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ABSTRACT

Listed in the directory are 54 state and territorial human service agencies classified according to the number of major areas (welfare/social services, health, mental health and/or mental retardation, employment, corrections) included within the agency program and the type of authority delegated to the agency director. Integrated-Comprehensive Agencies are defined as state human resources departments wherein the director has broad authority in areas such as planning, staffing, transfer of programs, budgeting, and training. In Integrated-Coordinative Agencies, the director has limited authority in the above-mentioned areas but is responsible primarily for coordinating human services programs. Those agencies which include only one or two major program areas or are only in the planning stages of integrating human services were classified as Non-Integrated. Listings within each structural classification are alphabetical by state and include agency name, director, address, services and programs, and status through May 1974. Also included is a chart with footnotes to indicate the current stage of development of Non-Integrated Agencies. (LH)

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**DIRECTORY
OF
STATE HUMAN SERVICES AGENCIES**



JULY • 1974

**HUMAN SERVICES INSTITUTE
FOR CHILDREN & FAMILIES, INC.**

1701 18TH STREET, N.W. WASHINGTON, D. C. 20009

ED 096797

TABLE OF CONTENTS

	Page
I. INTRODUCTION	1
II. THE CLASSIFICATION OF STATE HUMAN RESOURCES AGENCIES...	2
III. A DIRECTORY OF THE STATES	
A. INTEGRATED-COMPREHENSIVE AGENCIES.....	5
Alaska	6
District of Columbia	7
Georgia	8
Idaho	9
Iowa	10
Kentucky	11
Louisiana	12
Missouri	13
New Jersey	14
North Carolina	15
Oregon	16
South Dakota	17
Utah	18
Vermont	19
Washington	20
B. INTEGRATED-COORDINATIVE AGENCIES	21
Arkansas	22
California	23
Delaware	24
Florida	25
Kansas	26
Maine	27
Massachusetts	28
Minnesota	29
Nevada	30
New Hampshire	31
Pennsylvania	32
Virginia	33
Wisconsin	34
Wyoming	35

	Page
C. NON-INTEGRATED AGENCIES	37
Alabama	38
Arizona	38
Colorado	38
Connecticut	39
Guam	39
Hawaii	39
Illinois	40
Indiana	40
Maryland	40
Michigan	41
Mississippi	41
Montana	41
Nebraska	42
New Mexico	42
New York	42
North Dakota	42
Ohio	43
Oklahoma	43
Puerto Rico	43
Rhode Island	44
South Carolina	44
Tennessee	44
Texas	45
Virgin Islands	45
West Virginia	45

I. INTRODUCTION

The Human Services Institute for Children and Families is a non-profit, private corporation engaged in analysis of public policies related to the delivery of human services. It is comprised of organizations representing consumers and providers of services, as well as organizations of state and local government officials.

The Institute seeks to provide to its constituencies and to governmental bodies an information base on which sound decisions can be made to develop integrated service systems and otherwise improve existing structures.

As a first step in establishing the information base, the Institute is reviewing local, state and national delivery systems, their legislative and administrative history, to identify factors which affect the effective delivery of services.

Because state human service agencies are an integral part of the system, this Directory has been compiled to reflect their evolution from disparate, narrowly-focussed entities into integrated systems. No attempt has been made to evaluate the quality of services within the states. It is important to note that many states are undergoing organizational restructuring, and this Directory is current only through May 1974. The information herein was compiled by telephone interview with the Director, deputy or other assistant in the human service agency in each state and territory. Other data obtained in the interviews will subsequently be published by the Institute.

II. CLASSIFICATION OF STATE HUMAN RESOURCE AGENCIES

In the process of developing a classification scheme to describe state human resources agencies, category designations had to be made describing what constitutes an integrated state human services agency. Once a determination was reached that a state agency was representative of either an "integrated" or "non-integrated" system, further refinements were then made in the "integrated" category. These agencies were considered to manifest either an "integrated-comprehensive" or "integrated-coordinative" structure.

To make decisions about structural type, the following criteria were established:

I. The Integrated State Human Services Agency

Recognizing the problem of drawing preliminary boundaries around categorical programs and the diversity of programming within various state systems, it was determined that there were five major program areas which seemed generic to most states:

- Welfare/Social Services
- Health
- Mental Health and/or Mental Retardation
- Employment
- Corrections

A number of programmatic areas, such as aging, mental retardation and drug abuse, are seen by most states as separate categories due to the nature of the local political and professional environment. In some states, mental retardation is included in the Department of Mental Health. In others, it is included in the Division of Welfare/Social Services, and in a few it is a separate division altogether.

Therefore, given the various state approaches to the organization of human services, it was decided that an agency would be considered integrated if it included at least three of the five areas. The Directory of States in Section III reflects the complete array of programs and services included in the various state agencies beyond the five generic areas.

A. The Integrated-Comprehensive Agency

This structure type was defined as a state human resources department wherein the Secretary (Commissioner/Director) has broad legislatively-mandated authority in most of the following

areas: planning, staffing, transfer of programs/functions, budgeting, training, and general staff support services. Many of these states rely on an organizational structure which centralizes the responsibility for the management operations within the Office of the Secretary.

B. The Integrated-Coordivative Agency

This designation was made in states where the Secretary (Commissioner/Director) assumes responsibility for primarily coordinating the various human services programs under his jurisdiction. In these states, the Secretary usually has limited authority in the areas of planning, staffing, transfer of programs/functions, budgeting, training, and administrative support services. In some instances, the function of human service coordination resides in the Governor's office. In others, a separate agency is established for this coordinative responsibility.

II. Non-Integrated Agencies

Those agencies which included only one or two of the major programmatic areas, or in states that were only in the planning stages of integrating human services, were placed in the non-integrated category. In the chart on page 4, all states with non-integrated agencies were footnoted to indicate their current stage of development.

In summary, the classification of agencies is not meant to be an arbitrary "labeling" of a state service delivery system. It is an attempt to define the current status according to a set of criteria and to thereby reduce the value judgments and research bias whenever possible.

**CLASSIFICATION OF STRUCTURE OF
STATE HUMAN RESOURCES AGENCIES
BY STATE**

<u>Integrated-Comprehensive</u>	<u>Integrated-Coordiative</u>	<u>Non-Integrated</u>
Alaska	Arkansas	Alabama ⁴
District of Columbia	Delaware	Arizona ³
Georgia	Florida	California ³
Idaho	Kansas	Colorado ⁴
Iowa	Maine	Connecticut ⁵
Kentucky	Massachus ^s	Guam ⁵
Louisiana	Minnesota ⁶	Hawaii ²
Missouri	Nevada	Illinois ⁵
New Jersey	New Hampshire	Indiana ⁵
North Carolina	Pennsylvania ⁶	Maryland ⁵
Oregon	Virginia	Michigan ¹
South Dakota	Wisconsin	Mississippi ⁴
Utah	Wyoming	Montana ⁵
Vermont		Nebraska ²
Washington		New Mexico ⁵
		New York ⁵
		North Dakota ³
		Ohio ⁴
		Oklahoma ⁵
		Puerto Rico ⁵
		Rhode Island ⁵
		South Carolina ⁵
		Tennessee ⁵
		Texas ⁵
		Virgin Islands ⁵
		West Virginia ⁵
 Total: <u>15</u>	 Total: <u>13</u>	 Total: <u>26</u>

¹Legislation pending to establish integrated structure.

²Recommendation made to Legislature.

³In process of planning reorganization.

⁴Discussing potential reorganization.

⁵Unlikely to consider integration in immediate future.

⁶Being coordinated from Governor's office.

III. A DIRECTORY OF THE STATES

A. INTEGRATED-COMPREHENSIVE AGENCIES

ALASKA

NAME OF AGENCY: Department of Health and Social Services
AGENCY DIRECTOR: Fred McGinnis, Commissioner
ADDRESS: Pouch "H"
Juneau, Alaska 99801
(907) 465-3030

CURRENT STATUS

Alaska established an integrated-comprehensive agency at the time of statehood. Its leadership is currently considering the removal of the Department of Health and Corrections from the comprehensive agency, though no decision had been made as of May 1, 1974. The Department has centralized budgeting and personnel functions. However, planning and training are still conducted at the departmental level. The Commissioner has authority to appoint and remove heads of departments. Approval of budgeting, program transfer and staffing remains vested in the Department of Budget and Management.

Currently, the Department is designated as an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

DISTRICT OF COLUMBIA

NAME OF AGENCY: Department of Human Resources

AGENCY DIRECTOR: Joseph P. Yeldell, Director

ADDRESS: Room 420, District Building
1350 E Street, N.W.
Washington, D.C. 20024
(202) 629-5443

CURRENT STATUS

The Department of Human Resources is responsible for providing welfare and social services, vocational rehabilitation, health, mental health, narcotics treatment, veterans services and programs under the Title I, Title VI and Title VII of the Higher Education Act of HEW. Other human services are provided through related agencies. The Director has authority in budgeting/funding, transferring of functions/programs, and staffing within the purview of federal and local regulations.

The Department is considered to be an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- WELFARE/SOCIAL SERVICES
- INCOME MAINTENANCE PROGRAMS
- CHILDREN & YOUTH SERVICES
- MANPOWER AND EMPLOYMENT
- VOCATIONAL REHABILITATION
- HEALTH SERVICES (PUBLIC)
- MEDICAID SERVICES
- MATERNAL & CHILD HEALTH
- CRIPPLED CHILDREN'S SERVICE
- NUTRITION PROGRAMS
- CORRECTIONAL SERVICES
- ADULT PROBATION & PAROLE

- MENTAL HEALTH SERVICES
- MENTAL RETARDATION
- DEVELOPMENTAL DISABILITIES
- ALCOHOLISM
- DRUG ABUSE
- AGING

OTHER

- COMPREHENSIVE HEALTH PLANNING
- VETERANS SERVICES
- STATE OEO PROGRAMS
- EDUCATION (STATE)
- MODEL CITIES HUMAN SERVICES
- HOUSING (STATE)
- OTHER: _____

MAY 1974

GEORGIA

NAME OF AGENCY: State Department of Human Resources

AGENCY DIRECTOR: Richard M. Harden, Commissioner

ADDRESS: 620 State Office Building
Atlanta, Georgia 30334
(404) 656-5680

CURRENT STATUS

The Department of Human Resources has been operational since April 1972. It was established by a Governor's directive and the State Legislature. The present structure includes the areas of health, mental health, welfare/social services, vocational rehabilitation and aging. Administrative functions including planning, budgeting, personnel, training and administrative support services have been centralized. The Commissioner has authority in the areas of budgeting/funding, transferring of functions/programs, and in staffing.

The Department is classified as an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input type="checkbox"/> CORRECTIONAL SERVICES | <input checked="" type="checkbox"/> STATE OEO PROGRAMS |
| <input type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input checked="" type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

IDAHO

NAME OF AGENCY: Department of Health and Welfare

AGENCY DIRECTOR: Dr. James Bax, Administrator

ADDRESS: LBJ Building, Room 307
State House
Boise, Idaho 83720
(208) 384-2336

CURRENT STATUS

Beginning July 1, 1974, the Department of Environmental and Community Services becomes the Department of Health and Welfare. The thrust of the new Department is toward regionalization and the development of the multi-service "one-stop" center. The state has been divided into seven regions, each with separate administration. Planning, budgeting, personnel, training and other administrative functions are regionalized. The Administrator has the authority to transfer funds and programs from one division to another, as well as to appoint/remove heads of departments and to modify staffing patterns.

The Department is classified as an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- WELFARE/SOCIAL SERVICES
- INCOME MAINTENANCE PROGRAMS
- CHILDREN & YOUTH SERVICES
- MANPOWER AND EMPLOYMENT
- VOCATIONAL REHABILITATION
- HEALTH SERVICES (PUBLIC)
- MEDICAID SERVICES
- MATERNAL & CHILD HEALTH
- CRIPPLED CHILDREN'S SERVICE
- NUTRITION PROGRAMS
- CORRECTIONAL SERVICES
- ADULT PROBATION & PAROLE

- MENTAL HEALTH SERVICES
- MENTAL RETARDATION
- DEVELOPMENTAL DISABILITIES
- ALCOHOLISM
- DRUG ABUSE
- AGING

OTHER

- COMPREHENSIVE HEALTH PLANNING
- VETERANS SERVICES
- STATE OEO PROGRAMS
- EDUCATION (STATE)
- MODEL CITIES HUMAN SERVICES
- HOUSING (STATE)
- OTHER: _____

MAY 1974

IOWA

NAME OF AGENCY: Department of Social Services

AGENCY DIRECTOR: Kevin Burns, Commissioner

ADDRESS: Lucas State Office Building
Des Moines, Iowa 50319
(515) 281-5453

CURRENT STATUS

Iowa established an integrated-comprehensive agency in 1968. The Department has undergone further reorganization this year and, effective July 1, 1974, the Department will implement a full-service agency concept which is designed as a "one-stop" multi-service center. The Department is responsible to the five member "Council of Social Services," appointed by the Governor and confirmed by the Senate. It is a policy body, but carries no administrative authority. It does approve the Department's budget.

The Commissioner has broad authority including staffing, transfer of programs/functions and budgeting. Planning, budgeting, personnel and training are centralized in the Office of the Commissioner.

The Department is classified as an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|--|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input type="checkbox"/> ALCOHOLISM |
| <input type="checkbox"/> VOCATIONAL REHABILITATION | <input type="checkbox"/> DRUG ABUSE |
| <input type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

KENTUCKY

NAME OF AGENCY: Department for Human Resources

AGENCY DIRECTOR: Laurel W. True, Secretary

ADDRESS: New Capitol Annex
Frankfort, Kentucky 40601
(502) 564-7130

CURRENT STATUS

The Department for Human Resources was created by Executive Order in 1973, and authorizing legislation was passed in 1974. The State is currently implementing the reorganization. The Department provides services in the following areas: health, mental health, welfare/social services, vocational rehabilitation, aging, employment services, comprehensive health planning and State OEO. Centralized administrative functions include budgeting, personnel, training and administrative support services. The secretary has authority in the areas of budgeting/funding and in transferring of functions/programs. He has limited authority in the area of staffing.

The Department is classified as an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input checked="" type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | <u>OTHER</u> |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input type="checkbox"/> CORRECTIONAL SERVICES | <input checked="" type="checkbox"/> STATE OEO PROGRAMS |
| <input type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

LOUISIANA

NAME OF AGENCY: Health and Social and Rehabilitative
Services Administration

AGENCY DIRECTOR: Dr. William Stewart, Director

ADDRESS: 655 North 5th Street
Post Office Box 44215
Baton Rouge, Louisiana 70804

CURRENT STATUS

The present Health and Social and Rehabilitation Services Administration is considered to be a comprehensive-integrated structure. It presently provides services in the areas of welfare, social services, health and mental health. Other human services are provided through related state agencies. The Commissioner has authority in areas of budgeting/funding, transfer of functions/programs, and staffing.

The Department is classified as an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

<input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES	<input checked="" type="checkbox"/> MENTAL HEALTH SERVICES
<input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS	<input checked="" type="checkbox"/> MENTAL RETARDATION
<input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES	<input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES
<input type="checkbox"/> MANPOWER AND EMPLOYMENT	<input checked="" type="checkbox"/> ALCOHOLISM
<input type="checkbox"/> VOCATIONAL REHABILITATION	<input checked="" type="checkbox"/> DRUG ABUSE
<input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC)	<input checked="" type="checkbox"/> AGING
<input checked="" type="checkbox"/> MEDICAID SERVICES	
<input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH	OTHER
<input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE	<input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING
<input checked="" type="checkbox"/> NUTRITION PROGRAMS	<input type="checkbox"/> VETERANS SERVICES
<input type="checkbox"/> CORRECTIONAL SERVICES	<input type="checkbox"/> STATE OEO PROGRAMS
<input type="checkbox"/> ADULT PROBATION & PAROLE	<input type="checkbox"/> EDUCATION (STATE)
	<input type="checkbox"/> MODEL CITIES HUMAN SERVICES
	<input type="checkbox"/> HOUSING (STATE)
	<input type="checkbox"/> OTHER: _____

MAY 1974

MISSOURI

NAME OF AGENCY: Department of Social Services

AGENCY DIRECTOR: Lawrence L. Graham, Director

ADDRESS: Broadway State Office Building
Jefferson City, Missouri 65101
(314) 751-3221

CURRENT STATUS

The former Department of Health and Welfare, established in 1946, was abolished by executive order in 1974. Missouri will implement a new comprehensive agency effective July 1, 1974. The Department of Social Services will include health, welfare/social services, corrections, and other services including aging, veterans services, housing, and State OEO. The enabling legislation gives broad powers to the new Director in budgeting, transfer of programs and staffing, including the appointment of program bureau heads, planning, budgeting, personnel, training and other administrative support services which may be centralized in the Commissioner's office.

The new Missouri structure will be considered an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

<input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES	<input type="checkbox"/> MENTAL HEALTH SERVICES
<input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS	<input type="checkbox"/> MENTAL RETARDATION
<input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES	<input type="checkbox"/> DEVELOPMENTAL DISABILITIES
<input type="checkbox"/> MANPOWER AND EMPLOYMENT	<input type="checkbox"/> ALCOHOLISM
<input type="checkbox"/> VOCATIONAL REHABILITATION	<input type="checkbox"/> DRUG ABUSE
<input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC)	<input checked="" type="checkbox"/> AGING
<input checked="" type="checkbox"/> MEDICAID SERVICES	
<input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH	OTHER
<input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE	<input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING
<input type="checkbox"/> NUTRITION PROGRAMS	<input checked="" type="checkbox"/> VETERANS SERVICES
<input checked="" type="checkbox"/> CORRECTIONAL SERVICES	<input checked="" type="checkbox"/> STATE OEO PROGRAMS
<input checked="" type="checkbox"/> ADULT PROBATION & PAROLE	<input type="checkbox"/> EDUCATION (STATE)
	<input type="checkbox"/> MODEL CITIES HUMAN SERVICES
	<input checked="" type="checkbox"/> HOUSING (STATE)
	<input type="checkbox"/> OTHER: _____

MAY 1974

NEW JERSEY

NAME OF AGENCY: State Department of Institutions and Agencies

AGENCY DIRECTOR: Ann Klein, Commissioner

ADDRESS: Box 1237
Trenton, New Jersey 08625
(609) 292-3717

CURRENT STATUS

The present Department of Institutions and Agencies is considered to be a comprehensive, consolidated structure, but has not been operating as such. There is now movement toward changing the current structure into an operational comprehensive agency. The Department presently provides welfare/social services, mental health, mental retardation, corrections, medicaid and veterans services. Administrative functions of planning, budgeting, personnel, training, administrative support services, and public relations are currently being centralized. The Commissioner has authority in the areas of budgeting/funding, transferring of functions/programs, and in staffing.

The Department is classified as an integrated-comprehensive structure.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|--|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input type="checkbox"/> ALCOHOLISM |
| <input type="checkbox"/> VOCATIONAL REHABILITATION | <input type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input type="checkbox"/> NUTRITION PROGRAMS | <input checked="" type="checkbox"/> VETERANS SERVICES |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input checked="" type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

NORTH CAROLINA

NAME OF AGENCY: Department of Human Resources

AGENCY DIRECTOR: David Flaherty, Secretary

ADDRESS: 325 North Salisbury
Raleigh, North Carolina 27611
(919) 829-4534

CURRENT STATUS

The Department became fully operational in 1973 when the State Legislature gave the Secretary extended authority in budgeting/funding, transfer of functions/programs, and in the staffing process. Prior to 1973, the Department was more of a coordinative type structure and the Secretary had limited management authority.

The Department encompasses welfare/social services, health, mental health, aging, comprehensive health planning and State OEO. Other human services are provided through related state agencies.

The Department is classified as an integrated-comprehensive structure.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input checked="" type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input type="checkbox"/> VOCATIONAL REHABILITATION | <input type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | |
| <input type="checkbox"/> CORRECTIONAL SERVICES | |
| <input type="checkbox"/> ADULT PROBATION & PAROLE | |
| | OTHER |
| | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| | <input type="checkbox"/> VETERANS SERVICES |
| | <input checked="" type="checkbox"/> STATE OEO PROGRAMS |
| | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

OREGON

NAME OF AGENCY: Department for Human Resources

AGENCY DIRECTOR: Cleighton Penwell, Director

ADDRESS: Room 318, Public Service Building
Salem, Oregon 97310
(503) 378-3033

CURRENT STATUS

The Department for Human Resources became operational in 1971. It was established by legislative mandate and provides the following: health, mental health, welfare/social services, employment, vocational rehabilitation, children's services, corrections. A specialized program division includes aging, State OEO, manpower, and training.

A central staff to plan and coordinate various administrative and program functions, department-wide, was authorized by legislative action in 1973. These functions include: planning, budgeting, personnel, training, fiscal systems management, ADP, and evaluation and research.

The Director of Human Resources has the authority to transfer funds, assign program responsibility, make staff determination and appoint administrative heads of operating programs, subject to the Governor's approval.

The Department is classified as an integrative-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|--|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input checked="" type="checkbox"/> MANPOWER AND EMPLOYMENT | <input type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | <u>OTHER</u> |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input checked="" type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

SOUTH DAKOTA

NAME OF AGENCY: Department of Social Services
AGENCY DIRECTOR: Frithjof O.M. Westby, Secretary
ADDRESS: State Capital
Pierre, South Dakota
(605) 224-3165

CURRENT STATUS

An amendment was proposed in 1972 calling for executive reorganization. An executive order was issued by the Governor and adopted by the Legislature in 1973 authorizing the reorganization of state government. The Department presently encompasses welfare/social services, vocational rehabilitation, aging, mental health and corrections services. Other human services are provided through related state agencies. The Secretary has limited authority in the areas of budgeting/funding, transfer of functions/programs and staffing. Administrative functions of planning, budgeting, personnel, training and administrative support services have been centralized.

It is classified as an integrated-comprehensive structure.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

<input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES	<input checked="" type="checkbox"/> MENTAL HEALTH SERVICES
<input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS	<input checked="" type="checkbox"/> MENTAL RETARDATION
<input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES	<input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES
<input type="checkbox"/> MANPOWER AND EMPLOYMENT	<input type="checkbox"/> ALCOHOLISM
<input checked="" type="checkbox"/> VOCATIONAL REHABILITATION	<input type="checkbox"/> DRUG ABUSE
<input type="checkbox"/> HEALTH SERVICES (PUBLIC)	<input checked="" type="checkbox"/> AGING
<input checked="" type="checkbox"/> MEDICAID SERVICES	
<input type="checkbox"/> MATERNAL & CHILD HEALTH	<u>OTHER</u>
<input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE	<input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING
<input checked="" type="checkbox"/> NUTRITION PROGRAMS	<input type="checkbox"/> VETERANS SERVICES
<input checked="" type="checkbox"/> CORRECTIONAL SERVICES	<input type="checkbox"/> STATE OEO PROGRAMS
<input checked="" type="checkbox"/> ADULT PROBATION & PAROLE	<input type="checkbox"/> EDUCATION (STATE)
	<input type="checkbox"/> MODEL CITIES HUMAN SERVICES
	<input type="checkbox"/> HOUSING (STATE)
	<input type="checkbox"/> OTHER: _____

MAY 1974

UTAH

NAME OF AGENCY: Department of Social Services

AGENCY DIRECTOR: Paul S. Rose, Executive Director

ADDRESS: 211 State Capital
Salt Lake City, Utah 84114
(801) 328-5331

CURRENT STATUS

The State established the Comprehensive Department of Social Services in 1969. Consolidation of support services at the Department level will be completed by June 30, 1974. This will include Office of Planning and Research, Evaluation and Quality Control, and Administrative Services (budget, finances, personnel, computer service and general services).

A demonstration project in District V, located in the southwestern part of the State is expected to provide direction for establishing integrated Social Services Delivery Systems in the seven districts of the State.

The Department is classified as integrated-comprehensive.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | <input checked="" type="checkbox"/> VETERANS SERVICES |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

VERMONT

NAME OF AGENCY: Agency of Human Services

AGENCY DIRECTOR: Thomas Davis, Secretary

ADDRESS: 128 State Street
Montpelier, Vermont 05602
(802) 828-2471

CURRENT STATUS

The Agency of Human Services was established in 1971. The planning process for the reorganization was initiated by the Governor, with the State Legislature establishing the Agency. It includes health, mental health, welfare/social services, vocational rehabilitation, aging, corrections, comprehensive health planning and State OEO. Centralized administrative functions are planning, budgeting, personnel and training. The Secretary has limited authority for budgeting/funding; transferring of functions/programs and in staffing.

The Agency is classified as an integrated-comprehensive structure.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- WELFARE/SOCIAL SERVICES
- INCOME MAINTENANCE PROGRAMS
- CHILDREN & YOUTH SERVICES
- MANPOWER AND EMPLOYMENT
- VOCATIONAL REHABILITATION
- HEALTH SERVICES (PUBLIC)
- MEDICAID SERVICES
- MATERNAL & CHILD HEALTH
- CRIPPLED CHILDREN'S SERVICE
- NUTRITION PROGRAMS

- CORRECTIONAL SERVICES
- ADULT PROBATION & PAROLE

- MENTAL HEALTH SERVICES
- MENTAL RETARDATION
- DEVELOPMENTAL DISABILITIES
- ALCOHOLISM
- DRUG ABUSE

- AGING

OTHER

- COMPREHENSIVE HEALTH PLANNING
- VETERANS SERVICES
- STATE OEO PROGRAMS
- EDUCATION (STATE)
- MODEL CITIES HUMAN SERVICES
- HOUSING (STATE)
- OTHER: _____

MAY 1974

WASHINGTON

NAME OF AGENCY: Department of Social and Health Services

AGENCY DIRECTOR: Charles Morris, Secretary

ADDRESS: Box 1788
Olympia, Washington 98504
(206) 753-3395

CURRENT STATUS

Reorganization into the present comprehensive human resources agency occurred in 1971-72, but did not become operational until February 1974. The Department was created by a statute which centralized within it the administrative functions of planning, budgeting, personnel, training and support services. The Secretary has authority in the areas of budgeting/funding, transferring of functions/programs, and in staffing. The Department provides health, mental health, welfare/social services, vocational rehabilitation, aging, corrections and veterans services.

The Department is classified as an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|--|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input type="checkbox"/> NUTRITION PROGRAMS | <input checked="" type="checkbox"/> VETERANS SERVICES |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

B. INTEGRATED-COORDINATIVE AGENCIES

ARKANSAS

NAME OF AGENCY: Department of Social and Rehabilitation Services

AGENCY DIRECTOR: Dr. Roger Bost, Director

ADDRESS: 406 National Oldline Building
Little Rock, Arkansas 72201
(501) 371-1983

CURRENT STATUS

The Department of Social and Rehabilitation Services has been operational since 1971. The present structure includes welfare/ social services, mental health, vocational rehabilitation, manpower, aging and some health services, including medicaid, crippled children and nutritional programs. There is a close working relationship with the Department of Health, and planning is underway for a human services information system. The administrative functions are coordinated by a planning committee on which each division has one representative. Authority, however, is vested in the respective divisions. The Director has limited authority in budgeting and transfer of programs/functions, but has appointment/removal authority of division heads and for staffing.

The Department is classified as an integrated-coordinative agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- WELFARE/SOCIAL SERVICES
- INCOME MAINTENANCE PROGRAMS
- CHILDREN & YOUTH SERVICES
- MANPOWER AND EMPLOYMENT
- VOCATIONAL REHABILITATION
- HEALTH SERVICES (PUBLIC)
- MEDICAID SERVICES
- MATERNAL & CHILD HEALTH
- CRIPPLED CHILDREN'S SERVICE
- NUTRITION PROGRAMS
- CORRECTIONAL SERVICES
- ADULT PROBATION & PAROLE

- MENTAL HEALTH SERVICES
- MENTAL RETARDATION
- DEVELOPMENTAL DISABILITIES
- ALCOHOLISM
- DRUG ABUSE
- AGING

OTHER

- COMPREHENSIVE HEALTH PLANNING
- VETERANS SERVICES
- STATE OEO PROGRAMS
- EDUCATION (STATE)
- MODEL CITIES HUMAN SERVICES
- HOUSING (STATE)
- OTHER: _____

MAY 1974

CALIFORNIA

NAME OF AGENCY: Health and Welfare Agency

AGENCY DIRECTOR: James Jenkins, Secretary

ADDRESS: Office Bldg. 1, Room 200
915 Capital Mall
Sacramento, California 95814
(916) 445-6951

CURRENT STATUS

There have been several reorganizations of programs in California in recent years. The current organization consolidates a number of income security and services programs. One agency, the Department of Benefits Payments, perhaps is unique in State organizations in that it consolidates essentially all income transfer programs. The Secretary is in the process of centralizing some functions in his office. However, the agencies still retain autonomy in the operation of individual programs.

The California structure is classified as an integrated-coordinative agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- WELFARE/SOCIAL SERVICES
- INCOME MAINTENANCE PROGRAMS
- CHILDREN & YOUTH SERVICES
- MANPOWER AND EMPLOYMENT
- VOCATIONAL REHABILITATION
- HEALTH SERVICES (PUBLIC)
- MEDICAID SERVICES
- MATERNAL & CHILD HEALTH
- CRIPPLED CHILDREN'S SERVICE
- NUTRITION PROGRAMS
- CORRECTIONAL SERVICES
- ADULT PROBATION & PAROLE

- MENTAL HEALTH SERVICES
- MENTAL RETARDATION
- DEVELOPMENTAL DISABILITIES
- ALCOHOLISM
- DRUG ABUSE
- AGING

OTHER

- COMPREHENSIVE HEALTH PLANNING
- VETERANS SERVICES
- STATE OEO PROGRAMS
- EDUCATION (STATE)
- MODEL CITIES HUMAN SERVICES
- HOUSING (STATE)
- OTHER: _____

MAY 1974

DELAWARE

NAME OF AGENCY: Department of Health and Social Services

AGENCY DIRECTOR: J. D. White, Secretary

ADDRESS: Office of Human Resources
Delaware State Hospital
New Castle, Delaware 19720
(302) 421-6705

CURRENT STATUS

Plans are underway to analyze the present structure and make recommendations regarding any reorganization toward a comprehensive human resources agency to replace the existing "umbrella-coordinative structure." The State is contemplating internal reorganization of the department of health and social services, which includes health, mental health, welfare/social services, aging and corrections. The Secretary now has limited authority in the areas of budgeting/funding, transferring of functions/programs, and staffing.

The agency is classified as an umbrella-coordinative structure.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

-24-

FLORIDA

NAME OF AGENCY: Department of Health and Rehabilitative Services
AGENCY DIRECTOR: O. J. Keller, Secretary
ADDRESS: 1323 Winewood
Tallahassee, Florida 32301
(904) 488-7721

CURRENT STATUS

The Department of Health and Rehabilitation Services was established in 1969 by legislative mandate. It provides welfare/social services, vocational rehabilitation, health, mental health, corrections, aging services and comprehensive health planning. The Secretary has limited authority within the divisions of planning, budgeting/funding, transfer of functions/programs and the staffing process. The Department is presently moving to centralize most of the administrative support functions and has a long-range goal of regionalizing service delivery.

The Department is classified as integrated-coordinative.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | |
| <input type="checkbox"/> ADULT PROBATION & PAROLE | |
| | <u>OTHER</u> |
| | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| | <input type="checkbox"/> VETERANS SERVICES |
| | <input type="checkbox"/> STATE OEO PROGRAMS |
| | <input type="checkbox"/> EDUCATION (STATE) |
| | <input checked="" type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

KANSAS

NAME OF AGENCY: Department of Social and Rehabilitation Services
AGENCY DIRECTOR: Dr. Robert Harder, Secretary
ADDRESS: State Office Building
Topeka, Kansas 66612
(913) 926-3271

CURRENT STATUS

There is presently no comprehensive human resources agency per se. However, the Secretary is responsible for the coordination of a number of human services programs. The present structure was created by Executive Order, with approval of the State Legislature in 1973. The Department provides the following: welfare/social services, vocational rehabilitation, aging, mental health and mental retardation services, and services to children and youth. Administrative functions such as planning, budgeting, personnel, training and administrative support were centralized. The Secretary has full authority, as defined by law, in the areas of budgeting/funding, transferring of functions/programs and in staffing.

The Department is considered to be an integrated-coordinative agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

<input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES	<input checked="" type="checkbox"/> MENTAL HEALTH SERVICES
<input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS	<input checked="" type="checkbox"/> MENTAL RETARDATION
<input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES	<input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES
<input type="checkbox"/> MANPOWER AND EMPLOYMENT	<input checked="" type="checkbox"/> ALCOHOLISM
<input checked="" type="checkbox"/> VOCATIONAL REHABILITATION	<input type="checkbox"/> DRUG ABUSE
<input type="checkbox"/> HEALTH SERVICES (PUBLIC)	<input checked="" type="checkbox"/> AGING
<input checked="" type="checkbox"/> MEDICAID SERVICES	
<input type="checkbox"/> MATERNAL & CHILD HEALTH	<u>OTHER</u>
<input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE	<input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING
<input checked="" type="checkbox"/> NUTRITION PROGRAMS	<input type="checkbox"/> VETERANS SERVICES
<input type="checkbox"/> CORRECTIONAL SERVICES	<input type="checkbox"/> STATE OEO PROGRAMS
<input type="checkbox"/> ADULT PROBATION & PAROLE	<input type="checkbox"/> EDUCATION (STATE)
	<input type="checkbox"/> MODEL CITIES HUMAN SERVICES
	<input type="checkbox"/> HOUSING (STATE)
	<input type="checkbox"/> OTHER: _____

MAY 1974

MAINE

NAME OF AGENCY: State Department of Health and Welfare
AGENCY DIRECTOR: Dr. Dean Fisher, Commissioner
ADDRESS: State House
Augusta, Maine 04350
(207) 289-2736

CURRENT STATUS

Maine recently attempted to reorganize into a comprehensive human resources agency but the State Legislature failed to pass the enabling legislation. There are currently no plans to attempt reorganization in the near future. The present structure, the Department of Health and Welfare, provides for the following services: health, welfare/social services, aging, vocational rehabilitation, and comprehensive health planning. Related services are provided by the Department of Mental Health and Corrections, Education and Cultural Services, Manpower Affairs, Veterans Services. The Commissioner has limited authority in the areas of budgeting/funding, transferring of functions/programs and in staffing, but does coordinate the programs and services under the Department of Health and Welfare.

The Maine agency is classified as integrated-coordinative.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

<input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES	<input type="checkbox"/> MENTAL HEALTH SERVICES
<input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS	<input type="checkbox"/> MENTAL RETARDATION
<input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES	<input type="checkbox"/> DEVELOPMENTAL DISABILITIES
<input type="checkbox"/> MANPOWER AND EMPLOYMENT	<input checked="" type="checkbox"/> ALCOHOLISM
<input checked="" type="checkbox"/> VOCATIONAL REHABILITATION	<input checked="" type="checkbox"/> DRUG ABUSE
<input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC)	<input checked="" type="checkbox"/> AGING
<input checked="" type="checkbox"/> MEDICAID SERVICES	
<input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH	OTHER
<input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE	<input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING
<input checked="" type="checkbox"/> NUTRITION PROGRAMS	<input type="checkbox"/> VETERANS SERVICES
<input type="checkbox"/> CORRECTIONAL SERVICES	<input type="checkbox"/> STATE OEO PROGRAMS
<input type="checkbox"/> ADULT PROBATION & PAROLE	<input type="checkbox"/> EDUCATION (STATE)
	<input type="checkbox"/> MODEL CITIES HUMAN SERVICES
	<input type="checkbox"/> HOUSING (STATE)
	<input type="checkbox"/> OTHER: _____

MAY 1974

MASSACHUSETTS

NAME OF AGENCY: Executive Office of Human Services

AGENCY DIRECTOR: Peter C. Goldmark, Jr., Secretary

ADDRESS: 100 Cambridge Street
Boston, Massachusetts 02202
(617) 727-7600

CURRENT STATUS

The Executive Office of Human Services, which became operational in 1971, serves as an executive arm of the Governor. Its mandated responsibilities include the development of a coordinated and comprehensive planning process and the implementation of policy objectives through budgetary allocations.

Legislation proposed by the Executive Office of Human Services for the reorganization of the human services agencies into a more rational alignment has yet to be passed by the legislature; however, the priority-setting and program leadership initiated by EOHS has established integrated services patterns for public offenders, drug addicts, alcoholics, the mentally retarded and for all children's services. Fiscal management controls have been established in the welfare payments process and the medicaid vendor payments system.

The Office of Human Services is classified as an integrated-coordinative agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- WELFARE/SOCIAL SERVICES
- INCOME MAINTENANCE PROGRAMS
- CHILDREN & YOUTH SERVICES
- MANPOWER AND EMPLOYMENT
- VOCATIONAL REHABILITATION
- HEALTH SERVICES (PUBLIC)
- MEDICAID SERVICES
- MATERNAL & CHILD HEALTH
- CRIPPLED CHILDREN'S SERVICE
- NUTRITION PROGRAMS
- CORRECTIONAL SERVICES
- ADULT PROBATION & PAROLE

- MENTAL HEALTH SERVICES
- MENTAL RETARDATION
- DEVELOPMENTAL DISABILITIES
- ALCOHOLISM
- DRUG ABUSE

AGING

OTHER

- COMPREHENSIVE HEALTH PLANNING
- VETERANS SERVICES
- STATE OEO PROGRAMS
- EDUCATION (STATE)
- MODEL CITIES HUMAN SERVICES
- HOUSING (STATE)
- OTHER: _____

MINNESOTA

NAME OF AGENCY: Human Services Council
AGENCY DIRECTOR: Lt. Governor Rudy Perpich, Chairman
ADDRESS: State Capitol
St. Paul, Minnesota 55155

CURRENT STATUS

The Human Services Council was created by Executive Order to implement the human services integrating tasks. The State is presently in the planning stages of reorganization toward a comprehensive coordinated human services system, being implemented from the Governor's Office of Program Development and the Human Resources Division of State Planning. The State is in the process of planning to bring about the creation of an integrated system structure and the regionalization of the current human services system.

Minnesota enacted "The Human Services Act" in 1973, permitting Counties to establish Human Services Boards to set policy and allocate resources for public assistance, social services, mental health, public health and correctional services.

Because of the current status of reorganization, it is classified as an integrated-coordinative agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input checked="" type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | <u>OTHER</u> |
| <input type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

NEVADA

NAME OF AGENCY: Department of Human Resources

AGENCY DIRECTOR: Roger S. Trounday, Director

ADDRESS: 308 N. Curry Street
Carson City, Nevada 89701
(702) 885-4730

CURRENT STATUS

The present Department of Human Resources was created by the Legislature in July 1973. The reorganization consolidated all previous human services divisions in the Department of Health, Welfare and Rehabilitation. The present structure, the Department of Human Resources, includes the areas of health, mental health, welfare/social services, vocational rehabilitation, youth services and aging. The administrative functions are currently being centralized. The Director has limited authority in the areas of budgeting/funding, transferring of functions/programs, and in staffing. The functions of the Department are basically the same as in the previous Department of Health, Welfare and Rehabilitation.

The Department is classified as an integrated-coordinative agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|--|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> EDUCATION (STATE) |
| <input type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

NEW HAMPSHIRE

NAME OF AGENCY: State Department of Health and Welfare

AGENCY DIRECTOR: Vacant

ADDRESS: 8 London Road
Concord, New Hampshire 03301
(603) 271-3331

CURRENT STATUS

The State attempted a reorganization of existing agencies into a comprehensive human resources agency during the 1973 legislative session, but it failed to achieve enabling legislation. The state does not anticipate any immediate planning for reorganization into a comprehensive agency. The existing Department of Health and Welfare provides health, mental health and welfare/social services.

New Hampshire is classified as an integrated-coordinative agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

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|---|--|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input type="checkbox"/> ALCOHOLISM |
| <input type="checkbox"/> VOCATIONAL REHABILITATION | <input type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | <u>OTHER</u> |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

PENNSYLVANIA

NAME OF AGENCY: Office for Human Resources
AGENCY DIRECTOR: Franklin Coyle, Director
ADDRESS: 500 State Street Building
Harrisburg, Pennsylvania 17120
(717) 787-3875

CURRENT STATUS

There has been no basic or major reorganization toward a comprehensive human resources agency in the last few years. There is no planning at the present time to consolidate human service agencies into a centralized comprehensive structure at the state level. The Office for Human Resources was established in the Governor's office and functions only as a coordinative body for human services agencies. The emphasis in Pennsylvania is to bring services together at the local and regional levels in order to bring about the integration of services at the community level.

The office is classified as integrated-coordinative.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|--|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input checked="" type="checkbox"/> MANPOWER AND EMPLOYMENT | <input type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

VIRGINIA

NAME OF AGENCY: Office of Human Affairs
AGENCY DIRECTOR: Otis Brown, Secretary
ADDRESS: Box 1475
Richmond, Virginia 23220
(804) 770-7765

CURRENT STATUS

The Office of Human Affairs is not a super-agency responsible for day-to-day operations, but is primarily responsible for services coordination and policy development in the area of human resources. Currently, both the Governor and the Legislature are making recommendations for further reorganization and will probably move toward a comprehensive agency concept in the coming two years. Services provided under the present structure include: health, mental health, corrections, welfare/social services, vocational rehabilitation and aging.

The Office of Human Affairs currently is classified as an integrated-coordinative agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|---|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT* | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | <u>OTHER</u> |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input checked="" type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input checked="" type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> EDUCATION (STATE) |
| <input checked="" type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

WISCONSIN

NAME OF AGENCY: State Department of Health and Social Services

AGENCY DIRECTOR: Wilbur J. Schmidt, Secretary

ADDRESS: State Office Building
Madison, Wisconsin 53702
(608) 266-3681

CURRENT STATUS

The State is presently involved in an in-depth study of organization alternatives in order to move toward the development of a comprehensive human resources agency. Operating under a Governor's directive, the study group will make recommendations to a select committee who will review and make recommendations to the 1975 Legislature on the organization of a comprehensive structure. The Department of Health and Social Services provides services in the areas of health, mental health, welfare/social services, vocational rehabilitation, aging and corrections. The Secretary presently has authority in the areas of budgeting/funding; transferring of functions/programs, and in staffing with certain approval authority retained by the Governor.

Wisconsin is currently classified as an integrated-coordinative agency; however, if the new structure is approved and implemented it will become an integrated-comprehensive agency.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- WELFARE/SOCIAL SERVICES
- INCOME MAINTENANCE PROGRAMS
- CHILDREN & YOUTH SERVICES
- MANPOWER AND EMPLOYMENT
- VOCATIONAL REHABILITATION
- HEALTH SERVICES (PUBLIC)
- MEDICAID SERVICES
- MATERNAL & CHILD HEALTH
- CRIPPLED CHILDREN'S SERVICE
- NUTRITION PROGRAMS
- CORRECTIONAL SERVICES
- ADULT PROBATION & PAROLE

- MENTAL HEALTH SERVICES
- MENTAL RETARDATION
- DEVELOPMENTAL DISABILITIES
- ALCOHOLISM
- DRUG ABUSE
- AGING

OTHER

- COMPREHENSIVE HEALTH PLANNING
- VETERANS SERVICES
- STATE OEO PROGRAMS
- EDUCATION (STATE)
- MODEL CITIES HUMAN SERVICES
- HOUSING (STATE)
- OTHER: _____

MAY 1974

WYOMING

NAME OF AGENCY: State Department of Health and Social Services
AGENCY DIRECTOR: Terrence R. Hanley, Coordinator
ADDRESS: State Office Building
Cheyenne, Wyoming 82001
(307) 777-7656

CURRENT STATUS

The Governor presently has a committee on reorganization studying the development of a comprehensive human resources agency. The present structure, the Department of Health and Social Services, provides health, mental health, welfare/social services, vocational rehabilitation and aging programs. Administrative functions have been centralized in areas of budgeting, personnel and administrative support services. The present statutes are ambiguous in terms of authority given to the coordinator.

The Department is classified integrated-coordinative.

SERVICES AND PROGRAMS INCLUDED IN AGENCY

- | | |
|---|--|
| <input checked="" type="checkbox"/> WELFARE/SOCIAL SERVICES | <input checked="" type="checkbox"/> MENTAL HEALTH SERVICES |
| <input checked="" type="checkbox"/> INCOME MAINTENANCE PROGRAMS | <input checked="" type="checkbox"/> MENTAL RETARDATION |
| <input checked="" type="checkbox"/> CHILDREN & YOUTH SERVICES | <input checked="" type="checkbox"/> DEVELOPMENTAL DISABILITIES |
| <input type="checkbox"/> MANPOWER AND EMPLOYMENT | <input checked="" type="checkbox"/> ALCOHOLISM |
| <input checked="" type="checkbox"/> VOCATIONAL REHABILITATION | <input checked="" type="checkbox"/> DRUG ABUSE |
| <input checked="" type="checkbox"/> HEALTH SERVICES (PUBLIC) | <input checked="" type="checkbox"/> AGING |
| <input checked="" type="checkbox"/> MEDICAID SERVICES | |
| <input checked="" type="checkbox"/> MATERNAL & CHILD HEALTH | OTHER |
| <input checked="" type="checkbox"/> CRIPPLED CHILDREN'S SERVICE | <input type="checkbox"/> COMPREHENSIVE HEALTH PLANNING |
| <input checked="" type="checkbox"/> NUTRITION PROGRAMS | <input type="checkbox"/> VETERANS SERVICES |
| <input type="checkbox"/> CORRECTIONAL SERVICES | <input type="checkbox"/> STATE OEO PROGRAMS |
| <input type="checkbox"/> ADULT PROBATION & PAROLE | <input type="checkbox"/> EDUCATION (STATE) |
| | <input type="checkbox"/> MODEL CITIES HUMAN SERVICES |
| | <input type="checkbox"/> HOUSING (STATE) |
| | <input type="checkbox"/> OTHER: _____ |

MAY 1974

-35- / -36-

C. NON-INTEGRATED AGENCIES

ALABAMA

A study on reorganization was conducted in 1972 which recommended the consolidation of various programmatic units such as welfare and prisons. However, there are currently no plans for reorganization into a comprehensive human resources agency. For further information, contact: Mrs. Julia Oliver, Commissioner, Department of Pensions and Security, 64 N. Union Street, Montgomery, Alabama 36104. Phone: (205) 269-6741.

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ARIZONA

Presently the Department of Economic Security provides welfare, social services, manpower and employment services, vocational rehabilitation and aging programs. Other human services are provided through the related state agencies. There is currently no comprehensive structure. For information related to human services programs, contact: Mr. William J. Mayo, Director, Department of Economic Security, 1717 W. Jefferson Street, Phoenix, Arizona 85007. Phone: (602) 271-5678.

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COLORADO

A state reorganization study was conducted in 1967 and passed by the state legislature in 1968. Further consolidation is still being considered, but there is no movement at this time toward developing a comprehensive human resources agency. For further information, contact: Mr. Con F. Shea, Director, State Department of Social Services, 1575 Sherman Street, Denver, Colorado 80203. Phone: (303) 892-3515.

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CONNECTICUT

The state has considered the development of a comprehensive human resources agency and even drafted related legislation, but chose not to move in this direction. The Council of Human Services was created in 1973 to coordinate the existing nine human services agencies. The function of the Council is to oversee the present services structure and to suggest areas for improved

delivery of services. Connecticut is unlikely to consider the formalization into a comprehensive or coordinative integrated agency in the near future. For further information, contact: Lt. Governor Peter Cashman, Chairman, Council of Human Services, State Capitol, Hartford, Connecticut 06115. Phone: (203) 566-2008.

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GUAM

There is currently no comprehensive Department of Human Resources. The present structure includes these areas: health (public) services, welfare/social services and aging. Related services are provided by the Departments of Education, Labor, Corrections, Probation Office, and Office of Youth and Recreation. Contact: Mr. Pedro L.G. Santos, Administrator, Division of Social Services, P.O. Box 2816, Agana, Guam 96910.

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HAWAII

The present structure has been in existence since 1959, and provides the following: welfare/social services, vocational rehabilitation, corrections and housing services. The Governor's Committee on Organization, Revenues and Expenditures is presently studying government operations and will present its final report and recommendations in November 1974. It is anticipated that the Committee may recommend reorganization toward a more comprehensive human resources agency to be presented at the next session of the State Legislature. For further information, contact: Mr. Myron B. Thompson, Director, State Department of Social Services and Housing, Box 339, Honolulu, Hawaii 96809. Phone: (808) 548-2211.

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ILLINOIS

The Office of Human Resources was created in 1969 to coordinate diverse state programs in agencies related to community and urban problems. At the present time, human services are provided by the Department of Public Aid and the Department of Children and Family Services and other related agencies. For

further information regarding these programs, contact the Director of the respective departments. Office of Human Resources, Office of the Governor, Springfield, Illinois 62706.

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INDIANA

Presently, human services are provided through the Department of Public Welfare and other related state agencies. The Governor's office is moving to coordinate these. For further information, contact: Mr. Ray Rizzo, Governor's Executive Assistant, Indianapolis, Indiana 46204. Phone: (317) 633-5288.

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MARYLAND

The State has no comprehensive human resources agency and has no plans for immediate consolidation into a comprehensive structure. The Department of Employment and Social Services provides for welfare/social services, employment, veterans services and State OEO. Administrative functions such as personnel, planning, budgeting, training and basic administrative support services are centralized in the Department. The Secretary has limited authority in budgeting/funding, transferring of functions/programs and in staffing. For further information, contact: Mr. David F. Mason, Secretary, Department of Employment and Social Services, 1100 N. Eutaw Street, Baltimore, Maryland 21201. Phone: (301) 383-5521.

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MICHIGAN

The State is undergoing reorganization toward a comprehensive human resources agency. The Governor established the Human Service Council in 1973 to develop a strategy for reorganization and to draft a legislative proposal. The Governor endorsed the bill creating a department of human services and issued an executive order to transfer all the functions from the various human services agencies into the department of human services. The legislation is currently pending; there is some opposition to the bill. If the bill fails to pass, there will be continued efforts to establish a comprehensive department of human services. The new agency, as proposed, will be integrated-comprehensive in structure. For

further information, contact: Ms. Lois Matheson, Director, Human Service Council, Department of Management and Budget, Lewis Cass Building, Lansing, Michigan 48913.

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MISSISSIPPI

The present session of the legislature passed a mental health bill in which the Governor was interested. This bill would group together several human service agencies under one head. However, no action to implement this is anticipated until next year. At present there is no comprehensive human services agency. For further information, contact: Ms. Katie Barter, Assistant to the Governor, P.O. Box 139, Governor's Office, Jackson, Mississippi 39216. Phone: (601) 354-7575.

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MONTANA

There is no comprehensive structure. The Department of Social and Rehabilitation Services provides welfare/social services, mental health, vocational rehabilitation and veterans affairs programs. Other human services are provided through related state agencies. For further information related to human services programs, contact: Mr. Theodore Carkulis, Director, Box 1723, Helena, Montana 59601. Phone: (406) 449-3451.

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NEBRASKA

The State is planning a reorganization toward a comprehensive human resources agency. The State agencies are studying organization alternatives and will make recommendations to the 1975 Legislature related to the reorganization. There have been attempts in the past to bring about reorganization, but they have failed. Present structure provides for welfare/social services and crippled children's services. Related services are provided by the Department of Health, Public Institutions, Education, Labor, Parole Administration, Veterans Affairs and Aging. For further information, contact: Mr. Alan H. Ihms, Director, State Department of Public Welfare, 1526 K Street, Lincoln, Nebraska 68508. Phone: (402) 471-2366.

NEW MEXICO

There is currently no movement toward the development of a comprehensive human resources agency. The State has been primarily involved in internal reorganization of present structure, which has been operational since 1968. The Department currently provides for health, welfare/social services, and comprehensive health planning. For further information, contact: Mr. Richard W. Heim, Director, State Health and Social Services Department, Box 2348, Santa Fe, New Mexico 87501. Phone: (505) 827-2371.

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NEW YORK

A study was recently completed by a Legislative Committee related to the consolidation of human services programs and several bills have been introduced. Nothing has evolved from these attempts and the state presently remains as a categorical type structure with each area providing its own particular service. For further information, contact: Mr. Abe Levine, Commissioner, State Department of Social Services, 1450 Western Avenue, Albany, New York 12203. Phone: (518) 457-7354.

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NORTH DAKOTA

A legislative committee is presently studying and planning for reorganization into a comprehensive human resources agency. The Department of Social Services now provides welfare/social services, vocational rehabilitation, crippled children's services, nutrition programs and medicaid. Related services are provided in the Department of Health, pardons and parole board, employment security bureau and veterans affairs. For further information, contact: Mr. T.N. Tangedahl, Director, Department of Social Services, Capitol Building, Bismark, North Dakota 58501. Phone: (701) 224-2310.

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OHIO

The State has no comprehensive human resources agency. It is interested in the concept and philosophy of developing a comprehensive structure, but currently has no plans to move toward this

type of structure. The Governor is interested in reorganizing at the level of providing for better delivery of human services. For further information, contact: Mr. Charles W. Bates, Director, State Department of Public Welfare, 408 East Town Street, Columbus, Ohio 43215. Phone: (614) 466-6282.

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OKLAHOMA

There are presently no plans to move toward a more comprehensive human resources agency. The State feels the present structure is adequate and effective. The Department provides programs for welfare/social services, crippled children's services, vocational rehabilitation and aging. Related services are provided by the Department of Health, Mental Health, corrections, veterans affairs and employment services. For further information, contact: Mr. L.E. Rader, Director, State Department of Institutions, Social and Rehabilitative Services, Box 25352, Oklahoma City, Oklahoma 73125. Phone: (405) 521-3646.

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PUERTO RICO

There is no comprehensive human resources agency. The Department of Social Services provides welfare/social services and vocational rehabilitation. Related services are provided in the Department of Health, Mental Health, Justice, Labor, Veterans Administration and Gericulture Commission. For further information, contact: Eliza Diaz-Gonzalez, Secretary, Commonwealth Department of Social Services, Box 11697, Fernandez Juncas Station, Santurce, Puerto Rico 00910.

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RHODE ISLAND

The State is moving away from the comprehensive type agency back to smaller and more accountable departments. No serious consideration is being given toward the development of a Department of Human Resources. For further information, contact: Mr. John J. Affleck, Director, State Department of Social and Rehabilitative Services, 600 New London Avenue, Cranston, Rhode Island 02920. Phone: (401) 464-2121.

SOUTH CAROLINA

There is currently no comprehensive human resources agency. There was a movement to develop a comprehensive agency in 1973, but the state legislature vetoed the measure. There are no plans at this time to create a comprehensive structure or to move away from the current mode of operation. For further information, contact: Dr. R. Archie Ellis, Commissioner, State Department of Social Services, Box 1520, Columbia, South Carolina 29202. Phone: (803) 758-3244.

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TENNESSEE

There is no organized movement to develop a comprehensive human resources agency. The state has investigated other state models, but during the 1974 session, the state legislature decided not to move in this direction. Future plans include further investigation and evaluation of the effectiveness of the comprehensive human resources structure in other states. For additional information, contact: Mr. Fred Friend, Commissioner, State Department of Public Welfare, 410 State Office Building, Nashville, Tennessee 37219. Phone: (615) 741-3241.

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TEXAS

Texas does not have an integrated agency, nor does it plan to reorganize itself in the near future. A study commission made recommendations for an "umbrella" type structure in 1971 but it was not passed by the legislature. The Governor chairs an interagency council on Health and Human Resources which meets quarterly or as necessary. Comprised of the commissioners of the human services bureaus, the council addresses issues of coordination and policy determination, although special task forces are dispatched to deal with specific problems. For further information, contact: Gen. James M. Rose, Director, Division of Planning Coordination, Office of the Governor, Sam Houston State Office Building, Austin, Texas 78711. Phone: (512) 475-2427.

VIRGIN ISLANDS

There is no comprehensive human resources agency. The present structure provides for welfare/social services and vocational rehabilitation. Related services are under the aegis of the Department of Health, Commission on Aging, Commission on Youth and Employment Security Agency. For further information, contact: Dr. Macon M. Barryman, Commissioner, Insular Department of Social Welfare, Box 539, Charlotte Amalie, St. Thomas, Virgin Islands 00801.

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WEST VIRGINIA

There is no comprehensive human resources agency nor any plans for the development of a comprehensive structure. The present Commissioner of the Department chairs a committee of human services agency heads whose primary focus is on the coordination of these agencies. For further information, contact: Mr. Edwin F. Flowers, Commissioner, State Department of Welfare, State Office Building, 1900 Washington Street East, Charleston, West Virginia 25305. Phone: (304) 348-2400.