expressions in *intuitive* (immediate judgment of one second) and *analytic judgments* (repeated judgment after six seconds) at the time of the posttest (assessed by the Test on Decoding Emotions from Facial Expressions);
- 1.3 There will be no significant (p< .05) improvement from intuitive to analytic at the time of the posttest in both treatment conditions (assessed by the Test on Decoding Emotions from Facial Expressions);
- 1.4 There will be no significant (p< .05) differences between treatment conditions for the improvement from intuitive to analytic judgment and the proportion of positive changes from intuitive to analytic judgment to all changes (assessed by the Test on Decoding Emotions from Facial Expressions).

2. Improvement of Encoding Ability: Expressiveness and Other-Orientation:

2.1 There will be no significant (p< .05) differences between treatment conditions (nonverbal behavior training versus no training) in the performance tests at the time of the posttests on *self-rated* and *alter-rated* competence: "*Expressiveness*";

- 2.2 There will be no significant (p< .05) differences between treatment conditions in the performance tests at the time of the posttest on *self-rated* and *alter-rated* competence: "*Other-Orientation*".
- 3. Improvement of Accuracy of Decoding and Encoding (Increase of Self-Realism as an Aspect of General Social Competence): Reduction of Discrepancies Between Experienced Performance and Observed Performance).
- 3.1 There will be no significant (p< .05) differences between treatment conditions (nonverbal behavior training versus no training) at the time of the posttest on Accuracy of De-/Encoding (Self-Realism = reduction of discrepancies of self-rated and alter-rated competence) for "*Expressiveness*";
- 3.2 There will be no significant (p< .05) differences between treatment conditions at the time of the posttest on Accuracy of De-/Encoding (Self-Realism) for "*Other-Orientation*".
- 4. Changes in Personality Characteristics and Attitudes: Directiveness (Rigid or Imposing Attitudes), and Extraversion (Study 2 only).
- 4.1 There will be no significant (p< .05) differences between treatment conditions (nonverbal behavior training versus no training) at the time of the posttest on *Extraversion*;
- 4.2 There will be no significant (p< .05) differences between treatment conditions at the time of the posttest on *Directiveness* (rigid, imposing attitudes).

5. Evaluation of the Program:

- 5.1 There will be no favorable evaluation of the training course by the participants at the end of the training;
- 5.2 There will be no favorable rating of the training course by the participants six months after the end of the training.
- 6. Examination of Differences of and Relationships Among Variables Beyond Testing the Effectiveness of the Program and Its Evaluation: Differences Between Groups, Female and Male Students, Relationships between Decoding and Encoding Abilities, and Nonverbal Skill and Selected Personality and Psycho-Social Characteristics.

6.1 Differences between Groups (School Principals and University Students):

- 6.1.1.1 There will be no significant (p< .05) differences between school principals and university students in Nonverbal Sensitivity (PONS);
- 6.1.1.2 There will be no significant (p< .05) differences between school principals and university students in the Accuracy of Decoding Emotions from Facial Expressions: intuitive and analytic decoding, improvements from intuitive to analytic judgment, and positive changes from intuitive to analytic judgment to all changes.
- 6.1.2 There will be no significant (p < .05) differences between school principals and university students in self-rated and alter-rated Expressiveness and Other Orientation;
- 6.1.3 There will be no significant (p< .05) differences between school principals and university students for Accuracy of De-/Encoding (Self-Realism);

6.1.5 There will be no significant (p < .05) differences between school principals and university students for the evaluation of the program.

6.2 Differences between Male and Female Trainees: Gender Effects (Study 2).

- 6.2.1.1 There will be no significant (p< .05) differences between male and female participants in Nonverbal Sensitivity (PONS);
- 6.2.1.2 There will be no significant (p< .05) differences between male and female participants in the Accuracy of Decoding Emotions from Facial Expressions: intuitive and analytic decoding, improvements from intuitive to analytic judgment, and positive changes from intuitive to analytic judgment to all changes;
- 6.2.2 There will be no significant (p< .05) differences between male and female university students in Self and Alter Rated Expressiveness and Other-Orientation;
- 6.2.3 There will be no significant (p< .05) differences between male and female university students in Accuracy of De-/Encoding (Self-Realism);
- 6.2.4 There will be no significant (p< .05) differences between female and male university students in Directiveness (rigid, imposing attitudes) and Extraversion;
- 6.2.5 There will be no significant (p< .05) differences between female and male university students in the evaluation of the program;
- 6.2.6 There will be no significant (p< .05) differences between female and male university students for (self-reported) *Interpersonal Success*;

6.3 Relationships between De- and Encoding Abilities.

- 6.3.1 There will be no significant (p< .05) relationships between Decoding (PONS) and Encoding skills (SRC, RAC, *Study 1* and 2);
- 6.3.2 There will be no significant (p< .05) relationships between Decoding (PONS) and the Accuracy of De-/Encoding (Self-Realism) (*Study 1* and 2).

6.4 Relationships between Psychosocial Variables and Decoding and Encoding Abilities:

- 6.4.1 There will be no significant (p<.05) relationships between Decoding Abilities (PONS) and Extraversion, Directiveness (rigid, imposing attitudes), and factors of (self-reported) Interpersonal Success;
- 6.4.2 There will be no significant (p< .05) relationships between *Encoding Abilities* (SRC, ARC) and Extraversion, Directiveness (rigid, imposing attitudes), and factors of (self reported) Interpersonal Success.

Methods and Data Source

Design of the Studies. The effects of the program were investigated using a post-test-onlycontrol-group design in both studies. Participants were stratified by gender, and then randomly assigned within strata to the experimental conditions. In both studies, the control groups which had no training at this point of time received after their tests a similar training based on the same program. The designs can be described as follows (*Figure 1*, Campbell & Stanley, 1963):

Figure 1: The Experimental Design for Study 1 and Study 2

R X1 O1 R -- O2 X1

where

- **R:** represents the random assignment of participants to the experimental condition, stratified by gender;
- X1: represents the training program;
- --: represents no treatment;
- O1 represents the posttests to determine the effects of the treatment of the experimental group; and
- O2: represents the posttests to determine the effects of the treatment of the control group.

Subjects. 18 school principals of Elementary and Secondary schools selected this course for their inservice training (*Study 1*). 38 university students who were studying pedagogy as a major (Diploma-students) with or without one or two additional subject matters (MA students), and students who were studying to become secondary school teachers in various subject matter areas, signed up to participate in this project. Both seminars were selected on an elective basis (*Study 2*). *Figure 2* gives a profile of the participants of both studies based on age, gender, school type, average number of semesters completed, and majors studied at the university.

Figure 2: Characteristics of the Participants of Study 1 (School Principals): Gender, Age and School Type) and Study 2 (University Students: Gender, Age, Majors and Average Number of Semester Completed at the University).

Study 1: Experimental Group: N = 9 (3m/6f: Age: M = 50.4) *School Principals*,

Secondary School: 1 f, 3 m; Elementary School: 4 f; Others: 1 m

Study 1: Control Group: N = 9 (2m/7f, Age: M = 51.0) *School Principals*,

Secondary School: 3 f, 1m; Elementary School 3f; Comprehensive School: 1 f; Others: 1f.

Study 2: Experimental Group: N = 9 f, 10m *University Students* (Age: M = 25.32; number of semesters completed: M = 5.05)

	Peda- gogy	oma or MA- - Sociology or	· Philol- ogy		rs (Seconda / Mathm./ Science Philol- ogy -	Sport/	
	7	3	6	1	0	2	
Study 2: Control Group: semesters completed: M = 4.8		m <i>University</i>	Students	(Age: N	A = 26.16	; number	of
	7	1	6	1	3	1	

Data Source. Six criterion measures were employed. These measures were derived from six principle sources, the first and the second being tests on *decoding ability*, the third being a *laboratory performance test* which provided estimates of trainees behavior from self- and alter competence ratings, the fourth being a test on *extraversion* and directiveness, the fifth an end-course questionnaire for the *evaluation* of the training program by the participants, and the sixth, a self-report instrument on *success in interpersonal relationships*.

1. Assessment of Decoding Ability. To assess the degree of accuracy of decoding, two tests were administered at the time of the posttest.

1.1 Profile of Nonverbal Sensitivity: The PONS-test. The Profile of Nonverbal Sensitivity (PONS), developed by Rosenthal and associates (1979) was administered at the time of the posttest for the experimental group and the control group. It utilizes a 47-minute black and white film and sound track composed of 220 numbered two-second auditory and/or visual segments. For each segment, test takers have to select from two descriptions of everyday life situations the one which best corresponds to the segment shown. Reliabilities and indications for validity of this instrument are given by Rosenthal et al. (1979).

- **1.2** Accuracy of Decoding Emotions from Facial Expressions. The Test on Decoding Emotions from Facial Expressions (TDEFE) was administered as a post-test after familiarizing trainees with techniques for analyzing facial expressions of emotion. This test is based on 54 portraits of women and men (six by nine cm photographs of faces from Ekman & Friesen, 1975). 44 of the portraits show primary affects, seven show blends of affects, and three portray blank faces. For the administration of the test, all participants were randomly assigned to groups of two. Each trainee showed his/her partner the portraits in a random order, first for one second (intuitive judgment), then again for another five seconds (analytical judgment). Reliabilities and indications for treatment validity of this instrument are given by Klinzing (1998b; 2003b).
- 2. Laboratory Performance Test. All participants in the studies were asked to conduct a performance test to determine if they were able to apply the behaviors taught. It consisted of a two-to-three-minute introductory lecture and a six-to-eight-minute moderation of a discussion on topics trainees were to select from one of their subject matter areas which had to be, however, sufficiently general so as to not interact with the trainees' area of study. The participants were given 45 minutes to prepare the lectures/discussions to be conducted in (randomly assigned) groups of four or five peers. The laboratory performances were videotaped for feedback purposes and for further analysis. For the rating of social competence the Self-Rated-Competence (SRC: 27 items, with five point-scales) and the Rating of Alter Competence (RAC: 27 items with five-point scales) were used, both developed and tested by Cupach & Spitzberg (1981). These instruments represent global ratings of verbal and nonverbal behavior. Factor-analyses revealed that these instruments measure "Expressiveness" and "Other Orientation". Reliabilities of these instruments range from .90 to .94 (Spitzberg, 1988). Also indications for validity of these instruments are reported (Spitzberg, 1988; Spitzberg & Cupach, 1983; 1985). Indications for treatment validity (Popham, 1975) can be derived from the studies of Klinzing & Rupp (1999) and Klinzing et al. (2002a; 2002b).
- 3. Accuracy of *De-/Encoding or Self-Realism* was determined by computing the differences between the Self-Rated-Competence and the Rating of Alter Competence (SRC RAC).
- 4. Paper and Pencil Test on Attitudes and Personality Characteristics. To assess the directiveness and extraversion of the participants the Questionnaire of Directiveness (rigid, imposing attitudes) was used in *Study 2* ("Fragebogen zur direktiven Einstellung", F-D-E, Bastine & Brengelmann, 1971, Bastine, 1971). It contains 16 items (six-point scales) to determine extraversion (derived from Brengelmann & Brengelmann, 1960) and 16 items to determine directiveness. Reliabilities in terms of internal consistency in different samples ranged from 0.80 to 0.89 (internal consistency), in terms of test-retest reliability from 0.80 to 0.95 for both scales (Bastine, 1971). Indications for validity of this test and norms are given by Bastine (1971).
- 5. Participant Evaluation of the Training Program. Evaluation was administered in both studies at the end of the training, using the *Course/Instructor Evaluation Questionnaire (CIEQ)*. This instrument was developed and redeveloped by Aleamoni and coworkers (Aleamoni & Stevens, 1985). The subscales are:

- general course attitude (four items);

- method of instruction (four items);

- course content (four items);

- interest and attention (four items), and

- instructor (five items).

Information regarding reliabilities, aspects of validity, and norms are given by Aleamoni & Stephens (1986). Studies on the German version of this instrument confirm the findings of Aleamoni and coworkers (Klinzing et al., 2002b). This instrument was administered directly after the end of the training and again by mail five to six months later.

6. Other Instruments. To examine correlates of nonverbal decoding and encoding skills (in addition to the instruments described above) the Self-Rating on Success in Current Relationships was administered in Study 2. This instrument consists of 16 items (nine-point scales). Factor analyses revealed five factors: 1. "Quality of Opposite Sex Relationships"; 2. "Quality of Same-Sex Relationships"; 3. "Number of Friends"; 4. "Speed in Making Friends"; 5. "Understanding in Relationships", (Rosenthal et al., 1979). Reliabilities and indications of validity of this instrument are given by Rosenthal et al. (1979).

All data sources used in the studies possess sufficient validity and reliability.

Data Analysis

The data for hypotheses of group 1 to 5 were analyzed using t-tests. For hypotheses of group 6 Pearson product-moment correlations were computed. It was hypothesized that all comparisons would be at the p < .05 level of confidence.

Results

1. Results on Decoding Ability. Results of these analyses are summarized in Tables 1.1, 1.2, 1.3, and 1.4.

1.1 The results for the *Profile of Nonverbal Sensitivity (PONS)* are summarized in *Table 1.1*.

Table: 1.1. Results for the PONS: Means (M), Standard Deviations (s), Effect Sizes (ES) and t-Tests for the Post-tests of the Experimental (EG) and Control Group (CG) for Study 1 (School Principals) and 2 (University Students).

Study 1: School Principal	s (EG: N = 8**; CG: N = 9)		
EG	CG	EG vs. CG	
M (s)	M (s)	t (<i>p</i>)	ES
169.13 (7.90)	162.00 (5.41)	2.14 (0.034*)	1.32
Study 2: University Studen	nts (EG: N =19; CG: N= 19)		
180.16 (4.55)	177.00 (4.90)	2.06 (0.026*)	0.64

*One-tailed tests; ** Because of a momentary indisposition one participant could not complete the PONS.

As summarized in *Table 1.1*, the results for the *Profile of Nonverbal Sensitivity* show statistically and practically significant differences (p < 0.03; 0.03; ES = 1.32s; 0.64s) between the experimental and control conditions in both studies, favoring the experimental groups.

The results, as summarized in *Table 1.2*, reveal similar findings for the Tests on Decoding Facial Expressions (TDEFE).

Table 1.2: Results for Intuitive Judgment (A) and Analytic Judgment (B) on the Test on Decoding Emotions from Facial Expressions. Means, Standard Deviations, t-Tests, and Effect Sizes (ES) for the Posttests of the Experimental Group (EG) and Control Group (CG) for Study 1 (School Principals) and Study 2 (University Students).

$\mathbf{EG} \ (\mathbf{N}=9)$				CG: N = 9)			EG vs.				
A**		B**:	*	Α		В		Α		В	
Μ	(s)	Μ	(s)	Μ	(s)	Μ	(s)	t (p)	ES	t (p)	ES
43.78	6 (4.84)	46.0	0 (4.05)	36.3	9 (5.94)	36.2	8 (6.59)	2.90	1.24	3.77	
.	• •	•	. .					(0.005*)		(0.002	*)
•	Univers (N = 19	·	ıdents	CG	(N = 19)			(0.005*) EG vs		(0.002	*)
2	Univers (N = 19	·	udents	CG A	(N = 19)	в				(<i>0.002</i> B	*)
EG:)	udents (s)		(N = 19) (s)		(s)	EG vs.		,	*) ES

*One-tailed tests; ES: Effect Size; **A= intuitive rating (immediate judgment of ca. one second.); ***B= analytic rating (repeated judgment after ca. six seconds).

As summarized in *Table 1.2*, again statistically significant (p = 0.005; 0.002; 0.01; 0.0001) differences between the experimental and control conditions were found for intuitive, as well as for analytic judgment, favoring the experimental groups. Effect sizes show that in most cases the findings are also practically significant (ES = 1.24s; 1.47s; 0.71s; 1.28s).

The results in *Table 1.2* also show differences between intuitive and analytic ratings in both treatment conditions. Improvements from intuitive to analytic judgment may reflect that viewers improve their judgment by *analyzing* facial expressions when sufficient time is allocated to do this.

Table 1.3 shows the results for these differences for both studies and treatment conditions.

Table 1.3: Results for Intuitive Judgment *vs.* Analytic Judgment for all Test Items. Means, Standard Deviations, t-Tests, and Effect Sizes (ES) for the Post-tests of the Experimental- and Control Group for Study 1 (School Principals) and Study 2 (University Students).

Experime	ental Group	o Control G	roup	Intuitive vs. Analytic Judgment			
Intuitive	Analytic	Intuitive	Analytic	Experin Group	nental	Control Group	
Μ	Μ	Μ	Μ	t	ES	t	ES
(s)	(s)	(s)	(s)	р		р	
43.78	46.00	36.39	36.28	1.06	0.46	0.038	0.02
(4.84)	(4.05)	(5.94)	(6.59)	0.15*		0.47*	
Study 2: U	Iniversity S	tudents (EC	G: N=19; CG: N=	= 19)			
Μ	Μ	Μ	Μ	t	ES	t	ES
(s)	(s)	(s)	(s)	р		р	
43.84	47.50	40.34	41.71	2.79	0.89	4.21	0.28
(4.13)	(3.94)	(4.92)	(4.51)	0.005*		0.194*	

*One-tailed tests

As summarized in *Table 1.3*, the results from the Tests of Decoding Emotions from Facial Expressions show that improvements from intuitive to analytic judgment appear in both studies in the experimental conditions; effect sizes of ES = 0.46s (*Study 1*) and 0.89s (*Study 2*)

were achieved. Results became statistical significant or nearly significant (*Study 1*: p = .15; *Study 2*: p < .005).

An enhancement of differences between intuitive and analytic judgment in the experimental group may reflect that this improvement is due to a familiarization with techniques to analyze facial expressions and their application when time is available to do so. This finding becomes clearer by testing the improvements between intuitive and analytic judgment and the proportion of positive changes to all changes made from intuitive to analytical judgments for both treatment conditions. Results are summarized in *Table 1.4*.

Variable	Control Group (N=9)	Experimental Group (N=9)	Experimental-/(Group	Control
			t-test*	ES
	Μ	Μ	t/(p)	
	(s)	(s)		
Differences between:				
-Intuitive and	-0.06	2.23	1.55	0.55
Analytic	(4.17)	(1.46)	(0.07)	
Judgment				
-Positive	0.40	0.70	2.92	1.58
changes/	(0.19)	(0.23)	(0.005)	
all changes**				
Study 2: Unive	rsity Students			
Variable	Control	Experimental	Experimental-/0	Control
Variable	Group	Group (N=19)	Group	
Variable		Group (N=19)	Group t-test	ES
Variable	Group	-	-	ES
Variable	Group (N=19)	(N=19)	t-test	ES
Variable Differences between:	Group (N=19) M	(N=19) M	t-test	ES
Differences	Group (N=19) M (s)	(N=19) M	t-test	ES
Differences between:	Group (N=19) M (s)	(N=19) M (s)	t-test t/(p)	
Differences between: -Intuitive and Analytic	Group (N=19) M (s) 1.37	(N=19) M (s) 3.68	t-test t/(p) 2.09	

Table 1.4: Results for the Differences of Change and the Proportion Positive Changes from Intuitive Judgment (A) to Analytic Judgment (B) to all Changes. Means, Standard Deviations, t-Tests, and Effect Sizes (ES) for Study 1 (School Principals) and 2 (University Students).

*One tail tests; **positive changes/positive changes + negative changes + changes without consequences to the correctness or incorrectness of judging.

As shown in *Table 1.4*, the differences in the improvement from intuitive to analytic judgment turned out to be statistically significant (p < .07; .002; ES= 0.55s; 0.57s), favoring the experimental groups in both studies. This finding is confirmed by calculating the

proportion of positive changes to all changes made from intuitive to analytical judgments: Due to training, the amount of positive changes from intuitive to analytic decoding improved significantly among school principals (p = .005; ES = 1.58s) and university students (p = .00005; ES = 1.40s).

2. Results for Encoding Abilities: Self-rated Competence and Rating-of-Alter-Competence for Expressiveness and Other Orientation. The results of these analyses are summarized for Study 1 and Study 2 in Table 2.1 and 2.2.

Table 2.1: Results for Self-rated Competence (SRC) and Rating of Alter Competence (RAC). Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES) for Study 1 (School Principals) and 2 (University Students): *Expressiveness*.

Study 1: (School Principals)	EG (N=9) M (s)	CG (N=9) M (s)	EG vs. CG t (p)*	ES
	S	Self Rated Competer	ice	
Expressiveness	4.10 (0.30)	3.49 (0.43)	3.45 (<i>p</i> = 0.00165)	1.42s
	Rating of Alter	r Competence (Rati	ng of the Group)	
Expressiveness	4.37 (0.16)	4.13 (0.26)	2.27 (p = 0.019)	0.92s
Study 2: (Univ. students)	EG (N=19) M (s)	CG (N=19) M (s)	EG vs. CG t (p)	ES
		Self Rated Competer		
Expressiveness	3.99 (0.40)	3.39 (0.52)	3.98 (<i>p</i> = 0.00015)	1.15s
 	Rating of Alte	r Competence (Ratii	ng of the Group)	
Expressiveness	4.25 (0.31)	4.05 (0.28)	2.09 (<i>p</i> = 0.022)	0.71s
*One tailed tests				

*One-tailed tests

As the results in *Table 2.1* indicate, there are significant improvements in both studies for self-rated as well as for alter-rated competence in *expressiveness* (p=0.002; 0.02; 0.002; 0.02) due to the training.

Table 2.2: Results for Self-rated Competence (SRC) and Rating of Alter Competence (RAC). Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES) for Study 1 (School Principals) and 2 (University Students): *Other-Orientation*.

EG ((N=9)	CG	(N=9)	EG vs. CG	
Μ	(s)	Μ	(s)	t (p)	ES
		Self Ra	ted Compete	ence	
4.24	(0.28)	4.14	(0.39)	0.65 $(p = 0.26)$	0.26s
Ratir	ng of Al	ter Comj	petence (Rat	ing of the Group)	
4.37	(0.17)	4.29	(0.19)	1.03 $(p = 0.16)$	0.42s
EG ((N=19)	CG	(N=19)	EG vs. CG	
Μ	(s)	\mathbf{M}	(s)	t (p)	ES
		Self Ra	ted Compete	ence	
4.10	(0.27)	4.06	6 (0.51)	$0.31 \ (p = 0.38)$	0.08s
Ratir	ng of Al	ter Comj	petence (Rat	ing of the Group)	
4.28	(0.17)	4.13	(0.25)	2.08 (<i>p</i> = 0.022)	0.60s
	M 4.24 Ratir 4.37 EG (M 4.10 Ratir	M (s) 4.24 (0.28) Rating of Al 4.37 (0.17) EG (N=19) M (s) 4.10 (0.27) Rating of Al	M (s) M Self Rational	M (s) M (s) Self Rated Compete 4.24 (0.28) 4.14 (0.39) Rating of Alter Competence (Rat 4.37 (0.17) 4.29 (0.19) EG (N=19) CG (N=19) M (s) Self Rated Compete 4.10 (0.27) 4.06 (0.51)	M (s) M (s) t (p) Self Rated Competence 4.24 (0.28) 4.14 (0.39) 0.65 ($p = 0.26$) Rating of Alter Competence (Rating of the Group) 4.37 (0.17) 4.29 (0.19) 1.03 ($p = 0.16$) EG (N=19) CG (N=19) EG vs. CG M (s) M (s) Self Rated Competence 4.10 (0.27) 4.06 (0.51) 0.31 ($p = 0.38$) Rating of Alter Competence (Rating of the Group)

One-tailed tests

The results for *other-orientation* also show improvements but became statistically significant only in *Study 2* for the rating of alter competence (p = .02). Effect sizes (ES = 1.42; 0.92s; 1.15s; 0.71s; 0.26s; 0.42s; 0.08s; 0.60s) show that, in most cases, the findings are also practically significant (except in *Study 2* for self rated other orientation).

3. Results for Accuracy of En-/Decoding/Self Realism. The results of these analyses are summarized in Table 3.1 and 3.2 for both studies.

Table 3.1: Results for Accuracy of En-/Decoding/Self Realism (SR = RAC – SRC). Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES) for Study 1 (School Principals) and 2 (University Students): *Expressiveness*

Study 1: (School Principal	EG (N=9) (s) M (s)	CG (N=9) M (s)	EG vs. CG t (p)*	ES
Expressiveness	0.29 (0.24)	0.64 (0.41)	2.22 (<i>p</i> = 0.0205)	0.85s
Study 2: (Univ. students)	EG (N=19) M (s)	CG (N=19) M (s)	EG vs. CG t (<i>p</i>)	ES
Expressiveness	0.35 (0.35)	0.77 (0.49)	3.02 (<i>p</i> = 0.0024)	0.86s

*One-tailed tests

Table 3.2: Results for Accuracy of En-/Decoding/Self Realism (SR = RAC – SRC). Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES) for Study 1 (School Principals) and 2 (University Students): *Other-Orientation*.

Study 1:	EG (N= 9)	CG (N=9)	EG vs. CG	ES
(School Principals)	M (s)	M (s)	t (p)	
Other Orientation	0.26 (0.15)	0.37 (0.31)	$0.96 \ (p = 0.18)$	0.36s
Study 2:	EG (N=19)	CG (N=19)	EG vs. CG	ES
(Univ. students)	M (s)	M (s)	t (<i>p</i>)	
Other Orientation	0.22 (0.22)	0.44 (0.35)	2.29 (p = 0.014)	0.63s

One-tailed tests

As the results in *Table 3.1 and 3.2* demonstrate, Accuracy of En-/Decoding/Self Realism could be improved in both studies. The results became statistically significant except in *Study 1* for Other Orientation (SRC and ARC). Effect sizes show that in most cases the findings are also practically significant.

4. Results for Directive (vs. Non-directive) Attitudes and Extraversion. The results of these analyses are summarized in *Table 4* for Study 2 (University Students).

Table 4: Results for Directiveness (Rigid, Imposing Attitudes) and Extraversion. Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES) for Study 2 (University Students).

Study 2: (Univ. students)	EG (N=19) M (s)	CG (N=19) M (s)	EG vs. CG t (p)	ES
Directive Attitudes	- 8.37 (11.16)	-12.16 (8.62)	1.17 (p = 0.12)	0.31s
Extraversion	25.21 (14.73)	16.95 (12.22)	1.88 (p = 0.03)	0.68s

One-tailed tests

As the results in *Table 4* reveal, Directiveness (rigid, imposing attitudes) decreased slightly (non significantly, p = 0.12; ES = 0.31s), but Extraversion increased significantly (p = 0.03; ES = 0.68s) due to the training.

5. Results from the Course/Instructor Evaluation Questionnaire (CIEQ) for Study 1 and 2. The results are summarized in *Table 5.1* and *5.2*.

	School Principals (Study 1: N=9/9)		University Students (Study 2: N=19/18**)			
	EG	CG	EG/CG			EG/CG
Subscale:	Μ	Μ	t	Μ	Μ	t
	(s)	(s)	(p)	(s)	(s)	(p)
General Course Attitude	1.75	1.08	3.41	1.36	1.15	2.25
	(0.56)	(0.18)	(0.02)	(0.33)	(0.21)	(0.04*)
Method of Instruction	2.31	1.42	2.74	1.39	1.29	1.06
	(0.92)	(0.32)	(0.03)	(0.34)	(0.27)	(0.31*)
Course Content	1.89	1.36	2.24	1.46	1.29	1.68
	(0.64)	(0.31)	(0.05)	(0.34)	(0.24)	(0.10*)
Interest and Attention	1.47	1.14	2.46	1.38	1.19	2.25
	(0.36)	(0.18)	(0.04)	(0.39)	(0.22)	(0.08*)
Instructor	1.69	1.27	2.24	1.36	1.22	1.60
	(0.52)	(0.22)	(0.06)	(0.34)	(0.18)	(0.12*)
Total	1.82	1.25	3.00	1.39	1.23	2.11
	(0.54)	(0.16)	(0.03)	(0.28)	(0.40)	(0.04*)

Table 5.1: Results for the Participant Evaluation (CIEQ). Means, Standard Deviations, t-Tests, and Effect Sizes (ES) for the Post-tests of the Experimental (EG) and the Control Group (CG) of Study 1 (School Principals) and 2 (University Students).

*Two tailed tests; 1 = strongly positive; 4 = strongly negative. **One participant left the training that the control group received after their testing for organizational reasons (completing his term paper).

The results, as summarized in *Table 5.1*, show a moderate evaluation of the program by the school principals in the experimental group in *Study 1* (norms provided by Aleamoni & Stephens, 1985). The university students in the experimental group (*Study 2*), who had one more day for the training, evaluated this course more favorably than the school principals. Both, school principals and university students of the control groups who got the same training as the experimental group *after* their testing rated the course very favorably - significantly more favorably than those in the experimental groups. As a whole then, the training was rated favorably by the trainees.

The Course/Instructor Evaluation Questionnaire was again administered six months later by mail. 29 of the participants responded. The results are summarized in *Table 5.2*.

	Study 2: University Students							
	Test administered at the end of the training (A) (N=37***)	Test administered six months after the end of training (B) (N = 29)	A vs. I	3				
Subscale:	Μ	Μ	<i>t</i> *	р	r			
	(s)	(s)		_				
General Course	1.257	1.190						
Attitude	(0.291)	(0.256)	0.979	0.332	0.626**			
Method of	1.345	1.389						
Instruction	(0.297)	(0.345)	0.549	0.585	0.549**			
Course	1.378	1.345						
Content	(0.315)	(0.279)	0.451	0.653	0.563**			
Interest	1.291	1.276						
and Attention	(0.325)	(0.244)	0.202	0.840	0.577**			
Instructor	1.270	1.324						
	(0.259)	(0.290)	0.756	0.429	0.337			
Total	1.312	1.298						
	(0.247)	(0.218)	0.254	0.80	0.627**			

Table 5.2: Results for the Participant Evaluation (CIEQ) after Training and Six Months Later. Means, Standard Deviations, t-Tests, and Correlation Coefficients for Study 1: University Students (Data from the Experimental + Control Group).

*Two tailed tests; 1 = strongly positive; 4 = strongly negative. ** p< .001; ***One participant left the training that the control group received after their testing for organizational reasons (completing his term paper). Only 29 participants of study 1 responded to the administration of the CIEQ by mail.

The results, as summarized in *Table 5.2*, show that the positive evaluation could still be observed six months after the end of the training.

6. Examination of Differences of and Relationships among Variables Beyond Testing the Effectiveness of the Program and Its Evaluation: Differences between Groups (6.1), Female and Male Students (6.2), Relationships between Decoding and Encoding Abilities (6.3), and Nonverbal Skill and Selected personality and Psycho-Social Characteristics (6.4).

6.1 Examination of Group Differences: Differences between School Principals and University Students. In Tables 6.1.1.1 – 6.1.5 the findings are summarized.

Table: 6.1.1.1. Differences between School Principals and University Students. Results for the PONS: Means (M), Standard Deviations (s), Effect Sizes (ES) and t-Tests for the Post-tests of the Control Groups.

	M (s)	t (p)	ES
School Principals (N = 9)	162.00 (5.41)	7.06	2.80
University Students (N=19)	177.00 (4.90)	(0.0001)	

Two tailed tests

As the results of *Table 6.1.1.1* show, statistical significant (p = .0001) differences are obtained between school principals and university students for the PONS-test in the control group, favoring the university students.

6.1.1.2 Differences between School Principals and University Students in Decoding Skills. The results for differences in the Test for Decoding of Emotions from Facial Expressions are summarized in Table 6.1.1.2

Table: 6.1.1.2: Differences between School Principals and University Students. Results for Intuitive Judgment, Analytic Judgment, Improvements from Intuitive to Analytic Judgment, and Positive Changes / All Changes from Intuitive to Analytic Judgment in the Test on Decoding Emotions from Facial Expressions. Means, Standard Deviations, t-Tests, and Effect Sizes (ES) for the Post-tests of the Control Groups.

	Intuiti Judg- ment	ive	Analy Judg- ment	tic	from I	vements ntuitive llytic Judgment	Positiv Chang Chang	es/ All
	Μ	t	Μ	t	Μ	t	Μ	t
	(s)	(p) ES	(s)	(p) ES	(s)	(p) ES	(s)	(p) ES
School	36.39		36.28		-0.06		0.40	
Principals	(5.94)		(6.59)		(4.17)		(0.19)	
(N = 9)		1.74		2.56		0.86		0.85
		(0.13)		(0.017)		(0.40)		(0.40)
University	40.34	0.66	41.71	0.82	1.37	0.35	0.47	0.35
Students (N=19)	(4.92)		(4.51)		(4.06)		(0.20)	

Two tailed tests

The results as summarized in *Table 6.1.1.2* show statistical significant differences between school principals and university students in analytical judgment in the control groups (p = .02). Results for intuitive judgment became only nearly significant (p = .13). No statistical differences could be found for the improvement from intuitive to analytic judgment (p < .40).

6.1.2. Differences between School Principals and University Students in Encoding Skills. Findings for Self-Rated and Alter-Rated Competence in the performance tests are summarized in Table 6.1.2.

Table 6.1.2: Differences between School Principals and University Students in Encoding Skills. Results for Self-Rated Competence (SRC) and Rating of Alter Competence (RAC). Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES) for Study 1 (School Principals) and 2 (University Students).

	Expressiveness		Other Or	rientation	
	Μ	t	Μ	t	
	(s)	(p)	(s)	(p)	
		ES		ES	
	Se	elf Rated Comp	oetence (SRC)		
School Principals	3.49		4.14		
(N=9)	(0.43)	0.52	(0.39)	0.40	
		0.60		0.69	
University Students	3.39	0.19	4.06	0.16	
(N=19)	(0.52)		(0.51)		
Ra	ating of Al	ter Competenc	e (Rating of the C	Group)	
School Principals	4.13		4.29		
	(0.26)	0.76	(0.19)	1.61	
		0.45		0.12	
University Students	4.05	0.32	4.13)	0.64	
-	(0.28)		(0.25)		

Two-tailed tests

As the findings in *Table 6.1.2* show, no significant differences between school principals and university students in encoding skills could be obtained. Only in *other–orientation* the results became nearly significant (p=0.12) in favor of the school principals.

6.1.3 Differences between School Principals and University Students for Accuracy of De- and Encoding/Self-Realism. In Table 6.1.3 the findings are summarized.

	Expressiveness		Other Orientation		
	Μ	t	Μ	t	
	(s)	(p)	(s)	(p)	
		ES		ES	
School Principals	0.64		0.37		
(N=9)	(0.41)	0.68	(0.31)	0.49	
		(0.50)		(0.63)	
University Students	0.77	0.27	0.44	0.20	
(N=19)	(0.49)		(0.35)		

Table 6.1.3: Differences between School Principals and University Students. Results for Accuracy of De- and Encoding/Self-Realism. (SR = RAC – SRC). Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES).

Two-tailed tests

As the findings in *Table 6.1.3* show, no significant differences between school principals and university students in the accuracy of encoding/decoding/self-realism could be found.

Since the test on Directiveness and Extraversion was not administered in *Study 1*, possible differences between school principals and university students could not be assessed (6.1.4).

6.1.5.Differences between School Principals and University Students in the Evaluation of the Training (CIEQ). In Table 6.1.5 the findings are summarized.

Subscale:		Experimental Group M (s) t, p*, ES	Control/-Compa- rison Group M (s) <i>t, p, ES</i>
General Course Attitude	School Principals (N=9): University Students (N=19/18):	1.75 (0.56) 1.36 (0.33)	1.08 (0.18) 1.15 (0.21)
School Principal	s vs. University Students:	t=1.97 p=0.08 ES=0.70	t=0.90 p=0.38 ES=0.33
Method of Instruction	School Principals: University Students:	2.31 (0.92) 1.39 (0.34)	1.42 (0.33) 1.29 (0.25)
School Principal	s vs. University Students:	t=2.89 p=0.02 ES=1.0	t=1.00 p=0.37 ES=0.39
Course Content	School Principals: University Students:	1.89 (0.64) 1.46 (0.34)	1.36 (0.31) 1.29 (0.28)
School Principal	s vs. University Students:	t=1.90 p=0.11 ES=0.67	t=0.57 p=0.60 ES=0.23
Interest and Attention	School Principals University Students	1.47 (0.36) 1.38 (0.39)	1.14 (0.18) 1.19 (0.22)
School Principal	s vs. University Students:	t=0.60 p=0.57 ES=0.23	t=0.70 p=0.50 ES=0.22
Instructor	School Principals University Students:	1.69 (0.52) 1.35 (0.33)	1.27 (0.22) 1.23 (0.16)
School Principal	s vs. University Students:	t=2.13 p=0.0 4 ES=0.53	t=0.58 p=0.59 ES=0.18
Total	School Principals: University Students:	1.82 (0.54) 1.39 (0.28)	1.25 (0.16) 1.23 (0.17)
School Principal	s vs. University Students:	t=2.22 p=0.07 ES=0.80	t=0.37 p=0.73 ES=0.12

Table 6.1.5: Differences between School Principals and University Students. Results for the Evaluation of the Training Using the Course/Instructor Evaluation Questionnaire. Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES).

*Two tailed tests

As the findings in *Table 6.1.5* show, the university students of the experimental group favored the training more than the school principals. In their *General Attitudes* to the course, *Methods of Instruction, Instructor*, and *Total Rating* the results for the experimental groups became significant or nearly significant.

6.2. Differences between Female and Male Participants (Gender Effects). Gender differences were assessed in *Study 2* only because of the small N of men in *Study 1*. In Tables 6.2.1.1, 6.2.1.2, and 6.2.1.3 the results for **decoding skills** are summarized.

Table 6.2.1.1 Profile of Nonverbal Sensitivity (PONS-Test.): Differences between Female and Male Participants in Study 2: Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES).

Experimental Group (N = 9f/10m)			Control Gi (N = 11f/8n	-
	M (s)	t (p) ES	M (s)	t * (p) ES
Female	179.34 (3.87)	0.75 (0.47)	177.73 (5.37)	0.78 (0.47)
Male	180.90 (5.17)	0.30	176.00 (4.31)	0.32

*Two tailed tests

The results as summarized in *Table 6.2.1.1* revealed very small differences between male and female students in nonverbal sensitivity (PONS) which achieved no statistical significance (p = .47).

As the results in *Tables 6.2.1.1* and *6.2.1.2* show, no significant differences between female and male participants in the experimental and control group could be obtained for four variables of decoding emotions from facial expressions.

Table 6.2.1.2: Decoding Emotions from Facial Expressions. Differences between Female and Male Participants in Study 2: Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES).

Experimo Group (E N=9f/10n	CG)	Control Group (C N=11f/8m		EG	CG	EG	CG
Intuitive Judg- ment	Analytic Judg- ment	Intuitive Judg- ment	Analytic Judg- ment	Improver from intu to analyti ment	iitive	Positive to all cha	0
Μ	Μ	Μ	Μ	Μ	Μ	Μ	Μ
(s)	(s)	(s)	(s)	(s)	(s)	(s)	(s)
Women:							
45.00	49.00	41.95	42.23	4.00	0.27	0.79	0.46
(5.11)	(4.99)	(4.03)	(5.57)	(3.40)	(4.31)	(0.19)	(0.24)
Men:							
42.80 (2.89)	46.15 (2.17)	38.13 (5.42)	41.06 (2.61)	3.40 (1.81)	2.90 (3.37)	0.71 (0.14)	0.49 (0.15)
t=1.14	t=1.58	t=1.69	t=0.61	t=0.49	t=1.42	t=1.05	t=0.27
*	1	1	<i>p</i> =0.55	1	<i>p</i> =0.17	<i>p</i> =0.30	<i>p</i> =0.79
<i>ES</i> =0.43	<i>ES</i> =0.57	<i>ES</i> =0.70	ES=0.21	ES=0.18	ES=0.61	<i>ES</i> =0.42	ES=0.13

Two tailed tests

6.2.2 Differences between Female and Male University Students in Encoding Skills. In *Table 6.2.2* the results are summarized.

Table 6.2.2: Differences between Female and Male University Students in Encoding Skills. Results for Self-rated Competence (SRC) and Rating of Alter Competence (RAC). Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES) for Study 2: *Expressiveness and Other-Orientation*.

	Experimental Group M (s) N=9f/10m	Control Group M (s) N=11f/8m	
Female	Self Rated Competen	ace (SRC)	
Expressiveness	3.94 (0.35)	3.45 (0.44)	
Other Orientation	4.12 (0.33)	4.22 (0.60)	
Male			
Expressiveness	4.04 (0.45)	3.30 (0.65)	
Other Orientation	4.09 (0.22)	3.85 (0.27)	
Female vs. Male Uni	versity Students		
Expressiveness:	t=0.53 p=0.60 ES=0.22	t=0.59 p=0.56 ES=0.23	
Other-Orientation:	t=0.27 p=0.79 ES=0.09	t=1.65 p=0.12 ES=0.62	
R	ating of Alter Competence (R	ating of the Group)	
Expressiveness	4.19 (0.35)	4.04 (0.23)	
Other Orientation 4.30 (0.19)		4.12 (0.30)	
Male			
Expressiveness	4.34 (0.25)	4.06 (0.35)	
Other Orientation	4.26 (0.15)	4.15 (0.19)	
Female vs. Male Uni		· ·	
Expressiveness:	t=1.05 p=0.31 ES=0.43	t=0.09 p=0.93 ES=0.06	
Other-Orientation:	t=0.58 p=0.58 ES=0.21	t=0.26 p=0.80 ES=0.01	

Two-tailed tests

As the results in *Table 6.2.2* show, no significant differences could be obtained between female and male university students in encoding skills: expressiveness and other-orientation.

6.2.3 Differences between Female and Male University Students. Results for Accuracy of De- and Encoding/Self-Realism. (SR = RAC – SRC).

Table 6.2.3: Differences between Female and Male University Students. Results for Accuracy of De-/Encoding/Self-Realism. (SR = RAC – SRC). Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES).

	Experimental Group N=9f/10m	Control Group N=11f/8m
	M (s)	M (s)
Female		
Expressiveness	0.37 (0.34)	0.63 (0.31)
Other Orientation	0.27 (0.24)	0.46 (0.46)
Male		
Expressiveness	0.34 (0.37)	0.95 (0.64)
Other Orientation	0.18 (0.20)	0.42 (0.16)
Female vs. Male Un	iversity Students	
Expressiveness:	t=0.20 p=0.80 ES=0.08	t=1.44 p=0.17 ES=0.50
Other-Orientation:	t=0.88 p=0.39 ES=0.38	t=0.18 p=0.86 ES=0.09

Two-tailed tests

As the results in *Table 6.2.3* show, no statistical significant differences could be obtained between male and female participants in Accuracy of De- / Encoding/Self-Realism.

6.2.4. Differences between Female and Male University Students in Directive Attitudes and Extraversion. In Table 6.2.4 the results are summarized.

As the results in *Table 6.2.4* show, no statistical significant differences could be obtained between male and female participants in Direct Attitudes and Extraversion.

Table 6.2.4: Differences between Female and Male University Students. Results for
Directiveness (Rigid, Imposing Attitudes) and Extraversion. Means (M), Standard
Deviations (s), t-Tests, and Effect Sizes (ES).

	Experimental Group N=9f/10m	Control Group N=11f/8m	
	M (s)	M (s)	
Female			
Direct Attitudes	-07.23 (10.24)	-12.72 (9.69)	
Extraversion	24.44 (17.92)	19.55 (10.34)	
Male			
Directive Attitudes	-08.40 (13.49)	11.38 (7.46)	
Extraversion	25.00 (3.85)	13.38 (14.36)	
Female vs. Male Univ	versity Students		
Directive Attitudes:	t=0.21 p=0.83 ES=0.09	t=0.33 p=0.75 ES=0.14	
Extraversion:	t=0.06 p=0.95 ES=0.03	t=1.09 p=0.29 ES=0.43	

Two-tailed tests

6.2.5 Differences between Female and Male University Students for the Evaluation of the Training using the Course/Instructor Evaluation Questionnaire (CIEQ). In Table 6.2.5 the results are summarized.

Subscale	Means (M), Standard Deviat	Experimental Group N=9f/10m M (s)	Control/-Compa- rison Group N=11f/7m M (s)
General Course Attitude	Female: Male	1.34 (0.31) 1.38 (0.36)	1.13 (0.17) 1.18 (0.28)
Female vs. Male	e University Students:	$t^{*}=0.27$ p=0.79 ES=0.11	t=0.45 p=0.66 ES=0.18
Method of Instruction	Female Male	1.39 (0.44) 1.40 (0.24)	1.30 (0.29) 1.29 (0.17)
Female vs. Male	University Students:	t=0.07 p=0.95 ES=0.03	t=0.08 p=0.94 ES=0.03
Course Content	Female Male	1.45 (0.37) 1.48 (0.32)	1.27 (0.28) 1.32 (0.28)
Female vs. Male	e University Students:	t=0.19 p=0.85 ES=0.08	t=0.36 p=0.73 ES=0.18
Interest and Attention	Female Male	1.36 (0.40) 1.40 (0.39)	1.20 (0.25) 1.18 (0.19)
Female vs. Male	e University Students:	t=0.21 p=0.83 ES=0.01	t=0.24 p=0.82 ES=0.08
Instructor	Female Male	1.38 (0.35) 1.32 (0.32)	1.27 (0.21) 1.14 (0.15)
Female vs. Male	e University Students:	t=0.38 p=0.71 ES=0.17	t=1.44 p=0.17 ES=0.62
Total	Female: Male:	1.39 (0.34) 1.39 (0.24)	1.24 (0.18) 1.22 (0.17)
Female vs. Male	e University Students:	t=0.002 p=0.99 ES=0.00	t=0.20 p=0.84 ES=0.11

Table 6.2.5: Differences between Female and Male Students. Results for the Evaluation of the Training. Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES).

*Two tailed tests

As the results in *Table 6.2.5* show, no significant differences between female and male university students could be obtained in the total and all sub-scales of the CIEQ.

6.2.6 Differences between Female and Male University Students for the Self-Reported Interpersonal Success. In Table 6.2.6 the results are summarized.

Table 6.2.6: Results for Interpersonal Success. Differences between Female and Male Students. Means (M), Standard Deviations (s), t-Tests, and Effect Sizes (ES) for Study 2.

Factor		EG (N=9f/10m) M (s)	CG (N=11f/8m) M (s)
Factor I: Quality of Opposite Sex Relationship	Male + Female Female: Male	7.42 (1.04) 7.75 (1.13) 7.13 (0.92)	7.26 (1.46) 7.93 (0.77) 6.34 (1.72)
Female vs. Male University Students:		$t^{*}=1.33$ p=0.20 ES=0.60	t=2.73 p=0.014 ES=1.09
Factor II: Quality of Same Sex Relationship	Male + Female Female Male	7.70 (0.93) 7.95 0.60) 7.46 (1.14)	7.53 (0.94) 7.68 (1.16) 7.31 (0.50)
Female vs. Male Un	iversity Students:	t=1.11 p=0.28 ES=0.53	t=0.84 p=0.41 ES=0.39
Factor III: Number of Friends	Male + Female Female Male	2.00 (0.33) 2.06 (0.17) 2.00 (0.00)	1.37 (4.06) 2.05 (0.35) 1.94 (0.32)
Female vs. Male Un	iversity Students:	t=1.06 p=0.31 ES=0.18	t=0.67 p=0.50 ES=0.03
Factor IV: Speed of Making Friends	Male + Female Female Male	3.68 (2.62) 6.39 (1.19) 5.45 (1.61)	5.34 (1.62)* 5.59 (1.20) 5.00 (2.12)
Female vs. Male Un	iversity Students:	t=1.43 p=0.17 ES=0.36	t=0.77 p=0.449 ES=0.36
Factor V: Understanding in Relationship	Male + Female Female Male	6.79 (1.16) 7.03 (1.31) 6.58 (1.04)	6.59 (1.11) 7.07 (0.93) 5.94 (1.04)
Female vs. Male University Students:		t=0.84 p=0.41 ES=0.39	t=2.48 p=0.024 ES=1.02
Total	Male + Female Female: Male:	5.97 (0.62) 6.23 (0.58) 5.73 (0.58)	5.74 (0.76) 6.06 (0.48) 5.31 (0.89)
Female vs. Male Un	iversity Students:	t=1.90 p=0.074 ES=0.81	t=2.40 p=0.028 ES=0.99

*Two tailed tests

Results, as summarized in *Table 6.2.6* show some differences between male and female students in *Study 2*. In the control group female students scored significantly higher in the "Quality of Opposite Relationships" (p = .014), "Understanding in Relationships" (p = .024), and in the Total of (self reported) "Success for Interpersonal Relationships" (p = .03); in the experimental group female students scored nearly significant (p = .07) higher in the Total of (self reported) "Success for Interpersonal Relationships".

6.3 Relationships between Decoding and Encoding Skills. Relationships between decoding ability, assessed with the PONS (control group, Study 2) and encoding skills, assessed with the SRC and RAC are summarized in *Tables 6.3.1* and 6.3.2

Table 6.3.1: Results for the Relationship between Decoding and Encoding Ability. Nonverbal Sensitivity (PONS) - Self- and Alter Rated Competence. Pearson Product Moment Correlations and p-Values for the Control Group of Study 2.

	<i>Profile of N</i> r	onverbal Sensitivity (PONS)
Self Rated Competence		
Expressiveness	-0.013	n.s.
Other Orientation	0.012	n.s.
Rating of Alter Competence		
Expressiveness	-0.003	n.s.
Other Orientation	0.024	n.s.

Two tailed tests: n.s. not significant at the .05 level

Table 6.3.2: Results for the Relationship between Decoding and Encoding Ability. Accuracy of De-/Encoding (Self-Realism). Pearson Product Moment Correlations and p-Values for the Control Group of Study 2.

Variable:	
Accuracy of De-/Encoding (Self-Realism) –	Profile of Nonverbal Sensitivity (PONS)
	r
Expressiveness	0.05 (29) n.s.
Other Orientation	0.12 (33) n.s.

Two tailed tests: n.s. not significant at the .05 level.

The results, as summarized in *Tables 6.3.1* and *6.3.2*, show small and non-significant correlations between decoding (PONS) and encoding ability in the control group of study 2 (university students).

6.4 Relationship of Psychosocial Correlates of Decoding and Encoding Abilities.

6.4.1 Relationships between Decoding Abilities (PONS), attitudes, extraversion, and (self reported) interpersonal success. Psychosocial correlates with the PONS scores were assessed for Direct Attitudes, Extraversion, and self reported Interpersonal Success in the control group of Study 2 (university students). In *Table 6.4.1* the results are summarized.

Table 6.4.1: Relationships of PONS and Direct Attitudes (Directiveness), Extraversion, and (Self-Rated) Interpersonal Success. Pearson Product Moment Correlations and p-Values for the Control Group of Study 2.

Variable	Profile of Nonverbal Sensitivity (PONS)
	r
Directiveness	0.13 n.s.
Extraversion	-0.26 n.s.
Interpersonal Success	
Factor 1: "Quality of Opposite-Sex Relationships"	0.20 n.s.
Factor 2: "Quality of same-Sex Relationships"	-0.21 n.s.
Factor 3: "Number of Friends"	0.48* p < 0.05
Factor 4: "Speed in making friends"	0.06 n.s.
Factor 5: "Understanding in Relationships"	0.10 n.s.
Total	0.12 n.s

Two tailed test: n.s. not significant at the 0.05 level

The results, as summarized in *Table 6.4.1*, show small and statistically non-significant relationships between Nonverbal Sensitivity (PONS) and Directiveness (rigid, imposing attitudes) and personality characteristics (Extraversion). Self reported Interpersonal Success

correlated generally positive but low (M r = 0.13) with total scores of PONS and became statistically significant (r = 0.48; p < .05) in Factor 3: "Number of Friends".

6.4.2 Relationships between Encoding Abilities (assessed with the RAC and SRC), Directiveness (Rigid, Imposing Attitudes), Extraversion, and (self reported) Interpersonal Success. Relationships between these variables are summarized in Table 6.4.2.

Table 6.4.2: Relationships between Encoding Abilities (assessed with the RAC and SRC) and Directiveness (Rigid, Imposing Attitudes), Extraversion, and (Self-Rated) Interpersonal Success. Pearson Product Moment Correlations and p-Values for the Control Group of Study 2.

Variable	SRC Expres	SRC Other	RAC Expres-	RAC Other	Accuracy o De-/Encodi	
	siveness		-			Other Orien- tation
	r	r	r	r	r	r
Directiveness	0.011	- 0.50*	- 0.33	- 0.19	0.067	- 0.50*
Extraversion	0.39	0.42	- 0.09	- 0.41	0.61**	0.15
Interpersonal Succes	s					
Factor 1: "Quality of Opposite Sex Relationships"	- 0.43	0.45	0.22	- 0.12 -	0.24	0.16
Factor 2: "Quality of Same- Sex Relationships"	0.27	0.68**	- 0.07	0.04	0.26	0.70**
Factor 3: "Number of Friends	- 0.12	0.25	- 0.14	0.05 -	0.003	0.13
Factor 4: "Speed in Making Friends"	- 0.27	0.02	0.22	- 0.32 -	0.05	- 0.24
Factor 5: "Understanding in Relationships"	- 0.17	0.58**	0.010	0.30	0.0005	0.14

Two tailed test: n.s. not significant at the 0.05 level; * p < .05; ** p < .01.

For *encoding abilities* and *accuracy of de-/encoding* (assessed with the SRC, RAC, and SRC – RAC) the following six correlations turned out to be significant: *Accuracy of de-*

/*encoding* for expressiveness was positively related to *extraversion* (r = 0.61; p < .01), selfrated *Other Orientation* (r = -0.50; p < .05) was significantly negatively related (r = -0.50; p < .01) to Directiveness (rigid, imposing attitudes), but positively related to "Quality of Same Sex Relationship" (p < .68) and "Understanding in Relationships" (r = 0.58; p < .01). *Accuracy of De-/Encoding* (Other-Orientation) was significantly negatively related to Directiveness as well (r = 0.50; p < .05) and significantly positively related to "Quality of Same-Sex Relationships" (r = 0.70; p < .01).

Summary and Discussion

Nonverbal communication skill, i.e., the ability to decode and encode nonverbal signs and signals accurately and effectively, is an important aspect of social competence. Merely experience in receiving and sending nonverbal cues, however, as in the case of experienced teachers, clinicians, or business executives, is not sufficient to improve skill in nonverbal communication. Consequently, a training program was designed for a Teaching/Interaction Laboratory that develops the awareness of personnel in professions requiring intensive human interaction (like student teachers or school principals) about nonverbal behaviors, and helps them to express themselves nonverbally. Based on research the program contains background knowledge, discrimination training, skill attainment exercises, and practice in a laboratory format (with intensive feedback). It was conducted as two or four day intensive course with school principals and university students, respectively.

Two experimental studies (one with school principals, another with education students) were conducted to *evaluate* the program and to *assess its effectiveness* on the accuracy of nonverbal decoding, encoding skills (nonverbal expressiveness), nonverbal en-/decoding (self-realism), rigid, imposing attitudes (directiveness) and personality characteristics (extraversion). The present research program also presented an opportunity to examine differences between groups (school principals and university students), gender effects, and relationships between decoding and encoding skills, as well as between nonverbal skill and psychosocial variables. 28 hypotheses (stated as null-hypotheses) were examined using true experimental designs and data sources with sufficient validity and reliability.

The results of the two studies are promising. The findings support that the five main objectives of the training program could be achieved.

The *combination of training techniques* provided in the program, brought about considerable training effects for *decoding skills* (*the first objective of the program*), assessed with the Profile of Nonverbal Sensitivity (PONS, ES = 1.32s; 0.64s) and a test on Decoding Emotions from Facial Expressions (TDEFE: ES = 1.24s; 1.47s; 0.71s; 1.28s), which became statistically significant (PONS: p< .034; .026; TDEFE: .005; .002; .01; .0001) in all cases. The PONS-test results could be achieved despite the fact that the training procedures were not aimed at the precise dimensions of that criterion test.

Interestingly, both studies show improvements from intuitive to analytic judgment under both experimental conditions. These improvements were significantly enhanced (p = .07; .002; ES = 0.55s; 0.57s) indicating that the training program not only improved the more global, intuitive, and unreliable approach, but also successfully supported the analytic approach to decoding. The significant enhancement of these differences and that of correct changes from intuitive to analytic decoding in the treatment condition (p = .005; .00005; ES = 1.58s; 1.40s) may reflect the successful application of these techniques to analyze facial expressions when sufficient time is allocated to do this.

Null-Hypotheses 1.1, 1.2, 1.3 and 1.4 can be rejected. These results are in line with German (Klinzing, 1988a; 1988b; 1998b; 2003a; 2003b) and international research (Klinzing, 2003c; Klinzing & Tisher, 1986).

The *second training objective*, the improvement of *encoding skills* in terms of Expressiveness and Other-Orientation, was achieved significantly for self-rated as well as for alter-rated "*Expressiveness*" in both studies (*Study 1*: p=.002; .02; ES = 1.42s; 0.92s. *Study 2*: p = .0002; .02; ES = 1.15s; 0.71s). **Null-Hypothesis 2.1** can also be rejected: These findings confirm earlier results obtained by Klinzing and associates (e.g., Klinzing, 1988a; 1988b; Klinzing et al., 1983; Klinzing et al., 1984) and are also in line with international research (Klinzing & Tisher, 1986; Klinzing 1999; 2002). The results for "*Other-Orientation*" achieved statistical significance only in *alter-rated "Other-Orientation*" in *Study 2* (p = .02; ES = 0.60s). The other findings are in the desired direction, but did not become statistically significant (p = .26; .16; .38; ES = 0.26s; 0.42s; 0.08s). **Null-Hypothesis 2.2** can only partly be rejected. This finding is disappointing. More opportunities to practice the behaviors contributing to other-orientation should be provided in the program.

Accuracy of De-/Encoding (reflecting also an aspect of general social competence: *Self-Realism*) could significantly be improved in both studies (*third objective of the program*). The results achieved statistical significance in all cases (p = .02; .002; .01; ES = 0.85s, 0.86s,

0.63s), except in *Study 1* for "*other orientation*" (p = .18; ES = 0.36s). Thus, **Null-Hypotheses 3.1** and **3.2** could also be rejected, at least for the most part. These findings confirm those by Fuller & Manning (1973) and results of training programs in which also self confrontation by video recordings have been used (e.g., Klinzing & Rupp, 1999; Klinzing et al., 2002a; 2002b).

It was expected that with the improvement of nonverbal skills also *attitudes and personality characteristics* would be improved (*fourth objective*). *Extraversion* was significantly improved (p < .03; ES = 0.68s), but also - at least slightly (not significantly) – *directiveness* (rigid, or imposing attitudes) was decreased (p < .12; ES = 0.31s). Null-Hypothesis 4.1 can be rejected, but Null-Hypothesis 4.2 can not be rejected.

Evaluation of the Program. Participants of the experimental group of *Study 1* (school principals) evaluated the training program – as compared to the norms provided by Aleamoni & Stephens (1986) and student ratings of training programs of similar structure (Klinzing, 1998a; Klinzing & Rupp, 1999) – only moderately high (overall rating: M = 1.82 on a four point scale). The control groups received the same training after their testing and rated the training significantly more favorably (Total: M = 1.25; p = .03). The same pattern emerged in *Study 2* with university students. Again, the control group rated the training significantly better than the experimental group (Total: M = 1.23 vs. M = 1.39; p = .04). Because the control participants did not experience the stress of test procedures *at the end* of the training, they probably evaluated the training morgram significantly more positively than the experimental groups. On the whole, the training was rated favorably by the trainees (Total: M = 1.31). **Null-Hypothesis 5.1** could be rejected. The positive evaluation by the university students could still be observed six months after the end of the training (M = 1.297). **Null-Hypothesis 5.2** could also be rejected.

For the *experimental hypotheses* which went beyond testing the effectiveness and evaluation of the training program (**Hypotheses in groups 6.1, 6.2, 6.3** and **6.4**), some interesting results could be obtained.

Differences between Groups. Significant differences emerged between school principals and university students in *decoding abilities*, in favor of the latter (PONS-results: p = 0.0001); TDEFE-results, analytic judgment: p = 0.02; intuitive judgment: p = 0.13). Null-Hypotheses 6.1.1.1 and 6.1.1.2 can be rejected. The differences between these groups confirm age- and

status-related changes in attention, memory, and perception (Rosenthal et al., 1979; Knapp & Hall, 2002). Whether personnel in occupations involving intensive social interaction really "lose" some of their nonverbal sensitivity when they advance professionally (they may have, for example, fewer direct contacts to other people or clients) has to be investigated in longitudinal studies. In *encoding abilities*, however, no or only nearly significant differences were found between these groups (expressiveness, other orientation: p = 0.12 - 0.69, accuracy of de-/encoding: p = 0.50 - 0.63). Null-Hypotheses 6.1.2 and 6.1.3 can not be rejected. Significant or nearly significant differences were found in the *evaluation of the training*: university students of the experimental group had nearly significant higher *general course* attitudes (p = 0.08) and rated the method of instruction (p = 0.02), the course content (p = 0.11) and the instructor (p = 0.04) more positively (total evaluation: p = 0.07) than the school principals in the experimental group. Null-Hypothesis 6.1.5 be rejected, at least in part.

Differences between Female and Male Students. In contradiction to research, especially done in the USA (Hall, 1998), no significant differences between male and female university students were found in *decoding abilities* (PONS: p = 0.47; Test for Decoding Emotions from Facial Expressions: p = .14 - .79). Also for *encoding abilities* no significant differences could be found (SRC, expressiveness: p = 0.56, other orientation: p = .12, RAC, expressiveness: p = .93, other orientation: p = .80; Accuracy in De-/Encoding/Self-Realism: p = .50; .63). A similar pattern emerged for *other variables*: no significant differences were found in Rigid, Imposing Attitudes (p = .75), Extraversion (p = .29), and the evaluation of the training (p = .11 - .95) among German students of education. Null-Hypotheses 6.2.1.1, 6.2.1.2, 6.2.2, 6.2.3, 6.2.4 and 6.2.5 could not be rejected. These findings confirm those obtained in other German studies (Klinzing, 1998b; 2003a; 2003b; Klinzing et al., 1984; Schiefer et al., 1984) and may be explained by cultural differences between the USA and Germany. Only for the Self-Rating of Interpersonal Success some gender differences could be observed in the control group: female students rated themselves more favorably than male students for "Total Interpersonal Success" (p = .03), "Quality of Opposite Sex Relationships" (p = .01), and "Understanding in Relationships" (p = .02). Null-Hypothesis 6.2.6 can be rejected, at least in part.

Relationships between Decoding and Encoding Abilities. Are decoding and encoding separate skills or do they belong to a general communication ability? In real face-to-face-communication decoding and encoding are not separate, interactants decode and encode

simultaneously. Does it follow that proficiency in one skill makes one proficient in the other? (Knapp & Hall, 2002). In the present study relationships between decoding and encoding skills (PONS and ratings of competence), turned out to be small and non–significant. Null-Hypotheses 6.3.1 and 6.3.2 can not be rejected. This finding points in the same direction as the conclusion drawn by Knapp & Hall (2002) in their review of studies on this topic (see above).

Relationships between Psychosocial Variables and Decoding and Encoding Abilities. Results for relationships between *decoding abilities* (Nonverbal Sensitivity, PONS) and *psychosocial variables* (Directiveness, rigid, imposing attitudes; Extraversion) turned out to be small and statistically non-significant (r's = 0.13; -0.26). Self reported Interpersonal Success, however, correlated generally positive but low (M r = 0.13) with total PONS scores and became statistically significant (r = 0.48; p < .05) in Factor 3: "Number of Friends". Null-Hypothesis 6.4.1 can not be rejected. These findings point at least in the same direction as those obtained by Rosenthal et al. (1979).

For *encoding abilities* (SRC, RAC; SRC – RAC) the following relationships were obtained: As was expected, *accuracy of de-/encoding* for expressiveness was positively related to *extraversion* (r = 0.61; p < .01). Furthermore, as also was expected, self-rated *Other Orientation* (r = -0.50; p < .05) was significantly negatively related (r = -0.50; p < .01) to Directiveness (rigid, imposing attitudes), but positively related to "Quality of Same Sex Relationship" (p < .68) and "Understanding in Relationships" (r = 0.58; p < .01). *Accuracy of De-/Encoding* (Other-Orientation) was as well significantly negatively related to Directiveness (r = 0.50; p < .05) and significantly positively related to "Quality of Same-Sex Relationships" (r = 0.50; p < .05) and significantly positively related to "Quality of Same-Sex Relationships" (r = 0.70; p < .05) and significantly positively related to "Quality of Same-Sex Relationships" (r = 0.70; p < .01). **Null-Hypothesis 6.4.2** can be – at least partly – rejected. These findings are plausible and may be added to the body of related research. Replication of these findings with the same and other measures of encoding ability are needed and in preparation.

In conclusion, the results of these studies suggest that training of the kind described above will not only be well adopted by the participants but will also increase the probability that nonverbal communication skills, i.e., accuracy in decoding and encoding (expressiveness, other orientation, nonverbal accuracy of de-/encoding), and furthermore, psychosocial characteristics (extraversion), can be acquired with high proficiency. These improvements can be achieved within an administrator and teacher inservice program as well as within a module

in a preservice methods course (Klinzing, 2002; Klinzing & Klinzing-Eurich, 1988).

The pressure for more communicative competence in many professions, as well as in the teaching profession, makes it especially important to continue to build our knowledge on how education can enhance communicative ability, specifically nonverbal skill. Laboratory experiences should therefore occupy an important place in educational programs.

This paper has suggested that laboratory experiences can have a wide application. Additional research and development should be carried out to see how our understanding of this component of education, especially of teacher education, can be extended to encompass a wide range of goals for preparation in many professions.

Such productive learning environments may help teacher training institutions to become not only learning organizations but, at the same time, research organizations to respond more effectively to the demands of developments in our societies.

(1) Special thanks are owed to the participating principals and university students for their cooperation.

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