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ABSTRACT
 Focusing on vocational education programs that have accommodated the handicapped, this resource book is designed for use with a planning system for improving local secondary and postsecondary program and facilities accessibility. The first of three major sections presents brief descriptions of seven model programs, including (1) the Special Education Rehabilitation Vocational Education (SERVE) program; (2) the Related Vocational Instruction Plan, State of Georgia; (3) the Career Education Center, Denver; (4) the Liaison Counselor Model, Florida; (5) the Career Training Center, California; (6) the Lyndon B. Johnson Space Center, Houston; and (7) the Illinois Network of Exemplary Occupational Education Programs. The second major portion describes exemplary practices which were judged to be a good solution to a frequently occurring problem in schools serving the handicapped. The final section outlines the efforts of three states (Arizona, Indiana, and Tennessee) to promote placement of handicapped students in vocational education. (IPA)

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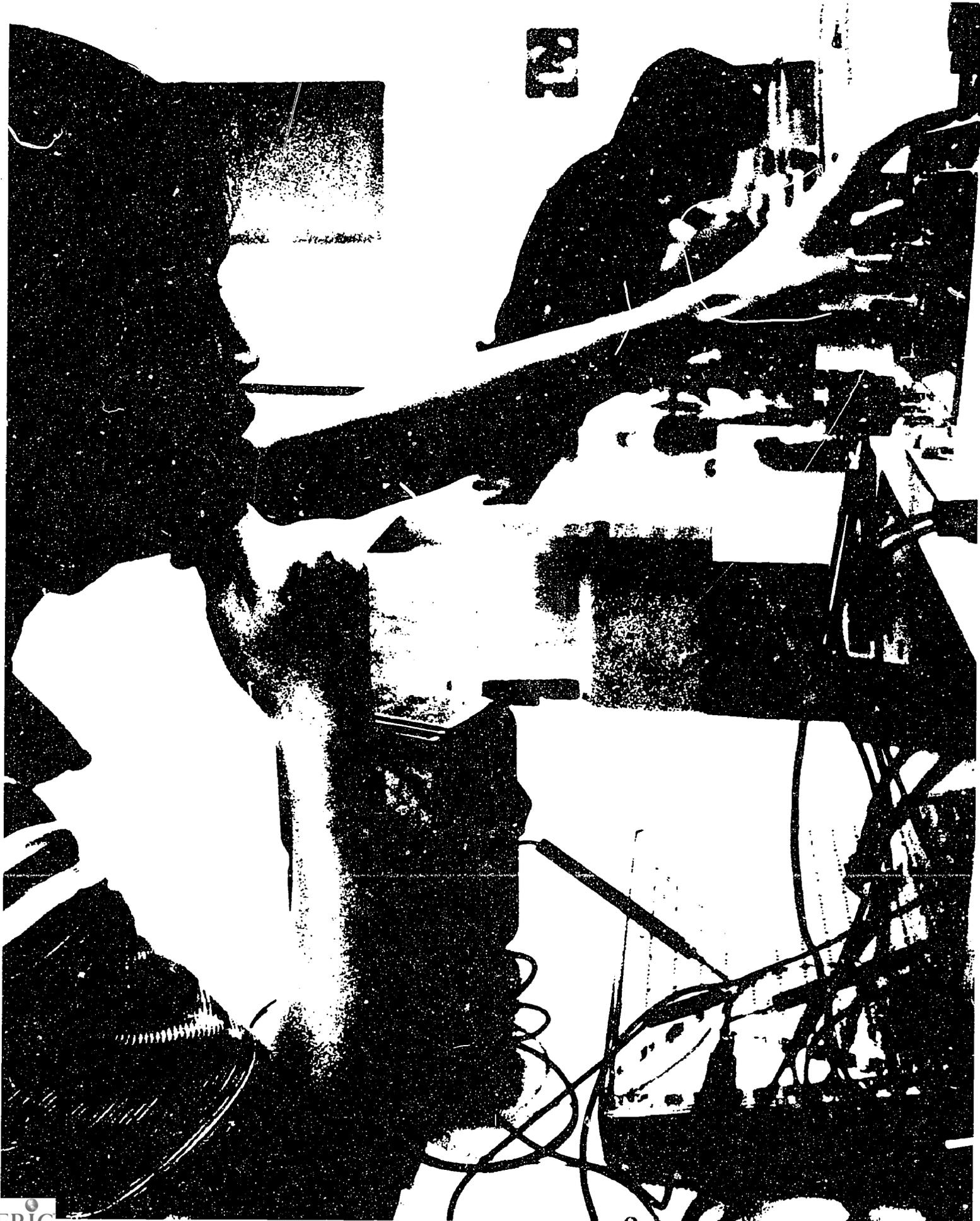
Access to Vocational Education

A Planning System for Local Secondary and Post-Secondary Program and Facility Accessibility

Exemplary Programs and Practices

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Introduction

“The way I see it, life is essentially a bowl of pits for handicapped kids; you know someone else ate the cherries.”

. . . Chuck Wrobel
SERVE Center Manager
White Bear Lake, Minnesota

Efforts to integrate handicapped students into regular vocational programs have begun in many places with varying degrees of success. The programs which are presently in operation have been shaped by many factors—who or which group initiated the program, the sources of funding, options in local facilities, size and composition of the handicapped group. Because vocational programs which accommodate the handicapped have developed differently to suit local purposes, comparisons of programs and evaluation of all programs in terms of common criteria are almost impossible. In the following descriptions and discussions of “exemplary” programs, please keep firmly in mind that these programs have not been judged “the best” but were chosen to represent a range of problems and solutions from among those on which published reports are available.

Aside from model programs many local education agencies have initiated new practices to accommodate handicapped students in their vocational programs. Most often these innovations have occurred as a result of looking at existing roles, facilities and programs in a flexible way. For example, special education and vocational teachers can share responsibility for instruction and

One advantage of these

“small scale” operations over more elaborate efforts is that they require only very small expenditures for the school system. For current information about these less formal programs that may be adaptable to local needs, a good reference is the new publication, *Journal for Vocational Special Needs: Education*.

A third type of innovation that can be found across the country is an effort by the states to encourage local education agencies and districts to share ideas, information, facilities and other resources in solving the problems associated with making vocational education accessible to handicapped students. Sometimes a state establishes a dissemination center, as in Illinois; another state may try to foster more personal, less formal communication channels. Several of these systems are mentioned in the concluding section of this booklet.



Model Programs

SPECIAL EDUCATION REHABILITATION VOCATIONAL EDUCATION (SERVE)

WHAT'S EXEMPLARY? The cooperation among the nine school systems which feed students into the SERVE Network is unique. The comprehensiveness of the services offered, the "partial" certification of students in skills areas, and the open admission policies of the Center are also admirable.

The *Special Education/Rehabilitation/Vocational Education (SERVE)* Center is made up of several groups of employees: Supplemental Resource Instructors (SRI's) provide tutoring, counseling and assistance with job placement; personnel at the Assessment Center where students are evaluated and allowed to explore different career choices before enrolling in an actual vocational course; Related Special Instructors who teach students math and language skills; and an administrative staff. Members of the SERVE staff work cooperatively with the Vocational Technical Institute, vocational education programs in feeder schools, job placement and other community vocational services organizations.

The Vocational Technical Institute in which SERVE is located is fairly unique, even without the SERVE program. It was established cooperatively by the nine school districts of the Minneapolis-St. Paul area to meet their need for special vocational education facilities which none of them could afford separately. All instruction is individual; there are no admission requirements. Of the 2800 students, about 700 are handicapped and the school has a policy of accepting 20% special needs students. Among the handicapped group are 20 trainable mentally retarded students. Courses of study are offered in 55 skill areas, and 90% to 95% of their graduates find employment upon completion of their studies.

The school offers assessment, career exploration and training, and individualized instruction. Resource room assistance is available to students with special needs. In SERVE are offered a personal adjustment program, job seeking assistance, and training in job survival skills as well as a high degree of coordination with other community agencies.

Cooperative arrangements have been established with local prison facilities and drug rehabilitation programs. Its special facilities for the deaf have earned SERVE a national reputation and clientele.

The Technical Institute is a large, modern structure which was built barrier-free. The interior walls can be rearranged to accommodate shifting needs and all the shops are well equipped with modern up-to-date machines. Handicapped students work primarily out of the Assessment Center within the Institute where they receive resource instruction and prepare to participate in regular vocational classes by learning and practicing use of the various devices they will be required to manipulate on the job. For example, operating a lathe may be a relatively simple matter for a nonhandicapped vocational student; it is a task which a handicapped student can master if is broken down and learned in small steps and steps put together in proper sequence.

The unique features of the Vocational Institute make it an ideal place for handicapped students to be mainstreamed into vocational education. First of all, the building was constructed to be accessible. Secondly, the individual instruction system which was adopted for all students makes it very easy for teachers to work with handicapped individuals. The school has an open admissions policy and will allow students to try several different vocational areas in the Assessment Center or even several of the

vocational programs before they settle on one in which to be certified.

The SERVE program also issues a certificate to "partials"—students who can master some parts of a program but not all of what is required to receive a regular certificate. For example, students who can change oil, balance tires and repair mufflers but cannot read well enough to make more complicated repairs can receive a certificate that recognizes their skills but does not say they are qualified to be an automechanic. The student then has a better chance of locating a job than if they had no recognition at all. Numerous other vocational education programs do not issue "partial" certificates, to the detriment of their program and their students, both handicapped and nonhandicapped.

What has the experience of handicapped students been in the SERVE program? The dropout rate for handicapped individuals is approximately one-third of that of other students. Their absenteeism on the job is much lower and some even refuse a vacation for fear of losing their job. Employers have reported high satisfaction with handicapped employees and have requested more job applicants.

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THE RELATED VOCATIONAL INSTRUCTION PLAN (RVIP), STATE OF GEORGIA

WHAT'S EXEMPLARY? The Georgia RVI program is to be commended for the speed with which it was adopted and spread throughout the State due chiefly to the efforts of the state director. Related Vocational Instructors are like special new teachers found elsewhere but their role has been most clearly defined and the most careful and systematic training offered to them here in Georgia.

After only a very few years of operation, the Related Vocational Instruction program is functional in 150 vocational programs located in urban, suburban and rural secondary school and area vocational schools in the State of Georgia. The program was essentially conceived and initiated by one energetic individual who continues to serve as state coordinator and monitors the program. The program is funded primarily by the

State of Georgia with some matching Federal funds. All types of handicaps are represented among the special students served, and trainable mentally retarded from a sheltered workshop are accommodated at one school.

The major overall goal of the RVIP program is to offer training in the same job skills to handicapped students as are offered to nonhandicapped students through the vocational program. From the student's point of view the program is organized around an IEP meeting, mainstreaming into regular vocational courses and assignment to a resource room for supplementary instruction. The goals are accomplished in terms of staffing through interdisciplinary cooperation between vocational and special education by means of a very special instructor.

The Related Vocational Instructor (RVI) is the key to the whole program as it is operated in Georgia. Working out of a resource room, the RVI makes initial assessments, provides related academic instruction, tutors students in vocational areas, and counsels students. The other 50% of his or her time is spent outside the resource room, helping vocational teachers modify programs or instruction to fit the needs of individual handicapped students, serving on the IEP committee and in other ways facilitating communication among the staff working with handicapped students. When the student finishes, the RVI helps the student find a job with the assistance of the state vocational rehabilitation services. A major part of the RVI job is task analysis of vocational skills into component skills in order to identify what supplementary instruction handicapped students might need.

Where do Related Vocational Instructors come from and how are they trained? All of them have teaching certificates in special education and have received special in-service training, for which they receive graduate credit, which enables them to work with vocational educators. The in-service program is a full-time, six-week course taught in the summer by the state coordinator who developed the RVI role. During the course, would-be RVIs learn to teach practical tasks relevant to vocational education, such as how to punch a time clock and fill out tax forms. In addition, new

RVIs learn task analysis which they use to decide on instructional methods and materials for handicapped students. They also use task analysis to advise vocational instructors about how to teach handicapped students.

The success of the program is indicated by the rapidity with which it has been accepted and adopted across the State of Georgia. Though not every vocational instructor is required to participate in the program, more and more instructors in more and more schools are. Vocational teachers report that the techniques they learn or develop as a result of working with handicapped students frequently prove to be helpful in working with nonhandicapped students. They are also discovering that many handicapped students differ little from nonhandicapped and that often the reason for which the student was placed in special education, such as a low reading score, in no way interferes with their performance of vocational skills and tasks.

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THE CAREER EDUCATION CENTER
DENVER COLORADO

1. The Career Education Center is a non-profit organization that provides career counseling and job training services to the community. It is located at 1234 Main Street, Denver, Colorado. The center was founded in 1980 and has since then become a leading provider of career education services in the area. It offers a variety of programs, including career assessment, job search assistance, and job training. The center is committed to helping individuals find meaningful and rewarding careers.

THE LIAISON COUNSEL ON MOCED, PALM BEACH COUNTY, FLORIDA

THE LIAISON COUNSEL ON MOCED,
PALM BEACH COUNTY, FLORIDA
IS A GROUP OF PARENTS AND
TEACHERS WHO ARE INTERESTED
IN IMPROVING THE QUALITY OF
THE EDUCATION OF OUR CHILDREN.
WE ARE CURRENTLY WORKING
ON A PLAN TO IMPROVE THE
SCHOOL SYSTEM AND WE WOULD
LIKE TO HEAR FROM YOU.
PLEASE CONTACT US AT
THE FOLLOWING ADDRESS:
LIAISON COUNSEL ON MOCED,
PALM BEACH COUNTY, FLORIDA

and the students' learning. The students' learning is the focus of the program. The program is designed to provide a safe and supportive environment for students to learn and grow. The program is designed to provide a safe and supportive environment for students to learn and grow.

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CAREER TRAINING CENTER, BAKERSFIELD, CALIFORNIA

WHAT'S EXEMPLARY? The Bakersfield program differs from other programs in that handicapped students are completely segregated from nonhandicapped students in order to more efficiently prepare them for work placement. In addition, educable mentally retarded students study one curriculum and students with all other types of disability study another. Though mainstreaming in this program is limited, it is mentioned in this section for one reason—it works!

Unlike some of the other programs described in this booklet, the Career Training Center (CTC) in Bakersfield, California, is a completely segregated program in which only handicapped students are enrolled. Also unlike some other programs mentioned here, the Bakersfield vocational offerings stress job skills specific to the local job market rather than broader or more widely popular options, assuming that most handicapped students will stay close to their original homes. However, the program has wide support within the community and students' enthusiasm for their work is high. What better endorsements could a program receive?

The Career Training Center (CTC) is especially for handicapped students whose high schools are distant from towns and potential job placement sites; many of the schools do not provide vocational programs at all. The CTC is only one of several services for special needs students—some services are available at the home high schools. Altogether, nine high schools refer 160 juniors and seniors to the CTC facility for half of each school day through the usual IEP committee structure.

The CTC day is divided into morning and afternoon sessions. During the mornings educable and trainable mentally retarded students are taught particular vocational skills in courses based on jobs actually available in the community. The classrooms have been constructed to look like real job settings as much as possible. Once their skills are developed, students from the morning program receive 30 hours of on-the-job training which leads to an employer certification in that

vocational area. Students may be certified in several different areas before they graduate. Besides vocational training, mentally retarded students are taught independent living skills in a completely equipped house trailer.

Sensory, physical, emotional and other educational handicaps affect students who attend the CTC during the afternoon. Most of these students have more skills and abilities than the morning students so their program is called "paravocational"; personal appearance, getting along with others, attitudes, values and work habits, and physical fitness are stressed in the afternoon curriculum. After usually one semester, these students are placed on the job in local industry in the town of Bakersfield. Additional vocational training is then provided to them by the Regional Occupational Center or a local college.

Services offered at the CTC are very similar to the ones offered in the regular high school vocational and special education programs but the ones at CTC are more comprehensive and integrated to meet the needs of handicapped students. More counseling, remedial math and reading are offered. The Center also coordinates the services of agencies outside the school system such as vocational rehabilitation. It provides in-service programs to regular teachers, offers comprehensive counseling and does family education. The Center is also responsible for transporting handicapped students to its campus separate from the regular school bus transportation schedule.

The Bakersfield program was developed without the aid of any outside consultants. Seven staff members, aware of the pending legal requirements for providing vocational education for handicapped students, developed a list of problems that had to be solved. Then the group divided into committees to deal with clusters of problems such as transportation and staff training. After two years of planning, the program was ready to go. Some aspects of it still are waiting for funds or for staff and site requirements to be met.

This particular program grew out of a recognition that the "work experience" program the school

system had had for handicapped students just was not sufficient, that it was not developing the skills that students needed to remain employed after they finished training. The program developers felt a very strong need to place students on actual jobs, knowing that skills would be mastered and retained longer under those circumstances and that valuable habits and social skills would be developed that could never be duplicated in a classroom. The fastest way for handicapped students to be trained to go out on the job site was to prepare them in a separate facility, even though this approach segregated them from regular students.

Educators in Bakersfield have found that employers are eager to help train and then hire handicapped students. They attribute this willingness to genuine concern for those with special needs. In fact, there are more job slots in Bakersfield than the placement counselor can fill from the available pool of handicapped students. Many of the jobs are with state and local government (civil service positions) but just as many more are with the private business sector.

The afternoon program curriculum was based on the recognition that handicapped, non-retarded students needed a different curriculum from retarded students. Afternoon students did not need remedial reading and math training or practice in trade skills. They *did need* to develop self-confidence, good work habits, interpersonal poise, and other social skills, so these paravocational subjects receive more attention in the afternoon curriculum. The course offerings in the afternoon include a charm school and a course in disco dancing. Good work habits and appropriate social skills are particularly appreciated by employers of handicapped students and often make them more employable than nonhandicapped students from a conventional vocational program, administrators in Bakersfield report.

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LYNDON B. JOHNSON SPACE CENTER, HOUSTON, TEXAS

WHAT'S EXEMPLARY? The Space Center program described here is different because it represents the efforts of an industry, the space industry, to reach out into the schools and help handicapped individuals get on-the-job training. Because the program came from outside rather than from within the school system it offers training in areas where handicapped people have never been trained before.

The Equal Opportunity Program of NASA at the Lyndon B. Johnson Space Center in Houston, Texas, is an example of an industry (although it is government-sponsored) which has taken the initiative in recruiting handicapped high school students to

work there. Many job situations require skills that public schools cannot realistically be expected to teach because the skills are so specific or technical. This was the case in Texas. The program has proven successful for both the students involved and for the Space Center.

Students are recruited from the Houston Independent School District's vocational education programs for handicapped students, among other locations. They are given non-paid work experience during an extended observation period that can lead to a regular position at the Space Center. Even if a job for them does not open up, they at least have some real work experience to help them compete for jobs from other

employers. Having some actual work experience is often the most important requisite for being considered for employment, and many of the skills in which students receive training at the Center are highly salable.

In 1976 NASA made good its commitment to state and local programs to aid handicapped people in getting work experience by hiring a person to develop an Equal Opportunity Program; the person hired happened to be handicapped herself. Though handicapped individuals come to the Center through several routes, those recruited from the high schools are either seniors in cooperative education programs who get credit for part-time work at the Space Center during the school year or juniors and seniors who come there during the summer for training. Though trained at entry level jobs, many of the students return to work after attending college or receiving other training that qualifies them for more advanced positions.

As a handicapped person, the Equal Opportunity Specialist in Houston felt that the hardest but most important aspect of getting and keeping a permanent job for a handicapped individual was to overcome their dependence on other people (primarily parents and special education teachers) for help with tasks they can actually perform for themselves. Though probably once necessary and heavily supported by cultural myth and expectation, this habit of dependency is a damaging one in job settings, she feels. The Specialist says,

“Mainstreaming is probably a good idea but cannot be expected to work if students are jerked out of special education programs in which their dependency was reinforced and dumped directly in job situations where such assistance is not available—it’s just too much to ask.”

When the Equal Opportunity Specialist first approached the Houston Independent School District to recruit students she discovered handicapped students enrolled in the food services, home economics and horticultural programs but not in clerical fields. She learned that vocational office education was located at a regular school in the system and was

therefore unavailable to handicapped students. Since NASA needed clerical help, she decided to place some handicapped students on the job in the clerical areas. The Specialist hired by the Space Center visits each of the public schools to tell handicapped students about the work experience available at the Center, but she leaves it up to the individual student to take the initiative in arranging the interview at the Center for the job. Another function that the Specialist assumes is to make handicapped students, once they are employed at the Center, aware of the possibilities for job advancement at the Center for which they might apply. She also tries to match trainees with supervisors with whom she believes they can work easily and well.

The response of management at the Space Center to the work experience program for handicapped high school students has been quite positive. Most of them have been placed in the supply and clerical departments where they have proven to be both dedicated and highly productive compared with nonhandicapped personnel. Safety regulations have been carefully observed especially in areas where real hazards exist. Considering that these students had no previous knowledge or work experience they appeared to have learned rapidly and well, according to their supervisors.

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ILLINOIS NETWORK OF EXEMPLARY OCCUPATIONAL EDUCATION PROGRAMS

WHAT'S EXEMPLARY? The integration of different levels of school administration—Federal, state and local—makes the Illinois model remarkable. Also, the idea of setting up exemplary programs in different geographic areas to demonstrate how handicapped students may be integrated into vocational education is a novel but practical solution to the problem of dissemination.

Some of the most imaginative and comprehensive arrangements for making vocational education accessible to handicapped students involve cooperative efforts of several school systems or arrangements among several different "levels" of school administration—Federal, state and local. Though they require rather more planning and considerable coordination, more students can be offered more vocational options at somewhat less cost when resources are pooled and responsibilities shared. Of course, these large scale programs do not spring from meeting pressing, immediate needs and require long-range thinking and planning over several years.

To begin serving handicapped students in vocational programs, the State of Illinois developed eight demonstration programs around the State over a three-year period. At each site they conducted a needs assessment the first year, developed activities to meet the needs the second year and began demonstration and diffusion to neighboring localities the third year. Work with local school districts to improve vocational programs was arranged via service agreements between the demonstration sites and local educational agencies and usually involved workshops.

At Illinois State University a center for diffusion and dissemination was set up to collect and exchange information on the state level; materials, a newsletter, consultation, and workshops are also available to school districts from the center. On the state government level, a management team appointed by the vocational education director established policy for the technical and group of special needs

consultants who operate out of state government. Four university "externs" also are available annually as resources to local school systems.

The Illinois system has been in operation a number of years and the major need they have identified in the State is preparation of both vocational and special education teachers for working together and making vocational programs accessible to handicapped students. The in-service program they have developed begins with a personal needs assessment by teachers and then a nominal group procedure to determine the relative importance of different needs. Then teachers develop their own IEP's based on their own professional goals which they rank order; the teacher and administrator together decide which ones the teacher will work on. The in-service also includes analysis of program content needs, identification of internal and external resources, and establishment of an incentive system. Each teacher further develops a "Plan for Action" which summarizes all of his or her needs, goals, objectives, strategies, resources, and anticipated outcomes. The entire in-service program takes several weeks or months but has been judged in Illinois to be far more effective than any number of "one-shot" workshops with low teacher involvement.

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Exemplary Practices

INTRODUCTION

In addition to programs which are comprehensive enough to serve as models for other educational units, many programs demonstrate exemplary practices, single ideas which are worth noting for practitioners who might be interested in them. Each of the practices mentioned below was judged to be a good solution to a frequently occurring problem and therefore a

solution which might easily be adopted in another setting. All of the practices to be described have been used for a number of years and, in some cases, in a number of schools. Most of the exemplary practices represent local solutions to unique local problems—they have not been made by outside experts, directed by Federal mandates or borrowed from neighboring school districts.

SERVICES PROVIDED

The **Miami-Dade Community College** in Florida with four separate campuses is the largest community college in the United States. Its vocational offerings are as many and as diverse as its academic courses. The non-essential aspects of the curriculum are equally varied—music, art, dance, drama plus a full range of athletic skills. The college is so large and spread out that it can be quite overwhelming to handicapped students in the area who are potential students. Those at the college who with handicapped students find

their job challenging.

The staff at Miami-Dade receives its directions from the goals and objectives established for them by a broad-based campus advisory committee made up of representatives of all aspects of campus life, including handicapped staff and handicapped students. The staff coordinator has a forceful personality and is also a skillful organizer; the coordinator spends much time working on public relations with the community organizations who help train

handicapped individuals. Miami-Dade also has a coordinator for physically limited students who works closely with vocational rehabilitation to provide auxiliary services for this group of handicapped students. In addition, handicapped faculty has been hired at Miami-Dade and most have some free hours during the day during which they are available to counsel students with handicaps like their own.

One effort of which the coordinators are particularly proud is the three courses in sign language which they were instrumental in establishing; now student assistants for the deaf are trained right on campus. The special needs staff is also responsible for ongoing efforts to sensitize different groups on campus to the problems that disabled students have. In addition to traditional awareness sessions they have made a film, "With a Little Help From Our Friends," which is shown to all instructors and many of the non-handicapped students on campus.

Financing programs for the handicapped is becoming as difficult at Miami-Dade as at other educational institutions; demands are up and resources are down. Trying to procure money occupies a large part of the special needs administrator's time. The Miami-Dade staff has found it much easier to get money for *things* than to get it for *people*—for deaf interpreters for example. Though educators may have to "scrounge" to fund programs they think important, in the long run it is worth it, the Miami-Dade special services staff has decided.

Santa Anna College in California, serving a semi-urban area which is ethnically diverse, has programs for three handicapping conditions—communication disorders, learning disabilities, and physical disabilities. The special needs staff is headed by an "enabler-specialist" who coordinates services at the college for handicapped students. Working individually with students the enabler tries to assess their aptitudes and interests and guide them into areas which fit their profiles. The enabler specialist has reported that many handicapped students have very unrealistic occupational goals, that sometimes they must try and fail at a particular job in order to adjust their objectives and become more realistic.

At Santa Anna the staff conducts

an awareness program to sensitize the whole campus to the feelings of handicapped students. Each year they have an Awareness Day on which trustees and administrators conduct their activities from wheelchairs. From the very beginning of mainstreaming efforts at Santa Anna student support of the program has been evident chiefly through the student newspaper.

The curriculum at Santa Anna College has been adapted to the needs of handicapped students. The reading program is available to all special needs students, even the deaf with the aid of speech instructors. The career education center has special information for handicapped students and the college offers many introductory courses for students to try. Adaptive physical education for the disabled students, mostly involving work with weights and aquatic exercises, is also available.

Santa Anna College offers work experience to all students while they are still enrolled as students through a cooperative education program. Students work 10-12 hours per week in private industries. Students and employers formulate joint goals and experience objectives which are reviewed by the students' counselor at the college or by the enabler-specialist in the case of handicapped students. Students receive academic credit rather than pay for the work experience.

Job placement of handicapped students at Santa Anna was initially and continues to be a problem, not because there are no jobs but because the students themselves are hesitant to go out into the "real world" of work. The job placement counselor has to work to secure the confidence of every handicapped student he wants to place. He has found that part-time jobs first on and then off campus for which the students earn first academic credit and then money are good transition methods to ease disabled students into the job situation. He also holds special career days and conducts workshops about job interviews for handicapped students particularly.

The funding of programs for handicapped persons has become increasingly difficult in California because of the passage of Proposition 13. It costs the college 50% more to educate a handicapped student than it does to educate a nonhandicapped

student, so the college has to demonstrate effectively that unemployed handicapped individuals cost the State more than educated and employed handicapped individuals. One method they have adopted at Santa Anna is to fund programs in gradual increments, to move into them slowly, rather than move into them wholesale in one year.

Unique in terms of size and degree of specialization is the **Placement and Referral Center for Handicapped Students** operated by the Division of Special Education and Pupil Personnel Services of the Board of Education of the City of New York. The Center functions as an advocacy organization both in the school system and in the business community when it recruits students and places them in work situations. Begun in 1971, the Center serves approximately 2000 secondary and postsecondary individuals a year; their clients have physical, emotional and mental disabilities which range from mild to severe.

The functions of the Center include identification, recruitment, screening, assessment, job placement and followup of handicapped persons who are eligible as residents of the City of New York. The program is publicized by staff members who visit special education classrooms in every high school each year. Postsecondary persons are referred from other agencies of the school system, from other educational agencies such as hospitals and private schools and from other government offices such as vocational rehabilitation.

Students are placed by the Center almost entirely in private industries through an arrangement with the "Fortune 500" companies, local industries requiring many white collar workers. The Center assists businesses in making plans for affirmative action and supplies them with employees. The Center offers stipend programs, work-study arrangements and a summer youth employment program which attracts mostly high school juniors and seniors. All job placements are located in the City of New York itself.

Twenty licensed teachers and teaching assistants are on the Center staff. Every handicapping condition is represented by at least one staff member who works primarily with

students with the disability with which they are most familiar. Obviously, some staff must work with disabilities other than the one in which they were trained in order to balance out the work load.

The Placement and Referral Center is located at the central headquarters complex of the school system because it is centrally located and accessible by most every means of transportation. Unlike the rest of the New York school system, the Center is operated 9 to 5 all year round; in fact, summer is their busiest season because of the summer program and the need to do assessments and screening during the summer months in preparation for the fall.

Essex-BARC Joint Horticultural Program: In Baltimore, the Association for Retarded Citizens approached Essex Community College with the idea of setting up a training center for preparing educable mentally retarded people for employment in horticultural occupations. The program would furnish the Essex College with a training site for developing clinical skills in working with handicapped students among mental health associate students. Additional funding was forthcoming from the State of Maryland to erect a building on land owned by the college.

Program offerings include plant care, greenhouse operations, floral arranging and landscape maintenance. Concurrently, trainable mentally retarded persons maintained at an activity center on the same premises can use the horticultural program for training purposes. Students from the community simply choose this program option at their high school and arrange their transportation to the school. After four years of operation, the program's biggest need is more students!

Project Price, University of Missouri: This arrangement represents cooperation among the university, state government and educational television network. In-service training of vocational teachers to serve handicapped students is accomplished by means of an interactive television colloquium series on career education for handicapped adolescents. Accompanying materials and technical assistance are provided by the university staff to local school systems.

Employment Orientation Program (EOP), Slickerville, New Jersey: Here educators have worked out a plan for using the existing, segregated training facilities designed for special needs students exclusively to train students in basic skill areas and then move them gradually into an integrated work environment where they interact with regular vocational students and employers. Faced like so many northeastern states with good but completely segregated cluster shops for training purposes, this school district has managed to arrange a program which utilizes its excellent facilities for training and yet makes an easy transition to a very normal job placement.

At Springfield Technical Community College in Springfield, Massachusetts, the Services for Students with Special Needs works with 100 handicapped students. The teaching staff find they do as much remedial work with students as they do regular college teaching. In solving the problems presented by mainstreaming, the staff have found that good ideas are more important than money in solving the problems encountered. They have additionally found that the modifications in physical facilities have benefited regular students too—anyone carrying heavy books, students transporting small children, pregnant women and old people.

The Florida Junior College at Jacksonville has a particularly effective special needs staff. The organization is headed by a coordinator who is an eloquent proponent of education for the handicapped students at Florida Junior and directs all public relations efforts in the community. Other staff members offer continued practical guidance to teachers working with handicapped students. The coordinator also trains faculty members to work with handicapped students to make the necessary adjustments in curriculum and equipment. Overall, the special needs staff tries to get instructors to be flexible in working with handicapped students, to allow some handicapped students to train partially in a skill if they cannot be totally certified in that area. Another staff member, the job developer, places students on the jobs he has located for them in the

community; he also coaches handicapped students for job interviews.

Project Liaison, Pittsburgh, Pennsylvania: A special teacher called a Learning Counselor has assisted educable mentally retarded students in making the transition into vocational education. The role was developed over a ten-year period in working with children with learning problems in the academic track. The approach has now proven successful in mainstreaming handicapped into vocational education.

The Learning Counselor meets regularly with a small group of students enrolled in the same course several times a week during their free periods. She teaches the students a systematic learning method to apply to the particular course materials. She frequently models the behaviors she wants adopted and reinforces appropriate behavior among students. She also goes into the classroom and demonstrates the behaviors she desires such as hand raising, speaking in complete sentences, sitting with feet under the table. The Learning Counselor demonstrates appropriate behavior to the student rather than instructing the teacher how to work with the student. Teacher and counselor ratings of increases in appropriate in-class behaviors have been reported to be highly correlated.

Life Skills Program, St. Maries, Idaho: Here educators began a pre-vocational program for all kinds of handicapped students. The first step in this program is a home visit to get written permission for a full evaluation of the student; teachers have found home visits to be (1) invaluable in establishing rapport with the parents—gaining their cooperation and support and (2) an important index of how well the students can adjust and succeed in vocational programs.

The pre-vocational program basically involves math and reading skills, living skills, and appropriate classroom behavior skills. When this phase is complete, the student may move on to developing a work skill in a cooperative vocational program in 1-3 hours of on-the-job training added to the academic program daily. Part of the directly behavioral component continues—students are taught how to please employers through continuous individual counseling.

Calhoun Area Vocational Center, Battle Creek, Michigan: This area center which serves several feeder high schools has successfully mainstreamed educable mentally retarded youths into several of its 12 vocational programs. The staff found it satisfactory the first year to place all the handicapped students in just one of the programs, basic instruction, to maintain an equal number of regular and handicapped students in a classroom, rather than to spread them out in several programs. Having their friends around enabled handicapped students to feel more at ease and self-confident. Basic instructional teachers were able to evaluate more accurately modifications of the curriculum since they had a *group* of special students and could therefore better generalize about the problems most EMR students would have. Getting support from the special education teacher was also simpler and more effective since all the students were in one program. Other programs will be added in succeeding years.

Gavilan Community College in Gilroy, California, is a small, compact facility which serves three small agricultural towns in the southern end of Santa Clara County. Because it was constructed quite recently, all of its classroom and other facilities are completely accessible. The school has been mainstreaming handicapped students for over five years.

The Gavilan program for handicapped students is consistent with their overall educational philosophy. The administration has expressed the main goal of a community college as being the production of wage earners. Consistent with this position is the view that it is better for a handicapped person to be employed than unemployed and that in a mainstreamed environment disabled students have "normal models" to emulate, from whom to learn appropriate social behavior and work habits.

The staff working with handicapped students is headed by a coordinator/"enabler" (a California term) who coordinates services both within and outside the college for handicapped students. The college also has a developmental disabilities instructor who trains her students in a "co-workshop" in basic aspects

of vocational functioning. Later students are placed in actual job situations with support services from this same teacher.

Gavilan finds that the most effective method for seeking funds from the California legislature is by forming coalitions with other similar educational groups and lobbying for what they need and want.





Statewide Programs

INTRODUCTION

The purpose of this report is to provide a comprehensive overview of the statewide programs implemented in Arizona during the fiscal year 1998-1999. The report is organized into several sections, each focusing on a different aspect of the state's educational and social service systems. The first section, "Introduction," provides a general overview of the state's programs and the challenges they face. The second section, "Arizona," provides a detailed overview of the state's programs and the challenges they face. The third section, "Conclusion," provides a summary of the findings and recommendations of the report.

ARIZONA

The state of Arizona has a long and rich history of education and social service. Over the years, the state has developed a variety of programs to meet the needs of its diverse population. These programs have been instrumental in improving the quality of education and social services in Arizona. However, there are still many challenges that the state faces, and it is important to continue to work on these issues to ensure a bright future for all Arizonians.

INDIANA

In Indiana, there are located ten special programs of vocational education for the handicapped. **Porter County Schools** have developed a pre-vocational program to ease the transition of students from special classes into vocational classes. Students are at half a day in academic clusters and at half a day in vocational training; learning coordinators provide assistance when they are in vocational instruction. In Porter, handicapped students must meet the reading and math requirements before they can enter the vocational tract.

In **Lawrence County**, Indiana, vocational tutors work with small groups and with individuals to remediate academic deficits while the handicapped students are already enrolled in vocational programs. In **Floyd County**, Indiana, educators have

made all their programs available to handicapped students including day-night programs, regular vocational classes, learning labs, and the GED program. They offer a vocational career cluster program for the ninth and tenth grade special needs students, individual and group counseling, visits, and in-service for teachers. At the community level, the Urban League, Employment Security Commission and manpower agencies assist with job placement of handicapped vocational students. Also in Indiana, **Dubois, Spencer and Perry Counties** have jointly arranged a work-study program for handicapped secondary students with each county housing different "training stations." Auxiliary counseling is offered to students, parents and teachers.

TENNESSEE

In Tennessee, the **Vocational Advancement Program (VAP)**, run in the same manner as their Vocational Improvement Program (VIP) for disadvantaged students, serves handicapped students in the following way. A maximum of five handicapped students are assigned to one vocational class at a time. The regular vocational teacher is responsible for adapting the curriculum, though the teacher is assisted by the "vocational curriculum coordinator" who writes IEP's for handicapped students, teaches the

students special skills when necessary, and offers counseling and guidance. The "coordinator" is also responsible for job placement, though actual supervision of the job is handled by the placement counselor. If students prove unable to function in regular classes, basic instruction is offered in self-contained shops from which students may either again move into regular vocational programs or into sheltered workshops. To qualify for the program, all students must initially be judged as potentially employable based on a comprehensive evaluation.