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IDENTIFIERS *AFT Contracts; American Federation of Teachers; *Rhode Island College

ABSTRACT

The collective bargaining agreement between the Rhode Island Board of Governors and Rhode Island College Chapter of the American Federation of Teachers for 1985-1987 is presented. Items covered in the agreement include: unit recognition; board-union relationships; selection of deans, vice-presidents, and the president; department chairpersons, departmental advisory committees; faculty appointments, rank, and employment standards; annual review of faculty; evaluation criteria; faculty salaries; promotion and tenure; nonrenewal; leaves of absence; faculty load, class size and course assignments; scheduling; working conditions; grievance procedure; no strike/lockout agreement; fringe benefits; summer session; evaluation of librarians; annual vacation for calendar year library faculty and teaching faculty; teaching continuing education and community service courses; and limited term appointment. (SW)

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A G R E E M E N T

BETWEEN

RHODE ISLAND BOARD OF GOVERNORS

AND

RHODE ISLAND COLLEGE CHAPTER

OF THE

AMERICAN FEDERATION OF TEACHERS

AFL/CIO

LOCAL #1819

1985 - 87

BEST COPY AVAILABLE

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AGREEMENT

This Agreement entered into this 22nd day of January, 1986, by and between the Rhode Island Board of Governors for Higher Education, hereinafter referred to as the Board, and the Rhode Island College Chapter of the American Federation of Teachers, Local #1819, American Federation of Teachers, AFL-CIO, hereinafter referred to as the RIC/AFT, the parties hereby agree as follows:

PREAMBLE

The intent and purpose of this Agreement is to promote the quality and effectiveness of education at Rhode Island College, hereinafter referred to as the College, and to maintain high standards of academic excellence in all phases of instruction, scholarship, and professional service at the College. The parties hereto concur that these objectives can best be achieved by means of amicable adjustment of matters of mutual interest. It is recognized by the parties that mutual benefits are to be derived from continual improvement in the position of the College as an institution of higher learning; that reasonable and responsible faculty participation in the formulation of policies under which they provide their services is educationally sound; that effective and harmonious working relationships between the Board and the RIC/AFT are necessary in order that the cause of public higher education may best be served at the College; and that orderly, just, and expeditious resolution of issues which may arise as a result of the provisions of this Agreement are in the best interest of the faculty, the student body, the College, and the public which supports it.

Now, therefore, the parties hereto agree as follows:

ARTICLE I: RECOGNITION AND DEFINITIONS

A. Recognition

- 1.1 Pursuant to and in accordance with all applicable provisions of Section 36-11 of the General Laws of the State of Rhode Island, 1956, as amended, the Rhode Island Board of Governors for Higher Education does hereby recognize the Rhode Island College Chapter of the American Federation of

Teachers, Local #1819, AFT/AFL-CIO, as the exclu.
for all full-time teaching and research facul.
Instructors, Assistant Professors, Associate Professors
Department Chairpersons but excluding the following: ta
ing special temporary appointments to replace faculty on l
the College President, Vice Presidents, Deans, Associate D
Deans, Director of Athletics, Director of Counseling, Colleg
Coordinator-Student Development Programs and Director-Student
Principal and Assistant Principal of the Henry Barnard Scho
Secretary, Director NEPTE, Assistants to Deans, Director of Ea
Testing Services, Director of Part-Time Programs, Coordinator of
Teaching, Director of Audiovisual Services, Director of Library, l
Assistants, Coordinator for Program Development and Research, Direct
Intramurals and Recreation, Director of Bureau of Social and Educatio
Services, Director of Institutional Research, and Assistant Professors
the Children's Center and those faculty employed under federal grants, a
set forth in Case EE #1968.

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- 1.2 This Agreement shall be binding upon and is exclusively between the RIC/AFT and the Board unless otherwise specified herein. All rights and privileges claimed under the terms of this Agreement shall be enforceable only by the RIC/AFT and the Board unless otherwise specifically provided herein.
- 1.3 This Agreement shall not be construed to prevent the Board or any agent thereof from meeting with any individual to hear views on any matters, except that as to matters so presented which are proper subjects of collective bargaining, any changes or modifications of this Agreement shall be made only through negotiations and agreements with the RIC/AFT.
- 1.4 No person or persons represented by the exclusive bargaining agent shall bargain individually or collectively with the Board concerning any terms or provisions of this Agreement except through the authorized representatives of the RIC/AFT. Faculty will adhere to the provisions of the collective bargaining Agreement.

B. Definitions

- 1.5 The term "Administration" shall be defined as the President and other administrative officers of the College.
- 1.6 The term "Bargaining Unit" refers to the positions which are specified in the certification issued by the Rhode Island State Labor Relations Board.
- 1.7 The term "Board" as used in this Agreement refers to the Rhode Island Board of Governors for Higher Education in Rhode Island.
- 1.8 The Terms "College" and "RIC" refer to Rhode Island College.
- 1.9 The Term "Commissioner" refers to the Commissioner of Higher Education or Acting Commissioner of Higher Education for the State of Rhode Island.
- 1.10 The term "Department" as used in this Agreement refers to academic departments of the faculty as may from time to time be approved by the President and when necessary recognized by the Board.
- 1.11 The unqualified term "Faculty" as used in this Agreement means a member or members of the bargaining unit as defined in Section 1.1 of this Article.
- 1.12 The Term "President" as used in this Agreement means the chief executive officer or acting chief executive officer of Rhode Island College.
- 1.13 The term "Probationary Period" refers to term appointments of faculty preceding the granting of tenure.
- 1.14 The term "RIC/AFT Representative" as used in this Agreement means any representative of the RIC/AFT who has been officially designated in writing as such by the President of the RIC/AFT.
- 1.15 The term "Temporary Appointment" refers to persons who are assigned to temporary positions resulting from the absence of faculty on term

appointment or tenure because of sickness, exchange of professorships, approved leaves, emergency personnel situations, such as temporary or unforeseeable enrollment fluctuations, late resignations of faculty, or the inability of an academic department to fill a vacancy with qualified personnel.

- 1.16 The term "Term Appointment" as used in this Agreement refers to the appointment to a tenure-track position offered non-tenured faculty covered by this Agreement.
- 1.17 The term "Working Day" shall mean any day on which the College is open for the transaction of business.
- 1.18 All singular pronouns and relative words written in the masculine, feminine or neuter shall also refer to the plural.
- 1.19 The term "Parties of Interest" shall mean Officers of the RIC/AFT, members of the RIC/AFT Grievance Committee, representatives of the Administration, and witnesses.

ARTICLE II: BOARD - RIC/AFT RELATIONSHIPS

A. Board Authority

- 2.1 The RIC/AFT recognizes that the Board, the Commissioner, and the Administration of the College have responsibility and authority to manage and direct, in behalf of the public, all the operations and activities of the College to the full extent authorized by law except as modified by the terms and conditions of this Agreement.
- 2.2 Except as hereinafter specifically provided, the operation and administration of Rhode Island College, including the right to make rules and regulations pertaining thereto, shall be fully vested in the Board and its Chairperson and their duly designated representatives. Nothing herein stated shall be construed as a delegation or waiver of any powers or duties vested in the Board or any agent thereof.

- 2.3 In the event this Agreement or any part of it shall at any time be held to be contrary to law, void, or invalid by any court of competent jurisdiction or any administrative agency having jurisdiction, the parties shall meet to renegotiate the items in question within the two (2) weeks after such a ruling has been made. (See Article XV, page 66 .)
- 2.4 If there is any inconsistency or conflict between this Agreement and the provisions found in the College Handbook of Policies, Practices, and Regulations, or Board policy, the provisions of this Agreement shall apply. No organizations within the College may promulgate rules and/or regulations in conflict with this Agreement.
- 2.5 The entire Agreement between the parties consists of the terms herein stated, and this Agreement supersedes and cancels all prior Agreements and memoranda of understanding between the RIC/AFT and the Board or any agent thereof.
- 2.6 The Board and the RIC/AFT recognize the importance of the faculty being informed as soon as possible of high-level administrative appointments and other decisions which affect the faculty.
- 2.7 The Board and the RIC/AFT encourage and favor periodic meetings between the President and the RIC/AFT Representatives for the purpose of discussing the terms and conditions of employment covered by this Agreement and such other matters as fiscal, budgetary or long-range institutional planning, which may be of concern to either party. Such meetings shall be arranged in accordance with applicable circumstances at the mutual convenience of the President and RIC/AFT representatives.

B. Dues Deduction and Agency Fee

- 2.8 The State Controller shall deduct union dues or the service charge each pay period from the wages of all employees in the bargaining unit. The State Controller shall forward promptly to the Treasurer of the RIC/AFT a check representing the amounts so deducted. The union dues or the service charge shall be specified by the RIC/AFT. The College agrees to provide

the State Controller with an accurate and timely list of the names of the members of the bargaining unit who are to have either union dues or the service fee deducted from their salary check.

2.9 The Board or its designee shall forward to the Treasurer of the RIC/AFT notice of new employees hired hereafter within the bargaining unit.

2.10 In accordance with Title 36-11-2, "Discrimination because of Membership in Employee Organization Prohibited," membership in any employee organization may be determined by each individual employee; provided, however, that all nonmembers shall pay to the employee organization a service charge as a contribution toward the administration of any collective bargaining agreement in an amount equal to the regular monthly dues. Supervisory employees shall not endorse any particular employee organization or, by reason of membership in any such organization, show prejudice or discrimination toward any individual employee. (See Part G of this Article.)

C. Consultation

2.11 The Commissioner or his/her designee shall meet with RIC/AFT Representatives once each semester for the purpose of discussing proper subjects of collective negotiations that may arise during the life of this Agreement and to discuss those matters necessary to the implementation of this Agreement which are College-wide in nature, provided each party gives fifteen (15) days written notice to the other party including a copy to the President advising of a time for meeting, and provided each party submits a written agenda no less than five (5) days before the scheduled date of the meeting. It is not the intent of this section to subvert the grievance procedure.

2.12 Nothing contained herein shall prevent the RIC/AFT from consulting with the Commissioner at times other than those set above, if matters of mutual concern arise of an urgent or emergency nature.

D. Information and Data

2.13 The Board shall make available any information deemed relevant to RIC/AFT negotiations mutually agreeable to both parties, except that the College shall not be required to compile information and statistics in the form requested which are not already compiled in that form, unless mutually agreeable.

2.14 The Board recognizes the right of the RIC/AFT to have information relative to budget requests. At the time that the Board reviews the budgets, the College will make a copy available to the RIC/AFT. The Board will provide the RIC/AFT with a copy of the College budget request to the Board, the Board of Governors Budget request (for the College) to the Governor, and the Board of Governors budget allocation to the College.

2.15 The RIC/AFT shall be provided with a copy of the agenda of regular meetings of the Board of Governors prior to any such meeting.

E. Individual Contracts

2.16 The College may require and enter into individual employment contracts with faculty members in special cases, such as television, provided that said contracts shall be subject to the provisions of this collective bargaining Agreement. Upon request, a designated official of the RIC/AFT will be allowed to review individual employment contracts, exclusive of those specifically provided for in the Agreement.

F. Use of College Facilities

2.17 The RIC/AFT shall be allowed, upon appropriate advance notice and where there is no conflict with other scheduled use, to use campus meeting facilities. The RIC/AFT shall meet any additional expense incurred in the furnishing of such space.

2.18 A bulletin board shall be reserved for exclusive use of the RIC/AFT in a mutually agreeable location.

2.19 The RIC/AFT shall have the right to use faculty mail boxes for communications, including mass distribution.

G. Nondiscrimination

2.20 No faculty member shall, on the grounds of sex, race, color, religion, national origin, marital status, physical handicap, political affiliation, or membership in the RIC/AFT, be excluded from participating in, denied benefits, or be subjected to discrimination of any kind.

2.21 As sole collective bargaining agent, the RIC/AFT will accept into membership all eligible persons in the bargaining unit without regard to sex, race, color, religion, national origin, marital status, physical handicap, or political affiliation.

2.22 Subject to the rules and procedures of the State Controller, the Committee on Political Education (C.O.P.E.) contributions shall be deducted from the wages of all employees in the unit who sign the appropriate authorization card. The RIC/AFT shall provide the College with a timely list of the names of those faculty from whom C.O.P.E. deductions are to be made.

ARTICLE III: ACADEMIC FREEDOM

A. Academic Freedom

3.1 Academic freedom consists of a body of rights, not written into law but well established in custom and grounded in traditions of long standing in the colleges and universities of the Western world, designed to protect professional scholars and teachers from hazards that might interfere with the obligations to pursue truth. The justification of academic freedom is that it is indispensable to the scholar in the preservation, extension, and dissemination of knowledge. Though it is a specific kind of freedom peculiar to members of the teaching profession in higher education (and in this respect it is somewhat analogous to the freedom of judges from political control in Anglo-Saxon jurisprudence), its benefits ultimately accrue as much to the public at large as the scholars themselves.

3.2 The body of rights referred to in Section 3.1 above has been defined and codified in a statement of principles that was prepared over a period of years by representatives of the American Association of University Professors and the Association of American Colleges. Adopted by both organizations in 1941 and later endorsed by many other professional and learned societies, it is known to the profession as "The 1940 Statement of Principles on Academic Freedom and Tenure."

The following passages are pertinent as they relate to this Agreement.

- a. Institutions of higher education are conducted for the common good and not to further the interest of either the individual teacher or the institution as a whole. The common good depends upon the free search for truth, and its free exposition.
- b. Academic freedom is essential to these purposes and applies to both teaching and research. Freedom in research is fundamental to the advancement of truth. Academic freedom in its teaching aspects is fundamental for the protection of the rights of the teacher in teaching and of the student to freedom in learning. It carries with it duties correlative with rights.
- c. The teacher is entitled to full freedom in research and in the publication of the results, subject to the adequate performance of his/her other academic duties; but research for pecuniary return should be based upon an understanding with the authorities of the institution.
- d. The teacher is entitled to freedom in the classroom in discussing his/her subject, but he/she should be careful not to introduce into his/her teaching controversial matter which has no relation to his/her subject. Limitations of academic freedom because of religious or other aims of the institution should be clearly stated in writing at the time of appointment.
- e. The college or university teacher is a citizen, a member of a learned

profession, and an officer of an educational institution. When he/she speaks or writes as a citizen, he/she should be free from institutional censorship or discipline, but his/her special position in the community imposes special obligations. As an individual of learning and an education officer, he/she should remember that the public may judge his/her profession and his/her institution by his/her utterances. Hence he/she should at all times be accurate, should exercise appropriate restraint, should show respect for the opinion of others, and should make every effort to indicate that he/she is not an institutional spokesperson.

- 3.3 Faculty may freely select the persons they wish to invite to the campus as guest speakers. There shall be no restrictions to control the views expressed by speakers other than those imposed by state and national law. Obviously, an invitation to a speaker does not imply approval or sponsorship of his/her views by the College, nor necessarily by the organization inviting him/her. Both students and faculty possess the same rights as other citizens to hear different points of view and to draw their own conclusions.
- 3.4 Regulations of agencies within the College shall be in accordance with the provisions of Academic Freedom as provided for herein.

B. Political Activity

- 3.5 The College faculty member is a citizen and, like other citizens, should be free to engage in political activities so far as he/she is able to do so consistently with his/her obligations as a faculty member.
- 3.6 Many kinds of political activity (e.g., holding part-time office in a political party, seeking election to any office under circumstances that do not require extensive campaigning, or serving by appointment or election in a part-time political office) are consistent with effective service as a member of a faculty. Other kinds of political activity (e.g., intensive campaigning for elective office, service in a state

legislature, or serving a limited term in a full-time position) will often require that the faculty member seek a leave of absence from the College.

- 3.7 A leave of absence incident to political activity should, when practicable, come under the College's normal rules and regulations for leaves of absence without pay. (See Article IX, page 34.)

ARTICLE IV: SELECTION OF DEANS, VICE PRESIDENTS AND THE PRESIDENT

A. Selection of Deans

- 4.1 Whenever a vacancy occurs in one of the positions of Academic Dean, the President shall appoint an advisory committee to assist in filling the vacancy. The committee shall normally have seven (7) members drawn from segments of the academic community most immediately concerned or with special knowledge of the requirements of the position to be filled. At least three (3) of the members of the committee shall be faculty members appointed from a list of five (5) names submitted by the RIC/AFT. The committee membership may be enlarged by the committee when wider representation of interest is desirable.
- 4.2 The advisory committee shall help assemble by various means, including the solicitation of names by canvass when appropriate, a suitable list of candidates for the vacant office; shall screen the candidates by reviewing their qualifications; and shall make recommendations regarding the candidates to the President.

B. Selection of Vice Presidents and the President

- 4.3 The Board and the RIC/AFT believe it is desirable to include RIC/AFT faculty representatives in the search process for the President, Vice Presidents, and other top-level administrators as a means of providing faculty input.

ARTICLE V: DEPARTMENT CHAIRPERSONS

A. Duties and Responsibilities

5.1 Department chairpersons shall exercise administrative responsibility within their departments under the general direction of the appropriate dean and the terms of this Agreement. They shall supervise the development of programs and curricula; evaluate instruction chiefly to insure improvement therein, but also as a basis for making recommendations to the appropriate dean concerning reappointments, nonrenewals, salary increments, promotion, and tenure; submit requests for leaves of absence; submit written specifications for new faculty; make recommendations on initial appointments; propose curriculum changes; determine faculty course assignments and departmental schedules; carry out registration responsibilities; submit the budget request and administer the budget of the department; and perform whatever additional responsibilities are necessary for the successful operation of the department.

The following provisions of this Agreement refer to certain specific duties of department chairpersons but are not limited thereto:

a. Relationship to departmental advisory committees

Article VI: Departmental Advisory Committees (page 17)

b. Faculty appointments, rank, and employment standards

Article VII: Faculty Appointments, Rank, and Employment Standards (page 19).

c. Faculty evaluations

Article VIII: Annual Review of Faculty, Part A, The Process; and Part B, The Criteria for Evaluation, Salary Increments, Promotion, and Tenure (pages 23 - 28).

d. Salary recommendations

Article VIII: Annual Review of Faculty, Part C, Salary Recommendations (page 28).

e. Promotions

Article VIII: Annual Review of Faculty, Part D, Promotions (page 28).

f. Tenure

Article VIII: Annual Review of Faculty, Part E, Tenure (page 29).

g. Nonrenewals

Article VIII: Annual Review of Faculty, Part F, Nonrenewals (page 33).

h. Leaves of Absence

Article IX: Leaves of Absence (page 34).

B. Selection of Chairperson

5.2 In accordance with the provisions of the Administrative Calendar, on or before December 1 of the third year of the term of a department chairperson whose term is to expire on June 30 of that academic year, faculty in an academic department (as defined in Article I, Part B, Section 1.10) shall meet for the purpose of nominating an individual who would be willing to serve as chairperson. Each academic department shall determine its own procedures for selecting this individual. The departmental process shall provide for consultation with the Chairperson of the departmental student advisory committee where student advisory committees exist. In order to be the Department's nominee the candidate must receive a simple majority of the eligible votes to have his/her name forwarded.

5.3 The nomination shall take place only after faculty in the department shall, at an earlier meeting, have agreed upon and published in writing the criteria to be used in selecting a department chairperson and the procedures for participation of faculty on leave.

5.4 Prior to selection, the willingness of each nominee to serve as a department chairperson will be confirmed.

5.5 Only faculty whose budget lines are in the department and who are members

of the bargaining unit are eligible to vote for department chairperson. A majority of the department faculty shall constitute a quorum for the purpose of conducting an election to nominate an individual to serve as department chairperson. Any faculty member who is in the bargaining unit and who holds an appointment in more than one (1) department shall be eligible to serve as department chairperson in those departments of which he or she is a member, but no faculty member may serve as department chairperson in more than one department at the same time.

- 5.6 The results of the election to nominate shall be made known as soon as possible by the person or persons conducting the election. The department chairperson shall forthwith transmit in writing the recommendation to the appropriate dean.
- 5.7 The appropriate dean shall review the department's nominee and shall forward the name of the person acceptable to the department together with any comments thereon to the Vice President for Academic Affairs.
- 5.8 The Vice President for Academic Affairs shall review the qualifications of the department's nominee together with any comments thereon and shall forward these together with his/her own comment thereon to the President.
- 5.9 The President shall review the department's nominee together with any comments thereon and shall appoint the department's nominee, except that if he cannot accept the name submitted by the department the selection process shall continue until a nominee acceptable to the President has been recommended by the department.
- 5.10 Only the President may appoint or reject a department's nominee for department chairperson.
- 5.11 Normally the process for selection of a chairperson will be completed by February 1.

C. Duration of Appointment

5.12 The initial appointment of a department chairperson shall be for a three (3) year period and it may be renewed for one (1) further consecutive term according to the provisions outlined in Part B of this Article. If a department chairperson resigns before the end of his/her term, or if he/she is granted a leave for at least one semester, or if a vacancy is created by the death or removal of the department chairperson, a replacement shall be selected as soon as possible in accordance with the procedure specified in Part B of this Article, and shall serve the remainder of the unexpired term. If a vacancy occurs without sufficient notice for it to be filled by this procedure, then until this procedure is completed, an acting chairperson shall be designated by the appropriate dean. If a department chairperson is granted a leave for less than one semester, then an acting chairperson shall be designated by the appropriate dean. A person's length of consecutive service as department chairperson shall usually be no more than six (6) years. In exceptional circumstances, such as the initiation of a new departmental program, or the unavailability of any other qualified person, as determined by the appropriate dean after consultation with the departmental advisory committee, a person may serve as chairperson for nine (9) consecutive years. Such an exception must be approved by the President of the RIC/AFT and the President.

D. Conditions of Appointment

5.13 Department chairpersons shall be given an academic year contract. (See Article X, Part H, Section 10.23.) Department chairpersons shall receive salary supplements ranging from a minimum of \$850 to a maximum of \$1,900 for the academic year 1985-86, and a minimum of \$900 to a maximum of \$2,000 for the academic year 1986-87. Faculty who are currently chairpersons will receive an additional \$100 for each of those two years. The amount of the supplement will be based upon the following considerations:

- a. Number of faculty and staff
- b. Number and range of course offerings

c. Total departmental activity and complexity

d. Graduate Programs

The amount that a faculty member receives for assuming the responsibilities of chairperson shall be a matter of agreement between the faculty member and the Administration. The supplement shall not be a part of the chairperson's base salary, shall be relinquished when the position is vacated, and shall be excluded from the application of the Summer Session and Continuing Education payment formula.

When the duties and responsibilities of the department chairperson warrant it, as determined by the appropriate dean and the Vice President for Academic Affairs, he/she shall be given a contract for summer session administration at the summer session salary for from one (1) to six (6) formula hours of load credit, the specific amount of load credit to be determined by the appropriate dean in consultation with the chairperson. (See Appendix C for the schedule of compensation for summer session employment, page 75.)

E. Summer Replacement Chairperson

5.14 When the requirements of the position make summer session administration necessary, as determined by the appropriate dean and the Vice President for Academic Affairs, and a department chairperson does not choose to contract for summer session administration, then the department chairperson shall, with the concurrence of the appropriate dean, designate a faculty member within the department to act on his/her behalf during the summer. Such a faculty member shall receive a contract for summer session administration at the summer session salary rate for from one (1) to six (6) formula hours of load credit, the specific amount of load credit to be determined by the appropriate dean in consultation with the faculty member. (See Appendix C for the schedule of compensation for summer session employment, page 75.)

F. Exception to Requirements

5.15 The provisions specified in this Article shall not apply to a newly formed department where the President shall appoint the department chairperson. During the second year of a department's existence, the department chairperson shall be selected in accordance with the procedures specified in Part B of this Article.

G. Centers

5.16 All centers, cooperative programs, projects, or organizations with coordinators shall be assigned, after consultation with the RIC/AFT, to a division, or when appropriate, to a department within the College.

ARTICLE VI: DEPARTMENTAL ADVISORY COMMITTEES

A. Membership

6.1 Departmental advisory committees are comprised of persons within each academic department including the Henry Barnard School and the Library who meet the definition of faculty as defined in Article I, Section 1.11 of this Agreement. Only persons who meet the definition of faculty as defined in Article I, Section 1.11 of this Agreement shall be eligible to vote for members on departmental advisory committees.

6.2 Department faculty determine the size, structure, and method of selection of departmental advisory committees.

B. Role

6.3 The role of the departmental advisory committee is advisory. Its primary area of concern is personnel, including recommendations to the department chairperson on reappointments and nonrenewals, salary increments, promotions, tenure, leaves of absence, and filling vacancies. In addition, the

committee may be concerned with other departmental matters, including but not necessarily limited to:

- a. departmental long-range planning
- b. curriculum development
- c. the department budget
- d. recruitment of new faculty
- e. scheduling and course assignments
- f. improvement of instruction

(See Article V, Part A, Section 5.1, page 12; and Article VII, Parts A, B, and C, pages 19 - 22.)

- 6.4 The annual evaluation of the teaching performance and other professional activities of the department chairperson is the responsibility of the departmental advisory committee where one exists or the department as a whole where no such committee exists. They shall have the responsibility to transmit this information together with evaluative data about his/her administrative work to the appropriate dean. The evaluation shall include recommendations for salary increments, promotion, tenure, and nonrenewal. (See Article VIII, Part A, Section 8.6, page 23.)

C. Meetings

- 6.5 Departmental advisory committees shall meet when necessary during the academic year. Each committee shall be responsible for keeping a record of its actions.

D. Procedures

- 6.6 Department faculty members are responsible for a periodic review of the size, structure, method of selection, and operating procedures of departmental advisory committees. These procedures will be forwarded to the appropriate dean for review and comment.

ARTICLE VII: FACULTY APPOINTMENTS, RANK, AND EMPLOYMENT STANDARDS

A. Initial Appointment

- 7.1 New faculty shall be recommended initially by the department chairperson after consultation with the departmental advisory committee or the whole department. The procedures in arriving at such recommendations shall be in compliance with applicable provisions of state and federal laws dealing with equal employment opportunity. The final decision on appointment of any new faculty member shall be made by the President upon the recommendation of the Vice President for Academic Affairs after reviewing the recommendation of the appropriate dean and the department chairperson. The department chairperson shall be notified within two (2) weeks of the President's action on the recommendation through return of the appointment form. (See Article V, Part A, Section 5.1; and Article VI, Part B, Section 6.3, pages 12 and 17.)
- 7.2 All new and vacant faculty positions shall be posted on the bulletin board of the academic department in which the vacancy exists for five (5) working days. All employees, part-time or temporary, applying for a continuing position, shall make a request to the appropriate department chairperson by the deadline set for the receipt of any applications.
- 7.3 The terms and conditions of each appointment, including the effective date of appointment, rank, salary, and tenure credit for previous experience, and specific degree expectations for promotion and/or tenure shall be set forth in writing and sent to the candidate by the President or his / her designee before he/she accepts the position. All appointees shall receive a copy of the current Agreement prior to the effective day of appointment. All faculty shall receive a copy of the College Handbook of Policies, Practices, and Regulations early in the academic year.
- 7.4 If the President, after consultation with the appropriate administrative officers, finds reason to reject a recommendation for appointment, then he/she shall transmit the reasons in writing to the department chairperson concerned.

7.5 Faculty representatives in the department in which a candidate for a full-time teaching position is being interviewed shall be invited to participate in the campus interview process. The department chairperson shall provide such representatives with the date and time at which a candidate for a position will be on campus and be available to meet with them. The interviewing process shall include an opportunity for a candidate to talk with department faculty who have no administrative functions.

B. Rank

7.6 There shall be four ranks for members of the teaching faculty as follows: Instructor, Assistant Professor, Associate Professor, and Professor.

7.7 Faculty who have served the College with distinction for a period of years shall receive consideration from their departments for the honorary rank of Emeritus/Emerita upon retirement.

7.8 Faculty appointed in the ranks of Instructor, Assistant Professor, Associate Professor, and Professor, except those with the designation of temporary or adjunct assignment, prior to achieving tenure shall receive appointments for one (1) year and shall be subject to termination as specified in Article VIII, Section 8.35. The regulations in this Agreement do not apply to faculty on temporary or adjunct appointment.

7.9 The titles Adjunct Professor, Cooperating Teacher, and Cooperating Instructor are used for special part-time faculty whose primary professional responsibility is to an agency other than the College. Appointments under these titles are temporary assignments, but may be renewed regularly. Holders of these titles are not included in the bargaining unit and thus are not subject to this Agreement.

7.10 Temporary faculty may be employed each year in all ranks. These temporary appointments may be caused by such conditions as the following: the absence of faculty, sickness, study or sabbatical leave, or emergency personal situations. The period of service for such an appointee shall not exceed one (1) year in length. The contract of a temporary employee shall

indicate the date of termination of employment at Rhode Island College. Temporary faculty do not accrue time toward tenure, nor do they qualify for annual salary review, consideration for promotion, or the privilege of being granted leave. Part-time appointments by the College shall not be used to circumvent the intent of this Agreement by eliminating the hiring of full-time personnel. When a department has in two (2) consecutive years the full-time equivalent of one and one-half (1 1/2) positions, exclusive of replacements created by leaves or emergencies, the Board shall make every effort to fund an additional full-time position for that department.

7.11 These provisions on rank shall apply to all members of the bargaining unit in all divisions and departments within the College.

7.12 Rank shall be assigned within academic departments by specification of departmental competency. All appointments to rank shall be made with the approval of the department in which rank is granted.

C. Standards for Rank

7.13 The academic attainment level and professorial experiential requirements for academic rank are set forth below. These standards are used for initial appointment as well as promotion.

7.14 Instructor. An Instructor must possess an earned Master's degree or its equivalent in an appropriate field of study and be actively engaged in pursuit of an appropriate, accredited terminal degree in an appropriate field of study.

7.15 Assistant Professor. An earned Doctor's degree or appropriate terminal degree from an accredited institution; or an earned Master's degree together with teaching experience in the appropriate field. The major field of graduate work must be that for which the candidate is to be assigned a majority of his/her teaching time. The College teaching experience should be in the field or closely related to the field to which the candidate is to be assigned a majority of his/her teaching time.

7.16 Associate Professor. Normally, an earned Doctorate or an appropriate terminal degree from an accredited institution in an appropriate field of study, and seven (7) years in rank at the level of Assistant Professor. Appropriate academic/professional experience, as approved by the Department, the appropriate Dean, the Vice President for Academic Affairs, and the President, may be substituted for all or part of the years in rank. Evidence of meritorious academic and teaching accomplishment is a basic requirement.

7.17 Professor. Normally only persons with an earned Doctor's degree or appropriate terminal degree and appropriate experience will be employed in this rank. Evidence of academic and teaching accomplishment is a basic requirement.

7.18 Terminal Degree. In all departments, the earned Doctorate from an accredited institution is normally the appropriate terminal degree except for the following:

- a. Professional Librarians: Master's degree in Library Science from an accredited library school (ALA) is the appropriate professional degree for academic librarians.
- b. In the performance field in the Arts, with the exception of music, the appropriate terminal degree is the MFA degree of at least two (2) years of graduate study from an accredited institution.
- c. Music Performance: normally, the earned Doctorate from an accredited institution is the appropriate terminal degree in music. However, the Master's should be the appropriate terminal degree for those faculty whose primary responsibility is the applied area. Note: The Music Department may employ criteria and guidelines as appropriate under provisions of Article 8.12.

ARTICLE VIII: ANNUAL REVIEW OF FACULTY

A. The Process

8.1 On or about February 1 of each academic year, each faculty member shall be considered for salary increments; each faculty member holding the rank of Instructor, Assistant Professor, or Associate Professor shall be considered for promotion; and each faculty member on term appointment above the rank of Instructor shall be considered for tenure when eligible as defined in this Agreement. If a faculty member on term appointment is considered for notification of nonrenewal, such notification must be in accordance with the provisions of Part F, Nonrenewal, of this Article.

8.2 After consultation with the departmental advisory committee or the department as a whole if no such committee exists, department chairpersons are initially responsible for the annual evaluation of faculty (covering the two preceding academic semesters) concerning salary increment, promotion, tenure and nonrenewal. The department chairperson shall write the evaluation of each faculty member on the official College evaluation and recommendation form. The evaluation shall include a summary description of the individual's contribution during the period under review, a statement relating to the individual's status regarding tenure, and specific recommendations on salary increment, promotion, and tenure. Each faculty member shall be apprised of his/her evaluation and his/her chairperson's recommendations during a personal conference between the department chairperson and the individual faculty member prior to the submission of his/her evaluation to the Administration. The recommendation of the departmental advisory committee shall be included. The evaluation and recommendation form, submitted to the faculty on or about February 1, shall be read and signed by the faculty member to indicate that he/she has read the evaluation but the signature need not imply agreement. The faculty member may append to the evaluation and recommendation form any appropriate comments he/she wishes. Each evaluation by the department chairperson and/or the immediate comparable supervisor shall then be sent to the President through normal administrative channels requiring acknowl-

edgement by the appropriate dean and the Vice President for Academic Affairs. (See Article V, Part A, Section 5.1, page 12.)

- 8.3 In case of an unsatisfactory evaluation alleging unsatisfactory teaching performance, the faculty member's classes shall have been observed by the department chairperson or his/her designee from two (2) to five (5) times during the evaluation period. The faculty member shall be notified of the observer's evaluation of his/her performance after each observation and shall be offered constructive criticism, if appropriate, to enable him/her to improve his/her teaching.
- 8.4 No faculty member shall be observed more than twice per semester for the purpose of evaluation by the department chairperson or any other evaluator without the said faculty member being notified at least forty-eight (48) hours in advance.
- 8.5 Whenever an administrator rejects or modifies a recommendation by a department chairperson to the disadvantage of a faculty member with regard to retention, salary increments, promotion, or tenure, he/she shall immediately notify the department chairperson and the faculty member in writing stating his/her reasons. After the evaluation form has been initially acted on by the President, it shall be returned to the department chairperson and the faculty member concerned by April 7 before final action by the President, permitting the faculty member to seek reconsideration by the President. At least ten (10) working days shall be allowed between the return of the form to the faculty member and final action of the President on recommendations.
- 8.6 The annual evaluation for administrative competency of department chairpersons and the principal at the Kenry Barnard School is the responsibility of the appropriate dean, but it shall include a provision for the expression of faculty opinion within each department. The annual evaluation of the teaching performance of the department chairperson is the responsibility of the departmental advisory committee where one exists or the department as a whole where no such committee exists. It shall have

the responsibility to transmit this information together with evaluative data about his/her administrative work to the appropriate dean.

The annual evaluation for administrative competency of the Dean of the School of Social Work and the Director of the Library is the responsibility of the Vice President for Academic Affairs; however, it shall include a provision for the expression of faculty opinion within the School and department, respectively.

8.7 In no case shall any evaluation or rating of a faculty member be based on hearsay.

8.8 In cases where a faculty member's competence in subject matter is being evaluated, the evaluator shall be competent in the subject matter. For example, in the case of joint appointment (e.g., in Biology and Secondary Education) or appointment in a joint department (e.g., Anthropology/Geography) evaluation of each departmental competency of any faculty shall be done by a person with that competency. The department chairperson of the academic department in which the faculty member has been assigned for College budgeting purposes shall, after consultation with the other concerned department chairperson, be responsible for the evaluations and recommendations. The exchange of cross-departmental or inter-departmental evaluation data, such as in Secondary Education and the like, shall be forwarded to the appropriate department chairperson. A faculty member receiving load credit for administrative duties shall have that considered in his/her evaluation. Nothing in this section shall be construed to preclude the department chairperson from making classroom visitations.

B. The Criteria for Evaluation, Salary Increments, Promotion, and Tenure

8.9 Teaching effectiveness and professional competence are the main criteria in determining the contributions of a faculty member.

8.10 The teaching effectiveness of the faculty member consists of his/her

command of the subject, his/her skill in organizing and presenting his/her material with force and logic, his/her intellectual integrity, his/her enthusiasm for learning both within and without the classroom, his/her ability to motivate students to intellectual curiosity, and his/her actual teaching performance as determined by various techniques of measurement including class visits by the department chairperson, faculty peers, and occasionally by the appropriate dean, and evaluations by students.

8.11 The following shall be used, not necessarily in priority order or limited to the following, in determining the professional competence and other value of a faculty member:

- a. Research, publication, grants in a special field, or creativity and performance in the fine arts;
- b. Leadership and service to the College, including responsibility and creativity in the departmental affairs, service on College committees, and quality of student advisement;
- c. Professional improvement, such as is shown by the completion of additional graduate courses; attendance at professional meetings and holding office in professional organizations;
- d. Leadership and service to the community, state, or nation where such service is clearly related to the faculty member's professional responsibilities at Rhode Island College.

8.12 Individual departments may develop additional criteria for evaluation which must be approved by the Rhode Island College Administration and the RIC/AFT prior to implementation. Such criteria shall be provided to all department members prior to implementation.

8.13 For faculty recommended for tenure and/or promotion, a comprehensive review covering the faculty member's entire professional career shall be

submitted by the department chairperson to the appropriate dean in support of that recommendation. This review will include the following:

- a. A statement by the chairperson of the specific duties and responsibilities of the individual faculty member for the tenure and/or promotion review period.
- b. A broad assessment by the chairperson of the teaching effectiveness and of the qualities and contributions of the faculty member, as related to the criteria outlined in Section 8.10 and 8.11 of this Article.
- c. A tabulation of accomplishments. This tabulation shall include but not be limited to the following:
 - (1) Contributions to the instructional program including new course designs, new or altered programs, or other efforts which have enhance' the instructional program.
 - (2) Journal articles or books published or accepted for publication, papers presented, workshops conducted at professional meetings, and research accomplishments.
 - (3) Offices held in, and services rendered to, professional societies and membership in professional and honor societies.
 - (4) Services to the College and professional services to the community.
 - (5) Student advising.
- d. The comprehensive evaluation shall include a list of teaching assignments for the relevant period of service at Rhode Island College.
- e. An assessment of the department chairperson's comprehensive review and a personal assessment of professional goals may be submitted by the

faculty member himself/herself and will become part of the comprehensive review.

8.14 Faculty in each department shall determine and draw up a suitable and appropriate evaluation form or forms (depending on the type of course) to be used by students for instructional evaluation. There shall be student input in the development of evaluation forms. Student input in drawing up these forms may include student advisory committees and/or other interested students in the department's programs. The department chairperson shall present the department's forms to the appropriate dean for his/her information and approval.

C. Salary Recommendations

8.15 Salaries for faculty within the bargaining unit appear in Appendix A. Individual faculty members will receive a copy of the personnel action form (CS-3).

D. Promotions

8.16 Promotion of Instructor. One (1) year contracts shall be issued to Instructors (or persons of equivalent rank) for a maximum of four (4) years. Each year the status of each Instructor shall be considered in accordance with the standards set forth in Part B of this Article, with the following possibilities:

- a. Reappointment in his/her rank but not beyond the fourth year as Instructor in a continuing position;
- b. Promotion; or
- c. Non-reappointment.

8.17 When a decision has been made that an Instructor will not be reappointed, that person should be notified of that decision at the earliest possible time. In any case, an Instructor shall be notified by June 30 of his/her third year if he/she is not to be reappointed beyond the fourth year. If he/she is not so notified by the President, he/she shall be reappointed

for a fifth year and shall automatically be promoted to Assistant Professor effective with the beginning of the fifth year.

8.18 Promotion of Assistant Professors. Promotion of Assistant Professors shall not be automatic. Seven years shall be considered as the usual period of time to be spent in the rank of Assistant Professor before advancement.

8.19 Promotion of Associate Professors. The promotion of Associate Professors shall not be automatic. The College shall have no fixed policy governing the period of time to be spent as an Associate Professor.

E. Tenure

8.20 Tenure as an institution in the universities and colleges of the United States, and elsewhere throughout the English-speaking world, is a constitutional instrument for determining the permanent membership of the professorial faculty. As such, it conveys both a status and a contingent right. It provides for continuous instead of term appointment. It also provides that an appointment under tenure may not be terminated by the appropriate authorities except for just cause and after the individual has been accorded the rights of due process, as provided for in Section 8.22 of this Article.

8.21 Purpose of Tenure. The primary purpose of tenure is to protect and reinforce the academic freedom of the faculty member in carrying out his/her professional duties, namely, the preservation, extension, and dissemination of knowledge. In addition, it protects the freedom of the institution as a whole, and its benefits ultimately accrue to society at large. (See Article III.)

8.22 Process of Achieving Tenure. The institution during a stated number of years has the opportunity to observe and evaluate the capabilities and services of a faculty member. Each time the contract of a nontenured faculty member comes up for renewal, the appropriate administrators are charged with responsibility for judging all his/her qualifications. Upon

this judgment must be based the decision to reappoint those who have made positive contributions to the College or to terminate those who have failed to adapt themselves to the standards of the institution as specified in Section B, above. Tenure shall be granted only after a thorough review of the faculty member's total contribution to his/her department and to the College; it is granted only after these contributions are deemed significant enough to assure the faculty member of continuous appointment at Rhode Island College. Such an appointment cannot be terminated except by due process as hereinafter provided. Only by action of the Board does a faculty member acquire tenure.

- 8.23 Dismissal Under Tenure. It is agreed that the President and the Board may dismiss or suspend an employee on tenure for just cause. A member of the faculty who has been granted tenure may not be dismissed except as provided in the following statement on tenure formulated by a joint conference of committees from the Association of American Universities and the American Association of University Professors:

Termination for cause of a continuous appointment, or the dismissal for cause of a teacher previous to the expiration of a term appointment should, if possible, be considered by both a faculty committee and the governing board of the institution. In all cases where the facts are in dispute, the accused teacher should be informed in writing of the charge against him/her and should have the opportunity to be heard in his/her own defense by all bodies that pass judgment on his/her case. He/she should be permitted to have an adviser of his/her own choosing who may act as counsel. There should be a full stenographic record of the hearing available to the parties concerned. In the hearing of charges of incompetence, the testimony should include that of teachers and other scholars, either from his/her own or from other institutions. Teachers on continuous appointment

who are dismissed for reasons not involving moral turpitude should receive their salaries for at least a year from the date of notification of dismissal whether or not they are continued in their duties at the institution.

The employee shall be notified in writing on or before the effective date of such action according to the following schedule:

1. Suspension: no notice in event of emergency but normally two (2) weeks.
2. Dismissal: twelve (12) months after expiration of an appointment after two (2) or more years with the institution.

If within two (2) weeks of such notification the employee so affected or the RIC/AFT notifies the President in writing that he/she has been unfairly treated and gives his/her reasons therefore, he/she may have his/her case reviewed in accordance with the grievance procedure set forth in this Agreement. (See Article XII, page 61.)

8.24 Eligibility for Tenure. A year of teaching and research experience for purpose of tenure and promotion of the faculty is defined as follows: a year of teaching experience, which shall consist of two (2) semesters or three (3) quarters, except that three (3) semesters or four (4) quarters taught during one (1) fiscal year (twelve-month period) shall not count for more than one (1) year of credit toward tenure. Teaching in summer sessions or part-time shall not be considered. A year of research or library service shall consist of a fiscal year minus the authorized vacation period.

8.25 Awards of tenure or credit toward tenure here for years of service elsewhere shall not be automatic. Whenever they occur, they should be written in the initial contract, upon recommendation of the department in which

the person is employed, and approved by the President. They will have the effect of reducing the number of years of service required for eligibility for tenure here.

8.26 No Instructor shall be eligible for tenure. Faculty who begin their service at Rhode Island College in the rank of Instructor in a continuing position shall be granted credit for tenure for each year of full-time service at Rhode Island College in that rank to a maximum of four (4) years.

8.27 Assistant Professors who begin their service at Rhode Island College in that rank and serve on a full-time basis may be granted credit for one (1) year toward tenure for either:

a. Each year of previous full-time service in the Rhode Island public higher education system in the rank of Instructor or above to a maximum of three (3) years; or

b. Each year of other previous full-time experience in standard college work in the rank of Instructor or above to a maximum of three (3) years credit.

8.28 Service in excess of a complete year under 8.27a or 8.27b shall not be counted. The amount of credit, if any, should be indicated in the first contract to be issued.

Non-tenured faculty members on leave for a total of two (2) semesters in separate academic years shall be granted credit toward tenure for the two (2) remaining semesters of teaching service, even though two (2) semesters are in separate academic years. This provision takes effect for those semesters starting in the 1985-86 academic year, and does not apply to such semesters prior to 1985-86. Credit for a single semester of service will not be granted.

8.29 By June 30 of his/her fifth year of tenure-credited service, an Assistant Professor shall either be recommended for tenure or be notified that he/

she will not be reappointed beyond the next year. Assistant Professors approved for tenure by the Board shall be awarded tenure after completing six (6) years of tenure-credited service.

8.30 Associate Professors and Professors who begin their service at Rhode Island College in that rank shall be considered for tenure during their third year of full-time service at this institution. Associate Professors and Professors approved for tenure by the Board shall be awarded tenure after completing four (4) years of tenure-credited service.

8.31 By June 30 of his/her third year of service, an Associate Professor or Professor who does not have tenure shall either be recommended for tenure or be notified that he/she will not be reappointed beyond the fourth year.

8.32 A person who is recommended for promotion to the rank of Associate Professor or Professor to become effective after two (2) or more years of full-time service at Rhode Island College shall be simultaneously recommended for tenure.

8.33 Time spent on leave of absence shall not be credited toward tenure.

8.34 No individual on a tenure-bearing line who is currently a member of the bargaining unit may be denied tenure solely on the basis of the establishment of quotas.

F. Nonrenewal

8.35 Notice of Nonrenewal. Written notice stating the reason(s) that a term appointment is not to be renewed upon expiration is to be given to the employee by the President or his/her representative as soon as possible and not less than:

- a. Three (3) months prior to the end of a term expiring at the end of such employee's first year of service within the institution, but not later than March 1 for terms ending in June.

- b. Six (6) months prior to the end of a term expiring at the end of such employee's second year of service within the institution, but not later than December 15 for terms ending in June; and
- c. Twelve (12) months prior to the expiration of such an appointment after two (2) or more years of service within the institution.

8.36 Term Appointment Subject to Nonrenewal Procedure. A nontenured faculty member may receive a term appointment of one (1) year at the discretion of the President on recommendation of the department chairperson and the appropriate dean. Renewal or nonrenewal of a term appointment will be based on a series of evaluations. Each time a contract comes up for renewal the Administration is charged with the responsibility of judging all the qualifications of the faculty member. This should be a positive and not a passive judgment.

8.37 Written decisions and/or related material denying renewal of employment are confidential and shall not be forwarded to any other employer except with written approval of the employee concerned.

ARTICLE IX: LEAVES OF ABSENCE

A. General Conditions for Leaves of Absence

9.1 A sabbatical leave, a leave for graduate study, a leave without pay, a military leave, or a maternity leave shall not be construed as a break in service, except that faculty members on such leaves shall not accrue time for tenure, sabbaticals, study leaves, sick leave, or as expressly prohibited by retirement provisions under law. A paid sick leave shall not be construed as a break in service. A faculty member on leave, with partial or full pay, shall automatically receive any general salary increases and any increases in benefits which are obtained by faculty members not on leave. A faculty member returning from such leave shall receive the appropriate salary and fringe benefits as if he/she had been continuously employed. A faculty member on leave with pay shall retain all fringe benefit entitlements except those expressly prohibited by law.

- 9.2 When a faculty member desires or finds it necessary to take leave from his/her regular duties at the College, the faculty member shall make application in writing to his/her immediate superior who in turn will pass on the application through the regular channels to the President. Accompanying such application shall be a statement suggesting a plan for carrying on the work during the faculty member's absence. (See Article V, Part A, Section 5.1, page 12.)
- 9.3 An application for leave which requires budgeted funds shall be submitted by May 1, sixteen (16) months preceding the beginning of the academic year in which the leave occurs, except that late applications will be processed within budgetary limitations.

B. Sabbatical Leave

- 9.4 A member of the faculty who has served as such for at least six (6) years of continuous service, at the rank of Assistant Professor or above may, subject to the approval of the President, be granted a leave of absence for study, research, or other professional improvement, for a period of one (1) year (two semesters) at half pay, or for a period of a half year (one semester) at full pay, with the understanding that he/she shall return to his/her duties at the College for at least two academic years upon the termination of the leave, unless by mutual agreement between the faculty member and the President it is deemed inadvisable. Faculty members may select the semester in which they take a sabbatical leave if they specify it in the initial application. Time spent on approved leave of absence with or without pay does not constitute a break in continuous service; however, such leave time shall not be credited as continuous service.
- 9.5 A member of the faculty, on applying for sabbatical leave, shall present to the department chairperson a comprehensive plan for study, research, or for other professional improvement he/she proposes to take while on leave. The comprehensive plan shall be forwarded to the appropriate dean and must be approved by the Vice President for Academic Affairs and the President before the request for leave is granted.

9.6 Credit toward sabbatical leaves earned at another institution within the Rhode Island public higher education system is a matter of negotiation at the time of transfer, but in any case, the faculty member is given, when earned, a maximum of three (3) years toward a sabbatical leave.

9.7 The number of faculty members taking sabbatical leave in a given academic year shall be limited to five percent (5%) of the total faculty members; however, the number of faculty members on sabbatical during a given academic year may not be restricted below five percent (5%) unless the number of eligible applicants is below that figure. Nothing in this paragraph precludes the Provost from recommending more than 5% of the faculty for sabbaticals. The President, at his/her discretion, may grant additional sabbaticals beyond the 5% limitation.

9.8 Categories of proposals for sabbatical leaves are:

1. Scholarly research and writing or appropriate creative activity; projects for study at the post-doctoral level.
2. Projects that are related to the improvement of instruction or other professional skills.
3. Work on doctoral dissertations or comparable activity to complete a doctorate.
4. Projects to improve the individual's competence.

9.9 The following criteria for selection of applicants for sabbaticals shall be considered according to the following priority;

1. The quality of the proposal itself as measured by the degree to which it would contribute to professional growth of the individual and its value to this institution and society.
2. The length of accrued time toward the sabbatical.

3. The accomplishments on or as a result of any previous sabbaticals.
4. The problems involving urgency with respect to time or requiring arrangements long in advance.
5. The length of service.
6. Reporting on previous sabbaticals.

9.10 In cases where the number of applications exceeds the number that could feasibly be granted leave without jeopardizing the course offerings or other work of a department, the selection shall be made on the basis of total years of service to the College, the time since the last sabbatical, and the merit of the proposed sabbatical leave, as determined by the appropriate dean with the approval of the Vice President for Academic Affairs and the President. If a member is denied a sabbatical leave because the proposed leave would jeopardize departmental or program offerings, the year(s) of postponement shall be credited toward his/her next sabbatical leave. The department chairperson shall submit a recommendation on the merit of the proposed leave proposal based on the criteria found in Section 9.9. The recommendation shall be considered by the appropriate dean, the Vice President for Academic Affairs, and the President.

9.11 While on sabbatical leave, a faculty member may receive travel expenses or other financial aid from sources other than the College, provided he/she is not required to perform duties which would interfere with the objective for which leave was granted. Examples of permissible extra income are funds from the Fulbright program and the National Research Council. No compensated employment is permitted during a faculty member's sabbatical leave without the prior written approval of the appropriate dean and the Vice President for Academic Affairs.

9.12 At the close of the period of leave, the faculty member shall file with the appropriate department chairperson, the appropriate dean, and the Vice

President for Academic Affairs, a report of his/her professional activities during the period of leave.

C. Leave for Graduate Study

9.13 A faculty member who has served as such for at least three (3) years may, upon written approval of the President, be granted a leave of absence for the purpose of pursuing graduate study for a period of either a year (two semesters) or a half year (one semester). Such faculty member may apply for leave at one-quarter (1/4) pay for periods shorter than one semester. The faculty member shall agree in writing to return to the department of the College which he/she left for a period equivalent to one (1) year for each half year of leave upon the termination of his/her leave, unless by mutual agreement between the faculty member and the President it is deemed inadvisable.

9.14 If such a faculty member resigns and does not return to the College after leave, money received must be returned to the College.

9.15 A faculty member applying for such leave shall present to the Vice President for Academic Affairs the plan for study he/she expects to pursue while on leave which must be approved by the President before the request for leave is granted.

9.16 A faculty member who is on leave for graduate study and who is receiving a salary from the College may accept financial aid in the form of a fellowship or scholarship which does not require the performance of teaching or other duties that would prevent him/her from pursuing a full program of graduate study.

9.17 At the close of the period of leave, the faculty member shall file with the Vice President for Academic Affairs an appropriate report.

D. Leave Without Pay

9.18 A leave of absence without pay for graduate study or other reasons may be

granted to a member of the faculty upon written approval of the President and with the understanding that the faculty member will return to his/her duties at the College for at least one (1) year upon the termination of the leave, unless, by mutual agreement between the faculty member and the President, it is deemed inadvisable. Normally such leave shall be limited to one (1) year.

E. Military Leave

9.19 Faculty members who have been with the College for one hundred-eighty (180) or more calendar days within a twelve (12) month period preceding entrance into the United States Armed Forces may apply for a military leave of absence from the College without pay. Such leave, if granted, would continue throughout the duration of service and would be deemed to have expired six (6) months after the date of discharge from the United States Armed Forces or authorized separation from active duty.

F. Military Training Leave

9.20 Faculty members who by reason of membership in the United States Armed Forces, the Rhode Island National Guard, or the Naval, Air Force, or Coast Guard Reserve are required by the appropriate authorities to participate in training activities or in active duty as part of the Rhode Island military force or special duty as a part of the Federal military force, shall be granted military training leave with pay not to exceed fifteen (15) days in any one (1) calendar year. Should the faculty member be required to participate in such training activities for a period greater than fifteen (15) days, he/she shall be granted leave without pay for this purpose.

G. Sick Leave

9.21 In the event of accident or sickness which renders any faculty member temporarily incapable of performing his/her duties, sick leave shall be granted by the College as follows: If, after the entire sick leave allowance for a faculty member has been used, he/she is still unable to resume

his/her duties, he/she shall apply for a leave, with or without pay, or resign, and the decision shall rest with the President and the Board or its designee. When a faculty member is appointed he/she will be included in the non-classified accrued sick leave system. Accrued rate for faculty will be at the rate of fifteen (15) working days per year to a maximum of one hundred twenty (120) working days. However, existing faculty employed as of June 30, 1974, shall carry forward any unused sick leave accumulated as beginning balances. A faculty member may use accumulated sick leave for maternity-related purposes when, for certified medical reasons, she is unable to work. Sick leave credit is fully transferable from one institution to another in the Rhode Island system of public higher education. (See Part H of this Article.)

H. Maternity Leave

9.22 Pregnancy and childbearing shall be considered as a justification of a leave of absence for a female employee for a reasonable length of time. Leave provisions for pregnancy or childbearing, whether sick leave or leave without pay, shall be granted in compliance with applicable statutes (e.g., Executive Order No. 11246 as amended). (See Parts D and G of this Article.)

I. Jury Duty

9.23 Faculty members who are required to report to court in person in response to a jury duty summons, or who are required to report for jury examination of qualification, or who are required to serve on a jury, shall receive their regular salary during these absences, less their jury pay.

J. Personal Leave - The Library and Henry Barnard School

9.24 Each faculty member assigned to the Library or Henry Barnard School shall be entitled to up to three (3) days leave of absence with pay each year for emergencies or to attend to personal matters which cannot be reasonably attended to outside of the normal school day.

K. Leave for Academic and Professional Meetings

9.25 Faculty may be granted leaves of absence to attend appropriate academic and professional meetings, to represent the President or the College at off-campus meetings, and to supervise student groups on approved trips. Travel shall be reimbursed in accordance with Rhode Island State travel regulations. The faculty member shall make application in writing to the department chairperson or immediate supervisor who in turn will transmit the application to the President through regular channels. The Administration shall respond promptly to these requests.

L. Bereavement Leave

9.26 Each faculty member shall be granted leave with full pay for three (3) days for a death in the immediate family. The immediate family shall include father, mother, brother, sister, husband, wife, son, daughter, grandmother, grandfather, mother-in-law, father-in-law, brother-in-law, sister-in-law, and any person living in the faculty member's household. Days needed beyond three (3) may be taken from sick leave.

M. Leave for Administrative Service

9.27 Any faculty member who accepts any full-time continuing position within the Administration after October 1, 1981 shall be considered to be on leave for administrative service. Such a faculty member shall retain all seniority and other rights and entitlements earned through continuous service up to the time he/she was appointed to the administrative position but shall not be permitted to accrue any more seniority and other rights and entitlements until he/she is reassigned to a position in the bargaining unit.

ARTICLE X: FACULTY LOAD, CLASS SIZE, COURSE ASSIGNMENTS, AND SCHEDULING

A. Faculty Load: Basic Considerations

10.1 Academic Work Week. The academic work week shall consist of five (5)

days, normally Monday through Friday, with course assignments between 8:00 a.m. and 10:00 p.m. Without the written consent of the faculty member involved, the time spent between the beginning of the first teaching period and the end of the last for any one day shall not exceed eight (8) hours, but faculty may be assigned either late afternoon or evening classes as part of their normal load. Without the written consent of the faculty member involved, no faculty member who teaches a course scheduled to end at 10:00 p.m. will be required to teach before 10:00 a.m. the next day. No faculty member may be required to teach on a weekend (Saturday or Sunday) without his or her written consent.

10.2 Faculty Load Policy. The average teaching load per semester shall be twelve (12) formula hours of credit. Faculty shall meet all scheduled assignments unless prior arrangements have been approved by the department chairperson who shall report such arrangements to the appropriate dean promptly. Faculty may not cancel classes or other contractual commitments without such approval. In case of emergencies, the faculty member shall notify the department chairperson as soon as possible. In the case of absences for more than one (1) week from scheduled assignments, arrangements must be approved by the appropriate dean or as provided in the Leave policy. (See Article IX, Section 9.2, page 35.)

10.3 A faculty member may be assigned a load greater or less than the average in a particular semester, but the College shall hold to its policy that an individual faculty load shall average twelve (12) formula hours a semester over a period of two (2) academic years.

10.4 In addition to this normal twelve (12) hour load, a faculty member meets other professional responsibilities during the academic year, such as serving on College committees, advising student activities, attendance at commencements, convocations, academic functions, and academic advisement of students, which bear no load credit except as outlined below in other sections of this Article. Faculty members shall keep a reasonable number of regularly scheduled office hours to be determined after consultation and approval of the department chairperson and the appropriate dean. The schedule shall be posted and supplied to the departmental secretary.

- 10.5 Basic Formula. Each formal class hour for which students receive full credit shall be considered a formula hour for faculty load credit. (Since a formal class hour is normally considered to require two (2) hours of additional work, the formula hours shall be construed to represent three (3) hours of actual work.)
- 10.6 Additional-Course Preparation. For each different course preparation after the second, faculty shall add one (1) formula hour to their teaching load credit. Additional-course preparation credit shall not apply to courses in which students receive one (1) or less semester hour credit unless otherwise provided in this Agreement or by mutual agreement of the department chairperson and the appropriate dean.

B. Class Size

- 10.7 Under ordinary circumstances lecture and/or discussion sections shall be restricted to a maximum of thirty (30) students. A faculty member teaching twelve (12) formula hours shall be normally responsible for 75-100 students. Load adjustments shall be made on an individual basis in schedules requiring responsibility for a significantly greater number of students.
- 10.8 Small Group Instruction. Classes intended to involve extensive student discussion and/or participation shall be restricted to such smaller size as is consistent with the purpose of the course.
- 10.9 Large Group Instruction. Large group instruction by one or more faculty member(s) shall be granted load credit as determined in consultation between the faculty member and department chairperson with the approval of the appropriate dean, taking into consideration the course format and size.
- 10.10 TV Instruction. Each contact hour of master TV lecturing a week shall be considered three (3) formula hours of load credit; teaching in a section of a televised course shall carry two (2) formula hours for the first section and one (1) formula hour for each additional section.

C. Laboratory Assignments

- 10.11 Physical or Biological Science Laboratories. Laboratory assignments in a physical or biological science course shall carry full formula load credit for the contact hours for the first two (2) laboratory assignments of the same instruction in the same course in the same semester, and load credit for half the laboratory contact hours for the third or further assignment.
- 10.12 Psychology, Mathematics, and Economics/Management Laboratories. Laboratory assignments (as distinguished from lecture/recitation portions of courses) in Psychology, Mathematics, and Economics/Management shall carry one (1) formula hour of load credit for each contact hour for the first laboratory section taught by an instructor in a particular course in a particular semester, and one-half (1/2) formula hour credit for each contact hour for the second or further section.
- 10.13 Industrial Arts Laboratories. Each contact hour of Industrial Arts laboratory shall be granted two-thirds (2/3) formula hours load credit.

D. Special Programs

- 10.14 Faculty teaching in programs or courses offered through the Urban Educational Center, the Department of Education, or other institutions, agencies, or subventiary projects, shall receive load credit and have such courses scheduled within their regular assignment. If it is not feasible to make such assignments within the normal load because of time or other constraints, then opportunities for teaching for additional or overload compensation shall be made known to faculty in writing, as far in advance as practicable and in any case at least two (2) working days prior to the assignment of anyone to teach the course.
- 10.15 Responsibility for selection and assignment of faculty to such programs or courses shall rest with the department chairperson subject to the approval of the appropriate dean. Overload assignments shall be made only with the consent of the faculty member. Assignment to courses not under Rhode

Island College jurisdiction shall be made only with the consent of the faculty member.

E. Individual Instruction

10.16 Graduate Theses or Essays. Faculty members shall be granted one-half (1/2) formula hour load credit for advising each graduate thesis or M.A.T. essay or CAGS field project. Credit may not be granted for the same thesis or essay for more than one (1) semester.

10.17 Independent Study and Directed Reading. The supervision of Independent Study -- excluding the following: graduate theses, CAGS projects, and M.A.T. essays -- shall carry one (1) formula hour teaching load credit per semester for the first student in each area of student assignment, with the understanding that normally not more than four (4) students shall be assigned to a faculty member. Less than one (1) formula hour load credit shall be assigned in cases of duplication of area of student assignment. No additional-course preparation credit shall be given for assignments described in this section.

F. Practicum and Student Teaching

10.18 Practicum. Faculty load credit for teaching practicum courses shall carry three (3) to six (6) formula hours based upon the number of students involved and the nature of the practicum experience. The number of hours shall be determined in consultation between the faculty member and the department chairperson with the approval of the appropriate dean.

10.19 Student Teaching. The supervision of three (3) students in student teaching, based on a minimum of three (3) visits per semester, shall be considered the equivalent of one (1) formula hour. When the standard assignment of visits is different from three (3) visits, the load credit shall be determined proportionately subject to the approval of the Dean of the School of Education and Human Development. Supervision of student teaching is not eligible for load credit for additional-course preparation. Faculty using their own automobiles in conjunction with the above assign-

ments shall be reimbursed for mileage at the approved State travel regulations.

- 10.20 Student Teaching Seminar. Teaching the student-teaching seminar shall carry one (1) formula hour credit. No additional-course preparation shall be given for teaching this seminar.

G. Advisement

- 10.21 Academic Advisement. No faculty member shall be required to accept, or be penalized for not accepting, more than thirty (30) advisees in any semester, except in connection with a program or supervisory assignment in which load credit is given for the latter assignment.

- 10.22 Advisement to Student Organizations. No faculty member shall be required to serve as a faculty adviser to a student organization unacceptable to him/her.

H. Special Supervisory Activities

- 10.23 Department Chairperson. Serving as chairperson of a department shall carry from three (3) to six (6) formula hours of load credit, the specific amount to be determined by the appropriate dean in consultation with the department chairperson. In the case of a department with fewer than five (5) faculty members, the load credit may be from two (2) to six (6) formula hours.

- 10.24 Coordinator of Field Supervision and Social Work. Supervision in social work shall receive up to seven (7) formula hours of load credit per semester as determined between the faculty member and the Director of Undergraduate Social Work, with the approval of the Dean of the School of Social Work.

I. Special Services

- 10.25 Special Assignments. Faculty load credit for the collection, supervision,

and scheduling of College-sponsored displays and exhibits may be granted on the basis of one (1) formula hour for 45-55 hours of involvement per semester.

10.26 Load credit for College sponsored activities which do not conform to the usual instructional format, such as direction of theatrical, debate, dance, musical or athletic groups, shall be evaluated on the basis of 45-55 hours of involvement per semester for one (1) formula hour up to a maximum of four (4) formula hours per semester. Under unusual circumstances exceptions may be arranged at the discretion of the department chairperson with the approval of the appropriate dean.

10.27 Testing and Services of a Professional Nature. An assignment involving testing and services of a professional nature shall be evaluated on the basis of 45-55 contact hours per semester. In particular, this provision is applicable to faculty participation in testing or evaluation for credit by examination, proficiency, or equivalency.

10.28 Research. Faculty load credit, up to a maximum of six (6) formula hours per semester, may be granted for research approved by the department chairperson and the appropriate dean.

J. Special Departmental Activities

10.29 Art

- a. In studio art courses, faculty shall receive one (1) formula hour of load credit for each semester hour assigned to the course; however, a total teaching load in art shall not exceed eighteen (18) contact hours per week.
- b. Faculty assigned to Education 340 shall receive three (3) formula hours of load credit for the first section taught, and two (2) for each subsequent section, but this course shall not be eligible for additional-course preparation credit.

10.30 Library

- a. Librarians shall be employed on a calendar year contract and shall be assigned a 35-hour nonscheduled work week, to be determined by the Director of the Library.
- b. Each formal class hour taught by a librarian shall be considered to represent three (3) hours of actual work and shall be deducted from the regular work week of the librarian.

10.31 Music

- a. Faculty assigned to Education 341 shall receive three (3) formula hours of load credit for the first section taught, and two (2) formula hours of load credit for each subsequent section, but this course shall not be eligible for additional-course preparation credit.
- b. In Music 161, 162, and 163, each section shall carry three (3) formula hours of load credit, but these courses shall not be eligible for additional-course preparation credit.
- c. In Music 104, 105, 106, 107, 108, 110, and 111, each section shall carry two and one-half (2 1/2) formula hours of load credit, but these courses shall not be eligible for additional-course preparation credit.
- d. In Music 210, 211, 212, and 213, each section shall carry five (5) formula hours of load credit, but these courses shall not be eligible for additional-course preparation credit.
- e. Faculty load credit for applied music lessons may be granted on the basis of one (1) formula hour for every two (2) fifty-minute lessons per week averaged over one semester and, one (1) formula hour for every three (3) thirty-minute lessons. Applied music courses carry no additional-course preparation credit.

f. Normally, no faculty member may have more than half of his/her load allocated to applied music.

g. Coaching two (2) ensembles of music in Music 184 is allocated one (1) formula hour of load credit. This course shall not be eligible for additional-course preparation credit.

10.32 Nursing--Supervision of Clinical Practice Time. In the supervision of clinical practice time in Nursing, one (1) formula hour of load credit shall be granted for each one and one-half (1 1/2) hours of contact per week averaged over the semester. Normally, the maximum faculty-to-student ratio shall be one to eight in clinical practice areas. (For this purpose, an "hour" is 60 minutes.)

10.33 Physical Education. In Physical Education assignments, each contact hour of floor or field work or coaching shall be considered a half formula hour; however, a total teaching load in Physical Education shall not exceed twenty (20) contact hours per week.

10.34 Psychology--Supervision of School Psychology Interns. Faculty supervising school psychology interns who are not under certified school psychologists shall be assigned one (1) formula hour load credit per semester. One-half (1/2) formula hour load credit shall be granted for each supervised student who is under a certified school psychologist. Faculty members assigned to teach the seminar accompanying the school psychology internship course shall receive three (3) formula hours load credit.

10.35 Field supervisors of students in social welfare agencies shall carry one-sixth (1/6) formula hour load credit per student per semester.

K. Contingency Provision:

10.36 Faculty load credit for specialized departmental or College activities not included above -- e.g., K-12 Coordinators, Director of Medical Technology program, Director of School Psychology program, serving as Assistant to

Department Chairperson, . . . -- is to be determined by consultation between the faculty member and his/her chairperson with the approval of the appropriate dean. Faculty members who have responsibilities for special programs or projects shall be granted up to three (3) formula hours of load credit per semester as determined by the appropriate dean in consultation with the faculty member.

L. Henry Barnard School

- 10.37 Faculty Load Credit at the Henry Barnard School. At the Henry Barnard School, one (1) formula hour of load credit shall be assigned to all classroom teachers for each two (2) hours of teaching. For special subject teachers, the formula hour assignment shall include both (a) teaching, and (b) provision of services.
- 10.38 Henry Barnard School Day. The length of the pupil day at the Henry Barnard School shall be six (6) hours. Teachers shall be present twenty (20) minutes before and twenty (20) minutes after the pupil day. Teaching of College classes, scheduled practicum conferences, carport duty (10 minutes beyond the teacher day) and not more than seven (7) monthly faculty meetings may take place outside these hours.
- 10.39 Henry Barnard School Supervisory Duties. Henry Barnard School faculty members with twelve (12) formula hour teaching loads shall not be assigned carport duty; nor shall such faculty members be assigned other supervisory duties before or after the teacher day. Such duties shall be assigned to teachers with less than twelve (12) formula hours only. Assignments shall be in inverse proportion to the number of formula hours carried. When available, teacher aides will be assigned to assist in this carport and other supervisory duties.
- 10.40 Henry Barnard -- Duty-Free Lunch Period. Every full-time Henry Barnard School faculty member shall have one (1) duty-free lunch period per day, not less than thirty (30) minutes in duration, which shall be within the six (6) hour pupil day.

- 10.41 Henry Barnard School Substitutes. Except in cases of emergency, no regular full-time Henry Barnard School faculty member with a twelve (12) formula hour teaching load shall be required to cover the entire class day or a portion thereof of an absent faculty member.
- 10.42 Henry Barnard School -- Teaching Program. Faculty assigned to the Henry Barnard School shall be notified no later than ten (10) working days prior to the end of the school year in June of the following:
- a. The subjects they will teach next year.
 - b. The grades of the subjects they will teach next year.
 - c. Any special or unusual classes they will teach next year.

M. Assignment and Scheduling of Courses

- 10.43 The assignment to courses and the expression of the faculty member's preferences in the scheduling thereof shall be the responsibility of the department chairperson or comparable supervisor. Since it is the responsibility of the appropriate dean to insure compliance with the load provisions as stated in Article X, all schedules, teaching assignments, and other formula-load related matters require review and approval by the appropriate dean.
- 10.44 A faculty member shall normally be notified of his/her class schedule no later than thirty (30) days prior to the beginning of the semester by being presented with a written dated copy of his schedule.
- 10.45 Changes in a faculty member's program may be made if emergencies arise, and such changes shall also be in writing and dated. In making necessary changes, the department chairperson shall make every effort to consult with the affected faculty member in the interest of arriving at the best solution for all concerned.
- 10.46 A copy of each faculty member's class schedule and changes to said schedule shall be forwarded to the College Bookstore.

N. Off-Campus Courses

10.47 Faculty who are assigned off-campus courses as part of their regular semester load will be reimbursed for travel in accordance with State Travel Regulations.

ARTICLE XI: WORKING CONDITIONS

1. Academic Year

11.1 The academic year shall extend from the date of annual activities that mark the opening of College, i.e., the Administrative Conference one (1) week prior to the scheduled start of classes, through Undergraduate Commencement Day, provided that the faculty member has completed his/her individual obligations to the College.

11.2 There shall be established a Calendar Committee whose function shall be to advise the Principal of the Henry Barnard School on the academic calendar. The Committee shall be composed of four (4) members, two (2) appointed by the Dean and two (2) appointed by the RIC/AFT. The Chairperson and Secretary of the Committee shall be elected by and from its membership. The Committee shall report to the Principal with its recommendations for the next academic year not later than April 1 of the preceding academic year.

If the Principal cannot accept certain recommendations submitted to him/her by the Calendar Committee, he/she shall so notify the Committee in writing stating his/her reasons thereof. The Committee shall reconsider its recommendations in light of the Principal's reasons and present its revised recommendation to the Principal within two (2) weeks of its receipt of the Principal's objections. The final decision concerning the academic calendar for the Henry Barnard School rests with the Dean of the School of Education and Human Development.

B. Calendar Committee

11.3 There shall be established a Calendar Committee whose function shall be to

advise the President on the academic calendar exclusive of the Henry Barnard School. Such a committee shall be composed of nine (9) members drawn from segments of the academic community. At least five (5) of the members of the committee shall be faculty members, three (3) of whom shall be appointed from a list of five (5) names submitted by the President of the RIC/AFT. The chairperson and secretary of the committee shall be elected by and from its membership. Two (2) members shall be students, appointed by the President after consultation with the President of the RIC/AFT from a list of eight (8) names submitted by the President of the Student Parliament. Each year, the Committee shall report to the President, not later than February 1, its recommendations for the next five (5) academic years.

- 11.4 If the President cannot accept certain recommendations submitted to him/her by the Calendar Committee, he/she shall so notify the Committee in writing, stating his/her reasons thereof. The Committee shall reconsider its recommendations in light of the President's reasons and present its revised recommendations to the President within two (2) weeks of its receipt of the President's objections. It is understood that the President shall make the final decision concerning the academic calendar.

C. Outside Consultation and Employment

- 11.5 A faculty member's primary professional responsibility is to perform fully all of his/her College duties and assignments; therefore, the College expects that no faculty member will engage in any outside consultation or teaching activity which may prevent him/her from fulfilling that obligation.

Outside professional activities for financial gain, such as writing, consultation, research, and artistic activities are desirable when not pursued to the extent that they interfere with the discharge of professional responsibilities and duties required by this Agreement. Faculty members may engage in professionally relevant outside consulting or teaching activity provided:

- a. that the faculty member notifies the appropriate dean in writing, in advance of the consulting or teaching activity;
- b. that the Department Chairperson or the appropriate dean or the Vice President for Academic Affairs may require the faculty member to cease such outside consulting or teaching activity if it interferes with the normal duties of the faculty member;
- c. that any and all use of the College's personnel, facilities, services or equipment in conjunction with the faculty member's outside consultation or teaching activity be approved by the College in writing in advance of such use; and
- d. that arrangements for the use of College personnel, facilities, services, or equipment shall provide for reimbursement of costs and overhead to the College as determined by the appropriate dean in consultation with the Department Chairperson, unless specifically authorized by the Vice President for Academic Affairs.

D. Summer Session

- 11.6 No later than December 1 of each year the department chairperson shall distribute a form indicating the proposed departmental program for the forthcoming summer session. Each faculty member shall indicate whether or not he/she wishes to teach in the forthcoming session. If he/she responds affirmatively, he/she shall indicate which courses, workshops, and programs he/she wishes to teach or direct.
- 11.7 The qualification of a faculty member to teach specific courses or in a particular field shall be determined by the department chairperson.
- 11.8 Faculty members who are to be offered summer session contracts shall be so notified by February 15 preceding the session, with terms of employment, including such specific details as weeks of involvement, number of credit hours, cancellation provisions and salary.

11.9 The contract shall be written in one of three ways at the discretion of the College:

- a. A contract guaranteeing employment for one or two courses. In the event a course is cancelled because of inadequate enrollment, a substitute assignment shall be found for the faculty member, this assignment to be made under the direction of the Vice President for Academic Affairs.
- b. A contract guaranteeing employment for one course, and assigning a second course by mutual consent subject to a stated minimum enrollment.
- c. A contract assigning one or two courses by mutual consent subject to a stated minimum enrollment.

11.10 Notification of cancellation shall be made to the faculty member by the opening day of the summer session.

11.11 Summer session programs normally are scheduled over a ten-week period with programs of various lengths. The courses are scheduled by the Director of the Summer Session in consultation with the department chairperson.

11.12 The maximum teaching load for Rhode Island College faculty teaching in the ten-week session shall be nine (9) formula hours.

11.13 Faculty shall have equal priority and first consideration to teach summer session courses within their assigned discipline.

11.14 The schedule of compensation for summer session faculty is found in Appendix C.

E. Personnel Files

11.15 The College shall maintain an official personnel file for each employee is subject to this Agreement. Such file shall contain copies of personnel

transactions, official correspondence with the employee, and the evaluation reports prepared by the College.

- 11.16 The employee shall have the right to examine his/her official personnel file at any time during normal business hours and to file a statement in response to any item placed in his/her file, provided, however, any letters of recommendation solicited in connection with his/her employment shall not be available to that employee, or to his/her representative.
- 11.17 A designated member of the RIC/AFT, having written authorization from the employee concerned, and in the presence of a representative of the College Administration, may examine the official personnel file of that employee, except for the limitation provided above, if the examination relates to a filed grievance, a grievance in preparation, or written charges preferred against the employee by the College.
- 11.18 Copies of materials in an employee's official personnel file shall be permitted for official College purposes for use at formal proceedings or grievance reviews or for the express use of the individual employee, but shall not be permitted for any other purpose.
- 11.19 A faculty member shall have the right to reproduce at his/her cost all documents in his/her personnel file, except as noted in Section 11.16.
- 11.20 No anonymous material shall be placed in a faculty member's personnel file.
- 11.21 Materials shown to be false or unsubstantiated shall be removed from the faculty member's official personnel file. The burden of proof of false or unsubstantiated material shall rest with the faculty member.
- 11.22 Departmental Files. Each academic department may maintain a file for each faculty member to include copies of materials in the official personnel file. In addition, materials such as summaries of student evaluations, summaries of teaching load and course assignments, reprints of activities, reviews of exhibits, and the like shall be placed in the departmental

file. The same rights of access and the same provisions for use of materials as indicated in 11.16 shall apply to departmental files.

11.23 The College Administration shall be responsible for maintaining a separate file on grievances under process arising from the provisions of this Agreement. Materials pertaining to completely processed grievances which are placed in the faculty member's personnel file shall be completed and shall contain a statement concerning the final disposition of the grievance in accordance with Section 11.16.

11.24 Each faculty member shall be responsible for providing material for an up-to-date personnel file.

F. Individual Conferences

11.25 Faculty members requested to attend an evaluation meeting with a dean, principal, vice president, or the President, shall be given prior notice.

11.26 Whenever data are used in an evaluation which leads to disciplinary action, such data shall be supplied to the faculty member prior to initiation of such disciplinary action.

G. Facilities for Faculty

11.27 Each faculty member shall be assigned office space.

11.28 Every effort will be made to provide individual office space for faculty holding the rank of Professor or Associate Professor.

11.29 The Administration of Rhode Island College recognizes the importance of satisfying the comforts, security, and privacy needs of its faculty by providing preparation and consultation space and facilities adequate to conduct extra-classroom activities. Therefore, work space, conference space, storage space, office equipment, a telephone, and rest room facilities will be made available to all faculty. In addition, faculty

will have access to clerical services and be provided with a free identification card showing their faculty status.

11.30 The Vice President for Administration and Finance recognizes the importance of meeting with the faculty from time to time to discuss concerns in the areas of physical plant facilities. The Vice President for Administration and Finance or his/her designee shall meet with the RIC/AFT Committee on Instructional Facilities to discuss their concerns provided at least two (2) days advance notice is given in writing to the Vice President for Administration and Finance or his/her designee and an agenda is included. Concerns considered to be of an urgent nature may be given immediate attention and the two (2) day notice period may not be invoked. The Vice President for Administration and Finance or his/her designee shall respond in writing confirming the meeting and invite those members of his/her staff who may be directly concerned to participate in the discussion.

H. Retrenchment

11.31 Retrenchment as the result of financial or program curtailment shall be applied in the following manner:

- a. Termination of employment of incumbents of positions which are subject to retrenchment shall be made from among incumbents holding the same or similar positions in the unit, department or program, as appropriate.
- b. Consistent with the educational mission of the department or division affected, termination shall first take place as follows:
 - (1) Among the part-time employees in the department or division before full-time employees are terminated.
 - (2) Among full-time employees holding academic rank, such terminations shall be made from those holding temporary appointments before the termination of employees holding

continuing appointments. Such removal shall be made in the inverse order of appointment within each such group.

- (3) Among other full-time professional employees, such termination shall be made in the inverse order of original appointment, provided, however, such removal shall be made from among employees having temporary appointments before the removal of employees having term appointments.
- c. The President shall notify the persons affected as soon as practicable recognizing that, where circumstances permit, the following notice of termination should be provided:
- (1) For those holding a term appointment, at least four (4) months.
 - (2) For those holding tenure, at least one (1) year.
- d. Persons removed as a result of retrenchment shall be advised of the opportunity for reemployment in the same or a similar position at the College for a period of two (2) years, and must accept such offer within fifteen (15) days after such offer, except where extenuating circumstances exist, such acceptance to take effect not later than the beginning of the semester immediately following the date such offer was made. The College shall make every reasonable effort to place an incumbent so separated within the College, provided that a suitable position for which the person is otherwise qualified is available for such appointment. The College shall also make reasonable effort to assist a faculty member who has been retrenched to find other suitable employment.
- e. Seniority. The original appointment shall mean the date of first appointment to a tenure-bearing position at the College followed by continuous uninterrupted service within the College up to the time of reduction and abolishment of position; but in cases where such time of service is equal, the faculty member having the higher academic rank shall be considered as having the higher seniority; but when the two

are equal, the faculty member having the greater time in service in rank shall be considered as having the greater seniority. Authorized leave of absence shall not be deemed an interruption of service with the College. In the event an incumbent believes such data have been incorrectly determined, he/she shall so advise the College, and indicate the date he/she believes to be correct.

- f. In the event of program curtailment, the RIC/AFT may offer alternate modes of curtailment to the Board for its consideration.

I. Transfer

11.32 The following guidelines shall be used to govern the transfer of faculty:

- a. The Administration shall inform and consult with the RIC/AFT in advance of any proposed transfer of faculty from one academic department to another.
- b. Faculty transferring into an academic department shall maintain their rank and College-wide seniority.
- c. A faculty member transferring from one academic department to another shall receive from his/her outgoing department chairperson a comprehensive review of his/her professional career in accordance with provisions of Section 8.13. A copy of this review, which shall be sent to the chairperson of the faculty member's receiving department, must be attached to any future comprehensive review prepared in accordance with provisions of Section 8.13.
- d. The transfer of a faculty member from one academic department to another shall not affect his/her eligibility for any and all leaves.
- e. Normally, no faculty member may be transferred into a department in which retrenchment is anticipated within three (3) years following the transfer.

- f. In the event that the department to which the faculty member has been transferred has any question regarding the competency of the faculty member to teach in that department, the department, in consultation with the appropriate dean, shall recommend a plan for the retraining of the faculty member subject to the approval of the Administration.

J. Resignations

- 11.33 In the event that a faculty member intends to resign, he/she must provide the Administration with at least one semester's notice of resignation. If failure to comply with this notice requirement results in a salary overpayment to the faculty member, the faculty member shall immediately make plans to reimburse the College.

ARTICLE XII: GRIEVANCE PROCEDURE

A. Purpose

- 12.1 It is the declared objective of the RIC/AFT and the Board to encourage the prompt and informal resolution of complaints and grievances of faculty members as they arise and to promote recourse to orderly procedures for the satisfactory adjustment of grievances.

B. Definitions

- 12.2 For the purpose of this Agreement a "complaint" may be any point at issue in which a faculty member feels his/her rights or benefits have not been afforded. Any employee in the bargaining unit or the RIC/AFT on behalf of the employee or itself may lodge an informal complaint. A complaint may, but need not, constitute a grievance. If an employee in the bargaining unit has a complaint, it shall be processed through the informal procedure for handling complaints as set forth in Section 12.4 of this Article.
- 12.3 For the purpose of this Agreement the term "grievance" means any difference or dispute between the Board and the RIC/AFT or any employee with

respect to the interpretation, application, or violation of any of the provisions of this Agreement that shall be presented in writing.

C. Procedure for Handling Complaints

- 12.4 Any member of the bargaining unit may present and discuss his/her complaint with or without a RIC/AFT Representative with the department chairperson involved or the comparable immediate supervisor. Such presentation and discussion shall be entirely informal. The RIC/AFT may make informal complaints to the appropriate administrator in line with this procedure. Any settlement, withdrawal or disposition of a complaint at this informal stage shall not constitute a binding precedent in the settlement of similar complaints or grievances.

D. Procedure for Handling Grievances

- 12.5 For the purpose of handling grievances, working days during the Christmas recess and Spring recess shall not be used to compute the time limitations contained in this Article.
- 12.6 For the purpose of this Agreement the terms aggrieved and grievant shall include an individual or a group of employees represented by the RIC/AFT, or the RIC/AFT on its own behalf.
- 12.7 The aggrieved may file his/her written grievance with the appropriate dean, or with the comparable immediate supervisor, not later than fifteen (15) working days following the grievant's knowledge of the act, event, or commencement of the condition which is the basis of the grievance.
- 12.8 College Level -- Step 1. The aggrieved shall discuss his/her grievance with the appropriate dean or comparable immediate supervisor, who shall attempt to resolve the grievance within five (5) days of its receipt and shall render a written decision to the grievant with copies to the President and the President of the RIC/AFT no later than five (5) days after having heard the grievance.

- 12.9 College Level -- Step 2. If the grievance is not satisfactorily resolved through Step 1, the grievant or the RIC/AFT may submit the grievance in writing within ten (10) working days to the President. The President or his/her designee shall meet within seven (7) working days of the receipt of the grievance, with the grievant and a RIC/AFT Representative to discuss the grievance. The President shall issue his/her decision, setting forth the reasons thereof in writing to the grievant and to the RIC/AFT President or his/her designee no later than five (5) working days after having heard the grievance.
- 12.10 Board of Governors Level -- Step 3. If the grievance is not satisfactorily resolved through Step 2, the grievant or the RIC/AFT may submit the grievance in writing to the Commissioner, the agent who has been designated to hear grievances on behalf of the Board or his/her designee within ten (10) working days following completion of Step 2. A copy of all materials which came forth in the grievance procedure to that level shall be enclosed. Within ten (10) working days of the receipt of the grievance, the Commissioner or his/her designee shall hold an informal hearing with the grievant and a RIC/AFT Representative. The Commissioner or his/her designee shall communicate his/her decision in writing to the aggrieved employee, the appropriate dean, the President, and the RIC/AFT President within fifteen (15) working days of his/her receipt of the grievance.
- 12.11 Arbitration -- Step 4. If a grievance is not settled under Section 12.10, such grievance shall only at the request of the RIC/AFT or the Board be referred to the American Arbitration Association in accordance with its rules then obtaining.
- 12.12 All submissions to arbitration must be made within ten (10) working days after the grievance procedure decision under Section 12.10.
- 12.13 The decision of the arbitrator shall be final and binding upon the parties. The expense of such arbitration shall be borne equally by the parties of this Agreement.

12.14 Only grievances arising out of the provisions of this Agreement relating to the application or interpretation thereof may be submitted to arbitration.

12.15 The arbitration proceedings shall be private and only parties of interest shall be allowed to attend the proceedings unless mutually agreed to otherwise by the parties.

E. General Provisions

12.16 The above grievance procedure supersedes all previous grievance procedures.

12.17 No grievance may be brought by a member of the bargaining unit against another member of the bargaining unit.

12.18 No reprisal of any kind shall be taken by the Board or any agent thereof against any party in interest, any witnesses, any member of the RIC/AFT Grievance Committee, or any other participant in the grievance procedure by reason of such participation.

12.19 Since it is important that grievances be processed as rapidly as possible, the number of days indicated at each level should be considered as maximum and every effort should be made by both parties to this Agreement to expedite the process.

12.20 All grievances filed on or after May 1 shall be processed in the same manner as any other grievance, but shall be filed simultaneously at levels below the Commissioner. A failure of the representative of the College or Board to meet and/or answer a grievance at any of the levels of the grievance procedure within the time limits provided shall require the representatives of the College or Board at the next level to meet and/or answer said grievance within said time period.

12.21 In the event that a grievance occurs from the action of a dean, vice

president, or the President, the grievance procedure contained herein shall commence at the point of origin.

12.22 The Board agrees to make available to the aggrieved and/or his/her representative all data relevant to the grievance not privileged under the law which is within the possession of the Board, except the confidential information obtained in the initial employment of the employee. The College shall not be required to compile information and statistics which are not already compiled in that form unless mutually agreeable.

F. Rights of Grievant, the RIC/AFT and the Board

12.23 The grievant, the RIC/AFT, and the Board, or its designated representative(s) shall have the following rights:

- a. To be present at the hearing(s).
- b. To hear testimony given.
- c. To give testimony in his/her (their) behalf.
- d. To call upon others to give testimony in his/her (their) behalf.
- e. To question, either personally or through counsel or his/her (their) representative, any person giving testimony.

G. Time Limits

12.24 Failure at any step of this procedure to communicate the decision on a grievance within the specified time limits shall permit the aggrieved party to proceed to the next step. Failure at any step of this grievance procedure to appeal a grievance to the next step within the specified time limits shall be deemed to be acceptance of the decision rendered at that step. The time limits specified in the grievance procedure may be extended in any specific instance by mutual written agreement.

H. Notification

12.25 When appropriate, the dean shall notify the department chairperson of

grievance resolutions and personnel decisions affecting members of his/her department.

ARTICLE XIII: ALTERATION OF AGREEMENT

13.1 It is hereby agreed that any alteration or modification of this Agreement shall be binding upon the parties hereto only if agreed to in writing by both parties.

13.2 The waiver of any breach or condition of this Agreement by either party shall not constitute a precedent in the future enforcement of all the terms and conditions herein.

ARTICLE XIV: NO STRIKES OR LOCKOUTS

14.1 The RIC/AFT and its members will not cause, call, or sanction any strike, work stoppage, or slowdown, nor will the Board lock out its employees during the term of this Agreement.

14.2 It is agreed that all provisions of this Agreement are binding on all faculty in the bargaining unit.

ARTICLE XV: SAVINGS CLAUSE

15.1 Should any provisions of this Agreement, or any application thereof, be unlawful, by virtue of any federal or state law, such provisions of this Agreement shall be null and void, but in all other respects the provisions of this AGREEMENT SHALL CONTINUE IN FULL FORCE AND EFFECT FOR THE LIFE THEREOF.

ARTICLE XVI: TERMINATION OF AGREEMENT

16.1 This Agreement shall be effective as of the 1st day of July, 1985, and shall remain in full force and effect until the 30th day of June, 1987.

16.2 It shall be automatically renewed from year to year thereafter commencing

the 1st day of July, 1987, unless either party shall notify the other in writing at least ninety (90) days prior to the anniversary day that it desires to modify this Agreement.

16.3 In the event that such notice is given, negotiations shall begin not later than thirty (30) days prior to the anniversary date. This Agreement shall remain in full force and be effective during the period of negotiations and until a new Agreement is executed.

16.4 In the event that either party desires to terminate this Agreement, written notice must be given to the other party not less than ten (10) days prior to the desired termination date which shall not be before the anniversary date set forth in the preceding paragraph.

16.5 A copy of this Agreement will be distributed to each faculty member covered by this Agreement.

16.6 In witness whereof, the parties hereto have set their hands this 3rd day of April, 1986.

For the Board of Governors:

Robert E. Wither

Chairman, Board of Governors

Eleanor M. Mulahon

Commissioner for Higher Education

Carole J. Sturdo

President, Rhode Island College

William G. DeMazette

Director of Labor Relations

John Nazarian

Vice President for Administration
and Finance

William F. Flannery

Provost and Vice President for
Academic Affairs

Denise P. DeLucia

Director of Institutional Research
and Planning

John J. Salasas

Dean, School of Graduate Studies

James D. Turley

Dean, School of Education and
Human Development

Richard G. Olson

Director of the Library

For the Rhode Island College

American Federation of Teachers:

Robert M. G...

Chief Negotiator

Earl E. Stevens

President of RIC/AFT

Jason Lewis Hank

Member, Negotiating Team

Barry Gilbert

Member, Negotiating Team

David M. Harris

Member, Negotiating Team

Robert J. Salhaney

Member, Negotiating Team

Peter S. Allen

Member, Negotiating Team

Constance Stacey

Member, Negotiating Team

Myrl H. Herman

Member, Negotiating Team

Paul P. Mansaver

Member, Negotiating Team

APPENDIX A

SALARIES

A.1 Salaries for 1985-86 - For the year July 1, 1985 to June 30, 1986, the salary increases shall total 7% of the 1984-85 salary base.

a. Faculty within the bargaining unit employed as of June 30, 1985, shall receive the following categories of salary increments during the 1985-86 contract year.

i. 6% across-the-board

ii. 1% of the salary base shall be used for pro rata satisfactory increment -- as recommended.

b. The following shall be the salary range for faculty on academic year contracts within the bargaining unit from July 1, 1986 to June 30, 1987.

<u>Rank</u>	<u>Salary Range</u>
Instructor	\$14,050 - \$22,150
Assistant Professor	\$16,200 - \$35,650
Associate Professor	\$20,525 - \$41,580
Professor	\$24,850 - \$51,300

c. Faculty whose 1984-85 salary is below the 1985-86 maximum and whose recommended increases would take him/her above the maximum for 1985-86 shall receive the recommended increases; however, that portion of the salary in excess of the maximum shall not accrue to the salary base.

A.2 Salaries for 1986-87 - For the year July 1, 1986 to June 30, 1987, the salary increases shall total 6.5% of the 1985-86 salary base.

a. Faculty within the bargaining unit employed as of June 30, 1986, shall receive the following categories of salary increment during the 1985-86 contract year:

i. 5.5% across-the-board

ii. 1% of the salary base to be used for pro rata satisfactory performance increment -- as recommended.

b. The following shall be the salary range for faculty on academic year contracts within the bargaining unit from July 1, 1986 to June 30, 1987.

<u>Rank</u>	<u>Salary Range</u>
Instructor	\$15,175 - \$23,925
Assistant Professor	\$17,500 - \$38,500
Associate Professor	\$22,175 - \$44,900
Professor	\$26,840 - \$55,400

c. Faculty whose 1985-86 salary is below the 1984-85 maximum and whose recommended increases will take him/her above the maximum for 1986-87 shall receive the recommended increases; however, that portion of the salary in excess of the maximum shall not accrue to the salary base.

A.3 Promotional Increments

a. 1985-86. Faculty who are promoted shall receive the following additional overall salary increments, effective with the date of their promotion:

Assistant Professor.....	\$300
Associate Professor.....	\$550
Professor.....	\$700

b. 1986-87. Faculty who are promoted shall receive the following additional overall salary increments, effective with the date of their promotion:

Assistant Professor.....	\$350
Associate Professor.....	\$600
Professor.....	\$800

APPENDIX B

FRINGE BENEFITS

- B.1 Disability Insurance. All faculty covered by this Agreement are subject to and have the benefits of the State ERS or TIAA Group Insurance Policy whichever applies. Faculty who are members of TIAA-CREF or who will be eligible for membership in the future and who have one (1) year of service at the College are covered by disability insurance.
- B.2 Health Insurance. It is hereby agreed that the Board will pay the entire cost of family or individual coverage for all staff members covered by this Agreement in the Blue Cross Special "100", with major medical coverage extended to \$250,000. Staff members may have the option of choosing the Rhode Island Group Health Plan if the individual assumes the difference between the State cost of the Blue Cross Special "100" Plan and the option plan.
- B.3 Prescription Plan. The State shall provide the Blue Cross \$2.00 Deductible Prescription Plan (Individual or Family) for all faculty covered by this Agreement or, where applicable, the equivalent Prescription Plan, if available, from RIGHA.
- B.4 Life Insurance. All faculty covered by this Agreement are subject to and have the benefits of the State Group Life Insurance Program.
- B.5 Retirement Program. Faculty who are exempt from the merit system of the State of Rhode Island shall be required to participate in the Teachers Insurance and Annuity Association (TIAA) retirement program after two (2) years of service and attainment of age 30 as a condition of employment and as provided by law. Faculty who are members of the Rhode Island Employee Retirement System at the time of employment shall be excepted. Participation is permitted, on a voluntary basis, on completion of two (2) years of employment for eligible employees under 30 years of age.

- B.6 Tuition Waiver. General fees or course charges for all faculty members of institutions under the jurisdiction of the Board of Governors may be waived when they undertake a regular study program at their own or another institution, the level of eligibility for faculty members being unlimited. The same fee remission applies to legal dependents only when pursuing courses for credit at the baccalaureate level.
- B.7 Travel. Travel shall be in accordance with State travel regulations after approval has been granted by the appropriate dean.
- B.8 Workers' Compensation. Faculty members are eligible for Workers' Compensation benefits in accordance with the General Laws of Rhode Island and regulations as applicable.
- B.9 Henry Barnard School Tuition Waiver. Dependents of faculty presently enrolled (September 1977) in Henry Barnard School shall continue to receive tuition waivers at the present level (i.e., \$400) until such time as they voluntarily leave the Henry Barnard School or graduate from Henry Barnard School.

Children of Rhode Island College faculty members are given priority in enrollment in Henry Barnard School up to a maximum of 20% of the total school population. Acceptance is determined on the basis of vacancies which occur and the date of application. No special priority is given to siblings. A faculty member who wishes his/her child to be considered as an applicant for Henry Barnard School must secure an application from the Henry Barnard School office and file that application with the Principal. Applicants are usually notified of their acceptance by May 15 of the year preceding enrollment.

Faculty have the right to apply for scholarship aid for dependents who attend Henry Barnard School.

- B.10 Tuition Waivers for Spouses and Dependents of Deceased Faculty Members. Spouses and dependents of faculty members with seven (7) years or more of full-time service who die while in the employ of the institution shall be vested with the right to have tuition fees remitted when pursuing courses for credit at the baccalaureate level.
- B.11 Dental Plan. The State shall provide Blue Cross Delta Dental Level I for all individual members covered by this Agreement. The State shall provide a dental plan which is equivalent to the Delta Dental Level II family plan for all faculty members covered by this Agreement.
- B.12 Vision/Optical Plan. The State shall provide a Vision/Optical Care Program for all faculty members.

APPENDIX C

SUMMER SESSION

C.1 The summer session salary for teaching summer school in 1986 shall be as follows:

<u>Rank</u>	<u>Salary</u>
<u>(Per formula hour)</u>	
Instructor.....	\$561
Assistant Professor.....	\$636
Associate Professor.....	\$735
Professor.....	\$845

C.2 The summer session salary for teaching summer school in 1987 shall be as follows:

<u>Rank</u>	<u>Salary</u>
<u>(Per formula hour)</u>	
Instructor.....	\$595
Assistant Professor.....	\$674
Associate Professor.....	\$779
Professor.....	\$896

C.3 Compensation for directing students in research problems or thesis preparation shall be \$100 per student per credit. The Instructor carrying a maximum teaching load shall be limited to one (1) such student during the summer session. In no case shall a faculty member carry more than four (4) such students.

C.4 Additional compensation for weeks of involvement beyond the usual time for a summer session course shall be 0.5 percent per week.

APPENDIX D

EVALUATION OF LIBRARIANS

Library faculty members in the discharge of their professional duties are regarded as engaged in teaching. The teaching effectiveness of a library faculty member consists of his/her skill in applying the theory and practice of librarianship in the fulfillment of those of the following activities which are included among the responsibilities of the position held:

1. Offering a variety of information services to students, faculty, and other users of the library;
2. Providing formal and informal instruction in the use of the library and its resources;
3. Improving library services by developing the library collections, and extending bibliographic control over that collection;
4. Managing library operations and services.

The criteria in Section 8.10 are to be applied by various measurements including occasional visits and observations by faculty peers and the Director of the Library.

APPENDIX E

ANNUAL VACATION FOR CALENDAR YEAR LIBRARY FACULTY

The annual vacation for a full-time Library faculty member shall total twenty-two (22) working days. Working days shall refer to five (5) days per week.

Vacation time shall be allowed to accumulate to a maximum of forty-four (44) working days. The time and number of days of vacation to be taken are to be mutually agreed to in advance by the faculty member and the Director of the Library/Director of the Curriculum Resources Center. A faculty member may earn an additional twenty-two (22) days but may not carry more than forty-four (44) days beyond the first pay period of the calendar year. Library faculty on calendar year appointments who change to academic year appointments must discharge all accumulated vacation time prior to the change. Vacation time shall accrue at the rate of six (6) hours per day period.

All Library faculty members on calendar year appointments shall be guaranteed ten (10) consecutive vacation days per year. No vacation may be taken until such a faculty member shall have served in the employ of the Board for six (6) months; however, this time shall be included when crediting vacation time.

When the service of any Library faculty member on a calendar year appointment shall be terminated by resignation, death, dismissal or otherwise, and such faculty member shall not have used annual vacation time equal to the vacation credits due him/her, such faculty member or his/her estate shall be entitled to receive full pay for each day of vacation to his/her credit as of the date of termination.

The following shall constitute the official holidays: New Year's Day, Memorial Day, Independence Day, Victory Day, Labor Day, Columbus Day, Veterans Day, Thanksgiving Day, Christmas Day, and any day on which a general election of State Officers is held, as Election Day.

Each Library faculty member on a calendar year appointment shall be entitled to time off at his/her regular rate of pay for the holidays specified above when such holidays fall on his/her regularly scheduled work days, and shall be credited with the number of hours in his/her official work schedule for that day; however, if a Library faculty member is required to work on a holiday which falls on his/her regularly scheduled work day, he/she shall be credited with the number of hours in his/her official work schedule for that day plus the number of hours actually worked. This time is to be considered compensatory time. When any holiday shall fall on the scheduled day off within the scheduled work week of any faculty member on a calendar year contract, a mutually agreeable work day within the next work week may be substituted.

APPENDIX F

ANNUAL VACATION FOR TEACHING FACULTY ON CALENDAR YEAR APPOINTMENTS

The annual vacation for full-time calendar year teaching faculty members shall total twenty-two (22) working days. The time and number of vacation days to be taken are to be mutually agreed to in advance by the faculty member, the Department Chairperson, and the appropriate academic Dean/Director.

All teaching faculty members on a calendar year appointment shall be guaranteed at least ten (10) consecutive vacation days per year. No vacation may be taken until such a member shall have served in the employ of the Board for six (6) months; however, this time shall be included when crediting vacation time.

Vacation time may not be discharged by a teaching faculty member during the time of scheduled instructional assignments.

Vacation time shall accrue at the rate of six (6) hours per pay period.

The appropriate Dean/Director shall maintain records of annual leave accruals and discharges. Annual leave must be discharged in the same fiscal year in which it was earned.

MEMORANDUM OF UNDERSTANDING
SUMMER SESSION 1985-87

The following represents a memorandum of agreement between the Rhode Island College Administration and the RIC/AFT relative to the application of Appendix C of the 1985-87 Agreement and applicable subsequent Agreements between the Board of Governors for Higher Education and the RIC/AFT for Summer Sessions 1986 and 1987.

1. Faculty teaching classes with 12 or more students enrolled on the first day of class will be compensated at the rate of 100% of the formula hour rate according to rank.
2. Faculty teaching classes with fewer than 12 students enrolled on the first day of class will be compensated at the rates listed below for each formula hour according to rank:

<u>Number of Students</u>	<u>Compensation Rate/Formula Hour</u>
11	90%
10	80%
9	70%
8	60%
7	50%

3. Faculty, at the time of signing the Summer School contract, shall have the option of declining to teach a class with fewer than 12 students enrolled on the first day of class.
4. Faculty teaching classes with stipulated maximum enrollments of fewer than 12 students on the first day of class will be compensated at the rate of 100% of the formula hour rate according to rank. If the enrollments are less than the stipulated maximum on the first day of class, then compensation will be reduced by 10% for each student below the stipulated maximum to a minimum of 50%.

MEMORANDUM OF UNDERSTANDING

SUMMER SESSION 1985-87

5. If the class size of a course increases during the add period, the compensation rate will be adjusted accordingly, up to 100% of the compensation rate.

For the Board and the College

For the RIC/AFT

William G. DelMoyne Carl S. Heron

April 3, 1986
Date

MEMORANDUM OF UNDERSTANDING

School of Continuing Education and Community Service

The schedule of compensation for courses taught through the School of Continuing Education and Community Service shall be as follows:

<u>Number of Formula Hours for Course Carrying College Credit</u>	<u>Spring 1986 Salary</u>	<u>1986-87 Salary</u>
1'	\$ 600	\$ 600
2 ,	1,000	1,100
3	1,500	1,600
4	1,300	2,000
2 - Hr. Lab.	850	900
3 - Hr. Lab.	1,050	1,100

The salary for teaching Continuing Education courses that do not carry College credit shall be \$25 per class hour of 50 minutes.

No academic year faculty shall receive as extra compensation, exclusive of summer session, any more than 20 percent of his/her academic year salary formula hours outside of load in any semester.

For the Board and the College

For the PIC/AFT

Will G. DeMaestris

Carl S. Stevens

April 3, 1986
Date

MEMORANDUM OF UNDERSTANDING
LIMITED-TERM APPOINTMENT

The RIC/AFT and the College Administration agree that there shall be created a category of temporary position to be known as Limited-Term Appointments.

The term "Limited-Term Appointment" as used in this Agreement refers to the appointment to a nontenure track position offered nontenured faculty covered by this Agreement. The Administration may offer a limited number of one-year, two-year, and three-year full-time limited-term contracts, excluding those faculty holding special temporary appointments to replace faculty on leave of absence as well as faculty employed under federal grants, as outlined in Article 1.1 of the Agreement.

Excluding replacements of faculty on leave, an academic department shall have no more than one position or 11 percent of its faculty (whichever is greater) on such one-year, two-year, or three-year full-time limited-term contracts. The total number of such positions at Rhode Island College shall not exceed eight percent of the total number of budgeted continuing positions in any given semester.

Temporary faculty serving on such one-year, two-year, and three-year full-time limited-term contracts are entitled to the rights, privileges, and responsibilities provided to all full-time continuing and research faculty at Rhode Island College including consideration for salary increments and fringe benefits. They shall have no part in personnel decisions and they shall not be eligible to serve as department chairpersons or as members of the Departmental Advisory Committee, to be considered for tenure, or accrue time toward tenure, or be eligible for study leaves or sabbatical leaves, or to accrue time towards such leaves.

There shall be no expressed or implied commitment made to any full-time limited-term faculty member that his/her contract will be renewed beyond its termination date.

MEMORANDUM OF UNDERSTANDING
LIMITED-TERM APPOINTMENT

If a limited-term appointment is to be terminated prior to the original expiration date, the Administration shall provide the appointee with three (3) months notice during the first year and six (6) months notice during the second or third years.

Full-time limited-term faculty who subsequently receive a tenure-bearing appointment at Rhode Island College may receive up to three years of service toward tenure in accordance with Section 8.25 of the Agreement. Effective July 1, 1984, such faculty will be eligible to receive all negotiated salary increases.

For the Board and the College

For the RIC/AFT

William G. DeLagista

Carl E. Stevens

April 3, 1984
Date

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