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## ABSTRACT

The 1995 "School Improvement Network Directory" is part of a series designed to facilitate information exchange and support among schools and districts involved in long-term school-improvement efforts. The directory provides information about 260 schools working with the school-based-management process, Onward to Excellence (OTE), to improve student performance. Since 1992, each year's directory has supplemented the information provided in the previous year's edition, without duplicating that information. Questionnaires were sent only to those OTE-trained schools that had not been profiled the year before. Together, the two newest directories provide a complete picture of all schools that both received OTE training and returned completed questionnaires. Each entry contains the following: a school contact person's name, address, and telephone number; information about the status of OTE in the school; background information; student-body composition and mobility rate; and school-improvement goals, progress made toward them, and the practice clusters used to meet those goals. All but 45 of the schools continue to use the OTE process, and most of them (143 out of 260) are elementary schools. Of the 220 school goals that were identified, 73 percent focus on improving student academic achievement. Finally, 82 percent of the schools report that progress toward goals has not yet been formally assessed. Indexes contain information on effective-schooling research-practice clusters, practice clusters selected by schools, and goal and content areas selected by schools. (LMI)

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**SCHOOL IMPROVEMENT  
NETWORK DIRECTORY  
1995**

**Compiled by:  
Linda Gipe**

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# Introduction

## Background

The *1995 School Improvement Network Directory* is part of a series designed to facilitate information exchange and support among schools and districts involved in long-term school improvement efforts. The *Directory* provides information about 260 schools working with the school-based management process, *Onward to Excellence* (OTE), to improve student performance.

This edition is the eighth in a series of *School Improvement Network Directories* published annually since 1988. During 1988-91, our approach to preparing each year's *Directory* involved sending questionnaires to *all* schools that had ever received training in the OTE process, requesting demographic and school improvement information from them. Each edition of the *Directory* included information about the schools that completed and returned questionnaires that year.

To avoid the inevitable redundancy produced by that method, in 1992 we changed our approach. Instead of contacting all OTE-trained schools annually, we sent questionnaires only to those schools that had not been profiled the year before. Thus, since 1992, each year's *Directory* supplements the information provided in the previous year's edition, without duplicating that information. Together, the two newest *Directory* editions provide a complete picture of all schools that both received OTE training and returned completed questionnaires. Continuing with this strategy, the *1995 Directory* provides information about recently trained OTE schools and about those longer-term OTE schools not profiled last year.

## Organization

The questionnaires we send to OTE-trained schools request a variety of information that appears in a separate entry for each responding school. Each school entry is included in one of four sections, according to level, and alphabetically as noted in the Table of Contents.

Each entry includes a school contact person with full address and telephone number, followed by information about the status of use of *Onward to Excellence* in the school (when use of OTE was begun and whether or not the school is currently using the process). The next section

provides background information on the school, including level, number of students, and the nature of the area in which the school is located. Area is identified by population: large city (over 50,000), small city (25,000-50,000), town or suburban (2,500-25,000), rural (2,500 or fewer) and Department of Defense Dependent Schools (overseas schools associated with military bases).

Each entry then lists information on the student body composition by percentage in various categories and the school's mobility rate (the percentage of the student population in the school that moves in or out of the district each year). Finally, each entry identifies the school improvement goal(s), when the school began working on the goal(s), current status of progress toward the goal(s), and the practice clusters used in the school's prescription to meet the goal(s).

Examination of the schools included in this *Directory* provides the following information: All but 45 of the schools continue to use the *Onward to Excellence* process. Of the 260 schools, 143 (55%) are elementary schools, 36 (14%) are middle/junior high schools, 37 (14%) are high schools, and 44 (17%) serve multiple levels of students. Unless otherwise noted, elementary schools are those serving grade K or 1 to grade 5 or 6; middle/junior high schools serve grade 6 or 7 to grade 8 or 9; high schools serve grade 8 or 9 to grade 12; and multi-level schools serve other configurations, such as grades K-9, 7-12, K-12, etc.

This *Directory* includes information only on the *current* goal area(s) for each school. Most schools focus on a single schoolwide improvement goal, with ten schools reporting two active goals and six schools each reporting three active goals. A total of 220 goals are reported by the 260 schools: 161 goals (73%) focus on improving student academic achievement, 17 goals (8%) focus on improving student attitude, and 42 goals (19%) focus on improving student behavior.

Reporting progress on those 220 goals, 18 schools (8%) met the long-term standard; 44 (20%) met the short-term target; 60 (27%) made some progress toward the target; 8 (4%) made little or no progress toward the goal; and 82 (37%) report that progress has not yet been formally assessed. Eight schools (4%) did not cite any of these options regarding progress.

The charts on the following page enumerate, by level and location, (1) the schools featured in the *Directory* and (2) *Directory* schools combined with those featured in last year's *Directory*.

### 1995 Directory Schools

	Elementary Schools	Middle/Junior High Schools	High Schools	Multi-Level Schools	Totals
DoDDS (Panama)	1	-	-	-	1
Colorado	1	-	-	1	2
Florida	15	5	1	1	22
Hawaii	3	1	-	3	7
Idaho	3	2	2	-	7
Kansas	21	4	5	18	48
Mississippi	40	17	13	17	87
Montana	21	1	4	1	27
Oklahoma	2	1	1	-	4
Oregon	28	4	8	1	41
Pacific Jurisdictions	1	-	1	1	3
Washington	7	1	2	1	11
	<hr/> 143	<hr/> 36	<hr/> 37	<hr/> 44	<hr/> 260

### 1994 + 1995 Directory Schools

	Elementary Schools	Middle/Junior High Schools	High Schools	Multi-Level Schools	Totals
British Columbia	-	-	1	-	1
DoDDS (Panama)	2	-	-	-	2
Colorado	2	-	-	1	3
Florida	32	7	5	3	47
Hawaii	4	2	-	5	11
Idaho	16	5	4	1	26
Kansas	40	8	14	37	99
Mississippi	66	25	28	31	150
Montana	33	2	4	2	41
Oklahoma	5	2	2	1	10
Oregon	68	12	18	3	101
Pacific Jurisdictions	3	-	1	2	6
Washington	11	4	2	1	18
Wyoming	1	-	-	-	1
	<hr/> 283	<hr/> 67	<hr/> 79	<hr/> 87	<hr/> 516

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To assist users of this *Directory*, three indices are provided:

- **Index I: Effective Schooling Research Practice Clusters:** The list of practice clusters from *Effective Schooling Practices: A Research Synthesis/1990 Update*. The numbers of relevant practice clusters are listed in each entry.
- **Index II: Practice Clusters Selected by Schools:** Schools which cite each practice cluster, listed by the identifying numbers they are assigned in this *Directory*.
- **Index III: Goal and Content Areas Selected by Schools:** An index of schools organized by goal content area ("reading," "math," "self-esteem," etc.) and by level.

Like other publications in this series, the *1995 Directory* can be expected to increase educators' awareness of and access to the large and growing network of schools using *Onward to Excellence*.

## Elementary Schools

A total of 143 elementary schools returned questionnaires and are listed in this section. Unless otherwise noted, schools include those with students in grade K or 1 through grade 5 or 6. Not all schools provided all requested information. Of responding schools, 36 have more than 500 students, 90 have fewer than 500 students, and 2 have fewer than 100 students. In terms of location, 37 are in large cities (over 50,000 population), 18 are in small cities (25,000-50,000), 47 are in towns or suburban areas (2,500-25,000) and 37 are in rural areas (2,500 or fewer).

In selecting improvement goals, 97 schools cite goals related to student academic achievement, 21 cite student behavior goals, and 4 cite student attitude goals. Of those identifying goals, 14 met long-term standards in their OTE cycle, 38 met short-term targets, 30 made some progress toward the target, 5 made little or no progress, and 41 have not yet formally assessed their progress.

**1. Alkali Creek Elementary School**

Beverly Flaten, Principal  
 Alkali Creek Elementary School  
 Billings Public Schools  
 681 Alkali Creek Road  
 Billings, MT 59105  
 406/255-3810

**OTE Status:** Start date not listed;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 430  
**Area:** Large City  
**Student Population:**  
**Composition:** 96% White; 2% Hispanic;  
 1% Asian or Pacific Islander; 1% American  
 Indian/Alaska Native  
**Free/Reduced Lunch:** 3%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
 performance tests; teacher made tests; student  
 survey; staff survey; parent/community survey;  
 locally developed student attitude survey;  
 school records

**Current Leadership Team:** 7 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 parent; 1 non-parent community member

**Goal:** Student Academic Achievement:  
 Technology  
**Start Date:** 1991  
**Goal Status:** Made some progress toward  
 target  
**Practice Clusters:** 1.3.1; 1.3.2; 1.3.4; 1.4.1;  
 1.5.1; 2.1.1; 2.3.2; 2.3.3; 2.4.1; 2.7.1

**2. Amanda Elzy Elementary School**

Clavis Thomton, Principal  
 Amanda Elzy Elementary School  
 Leflore County School District  
 Route 4; Box 100  
 Greenwood, MS 38930  
 601/453-9677

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 420  
**Area:** Rural  
**Student Population:**  
**Composition:** 1% White; 99% Black  
**Free/Reduced Lunch:** 94%  
**Mobility:** 13%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 7 members: Includes  
 5 classroom teachers; 1 building administrator;  
 1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.1; 1.3.2; 1.3.3

**3. Anguilla Elementary School**

Tracy Anderson, OTE Chairperson  
 Anguilla Elementary School  
 South Delta School District  
 101 Holland Street  
 Anguilla, MS 38721  
 601/873-2753

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** Elementary (grades K-4)  
**Number of Students:** 230  
**Area:** Rural  
**Student Population:**  
**Composition:** 100% Black  
**Free/Reduced Lunch:** 99.9%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records,

**Current Leadership Team:** 7 members: Includes  
 5 classroom teachers; 1 building administrator;  
 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Little or no progress  
**Practice Clusters:** 1.2.2; 1.3.3; 1.4.1; 1.6.1;  
2.1.1

#### 4. Arrowhead Elementary School

Carol Wright, Principal  
Arrowhead Elementary School  
Billings Public Schools  
2510 38th Street West  
Billings, MT 59106  
406/655-3131

**OTE Status:** Started 9/15/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 490  
**Area:** Large City  
**Student Population:**

**Composition:** 96% White; 1% Black;  
1% Asian or Pacific Islander; 2% American  
Indian/Alaska Native  
**Free/Reduced Lunch:** 17%  
**Mobility:** 11%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey

**Current Leadership Team:** 10 members:  
Includes 4 classroom teachers; 1 building  
administrator; 1 other certified staff; 1 central  
office personnel; 1 non-certified staff; 1 parent;  
1 non-parent community member

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.3.2; 1.3.3

#### 5. Bay Springs Elementary School

Susan Brand, Principal  
Bay Springs Elementary School  
West Jasper Consolidated School District  
Highway 18  
Bay Springs, MS 39422  
601/764-2016

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** Elementary (grades K-4)  
**Number of Students:** 500  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 30% White; 70% Black  
**Free/Reduced Lunch:** 85%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; student  
survey; staff survey; parent/community survey;  
locally developed student attitude survey;  
school records

**Current Leadership Team:** 6 members

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

#### 6. Beartooth Elementary School

Bob Barone, Principal  
Beartooth Elementary School  
Billings Public Schools  
1345 Elaine  
Billings, MT 59105  
406/255-3816

**OTE Status:** Started 9/15/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 298  
**Area:** Large City

**Student Population:**

**Composition:** 96% White; .1% Black;  
2% Hispanic; .9% Asian or Pacific Islander;  
1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 20%  
**Mobility:** 22%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; performance tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 7 members: Includes  
3 classroom teachers; 1 building administrator;  
1 central office personnel; 1 non-certified staff;  
1 parent

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1991  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.1; 1.3.1; 1.3.2; 1.3.3;  
1.3.5; 1.4.1; 1.5.1; 2.5.1; 2.7.1

**7. Bel Aire Elementary School**

James Lindsay, Principal  
Bel Aire Elementary School  
Harrison County Schools  
10531 Klein Road  
Gulfport, MS 39503  
601/832-7436

**OTE Status:** Started 6/13/94;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 1020  
**Area:** Large City  
**Student Population:**  
**Composition:** 60% White; 38% Black;  
2% Other  
**Free/Reduced Lunch:** 70%  
**Mobility:** 45%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 7 members: Includes  
6 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** Not listed

**8. Bennett Elementary School**

Mike Hubbard, Principal  
Bennett Elementary School  
Broken Bow School District  
North Park Drive  
Broken Bow, OK 74728  
405/584-6440

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 497  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 54% White; 13% Black;  
2% Hispanic; 1% Asian or Pacific Islander;  
30% American Indian/Alaska Native  
**Free/Reduced Lunch:** 60%  
**Mobility:** 62%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 8 members: Includes  
4 classroom teachers; 1 building administrator;  
1 other certified staff; 2 parents

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.2.1; 1.2.2; 1.3.2; 1.4.1

**9. Bitterroot Elementary School**

Billie Strissel, Principal  
Bitterroot Elementary School  
Billings Public Schools  
1801 Bench Blvd.  
Billings, MT 59105  
406/255-3825

**OTE Status:** Started 10/1/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 309  
**Area:** Large City  
**Student Population:**

**Composition:** 92% White; 3.5% Hispanic;  
4.5% American Indian/Alaska Native  
**Free/Reduced Lunch:** 33.3%  
**Mobility:** 23%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; teacher made tests; commercially  
available student attitude survey; school  
records

**Current Leadership Team:** 7 members: Includes  
4 classroom teachers; 1 building administrator;  
1 non-certified staff; 1 parent

**Goal A: Student Behavior: Discipline Referrals**  
**Start Date:** 1991  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.2.4; 1.4.2; 1.4.3; 2.2.3;  
2.4.2

**Goal B: Student Academic Achievement: Reading**  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.1; 1.2.2; 1.3.2; 1.4.1;  
1.5.1; 2.2.2; 2.6.1

**10. Bonifay Elementary School**

Janis Johnson, Principal  
Bonifay Elementary School  
Holmes County School District  
307 West North Avenue  
Bonifay, FL 32425  
904/547-3631

**OTE Status:** Started 2/24/92;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 850  
**Area:** Rural  
**Student Population:**

**Composition:** 94% White; 5% Black;  
1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 66%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
teacher made tests; student survey; staff  
survey; parent/community survey; locally  
developed student attitude survey; school  
records

**11. Bonneville Elementary School**

Marjean Waford, Principal  
Bonneville Elementary School  
25 Pocatello District  
320 North 8th Street  
Pocatello, ID 83201  
208/232-2872

**OTE Status:** Started 12/1/87;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 425  
**Area:** Small City  
**Student Population:**

**Composition:** 85% White; 2% Black; 10%  
Hispanic; 2% Asian or Pacific Islander;  
2% American Indian/Alaska Native  
**Free/Reduced Lunch:** 54%  
**Mobility:** 16%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; student survey; staff survey; parent/community survey; commercially available student attitude survey; school records

**Current Leadership Team:** 4 members: Includes 3 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1987  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.2.1; 1.3.1; 1.3.2; 1.4.1; 1.4.3; 2.2.2; 2.2.3; 2.4.1

## 12. Boulder Elementary School

Kathy Olson, Principal  
 Boulder Elementary School  
 Billings Public Schools  
 2202 32nd Street West  
 Billings, MT 59102

**OTE Status:** Start date not listed;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Large City  
**Student Population:**  
**Composition:** 95% White; .5% Hispanic;  
 1% Asian or Pacific Islander; 3% American  
 Indian/Alaska Native  
**Free/Reduced Lunch:** 22%  
**Mobility:** 1%

**Assessment Data:** Standardized test scores; student survey; parent/community survey; school records

**Current Leadership Team:** 5 members: Includes 2 classroom teachers; 1 building administrator; 1 other certified staff; 1 non-certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally assessed

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.3.1; 1.3.2; 1.3.3; 1.4.1; 1.4.3; 2.1.1; 2.1.2; 2.2.2; 2.2.3; 2.2.4; 2.3.2; 2.3.3; 2.4.1; 2.5.1; 2.7.1

## 13. Brandon Elementary School

Cindy McMinn, Principal  
 Brandon Elementary School  
 Columbus Municipal School District  
 2630 McArthur Drive  
 Columbus, MS 39701  
 601/328-5568

**OTE Status:** Started 10/10/91;  
 Actively using OTE

**School Level:** Elementary (grades K-3)  
**Number of Students:** 469  
**Area:** Small City  
**Student Population:**  
**Composition:** 42.6% White; 56.9% Black;  
 .2% Hispanic; .2% Asian or Pacific Islander  
**Free/Reduced Lunch:** 55%  
**Mobility:** 31.9%

**Assessment Data:** Standardized test scores; student survey; staff survey; school records; Learning Styles Inventory

**Current Leadership Team:** 10 members: Includes 4 classroom teachers; 1 building administrator; 2 other certified staff; 2 non-certified staff; 1 parent

**Goal:** Student Academic Achievement:  
 Listening/Communication  
**Start Date:** 1990  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.3.2; 1.3.3; 1.4.1; 1.4.3; 2.1.2; 2.7.1

**14. Brentwood Elementary School**

Frances Hutto, Curriculum Coordinator  
Brentwood Elementary School  
Escambia School District  
4820 North Palafox Street  
Pensacola, FL 32505  
904/444-2730

**OTE Status:** Started 10/31/90;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 450  
**Area:** Large City  
**Student Population:**  
**Composition:** 60% White; 39% Black;  
1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 83%  
**Mobility:** 50%

**Assessment Data:** Not listed

**15. Bruce Elementary School**

Michael Young, Principal  
Bruce Elementary School  
Calhoun County School District  
PO Box 579  
Bruce, MS 38915  
601/983-3373

**OTE Status:** Started 8/15/89;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 400  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 55% White; 45% Black  
**Free/Reduced Lunch:** 60%  
**Mobility:** 13%

**Assessment Data:** Standardized test scores;  
teacher made tests; staff survey; parent/  
community survey; school records

**Current Leadership Team:** 5 members: Includes  
4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement:  
Critical Thinking

**Start Date:** Not listed

**Goal Status:** Progress not yet formally  
assessed

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.4; 1.3.1;  
1.3.2; 1.3.4; 1.4.1; 2.1.1; 2.1.2; 2.2.2;  
2.2.3; 2.3.2; 2.3.3; 2.7.1

**16. Byrneville Elementary School**

Roy Ikner, Principal  
Byrneville Elementary School  
Escambia School District  
1600 Byrneville Road  
Century, FL 32535  
904/256-3738

**OTE Status:** Started 8/26/91;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 180  
**Area:** Rural  
**Student Population:**  
**Composition:** 100% White  
**Free/Reduced Lunch:** 56%  
**Mobility:** 15%

**Assessment Data:** Not listed

**17. Caldwell Elementary School**

Patricia Wizer, Principal  
Caldwell Elementary School  
Caldwell Unified School District 360  
1 North Osage Street  
Caldwell, KS 67022  
316/845-2414

**OTE Status:** Started 9/13/93;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 195  
**Area:** Rural

**Student Population:**

**Composition:** 96% White; 2% Hispanic;  
2% American Indian/Alaska Native  
**Free/Reduced Lunch:** 34%  
**Mobility:** 20%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; locally developed student attitude  
survey; school records

**18. Calhoun City Elementary School**

Dale Hays, Principal  
Calhoun City Elementary School  
Calhoun County School District  
PO Drawer H  
Calhoun City, MS 38916  
601/628-5111

**OTE Status:** Started 8/25/92;  
Actively using OTE

**School Level:** Elementary (grades K-4)  
**Number of Students:** 356  
**Area:** Rural  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records; retention

**Current Leadership Team:** 6 members: Includes  
4 classroom teachers; 1 building administrator;  
1 remedial teacher

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.4; 2.6.1; 2.7.1

**19. Cannon Beach Elementary School**

Douglas Dougherty, Principal  
Cannon Beach Elementary School  
Seaside School District  
PO Box 277  
Cannon Beach, OR 97110-0277  
503/436-2294

**OTE Status:** Started 11/1/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 134  
**Area:** Rural  
**Student Population:**

**Composition:** 90% White; 2% Black;  
4% Hispanic; 2% Asian or Pacific Islander;  
2% American Indian/Alaska Native  
**Free/Reduced Lunch:** 25%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; student  
survey; staff survey; parent/community survey;  
locally developed student attitude survey;  
school records

**Current Leadership Team:** 8 members

**Goal:** Student Academic Achievement:  
Portfolio Assessment  
**Start Date:** 1991  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.3.4; 2.3.3

**20. Central Elementary School**

Craig Campbell, Principal  
Central Elementary School  
Goodland Unified School District 352  
Box 509  
Goodland, KS 67735  
913/899-2397

**OTE Status:** Started 9/1/94;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 211

**Area:** Town/Suburban

**Student Population:**

**Composition:** 81% White; 18% Hispanic;  
1% Asian or Pacific Islander

**Free/Reduced Lunch:** 67%

**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; parent/  
community survey; school records

**Current Leadership Team:** 8 members: Includes  
5 classroom teachers; 1 building administrator;  
2 non-certified staff

**Goal A:** Student Academic Achievement: Reading

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
assessed

**Practice Clusters:** 1.1.1; 1.3.1; 1.3.2; 1.3.3;  
1.3.4; 1.4.1; 1.4.3; 2.1.1; 2.2.4; 2.3.1;  
2.3.2; 2.3.3; 2.4.1; 2.7.1

**Goal B:** Student Academic Achievement: Math

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
assessed

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.3.1;  
1.3.2; 1.3.3; 1.4.1; 1.4.3; 2.1.1; 2.2.4;  
2.3.1; 2.3.2; 2.3.3; 2.4.1

## 21. Centre Elementary School

Demetry Evancho, Principal

Centre Elementary School

Centre Unified School District 397

PO Box 38; 250 Berry Street

Lost Springs, KS 66859

913/983-4304

**OTE Status:** Started 8/10/94;

Actively using OTE

**School Level:** Elementary (grades K-4)

**Number of Students:** Not listed

**Area:** Rural

**Student Population:**

**Composition:** 97% White; 2.4% Hispanic;  
.6% Asian or Pacific Islander

**Free/Reduced Lunch:** 38%

**Mobility:** 6%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; teacher  
made tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 5 members: Includes

1 classroom teacher; 1 building administrator;

1 other certified staff; 1 non-certified staff;

1 parent

**Goal A:** Student Academic Achievement: Math

**Start Date:** 1994

**Goal Status:** Made some progress toward  
target

**Practice Clusters:** 1.1.1; 2.1.2

**Goal B:** Student Academic Achievement: Math

**Start Date:** 1994

**Goal Status:** Little or no progress

**Practice Clusters:** 1.3.2; 1.3.5; 1.5.1

## 22. Chambers Attendance Center

Mary Kellum, Principal

Chambers Attendance Center

Hollandale School District

1000 Gum Street

Arcola, MS 38722

601/827-2438

**OTE Status:** Started 9/30/93;

Actively using OTE

**School Level:** Elementary

**Number of Students:** 147

**Area:** Rural

**Student Population:**

**Composition:** 1% White; 99% Black

**Free/Reduced Lunch:** 97%

**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; teacher  
made tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 7 members: Includes  
3 classroom teachers; 1 building administrator;  
1 other certified staff; 1 non-certified staff;  
1 parent

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.3.2; 1.4.1; 1.5.1; 2.5.1

### 23. Charles B. Murphy Elementary School

Denise Wilkinson, Principal  
Charles B. Murphy Elementary School  
Hancock County School District  
6098 First Avenue; PO Box 520  
Pearlington, MS 39572  
601/533-7872

**OTE Status:** Started 8/10/94;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 180  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 60% White; 39% Black;  
1% Hispanic  
**Free/Reduced Lunch:** 78%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; locally developed student attitude  
survey; school records

**Current Leadership Team:** 5 members: Includes  
3 classroom teachers; 1 building administrator;  
1 central office personnel

**Goal:** Student Academic Achievement:  
Language  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** Not listed

### 24. Chief Joseph Elementary School

Denise Conrad, Principal  
Chief Joseph Elementary School  
Great Falls Public Schools  
5305 3rd Avenue South  
Great Falls, MT 59405  
406/791-2200

**OTE Status:** Started 9/1/88;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 350  
**Area:** Large City  
**Student Population:**  
**Composition:** 91% White; 2% Black;  
2% Hispanic; 2% Asian or Pacific Islander;  
3% American Indian/Alaska Native  
**Free/Reduced Lunch:** 52%  
**Mobility:** 40%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; commercially available student attitude  
survey; school records

**Current Leadership Team:** 5 members: Includes  
4 classroom teachers; 1 building administrator

**Goal:** Student Behavior: Social Skills and  
Student Behavior  
**Start Date:** 1993  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.2.2; 1.2.3; 1.2.4; 1.3.4;  
1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 2.2.2;  
2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1;  
2.4.2; 2.6.1; 2.7.1

### 25. Claflin Grade School

Marilyn Thaete, Chairperson  
Claflin Grade School  
Claflin Unified School District 354  
406 Main; PO Box 287  
Claflin, KS 67525  
316/587-3896

**OTE Status:** Started 10/1/92;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 201

**Area:** Rural

**Student Population:**

**Composition:** 100% White

**Free/Reduced Lunch:** 34%

**Mobility:** 10%

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; commercially available student attitude survey; school records

**Current Leadership Team:** 6 members: Includes 3 classroom teachers; 1 building administrator; 2 other certified staff

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1992

**Goal Status:** Made some progress toward target

**Practice Clusters:** Not listed

## 26. Claude A. Wilcox Elementary School

James Liday, Principal  
Claude A. Wilcox Elementary School  
25 Pocatello District  
427 Lark Lane  
Pocatello, ID 83201  
208/237-6050

**OTE Status:** Started 10/10/88;  
Not actively using OTE

**School Level:** Elementary

**Number of Students:** 670

**Area:** Large City

**Student Population:**

**Composition:** 94% White; 4% Black;  
1% Hispanic; .5% Asian or Pacific Islander;  
.5% American Indian/Alaska Native

**Free/Reduced Lunch:** 52%

**Mobility:** 40%

**Assessment Data:** Standardized test scores

## 27. Clearwater Elementary School

Roy Riggs, Principal  
Clearwater Elementary School  
Clearwater Unified School District 264  
PO Box 248  
Clearwater, KS 67026  
316/584-6317

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 450

**Area:** Rural

**Student Population:**

**Composition:** 98% White; .5% Hispanic;  
.5% American Indian/Alaska Native

**Free/Reduced Lunch:** 10%

**Mobility:** 5%

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 30 members

**Goal:** Student Academic Achievement: Math

**Start Date:** 1994

**Goal Status:** Progress not yet formally assessed

**Practice Clusters:** 1.3.5

## 28. Curundu Elementary School

Cynthia Chen, Principal  
Curundu Elementary School  
DoDDS  
Panama Region  
APO Miami, FL 34002

**OTE Status:** Started 10/1/87;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 721

**Area:** DoDDS

**Student Population:**

**Composition:** 18% White; 20% Black; 40% Hispanic; 1% Asian or Pacific Islander; 1% American Indian/Alaska Native  
**Free/Reduced Lunch:** Not applicable  
**Mobility:** 50%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; performance tests; teacher made tests; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 14 members: Includes 7 classroom teachers; 2 building administrators; 1 other certified staff; 2 parents; 2 students

**Goal A:** Student Academic Achievement: Math  
**Start Date:** 1994  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.5.1; 1.6.1; 2.1.1; 2.2.2; 2.2.4; 2.3.2; 2.3.3; 2.5.1; 2.6.1; 2.7.1

**Goal B:** Student Behavior: Discipline Referrals  
**Start Date:** 1994  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.5.1; 1.6.1; 2.1.1; 2.2.2; 2.2.4; 2.3.2; 2.3.3; 2.5.1; 2.6.1; 2.7.1

## 29. Demonstration Elementary School

Alma Turner, Principal  
 Demonstration Elementary School  
 Columbus Municipal School District  
 429 11th Street South  
 Columbus, MS 39701  
 601/329-7358

**OTE Status:** Started 10/10/91;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 175  
**Area:** Small City

**Student Population:**

**Composition:** 38% White; 62% Black  
**Free/Reduced Lunch:** 57%  
**Mobility:** 44%

**Assessment Data:** Standardized test scores; teacher made tests; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records; tutorial checklist; teacher/student interpersonal checklist

**Current Leadership Team:** 8 members: Includes 3 classroom teachers; 1 building administrator; 1 other certified staff; 1 central office personnel; 1 parent; 1 non-parent community member

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.3.2; 2.6.1

## 30. Dierks Elementary School

Larry Smith, Principal  
 Dierks Elementary School  
 Broken Bow School District  
 Jones Street  
 Broken Bow, OK 74728  
 405/584-2765

**OTE Status:** Start date not listed;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 274  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 54% White; 13% Black; 2% Hispanic; 1% Asian or Pacific Islander; 30% American Indian/Alaska Native  
**Free/Reduced Lunch:** 60%  
**Mobility:** 62%

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 7 members: Includes 4 classroom teachers; 1 building administrator; 1 other certified staff; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.2.2; 1.3.2; 2.3.2

**31. Eagle Cliffs Elementary School**

David Munson, Principal  
Eagle Cliffs Elementary School  
Billings Public Schools  
1201 Kootenai Drive  
Billings, MT 59105  
406/255-3840

**OTE Status:** Started 9/15/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 396  
**Area:** Large City  
**Student Population:**

**Composition:** 95.2% White; .5% Black;  
1% Hispanic; 1.5% Asian or Pacific  
Islander; 1.8% American Indian/Alaska  
Native

**Free/Reduced Lunch:** 12%  
**Mobility:** 13%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 8 members: Includes  
4 classroom teachers; 1 building administrator;  
1 central office personnel; 1 non-certified staff;  
1 parent

**Goal:** Student Academic Achievement: Spelling  
**Start Date:** 1991  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.1.1; 1.3.2; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.5.1; 1.6.1; 2.1.1; 2.1.2;  
2.3.1; 2.3.2; 2.3.3; 2.5.1; 2.6.1; 2.7.1

**32. East Elementary School**

William Leininger, Principal  
East Elementary School  
Tillamook School District No. 9  
3905 Alder Lane  
Tillamook, OR 97141  
503/842-7544

**OTE Status:** Started 8/1/89;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Not listed  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

**33. East Kemper Elementary School**

Emanuel Beaty, Principal  
East Kemper Elementary School  
Kemper County School District  
PO Box 97  
Scooba, MS 39358  
601/476-8423

**OTE Status:** Started 8/25/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 259  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 2% White; 98% Black  
**Free/Reduced Lunch:** 95%  
**Mobility:** 4%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; teacher  
made tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 5 members: Includes  
4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.1.1; 1.2.2; 1.3.3; 1.3.5;  
 1.4.2; 1.4.3; 2.1.1; 2.2.3; 2.7.1

**34. Eastwood Elementary School**

Roger Close, Principal  
 Eastwood Elementary School  
 Hillsboro School District No. 7  
 2100 NE Lincoln Street  
 Hillsboro, OR 97124  
 503/648-2141

**OTE Status:** Started 3/1/85;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 590  
**Area:** Small City  
**Student Population:**  
**Composition:** 85.6% White; 1% Black; 8.9%  
 Hispanic; 3% Asian or Pacific Islander;  
 1.5% American Indian/Alaska Native  
**Free/Reduced Lunch:** 21%  
**Mobility:** 12%

**Assessment Data:** Not listed

**35. Edgewater Elementary School**

Virginia Abercrombie, Principal  
 Edgewater Elementary School  
 Escambia School District  
 100 Boeing Street  
 Pensacola, FL 32507  
 904/455-4567

**OTE Status:** Started 10/31/90;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:**  
**Area:** Large City  
**Student Population:**  
**Composition:** 48% White; 45% Black;  
 2% Hispanic; 5% Asian or Pacific Islander  
**Free/Reduced Lunch:** 91%  
**Mobility:** 85%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**Current Leadership Team:** 8 members

**Goal:** Student Academic Achievement:  
 Language Arts  
**Start Date:** Not listed  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1;  
 2.7.1

**36. Edison Elementary School**

Rick Nebeker, Principal  
 Edison Elementary School  
 Walla Walla School District No. 140  
 1315 East Alder  
 Walla Walla, WA 99362  
 509/527-3072

**OTE Status:** Started 10/1/86;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Not listed  
**Student Population:** Not listed  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

**37. Eleele School**

Daniel Aamada, Principal  
 Eleele School  
 Kauai District Public Schools  
 PO Box 38  
 Eleele, HI 96705  
 808/335-5214

**OTE Status:** Started 1/2/87;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 510  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 20% White; 60% Asian or Pacific Islander; 20% Other  
**Free/Reduced Lunch:** 55%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores; performance tests; teacher made tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 15 members: Includes 5 classroom teachers; 1 building administrator; 2 non-certified staff; 2 parents; 3 students; 2 non-parent community members

**Goal:** Student Academic Achievement: Writing

**Start Date:** Not listed

**Goal Status:** Met short-term target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 38. Eudora West Elementary School

Rod Moyer, Principal  
Eudora West Elementary School  
Eudora Unified School District 491  
1310 Winchester Road  
Eudora, KS 66025  
913/542-1066

**OTE Status:** Started 9/2/94;  
Actively using OTE

**School Level:** Elementary (grades 4-6)  
**Number of Students:** 250  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 95% White; 2% Black; 3% American Indian/Alaska Native  
**Free/Reduced Lunch:** 30%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; performance tests; parent/community survey; school records

**Current Leadership Team:** 4 members: Includes 2 classroom teachers; 1 building administrator; 1 parent

**Goal:** Student Behavior: Attendance and Discipline

**Start Date:** Not listed

**Goal Status:** Progress not yet formally assessed

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.4; 1.3.1; 1.3.3; 1.3.5; 1.4.2; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 39. Fall City Elementary School

Don McConkey, Principal  
Fall City Elementary School  
Snoqualmie Valley School District No. 410  
PO Box 220  
Fall City, WA 98024  
206/222-5265

**OTE Status:** Started 8/1/89;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 535  
**Area:** Rural  
**Student Population:**

**Composition:** 98% White; .5% Black; .5% Hispanic; .5% Asian or Pacific Islander; .5% American Indian/Alaska Native

**Free/Reduced Lunch:** 17%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 12 members: Includes 6 classroom teachers; 1 building administrator; 2 non-certified staff; 3 parents

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1988  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.2.1; 1.3.2; 1.4.3; 1.5.1

#### 40. Fleming Alternative School

Carl Palmer, Principal  
 Fleming Alternative School  
 Leflore County School District  
 Route 2; Box 1A  
 Minter City, MS 38944  
 601/658-4817

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 231  
**Area:** Rural  
**Student Population:**

**Composition:** .6% White; 99.4% Black  
**Free/Reduced Lunch:** 99.5%  
**Mobility:** .3%

**Assessment Data:** Standardized test scores;  
 student survey; commercially available student  
 attitude survey; school records

**Current Leadership Team:** 5 members: Includes  
 3 classroom teachers; 1 building administrator;  
 1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
 assessed  
**Practice Clusters:** 1.3.3; 1.4.1; 1.6.1

#### 41. Franklin Lower Elementary School

Pat Reed, Principal  
 Franklin Lower Elementary School  
 Franklin County School District  
 Route 1; Box 15  
 Meadville, MS 39653  
 601/384-5605

**OTE Status:** Started 9/29/92;  
 Actively using OTE

**School Level:** Elementary (grades K-2)

**Number of Students:** Not listed

**Area:** Rural

**Student Population:**

**Composition:** 40% White; 60% Black

**Free/Reduced Lunch:** 78%

**Mobility:** 1%

**Assessment Data:** Performance tests; teacher  
 made tests; portfolios

**Current Leadership Team:** 5 members: Includes  
 4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.1; 1.2.2; 1.3.4; 1.4.3;  
 2.3.2; 2.7.1

#### 42. Fruitland Elementary School

Warren Webster, Principal  
 Fruitland Elementary School  
 Salem/Keizer School District No. 24J  
 6425 Fruitland Road NE  
 Salem, OR 97301  
 503/399-3148

**OTE Status:** Started 10/1/91;  
 Actively using OTE

**School Level:** Elementary

**Number of Students:** 110

**Area:** Large City

**Student Population:**

**Composition:** 97% White; 2% Black;  
1% American Indian/Alaska Native  
**Free/Reduced Lunch:** Not listed  
**Mobility:** 5%

**Assessment Data:** Standardized test scores

**Current Leadership Team:** 5 members: Includes  
3 classroom teachers; 1 non-certified staff;  
1 parent

**Goal:** Student Academic Achievement: Math

**Start Date:** 1992  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.2.1; 1.3.3; 1.6.1

**43. Fulton Grammar School**

James Loden, Principal  
Fulton Grammar School  
Itawamba County School District  
605 South Cummings Street  
Fulton, MS 38843  
601/862-4641

**OTE Status:** Started 9/21/93;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 769  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 91% White; 9% Black  
**Free/Reduced Lunch:** 50%  
**Mobility:** 21%

**Assessment Data:** Standardized test scores;  
teacher made tests; student survey; staff  
survey; parent/community survey; locally  
developed student attitude survey; school  
records

**Current Leadership Team:** 10 members:  
Includes 5 classroom teachers; 1 building  
administrator; 1 other certified staff; 3 parents

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994

**Goal Status:** Made some progress toward  
target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.3.1;  
1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.2;  
1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.2;  
2.3.3; 2.5.1; 2.7.1

**44. Garfield Elementary School**

Darrell Rud, Principal  
Garfield Elementary School  
Billings Public Schools  
3212 First Avenue South  
Billings, MT 59101  
406/255-3843

**OTE Status:** Started 9/30/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 390  
**Area:** Large City  
**Student Population:**

**Composition:** 43.6% White; 2.6% Black;  
28.5% Hispanic; 25.5% American Indian/  
Alaska Native  
**Free/Reduced Lunch:** 87.9%  
**Mobility:** 43.8%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; locally developed  
student attitude survey; school records

**Current Leadership Team:** 10 members:  
Includes 4 classroom teachers; 1 building  
administrator; 1 central office personnel; 1 non-  
certified staff; 2 parents; 1 non-parent commu-  
nity member

**Goal:** Student Academic Achievement:  
Technology

**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** Not listed

**45. Gas City Elementary School**

Diana Asher, Principal  
 Gas City Elementary School  
 Iola Unified School District 257  
 400 North Osborn  
 Gas City, KS 66742  
 316/365-4880

**OTE Status:** Started 8/22/94;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 81  
**Area:** Rural  
**Student Population:**

**Composition:** 98.3% White; 1.3% Other  
**Free/Reduced Lunch:** 66%  
**Mobility:** 1.3%

**Assessment Data:** Standardized test scores; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 7 members: Includes 1 classroom teacher; 1 building administrator; 2 other certified staff; 1 non-certified staff; 1 parent; 1 non-parent community member

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.3.5; 2.7.1

**46. Glen Allen School**

Becky Avis, Principal  
 Glen Allen School  
 Western Line School District  
 PO Box 209  
 Glen Allan, MS 38744  
 601/839-2991

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 162  
**Area:** Rural

**Student Population:**

**Composition:** 2% White; 97% Black;  
 1% Hispanic  
**Free/Reduced Lunch:** 98%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores; teacher made tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 3 members: Includes 2 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.3.2; 1.3.5; 1.4.1; 1.6.1

**47. Gray Elementary School**

Scott Lane, Principal  
 Gray Elementary School  
 Astoria School District No. 1  
 785 Alameda Avenue  
 Astoria, OR 97103  
 503/325-6441

**OTE Status:** Started 9/19/90;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 300  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 95% White; 3% Hispanic;  
 2% Asian or Pacific Islander  
**Free/Reduced Lunch:** 30%  
**Mobility:** 35%

**Assessment Data:** Standardized test scores; student survey; staff survey; locally developed student attitude survey; school records

**Current Leadership Team:** 4 members: Includes 2 classroom teachers; 1 building administrator; 1 non-certified staff

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1990  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.1.1; 1.2.4; 1.4.1; 1.4.3;  
2.1.1; 2.3.2; 2.5.1

#### 48. Greely School

Chuck Boyle, Principal  
Greely School  
Butte School District No. 1  
111 North Montana  
Butte, MT 59701  
406/782-2650

**OTE Status:** Started 9/15/89;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 305  
**Area:** Large City  
**Student Population:**  
**Composition:** 85% White; 10% Hispanic;  
5% American Indian/Alaska Native  
**Free/Reduced Lunch:** 73%  
**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; perfor-  
mance tests; teacher made tests; student  
survey; staff survey; parent/community survey;  
school records

**Current Leadership Team:** 8 members: Includes  
6 classroom teachers; 1 building administrator;  
1 non-certified staff; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1990  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1;  
2.7.1

#### 49. Green Acres Elementary School

Judy Isaacson, Principal  
Green Acres Elementary School  
Lebanon School District No. 16C  
10th and Sherman  
Lebanon, OR 97355  
503/451-7330

**OTE Status:** Started 10/1/86;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 97% White; 3% Hispanic  
**Free/Reduced Lunch:** 60%  
**Mobility:** 23%

**Assessment Data:** Not listed

#### 50. Gulfview Elementary School

Janette White, Principal  
Gulfview Elementary School  
Hancock County School District  
PO Box 480  
Lakeshore, MS 39558  
601/533-5588

**OTE Status:** Started 8/10/94;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 655  
**Area:** Rural  
**Student Population:**  
**Composition:** 96% White; 3% Black;  
1% Hispanic; 1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 82%  
**Mobility:** 42%

**Assessment Data:** Have not developed profile

**Current Leadership Team:** 8 members: Includes  
4 classroom teachers; 2 building administra-  
tors; 2 central office personnel

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

**School Level:** Elementary  
**Number of Students:** 290  
**Area:** Rural  
**Student Population:**  
**Composition:** 40% White; 40% Asian or Pacific Islander; 20% Other  
**Free/Reduced Lunch:** 35%  
**Mobility:** 50%

### 51. Hamilton Elementary School

Ralph Bradley, Principal  
 Hamilton Elementary School  
 Hamilton Unified School District 390  
 HC-1; Box 5  
 Hamilton, KS 66853  
 316/678-3321

**OTE Status:** Started 8/8/94;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Rural  
**Student Population:**  
**Composition:** 100% White  
**Free/Reduced Lunch:** 60%  
**Mobility:** 15%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; performance tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 7 members: Includes 5 classroom teachers; 2 building administrators

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.3.3; 1.3.4; 1.3.5

### 52. Hanalei School

Nichols C. Beck, Principal  
 Hanalei School  
 Kauai District Public Schools  
 PO Box 46  
 Hanalei, HI 96714  
 808/826-6266

**OTE Status:** Started 1/2/87;  
 Actively using OTE

**Assessment Data:** Standardized test scores; criterion referenced or district tests; performance tests; teacher made tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 15 members: Includes 4 classroom teachers; 1 building administrator; 2 non-certified staff; 2 parents; 4 students; 2 non-parent community members

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1987

**Goal Status:** Made some progress toward target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 53. Hancock North Central Elementary School

Darnell Cuevas, Principal  
 Hancock North Central Elementary School  
 Hancock County School District  
 6122 Cuevas Town Road  
 Pass Christian, MS 39571  
 601/255-7641

**OTE Status:** Started 8/10/94;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 1000  
**Area:** Rural  
**Student Population:**  
**Composition:** 99% White; 1% Black  
**Free/Reduced Lunch:** 74%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores; student survey; staff survey; locally developed student attitude survey; school records

**Current Leadership Team:** 36 members: Includes 24 classroom teachers; 7 building administrators; 5 central office personnel

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

#### 54. Henry Hill Elementary School

Judy Isaacs, Principal  
Henry Hill Elementary School  
Central School District 13J  
750 5th Street  
Independence, OR 97351-1899  
503/838-1828

**OTE Status:** Started 9/15/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 300  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 50% White; 49% Hispanic;  
1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 47%  
**Mobility:** 35%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; performance tests; teacher made tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 8 members: Includes 3 classroom teachers; 1 building administrator; 1 other certified staff; 1 non-certified staff; 2 parents

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** Not listed

#### 55. Highland Elementary School

Judith Evans, Principal  
Highland Elementary School  
Billings Public Schools  
729 Parkhill Drive  
Billings, MT 59102  
406/255-3850

**OTE Status:** Started 9/15/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 275  
**Area:** Large City  
**Student Population:**

**Composition:** 94.4% White; .1% Black;  
3% Hispanic; .5% Asian or Pacific Islander;  
2% American Indian/Alaska Native  
**Free/Reduced Lunch:** 27%  
**Mobility:** 14%

**Assessment Data:** Standardized test scores; performance tests; teacher made tests

**Current Leadership Team:** 7 members: Includes 4 classroom teachers; 1 building administrator; 1 non-certified staff; 1 non-parent community member

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.1.1; 1.3.2; 1.3.3; 1.3.4;  
2.1.1; 2.2.4; 2.3.1; 2.3.3; 2.5.1; 2.7.1

#### 56. Hiland Park Elementary School

Craig Bush, Principal  
Hiland Park Elementary School  
Bay County School District  
2507 Baldwin Road  
Panama City, FL 32405  
904/872-4685

**OTE Status:** Started 8/10/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 763  
**Area:** Small City

**Student Population:**

**Composition:** 68% White; 20% Black;  
4% Hispanic; 5% Asian or Pacific Islander;  
3% American Indian/Alaska Native  
**Free/Reduced Lunch:** 50%  
**Mobility:** 18%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; student  
survey; staff survey; parent/community survey;  
commercially available student attitude survey;  
school records

**Current Leadership Team:** 8 members

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.3.1;  
1.3.2; 1.4.2; 2.1.2; 2.3.2; 2.3.3; 2.5.1;  
2.6.1

**57. Hughes Elementary School**

Gwendolyn McKinney, Principal  
Hughes Elementary School  
Columbus Municipal School District  
1820 23rd Street North  
Columbus, MS 39701  
601/328-5006

**OTE Status:** Started 10/10/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 353  
**Area:** Small City  
**Student Population:**

**Composition:** 33% White; 66% Black;  
1% Hispanic  
**Free/Reduced Lunch:** 55%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 9 members: Includes  
5 classroom teachers; 1 building administrator;  
1 non-certified staff; 1 student; 1 counselor

**Goal:** Student Behavior: Classroom Interruptions  
**Start Date:** 1991  
**Goal Status:** Met short-term target  
**Practice Clusters:** 2.2.3

**58. Humboldt Elementary School**

Larry Hart, Principal  
Humboldt Elementary School  
Humboldt Unified School District 258  
1100 Central  
Humboldt, KS 66748  
316/473-2461

**OTE Status:** Started 9/15/93;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 300  
**Area:** Rural  
**Student Population:**

**Composition:** 90% White; 5% Black;  
5% Hispanic  
**Free/Reduced Lunch:** 30%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; locally developed student attitude  
survey; school records

**Current Leadership Team:** 7 members: Includes  
4 classroom teachers; 1 building administrator;  
1 central office personnel; 1 non-certified staff

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.3.2; 1.4.1; 1.6.1

**59. Hutton Elementary School**

Harold Bamhart, Principal  
Hutton Elementary School  
Chanute Unified School District 413  
600 South Ashby Street  
Chanute, KS 66720  
316/431-3770

**OTE Status:** Started 9/1/94;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 340  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** 58%  
**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
student survey; parent/community survey;  
locally developed student attitude survey;  
school records

**Current Leadership Team:** 6 members: Includes  
3 classroom teachers; 1 building administrator;  
1 other certified staff; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.3.1; 1.3.2

**60. Image Elementary School**

Robin Case, Principal  
Image Elementary School  
Evergreen School District No. 114  
4400 NE 122nd Avenue  
Vancouver, WA 98682  
206/256-6085

**OTE Status:** Started 1/15/89;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 680  
**Area:** Large City

**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** 33%  
**Mobility:** Not listed

**Assessment Data:** Not listed

**61. Island City Elementary School**

Vernon Yoshioka, Principal  
Island City Elementary School  
La Grande School District No. 1  
Route 4; Box 4194  
La Grande, OR 97850  
503/963-1942

**OTE Status:** Started 5/1/88;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

**62. Kyle Trueblood Elementary School**

Frank Adami, Principal  
Kyle Trueblood Elementary School  
Conway Springs Unified School District 357  
Box 218  
Conway Springs, KS 67031  
316/456-2966

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 177  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 99.9% White; .1% Other  
**Free/Reduced Lunch:** 27%  
**Mobility:** 8%

**Assessment Data:** Standardized test scores; performance tests; teacher made tests; parent/community survey; school records

**Current Leadership Team:** 3 members: Includes 1 classroom teacher; 1 building administrator; 1 counselor

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1993

**Goal Status:** Made some progress toward target

**Practice Clusters:** 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 2.1.1; 2.2.1; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.2; 2.4.1; 2.4.2; 2.5.1; 2.7.1

### 63. Laharpe Elementary School

Diana Asher, Principal  
Laharpe Elementary School  
Iola Unified School District 257  
PO Box 93  
Laharpe, KS 66751  
316/496-2261

**OTE Status:** Started 8/22/94;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 86

**Area:** Rural

**Student Population:**

**Composition:** 96% White; 4% Other

**Free/Reduced Lunch:** 67%

**Mobility:** 7%

**Assessment Data:** Standardized test scores; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 6 members: Includes 1 classroom teacher; 1 building administrator; 2 other certified staff; 1 parent; 1 non-parent community member

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1994

**Goal Status:** Progress not yet formally assessed

**Practice Clusters:** 1.3.5; 2.7.1

### 61. Larchmont Elementary School

Richard Klumpar, Principal  
Larchmont Elementary School  
Tacoma School District No. 10  
8601 East B Street  
Tacoma, WA 98445  
206/596-2092

**OTE Status:** Started 9/15/94;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 580

**Area:** Large City

**Student Population:**

**Composition:** 55% White; 20.8% Black; 3.4% Hispanic; 17% Asian or Pacific Islander; 3.8% American Indian/Alaska Native

**Free/Reduced Lunch:** 53%

**Mobility:** 28.9%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; performance tests

**Current Leadership Team:** 7 members: Includes 5 classroom teachers; 1 building administrator; 1 other certified staff

**Goal:** Student Academic Achievement: Literacy

**Start Date:** 1994

**Goal Status:** Progress not yet formally assessed

**Practice Clusters:** 1.5.1; 1.6.1; 2.2.2; 2.3.2

### 65. Laurel Elementary School

John Davies, Principal  
Laurel Elementary School  
Junction City School District No. 69  
1401 Laurel Street  
Junction City, OR 97448  
503/998-2386

**OTE Status:** Started 9/15/86;  
Not actively using OTE

**School Level:** Elementary (grades K-4)

**Number of Students:** 650

**Area:** Rural

**Student Population:**

**Composition:** 99% White; .5% Hispanic;  
.5% Asian or Pacific Islander  
**Free/Reduced Lunch:** 55%  
**Mobility:** 40%

**Assessment Data:** Performance tests; teacher  
made tests; student survey; staff survey;  
parent/community survey; school records

**66. Lebo Elementary School**

Gary Massey, Principal  
Lebo Elementary School  
Lebo Waverly Unified School District 243  
4th and Ogden  
Lebo, KS 66856  
316/256-6341

**OTE Status:** Started 11/11/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 185  
**Area:** Rural  
**Student Population:**  
**Composition:** 98% White  
**Free/Reduced Lunch:** 40%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 4 members: Includes  
2 classroom teachers; 1 building administrator;  
1 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.1.1; 1.2.1; 1.3.4; 1.4.2;  
1.4.3; 2.1.1; 2.2.4; 2.3.2; 2.4.1; 2.5.1;  
2.7.1

**67. Liberty Elementary School**

Harold Grassley, Principal  
Liberty Elementary School  
Tillamook School District No. 9  
1700 9th Street  
Tillamook, OR 97141  
503/842-7501

**OTE Status:** Started 8/1/89;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Not listed  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

**68. Lincoln Elementary School**

Susan DeMarsh, Principal  
Lincoln Elementary School  
Pendleton School District No. 16  
107 NW 10th Street  
Pendleton, OR 97801  
503/276-2351

**OTE Status:** Started 5/1/88;  
Not actively using OTE

**School Level:** Elementary (grades K-3)  
**Number of Students:** 200  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 94% White; 1% Hispanic;  
4% Asian or Pacific Islander; 1% American  
Indian/Alaska Native  
**Free/Reduced Lunch:** 35%  
**Mobility:** Not listed

**Assessment Data:** Not listed

**69. Lincoln Elementary School**

Deb Yerkes, Principal  
 Lincoln Elementary School  
 Great Falls Public Schools  
 624 27th Street South  
 Great Falls, MT 59400  
 406/791-2222

**OTE Status:** Started 2/15/88;  
 Actively using OTE

**School Level:** Elementary

**Number of Students:** 410

**Area:** Large City

**Student Population:**

**Composition:** 86% White; 1% Black;  
 3% Hispanic; 7% Asian or Pacific Islander;  
 3% American Indian/Alaska Native

**Free/Reduced Lunch:** 32%

**Mobility:** 28%

**Assessment Data:** Standardized test scores; staff survey; school records

**Current Leadership Team:** 6 members: Includes 3 classroom teachers; 1 building administrator; 1 other certified staff; 1 parent

**Goal A:** Student Attitude: Self as Learner

**Start Date:** 1994

**Goal Status:** Little or no progress

**Practice Clusters:** 1.1.1; 1.2.4; 1.3.1; 1.3.2; 1.3.4; 1.3.5

**Goal B:** Student Behavior: Discipline Referrals

**Start Date:** 1994

**Goal Status:** Little or no progress

**Practice Clusters:** 1.2.4; 2.1.1; 2.2.2; 2.2.3; 2.6.1

**Goal C:** Student Behavior: Responsible Learner

**Start Date:** 1994

**Goal Status:** Little or no progress

**Practice Clusters:** 1.2.1; 1.2.2; 1.3.1; 1.4.1; 1.4.2; 1.5.1; 1.6.1; 2.1.1

**70. Lincoln Park Elementary School**

Deborah Malishan, Principal  
 Lincoln Park Elementary School  
 Escambia School District  
 7600 Kershaw Street  
 Pensacola, FL 32534  
 904/494-5620

**OTE Status:** Started 10/31/90;  
 Actively using OTE

**School Level:** Elementary

**Number of Students:** 447

**Area:** Small City

**Student Population:**

**Composition:** 20% White; 80% Black

**Free/Reduced Lunch:** 87%

**Mobility:** 20%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; performance tests; teacher made tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 11 members

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1988

**Goal Status:** Met short-term target

**Practice Clusters:** 1.2.1; 1.2.3; 1.2.4; 1.5.1; 2.1.1; 2.7.1

**71. Longfellow Elementary School**

Diane McDonough, Principal  
 Longfellow Elementary School  
 Bozeman School District No. 7  
 516 South Tracy  
 Bozeman, MT 59715  
 406/585-1640

**OTE Status:** Started 9/1/86;  
 Not actively using OTE

**School Level:** Elementary

**Number of Students:** 270

**Area:** Small City

**Student Population:**

**Composition:** 100% White  
**Free/Reduced Lunch:** 2%  
**Mobility:** 1%

**Assessment Data:** Have not developed profile

**72. Lowell Elementary School**

Roberta Stengel, Principal  
Lowell Elementary School  
Missoula Public Schools  
1200 Sherwood  
Missoula, MT 59802  
406/542-4040

**OTE Status:** Started 3/20/90;  
Not actively using OTE

**School Level:** Elementary

**Number of Students:** 400

**Area:** Large City

**Student Population:**

**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

**73. Lucille Moore Elementary School**

Kathy Kidd, Principal  
Lucille Moore Elementary School  
Bay County School District  
1900 Michigan  
Panama City, FL 32405  
904/872-4770

**OTE Status:** Started 8/10/92;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 600

**Area:** Small City

**Student Population:**

**Composition:** 63% White; 30% Black;  
5% Hispanic; 2% American Indian/Alaska  
Native  
**Free/Reduced Lunch:** 70%  
**Mobility:** 52%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 12 members:  
Includes 6 classroom teachers; 2 building  
administrators; 1 central office personnel;  
1 non-certified staff; 2 parents

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993

**Goal Status:** Met short-term target

**Practice Clusters:** 1.2.2; 1.3.2; 1.3.3; 1.3.4;  
1.4.1; 2.3.3; 2.7.1

**74. Lyman Elementary School**

Laretta Mark, Principal  
Lyman Elementary School  
Harrison County Schools  
14222 Old Highway 49  
Gulfport, MS 39503  
601/832-2257

**OTE Status:** Started 6/13/94;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 780

**Area:** Town/Suburban

**Student Population:**

**Composition:** 76% White; 23% Black;  
1% Other

**Free/Reduced Lunch:** 47%

**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
student survey; staff survey; school records

**Current Leadership Team:** 9 members: Includes  
8 classroom teachers; 1 building administrator

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1994

**Goal Status:** Progress not yet formally  
assessed

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.4; 1.4.2;  
2.2.3; 2.4.2

**75. Lynch View Elementary School**

Susan Coady, Principal  
 Lynch View Elementary School  
 Centennial School District No. 28J  
 1546 SE 169th Place  
 Portland, OR 97233  
 503/251-2203

**OTE Status:** Started 10/15/84;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 560  
**Area:** Large City  
**Student Population:**

**Composition:** 84.9% White; .1% Black; 10%  
 Hispanic; 2% Asian or Pacific Islander;  
 3% Other

**Free/Reduced Lunch:** 30%  
**Mobility:** 28%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records

**76. Malabon Elementary School**

Lee Holden, Principal  
 Malabon Elementary School  
 Bethel School District No. 52  
 1380 Taney Street  
 Eugene, OR 97402  
 503/689-1047

**OTE Status:** Started 4/16/92;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 475  
**Area:** Large City  
**Student Population:**

**Composition:** 90% White; 4% Black;  
 4% Hispanic; 1% Asian or Pacific Islander;  
 1% American Indian/Alaska Native

**Free/Reduced Lunch:** 65%  
**Mobility:** 70%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**77. Mattie Thompson Elementary School**

Chamian Wood, Teacher  
 Mattie Thompson Elementary School  
 New Albany Public Schools  
 301 North Street  
 New Albany, MS 38652  
 601/534-1845

**OTE Status:** Started 9/21/93;  
 Actively using OTE

**School Level:** Elementary (grades K-1)  
**Number of Students:** 430  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 32.8% White; 65.7% Black;  
 .5% Hispanic; 1% Asian or Pacific Islander

**Free/Reduced Lunch:** 41%  
**Mobility:** 17%

**Assessment Data:** Teacher made tests; student  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 5 members: Includes  
 2 classroom teachers; 1 building administrator;  
 2 other certified staff

**Goal:** Student Academic Achievement: Reading

**Start Date:** Not listed

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.2.2; 1.3.3; 1.6.1; 2.2.2;  
 2.5.1; 2.6.1

**78. Maude Saunders Elementary School**

Hazel Collinsworth, Principal  
 Maude Saunders Elementary School  
 Walton County School District  
 416 John Baldwin Road  
 DeFuniak Springs, FL 32433  
 904/892-8210

**OTE Status:** Started 9/5/91;  
 Actively using OTE

## Elementary Schools

**School Level:** Elementary

**Number of Students:** 731

**Area:** Town/Suburban

**Student Population:**

**Composition:** 75.1% White; 24% Black; .6% Hispanic; .1% Asian or Pacific Islander; .1% American Indian/Alaska Native

**Free/Reduced Lunch:** 68.7%

**Mobility:** 31.6%

**Assessment Data:** Standardized test scores; performance tests; student survey; staff survey; parent/community survey; commercially available student attitude survey; school records

**Current Leadership Team:** 20 members:

Includes 13 classroom teachers; 2 building administrators; 2 other certified staff; 2 parents

**Goal:** Student Behavior: Discipline Referrals

**Start Date:** 1990

**Goal Status:** Met short-term target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 79. McKinley Elementary School

Vivian Scoles, Principal  
McKinley Elementary School  
Billings Public Schools  
820 North 30th Street  
Billings, MT 59102  
406/255-3853

**OTE Status:** Started 9/1/91;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 290

**Area:** Large City

**Student Population:**

**Composition:** 82% White; 1% Black; 8% Hispanic; 9% American Indian/Alaska Native

**Free/Reduced Lunch:** Not listed

**Mobility:** 72%

**Assessment Data:** Standardized test scores; teacher made tests; student survey; staff survey; parent/community survey

**Current Leadership Team:** 5 members

**Goal:** Student Behavior: Discipline Referrals

**Start Date:** 1991

**Goal Status:** Met long-term standard

**Practice Clusters:** 1.4.3; 2.2.3; 2.3.3; 2.4.2; 2.7.1

### 80. Merriam Cherry Street Elementary School

Colette Browning, Principal  
Merriam Cherry Street Elementary School  
Bay County School District  
1125 Cherry Street  
Panama City, FL 32401  
904/872-4780

**OTE Status:** Started 8/10/92;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 488

**Area:** Small City

**Student Population:**

**Composition:** 70% White; 28% Black; 1% Hispanic; 1% Asian or Pacific Islander

**Free/Reduced Lunch:** 58%

**Mobility:** 30%

**Assessment Data:** Parent/community survey

**Current Leadership Team:** 15 members:

Includes 7 classroom teachers; 1 building administrator; 2 other certified staff; 1 central office personnel; 1 non-certified staff; 3 parents

**Goal:** Student Behavior: Discipline Referrals

**Start Date:** 1992

**Goal Status:** Met long-term standard

**Practice Clusters:** 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.2; 2.2.3; 2.2.4; 2.3.2; 2.3.2; 2.3.3; 2.4.1; 2.7.1

**81. Miles Avenue Elementary School**

Miles Avenue Elementary School  
 Billings Public Schools  
 1601 Miles Avenue  
 Billings, MT 59102  
 406/655-3135

**OTE Status:** Started 9/15/91;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 330  
**Area:** Large City  
**Student Population:**

**Composition:** 92.9% White; .3% Black; 3.7%  
 Hispanic; 1.2% Asian or Pacific Islander;  
 1.9% American Indian/Alaska Native  
**Free/Reduced Lunch:** 45%  
**Mobility:** 28%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 8 members: Includes  
 3 classroom teachers; 1 building administrator;  
 1 central office personnel; 1 non-certified staff;  
 1 parent; 1 non-parent community member

**Goal:** Student Attitude: Self as Learner  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.4.1;  
 1.4.2; 1.4.3; 2.1.1; 2.2.2; 2.2.3; 2.2.4;  
 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.6.1;  
 2.7.1

**82. Millville Elementary School**

L. Kay Davis, Principal  
 Millville Elementary School  
 Bay County School District  
 203 North East Avenue  
 Panama City, FL 32401  
 904/872-4765

**OTE Status:** Started 8/10/92;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 439  
**Area:** Large City  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** 90%  
**Mobility:** 55%

**Assessment Data:** Standardized test scores;  
 performance tests; student survey; staff survey;  
 parent/community survey; commercially  
 available student attitude survey; school  
 records

**Current Leadership Team:** 10 members:  
 Includes 3 classroom teachers; 1 building  
 administrator; 4 other certified staff; 1 non-  
 certified staff; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.4.1; 1.4.2; 2.1.2;  
 2.4.1

**83. Milner Crest Elementary School**

Victoria Jenkins, Principal  
 Milner Crest Elementary School  
 Coos Bay School District No. 9  
 PO Box 509  
 Coos Bay, OR 97420  
 503/267-3104

**OTE Status:** Started 1/29/90;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Small City  
**Student Population:**  
**Composition:** 88.7% White; 3% Hispanic;  
 3.5% Asian or Pacific Islander; 4.8%  
 American Indian/Alaska Native  
**Free/Reduced Lunch:** 27%  
**Mobility:** 16%

**Assessment Data:** Performance tests; student  
 survey; staff survey; parent/community survey;  
 State assessment tests

**Current Leadership Team:** 7 members: Includes 4 classroom teachers; 1 building administrator; 1 non-certified staff; 1 parent

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1994

**Goal Status:** Met short-term target

**Practice Clusters:** 1.1.1; 1.2.2; 1.3.4; 1.4.1;  
2.1.1; 2.1.2; 2.3.2; 2.3.3; 2.4.1; 2.5.1;  
2.7.1

#### 84. Molalla Grade School

Ronald Mills, Principal  
Molalla Grade School  
Molalla School District 35  
PO Box 225  
Molalla, OR 97038  
503/829-6133

**OTE Status:** Started 9/1/91;  
Not actively using OTE

**School Level:** Elementary (grades 4-6)

**Number of Students:** Not listed

**Area:** Town/Suburban

**Student Population:**

**Composition:** Not listed

**Free/Reduced Lunch:** Not listed

**Mobility:** Not listed

**Assessment Data:** Not listed

#### 85. Monmouth Elementary School

Richard Beight, Principal  
Monmouth Elementary School  
Central School District 13J  
958 East Church Street  
Monmouth, OR 97361-1699  
503/838-1433

**OTE Status:** Started 8/15/91;  
Not actively using OTE

**School Level:** Elementary

**Number of Students:** 580

**Area:** Town/Suburban

**Student Population:**

**Composition:** 81% White; 2% Black; 13% Hispanic; 4% Asian or Pacific Islander

**Free/Reduced Lunch:** 37%

**Mobility:** Not listed

**Assessment Data:** Standardized test scores

#### 86. Mont Downing Elementary School

Daryl R. Ashpole, Principal  
Mont Downing Elementary School  
Tacoma School District No. 10  
2502 North Orchard  
Tacoma, WA 98406  
206/596-2253

**OTE Status:** Started 9/1/90;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** Not listed

**Area:** Large City

**Student Population:**

**Composition:** 84% White; 10% Black;  
3% Asian or Pacific Islander; 2% American Indian/Alaska Native; 1% Other

**Free/Reduced Lunch:** 34%

**Mobility:** 15%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; student survey; staff survey; school records

**Current Leadership Team:** 10 members:  
Includes 4 classroom teachers; 1 building administrator; 2 other certified staff; 1 non-certified staff; 2 parents

**Goal:** Student Academic Achievement: Critical Thinking

**Start Date:** 1990

**Goal Status:** Met short-term target

**Practice Clusters:** 1.3.2; 1.3.3; 1.4.1; 2.3.2;  
2.7.1

**87. Myers Elementary School**

Jim Weil, Principal  
 Myers Elementary School  
 Salem/Keizer School District No. 24J  
 2160 Jewel Street NW  
 Salem, OR 97304  
 503/399-3175

**OTE Status:** Started 9/1/91;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 370  
**Area:** Large City  
**Student Population:**  
**Composition:** 92% White; 2% Black;  
 4% Hispanic; 2% American Indian/Alaska  
 Native  
**Free/Reduced Lunch:** 29%  
**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
 performance tests; school records

**88. Nailor Elementary School**

Betty Kelley, Principal  
 Nailor Elementary School  
 Cleveland School District  
 600 Cross Street  
 Cleveland, MS 38732  
 601/843-4528

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 459  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** .7% White; 99.3% Black  
**Free/Reduced Lunch:** 96%  
**Mobility:** 6%

**Assessment Data:** Standardized test scores;  
 teacher made tests; student survey; staff  
 survey; parent/community survey; school  
 records

**Current Leadership Team:** 6 members

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Made some progress toward  
 target  
**Practice Clusters:** 1.2.1; 1.2.2; 1.4.1; 1.4.3;  
 2.2.3

**89. Newman Elementary School**

Cheryl Malia-McCall, Principal  
 Newman Elementary School  
 Billings Public Schools  
 605 South Billings Blvd.  
 Billings, MT 59101  
 406/255-3862

**OTE Status:** Started 9/15/91;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 275  
**Area:** Large City  
**Student Population:**  
**Composition:** 79% White; 1% Black; 10%  
 Hispanic; .4% Asian or Pacific Islander;  
 9.5% American Indian/Alaska Native  
**Free/Reduced Lunch:** 62%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; student  
 survey; staff survey; parent/community survey;  
 locally developed student attitude survey;  
 school records

**Current Leadership Team:** 6 members: Includes  
 3 classroom teachers; 1 building administrator;  
 1 non-certified staff; 1 parent

**Goal:** Student Academic Achievement:  
 Communication Arts  
**Start Date:** 1992  
**Goal Status:** Progress not yet formally  
 assessed  
**Practice Clusters:** 1.3.2; 1.3.3; 1.3.4; 1.4.1

### 90. North Bay Elementary School

Kim Stasny, Principal  
North Bay Elementary School  
Bay St. Louis Waveland School District  
740 Dunbar Avenue  
Bay St. Louis, MS 39520  
601/467-4757

**OTE Status:** Started 6/13/94;  
Actively using OTE

**School Level:** Elementary (grades K-3)  
**Number of Students:** 430  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 75% White; 24% Black; .5%  
Hispanic; .5% Asian or Pacific Islander  
**Free/Reduced Lunch:** 70%  
**Mobility:** 26%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; locally developed  
student attitude survey; school records

**Current Leadership Team:** 9 members: Includes  
6 classroom teachers; 1 building administrator;  
1 other certified staff; 1 non-certified staff

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** Not listed

### 91. O. M. McNair Elementary School

Eula Davis, Principal  
O. M. McNair Elementary School  
Humphreys County School District  
901 Church Street  
Belzoni, MS 39038  
601/247-1595

**OTE Status:** Started 9/30/93;  
Actively using OTE

**School Level:** Elementary (grades 4-6)  
**Number of Students:** 714  
**Area:** Rural

#### **Student Population:**

**Composition:** 2% White; 98% Black  
**Free/Reduced Lunch:** 95%  
**Mobility:** 2%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 7 members: Includes  
5 classroom teachers; 1 building administrator;  
1 non-certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.2; 1.3.2; 1.5.1

### 92. Oak Grove Lower Elementary School

Dahlia Lee Landers, Principal  
Oak Grove Lower Elementary School  
Lamar County School System  
70 Leaf Lane  
Hattiesburg, MS 39402  
601/264-9764

**OTE Status:** Started 9/9/94;  
Actively using OTE

**School Level:** Elementary (grades K-2)  
**Number of Students:** 750  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 90% White; 9% Black;  
1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 11%  
**Mobility:** 6%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; locally developed student attitude  
survey; school records

**Current Leadership Team:** 7 members: Includes  
4 classroom teachers; 1 building administrator;  
2 other certified staff

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** Not listed

### 93. Oak Grove Upper Elementary School

Peggy Williams, Principal  
 Oak Grove Upper Elementary School  
 Lamar County School System  
 70 Leaf Lane  
 Hattiesburg, MS 39402  
 601/264-9764

**OTE Status:** Started 9/9/94;  
 Actively using OTE

**School Level:** Elementary (grades 3-5)  
**Number of Students:** 740  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 93% White; 7% Black  
**Free/Reduced Lunch:** 14%  
**Mobility:** 19%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community survey;  
 locally developed student attitude survey; school records

**Current Leadership Team:** 7 members: Includes  
 4 classroom teachers; 1 building administrator;  
 2 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
 1.2.4; 1.3.1; 1.3.2; 1.3.4; 1.3.5; 1.4.1;  
 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.2;  
 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1;  
 2.5.1; 2.6.1; 2.7.1

### 94. Ocean Crest Elementary School

Jim Cowan, Principal  
 Ocean Crest Elementary School  
 Bandon School District No. 54  
 1040 Allegany  
 Bandon, OR 97411  
 503/347-4416

**OTE Status:** Start date not listed;  
 Not actively using OTE

**School Level:** Elementary (grades K-4)  
**Number of Students:**  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

### 95. Opstad Elementary School

Marci Larsen, Principal  
 Opstad Elementary School  
 Snoqualmie Valley School District No. 410  
 1345 Stilson Avenue SE  
 North Bend, WA 98045  
 206/888-9366

**OTE Status:** Started 8/1/89;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 625  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 93.4% White; 1.3% Black;  
 1.3% Hispanic; 2% Asian or Pacific  
 Islander; 2% American Indian/Alaska Native  
**Free/Reduced Lunch:** 11%  
**Mobility:** 16%

**Assessment Data:** Standardized test scores;  
 parent/community survey; school records

**Current Leadership Team:** 9 members: Includes  
 3 classroom teachers; 1 building administrator;  
 1 other certified staff; 2 non-certified staff;  
 2 parents

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1989  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.3.2; 1.5.1; 2.1.2

**96. Orchard Elementary School**

Kim Halverson,  
Orchard Elementary School  
Billings Public Schools  
120 Jackson Street  
Billings, MT 59101  
406/255-3867

**OTE Status:** Started 9/15/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 315  
**Area:** Large City  
**Student Population:**

**Composition:** 63% White; 2% Black; 15% Hispanic; 20% American Indian/Alaska Native  
**Free/Reduced Lunch:** 85%  
**Mobility:** 60%

**Assessment Data:** Standardized test scores; performance tests; student survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 9 members: Includes 2 classroom teachers; 1 building administrator; 2 other certified staff; 1 central office personnel; 1 non-certified staff; 2 parents

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 2.1.2; 2.2.1

**97. Parker Elementary School**

Herbert McFatter, Principal  
Parker Elementary School  
Bay County School District  
640 South Highway 22A  
Panama City, FL 32404  
904/872-4570

**OTE Status:** Started 8/10/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 800  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 81% White; 13% Black; 1% Hispanic; 4% Asian or Pacific Islander; 1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 58%  
**Mobility:** 41%

**Assessment Data:** Standardized test scores; performance tests; student survey; staff survey; parent/community survey; commercially available student attitude survey; school records

**Current Leadership Team:** 15 members

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.4; 1.4.1

**98. Pass Christian Elementary School**

Sue Matheson, Assistant  
Pass Christian Elementary School  
Pass Christian Public School District  
703 West North Street  
Pass Christian, MS 39571  
601/452-4397

**OTE Status:** Started 6/13/94;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 430  
**Area:** Town/Suburban

**Student Population:**

**Composition:** 40% White; 40% Black; 10% Asian or Pacific Islander  
**Free/Reduced Lunch:** 74%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores; performance tests; student survey; staff survey; locally developed student attitude survey; school records

**Current Leadership Team:** 6 members

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

**99. Philadelphia Elementary School**

Corinne McCormick, OTE Chirperson  
 Philadelphia Elementary School  
 Philadelphia Public School District  
 406 Stribling Street  
 Philadelphia, MS 39350  
 601/656-1623

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 740  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 43% White; 55% Black; .5% Asian or Pacific Islander; 1.5% American Indian/Alaska Native  
**Free/Reduced Lunch:** 65%  
**Mobility:** 15%

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 7 members: Includes 4 classroom teachers; 2 building administrators; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.3.2; 1.4.1; 2.6.1

**100. Philomath Elementary School**

Rod Harvey, Principal  
 Philomath Elementary School  
 Philomath School District No. 17J  
 PO Box 71  
 Philomath, OR 97370  
 503/929-3253

**OTE Status:** Started 10/1/90;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** Not listed  
**Area:** Rural  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

**101. Pleasanton Grade School**

Rose Kane, Principal  
 Pleasanton Grade School  
 Pleasanton Unified School District 344  
 PO Box 480  
 Pleasanton, KS 66075  
 913/352-8531

**OTE Status:** Started 8/4/94;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 235  
**Area:** Rural  
**Student Population:**  
**Composition:** 99.8% White; .1% Black; .1% Hispanic  
**Free/Reduced Lunch:** 42%  
**Mobility:** 1%

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; locally developed student attitude survey

**Current Leadership Team:** 7 members: Includes 3 classroom teachers; 1 building administrator; 1 non-certified staff; 2 parents

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** Not listed

### 102. Poly Drive Elementary School

Jo Swain, Principal  
Poly Drive Elementary School  
Billings Public Schools  
2410 Poly Drive  
Billings, MT 59102  
406/655-3137

**OTE Status:** Started 9/15/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 322  
**Area:** Large City  
**Student Population:**

**Composition:** 93% White; .3% Black; 2.1% Hispanic; 1.2% Asian or Pacific Islander; 3.4% American Indian/Alaska Native  
**Free/Reduced Lunch:** 13%  
**Mobility:** 13.4%

**Assessment Data:** Standardized test scores; teacher made tests; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 8 members: Includes 3 classroom teachers; 1 building administrator; 1 other certified staff; 1 central office personnel; 1 parent; 1 non-parent community member

**Goal:** Student Behavior: At-Risk Students  
**Start Date:** 1991  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.6.1; 2.6.1

### 103. Potwin Elementary School

Fay Fry, Principal  
Potwin Elementary School  
Remington Unified School District 206  
200 Ellis Street  
Potwin, KS 67123  
316/752-3239

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 230  
**Area:** Rural  
**Student Population:**

**Composition:** 97% White; 1% Black; 1% Hispanic; 1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 33%  
**Mobility:** 2%

**Assessment Data:** Standardized test scores; performance tests; teacher made tests; student survey; staff survey; parent/community survey; commercially available student attitude survey; school records

**Current Leadership Team:** 5 members: Includes 2 classroom teachers; 1 building administrator; 1 other certified staff; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.3.2; 1.3.4; 1.3.5

**104. Rhododendron Primary School**

Duane Wright, Principal  
 Rhododendron Primary School  
 Siuslaw School District No. 97J  
 750 Quince Street  
 Florence, OR 97439  
 503/997-2514

**OTE Status:** Started 10/1/87;  
 Actively using OTE

**School Level:** Elementary (grades K-2)

**Number of Students:** 380

**Area:** Town/Suburban

**Student Population:**

**Composition:** 96% White; 1% Black;  
 1% Hispanic; 1% Asian or Pacific Islander;  
 1% American Indian/Alaska Native

**Free/Reduced Lunch:** 20%

**Mobility:** 30%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; perfor-  
 mance tests; student survey; staff survey;  
 parent/community survey; school records

**Current Leadership Team:** 9 members: Includes  
 5 classroom teachers; 1 building administrator;  
 1 non-certified staff; 2 parents

**Goal:** Student Academic Achievement:  
 At-risk Identification Process

**Start Date:** 1994

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.6.1; 2.6.1

**105. Richmond Elementary School**

Nancy Reding, Teacher Leader  
 Richmond Elementary School  
 Salem/Keizer School District No. 24J  
 466 Richmond Avenue SE  
 Salem, OR 97301  
 503/399-3180

**OTE Status:** Started 9/15/90;  
 Actively using OTE

**School Level:** Elementary

**Number of Students:** 560

**Area:** Large City

**Student Population:**

**Composition:** 45% White; 2% Black; 45%  
 Hispanic; 1% Asian or Pacific Islander;  
 2% American Indian/Alaska Native;  
 5% Other

**Free/Reduced Lunch:** 95%

**Mobility:** 30%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; perfor-  
 mance tests; school records

**Current Leadership Team:** 5 members: Includes  
 3 classroom teachers; 1 other certified staff;  
 1 central office personnel

**Goal:** Student Academic Achievement: Math

**Start Date:** 1990

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.3.2; 1.3.5; 1.5.1; 2.2.1

**106. Rimrock Elementary School**

Kathleen Natzel, Principal  
 Rimrock Elementary School  
 Billings Public Schools  
 2802 13th Street West  
 Billings, MT 59106  
 406/652-2616

**OTE Status:** Started 9/15/91;  
 Actively using OTE

**School Level:** Elementary

**Number of Students:** 264

**Area:** Large City

**Student Population:**

**Composition:** 98% White; .5% Black; .5%  
 Hispanic; .5% Asian or Pacific Islander;  
 .5% American Indian/Alaska Native

**Free/Reduced Lunch:** 16%

**Mobility:** 1%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey

**Current Leadership Team:** 7 members: Includes 3 classroom teachers; 1 building administrator; 1 central office personnel; 1 non-certified staff; 1 parent

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1991  
**Goal Status:** Not listed  
**Practice Clusters:** 1.3.2; 2.3.2; 2.5.1

### 107. Riverside Elementary School

Jimmy Henderson, Principal  
Riverside Elementary School  
Western Line School District  
Highway 1 South  
Avon, MS 38723  
601/335-4528

**OTE Status:** Started 9/30/93;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 467  
**Area:** Rural  
**Student Population:**  
**Composition:** 90% White; 10% Black  
**Free/Reduced Lunch:** 50%  
**Mobility:** 25%

**Assessment Data:** Standardized test scores; performance tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 6 members: Includes 5 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.5.1; 2.7.1

### 108. Sacred Heart Elementary School

Leland Francis, Principal  
Sacred Heart Elementary School  
Unified School District 843  
1150 West 6th Street  
Colby, KS 67701-1017  
913/462-2813

**OTE Status:** Started 9/8/94;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 101  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 100% White  
**Free/Reduced Lunch:** 41%  
**Mobility:** 2%

**Assessment Data:** Standardized test scores; performance tests; student survey; parent/community survey; commercially available student attitude survey; school records

**Current Leadership Team:** 3 members: Includes 1 classroom teacher; 1 building administrator; 1 parent

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.3.3; 1.5.1; 2.3.2; 2.5.1

### 109. Sale Elementary School

Rebecca Taylor, Principal  
Sale Elementary School  
Columbus Municipal School District  
520 Warpath Road  
Columbus, MS 39702  
601/327-1482

**OTE Status:** Started 10/10/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 275  
**Area:** Small City

**Student Population:**

**Composition:** 30% White; 70% Black  
**Free/Reduced Lunch:** 65%  
**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**Current Leadership Team:** 8 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 other certified staff; 1 non-certified staff;  
 1 parent

**Goal:** Student Academic Achievement: Overall  
 Achievement  
**Start Date:** 1991  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.1; 1.3.2

**110. Sandstone Elementary School**

Sandstone Elementary School  
 Billings Public Schools  
 1440 Nutter Blvd.  
 Billings, MT 59105  
 406/255-3882

**OTE Status:** Started 9/15/90;  
 Actively using OTE

**School Level:** Elementary

**Number of Students:** 442

**Area:** Large City

**Student Population:**

**Composition:** 90.5% White; 1.3% Black;  
 1.1% Hispanic; 1.3% Asian or Pacific  
 Islander; 5.6% American Indian/Alaska  
 Native

**Free/Reduced Lunch:** 22%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
 student survey

**Current Leadership Team:** 6 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 non-certified staff

**Goal:** Student Attitude: Self-Security

**Start Date:** 1990

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.4.1; 1.4.3; 2.2.4

**111. Schuyler Elementary School**

Dallas Scothom, Principal  
 Schuyler Elementary School  
 Burlingame Unified School District 454  
 303 South Dacotah  
 Burlingame, KS 66413  
 913/654-3393

**OTE Status:** Started 8/5/94;  
 Actively using OTE

**School Level:** Elementary (grades K-4)

**Number of Students:** 120

**Area:** Rural

**Student Population:**

**Composition:** 99% White; 1% Black  
**Free/Reduced Lunch:** 35%  
**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records; state assessments

**Current Leadership Team:** 5 members

**Goal A:** Student Academic Achievement: Reading

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.5.1

**Goal B:** Student Academic Achievement: Math

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.3.2; 1.3.5

**Goal C:** Student Academic Achievement:  
 Community Climate

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 2.7.1

### 112. Seaside Heights Elementary School

Kathy Samsel, Principal  
Seaside Heights Elementary School  
Seaside School District  
1720 Spruce Street  
Seaside, OR 97138-7549  
503/738-5161

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 410  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 86% White; 2% Black; 10%  
Hispanic; 2% American Indian/Alaska  
Native  
**Free/Reduced Lunch:** 49%  
**Mobility:** 36%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; school records

**Current Leadership Team:** 8 members: Includes  
4 classroom teachers; 1 building administrator;  
1 other certified staff; 1 non-certified staff;  
1 parent

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1990  
**Goal Status:** Met short-term target  
**Practice Clusters:** Not listed

### 113. Shelby Elementary School

Lucille Homes, Chairperson  
Shelby Elementary School  
North Bolivar School District  
PO Box 28  
Shelby, MS 38774  
601/398-7963

**OTE Status:** Started 9/30/93;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 372  
**Area:** Rural

#### **Student Population:**

**Composition:** 1% White; 98% Black;  
1% Hispanic  
**Free/Reduced Lunch:** 93%  
**Mobility:** 2%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 5 members: Includes  
3 classroom teachers; 1 building administrator;  
1 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.1.1; 1.2.2; 1.5.1; 2.2.2;  
2.6.1

### 114. Sherwood Elementary School

Linda Longacre, Principal  
Sherwood Elementary School  
Escambia School District  
501 Cherokee Trail  
Pensacola, FL 32506  
904/453-7420

**OTE Status:** Started 8/26/91;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 690  
**Area:** Small City  
**Student Population:**

**Composition:** 73.6% White; 16.7% Black;  
2.9% Hispanic; 4.1% Asian or Pacific  
Islander; .1% American Indian/Alaska  
Native  
**Free/Reduced Lunch:** 63%  
**Mobility:** 47%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; staff survey;  
parent/community survey; locally developed  
student attitude survey; school records

**Current Leadership Team:** 9 members: Includes  
3 classroom teachers; 1 building administrator;  
4 other certified staff; 1 non-certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.2.2; 1.3.1; 1.3.2

**Student Population:**  
**Composition:** 97% White; .5% Black;  
 2% Hispanic; .5% Asian or Pacific Islander  
**Free/Reduced Lunch:** 23%  
**Mobility:** 7%

**Assessment Data:** Not listed

### 115. South Elementary School

Rodger Quist, Principal  
 South Elementary School  
 Adams-Weld County School District 27J  
 305 South 5th Avenue  
 Brighton, CO 80601  
 303/659-4934

**OTE Status:** Started 9/1/89;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 450  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 50% White; 47% Hispanic;  
 3% Other  
**Free/Reduced Lunch:** 53%  
**Mobility:** 35%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; student  
 survey; staff survey; parent/community survey;  
 locally developed student attitude survey

### 116. South Prairie Elementary School

Suzanne Kutsch, Principal  
 South Prairie Elementary School  
 Tillamook School District No. 9  
 6855 South Prairie Road  
 Tillamook, OR 97141  
 503/842-8401

**OTE Status:** Started 8/1/89;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 317  
**Area:** Town/Suburban

### 117. Springfield Elementary School

David Cole, Principal  
 Springfield Elementary School  
 Bay County School District  
 520 School Avenue  
 Panama City, FL 32404  
 904/872-4575

**OTE Status:** Started 8/10/92;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 500  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 66% White; 25% Black;  
 2% Hispanic; 9% Asian or Pacific Islander  
**Free/Reduced Lunch:** 85%  
**Mobility:** 58%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**Current Leadership Team:** 11 members:  
 Includes 6 classroom teachers; 1 building  
 administrator; 1 other certified staff; 1 central  
 office personnel; 1 non-certified staff; 1 parent

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1993  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.2.4; 1.3.2; 2.3.1

**118. St. Francis Elementary School**

Larry Gabel, Principal  
St. Francis Elementary School  
St. Francis Unified School District 297  
100 College Street  
St. Francis, KS 67756  
913/332-8153

**OTE Status:** Started 9/8/94;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 242  
**Area:** Rural  
**Student Population:**

**Composition:** 99% White; 1% Asian or  
Pacific Islander

**Free/Reduced Lunch:** 42%

**Mobility:** 1%

**Assessment Data:** Standardized test scores;  
school records

**Current Leadership Team:** 5 members: Includes  
4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.3.2; 1.4.1

**119. St. John Elementary School**

Bill Seidl, Principal  
St. John Elementary School  
St. John-Hudson Unified School District 350  
505 North Broadway  
St. John, KS 67576  
316/549-3518

**OTE Status:** Started 10/1/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 175  
**Area:** Rural  
**Student Population:**

**Composition:** 99% White; 1% Hispanic

**Free/Reduced Lunch:** 35%

**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; commercially available student attitude  
survey; school records

**Current Leadership Team:** 6 members: Includes  
3 classroom teachers; 1 building administrator;  
2 non-certified staff

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1991

**Goal Status:** Met short-term target

**Practice Clusters:** 1.2.2; 1.2.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.2.2;  
2.2.3; 2.2.4; 2.3.1; 2.4.1; 2.6.1; 2.7.1

**120. Stainton Elementary School**

David Lewis, Principal  
Stainton Elementary School  
Laurel School District  
795 South 19th Avenue  
Laurel, MS 39440  
601/426-6437

**OTE Status:** Started 8/25/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 350  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 8% White; 92% Black

**Free/Reduced Lunch:** 90%

**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; teacher  
made tests; student survey; staff survey;  
parent/community survey; commercially  
available student attitude survey; locally  
developed student attitude survey; school  
records

**Current Leadership Team:** 5 members: Includes  
3 classroom teachers; 1 building administrator;  
1 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992

**Goal Status:** Made some progress toward target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1;  
 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2;  
 2.2.1; 2.2.2; 2.2.4; 2.3.1; 2.3.2; 2.3.3;  
 2.4.1; 2.5.1; 2.7.1

### 121. Stokes-Beard Elementary School

Sheries Sheffield, Chairperson  
 Stokes-Beard Elementary School  
 Columbus Municipal School District  
 424 24th Street North  
 Columbus, MS 39701  
 601/328-1801

**OTE Status:** Started 10/10/91;  
 Actively using OTE

**School Level:** Elementary

**Number of Students:** 220

**Area:** Small City

**Student Population:**

**Composition:** 1% White; 99% Black

**Free/Reduced Lunch:** 96%

**Mobility:** 64%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**Current Leadership Team:** 10 members:  
 Includes 5 classroom teachers; 1 building  
 administrator; 2 other certified staff; 1 non-  
 certified staff; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.3.2; 1.6.1; 2.6.1; 2.7.1

### 122. Sumpter Community School

Catherine Mink, Principal  
 Sumpter Community School  
 Salem/Keizer School District No. 24J  
 525 Rockwood Street SE  
 Salem, OR 97306  
 503/399-3337

**OTE Status:** Started 9/1/91;  
 Actively using OTE

**School Level:** Elementary

**Number of Students:** 563

**Area:** Large City

**Student Population:**

**Composition:** 94% White; 1% Black;  
 2% Hispanic; 2% Asian or Pacific Islander;  
 1% American Indian/Alaska Native

**Free/Reduced Lunch:** 14%

**Mobility:** 20%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; perfor-  
 mance tests; teacher made tests; student  
 survey; staff survey; parent/community survey;  
 commercially available student attitude survey;  
 locally developed student attitude survey;  
 school records

**Current Leadership Team:** 13 members:  
 Includes 6 classroom teachers; 1 building  
 administrator; 2 other certified staff; 2 non-  
 certified staff; 2 parents

**Goal:** Student Academic Achievement: Writing  
**Start Date:** 1991

**Goal Status:** Made some progress toward target

**Practice Clusters:** 1.2.1; 1.2.2; 1.2.3; 1.2.4;  
 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1;  
 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2;  
 2.2.2; 2.2.3; 2.3.2; 2.3.3; 2.4.1; 2.4.2;  
 2.5.1; 2.6.1; 2.7.1

**123. Tukwila Elementary School**

Dick Fain, Principal  
Tukwila Elementary School  
South Central School District  
5939 South 149th Street  
Tukwila, WA 98168  
206/242-3420

**OTE Status:** Started 8/1/84;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 350  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 56.5% White; 16.2% Black;  
9.7% Hispanic; 15.2% Asian or Pacific  
Islander; 2.2% American Indian/Alaska  
Native

**Free/Reduced Lunch:** 54%  
**Mobility:** 35%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 12 members:  
Includes 3 classroom teachers; 1 other certified  
staff; 2 non-certified staff; 5 parents; 1 non-  
parent community member

**Goal A:** Student Behavior: Social Skills  
**Start Date:** 1992  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.3; 1.2.4; 1.4.3; 2.2.3

**Goal B:** Student Attitude: Positive Climate  
**Start Date:** Not listed  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.4.2; 1.4.3; 2.1.1; 2.2.4;  
2.4.2

**Goal C:** Student Academic Achievement: Reading  
**Start Date:** 1984  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1;  
2.7.1

**124. Twenty-Eighth Street Elementary School**

Barbara Thomas, Principal  
Twenty-Eighth Street Elementary School  
Gulfport School District  
2810 34th Avenue  
Gulfport, MS 39501  
601/865-4662

**OTE Status:** Started 9/1/94;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 426  
**Area:** Large City  
**Student Population:**

**Composition:** 17% White; 82% Black;  
1% Asian or Pacific Islander

**Free/Reduced Lunch:** Not applicable  
**Mobility:** Not applicable

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 9 members: Includes  
7 classroom teachers; 2 building administrators

**Goal:** Student Academic Achievement: Reading  
**Start Date:** Not listed  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.2; 1.3.1; 1.3.3; 2.5.1

**125. Tyndall Elementary School**

Libbie Pippin, Principal  
Tyndall Elementary School  
Bay County School District  
7800 Tyndall Parkway  
Tyndall Air Force Base, FL 32403  
904/286-6481

**OTE Status:** Started 8/10/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 880  
**Area:** Small City

**Student Population:**

**Composition:** 75.5% White; 17.7% Black;  
3.7% Hispanic; 3% Asian or Pacific  
Islander; .2% American Indian/Alaska  
Native

**Free/Reduced Lunch:** 47.9%

**Mobility:** 41.2%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey

**Current Leadership Team:** 10 members:

Includes 4 classroom teachers; 2 building  
administrators; 3 other certified staff; 1 non-  
certified staff

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1992

**Goal Status:** Met short-term target

**Practice Clusters:** 1.3.2; 1.6.1; 2.1.2; 2.3.3

## 126. Union Academy Elementary School

Fairie Johnson, Chairperson  
Union Academy Elementary School  
Columbus Municipal School District  
1425 10th Avenue North  
Columbus, MS 39701  
601/328-6188

**OTE Status:** Started 10/10/91;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** Not listed

**Area:** Small City

**Student Population:**

**Composition:** 1% White; 99% Black

**Free/Reduced Lunch:** 92%

**Mobility:** 8%

**Assessment Data:** Standardized test scores;  
student survey; parent/community survey

**Current Leadership Team:** 5 members: Includes  
4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1991

**Goal Status:** Made some progress toward  
target

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.2.4;

1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1;

1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2;

2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2;

2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

## 127. Upi Elementary School

Mildred Bamba, Principal  
Upi Elementary School  
Guam Department of Education  
PO Box ED  
Agana, GU 96910  
671/475-0443

**OTE Status:** Started 9/1/88;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 1100

**Area:** Town/Suburban

**Student Population:**

**Composition:** 45% White; 10% Black; 45%  
Asian or Pacific Islander

**Free/Reduced Lunch:** 33%

**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; student  
survey; staff survey; parent/community survey;  
school records; Nurse's Daily Log

**Current Leadership Team:** 10 members:

Includes 7 classroom teachers; 1 building  
administrator; 1 other certified staff; 1 non-  
certified staff

**Goal:** Not listed

**Start Date:** Not listed

**Goal Status:** Not listed

**Practice Clusters:** Not listed

### 128. Vardaman Elementary School

Becky Spencer, Principal  
Vardaman Elementary School  
Calhoun County Schools  
Highway 8E; PO Box 267  
Vardaman, MS 38878  
601/682-7799

**OTE Status:** Started 8/25/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 333  
**Area:** Rural  
**Student Population:**  
**Composition:** 66% White; 33% Black;  
1% Hispanic  
**Free/Reduced Lunch:** 70%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
student survey; staff survey; locally developed  
student attitude survey; school records

**Current Leadership Team:** 6 members: Includes  
4 classroom teachers; 1 building administrator;  
1 non-certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.2; 1.2.3; 1.2.4; 1.3.1;  
1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.3;  
1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.2; 2.2.4;  
2.3.2; 2.3.3; 2.4.1; 2.5.1; 2.6.1; 2.7.1

### 129. W. D. Munson Primary School

Donna Augustine, Principal  
W. D. Munson Primary School  
Mulvane Unified School District 263  
1007 Westview Drive  
Mulvane, KS 67110  
316/777-0151

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 560  
**Area:** Town/Suburban

#### Student Population:

**Composition:** 98% White; .5% Black; .5%  
Hispanic; .5% Asian or Pacific Islander;  
.5% American Indian/Alaska Native  
**Free/Reduced Lunch:** 16%  
**Mobility:** .1%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; perfor-  
mance tests; student survey; staff survey;  
parent/community survey; locally developed  
student attitude survey; school records

**Current Leadership Team:** 9 members: Includes  
3 classroom teachers; 1 building administrator;  
2 non-certified staff; 2 parents; 1 non-parent  
community member

**Goal:** Student Academic Achievement  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.3.2; 2.2.2; 2.2.3; 2.5.1

### 130. Waller Elementary School

Lendy Willis, Principal  
Waller Elementary School  
Bay County School District  
11332 Highway 388  
Youngstown, FL 32466  
904/722-4341

**OTE Status:** Started 8/10/92;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 625  
**Area:** Rural  
**Student Population:**  
**Composition:** 98% White; 1% Black;  
1% Hispanic  
**Free/Reduced Lunch:** 80%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; locally developed student attitude  
survey; school records

**Current Leadership Team:** 13 members:  
Includes 7 classroom teachers; 1 building administrator; 1 other certified staff; 2 non-certified staff; 2 parents

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1991

**Goal Status:** Made some progress toward target

**Practice Clusters:** 1.3.2; 1.3.5; 2.3.3

### 131. Washington Elementary School

Gail VanValkenburg, Principal  
Washington Elementary School  
Billings Public Schools  
1044 Cook Avenue  
Billings, MT 59102

**OTE Status:** Started 9/15/92;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 307

**Area:** Large City

**Student Population:**

**Composition:** 76.4% White; .7% Black; 8.1% Hispanic; 2.7% Asian or Pacific Islander; 12.1% American Indian/Alaska Native

**Free/Reduced Lunch:** 69%

**Mobility:** 26%

**Assessment Data:** Standardized test scores; performance tests; student survey; staff survey; parent/community survey; school records; discipline data collection sheets

**Current Leadership Team:** 7 members: Includes 2 classroom teachers; 1 building administrator; 1 central office personnel; 1 non-certified staff; 1 parent; 1 non-parent community member

**Goal:** Student Behavior: Discipline Referrals

**Start Date:** 1992

**Goal Status:** Met short-term target

**Practice Clusters:** 1.2.4; 1.4.3; 2.2.3

### 132. Washington Elementary School

Eric Dorsey, Principal  
Washington Elementary School  
Independent District of Boise  
1607 North 15th  
Boise, ID 83702  
208/338-3511

**OTE Status:** Started 9/15/91;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 315

**Area:** Large City

**Student Population:**

**Composition:** 98% White; 1% Black; 1% Hispanic

**Free/Reduced Lunch:** 100%

**Mobility:** .5%

**Assessment Data:** Standardized test scores; student survey; staff survey; locally developed student attitude survey; school records

**Current Leadership Team:** 9 members: Includes 3 classroom teachers; 1 building administrator; 1 non-certified staff; 3 parents; 1 non-parent community member

**Goal:** Student Academic Achievement: Math

**Start Date:** 1991

**Goal Status:** Met long-term standard

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.2; 1.4.3; 2.1.2; 2.2.3; 2.3.2; 2.3.3; 2.4.1; 2.5.1; 2.7.1

### 133. Washington Elementary School

Connie Hartman, Principal  
Washington Elementary School  
Wellington Unified School District 353  
1100 North Washington  
Wellington, KS 67152  
316/326-4370

**OTE Status:** Started 8/15/93;  
Actively using OTE

**School Level:** Elementary

**Number of Students:** 137

**Area:** Town/Suburban

**Student Population:**

**Composition:** 97% White; 2% Black;  
1% Hispanic  
**Free/Reduced Lunch:** 32%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; student  
survey; staff survey; parent/community survey;  
locally developed student attitude survey;  
school records; state assessment tests

**Current Leadership Team:** 7 members: Includes  
6 classroom teachers; 1 building administrator

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1994  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
2.1.2; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2;  
2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

**134. Waveland Elementary School**

Debbie Cox, Principal  
Waveland Elementary School  
Bay St. Louis Waveland School District  
1101 St. Joseph Street  
Waveland, MS 39576  
601/467-6630

**OTE Status:** Started 6/13/94;  
Actively using OTE

**School Level:** Elementary (grades K-3)  
**Number of Students:** 400  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 83% White; 13% Black;  
1% Hispanic; 2% Asian or Pacific Islander;  
1% Other  
**Free/Reduced Lunch:** 65%  
**Mobility:** 36%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 8 members: Includes  
3 classroom teachers; 1 building administrator;  
3 other certified staff; 1 non-certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.2; 1.3.1; 1.3.2; 1.6.1;  
2.1.1; 2.1.2; 2.2.2; 2.4.2; 2.7.1

**135. Webling Elementary School**

Joan Aluag, Principal  
Webling Elementary School  
Central District Public Schools  
99-370 Paihi Street  
Aiea, HI 96701  
808/483-7240

**OTE Status:** Started 12/1/86;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 550  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 21% White; 2% Black;  
1% Hispanic; 60% Asian or Pacific  
Islander; 15% Other  
**Free/Reduced Lunch:** 12%  
**Mobility:** 35%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; student  
survey; staff survey; parent/community survey

**Current Leadership Team:** 11 members:  
Includes 9 classroom teachers; 1 building  
administrator; 1 other certified staff

**Goal:** Student Academic Achievement:  
Critical Thinking  
**Start Date:** 1992  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.3.3; 1.4.3; 1.5.1; 2.1.2;  
2.3.3

**136. West Hills Elementary School**

Sherry Morgan, Principal  
 West Hills Elementary School  
 Meridian Public Schools  
 4100 32nd Street  
 Meridian, MS 39307  
 601/482-6916

**OTE Status:** Started 8/15/84;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 465  
**Area:** Small City  
**Student Population:**  
**Composition:** 50% White; 50% Black  
**Free/Reduced Lunch:** 52%  
**Mobility:** 20%

**Assessment Data:** Standardized test scores: staff survey; parent/community survey; commercially available student attitude survey; locally developed student attitude survey; school records; faculty and staff data

**Current Leadership Team:** 7 members: Includes 2 classroom teachers; 1 building administrator; 2 other certified staff; 1 central office personnel; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** Not listed  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.2.1; 1.3.4

**137. Weston Elementary School**

Clifford Johnson, Principal  
 Weston Elementary School  
 Athena-Weston School District No. 29J  
 PO Box 188  
 Weston, OR 97886  
 503/566-3548

**OTE Status:** Started 9/1/88;  
 Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 140  
**Area:** Rural

**Student Population:**

**Composition:** 80% White; 10% Hispanic;  
 10% American Indian/Alaska Native  
**Free/Reduced Lunch:** 45%  
**Mobility:** 15%

**Assessment Data:** Not listed

**138. Westridge Middle School**

Deborah Cameron, Principal  
 Westridge Middle School  
 Oakridge School District No. 76  
 46433 Westfir Road  
 Westfir, OR 97492  
 503/782-2731

**OTE Status:** Start date not listed;  
 Actively using OTE

**School Level:** Elementary (grades 4-6)  
**Number of Students:** 245  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 90% White; 5% Black;  
 2% Hispanic; 3% American Indian/Alaska Native  
**Free/Reduced Lunch:** 60%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; free/reduced lunch count

**Current Leadership Team:** 6 members: Includes 2 classroom teachers; 1 building administrator; 1 other certified staff; 1 non-certified staff; 1 parent

**Goal:** Student Behavior: At Risk Students  
**Start Date:** 1990

**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.2; 1.3.4; 1.4.1; 1.4.2;  
 1.4.3; 1.6.1; 2.1.1; 2.1.2; 2.2.3; 2.2.4;  
 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1;  
 2.6.1; 2.7.1

### 139. Wilson Elementary School

Harold Grassley, Principal  
Wilson Elementary School  
Tillamook School District No. 9  
2515 3rd Street  
Tillamook, OR 97141  
503/842-7538

**OTE Status:** Started 8/1/89;  
Not actively using OTE

**School Level:** Elementary  
**Number of Students:** 278  
**Area:** Rural  
**Student Population:**

**Composition:** 97% White; 4% Black; 2.5%  
Hispanic; .7% Asian or Pacific Islander;  
.7% American Indian/Alaska Native  
**Free/Reduced Lunch:** 49%  
**Mobility:** 47%

**Assessment Data:** Not listed

### 140. Winona Elementary School

Ted Shook, Principal  
Winona Elementary School  
Winona School District  
513 South Applegate Way  
Winona, MS 38967  
601/283-4129

**OTE Status:** Started 9/30/93;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:**  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 38% White; 61% Black;  
1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 71%  
**Mobility:** 25%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; commercially available student attitude  
survey; locally developed student attitude  
survey; school records

**Current Leadership Team:** 10 members:  
Includes 4 classroom teachers; 1 building  
administrator; 2 central office personnel;  
2 parents; 1 counselor

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.4.1; 1.4.3; 1.6.1; 2.4.1;  
2.4.2

### 141. Witherspoon Elementary School

Raymond Ruffin, Principal  
Witherspoon Elementary School  
Meridian Public Schools  
1516 12th Avenue  
Meridian, MS 39301  
601/482-2756

**OTE Status:** Started 8/15/84;  
Actively using OTE

**School Level:** Elementary  
**Number of Students:** 389  
**Area:** Small City  
**Student Population:**

**Composition:** 4% White; 96% Black  
**Free/Reduced Lunch:** 97%  
**Mobility:** 4%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; perfor-  
mance tests; student survey; staff survey;  
parent/community survey; locally developed  
student attitude survey; school records

**Current Leadership Team:** 12 members:  
Includes 3 classroom teachers; 1 building  
administrator; 3 non-certified staff; 5 parents

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.3.2;  
1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 2.1.1;  
2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.7.1

**142. Woolmarket Elementary School**

Jerry Johnson, Principal  
 Woolmarket Elementary School  
 Harrison County Schools  
 12513 John Lee Road  
 Biloxi, MS 39532  
 601/392-5640

**OTE Status:** Started 8/15/94;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 930  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 85% White; 15% Black  
**Free/Reduced Lunch:** 40%  
**Mobility:** 20%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 8 members: Includes  
 3 classroom teachers; 1 building administrator;  
 1 non-certified staff; 2 parents; 1 non-parent  
 community member

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1;  
 2.7.1

**143. Yoshikai Elementary School**

Sara Casebeer, Teacher Leader  
 Yoshikai Elementary School  
 Salem/Keizer School District No. 24J  
 4900 Jade Street NE  
 Salem, OR 97305  
 503/399-3438

**OTE Status:** Start date not listed;  
 Actively using OTE

**School Level:** Elementary  
**Number of Students:** 462  
**Area:** Large City  
**Student Population:**  
**Composition:** 88% White; 1% Black;  
 6% Hispanic; 2% Asian or Pacific Islander;  
 1% American Indian/Alaska Native;  
 2% Other  
**Free/Reduced Lunch:** 28%  
**Mobility:** Not listed

**Assessment Data:** Have not developed profile

**Current Leadership Team:** Not listed

**Goal:** Not listed

**Start Date:** Not listed

**Goal Status:** Not listed

**Practice Clusters:** Not listed

## Middle/Junior High Schools

A total of 36 middle/junior high schools returned questionnaires and are listed in this section. Unless otherwise noted, schools include those with students in grade 6 or 7 through grade 8 or 9. Not all schools provided all requested information. All but 1 of the responding schools have fewer than 1,000 students: none of them have fewer than 100 students, 14 have 100-499 students and 16 have 500-1,000 students. In terms of location, 6 are in large cities (over 50,000 population), 5 are in small cities (25,000-50,000), 17 are in towns or suburban areas (2,500-25,000) and 8 are in rural areas (2,500 or fewer).

In selecting improvement goals, 18 schools cite goals related to student academic achievement, 6 cite student behavior goals, and 5 cite student attitude goals. Of those identifying goals, 4 met short-term targets in their OTE cycle, 13 made some progress toward the target, 2 made little or no progress, and 8 have not yet formally assessed their progress.

**144. Addie R. Lewis Middle School**

Lamar Bryan, Assistant Principal  
 Addie R. Lewis Middle School  
 Okaloosa County School District  
 281 Mississippi Avenue  
 Valparaiso, FL 32580  
 904/833-4130

**OTE Status:** Start date not listed;  
 Not actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 539  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 75.2% White; 13.5% Black;  
 4.3% Hispanic; 6.3% Asian or Pacific  
 Islander; .7% American Indian/Alaska  
 Native

**Free/Reduced Lunch:** 35%  
**Mobility:** 50%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; commercially available student attitude  
 survey; school records

**145. Amory Middle School**

Travis Beard, Principal  
 Amory Middle School  
 Amory School District  
 700 2nd Avenue North  
 Amory, MS 38821  
 601/256-5658

**OTE Status:** Started 9/21/93;  
 Actively using OTE

**School Level:** Middle/Junior High (grades 5-8)  
**Number of Students:** 595  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 54% White; 46% Black  
**Free/Reduced Lunch:** 39.5%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
 student survey; teacher tests; staff survey

**Current Leadership Team:** 5 members: Includes  
 4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Little or no progress  
**Practice Clusters:** 1.2.2; 1.3.2; 1.4.2

**146. Ashland Middle School**

Bessie Tables, Principal  
 Ashland Middle School  
 Benton County School District  
 102 School Street  
 Ashland, MS 38603  
 601/224-6485

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** Not listed  
**Area:** Rural  
**Student Population:**

**Composition:** 14% White; 86% Black  
**Free/Reduced Lunch:** 97%  
**Mobility:** 8%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**Current Leadership Team:** 6 members: Includes  
 2 classroom teachers; 1 building administrator;  
 1 central office personnel; 1 non-certified staff;  
 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Made some progress toward  
 target  
**Practice Clusters:** 1.1.1; 1.2.2; 1.3.2; 1.3.4;  
 1.4.1; 1.5.1; 1.6.1; 2.5.1

**147. Astoria Middle School**

Beverly Sept, Principal  
Astoria Middle School  
Astoria School District No. 1  
1100 Klatskanine  
Astoria, OR 97103  
503/325-4331

**OTE Status:** Started 10/1/90;  
Actively using OTE

**School Level:** Middle/Junior High (grades 5-8)  
**Number of Students:** 576  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 97% White; 2% Hispanic;  
1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 37%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
student survey

**Current Leadership Team:** 4 members: Includes  
3 classroom teachers; 1 building administrator

**Goal:** Student Attitude: School as Place to Learn  
**Start Date:** 1990  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.4.3; 2.6.1

**148. Baldwin Middle School**

Larry Gann, Principal  
Baldwin Middle School  
Baldwin Public School District  
51 South Jones Street  
Baldwin, MS 38824  
601/365-1020

**OTE Status:** Started 9/30/93;  
Actively using OTE

**School Level:** Middle/Junior High (grades 5-8)  
**Number of Students:** 343  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 60% White; 40% Black  
**Free/Reduced Lunch:** 60%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
teacher tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 4 members: Includes  
3 classroom teachers; 1 building administrator

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1993  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.4.2; 1.4.3; 1.6.1; 2.1.2;  
2.2.3; 2.3.2; 2.3.3; 2.4.1; 2.5.1; 2.7.1

**149. Bay Springs Middle School**

Carolyn Rhodes, Principal  
Bay Springs Middle School  
West Jasper Consolidated School District  
124 Edmund King Road  
Bay Springs, MS 39422  
601/764-3376

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** Middle/Junior High (grades 5-8)  
**Number of Students:** 409  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 19.8% White; 78.5% Black;  
1.7% American Indian/Alaska Native  
**Free/Reduced Lunch:** 82.4%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; locally developed student attitude  
survey; school records

**Current Leadership Team:** 8 members: Includes  
6 classroom teachers; 1 building administrator;  
1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** Not listed

**150. Booneville Middle School**

Linda Clifton, Principal  
Booneville Middle School  
Booneville School District  
100A George Allen  
Booneville, MS 38829  
601/728-5843

**OTE Status:** Started 9/1/94;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 350  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 80% White; 20% Black  
**Free/Reduced Lunch:** 35%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; student  
survey; staff survey; school records

**Current Leadership Team:** 6 members: Includes  
4 classroom teachers; 1 building administrator;  
1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.2.4;  
1.3.3; 1.4.1; 1.4.2; 2.1.2; 2.2.3; 2.3.1;  
2.3.2; 2.7.1

**151. Broken Bow Middle School**

Howard Minor, Principal  
Broken Bow Middle School  
Broken Bow School District  
Johnson Drive  
Broken Bow, OK 74728  
405/584-9603

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 367  
**Area:** Town/Suburban

**Student Population:**

**Composition:** 54% White; 13% Black;  
2% Hispanic; 1% Asian or Pacific Islander;  
30% American Indian/Alaska Native  
**Free/Reduced Lunch:** 60%  
**Mobility:** 62%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 7 members: Includes  
5 classroom teachers; 2 building administrators

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1992  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.1.1; 2.1.2

**152. Calhoun City Middle School**

Wade Burt, Principal  
Calhoun City Middle School  
Calhoun County School District  
PO Box 559  
Calhoun City, MS 38916  
601/628-6271

**OTE Status:** Started 8/25/92;  
Actively using OTE

**School Level:** Middle/Junior High (grades 5-8)  
**Number of Students:** Not listed  
**Area:** Rural  
**Student Population:**

**Composition:** 66% White; 34% Black  
**Free/Reduced Lunch:** 65%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
student survey; parent/community survey;  
school records

**Current Leadership Team:** 4 members: Includes  
4 building administrators

**Goal:** Student Academic Achievement:  
Critical Thinking

**Start Date:** 1991

**Goal Status:** Met short-term target

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.2.4;  
1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1;  
1.4.2; 1.5.1; 2.1.1; 2.1.2; 2.2.2; 2.2.4;  
2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.5.1; 2.6.1;  
2.7.1

### 153. Carver Middle School

Robert M. Markham, Principal  
Carver Middle School  
Meridian Public Schools  
900 44th Avenue  
Meridian, MS 39307  
601/483-9381

**OTE Status:** Started 8/15/84;  
Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 636

**Area:** Small City

**Student Population:**

**Composition:** 22% White; 77% Black;  
1% Other

**Free/Reduced Lunch:** 76%

**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; perfor-  
mance tests; teacher tests; student survey;  
staff survey; parent/community survey; com-  
mercially available student attitude survey;  
locally developed student attitude survey;  
school records

**Current Leadership Team:** 9 members: Includes  
5 classroom teachers; 1 building administrator;  
1 other certified staff; 1 central office personnel;  
1 parent

**Goal A:** Student Academic Achievement: Reading  
**Start Date:** 1994

**Goal Status:** Progress not yet formally  
assessed

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.4; 1.3.1;  
1.3.2; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3;  
1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1; 2.2.3;  
2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2;  
2.5.1; 2.6.1; 2.7.1

**Goal B:** Student Behavior: Attendance

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
assessed

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.2.4;  
1.3.1; 1.3.2; 1.3.4; 1.3.5; 1.4.1; 1.4.2;  
1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1;  
2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3;  
2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 154. Castlerock Middle School

Peggy Parker, Principal  
Castlerock Middle School  
Billings Public Schools  
1441 Governors Blvd.  
Billings, MT 59105  
406/255-3710

**OTE Status:** Started 10/1/91;  
Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 750

**Area:** Large City

**Student Population:**

**Composition:** 90% White; 2% Black;  
3% Hispanic; 2% Asian or Pacific Islander;  
3% American Indian/Alaska Native

**Free/Reduced Lunch:** 20%

**Mobility:** 25%

**Assessment Data:** Standardized test scores;  
student survey; locally developed student  
attitude survey; school records

**Current Leadership Team:** 9 members: Includes  
5 classroom teachers; 1 building administrator;  
2 non-certified staff; 1 non-parent community  
member

**Goal:** Student Attitude: Respect  
**Start Date:** 1991  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.2.4; 1.4.3; 2.2.4; 2.4.2; 2.7.1

### 155. Central Junior High School

Jim Taylor, Principal  
Central Junior High School  
Gulfport School District  
PO Box 220  
Gulfport, MS 39501  
601/865-4649

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 796

**Area:** Large City

**Student Population:**

**Composition:** 20% White; 78% Black;  
1% Hispanic; 1% Asian or Pacific Islander

**Free/Reduced Lunch:** 95%

**Mobility:** 25%

**Assessment Data:** Standardized test scores

**Current Leadership Team:** 8 members: Includes  
1 building administrator; 5 other certified staff;  
1 parent; 1 non-parent community member

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.2.1; 1.2.4; 1.4.2; 1.6.1;  
2.2.3; 2.4.2

### 156. Chenowith Middle School

Dick Kessler, Principal  
Chenowith Middle School  
Chenowith School District No. 9  
3718 West 13th Street  
The Dalles, OR 97058  
503/296-5446

**OTE Status:** Started 12/15/87;  
Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 250

**Area:** Rural

**Student Population:**

**Composition:** 97% White; 2% Hispanic;  
1% American Indian/Alaska Native

**Free/Reduced Lunch:** Not listed

**Mobility:** 25%

**Assessment Data:** Teacher made tests; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 9 members: Includes  
4 classroom teachers; 1 building administrator;  
2 non-certified staff; 2 parents

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

### 157. Clearwater Middle School

Fred Marten, Principal  
Clearwater Middle School  
Clearwater Unified School District 264  
140 South 4th  
Clearwater, KS 67026  
316/584-2036

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 262

**Area:** Rural

**Student Population:**

**Composition:** 99.8% White; .1% Hispanic;  
.1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 25%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; locally developed student attitude  
survey; school records

**Current Leadership Team:** 3 members

**Goal:** Student Academic Achievement:  
Critical Thinking  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.1.1; 1.2.1; 1.3.2; 1.3.5;  
1.5.1

**158. Clewiston Middle School**

Don Hopkins, Principal  
Clewiston Middle School  
Hendry County School District  
601 West Osceola  
Clewiston, FL 33440  
813/983-9134

**OTE Status:** Started 11/19/91;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 950  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 43.2% White; 32% Black;  
23.5% Hispanic; .4% Asian or Pacific  
Islander; .9% American Indian/Alaska  
Native  
**Free/Reduced Lunch:** 62%  
**Mobility:** 86%

**Assessment Data:** Standardized test scores;  
performance tests; teacher made tests; student  
survey; staff survey; parent/community survey;  
school records

**Current Leadership Team:** 11 members

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

**159. Conway Springs Middle School**

Darren Kinyon, Principal  
Conway Springs Middle School  
Conway Springs Unified School District 357  
Box 128  
Conway Springs, KS 67031  
316/456-2965

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 140  
**Area:** Rural  
**Student Population:**

**Composition:** 99.8% White; .1% Hispanic;  
.1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 10.7%  
**Mobility:** 10%

**Assessment Data:** Not developed profile

**Current Leadership Team:** 3 members: Includes  
2 classroom teachers; 1 building administrator

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

**160. D'Iberville Middle School**

Larry Evans, Principal  
D'Iberville Middle School  
Harrison County Schools  
10000 Gorenflo Road  
D'Iberville, MS 39532  
601/392-9950

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** Not listed  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 91% White; 8% Black;  
 1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 43%  
**Mobility:** 20%

**Assessment Data:** Standardized test scores;  
 teacher made tests; student survey; staff  
 survey; parent/community survey; school  
 records

**Current Leadership Team:** 7 members

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
 assessed  
**Practice Clusters:** 1.2.1; 1.2.2; 1.2.4; 1.4.2;  
 1.4.3; 1.6.1; 2.2.3; 2.4.2; 2.7.1

### 161. Eastwood Junior High School

General Burton, Principal  
 Eastwood Junior High School  
 Cleveland School District  
 715 Dr. Martin Luther King Drive  
 Cleveland, MS 38732  
 601/843-4355

**OTE Status:** Started 6/20/94;  
 Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 325  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 1% White; 99% Black  
**Free/Reduced Lunch:** 92%  
**Mobility:** 2.5%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; perfor-  
 mance tests; teacher made tests; student  
 survey; staff survey; parent/community survey;  
 locally developed student attitude survey;  
 school records

**Current Leadership Team:** 8 members: Includes  
 3 classroom teachers; 1 building administrator;  
 1 other certified staff; 1 central office personnel;  
 1 parent; 1 non-parent community member

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
 1.4.1; 1.4.3; 1.5.1; 2.1.1; 2.1.2; 2.2.2;  
 2.2.3; 2.3.2; 2.3.3; 2.4.1; 2.7.1

### 162. Fairmont Junior High School

Judith Conner, Principal  
 Fairmont Junior High School  
 Independent District of Boise  
 2121 North Cole Road  
 Boise, ID 83704  
 208/322-3835

**OTE Status:** Started 9/15/91;  
 Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 950  
**Area:** Large City  
**Student Population:**  
**Composition:** 93% White; 1% Black;  
 3% Hispanic; 2% Asian or Pacific Islander;  
 1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 23%  
**Mobility:** 4%

**Assessment Data:** Standardized test scores;  
 commercially available student attitude survey;  
 school records

**Current Leadership Team:** 13 members:  
 Includes 6 classroom teachers; 1 building  
 administrator; 1 non-certified staff; 5 parents

**Goal:** Student Attitude: School as Place to Learn  
**Start Date:** 1992  
**Goal Status:** Made some progress toward  
 target  
**Practice Clusters:** 1.2.3; 1.4.2; 1.6.1; 2.2.3;  
 2.2.4; 2.4.2; 2.7.1

**163. Filer Middle School**

Greg Lanting, Principal  
Filer Middle School  
413 Filer School District  
Box H; 700 Stevens Street  
Filer, ID 83328  
208/326-5906

**OTE Status:** Started 10/26/93;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 270

**Area:** Rural

**Student Population:**

**Composition:** 92.5% White; 7% Hispanic;  
.5% Asian or Pacific Islander  
**Free/Reduced Lunch:** 55%  
**Mobility:** 20%

**Assessment Data:** Standardized test scores;  
performance tests; staff survey; locally devel-  
oped student attitude survey; school records

**Current Leadership Team:** 5 members: Includes  
4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reduce  
Failures

**Start Date:** 1993

**Goal Status:** Made some progress toward  
target

**Practice Clusters:** 1.4.1; 1.6.1; 2.5.1; 2.6.1

**164. Fredonia Middle School**

Robert Graham, Principal  
Fredonia Middle School  
Fredonia Unified School District 484  
203 North 8th  
Fredonia, KS 66736  
316/378-4167

**OTE Status:** Started 8/16/94;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 220

**Area:** Town/Suburban

**Student Population:**

**Composition:** 97% White; 1% Black;  
2% Hispanic  
**Free/Reduced Lunch:** 44%  
**Mobility:** 16%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; parent/  
community survey; school records

**Current Leadership Team:** 14 members:  
Includes 3 classroom teachers; 2 building  
administrators; 1 non-certified staff; 4 parents;  
3 non-parent community members; 1 guidance  
counselor

**Goal:** Not listed

**Start Date:** Not listed

**Goal Status:** Not listed

**Practice Clusters:** Not listed

**165. G. W. Carver Middle School**

Charlie Nichols, Principal  
G. W. Carver Middle School  
Escambia School District  
150 East Pond Street  
Century, FL 32535  
904/256-3788

**OTE Status:** Started 8/15/92;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 202

**Area:** Town/Suburban

**Student Population:**

**Composition:** 65% White; 35% Black  
**Free/Reduced Lunch:** 71.1%  
**Mobility:** 19.3%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 4 members: Includes  
2 classroom teachers; 1 building administrator;  
1 parent

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1991

**Goal Status:** Met short-term target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1;  
2.7.1

### 166. Lincoln Middle School

Dallas Scothorn, Principal  
Lincoln Middle School  
Burlingame Unified School District 454  
303 South Dacotah  
Burlingame, KS 66413  
913/654-3393

**OTE Status:** Started 8/5/94;  
Actively using OTE

**School Level:** Middle/Junior High (grades 5-8)

**Number of Students:** Not listed

**Area:** Rural

**Student Population:**

**Composition:** 98% White; 1% Hispanic;  
1% Asian or Pacific Islander

**Free/Reduced Lunch:** Not listed

**Mobility:** Not listed

**Assessment Data:** Not listed

**Current Leadership Team:** Not listed

**Goal:** Not listed

**Start Date:** Not listed

**Goal Status:** Not listed

**Practice Clusters:** Not listed

### 167. Magnolia Middle School

Brenda Hurt, Principal  
Magnolia Middle School  
Meridian Public Schools  
1350 24th Street  
Meridian, MS 39301  
601/485-4995

**OTE Status:** Started 8/15/84;  
Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 656

**Area:** Small City

**Student Population:**

**Composition:** 39.5% White; 60% Black;  
.5% Hispanic; .5% Asian or Pacific Islander

**Free/Reduced Lunch:** 49%

**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 13 members:  
Includes 9 classroom teachers; 2 building  
administrators; 2 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1984

**Goal Status:** Made some progress toward  
target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1;  
2.7.1

### 168. Mowat Middle School

Eli Campbell, Assistant Principal  
Mowat Middle School  
Bay County School District  
1903 Highway 390  
Lynn Haven, FL 32444  
904/265-2172

**OTE Status:** Started 8/10/92;  
Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 971

**Area:** Small City

**Student Population:**

**Composition:** 85% White; 11% Black;  
2% Hispanic; 1% Asian or Pacific Islander;  
1% American Indian/Alaska Native

**Free/Reduced Lunch:** 26%

**Mobility:** 23%

**Assessment Data:** Standardized test scores;  
teacher made tests; student survey; staff  
survey; parent/community survey; school  
records

**Current Leadership Team:** 19 members:  
Includes 6 classroom teachers; 2 building  
administrators; 6 other certified staff; 2 non-  
certified staff; 3 parents

**Goal:** Student Behavior: Discipline Referrals

**Start Date:** 1990

**Goal Status:** Met short-term target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
2.1.2; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2;  
2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 169. New Albany Middle School

Jan McGregor, Counselor  
New Albany Middle School  
New Albany Public Schools  
400 Apple Street  
New Albany, MS 38652  
601/534-1820

**OTE Status:** Started 9/21/93;  
Actively using OTE

**School Level:** Middle/Junior High (grades 5-8)

**Number of Students:** 600

**Area:** Town/Suburban

**Student Population:**

**Composition:** 70% White; 30% Black

**Free/Reduced Lunch:** 43%

**Mobility:** 30%

**Assessment Data:** Standardized test scores;  
student survey; school records

**Current Leadership Team:** 6 members: Includes  
3 classroom teachers; 2 building administra-  
tors; 1 other certified staff

**Goal:** Student Attitude: Respect

**Start Date:** 1993

**Goal Status:** Made some progress toward  
target

**Practice Clusters:** 1.2.4; 1.4.2; 1.4.3; 1.6.1;  
2.2.3; 2.4.2

### 170. New Hope Middle School

Lance Eiland, Principal  
New Hope Middle School  
Lowndes County School District  
3419 New Hope Road  
Columbus, MS 39702  
601/329-1875

**OTE Status:** Started 10/10/91;  
Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 800

**Area:** Small City

**Student Population:**

**Composition:** 70% White; 30% Black

**Free/Reduced Lunch:** 36%

**Mobility:** 15%

**Assessment Data:** Standardized test scores;  
school records

**Current Leadership Team:** 6 members

**Goal:** Student Academic Achievement: All Areas

**Start Date:** 1992

**Goal Status:** Made some progress toward  
target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
2.3.2; 3.2.2; 2.4.1; 2.4.2; 2.5.1; 2.6.1;  
2.7.1

**171. North Gulfport Junior High School**

Becki Moore, Principal  
 North Gulfport Junior High School  
 Harrison County Schools  
 4715 Illinois Avenue  
 Gulfport, MS 39501  
 601/864-5326

**OTE Status:** Started 8/11/94;  
 Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 1350

**Area:** Large City

**Student Population:**

**Composition:** 69% White; 29.1% Black;  
 .5% Hispanic; 1.2% Asian or Pacific  
 Islander; .2% American Indian/Alaska  
 Native

**Free/Reduced Lunch:** 48.4%

**Mobility:** 19.5%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; perfor-  
 mance tests; student survey; staff survey;  
 parent/community survey; school records

**Current Leadership Team:** 9 members: Includes  
 8 classroom teachers; 1 building administrator

**Goal A:** Student Academic Achievement: Writing

**Start Date:** 1994

**Goal Status:** Little or no progress

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.3; 1.3.1;  
 1.3.2; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3;  
 1.5.1; 2.1.2; 2.2.2; 2.2.4; 2.3.1; 2.3.2;  
 3.2.2; 2.4.1; 2.4.2; 2.5.1; 2.7.1

**Goal B:** Student Academic Achievement: Reading

**Start Date:** 1994

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.3; 1.3.1;  
 1.3.2; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3;  
 1.5.1; 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4;  
 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1;  
 2.7.1

**172. Oak Grove Middle School**

Linda Finley, Principal  
 Oak Grove Middle School  
 Lamar County School System  
 2543 Old Highway 24  
 Hattiesburg, MS 39402  
 601/264-4634

**OTE Status:** Started 9/8/94;  
 Actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 773

**Area:** Town/Suburban

**Student Population:**

**Composition:** 92% White; 7% Black;  
 .5% Hispanic; .5% Asian or Pacific Islander

**Free/Reduced Lunch:** Not listed

**Mobility:** 20%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 7 members: Includes  
 5 classroom teachers; 1 building administrator;  
 1 counselor

**Goal:** Student Behavior: Discipline Referrals

**Start Date:** 1994

**Goal Status:** Not listed

**Practice Clusters:** Not listed

**173. Ontario Middle School**

Mark Clements, Principal  
 Ontario Middle School  
 Ontario School District No. 8  
 521 SW 2nd Avenue  
 Ontario, OR 97914  
 503/889-5377

**OTE Status:** Started 9/1/89;  
 Not actively using OTE

**School Level:** Middle/Junior High

**Number of Students:** 655

**Area:** Town/Suburban

**Student Population:**

**Composition:** Not listed  
**Free/Reduced Lunch:** 47%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
performance tests; student survey; staff survey;  
school records

**174. Pass Christian Middle School**

Glen East, Principal  
Pass Christian Middle School  
Pass Christian Public School District  
315 Clark Avenue  
Pass Christian, MS 39571  
601/452-4653

**OTE Status:** Started 7/13/94;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 400  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 45% White; 45% Black; 10%  
Asian or Pacific Islander  
**Free/Reduced Lunch:** 62%  
**Mobility:** 16.3%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; staff survey;  
parent/community survey; locally developed  
student attitude survey; school records

**Current Leadership Team:** 8 members: Includes  
3 classroom teachers; 2 building administra-  
tors; 1 other certified staff; 1 parent; 1 student

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Not listed  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 2.1.1; 2.1.2;  
2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2;  
3.2.2; 2.4.1; 2.5.1; 2.7.1

**175. Rosenwald Middle School**

Carol Love, Principal  
Rosenwald Middle School  
Bay County School District  
1310 East 11th Street  
Panama City, FL 32401  
904/872-4580

**OTE Status:** Started 8/10/92;  
Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 940  
**Area:** Large City  
**Student Population:**

**Composition:** 64% White; 30% Black;  
6% Hispanic  
**Free/Reduced Lunch:** 54%  
**Mobility:** 41%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; staff survey;  
parent/community survey; commercially  
available student attitude survey; school  
records

**Current Leadership Team:** 10 members:  
Includes 8 classroom teachers; 1 building  
administrator; 1 parent

**Goal:** Student Academic Achievement: Writing  
**Start Date:** 1992  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.3.2; 1.4.1; 1.4.2; 1.5.1;  
2.1.1; 2.1.2

**176. Samuel Enoka Kalama  
Intermediate School**

Stephen Yamada, Principal  
Samuel Enoka Kalama Intermediate School  
Maui District Public Schools  
120 Makani Road  
Makawao Maui, HI 96768  
808/572-7719

**OTE Status:** Started 9/8/86;  
Not actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** Not listed  
**Area:** Small City  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

**177. Snoqualmie Middle School**

Jack McCullough, Principal  
 Snoqualmie Middle School  
 Snoqualmie Valley School District No. 410  
 39500 Snoqualmie-North Bend Road  
 Snoqualmie, WA 98065  
 206/888-1102

**OTE Status:** Started 8/1/89;  
 Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 480  
**Area:** Rural  
**Student Population:**  
**Composition:** 94% White; 1% Black;  
 2% Hispanic; 1% Asian or Pacific Islander;  
 1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 20%  
**Mobility:** 19%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; performance tests;  
 student survey; parent/community survey; locally developed student attitude survey;  
 school records

**Current Leadership Team:** 10 members:  
 Includes 4 classroom teachers; 2 building administrators;  
 2 non-certified staff; 3 parents

**Goal:** Student Academic Achievement: Writing  
**Start Date:** 1992  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.1.1; 1.3.2; 1.3.4; 1.5.1;  
 2.1.2; 2.3.3

**178. Waldo Middle School**

Mike Kolb, Principal  
 Waldo Middle School  
 Salem/Keizer School District No. 24J  
 2805 Lansing Avenue NE  
 Salem, OR 97303  
 503/399-3215

**OTE Status:** Started 6/15/87;  
 Actively using OTE

**School Level:** Middle/Junior High  
**Number of Students:** 850  
**Area:** Large City  
**Student Population:**

**Composition:** 73% White; 2% Black; 18% Hispanic;  
 5% Asian or Pacific Islander; 1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 60%  
**Mobility:** 16%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; performance tests;  
 student survey; staff survey; parent/community survey;  
 school records

**Current Leadership Team:** 14 members:  
 Includes 10 classroom teachers; 1 building administrator;  
 1 non-certified staff; 1 parent; 1 student

**Goal:** Student Attitude: Self as Learner  
**Start Date:** 1991  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.2.4; 1.4.1; 1.4.3; 2.2.3;  
 2.3.2; 2.3.3; 2.7.1

**179. West Bolivar Middle School**

J. H. Wilson, Principal  
 West Bolivar Middle School  
 West Bolivar School District  
 PO Box 159  
 Rosedale, MS 38769  
 601/759-3743

**OTE Status:** Start date not listed;  
 Use not listed

*Middle/Junior High Schools*

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**School Level:** Middle/Junior High (grades 5-8)

**Number of Students:** 464

**Area:** Town/Suburban

**Student Population:**

**Composition:** 2% White; 97% Black;  
1% Hispanic

**Free/Reduced Lunch:** 96%

**Mobility:** Not listed

**Assessment Data:** Not listed

**Current Leadership Team:** Not listed

**Goal:** Not listed

**Start Date:** Not listed

**Goal Status:** Not listed

**Practice Clusters:** Not listed

## High Schools

A total of 37 high schools returned questionnaires and are listed in this section. Unless otherwise noted, schools include those with students in grade 8 or 9 through grade 12. Not all schools provided all requested information. All of the schools have more than 100 students: 17 have 100-499 students, 7 have 500-1,000 students, and 10 have more than 1,000 students. In terms of location, 6 are in large cities (over 50,000 population), 6 are in small cities (25,000-50,000), 13 are in towns or suburban areas (2,500-25,000) and 12 are in rural areas (2,500 or fewer).

In selecting improvement goals, 15 schools cite goals related to student academic achievement, 8 cite student behavior goals, and 3 cite student attitude goals. Of those identifying goals, 2 met long-term standards in their OTE cycle, 6 met short-term targets, 17 made some progress toward the target, 8 made little or no progress, and 9 have not yet formally assessed their progress.

**180. Ashland High School**

Jimmy Robinson, Principal  
 Ashland High School  
 Benton County School District  
 101 School Street  
 Ashland, MS 38603  
 601/224-6247

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 263  
**Area:** Rural  
**Student Population:**

**Composition:** 20% White; 80% Black  
**Free/Reduced Lunch:** 80%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; commercially available student attitude  
 survey; school records

**Current Leadership Team:** 6 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 central office personnel

**Goal:** Student Attitude: Pride in School

**Start Date:** 1993

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.1.1; 1.2.2; 1.3.3; 1.3.4;  
 1.3.5; 1.4.1; 1.4.2; 1.4.3; 2.1.1; 2.2.2;  
 2.2.3; 2.2.4; 2.3.2; 2.4.1

**181. Baxter Springs High School**

Tim Burns, Principal  
 Baxter Springs High School  
 Baxter Springs Unified School District 508  
 100 North Military  
 Baxter Springs, KS 66713  
 316/856-3366

**OTE Status:** Started 10/1/92;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 275  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 95% White; 5% American  
 Indian/Alaska Native  
**Free/Reduced Lunch:** 26%  
**Mobility:** 3%

**Assessment Data:** Standardized test scores;  
 teacher made tests; student survey; staff  
 survey; parent/community survey; school  
 records

**Current Leadership Team:** 5 members: Includes  
 3 classroom teachers; 2 building administrators

**Goal:** Student Behavior: Attendance

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** Not listed

**182. Bay High School**

Bill Hurfelt, Assistant Principal  
 Bay High School  
 Bay County School District  
 1200 Harrison Avenue  
 Panama City, FL 32405  
 904/872-4620

**OTE Status:** Started 8/10/92;  
 Not actively using OTE

**School Level:** High  
**Number of Students:** 1555  
**Area:** Small City  
**Student Population:**

**Composition:** 82% White; 15% Black;  
 1% Hispanic; 2% Asian or Pacific Islander  
**Free/Reduced Lunch:** 19%  
**Mobility:** Not listed

**Assessment Data:** Not listed

**183. Bay Springs High School**

Elijah Buckley, Principal  
Bay Springs High School  
West Jasper Consolidated School District  
PO Box 389  
Bay Springs, MS 39422  
601/764-4151

**OTE Status:** Start date not listed;  
Not actively using OTE

**School Level:** High  
**Number of Students:** 348  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 15% White; 85% Black  
**Free/Reduced Lunch:** 72%  
**Mobility:** 2.7%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey

**184. Belle Plaine High School**

Stan Slaven, Principal  
Belle Plaine High School  
Belle Plaine Unified School District 357  
820 North Merchant Street  
Belle Plaine, KS 67013  
316/488-2421

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** High  
**Number of Students:** 250  
**Area:** Rural  
**Student Population:**  
**Composition:** 99% White; .5% Hispanic;  
.5% Asian or Pacific Islander  
**Free/Reduced Lunch:** 15%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 5 members: Includes  
2 classroom teachers; 2 building administra-  
tors; 1 other certified staff

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1994  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.2.1; 1.2.2; 1.2.4; 2.1.1;  
2.3.3; 2.7.1

**185. Billings Career Center**

Bob Whalen, Principal  
Billings Career Center  
Billings Public Schools  
3723 Central Avenue  
Billings, MT 59102  
406/655-3111

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** High (grades 11-12, vocational)  
**Number of Students:** 900  
**Area:** Large City  
**Student Population:**  
**Composition:** 98% White; 1% Hispanic;  
1% American Indian/Alaska Native  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Student survey; staff survey;  
parent/community survey; locally developed  
student attitude survey

**Current Leadership Team:** 5 members: Includes  
2 classroom teachers; 1 building administrator;  
1 non-certified staff; 1 parent

**Goal:** Student Academic Achievement: Writing  
**Start Date:** 1993  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.3.3; 1.6.1;  
2.1.1; 2.2.4; 2.6.1

**186. Billings Senior High School**

E. Joseph Cross, Principal  
 Billings Senior High School  
 Billings Public Schools  
 425 Grand Avenue  
 Billings, MT 59101  
 406/255-3630

**OTE Status:** Start date not listed;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 1900  
**Area:** Large City  
**Student Population:**

**Composition:** 82.4% White; 1.8% Black;  
 7.5% Hispanic; 1.7% Asian or Pacific  
 Islander; 6.6% American Indian/Alaska  
 Native

**Free/Reduced Lunch:** 10%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 11 members: In-  
 cludes 8 classroom teachers; 2 building  
 administrators; 1 non-certified staff

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

**187. Booneville High School**

Bob Harmon, Principal  
 Booneville High School  
 Booneville School District  
 100B George Allen Drive  
 Booneville, MS 38829  
 601/728-5445

**OTE Status:** Started 9/1/94;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 300  
**Area:** Town/Suburban

**Student Population:**

**Composition:** 80% White; 20% Black  
**Free/Reduced Lunch:** 35%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; student  
 survey; staff survey; school records

**Current Leadership Team:** 6 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.2.4;  
 1.3.3; 1.4.1; 1.4.2; 2.1.2; 2.2.3; 2.3.1;  
 2.3.2; 2.7.1

**188. Broken Bow High School**

Mike Vadnais, Principal  
 Broken Bow High School  
 Broken Bow School District  
 South Park Drive  
 Broken Bow, OK 74728  
 405/584-3365

**OTE Status:** Start date not listed;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 667  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 54% White; 13% Black;  
 2% Hispanic; 1% Asian or Pacific Islander;  
 30% American Indian/Alaska Native

**Free/Reduced Lunch:** 60%  
**Mobility:** 62%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; perfor-  
 mance tests; teacher made tests; student  
 survey; staff survey; parent/community survey;  
 locally developed student attitude survey;  
 school records

**Current Leadership Team:** 12 members:  
Includes 10 classroom teachers; 1 building administrator; 1 parent

**Goal:** Student Academic Achievement:  
Computer Literacy

**Start Date:** 1992

**Goal Status:** Met short-term target

**Practice Clusters:** 1.3.2; 1.3.4; 1.4.1; 1.4.2;  
1.6.1

### 189. Bruce High School

Lee Mize, Principal  
Bruce High School  
Calhoun County School District  
PO Box 248  
Bruce, MS 38915  
601/983-3350

**OTE Status:** Started 8/15/89;  
Actively using OTE

**School Level:** High  
**Number of Students:** 321  
**Area:** Town/Suburban

**Student Population:**  
**Composition:** 64% White; 36% Black  
**Free/Reduced Lunch:** 48%  
**Mobility:** 1%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; school records

**Current Leadership Team:** 6 members: Includes  
5 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement:  
Total Battery Score  
**Start Date:** 1992  
**Goal Status:** Little or no progress  
**Practice Clusters:** 2.2.1; 2.3.2; 2.6.1

### 190. Circle High School

William Dunlap, Principal  
Circle High School  
Circle Unified School District 375  
Box 159  
Towanda, KS 67144  
316/536-2277

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** High  
**Number of Students:** 410  
**Area:** Rural

**Student Population:**  
**Composition:** 97% White; 1% Black;  
2% Hispanic  
**Free/Reduced Lunch:** 14%  
**Mobility:** 6%

**Assessment Data:** Standardized test scores; staff  
survey; commercially available student attitude  
survey; school records; State assessments -  
reading, math, writing

**Current Leadership Team:** 10 members:  
Includes 6 classroom teachers; 2 building  
administrators; 1 food service worker;  
1 counselor

**Goal:** Student Academic Achievement:  
Critical Thinking  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** Not listed

### 191. Creswell High School

Mike Hood, Principal  
Creswell High School  
Creswell School District No. 40  
33390 East Nieblock Lane  
Creswell, OR 97426  
503/895-2137

**OTE Status:** Started 09/15/86;  
Not actively using OTE

**School Level:** High  
**Number of Students:** 305  
**Area:** Rural  
**Student Population:**

**Composition:** 91.5% White; .7% Black;  
 3% Hispanic; 2% Asian or Pacific Islander;  
 3% American Indian/Alaska Native

**Free/Reduced Lunch:** 41.4%

**Mobility:** 31%

**Assessment Data:** Not listed

### 192. D'Iberville High School

M. L. Richardson, Principal  
 D'Iberville High School  
 Harrison County Schools  
 3320 Warrior Drive  
 D'Iberville, MS 39532  
 601/392-2678

**OTE Status:** Started 9/1/94;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 740  
**Area:** Small City  
**Student Population:**

**Composition:** 88% White; 6% Black;  
 5% Asian or Pacific Islander; 1% Other

**Free/Reduced Lunch:** 22%

**Mobility:** 12%

**Assessment Data:** Student survey; staff survey;  
 school records; ACT; State functional literacy  
 exam

**Current Leadership Team:** 7 members: Includes  
 6 classroom teachers; 1 building administrator

**Goal:** Student Attitude: Relevance of Education  
 to Future

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.4.1; 1.4.2; 1.4.3; 1.6.1;  
 2.4.1; 2.4.2

### 193. Elmira High School

Chuck Inskip, Interim Principal  
 Elmira High School  
 Fern Ridge School District No. 28J  
 24936 Fir Grove Lane  
 Elmira, OR 97437  
 503/935-8200

**OTE Status:** Started 9/15/86;  
 Not actively using OTE

**School Level:** High  
**Number of Students:** 535  
**Area:** Rural  
**Student Population:**

**Composition:** 90% White; 1% Black;  
 2% Hispanic; 1% Asian or Pacific Islander;  
 6% American Indian/Alaska Native

**Free/Reduced Lunch:** Not listed

**Mobility:** Not listed

**Assessment Data:** Not listed

### 194. Forrest County Agricultural High School

Hank Bounds, Principal  
 Forrest County Agricultural High School  
 Forrest County Agricultural High School District  
 PO Box 9  
 Brooklyn, MS 39425  
 601/582-4741

**OTE Status:** Started 6/13/94;  
 Actively using OTE

**School Level:** High (grade 9)  
**Number of Students:** Not listed  
**Area:** Rural  
**Student Population:**

**Composition:** 70% White; 30% Black

**Free/Reduced Lunch:** 41%

**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; commercially available student attitude  
 survey; school records

**Current Leadership Team:** 7 members

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

### 195. Gulfport High School

Leslie Steverson, Principal  
Gulfport High School  
Gulfport School District  
100 Perry Street  
Gulfport, MS 39507  
601/896-7525

**OTE Status:** Started 9/20/94;  
Actively using OTE

**School Level:** High  
**Number of Students:** 1200  
**Area:** Small City  
**Student Population:**  
**Composition:** 50% White; 50% Black  
**Free/Reduced Lunch:** 64%  
**Mobility:** 25%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 11 members:  
Includes 7 classroom teachers; 1 building  
administrator; 1 other certified staff; 2 central  
office personnel

**Goal:** Student Behavior: Student Attitude  
Toward Discipline  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.4; 1.4.1; 1.4.2; 1.4.3;  
1.6.1; 2.2.2; 2.2.3; 2.4.2

### 196. Heidelberg High School

Jocelyn Wilson, Principal  
Heidelberg High School  
East Jasper School District  
PO Box M  
Heidelberg, MS 39439  
601/787-3414

**OTE Status:** Started 10/26/92;  
Actively using OTE

**School Level:** High  
**Number of Students:** 412  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 100% Black  
**Free/Reduced Lunch:** 90%  
**Mobility:** 3%

**Assessment Data:** Standardized test scores;  
criterion referenced or district tests; teacher  
made tests; student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 8 members: Includes  
4 classroom teachers; 1 building administrator;  
1 non-certified staff; 2 students

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2;  
2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2;  
2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 197. Hillsboro High School

Phil Bamekoff, Principal  
Hillsboro High School  
Hillsboro Union High School District No. 3-8J  
3285 SE Rood Bridge Road  
Hillsboro, OR 97123  
503/648-8561

**OTE Status:** Start date not listed;  
Not actively using OTE

**School Level:** High  
**Number of Students:** Not listed  
**Area:** Small City  
**Student Population:**

**Composition:** 83.4% White; 6% Black;  
 10.1% Hispanic; 5.5% Asian or Pacific  
 Islander; 3% American Indian/Alaska  
 Native

**Free/Reduced Lunch:** 12.3%

**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; perfor-  
 mance tests; teacher made tests; student  
 survey; staff survey; parent/community survey;  
 school records

### 198. Lost River High School

Jim Smith, Principal  
 Lost River High School  
 Klamath County School District  
 23330 Highway 50  
 Merrill, OR 97633  
 503/798-5666

**OTE Status:** Started 10/1/89;  
 Not actively using OTE

**School Level:** High  
**Number of Students:** 320  
**Area:** Rural  
**Student Population:**  
**Composition:** 70% White; 30% Hispanic  
**Free/Reduced Lunch:** 48%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; student  
 survey; staff survey; parent/community survey;  
 commercially available student attitude survey;  
 school records

### 199. McNary High School

David Annala, Principal  
 McNary High School  
 Salem/Keizer School District No. 24J  
 595 Chemawa Road North  
 Salem, OR 97303  
 503/399-3233

**OTE Status:** Started 6/15/87;  
 Not actively using OTE

**School Level:** High  
**Number of Students:** 1565  
**Area:** Large City  
**Student Population:**

**Composition:** 84% White; 1% Black; 11%  
 Hispanic; 2% Asian or Pacific Islander;  
 2% American Indian/Alaska Native

**Free/Reduced Lunch:** 17%

**Mobility:** 17%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; perfor-  
 mance tests; student survey; staff survey;  
 parent/community survey; locally developed  
 student attitude survey; school records

### 200. Meridian High School

Robert Tumage, Principal  
 Meridian High School  
 Meridian Public Schools  
 2230 32nd Street  
 Meridian, MS 39305  
 601/482-3191

**OTE Status:** Started 8/15/84;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 1365  
**Area:** Small City  
**Student Population:**

**Composition:** 30% White; 60% Black;  
 5% Asian or Pacific Islander; 5% American  
 Indian/Alaska Native

**Free/Reduced Lunch:** 44%

**Mobility:** 2%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; teacher made tests; student survey; staff survey; parent/community survey; school records; school climate

**Current Leadership Team:** 17 members:  
Includes 10 classroom teachers; 3 building administrators; 1 other certified staff; 1 parent; 1 student; 1 librarian

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1984

**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 201. Mount Si High School

Dave Humphrey, Principal  
Mount Si High School  
Snoqualmie Valley School District No. 410  
619 Meadowbrook Way SE  
Snoqualmie, WA 98065  
206/888-1921

**OTE Status:** Started 8/1/89;  
Actively using OTE

**School Level:** High  
**Number of Students:** 1002  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 94% White; 1% Black; 2% Hispanic; 1% Asian or Pacific Islander; 2% American Indian/Alaska Native  
**Free/Reduced Lunch:** 12.4%  
**Mobility:** 11%

**Assessment Data:** Standardized test scores; student survey; locally developed student attitude survey; school records

**Current Leadership Team:** 12 members:  
Includes 5 classroom teachers; 1 building administrator; 2 non-certified staff; 2 parents; 2 students

**Goal:** Student Behavior: Responsible Learner  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.6.1; 2.3.3; 2.6.1

### 202. Mulvane High School

James Burkhart, Principal  
Mulvane High School  
Mulvane Unified School District 263  
915 Westview Drive  
Mulvane, KS 67110  
316/777-1183

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** High  
**Number of Students:** 420  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 95% White; 2% Hispanic; 2% American Indian/Alaska Native; 1% Other  
**Free/Reduced Lunch:** 4.5%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 8 members: Includes 4 classroom teachers; 3 building administrators; 1 counselor

**Goal A:** Student Behavior: Attendance  
**Start Date:** 1994  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 2.2.2; 2.2.3; 2.3.3; 2.4.2; 2.6.1; 2.7.1

**Goal B:** Student Academic Achievement: Problem Solving and Effective Communication  
**Start Date:** 1994  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 2.2.2; 2.2.3; 2.3.3; 2.4.2; 2.6.1; 2.7.1

**203. Newton County High School**

Ed McGowan, Principal  
 Newton County High School  
 Newton County School District  
 Broad Street  
 Decatur, MS 39327  
 601/635-3347

**OTE Status:** Started 9/1/92;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 483  
**Area:** Rural  
**Student Population:**  
**Composition:** 65% White; 25% Black; 10%  
 American Indian/Alaska Native  
**Free/Reduced Lunch:** 60%  
**Mobility:** 1%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district tests; teacher  
 made tests; student survey; staff survey;  
 parent/community survey; locally developed  
 student attitude survey; school records

**Current Leadership Team:** 11 members:  
 Includes 9 classroom teachers; 2 building  
 administrators

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
 1.3.2; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3;  
 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1; 2.2.2;  
 2.2.3; 2.2.4; 2.3.1; 2.3.2; 3.2.2; 2.4.1;  
 2.4.2; 2.5.1; 2.6.1; 2.7.1

**204. Pass Christian High School**

Kaye Rendfrey, Principal  
 Pass Christian High School  
 Pass Christian Public School District  
 270 West 2nd Street  
 Pass Christian, MS 39571  
 601/452-2008

**OTE Status:** Started 6/13/94;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 401  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 55% White; 40% Black;  
 5% Asian or Pacific Islander  
**Free/Reduced Lunch:** 60%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
 student survey; locally developed student  
 attitude survey; school records

**Current Leadership Team:** 7 members: Includes  
 6 classroom teachers; 1 building administrator

**Goal:** Student Behavior: Dropouts  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
 assessed  
**Practice Clusters:** 1.2.1; 1.3.2; 1.3.4; 1.3.5;  
 1.4.1; 1.4.2; 1.6.1; 2.1.1; 2.3.2; 2.4.1;  
 2.6.1

**205. Pocatello Senior High School**

Carole McWilliam, Principal  
 Pocatello Senior High School  
 25 Pocatello District  
 325 North Arthur Street  
 Pocatello, ID 83204  
 208/233-2056

**OTE Status:** Started 10/10/88;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 1337  
**Area:** Large City  
**Student Population:**

**Composition:** 91.4% White; .8% Black;  
 4.2% Hispanic; 1.5% Asian or Pacific  
 Islander; 2.1% American Indian/Alaska  
 Native  
**Free/Reduced Lunch:** 7%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
 performance tests; staff survey; commercially  
 available student attitude survey; school  
 records

**Current Leadership Team:** 10 members:  
Includes 8 classroom teachers; 1 building administrator; 1 non-certified staff

**Goal:** Student Behavior: Dropouts  
**Start Date:** 1990  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.4.1; 1.4.3; 1.6.1; 2.2.1; 2.2.3; 2.6.1

### 206. Quinter High School

Fred Irwin, Principal  
Quinter High School  
Quinter Unified School District 293  
6th & Gove Streets  
Quinter, KS 67752  
913/754-3741

**OTE Status:** Started 9/8/94;  
Not actively using OTE

**School Level:** High  
**Number of Students:** 171  
**Area:** Rural  
**Student Population:**  
**Composition:** 99% White; 1% Hispanic  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Not listed

### 207. Robert A. Long High School

Rollie Johnson, Principal  
Robert A. Long High School  
Longview School District #122  
2903 Nichols  
Longview, WA 98632  
206/577-2731

**OTE Status:** Started 10/5/94;  
Actively using OTE

**School Level:** High  
**Number of Students:** 1000  
**Area:** Small City

**Student Population:**  
**Composition:** 88% White; 1% Black; 3.5% Hispanic; 5.1% Asian or Pacific Islander; 2.3% American Indian/Alaska Native  
**Free/Reduced Lunch:** 38%  
**Mobility:** 12%

**Assessment Data:** Standardized test scores; criterion referenced or district tests; student survey; staff survey; parent/community survey; commercially available student attitude survey; locally developed student attitude survey; school records; ERS; ERIC

**Current Leadership Team:** 8 members: Includes 4 classroom teachers; 2 building administrators; 1 non-certified staff; 1 parent

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

### 208. Rota High School

Oscar Quitugua, Principal  
Rota High School  
Northern Mariana Islands Public School System  
PO Box 1105  
Rota, MP 96951  
670/532-9402

**OTE Status:** Started 12/1/88;  
Not actively using OTE

**School Level:** High  
**Number of Students:** 169  
**Area:** Rural  
**Student Population:**  
**Composition:** 99% Asian or Pacific Islander  
**Free/Reduced Lunch:** Not listed  
**Mobility:** 1%

**Assessment Data:** Standardized test scores; performance tests; teacher made tests; student survey; locally developed student attitude survey; school records

**209. Skyview High School**

Leo Wohler, Principal  
 Skyview High School  
 Billings Public Schools  
 1775 High Sierra Blvd.  
 Billings, MT 59105  
 406/255-3650

**OTE Status:** Started 9/1/92;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 1378  
**Area:** Large City  
**Student Population:**

**Composition:** 93.6% White; .5% Black; 2.1%  
 Hispanic; .9% Asian or Pacific Islander;  
 2.8% American Indian/Alaska Native  
**Free/Reduced Lunch:** 10%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**Current Leadership Team:** 11 members:  
 Includes 7 classroom teachers; 2 building  
 administrators; 1 non-certified staff; 1 parent

**Goal A: Student Behavior: Discipline Referrals**  
**Start Date:** 1992  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.2; 1.2.4; 1.4.2; 1.4.3;  
 1.6.1; 2.2.3; 2.2.4; 2.4.2

**Goal B: Student Attitude: School as Place to  
 Learn**  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
 assessed  
**Practice Clusters:** 1.1.1; 1.2.1; 1.3.1; 1.3.2;  
 2.1.1; 2.1.2; 2.3.3; 2.6.1; 2.7.1

**210. Snake River High School**

Tracy Thompson, Principal  
 Snake River High School  
 52 Snake River District  
 922 West Highway 39  
 Blackfoot, ID 83221  
 208/684-3061

**OTE Status:** Started 9/19/90;  
 Not actively using OTE

**School Level:** High  
**Number of Students:** 800  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 97% White; 3% Hispanic  
**Free/Reduced Lunch:** 50%  
**Mobility:** 3%

**Assessment Data:** Standardized test scores;  
 teacher made tests; student survey; staff  
 survey; parent/community survey; school  
 records

**211. South Medford High School**

Floyd Pawlowski, Principal  
 South Medford High School  
 Medford School District No. 549  
 815 South Oakdale Avenue  
 Medford, OR 97501  
 503/776-8661

**OTE Status:** Started 1/15/91;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 1589  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 77% White; 3% Black; 14%  
 Hispanic; 2% Asian or Pacific Islander;  
 4% American Indian/Alaska Native  
**Free/Reduced Lunch:** 14.8%  
**Mobility:** 44%

**Assessment Data:** Standardized test scores;  
 performance tests; teacher made tests; student  
 survey; staff survey; parent/community survey;  
 commercially available student attitude survey;  
 school records

**Current Leadership Team:** 15 members:  
Includes 8 classroom teachers; 1 building administrator; 2 non-certified staff; 2 parents; 2 students

**Goal A: Student Academic Achievement:**  
Performance Assessment  
**Start Date:** Not listed  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.1.1; 1.2.2; 1.3.1; 1.3.2; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 2.2.2; 2.2.3; 2.2.4; 2.4.1; 2.4.2; 2.5.1

**Goal B: Student Academic Achievement:**  
Teacher Growth Plan  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.3; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.2; 2.1.1; 2.1.2; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2

**Goal C: Student Attitude: Self as Learner**  
**Start Date:** 1991  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.4; 1.3.1; 1.3.2; 1.3.4; 1.3.5; 1.4.1; 1.4.3; 1.6.1; 2.1.1; 2.2.2; 2.2.3; 2.2.4

## 212. South Umpqua High School

Jim Walker, Assistant Principal  
South Umpqua High School  
South Umpqua School District No. 19  
501 NW Chadwick Lane  
Myrtle Creek, OR 97457  
503/863-3118

**OTE Status:** Started 10/1/90;  
Not actively using OTE

**School Level:** High  
**Number of Students:** 611  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 91.5% White; 1% Black; 2.2% Hispanic; 1.4% Asian or Pacific Islander; 3.9% American Indian/Alaska Native  
**Free/Reduced Lunch:** 32.3%  
**Mobility:** 28%

**Assessment Data:** Have not developed profile

## 213. Wahtonka High School

Jack Norton, Principal  
Wahtonka High School  
Chenoweth School District No. 9  
3601 West 10th Street  
The Dalles, OR 97058  
503/296-4633

**OTE Status:** Started 12/15/87;  
Actively using OTE

**School Level:** High  
**Number of Students:** 251  
**Area:** Rural  
**Student Population:**  
**Composition:** 88% White; 1% Black; 10% Hispanic; 1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 39%  
**Mobility:** 30%

**Assessment Data:** Criterion referenced or district tests; performance tests; student survey; staff survey; locally developed student attitude survey; school records; school characteristics

**Current Leadership Team:** 10 members:  
Includes 6 classroom teachers; 1 building administrator; 2 non-certified staff; 1 parent

**Goal:** Student Academic Achievement: CIM & CAM Implementation  
**Start Date:** 1993  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.6.1; 2.2.1; 2.2.2; 2.2.4; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1

## 214. West Bolivar High School

Jean Roberts, Principal  
West Bolivar High School  
West Bolivar School District  
PO Box 398  
Rosedale, MS 38769  
601/759-3346

**OTE Status:** Started 9/1/94;  
Actively using OTE

**School Level:** High  
**Number of Students:** Not listed  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 5% White; 95% Black  
**Free/Reduced Lunch:** 90%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**Current Leadership Team:** 8 members: Includes  
 5 classroom teachers; 2 building administra-  
 tors; 1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1;  
 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.2;  
 2.2.3; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.5.1;  
 2.6.1; 2.7.1

## 215. West High School

David Irion, Principal  
 West High School  
 Billings Public Schools  
 2201 St. Johns  
 Billings, MT 59102  
 406/655-3101

**OTE Status:** Started 8/30/91;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 1800  
**Area:** Large City  
**Student Population:**  
**Composition:** 93% White; 1% Black;  
 2% Hispanic; 4% American Indian/Alaska  
 Native  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; commercially available student attitude  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 9 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 non-certified staff; 2 parents; 1 non-parent  
 community member

**Goal:** Student Behavior: Dropouts

**Start Date:** 1991

**Goal Status:** Met short-term target

**Practice Clusters:** Not listed

## 216. West Lowndes High School

Roosevelt Bridges, Principal  
 West Lowndes High School  
 Lowndes County School District  
 1380 Motley Road  
 Columbus, MS 39701  
 601/328-1369

**OTE Status:** Started 10/10/91;  
 Actively using OTE

**School Level:** High  
**Number of Students:** 247  
**Area:** Rural  
**Student Population:**  
**Composition:** 2% White; 98% Black  
**Free/Reduced Lunch:** 90%  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores

**Current Leadership Team:** 6 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 library media specialist

**Goal:** Student Academic Achievement: Reading

**Start Date:** 1992

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.3.2; 1.4.1; 2.1.1; 2.4.1;  
 2.7.1

## Multi-Level Schools

A total of 44 multi-level schools returned questionnaires and are listed in this section. Included are 12 schools with students in grades K to 8; 16 schools with grades 7 to 12; and 9 schools with grades K to 12. Not all schools provided all requested information. All but one of the responding schools have more than 100 students: 25 have 100-499 students, 9 have 500-1,000 students, and 3 have over 1,000 students. In terms of location, 1 is in a large city (over 50,000 population), 2 are in small cities (25,000-50,000), 8 are in towns or suburban areas (2,500-25,000) and 32 are in rural areas (2,500 or fewer).

In selecting improvement goals, 31 schools cite goals related to student academic achievement, 8 cite student behavior goals, and 4 cite student attitude goals. Of those identifying goals, 2 met long-term standards in their OTE cycle, 6 met short-term targets, 8 made some progress toward the target, and 26 have not yet formally assessed their progress.

**217. Alternative High School**

Gary White, Principal  
 Alternative High School  
 Salina Unified School District 305  
 2640 Scanlon  
 Salina, KS 67401  
 913/826-4680

**OTE Status:** Started 9/1/91;  
 Not actively using OTE

**School Level:** 7-12

**Number of Students:** 153

**Area:** Small City

**Student Population:**

**Composition:** 75% White; 18% Black;  
 5% Hispanic; 2% Asian or Pacific Islander

**Free/Reduced Lunch:** 77%

**Mobility:** Not applicable

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; commercially available student attitude  
 survey

**218. Americus Elementary School**

Jerry Wenciker, Principal  
 Americus Elementary School  
 North Lyon County Unified School District 251  
 Box 497  
 Americus, KS 66835  
 316/443-5165

**OTE Status:** Started 8/15/93;  
 Actively using OTE

**School Level:** K-8

**Number of Students:** 268

**Area:** Rural

**Student Population:**

**Composition:** 97% White; 1% Black;  
 1% Hispanic; 1% Asian or Pacific Islander

**Free/Reduced Lunch:** 30%

**Mobility:** 11%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records; Kansas math and  
 reading assessments

**Current Leadership Team:** 6 members: Includes  
 3 classroom teachers; 1 building administrator;  
 1 other certified staff; 1 parent

**Goal A:** Student Academic Achievement: Math  
**Start Date:** 1993

**Goal Status:** Met long-term standard

**Practice Clusters:** 2.6.1; 2.7.1

**Goal B:** Student Academic Achievement: Reading  
**Start Date:** 1993

**Goal Status:** Met short-term target

**Practice Clusters:** 2.6.1; 2.7.1

**219. Benton Elementary School**

Leslie Kendrick, Principal  
 Benton Elementary School  
 Circle Unified School District 375  
 350 South Kansas Street  
 Benton, KS 67017  
 316/778-1151

**OTE Status:** Started 9/13/93;  
 Actively using OTE

**School Level:** K-8

**Number of Students:** 340

**Area:** Rural

**Student Population:**

**Composition:** 97% White; 2% Black;  
 1% Hispanic

**Free/Reduced Lunch:** 19%

**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
 performance tests; student survey; parent/  
 community survey; Kansas state assessments

**Current Leadership Team:** 8 members: Includes  
 6 classroom teachers; 1 building administrator;  
 1 non-certified staff

**Goal:** Not listed

**Start Date:** Not listed

**Goal Status:** Not listed

**Practice Clusters:** Not listed

## 220. Billings Alternative School

Jim Reno, Director  
Billings Alternative School  
Billings Public Schools  
415 North 30th Street  
Billings, MT 59101

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** Alternative High School; Adult  
Education Center

**Number of Students:** Not listed

**Area:** Large City

**Student Population:**

**Composition:** Not listed

**Free/Reduced Lunch:** 84%

**Mobility:** 100%

**Assessment Data:** School records

**Current Leadership Team:** 6 members: Includes  
2 classroom teachers; 1 building administrator;  
1 other certified staff; 1 non-certified staff;  
1 parent

**Goal:** Student Behavior: Attendance

**Start Date:** 1993

**Goal Status:** Progress not yet formally  
assessed

**Practice Clusters:** 1.2.3; 1.2.4; 1.3.1; 1.3.2;  
1.3.4; 1.3.5; 1.4.1; 1.4.3; 1.5.1; 1.6.1;  
2.1.1; 2.1.2; 2.2.2; 2.2.3; 2.2.4; 2.3.2;  
2.3.3; 2.5.1; 2.6.1

## 221. Brewster Schools

James Gamer, Superintendent  
Brewster Schools  
Brewster Unified School District 314  
PO Box 220  
Brewster, KS 67732  
913/694-2236

**OTE Status:** Started 9/8/94;  
Actively using OTE

**School Level:** K-12

**Number of Students:** 150

**Area:** Rural

**Student Population:**

**Composition:** 98% White; 1% Hispanic;  
1% American Indian/Alaska Native

**Free/Reduced Lunch:** 27%

**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
criterion referenced or district developed tests;  
performance tests; teacher tests; student  
survey; staff survey; parent/community survey;  
locally developed student attitude survey;  
school records

**Current Leadership Team:** 8 members: Includes  
3 classroom teachers; 2 building administra-  
tors; 2 non-certified staff; 1 parent

**Goal:** Not listed

**Start Date:** Not listed

**Goal Status:** Not listed

**Practice Clusters:** Not listed

## 222. Broad Street High School

DeVoyce Morris, Principal  
Broad Street High School  
North Bolivar School District  
PO Box 149  
Shelby, MS 38774  
601/398-7003

**OTE Status:** Started 9/30/93;  
Actively using OTE

**School Level:** 7-12

**Number of Students:** 469

**Area:** Rural

**Student Population:**

**Composition:** .4% White; 99.1% Black;  
.5% Hispanic

**Free/Reduced Lunch:** 91%

**Mobility:** 2%

**Assessment Data:** Student survey; staff survey;  
parent/community survey; locally developed  
student attitude survey; school records

**Current Leadership Team:** 9 members: Includes  
6 classroom teachers; 1 building administrator;  
1 other certified staff; 1 parent

**Goal:** Student Attitude: Self-Esteem  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.4.2; 1.4.3; 1.6.1; 2.2.4; 2.4.1; 2.4.2

### 223. Burrton Elementary School

Deborah Elder, Principal  
 Burrton Elementary School  
 Burrton Unified School District 369  
 105 East Lincoln; Box 448  
 Burrton, KS 67020  
 316/463-3820

**OTE Status:** Started 9/13/93;  
 Not actively using OTE

**School Level:** K-8  
**Number of Students:** 220  
**Area:** Rural  
**Student Population:**  
**Composition:** 99.8% White; .2% Black  
**Free/Reduced Lunch:** 38%  
**Mobility:** Not listed

**Assessment Data:** Have not developed profile

### 224. Dexter Elementary & High Schools

Dorothy Hayden, School Improvement Coordinator  
 Dexter Elementary & High Schools  
 Dexter Unified School District 471  
 Box 97  
 Dexter, KS 67038  
 316/876-5415

**OTE Status:** Started 9/13/93;  
 Actively using OTE

**School Level:** K-12  
**Number of Students:** 175  
**Area:** Rural  
**Student Population:**  
**Composition:** 100% White  
**Free/Reduced Lunch:** 54%  
**Mobility:** 9%

**Assessment Data:** Standardized test scores;  
 parent/community survey; commercially  
 available student attitude survey

**Current Leadership Team:** 7 members: Includes  
 6 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1993  
**Goal Status:** Made some progress toward  
 target  
**Practice Clusters:** 1.2.2; 1.4.1; 1.5.1; 2.1.1;  
 2.5.1; 2.7.1

### 225. Elgin Schools

Ed Schumacher, Superintendent  
 Elgin Schools  
 Elgin School District No. 23  
 PO Box 68  
 Elgin, OR 97827  
 503/437-2021

**OTE Status:** Started 8/15/87;  
 Not actively using OTE

**School Level:** K-12  
**Number of Students:** 525  
**Area:** Rural  
**Student Population:**  
**Composition:** 98% White; 1% Hispanic;  
 1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 50%  
**Mobility:** Not listed

**Assessment Data:** Not listed

### 226. Enterprise High School

Lavalle White, Principal  
 Enterprise High School  
 Enterprise School District  
 PO Box A  
 Enterprise, MS 39330  
 601/659-4435

**OTE Status:** Started 7/1/92;  
 Actively using OTE

**School Level:** 7-12  
**Number of Students:** 324  
**Area:** Rural  
**Student Population:**  
**Composition:** 79% White; 21% Black  
**Free/Reduced Lunch:** 32%  
**Mobility:** 16%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 5 members: Includes  
2 classroom teachers; 1 building administrator;  
1 other certified staff; 1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.3.2; 1.6.1

### 227. Fairview School

Lonnie Senter, Principal  
Fairview School  
Itawamba County School District  
Route 1; Box 268  
Golden, MS 38847  
601/585-3127

**OTE Status:** Started 9/21/93;  
Actively using OTE

**School Level:** K-9  
**Number of Students:** 260  
**Area:** Rural  
**Student Population:**  
**Composition:** 100% White  
**Free/Reduced Lunch:** 70%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 6 members

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2

### 228. Hamilton Junior Senior High School

Cris Leonard, Principal  
Hamilton Junior Senior High School  
Hamilton Unified School District 390  
HC-1; Box 5  
Hamilton, KS 66853  
316/678-3251

**OTE Status:** Started 8/8/94;  
Actively using OTE

**School Level:** 7-12  
**Number of Students:** 65  
**Area:** Rural  
**Student Population:**  
**Composition:** 99% White; .5% Asian or  
Pacific Islander; .5% American Indian/  
Alaska Native  
**Free/Reduced Lunch:** 60%  
**Mobility:** 5%

**Assessment Data:** Student survey; staff survey;  
parent/community survey; school records

**Current Leadership Team:** 8 members: Includes  
5 classroom teachers; 1 building administrator;  
1 other certified staff; 1 central office personnel

**Goal A:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.4; 1.4.1; 1.4.3; 2.3.2;  
2.3.3; 2.6.1

**Goal B:** Student Academic Achievement: Math  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.4; 1.4.1; 1.4.3; 2.3.2;  
2.3.3; 2.6.1

**229. Hancock High School**

David Kopf, Principal  
 Hancock High School  
 Hancock County School District  
 7084 Stennis Airport Drive  
 Kiin, MS 39556  
 601/467-2251

**OTE Status:** Started 8/10/94;  
 Actively using OTE

**School Level:** 7-12  
**Number of Students:** 1400  
**Area:** Rural  
**Student Population:**  
**Composition:** 91% White; 7% Black;  
 1% Hispanic; .5% Asian or Pacific Islander;  
 .5% American Indian/Alaska Native  
**Free/Reduced Lunch:** 60%  
**Mobility:** 30%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; school records

**Current Leadership Team:** 14 members:  
 Includes 8 classroom teachers; 3 building  
 administrators; 1 librarian; 1 curriculum  
 co-director; 1 Chapter 1 co-director

**Goal:** Student Behavior: Attendance  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
 assessed  
**Practice Clusters:** Not listed

**230. Hickory Flat Attendance Center**

Ollice Massengill, Jr., Principal  
 Hickory Flat Attendance Center  
 Benton County School District  
 Route 2, Box 1C  
 Hickory Flat, MS 38633  
 601/333-7731

**OTE Status:** Started 9/30/92;  
 Actively using OTE

**School Level:** K-12  
**Number of Students:** 420  
**Area:** Rural  
**Student Population:**  
**Composition:** 87% White; 13% Black  
**Free/Reduced Lunch:** 45%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
 teacher tests; staff survey; locally developed  
 student attitude survey; school records

**Current Leadership Team:** 6 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 central office personnel

**Goal:** Student Academic Achievement: Writing  
**Start Date:** 1992  
**Goal Status:** Made some progress toward  
 target  
**Practice Clusters:** 1.3.2; 1.3.4; 1.4.1

**231. Honokaa Elementary & High Schools**

Gordon Kainoa, Principal  
 Honokaa Elementary & High Schools  
 Hawaii District Public Schools  
 PO Box 239  
 Honokaa, HI 96727  
 808/775-7271

**OTE Status:** Started 12/1/86;  
 Actively using OTE

**School Level:** K-12  
**Number of Students:** 1489  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 14% White; .1% Black; 2.6%  
 Hispanic; 77.3% Asian or Pacific Islander;  
 6% Other  
**Free/Reduced Lunch:** 38%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
 performance tests; teacher made tests

**Current Leadership Team:** 6 members

**Goal:** Not listed  
**Start Date:** 1990  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.4; 1.4.3; 2.2.1; 2.2.4

### 232. Lyndon Elementary School

Leo Heidebrecht, Principal  
Lyndon Elementary School  
Lyndon Unified School District 421  
421 East 6th  
Lyndon, KS 66451  
913/828-4622

**OTE Status:** Started 10/1/92;  
Actively using OTE

**School Level:** K-8  
**Number of Students:** 360  
**Area:** Rural  
**Student Population:**

**Composition:** 98% White; 1% Hispanic;  
1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 26%  
**Mobility:** 15%

**Assessment Data:** Standardized test scores; staff survey; parent/community survey; student survey; school records

**Current Leadership Team:** 6 members: Includes 3 classroom teachers; 1 building administrator; 1 other certified staff; 1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1991  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.3.2; 1.3.5; 1.4.1

### 233. Lyons Junior/Senior High School

Mark Mills, Principal  
Lyons Junior/Senior High School  
St. Vrain Valley Public Schools  
PO Box 619  
Lyons, CO 80540  
303/823-6631

**OTE Status:** Started 9/1/85;  
Actively using OTE

**School Level:** 7-12  
**Number of Students:** 305  
**Area:** Rural  
**Student Population:**

**Composition:** 85% White; 1% Black; 11% Hispanic; 2% Asian or Pacific Islander; 1% American Indian/Alaska Native  
**Free/Reduced Lunch:** 10%  
**Mobility:** 10%

**Assessment Data:** Not listed

**Current Leadership Team:** Not listed

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.3.2; 1.3.4; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 2.3.3; 2.4.1; 2.4.2; 2.5.1; 2.6.1

### 234. Mantachie Attendance Center

Ronnie Hill, Principal  
Mantachie Attendance Center  
Itawamba County School District  
PO Box 38  
Mantachie, MS 38855  
601/282-4276

**OTE Status:** Started 9/21/93;  
Actively using OTE

**School Level:** K-12  
**Number of Students:** 900  
**Area:** Rural

**Student Population:****Composition:** 99% White; 1% Black**Free/Reduced Lunch:** 40%**Mobility:** 7%**Assessment Data:** Student survey; staff survey; parent/community survey; commercially available student attitude survey; school records**Current Leadership Team:** 6 members: Includes 3 classroom teachers; 1 building administrator; 1 non-certified staff; 1 parent**Goal:** Student Behavior: Attendance**Start Date:** 1993**Goal Status:** Met short-term target**Practice Clusters:** 1.2.2; 1.2.4; 1.4.1; 1.4.2; 2.2.3**235. Naalehu Elementary School**Peter Volte, Principal  
Naalehu Elementary School  
Hawaii District Public Schools  
PO Box A  
Naalehu, HI 96772  
808/929-7338**OTE Status:** Started 12/1/86;  
Not actively using OTE**School Level:** K-8**Number of Students:** Not listed**Area:** Not listed**Student Population:****Composition:** Not listed**Free/Reduced Lunch:** Not listed**Mobility:** Not listed**Assessment Data:** Not listed**236. Newton County Vo-Tech**Mark Savell, Vocational Director  
Newton County Vo-Tech  
Newton County School District  
Highway 15 North; PO Box 742  
Decatur, MS 39327  
601/635-4138**OTE Status:** Started 9/1/92;  
Actively using OTE**School Level:** Vo-Tech Center**Number of Students:** 200**Area:** Rural**Student Population:****Composition:** 72% White; 20% Black;  
8% American Indian/Alaska Native**Free/Reduced Lunch:** 43%**Mobility:** 4%**Assessment Data:** Standardized test scores;  
teacher made tests**Current Leadership Team:** 17 members:  
Includes 12 classroom teachers; 4 building administrators; 1 central office personnel**Goal:** Student Academic Achievement: Writing**Start Date:** 1994**Goal Status:** Progress not yet formally  
assessed**Practice Clusters:** 1.1.1; 1.4.3; 2.7.1**237. O'Bannon High School**Cicero Hall, Principal  
O'Bannon High School  
Western Line School District  
Green and Race  
Greenville, MS 38704  
601/335-2637**OTE Status:** Started 9/30/93;  
Actively using OTE**School Level:** 7-12**Number of Students:** 469**Area:** Rural

**Student Population:**

**Composition:** 31% White; 67% Black;  
2% Hispanic  
**Free/Reduced Lunch:** 90%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
criterion referenced or district developed tests;  
performance tests; teacher made tests; student  
survey; staff survey; commercially available  
student attitude survey; school records

**Current Leadership Team:** 5 members: Includes  
4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Made some progress toward  
target  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3;  
1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5;  
1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1;  
2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1;  
2.3.2; 3.2.2; 2.4.1; 2.4.2; 2.5.1; 2.6.1;  
2.7.1

**238. Oak Grove High School**

Wayne Folkes, Assistant Principal  
Oak Grove High School  
Lamar County School System  
2543 Old Highway 24  
Hattiesburg, MS 39402  
601/264-7232

**OTE Status:** Started 9/9/94;  
Actively using OTE

**School Level:** 7-12  
**Number of Students:** 842  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 92% White; 6% Black;  
1% Hispanic; 1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 16%  
**Mobility:** 12%

**Assessment Data:** Standardized test scores;  
criterion referenced or district developed tests;  
teacher made tests; student survey; staff  
survey; parent/community survey; commercially  
available student attitude survey; school  
records

**Current Leadership Team:** 8 members: Includes  
5 classroom teachers; 1 building administrator;  
1 central office personnel; 1 counselor

**Goal:** Student Behavior: Discipline Referrals  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.2; 1.2.4; 1.3.2; 1.4.3;  
1.6.1; 2.2.3; 2.4.2

**239. Oil Hill Elementary School**

Don Coffman, Principal  
Oil Hill Elementary School  
Circle Unified School District 375  
2700 West 6th Avenue  
El Dorado, KS 67042  
316/321-9515

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** K-8  
**Number of Students:** 245  
**Area:** Town/Suburban  
**Student Population:**  
**Composition:** 99% White; 1% Black  
**Free/Reduced Lunch:** 33%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
student survey; parent/community survey;  
school records

**Current Leadership Team:** 5 members: Includes  
3 classroom teachers; 1 building administrator;  
1 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.4; 1.3.5; 2.1.1; 2.1.2;  
2.3.2

**240. Pahoia High & Intermediate Schools**

Donald Romero, Principal  
 Pahoia High & Intermediate Schools  
 Hawaii District Public Schools  
 15-3038 Puna Road  
 Pahoia, HI 96778  
 808/965-8411

**OTE Status:** Started 12/1/86;  
 Actively using OTE

**School Level:** 7-12

**Number of Students:** 1000

**Area:** Town/Suburban

**Student Population:**

**Composition:** 51% White; 8% Black;  
 1% Hispanic; 41% Asian or Pacific  
 Islander; .2% American Indian/Alaska  
 Native; 6% Other

**Free/Reduced Lunch:** 54%

**Mobility:** 60%

**Assessment Data:** School records

**Current Leadership Team:** 3 members: Includes  
 2 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Grade  
 Point Average

**Start Date:** 1989

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.6.1; 2.3.2; 2.6.1; 2.7.1

**241. Pavaiai School**

Trevor Tuiolosega, Principal  
 Pavaiai School  
 American Samoa Department of Education  
 American Samoa Government  
 Pago Pago, AS 96799  
 684/633-5237

**OTE Status:** Started 6/1/89;  
 Actively using OTE

**School Level:** K-8

**Number of Students:** 1117

**Area:** Town/Suburban

**Student Population:**

**Composition:** 99.9% Asian or Pacific Islander

**Free/Reduced Lunch:** 100%

**Mobility:** 1.5%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district developed tests;  
 teacher made tests; student survey; staff  
 survey; parent/community survey; school  
 records

**Current Leadership Team:** 10 members:  
 Includes 3 classroom teachers; 1 building  
 administrator; 1 central office personnel;  
 2 parents; 2 students; 1 non-parent community  
 member

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 1.1.1; 1.2.2; 1.2.3; 1.2.4;  
 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1;  
 1.4.1; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2;  
 2.2.1; 2.2.2; 2.2.3; 2.3.1; 2.3.2; 2.3.3;  
 2.4.1; 2.4.2; 2.5.1; 2.7.1

**242. Pleasanton Junior/Senior High School**

John Maples, Principal  
 Pleasanton Junior/Senior High School  
 Pleasanton Unified School District 344  
 Box 480  
 Pleasanton, KS 66075  
 913/352-8701

**OTE Status:** Started 10/1/93;  
 Actively using OTE

**School Level:** 7-12

**Number of Students:** 210

**Area:** Rural

**Student Population:**

**Composition:** 99% White; 1% Hispanic

**Free/Reduced Lunch:** 35%

**Mobility:** Not listed

**Assessment Data:** Standardized test scores; performance tests; teacher made tests; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 5 members: Includes 2 classroom teachers; 1 building administrator; 2 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.2.2; 1.3.3; 1.3.5

### 243. Ponce De Leon Junior/Senior High School

Mike Anderson, Principal  
Ponce De Leon Junior/Senior High School  
Holmes County School District  
Highway 81 North  
Ponce De Leon, FL 32455  
904/836-4242

**OTE Status:** Start date not listed;  
Actively using OTE

**School Level:** 6-12  
**Number of Students:** Not listed  
**Area:** Rural  
**Student Population:**  
**Composition:** Not listed  
**Free/Reduced Lunch:** Not listed  
**Mobility:** Not listed

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; school records

**Current Leadership Team:** 13 members

**Goal:** Student Attitude  
**Start Date:** 1993  
**Goal Status:** Met long-term standard  
**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.3.1; 1.3.2; 1.3.3; 1.3.4; 1.3.5; 1.4.1; 1.4.2; 1.4.3; 1.5.1; 1.6.1; 2.1.1; 2.1.2; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.3.1; 2.3.2; 3.2.2; 2.4.1; 2.4.2; 2.5.1; 2.6.1; 2.7.1

### 244. Rolling Fork High School

Peter Jackson, Principal  
Rolling Fork High School  
South Delta School District  
600 South Parkway  
Rolling Fork, MS 39159  
601/873-4308

**OTE Status:** Started 6/20/94;  
Actively using OTE

**School Level:** 7-12  
**Number of Students:** 503  
**Area:** Rural  
**Student Population:**  
**Composition:** 8% White; 92% Black  
**Free/Reduced Lunch:** 95%  
**Mobility:** 3%

**Assessment Data:** Standardized test scores; criterion referenced or district developed tests; performance tests; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 9 members: Includes 5 classroom teachers; 2 building administrators; 2 other certified staff

**Goal:** Student Academic Achievement: Improve Percentile Rank on ITBS  
**Start Date:** 1994  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

### 245. St. John Junior-Senior High School

Joyce Carter, Principal  
St. John Junior-Senior High School  
St. John-Hudson Unified School District 350  
505 North Broadway  
St. John, KS 67576  
316/549-3277

**OTE Status:** Started 9/28/92;  
Actively using OTE

**School Level:** 7-12  
**Number of Students:** 249  
**Area:** Rural

**Student Population:**

**Composition:** 99% White; 1% Hispanic  
**Free/Reduced Lunch:** 20%  
**Mobility:** 5%

**Assessment Data:** Standardized test scores;  
 teacher made tests; student survey; parent/  
 community survey; locally developed student  
 attitude survey; school records

**Current Leadership Team:** 6 members

**Goal A: Student Behavior: Attendance**

**Start Date:** 1993

**Goal Status:** Made some progress toward  
 target

**Practice Clusters:** 2.2.3; 2.2.4; 2.3.2; 2.7.1

**Goal B: Student Academic Achievement: Math**

**Start Date:** 1993

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.1.1; 1.4.1; 1.5.1; 2.1.1

**Goal C: Student Academic Achievement: Reading**

**Start Date:** 1993

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.1.1; 1.3.1; 1.4.1; 1.5.1

## 246. Stringer Attendance Center

Scott Dearman, Principal  
 Stringer Attendance Center  
 West Jasper Consolidated School District  
 Old Highway 15 North  
 Stringer, MS 39481  
 601/428-5508

**OTE Status:** Start date not listed;  
 Actively using OTE

**School Level:** K-12

**Number of Students:** 600

**Area:** Rural

**Student Population:**

**Composition:** 80% White; 20% Black

**Free/Reduced Lunch:** 53%

**Mobility:** 8%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district developed tests;  
 student survey; locally developed student  
 attitude survey; school records

**Current Leadership Team:** 9 members: Includes  
 5 classroom teachers; 1 building administrator;  
 1 central office personnel; 1 non-certified staff;  
 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.1.1; 1.2.1; 1.2.2; 1.3.2;  
 1.3.4; 1.4.1; 1.5.1; 2.1.1; 2.1.2; 2.2.2;  
 2.3.2; 2.3.3; 2.4.1; 2.6.1; 2.7.1

## 247. Sumrall Junior High/High School

Janice Shivers, Principal  
 Sumrall Junior High/High School  
 Lamar County School System  
 PO Box 187  
 Sumrall, MS 39482  
 601/758-4730

**OTE Status:** Started 9/9/94;  
 Actively using OTE

**School Level:** 6-12

**Number of Students:** 680

**Area:** Rural

**Student Population:**

**Composition:** 89% White; 11% Black

**Free/Reduced Lunch:** 47%

**Mobility:** 7%

**Assessment Data:** Standardized test scores;  
 performance tests; student survey; staff survey;  
 parent/community survey

**Current Leadership Team:** 6 members: Includes  
 3 classroom teachers; 1 building administrator;  
 1 other certified staff; 1 central office personnel

**Goal:** Student Attitude: Student Responsibility;  
 Parent Support; Community Interest

**Start Date:** 1994

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** Not listed

### 248. Towanda Elementary School

Nita McEachem-McLean, Principal  
Towanda Elementary School  
Circle Unified School District 375  
516 North Street  
Towanda, KS 67144  
316/536-2281

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** K-8  
**Number of Students:** 450  
**Area:** Rural

**Student Population:**  
**Composition:** 97% White; 2% Black;  
1% Hispanic  
**Free/Reduced Lunch:** 18%  
**Mobility:** 10%

**Assessment Data:** Standardized test scores;  
performance tests; student survey; parent/  
community survey; Kansas state assessments

**Current Leadership Team:** 8 members: Includes  
6 classroom teachers; 1 building administrator;  
1 non-certified staff

**Goal:** Not listed  
**Start Date:** Not listed  
**Goal Status:** Not listed  
**Practice Clusters:** Not listed

### 249. Triplains Schools

Ashley Anderson, Superintendent/Principal  
Triplains Schools  
Triplains Unified School District 275  
5th & Wilson  
Winona, KS 67764  
913/846-7869

**OTE Status:** Started 8/8/94;  
Actively using OTE

**School Level:** K-12  
**Number of Students:** 122  
**Area:** Rural

#### **Student Population:**

**Composition:** 100% White  
**Free/Reduced Lunch:** 35%  
**Mobility:** 8%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; school records

**Current Leadership Team:** 4 members: Includes  
3 classroom teachers; 1 building administrator/  
central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.1.1; 1.4.1; 2.1.1; 2.1.2

### 250. Tunica Junior High School

James Bulloch, Principal  
Tunica Junior High School  
Tunica County School District  
1st East Avenue South  
Tunica, MS 38676  
601/363-1749

**OTE Status:** Started 9/30/93;  
Actively using OTE

**School Level:** K-8  
**Number of Students:** 327  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 1% White; 99% Black  
**Free/Reduced Lunch:** 98%  
**Mobility:** 1%

**Assessment Data:** Standardized test scores;  
student survey; school records

**Current Leadership Team:** 7 members: Includes  
5 classroom teachers; 1 building administrator;  
1 retired teacher

**Goal:** Student Attitude: Motivation  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** 1.2.1; 1.4.1; 1.4.2; 2.2.3;  
2.2.4

**251. Two Rivers High School**

Thomas Athanasas, Director  
 Two Rivers High School  
 Snoqualmie Valley School District No. 410  
 1546 Boalch Avenue  
 North Bend, WA 98045  
 206/888-4394

**OTE Status:** Started 11/5/91;  
 Actively using OTE

**School Level:** 7-12

**Number of Students:** 180

**Area:** Town/Suburban

**Student Population:**

**Composition:** 96% White; 1% Black;  
 1% Hispanic; 1% Asian or Pacific Islander;  
 1% American Indian/Alaska Native

**Free/Reduced Lunch:** Not listed

**Mobility:** Not listed

**Assessment Data:** Performance tests; teacher made tests; student survey; staff survey; locally developed student attitude survey; school records

**Current Leadership Team:** 12 members:  
 Includes 8 classroom teachers; 1 building administrator; 3 non-certified staff

**Goal:** Student Behavior: Attendance

**Start Date:** 1991

**Goal Status:** Made some progress toward target

**Practice Clusters:** 1.4.2; 1.6.1

**252. Udall Junior High & High School**

John Hart, Principal  
 Udall Junior High & High School  
 Udall Unified School District 463  
 301 West 4th Street  
 Udall, KS 67146  
 316/782-3623

**OTE Status:** Started 9/13/93;  
 Actively using OTE

**School Level:** 7-12

**Number of Students:** 220

**Area:** Rural

**Student Population:**

**Composition:** 100% White

**Free/Reduced Lunch:** 30%

**Mobility:** 5%

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey

**Current Leadership Team:** 5 members: Includes 4 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Math

**Start Date:** 1994

**Goal Status:** Progress not yet formally assessed

**Practice Clusters:** 1.3.3; 1.3.4; 1.4.3; 2.1.1; 2.3.2; 2.3.3; 2.7.1

**253. Vardaman High School**

Sandra Hamilton, OTE Chairperson  
 Vardaman High School  
 Calhoun County School District  
 PO Box 193  
 Vardaman, MS 38878  
 601/682-7574

**OTE Status:** Started 8/25/92;  
 Actively using OTE

**School Level:** 7-12

**Number of Students:** 215

**Area:** Rural

**Student Population:**

**Composition:** 70% White; 30% Black

**Free/Reduced Lunch:** 60%

**Mobility:** 10%

**Assessment Data:** Standardized test scores; criterion referenced or district developed tests; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records

**Current Leadership Team:** 5 members: Includes 2 classroom teachers; 1 building administrator; 2 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.1.1; 1.2.1; 1.3.2; 1.3.4; 1.3.5; 1.4.1; 1.6.1; 2.3.2; 2.3.3; 2.5.1; 2.6.1; 2.7.1

### 254. Verona Junior High School

Eddie Cooley, Principal  
Verona Junior High School  
Lee County School District  
Highway 45 South  
Verona, MS 38879  
601/566-7266

**OTE Status:** Started 9/30/93;  
Actively using OTE

**School Level:** K-8  
**Number of Students:** 715  
**Area:** Town/Suburban  
**Student Population:**

**Composition:** 41.4% White; 58.4% Black;  
.1% Hispanic; .1% Asian or Pacific Islander  
**Free/Reduced Lunch:** 72%  
**Mobility:** 30%

**Assessment Data:** Standardized test scores; staff survey; commercially available student attitude survey; school records

**Current Leadership Team:** 6 members: Includes 4 classroom teachers; 1 other certified staff; 1 central office personnel

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.4.2; 1.5.1; 1.6.1; 2.6.1

### 255. Wallace County Schools

Fred Staker, Superintendent  
Wallace County Schools  
Wallace County Unified School District 241  
Box 580  
Sharon Springs, KS 67758  
913/852-4252

**OTE Status:** Started 9/8/94;  
Actively using OTE

**School Level:** K-12  
**Number of Students:** 298  
**Area:** Rural  
**Student Population:**  
**Composition:** 94% White; 6% Hispanic  
**Free/Reduced Lunch:** 44%  
**Mobility:** 8%

**Assessment Data:** Standardized test scores; student survey; staff survey; parent/community survey; locally developed student attitude survey; school records; Kansas state assessments

**Current Leadership Team:** 10 members:  
Includes 5 classroom teachers; 2 building administrators; 1 central office personnel;  
1 parent; 1 Board of Education member

**Goal A:** Student Behavior: Discipline - Timely, Consistent, Fair  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.2.4; 2.2.3

**Goal B:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.3.2; 1.3.5; 1.5.1

**Goal C:** Student Academic Achievement: Math  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally assessed  
**Practice Clusters:** 1.3.2; 1.3.5; 1.5.1

**256. Weir Elementary School**

Mark Littell, Principal  
 Weir Elementary School  
 Cherokee Unified School District 247  
 Box 308  
 Weir, KS 66781  
 316/396-8211

**OTE Status:** Started 8/4/94;  
 Actively using OTE

**School Level:** K-8  
**Number of Students:** 160  
**Area:** Rural

**Student Population:**  
**Composition:** 100% White  
**Free/Reduced Lunch:** 51%  
**Mobility:** 14%

**Assessment Data:** Standardized test scores;  
 criterion referenced or district developed tests;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 4 members: Includes  
 3 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
 assessed  
**Practice Clusters:** 1.2.1; 1.4.1; 1.6.1; 2.6.1

**257. West District School**

Ruth Lewis, Principal  
 West District School  
 West Tallahatchie School District  
 PO Box 189  
 Sumner, MS 38957  
 601/375-8304

**OTE Status:** Started 9/30/93;  
 Actively using OTE

**School Level:** 3-7  
**Number of Students:** Not listed  
**Area:** Rural

**Student Population:**

**Composition:** 100% Black  
**Free/Reduced Lunch:** 98%  
**Mobility:** 2%

**Assessment Data:** Standardized test scores;  
 Criterion referenced or district developed tests;  
 student survey; parent/community survey;  
 locally developed student attitude survey;  
 school records

**Current Leadership Team:** 6 members: Includes  
 4 classroom teachers; 1 building administrator;  
 1 library media specialist

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1993

**Goal Status:** Progress not yet formally  
 assessed

**Practice Clusters:** 1.2.1; 1.3.1; 1.3.3; 1.3.5;  
 1.4.1; 1.5.1; 2.1.1; 2.7.1

**258. West Lauderdale High School**

Elaine Richardson, Assistant Principal  
 West Lauderdale High School  
 Lauderdale County School District  
 9916 West Lauderdale Road  
 Collinsville, MS 39325  
 601/737-2277

**OTE Status:** Started 8/25/92;  
 Actively using OTE

**School Level:** 7-12  
**Number of Students:** 830  
**Area:** Rural

**Student Population:**  
**Composition:** 83% White; 16% Black;  
 1% Hispanic  
**Free/Reduced Lunch:** 26%  
**Mobility:** 20%

**Assessment Data:** Standardized test scores;  
 student survey; staff survey; parent/community  
 survey; locally developed student attitude  
 survey; school records

**Current Leadership Team:** 8 members: Includes  
 6 classroom teachers; 1 building administrator;  
 1 other certified staff

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1992  
**Goal Status:** Made some progress toward target  
**Practice Clusters:** 1.2.1; 1.3.2; 2.2.2

**259. West Mineral Attendance Center**

David Coufal, Principal  
West Mineral Attendance Center  
Cherokee Unified School District 247  
PO Box 90  
West Mineral, KS 66853  
316/827-6237

**OTE Status:** Started 8/4/94;  
Actively using OTE

**School Level:** K-8  
**Number of Students:**  
**Area:** Small City  
**Student Population:**  
**Composition:** 100% White  
**Free/Reduced Lunch:** 77%  
**Mobility:** 20%

**Assessment Data:** Standardized test scores;  
student survey; staff survey; parent/community  
survey; locally developed student attitude  
survey; school records

**Current Leadership Team:** 5 members: Includes  
2 classroom teachers; 1 building administrator;  
1 non-certified staff; 1 parent

**Goal:** Student Academic Achievement: Reading  
**Start Date:** 1994  
**Goal Status:** Progress not yet formally  
assessed  
**Practice Clusters:** Not listed

**260. Whitewater Elementary School**

Gary Fowler, Principal  
Whitewater Elementary School  
Remington Unified School District 206  
317 East Central  
Whitewater, KS 67154  
316/799-2131

**OTE Status:** Started 9/13/93;  
Actively using OTE

**School Level:** K-2; 6-8  
**Number of Students:** Not listed  
**Area:** Rural  
**Student Population:**  
**Composition:** 100% White  
**Free/Reduced Lunch:** 22.5%  
**Mobility:** .1%

**Assessment Data:** Standardized test scores;  
teacher made tests; student survey; staff  
survey; school records

**Current Leadership Team:** 6 members: Includes  
5 classroom teachers; 1 building administrator

**Goal:** Student Academic Achievement: Math  
**Start Date:** 1993  
**Goal Status:** Met short-term target  
**Practice Clusters:** 1.2.1; 1.2.2; 1.2.4; 1.3.3;  
1.3.5; 1.4.3; 1.6.1; 2.2.3; 2.3.2; 2.4.1;  
2.6.1; 2.7.1

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## Index I:

### Effective Schooling Research Practice Clusters

These practice clusters are used in each directory entry in the "School Practice Clusters" section. The clusters appear in the publication *Effective Schooling Practices: A Research Synthesis/1990 Update* (NWREL 1990).

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## Index I: Practice Clusters

### 1. Classroom Characteristics and Practices

#### 1.1 Planning and Learning Goals

- 1.1.1 Instruction is guided by a preplanned curriculum

#### 1.2 Classroom Organization and Management

- 1.2.1 Instructional groups formed in the classroom fit students' academic and affective needs
- 1.2.2 Classroom learning time is used efficiently
- 1.2.3 There are smooth, efficient classroom routines
- 1.2.4 Standards for classroom behavior are explicit and are consistently and equitably enforced

#### 1.3 Instruction

- 1.3.1 Students are carefully oriented to lessons
- 1.3.2 Instruction is clear and focused
- 1.3.3 Effective questioning techniques are used to build basic and higher-level skills
- 1.3.4 Students routinely receive feedback and reinforcement regarding their learning progress
- 1.3.5 Review and reteaching are carried out as necessary to help all students master learning material

#### 1.4 Teacher-Student Interactions

- 1.4.1 There are high expectations for student learning
- 1.4.2 Incentives and rewards for students are used to promote excellence
- 1.4.3 Personal interactions between teachers and students are positive

#### 1.5 Assessment

- 1.5.1 Learning progress is monitored closely

#### 1.6 Special Students and Programs

- 1.6.1 Students at risk of school failure are given the extra time and help they need to succeed

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## 2. School Characteristics and Practices

### 2.1 Planning and Learning Goals

- 2.1.1 Everyone emphasizes the importance of learning
- 2.1.2 The curriculum is based on clear goals and objectives

### 2.2 School Organization and Management

- 2.2.1 Students are grouped to promote effective instruction
- 2.2.2 School time is used for learning
- 2.2.3 Discipline is firm and consistent
- 2.2.4 There are pleasant conditions for teaching and learning

### 2.3 Leadership and School Improvement

- 2.3.1 Strong leadership guides the instructional program
- 2.3.2 Administrators and teachers continually strive to improve instructional effectiveness
- 2.3.3 Staff engage in ongoing professional development and collegial learning activities

### 2.4 Administrator-Teacher-Student Interactions

- 2.4.1 There are high expectations for quality instruction
- 2.4.2 Incentives and rewards are used to build strong student and staff motivation

### 2.5 Assessment

- 2.5.1 Learning progress is monitored closely

### 2.6 Special Students and Programs

- 2.6.1 Students at risk of school failure are provided programs to help them succeed

### 2.7 Parent and Community Involvement

- 2.7.1 Parents and community members are invited to become involved

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## Index II:

### Practice Clusters Selected by Schools

During the *Onward to Excellence* process, schools select practice clusters from *Effective Schooling Practices: A Research Synthesis/1990 Update* to use as a basis for their improvement prescriptions. In this index, all schools that have selected practice clusters for preparing their prescriptions are listed. If a school has multiple goals, practice clusters for the first goal are noted as "A," for the second goal "B," etc.

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## Index II: Practice Clusters Selected by Schools

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### 1.1.1 Instruction is guided by a preplanned curriculum

12, 15, 20A, 20B, 21, 28A, 28B, 31, 33, 35, 37, 38, 43, 47, 48, 52, 55, 56, 58, 66, 69, 74, 78, 81, 82, 83, 91, 93, 113, 120, 123, 126, 132, 133, 141, 142, 146, 150, 151, 152, 153A, 153B, 157, 161, 165, 167, 168, 170, 171A, 171B, 174, 177, 180, 185, 187, 196, 200, 203, 209, 211A, 211B, 213, 214, 227, 231, 233, 236, 237, 241, 243, 245B, 245C, 246, 249, 253

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### 1.2.1 Instructional groups formed in the classroom fit students' academic and affective needs

2, 6, 8, 9, 11, 28A, 28B, 35, 37, 39, 41, 42, 43, 48, 52, 56, 62, 66, 69, 70, 78, 80, 81, 88, 93, 109, 120, 122, 123, 132, 133, 136, 141, 142, 155, 157, 160, 161, 165, 167, 168, 170, 171A, 171B, 174, 184, 185, 196, 200, 203, 204, 209, 211, 213, 214, 227, 231, 237, 243, 246, 350, 253, 256, 257, 258, 260

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### 1.2.2 Classroom learning time is used efficiently

3, 8, 9, 12, 15, 20, 24, 28A, 28B, 30, 33, 35, 37, 38, 41, 43, 48, 52, 56, 62, 69, 73, 74, 77, 78, 80, 81, 83, 88, 91, 93, 107, 113, 114, 119, 120, 122, 123, 124, 126, 128, 132, 133, 134, 138, 141, 142, 145, 146, 150, 152, 153A, 153B, 160, 161, 165, 167, 168, 170, 174, 180, 184, 187, 196, 200, 203, 209, 211, 213, 214, 224, 227, 233, 234, 237, 238, 241, 242, 243, 246, 260

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### 1.2.3 There are smooth, efficient classroom routines

12, 20, 24, 28A, 28B, 35, 37, 48, 52, 62, 70, 78, 80, 93, 107, 119, 120, 122, 123A, 123C, 126, 128, 133, 142, 150, 152, 153, 161, 162, 165, 167, 168, 170, 171A, 171B, 174, 187, 196, 200, 203, 211, 213, 214, 220, 227, 233, 237, 241, 243

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**1.2.4 Standards for classroom behavior are explicit and are consistently and equitably applied**

9, 15, 18, 24, 28A, 28B, 35, 37, 38, 47, 48, 52, 62, 69A, 69B, 70, 74, 78, 80, 93, 97, 107, 117, 122, 123A, 123C, 126, 128, 131, 133, 142, 150, 152, 153A, 153B, 154, 155, 160, 161, 165, 167, 168, 169, 170, 174, 178, 184, 187, 195, 196, 200, 209, 211, 220, 227, 228A, 228B, 231, 234, 237, 238, 239, 241, 243, 255, 260

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**1.3.1 Students are carefully oriented to lessons**

1, 6, 11, 12, 15, 20A, 20B, 28A, 28B, 35, 37, 38, 43, 48, 52, 56, 59, 62, 69A, 69C, 78, 80, 93, 107, 114, 122, 123, 124, 126, 128, 133, 134, 142, 152, 153A, 153B, 161, 165, 167, 168, 170, 171A, 171B, 174, 196, 200, 209, 211A, 211C, 214, 220, 227, 237, 241, 243, 245, 257

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**1.3.2 Instruction is clear and focused**

1, 2, 4, 6, 8, 9, 11, 12, 13, 15, 20A, 20B, 21, 22, 28A, 28B, 29, 30, 31, 35, 37, 39, 43, 46, 48, 52, 55, 56, 58, 59, 69, 73, 78, 80, 86, 89, 91, 93, 95, 99, 103, 105, 106, 107, 109, 111, 114, 117, 118, 120, 121, 122, 123, 125, 126, 128, 129, 130, 132, 133, 134, 141, 142, 145, 146, 152, 153A, 153B, 157, 161, 165, 167, 168, 170, 171A, 171B, 174, 175, 177, 188, 196, 200, 203, 204, 209, 211A, 211B, 211C, 214, 216, 220, 226, 227, 230, 232, 233, 237, 238, 241, 243, 246, 253, 255B, 255C, 258

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**1.3.3 Effective questioning techniques are used to build basic and higher-level skills**

2, 3, 4, 6, 12, 13, 20A, 20B, 28A, 28B, 33, 35, 37, 38, 40, 42, 43, 48, 51, 52, 55, 73, 77, 78, 80, 86, 89, 107, 108, 120, 123, 124, 126, 128, 132, 133, 135, 142, 150, 152, 161, 165, 167, 168, 170, 174, 180, 185, 187, 196, 200, 211, 214, 237, 241, 242, 243, 252, 257, 260

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**1.3.4 Students routinely receive feedback and reinforcement regarding their learning progress**

1, 15, 19, 20, 24, 28A, 28B, 31, 35, 37, 41, 43, 48, 51, 55, 62, 66, 69, 73, 78, 80, 83, 89, 93, 103, 107, 119, 120, 122, 123, 126, 128, 132, 133, 136, 138, 141, 142, 146, 152, 153A, 153B, 161, 165, 167, 168, 170, 171A, 171B, 174, 177, 180, 188, 196, 200, 203, 204, 211A, 211B, 211C, 214, 220, 230, 233, 237, 241, 243, 246, 252, 253

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**1.3.5 Review and reteaching are carried out as necessary to help all students master learning material**

6, 21, 24, 27, 28A, 28B, 31, 33, 35, 37, 38, 43, 45, 46, 48, 51, 52, 62, 63, 69, 78, 80, 93, 103, 105, 107, 111, 119, 120, 122, 123, 126, 128, 130, 132, 133, 141, 142, 152, 153A, 153B, 157, 161, 165, 167, 168, 170, 171A, 171B, 174, 180, 196, 200, 203, 204, 211A, 211B, 211C, 213, 214, 220, 232, 237, 239, 241, 242, 243, 253, 255B, 255C, 257, 260

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**1.4.1 There are high expectations for student learning**

1, 3, 6, 8, 9, 11, 12, 13, 15, 20A, 20B, 22, 24, 31, 35, 37, 40, 43, 46, 47, 48, 52, 58, 62, 69, 73, 78, 80, 81, 82, 83, 86, 88, 89, 93, 97, 99, 107, 110, 118, 119, 120, 122, 123, 126, 128, 133, 138, 140, 141, 142, 146, 150, 152, 153A, 153B, 161, 163, 165, 167, 168, 170, 171A, 171B, 174, 175, 178, 180, 187, 188, 192, 195, 200, 203, 204, 205, 211A, 211C, 213, 214, 216, 220, 224, 228A, 228B, 230, 232, 233, 234, 237, 241, 243, 245B, 245C, 246, 249, 250, 253, 256, 257

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**1.4.2 Incentives and rewards for students are used to promote excellence**

9, 24, 31, 33, 35, 37, 38, 43, 48, 52, 56, 62, 66, 69, 74, 78, 80, 81, 82, 120, 122, 123B, 123C, 126, 131, 133, 138, 141, 142, 145, 148, 150, 152, 153A, 153B, 155, 160, 162, 165, 167, 168, 169, 170, 171A, 171B, 174, 175, 180, 187, 188, 192, 195, 196, 200, 203, 204, 209, 211A, 211B, 213, 222, 233, 234, 237, 243, 250, 251, 254

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**1.4.3 Personal interactions between teachers and students are positive**

9, 11, 12, 13, 20A, 20B, 24, 33, 35, 37, 39, 41, 43, 47, 48, 52, 62, 66, 78, 79, 80, 81, 88, 93, 107, 110, 119, 120, 122, 123A, 123B, 123C, 126, 128, 131, 132, 133, 135, 138, 140, 141, 142, 147, 148, 153A, 153B, 154, 160, 161, 165, 167, 168, 169, 170, 171A, 171B, 174, 178, 180, 192, 195, 196, 200, 203, 205, 209, 211A, 211C, 213, 220, 222, 228A, 228B, 231, 233, 236, 237, 238, 241, 243, 252, 260

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**1.5.1 Learning progress is monitored closely**

1, 6, 9, 21, 22, 24, 28A, 28B, 31, 35, 37, 38, 39, 43, 48, 52, 62, 64, 69, 70, 78, 80, 91, 93, 95, 105, 107, 108, 111, 113, 119, 120, 122, 123, 126, 128, 133, 135, 142, 146, 152, 153A, 153B, 157, 161, 165, 167, 168, 170, 171A, 171B, 174, 175, 177, 196, 200, 203, 214, 220, 224, 233, 237, 241, 243, 245B, 245C, 246, 254, 255B, 255C, 257

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**1.6.1 Students at risk of school failure are given the extra time and help they need to succeed**

3, 28A, 28B, 31, 35, 37, 38, 40, 42, 43, 46, 48, 52, 58, 64, 69, 77, 78, 80, 93, 102, 104, 107, 119, 120, 121, 122, 123, 125, 126, 128, 133, 134, 138, 140, 142, 146, 148, 153A, 153B, 155, 160, 162, 163, 165, 167, 168, 169, 170, 185, 188, 192, 195, 196, 200, 201, 203, 204, 205, 209, 211, 213, 214, 220, 222, 226, 233, 237, 238, 240, 241, 243, 251, 253, 254, 256, 260

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**2.1.1 Everyone emphasizes the importance of learning**

1, 3, 12, 15, 20A, 20B, 28A, 28B, 31, 33, 35, 37, 38, 43, 47, 48, 52, 55, 62, 66, 69B, 69C, 70, 78, 80, 81, 83, 93, 107, 119, 120, 122, 123B, 123C, 126, 128, 133, 134, 138, 141, 142, 152, 153A, 153B, 161, 165, 167, 168, 170, 174, 175, 180, 184, 185, 196, 200, 203, 204, 209, 211B, 211C, 214, 216, 220, 224, 233, 237, 239, 241, 243, 246, 249, 252, 257

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**2.1.2 The curriculum is based on clear goals and objectives**

12, 13, 15, 21, 31, 35, 37, 38, 43, 48, 52, 56, 78, 80, 82, 83, 93, 95, 96, 120, 122, 123, 125, 126, 128, 132, 133, 134, 135, 138, 141, 142, 148, 150, 151, 152, 153A, 153B, 161, 165, 167, 168, 170, 171A, 171B, 174, 175, 177, 187, 196, 200, 203, 209, 211, 214, 220, 233, 237, 239, 241, 243, 246, 249

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**2.2.1 Students are grouped to promote effective instruction**

35, 37, 38, 48, 52, 62, 78, 96, 105, 120, 123, 126, 141, 142, 153A, 153B, 165, 167, 170, 171, 174, 189, 196, 200, 203, 205, 213, 231, 237, 241, 243

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### **2.2.2 School time is used for learning**

9, 11, 12, 15, 24, 28A, 28B, 35, 37, 38, 43, 48, 52, 64, 69, 77, 78, 80, 81, 93, 107, 113, 119, 120, 122, 123, 126, 128, 129, 133, 134, 141, 142, 152, 153, 161, 165, 167, 168, 170, 171A, 171B, 174, 180, 195, 196, 200, 202A, 202B, 203, 211A, 211C, 213, 214, 220, 233, 237, 241, 243, 246, 258

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### **2.2.3 Discipline is firm and consistent**

9, 11, 12, 15, 24, 33, 35, 37, 38, 48, 52, 57, 62, 69, 74, 78, 79, 80, 81, 88, 93, 107, 119, 122, 123A, 123C, 126, 129, 131, 132, 133, 138, 141, 142, 148, 150, 153A, 153B, 155, 160, 161, 162, 165, 167, 168, 169, 170, 171, 174, 178, 180, 187, 195, 196, 200, 202A, 202B, 203, 205, 209, 211A, 211C, 214, 220, 233, 234, 237, 238, 241, 243, 245, 250, 255, 260

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### **2.2.4 There are pleasant conditions for teaching and learning**

12, 20A, 20B, 24, 28A, 28B, 35, 37, 38, 48, 52, 55, 62, 66, 78, 80, 81, 93, 107, 110, 119, 120, 123B, 123C, 126, 128, 133, 138, 141, 142, 152, 153A, 153B, 154, 162, 165, 167, 168, 170, 171A, 171B, 174, 180, 185, 196, 200, 203, 209, 211A, 211B, 211C, 213, 220, 222, 231, 233, 237, 243, 245, 250

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### **2.3.1 Strong leadership guides the instructional program**

20A, 20B, 24, 31, 35, 37, 38, 48, 52, 55, 62, 78, 81, 93, 107, 117, 119, 120, 123, 126, 133, 138, 141, 142, 150, 152, 153A, 153B, 165, 167, 168, 170, 171A, 171B, 174, 187, 196, 200, 203, 211, 214, 233, 237, 241, 243

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### **2.3.2 Administrators and teachers continually strive to improve instructional effectiveness**

1, 12, 15, 20A, 20B, 24, 28A, 28B, 30, 31, 35, 37, 38, 41, 47, 48, 52, 56, 62, 64, 66, 78, 80, 81, 83, 86, 93, 106, 107, 108, 120, 122, 123, 126, 128, 132, 133, 138, 141, 142, 148, 150, 152, 153A, 153B, 161, 165, 167, 168, 170, 171A, 171B, 174, 178, 180, 187, 189, 196, 200, 203, 204, 211, 213, 214, 220, 228A, 228B, 233, 237, 239, 240, 241, 243, 245, 246, 252, 253, 260

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**2.3.3 Staff engage in ongoing professional development and collegial learning activities**

1, 12, 15, 19, 20A, 20B, 24, 28A, 28B, 31, 35, 37, 38, 43, 48, 52, 55, 56, 73, 78, 79, 80, 81, 83, 93, 107, 120, 122, 123, 125, 126, 128, 130, 132, 133, 135, 138, 141, 142, 148, 152, 153A, 153B, 161, 165, 167, 168, 177, 178, 184, 196, 200, 201, 202A, 202B, 209, 211, 213, 214, 220, 228A, 228B, 233, 241, 246, 252, 253

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**2.4.1 There are high expectations for quality instruction**

1, 11, 12, 20A, 20B, 24, 35, 37, 38, 48, 52, 62, 66, 78, 80, 81, 82, 83, 93, 107, 119, 120, 122, 123, 126, 128, 132, 133, 138, 140, 141, 142, 148, 152, 153A, 153B, 161, 165, 167, 168, 170, 171A, 171B, 174, 180, 192, 196, 200, 203, 204, 211A, 211B, 213, 214, 216, 222, 233, 237, 241, 243, 246, 260

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**2.4.2 Incentives and rewards are used to build strong student and staff motivation**

9, 24, 35, 37, 38, 48, 52, 62, 74, 78, 79, 81, 122, 123B, 123C, 126, 133, 134, 138, 140, 141, 142, 153A, 153B, 154, 155, 160, 162, 165, 167, 168, 169, 170, 171A, 171B, 192, 195, 196, 200, 202A, 202B, 203, 209, 211A, 211B, 213, 222, 233, 237, 238, 241, 243

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**2.5.1 Learning progress is monitored closely**

6, 12, 22, 28A, 28B, 31, 35, 37, 38, 43, 47, 48, 52, 55, 56, 62, 66, 77, 78, 83, 93, 106, 107, 108, 120, 122, 123, 124, 126, 128, 129, 132, 133, 138, 141, 142, 146, 148, 152, 153A, 153B, 163, 165, 167, 168, 170, 171A, 171B, 174, 196, 200, 203, 211, 213, 214, 220, 224, 233, 237, 241, 243, 253

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**2.6.1 Students at risk of school failure are provided programs to help them succeed**

9, 18, 24, 28A, 28B, 29, 31, 35, 37, 38, 48, 52, 56, 69, 77, 78, 81, 93, 99, 102, 104, 113, 119, 121, 122, 123, 126, 128, 133, 138, 142, 147, 152, 153A, 153B, 163, 165, 167, 168, 170, 185, 189, 196, 200, 201, 202A, 202B, 203, 204, 205, 209, 213, 214, 218A, 218B, 220, 228A, 228B, 233, 237, 240, 243, 246, 253, 254, 256, 260

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**2.7.1 Parents and community members are invited to become involved**

1, 6, 12, 13, 15, 18, 20, 24, 28A, 28B, 31, 33, 35, 37, 38, 41, 43, 45, 48,  
52, 55, 62, 63, 66, 70, 73, 78, 79, 80, 81, 83, 86, 93, 107, 111, 119, 120,  
121, 122, 123, 126, 128, 132, 133, 134, 138, 141, 142, 148, 150, 152,  
153A, 153B, 154, 160, 161, 162, 165, 167, 168, 170, 171A, 171B, 174,  
178, 184, 187, 196, 200, 202A, 202B, 203, 209, 214, 216, 218, 224, 236,  
237, 240, 241, 243, 245, 246, 252, 253, 257, 260

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## Index III:

### Goal and Content Areas Selected by Schools

Schools are listed in three goal areas: student academic achievement, student behavior and student attitude. Within these goal areas, schools are listed alphabetically according to the specific content area selected in each goal area.

# INDEX III: GOAL AND CONTENT AREAS SELECTED BY SCHOOLS

## STUDENT ACADEMIC ACHIEVEMENT GOALS

### READING

#### Elementary Schools

2	Amanda Elzy Elementary School	Clavis Thornton	601/453-9677	Route 4; Box 100	Greenwood	38930
3	Anguilla Elementary School	Tracye Anderson	601/873-2753	101 Holland Street	Anguilla	38721
4	Arrowhead Elementary School	Carol Wright	406/655-3131	2510 38th Street West	Billings	59106
5	Bay Springs Elementary School	Susan Brand	601/764-2016	Highway 18	Bay Springs	39422
7	Bel Aire Elementary School	James Lindsay	601/832-7436	10531 Klein Road	Gulfport	39503
8	Bennett Elementary School	Mike Hubbard	405/584-6440	North Park Drive	Broken Bow	74728
9	Bitterroot Elementary School	Billie Strissel	406/255-3825	1801 Bench Blvd.	Billings	59105
12	Boulder Elementary School	Kathy Olson		2202 32nd Street West	Billings	59102
20	Central Elementary School	Craig Campbell	913/899-2397	Box 509	Goodland	67735
25	Clafin Grade School	Marilyn Thaeate	316/587-3896	406 Main; PO Box 287	Clafin	67525
29	Demonstration Elementary School	Alma Turner	601/329-7358	429 11th Street South	Columbus	39701
30	Dierke Elementary School	Larry Smith	405/584-2765	Jones Street	Broken Bow	74728
33	East Kemper Elementary School	Emanuel Beaty	601/476-8423	PO Box 97	Scooba	39358
39	Fall City Elementary School	Don McConkey	206/222-5265	PO Box 220	Fall City	98024
40	Fleming Alternative School	Carl Palmer	601/658-4817	Route 2; Box 1A	Minter City	38944
41	Franklin Lower Elementary School	Pat Reed	601/384-5605	Route 1; Box 15	Meadville	39653
43	Fulton Grammar School	James Loden	601/862-4641	605 South Cummings Street	Fulton	38843
45	Gas City Elementary School	Diana Asher	316/365-4880	400 North Osborn	Gas City	66742
46	Glen Allen School	Becky Avis	601/839-2991	PO Box 209	Glen Allan	38744
48	Greely School	Chuck Boyle	406/782-2650	111 North Montana	Butte	59701
51	Hamilton Elementary School	Ralph Bradley	316/678-3321	HC-1; Box 5	Hamilton	66853
52	Hanalei School	Nichols C. Beck	808/826-6266	PO Box 46	Hanalei	96714
54	Henry Hill Elementary School	Judy Isaacs	503/838-1828	750 5th Street	Independence	97351
55	Highland Elementary School	Judith Evans	406/255-3850	729 Parkhill Drive	Billings	59102
56	Hiland Park Elementary School	Harold Barnhart	904/872-4685	2507 Baldwin Road	Panama City	32405
59	Hutton Elementary School	Frank Adams	316/431-3770	600 South Ashby Street	Chanute	66720
62	Kyle Trueblood Elementary School	Diana Asher	316/456-2966	Box 218	Conway Springs	67031
63	Laharpe Elementary School	Gary Massey	316/496-2261	PO Box 93	Laharpe	66751
66	Lebo Elementary School	Deborah Malishan	316/256-6341	4th and Ogden	Lebo	66856
70	Lincoln Park Elementary School	Kathy Kidd	904/494-5620	7600 Kershaw Street	Pensacola	32534
73	Lucille Moore Elementary School	Chamian Wood	904/872-4770	1900 Michigan	Panama City	32405
77	Mattie Thompson Elementary School	L Kay Davis	601/534-1845	301 North Street	New Albany	38652
82	Millville Elementary School		904/872-4765	203 North East Avenue	Panama City	32401

## STUDENT ACADEMIC ACHIEVEMENT GOALS

88	Nailor Elementary School	Betty Kelley	601/843-4528	600 Cross Street	Cleveland	MS	38732
91	O. M. McNair Elementary School	Eula Davis	601/247-1595	901 Church Street	Belzoni	MS	39038
93	Oak Grove Upper Elementary School	Peggy Williams	601/264-9764	70 Leaf Lane	Hattiesburg	MS	39402
96	Orchard Elementary School	Kim Halverson	406/255-3867	120 Jackson Street	Billings	MT	59101
98	Pass Christian Elementary School	Sue Matheson	601/452-4397	703 West North Street	Pass Christian	MS	39571
99	Philadelphia Elementary School	Corinne McCormick	601/656-1623	406 Stribling Street	Philadelphia	MS	39350
101	Pleasanton Grade School	Rose Kane	913/352-8531	PO Box 480	Pleasanton	KS	66075
103	Potwin Elementary School	Fay Fry	316/752-3239	200 Ellis Street	Potwin	KS	67123
107	Riverside Elementary School	Jimmy Henderson	601/335-4528	Highway 1 South	Avon	MS	38723
111	Schuyler Elementary School	Dallas Scothorn	913/654-3393	303 South Dacotah	Burlingame	KS	66413
113	Shelby Elementary School	Lucille Homes	601/398-7963	PO Box 28	Shelby	MS	38774
114	Sherwood Elementary School	Linda Longacre	904/453-7420	501 Cherokee Trail	Pensacola	FL	32506
118	St Francis Elementary School	Larry Gabel	913/332-8153	100 College Street	St Francis	KS	67756
120	Stanton Elementary School	David Lewis	601/426-6437	795 South 19th Avenue	Laurel	MS	39440
121	Stokes-Bear Elementary School	Sherries Sheffield	601/328-1801	424 24th Street North	Columbus	MS	39701
123	Tukwila Elementary School	Dick Fain	206/242-3420	5939 South 149th Street	Tukwila	WA	98168
124	Twenty-Eighth Street Elementary School	Barbara Thomas	601/865-4662	2810 34th Avenue	Gulfport	MS	39501
125	Tyndall Elementary School	Libbie Pippin	904/286-6481	7800 Tyndall Parkway	Tyndall Air Force Base	FL	32403
126	Union Academy Elementary School	Fairie Johnson	601/328-6188	1425 10th Avenue North	Columbus	MS	39701
128	Vardaman Elementary School	Becky Spencer	601/682-7799	Highway 8E, PO Box 267	Vardaman	MS	38878
130	Waller Elementary School	Lendy Willis	904/722-4341	11332 Highway 388	Youngstown	FL	32466
134	Waveland Elementary School	Debbie Cox	601/467-6630	1101 St. Joseph Street	Waveland	MS	39576
136	West Hills Elementary School	Sherry Morgan	601/482-6916	4100 32nd Street	Meridian	MS	39307
141	Witherspoon Elementary School	Raymond Ruffin	601/482-2756	1516 12th Avenue	Meridian	MS	39301
142	Woolmarket Elementary School	Jerry Johnson	601/392-5640	12513 John Lee Road	Biloxi	MS	39532

## Middle/Junior High Schools

145	Amory Middle School	Travis Beard	601/256-5658	700 2nd Avenue North	Amory	MS	38821
146	Ashland Middle School	Bessie Tables	601/224-6485	102 School Street	Ashland	MS	38603
149	Bay Springs Middle School	Carolyn Rhodes	601/764-3378	124 Edmund King Road	Bay Springs	MS	39422
150	Booneville Middle School	Linda Clifton	601/728-5843	100A George Allen	Booneville	MS	38829
153	Carver Middle School	Robert M. Markham	601/483-9381	900 44th Avenue	Meridian	MS	39307
161	Eastwood Junior High School	General Burton	601/843-4355	715 Dr. Martin Luther King Drive	Cleveland	MS	38732
165	G W Carver Middle School	Charlie Nichols	904/256-3788	150 East Pond Street	Century	FL	32535
167	Magnolia Middle School	Brenda Hurt	601/485-4995	1350 24th Street	Meridian	MS	39301
171	North Gulfport Junior High School	Becki Moore	601/864-5326	4715 Illinois Avenue	Gulfport	MS	39501
174	Pass Christian Middle School	Glen East	601/452-4653	315 Clark Avenue	Pass Christian	MS	39571

# STUDENT ACADEMIC ACHIEVEMENT GOALS

## High Schools

187	Booneville High School	Bob Harmon	601/728-5445	1008 George Allen Drive	Booneville	MS	38829
196	Heidelberg High School	Jocelyn Wilson	601/787-3414	PO Box M	Heidelberg	MS	39439
200	Meridian High School	Robert Turnage	601/482-3191	2230 32nd Street	Meridian	MS	39305
203	Newton County High School	Ed McGowan	601/635-3347	Broad Street	Decatur	MS	39327
214	West Bolivar High School	Jean Roberts	601/759-3346	PO Box 398	Rosedale	MS	38769
216	West Lowndes High School	Roosevelt Bridges	601/328-1369	1380 Motley Road	Columbus	MS	39701

## Multi-Level Schools

218.	Americus Elementary School	Jerry Wenciker	316/443-5165	Box 497	Americus	KS	66835
226.	Enterprise High School	Lavalle White	601/659-4435	PO Box A	Enterprise	MS	39330
227.	Fairview School	Lonnie Senter	601/585-3127	Route 1; Box 268	Golden	MS	38847
228.	Hamilton Junior Senior High School	Cris Leonard	316/678-3251	HC-1; Box 5	Hamilton	KS	66853
232.	Lyndon Elementary School	Leo Heidebrecht	913/828-4622	421 East 6th	Lyndon	KS	66451
233.	Lyons Junior/Senior High School	Mark Mills	303/823-6631	PO Box 619	Lyons	CO	80540
237.	O'Bannon High School	Cicero Hall	601/335-2637	Green and Race	Greenville	MS	38704
239.	Oil Hill Elementary School	Don Coffman	316/321-9515	2700 West 6th Avenue	El Dorado	KS	67042
241.	Pavaiai School	Trevor Tuiolesega	684/633-5237	American Samoa Government	Pago Pago	AS	96799
242.	Pleasanton Junior/Senior High School	John Maples	913/352-8701	Box 480	Pleasanton	KS	66075
245.	St. John Junior-Senior High School	Joyce Carter	316/549-3277	505 North Broadway	St. John	KS	67576
246.	Stringer Attendance Center	Scott Dearman	601/428-5508	Old Highway 15 North	Stringer	MS	39481
249.	Triplains Schools	Ashley Anderson	913/846-7869	5th & Wilson	Winona	KS	67764
253.	Vardaman High School	Sandra Hamilton	601/682-7574	PO Box 193	Vardaman	MS	38878
254.	Verona Junior High School	Eddie Cooley	601/566-7266	Highway 45 South	Verona	MS	38879
255.	Wallace County Schools	Fred Staker	913/852-4252	Box 580	Sharon Springs	KS	67758
256.	Weir Elementary School	Mark Littell	316/396-8211	Box 308	Weir	KS	66781
257.	West District School	Ruth Lewis	601/375-8304	PO Box 189	Summer	MS	38957
258.	West Lauderdale High School	Elaine Richardson	601/737-2277	9916 West Lauderdale Road	Collinsville	MS	39325
259.	West Mineral Attendance Center	David Coufal	316/827-6237	PO Box 90	West Mineral	KS	66853

## MATH

## Elementary Schools

6	Beartooth Elementary School	Bob Barone	406/255-3816	1345 Elaine	Billings	MT	59105
11	Bonneville Elementary School	Marjean Waford	208/232-2872	320 North 8th Street	Pocatello	ID	83201

## STUDENT ACADEMIC ACHIEVEMENT GOALS

18.	Calhoun City Elementary School	Dale Hays	601/628-5111	PO Drawer H	Calhoun City	MS	38916
20.	Central Elementary School	Craig Campbell	913/899-2397	Box 509	Goodland	KS	67735
21.	Centre Elementary School	Demetry Evancho	913/983-4304	PO Box 38; 250 Berry Street	Lost Springs	KS	66859
22.	Chambers Attendance Center	Mary Kellum	601/827-2438	1000 Gum Street	Arcola	MS	38722
27.	Clearwater Elementary School	Roy Riggs	316/584-6317	PO Box 248	Clearwater	KS	67026
28.	Curundu Elementary School	Cynthia Chen		Panama Region	APO Miami	FL	34002
42.	Fruitland Elementary School	Warren Webster	503/399-3148	6425 Fruitland Road NE	Salem	OR	97301
58.	Humboldt Elementary School	Larry Hart	316/473-2461	1100 Central	Humboldt	KS	66748
83.	Milner Crest Elementary School	Victoria Jenkins	503/267-3104	PO Box 509	Coos Bay	OR	97420
92.	Oak Grove Lower Elementary School	Dahlia Lee Landers	601/264-9764	70 Leaf Lane	Hattiesburg	MS	39402
95.	Opstad Elementary School	Marci Larsen	206/888-9366	1345 Stilson Avenue SE	North Bend	WA	98045
105.	Richmond Elementary School	Nancy Reding	503/399-3180	466 Richmond Avenue SE	Salem	OR	97301
106.	Rimrock Elementary School	Kathleen Natzel	406/652-2616	2802 13th Street West	Billings	MT	59106
108.	Sacred Heart Elementary School	Leland Francis	913/462-2813	1150 West 6th Street	Colby	KS	67701
111.	Schuyler Elementary School	Dallas Scothorn	913/654-3393	303 South Decotah	Burlingame	KS	66413
112.	Seaside Heights Elementary School	Kathy Samsel	503/738-5161	1720 Spruce Street	Seaside	OR	97138
119.	St. John Elementary School	Bill Seidl	316/549-3518	505 North Broadway	St. John	KS	67576
132.	Washington Elementary School	Eric Dorsey	208/338-3511	1607 North 15th	Boise	ID	83702

### Middle/Junior High Schools

151.	Broken Bow Middle School	Howard Minor	405/584-9603	Johnson Drive	Broken Bow	OK	74728
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### High Schools

184.	Belle Plaine High School	Stan Slaven	316/488-2421	820 North Merchant Street	Belle Plaine	KS	67013
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### Multi-Level Schools

218	Americus Elementary School	Jerry Wenciker	316/443-5165	Box 497	Americus	KS	66835
224	Dexter Elementary & High Schools	Dorothy Hayden	316/876-5415	Box 97	Dexter	KS	67038
228	Hamilton Junior Senior High School	Cris Leonard	316/678-3251	HC-1; Box 5	Hamilton	KS	66853
245	St. John Junior-Senior High School	Joyce Carter	316/549-3277	505 North Broadway	St. John	KS	67576
252	Udall Junior High & High School	John Hart	316/782-3623	301 West 4th Street	Udall	KS	67146
255	Wallace County Schools	Fred Staker	913/852-4252	Box 580	Sharon Springs	KS	67758
260	Whitewater Elementary School	Gary Fowler	316/799-2131	317 East Central	Whitewater	KS	67154

**STUDENT ACADEMIC ACHIEVEMENT GOALS**

**WRITING**

**Elementary Schools**

- |                               |                |              |                        |        |    |       |
|-------------------------------|----------------|--------------|------------------------|--------|----|-------|
| 37. Eleele School             | Daniel Aamada  | 808/335-5214 | PO Box 38              | Eleele | HI | 96705 |
| 122. Sumpter Community School | Catherine Mink | 503/399-3337 | 525 Rockwood Street SE | Salem  | OR | 97306 |

**Middle/Junior High Schools**

- |  |                 |              |                                |             |    |       |
|--|-----------------|--------------|--------------------------------|-------------|----|-------|
| 171. North Gulfport Junior High School | Becki Moore     | 601/864-5326 | 4715 Illinois Avenue           | Gulfport    | MS | 39501 |
| 175. Rosenwald Middle School           | Carol Love      | 904/872-4580 | 1310 East 11th Street          | Panama City | FL | 32401 |
| 177. Snoqualmie Middle School          | Jack McCullough | 206/888-1102 | 39500 Snoqualmie-North Bend Rd | Snoqualmie  | WA | 98065 |

**High Schools**

- |                             |            |              |                     |          |    |       |
|-----------------------------|------------|--------------|---------------------|----------|----|-------|
| 185. Billings Career Center | Bob Whalen | 406/655-3111 | 3723 Central Avenue | Billings | MT | 59102 |
|-----------------------------|------------|--------------|---------------------|----------|----|-------|

**Multi-Level Schools**

- |                                     |                       |              |                              |              |    |       |
|-------------------------------------|-----------------------|--------------|------------------------------|--------------|----|-------|
| 230. Hickory Flat Attendance Center | Olice Massengill, Jr. | 601/333-7731 | Route 2, Box 1C              | Hickory Flat | MS | 38633 |
| 236. Newton County Vo-Tech          | Mark Savell           | 601/635-4138 | Highway 15 North; PO Box 742 | Decatur      | MS | 39327 |

**CRITICAL THINKING**

**Elementary Schools**

- |                                    |                  |              |                     |        |    |       |
|------------------------------------|------------------|--------------|---------------------|--------|----|-------|
| 15. Bruce Elementary School        | Michael Young    | 601/983-3373 | PO Box 579          | Bruce  | MS | 38915 |
| 86. Mont Downing Elementary School | Daryl R. Ashpole | 206/596-2253 | 2502 North Orchard  | Tacoma | WA | 98406 |
| 135. Webling Elementary School     | Joan Aluag       | 808/483-7240 | 99-370 Paihi Street | Aiea   | HI | 96701 |

**Middle/Junior High Schools**

- |                                 |             |              |               |              |    |       |
|---------------------------------|-------------|--------------|---------------|--------------|----|-------|
| 152. Calhoun City Middle School | Wade Burt   | 601/628-6271 | PO Box 559    | Calhoun City | MS | 38916 |
| 157. Clearwater Middle School   | Fred Marten | 316/584-2036 | 140 South 4th | Clearwater   | KS | 67026 |

## STUDENT ACADEMIC ACHIEVEMENT GOALS

### High Schools

190 Circle High School William Dunlap 316/536-2277 Box 159 Towanda KS 67144

### OTHER

### Elementary Schools

1. Alkali Creek Elementary School Technology	Beverly Fiaten	406/255-3810	681 Alkali Creek Road	Billings	MT	59105
13. Brandon Elementary School Listening/Communication	Cindy McMinn	601/328-5568	2630 McArthur Drive	Columbus	MS	39701
19. Cannon Beach Elementary School Portfolio Assessment	Douglas Dougherty	503/436-2294	PO Box 277	Cannon Beach	OR	97110
23. Charles B. Murphy Elementary School Language	Denise Wilkinson	601/533-7872	6098 First Avenue; PO Box 520	Pearlington	MS	39572
31. Eagle Cliffs Elementary School Spelling	David Munson	406/255-3840	1201 Kootenai Drive	Billings	MT	59105
35. Edgewater Elementary School Language Arts	Virginia Abercrombie	904/455-4567	100 Boeing Street	Pensacola	FL	32507
44. Garfield Elementary School Technology	Darrell Rud	406/255-3843	3212 First Avenue South	Billings	MT	59101
64. Larchmont Elementary School Literacy	Richard Klumpar	206/596-2092	8601 East B Street	Tacoma	WA	98445
89. Newnan Elementary School Communication Arts	Cheryl Malia-McCall	406/255-3862	605 South Billings Blvd.	Billings	MT	59101
104. Rhododendron Primary School At-Risk Identification Process	Duane Wright	503/997-2514	750 Quince Street	Florence	OR	97439
109. Sale Elementary School Overall Achievement	Rebecca Taylor	601/327-1482	520 Warpath Road	Columbus	MS	39702
111. Schuyler Elementary School Community Climate	Dallas Scothorn	913/654-3393	303 South Dacotah	Burlingame	KS	66413
129. W D Munson Primary School Not Listed	Donna Augustine	316/777-0151	1007 Westview Drive	Mulvane	KS	67110

**STUDENT ACADEMIC ACHIEVEMENT GOALS**

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**Middle/Junior High Schools**

163.	Filer Middle School Reduce Failures	Greg Lariting	208/326-5906	Box H, 700 Stevens Street	Filer	ID	83328
170.	New Hope Middle School All Areas	Lance Eiland	601/329-1875	3419 New Hope Road	Columbus	MS	39702

**High Schools**

188.	Broken Bow High School Computer Literacy	Mike Vadnais	405/584-3365	South Park Drive	Broken Bow	OK	74728
189.	Bruce High School Total Battery Score	Lee Mize	601/983-3350	PO Box 248	Bruce	MS	38915
202.	Mulvane High School Problem Solving and Effective Communication	James Burkhardt	316/777-1183	915 Westview Drive	Mulvane	KS	67110
211.	South Medford High School Performance Assessment	Floyd Pawlowski	503/776-8661	815 South Oakdale Avenue	Medford	OR	97501
211.	South Medford High School Teacher Growth Plan	Floyd Pawlowski	503/776-8661	815 South Oakdale Avenue	Medford	OR	97501
213.	Wahtonka High School CIM and CAM Implementation	Jack Norton	503/296-4633	3601 West 10th Street	The Dalles	OR	97058

**Multi-Level Schools**

240	Pahoa High & Intermediate Schools Grade Point Average	Donald Romero	808/965-8411	15-3038 Puna Road	Pahoa	HI	96778
244	Rolling Fork High School Improve Percentile Rank on ITBS	Peter Jackson	601/873-4308	600 South Parkway	Rolling Fork	MS	39159

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**DROPOUTS****High Schools**

204	Pass Christian High School	Kaye Rendfrey	601/452-2008	270 West 2nd Street	Pass Christian	MS	39571
205	Pocatello Senior High School	Carole McWilliam	208/233-2056	325 North Arthur Street	Pocatello	ID	83204
215	West High School	David Irion	406/655-3101	2201 St. Johns	Billings	MT	59102

**ATTENDANCE****Middle/Junior High Schools**

153	Carver Middle School	Robert M. Markham	601/483-9381	900 44th Avenue	Meridian	MS	39307
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**High Schools**

181	Baxter Springs High School	Tim Burns	316/856-3366	100 North Military	Baxter Springs	KS	66713
202	Mulvane High School	James Burkhardt	316/777-1183	915 Westview Drive	Mulvane	KS	67110

**Multi-Level Schools**

220	Billings Alternative School	Jim Reno	601/467-2251	415 North 30th Street	Billings	MT	59101
229	Hancock High School	David Kopf	601/282-4276	7084 Stennis Airport Drive	Kiln	MS	39556
234	Mantachie Attendance Center	Ronnie Hill	316/549-3277	PO Box 38	Mantachie	MS	38855
245	St. John Junior-Senior High School	Joyce Carter	206/888-4394	505 North Broadway	St. John	KS	67576
251	Two Rivers High School	Thomas Athanases		1546 Boalch Avenue	North Bend	WA	98045

**DISCIPLINE REFERRALS****Elementary Schools**

130	9 Bitterroot Elementary School	Billie Strissel	406/255-3825	1801 Bench Blvd	Billings	MT	59105
28	Curundu Elementary School	Cynthia Chen	503/325-6441	Panama Region	APO Miami	FL	34002
47	Gray Elementary School	Scott Lane	406/791-2222	785 Alameda Avenue	Astoria	OR	97103
69	Lincoln Elementary School	Deb Yerkes		624 27th Street South	Great Falls	MT	59400

## STUDENT BEHAVIOR GOALS

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74. Lyman Elementary School	Laretta Mark	601/832-2257	14222 Old Highway 49	Guilford	MS	39503
78. Maude Saunders Elementary School	Hazel Collinsworth	904/892-8210	416 John Baldwin Road	DeFuniak Springs	FL	32433
79. McKinley Elementary School	Vivian Scoles	406/255-3853	820 North 30th Street	Billings	MT	59102
80. Merriam Cherry Street Elementary	Colette Browning	904/872-4780	1125 Cherry Street	Panama City	FL	32401
90. North Bay Elementary School	Kim Stasny	601/467-4757	740 Dunbar Avenue	Bay St. Louis	MS	39520
97. Parker Elementary School	Herbert McFatter	904/872-4570	640 South Highway 22A	Panama City	FL	32404
117. Springfield Elementary School	David Cole	904/872-4575	520 School Avenue	Panama City	FL	32404
131. Washington Elementary School	Gail VanValkenburg	316/326-4370	1044 Cook Avenue	Billings	MT	59102
133. Washington Elementary School	Connie Hartman	601/283-4129	1100 North Washington	Wellington	KS	67152
140. Winona Elementary School	Ted Shook	601/283-4129	513 South Applegate Way	Winona	MS	38967

### Middle/Junior High Schools

148. Baldwyn Middle School	Larry Gann	601/365-1020	51 South Jones Street	Baldwyn	MS	38824
155. Central Junior High School	Jim Taylor	601/865-4649	PO Box 220	Guilford	MS	39501
160. D'iberville Middle School	Larry Evans	601/392-9950	10000 Gorenflo Road	D'iberville	MS	39532
168. Mowat Middle School	Eli Campbell	904/265-2172	1903 Highway 390	Lynn Haven	FL	32444
172. Oak Grove Middle School	Linda Finley	601/264-4634	2543 Old Highway 24	Hattiesburg	MS	39402

### High Schools

209. Skyview High School	Leo Wohler	406/255-3650	1775 High Sierra Blvd.	Billings	MT	59105
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## RESPONSIBLE LEARNER

### Elementary Schools

69. Lircoln Elementary School	Deb Yerkes	406/791-2222	624 27th Street South	Great Falls	MT	59400
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### High Schools

201. Mount St. High School	Dave Humphrey	206/888-1921	619 Meadowbrook Way SE	Snoqualmie	WA	98065
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## STUDENT BEHAVIOR GOALS

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### OTHER

#### Elementary Schools

24.	Chief Joseph Elementary School Social Skills and Student Behavior	Denise Conrad	406/791-2200	5305 3rd Avenue South	Great Falls	MT	59405
38.	Eudora West Elementary School Attendance and Discipline	Rod Moyer	913/542-1066	1310 Winchester Road	Eudora	KS	66025
57	Hughes Elementary School Classroom Interruptions	Gwendolyn McKinney	601/328-5006	1820 23rd Street North	Columbus	MS	39701
102.	Poly Drive Elementary School At-Risk Students	Jo Swain	406/655-3137	2410 Poly Drive	Billings	MT	59102
123.	Tukwila Elementary School Social Skills	Dick Fain	206/242-3420	5939 South 149th Street	Tukwila	WA	98168
138.	Westridge Middle School At-Risk Students	Deborah Cameron	503/782-2731	46433 Westfir Road	Westfir	OR	97492

#### High Schools

195.	Gulfport High School Student Attitude Toward Discipline	Leslie Steverson	601/896-7525	100 Perry Street	Gulfport	MS	39507
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#### Multi-Level Schools

255.	Wallace County Schools Discipline - Timely, Consistent, Fair	Fred Staker	913/852-4252	Box 580	Sharon Springs	KS	67758
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**STUDENT ATTITUDE GOALS**

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**SELF AS LEARNER****Elementary Schools**

69. Lincoln Elementary School	Deb Yerkes	406/791-2222	624 27th Street South	Great Falls	MT	59400
81 Miles Avenue Elementary School		406/655-3135	1601 Miles Avenue	Billing	MT	59102

**Middle/Junior High Schools**

178 Waldo Middle School	Mike Kolb	503/399-3215	2805 Lansing Avenue NE	Salem	OR	97303
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**High Schools**

211. South Medford High School	Floyd Pawlowski	503/776-8661	815 South Oakdale Avenue	Medford	OR	97501
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**SCHOOL AS PLACE TO LEARN****Middle/Junior High Schools**

147. Astoria Middle School	Beverly Sept	503/325-4331	1100 Klatskanine	Astoria	OR	97103
162 Fairmont Junior High School	Judith Conner	208/322-3835	2121 North Cole Road	Boise	ID	83704

**High Schools**

209 Skyview High School	Leo Wohler	406/255-3650	1775 High Sierra Blvd.	Billings	MT	59105
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**OTHER****Elementary Schools**

110 Sandstone Elementary School Self-Security		406/255-3882	1440 Nutter Blvd	Billings	MT	59105
123 Tukwila Elementary School Positive Climate	Dick Fain	206/242-3420	5939 South 149th Street	Tukwila	WA	98168

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**STUDENT ATTITUDE GOALS**

**Middle/Junior High Schools**

154. Castlerock Middle School Respect	Peggy Parker	406/255-3710	1441 Governors Blvd.	Billings	MT	59105
169. New Albany Middle School Respect	Jan McGregor	601/534-1820	400 Apple Street	New Albany	MS	38652

**High Schools**

180. Ashland High School Pride in School	Jimmy Robinson	601/224-6247	101 School Street	Ashland	MS	38603
192. D'berville High School Relevance of Education to Future	M. L. Richardson	601/392-2678	3320 Warrior Drive	D'berville	MS	39532

**Multi-Level Schools**

222. Broad Street High School Self-Esteem	DeVoyce Morris	601/398-7003	PO Box 149	Shelby	MS	38774
243. Ponce De Leon Junior/Senior High Not Listed	Mike Anderson	904/836-4242	Highway 81 North	Ponce De Leon	FL	32455
247. Sumrall Junior High/High School Student Responsibility, Parent Support, Community Interest	Janice Shivers	601/758-4730	PO Box 187	Sumrall	MS	39482
250. Tunica Junior High School Motivation	James Bulloch	601/363-1749	1st East Avenue South	Tunica	MS	38676