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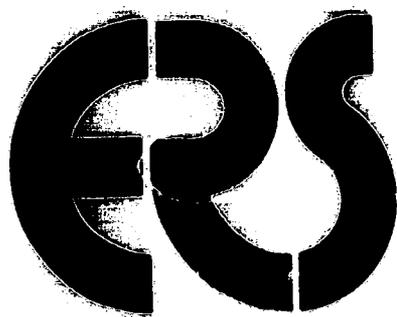
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ABSTRACT

The total number of students per professional staff member in the public elementary and secondary school systems of the nation decreased from an estimated 19.8 in 1970-71 to 17.7 in 1972-73, or a decrease of 10.6 percent. The enrollment for the approximately 16,408 operating public school systems in 1972-73 was estimated to be 45,299,766; the total full-time professional staff was 2,556,790 (estimated). In the same year, there were an estimated 17.7 students per professional staff member; 20.1 students per teacher, 428.3 students for every principal and assistant principal, 332.3 students for all other professional employees assigned to individual school buildings, and 702.3 students for all central office administrators and/or supervisors. These data are shown, together with a comparison of information for alternate years (1964-65 through 1972-73). A system-by-system listing of reporting systems with enrollments of 25,000 or more that furnished sufficient information for inclusion is provided; for smaller systems, a selected group of districts is shown for comparison on an enrollment basis. The listing is intended to exemplify systems from various enrollment size groups and from various States. (Author/DN)



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August 1974

Student-Staff Ratios, 1972-73

The total number of students per professional staff member in the public elementary and secondary school systems of the nation decreased from an estimated 19.8 in 1970-71 to 17.7 in 1972-73, or a decrease of 10.6 percent. This decrease was due to a combination of two factors:

1. The estimated total enrollment of all public school systems in the United States (excluding public community junior colleges) decreased from an estimated total of 45,583,393 in 1970-71 to 45,299,766 in 1972-73, or 0.6 percent.
2. During the same two year period, the total number of professional staff members increased from an estimated 2,302,212 in 1970-71 to 2,556,790 in 1972-73--an increase of 11.1 percent.

These estimates and other information contained in this *Research Memo* were computed from information received by ERS in connection with its "National Survey of Salary Schedules and Fringe Benefits for Administrators and Supervisory Personnel in Public School Systems, 1973-74"--a comprehensive questionnaire concerning salary schedule information, fringe benefit provisions, staffing data, and certain other statistical information. The questionnaire was mailed in the summer of 1973 to a stratified random sample of 1,646 of the approximately 11,693 systems having enrollments of 300 or more pupils. The sample included all systems with enrollments of 12,000 or more and representative samples of smaller systems. Staffing ratio data were requested as of October 1, 1972 (or as near that date as possible) since 1973 data would not then have been available. Staffing data shown for systems with fewer than 300 students in Tables 1-3 are based on updated estimates of previous surveys available.

ENROLLMENT

The total enrollment for the approximately 16,408 operating public school systems in 1972-73 was estimated to be 45,299,766. Approximately 27 percent of the total enrollment was in the 189 systems that had enrollments of 25,000 or more. At the other extreme, 1.2 percent of the total enrollment was in systems enrolling fewer than 300 pupils; however, this group of 4,715 systems accounted for almost 29 percent of the total operating districts.

These enrollment estimates, classified in six groups, are shown in Table 1.

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PROFESSIONAL STAFF

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The total full-time professional staff in all public school systems in the United States in 1972-73 was 2,556,790 (estimated). Of this number, 2,250,150 (88.0 percent) were teachers; 76,917 (3.0 percent) were principals or teaching principals; 28,861 (1.1 percent) were assistant principals; and 136,363 (5.3 percent) were occupying other professional positions assigned to individual school buildings. This latter group includes positions such as counselors, librarians, school nurses, and psychologists.

An estimated 64,499 professional employees (2.5 percent of the total) were employed in central-office positions in 1972-73. Of these, 13,660 were superintendents or other administrative heads of school systems; 1,055 were deputy or associate superintendents; 7,257 were assistant superintendents; and 42,527 were employed in other professional administrative or supervisory capacities (such as administrators for general administration, finance and school plant, pupil and/or staff personnel functions, instructional administration, and special subject-matter areas).

Tables 2A and 2B show detailed classifications of the professional personnel by enrollment groupings.

STAFFING RATIOS, 1972-73

In 1972-73 there were an estimated 17.7 students per professional staff member; 20.1 students per teacher, 428.3 students for every principal and assistant principal, 332.3 students for all other professional employees assigned to individual school buildings, and 702.3 students for central office administrators and/or supervisors. These data are shown in Table 3, together with a comparison of information for alternate years (1964-65 through 1972-73). The data in Table 3 indicate that the ratio of teachers to principals (including assistant principals) has remained almost constant over the past two years--21.7 teachers per principal in 1970-71 and 21.3 teachers per principal in 1972-73. In contrast, the number of other instructional staff members at the building level available to support teachers (counselors, librarians, nurses, etc.) has increased from a ratio of 1 to 18.7 teachers in 1970-71 to 1 to 16.5 teachers in 1972-73.

Table 4 is a system-by-system listing of reporting systems with enrollments of 25,000 or more that furnished sufficient information for inclusion; for smaller systems, a selected group of districts is shown for comparison on an enrollment basis. The listing in Table 4 is not intended as a comprehensive summary of the number and ratios of professional staff members classified by major positions; rather, it is intended to exemplify systems from various enrollment size groups and from various states.

The numbers of staff members for each system shown in Table 4 are presented as they were reported to ERS. The ratios shown were computed from the reported data.

TABLE 1

Estimated Total Enrollment in All Operating Public School Systems, October 1972

Enrollment Grouping	Estimated Enrollment	Estimated Number of Systems	Percent of Total Enrollment	Percent of Total Systems
25,000 or more pupils	12,252,000	189	27.0%	1.2%
12,000 to 24,999 pupils	6,563,472	394	14.5	2.4
6,000 to 11,999 pupils	7,707,307	958	17.0	5.8
3,000 to 5,999 pupils	7,930,036	1,830	17.5	11.2
300 to 2,999 pupils	10,303,354	8,322	22.8	50.7
Less than 300 pupils	543,597	4,715	1.2	28.7
TOTAL, all operating systems	45,299,766	16,408	100.0%	100.0%

TABLE 2A

Estimated Number of Full-Time Public School Professional Staff Members by Enrollment Grouping, 1972-73

Position	Number of Persons, by Enrollment Grouping						Total-- All Op- erating Systems
	25,000 or More	12,000 to 24,999	6,000 to 11,999	3,000 to 5,999	300 to 2,999	Less than 300	
Instructional Staff							
Teachers	600,640	303,360	381,284	400,386	523,977	40,503	2,250,150
Principals (including teaching principals)	15,385	7,730	12,859	13,317	25,326	2,300	76,917
Assistant principals	9,696	4,455	5,386	5,044	4,095	185	28,861
Other instructional staff	<u>41,807</u>	<u>19,700</u>	<u>27,303</u>	<u>25,254</u>	<u>21,493</u>	<u>806</u>	<u>136,363</u>
Total instructional staff	667,528	335,245	426,832	444,001	574,891	43,794	2,492,291
Central-Office Administrators							
Superintendents	189	394	958	1,830	8,322	1,967	13,660
Deputy and Associate Superintendents	241	236	168	169	241	---	1,055
Assistant Superintendents	756	780	1,504	2,138	2,019	60	7,257
Other Central-Office Administrators	<u>14,934</u>	<u>6,501</u>	<u>5,748</u>	<u>6,000</u>	<u>8,529</u>	<u>815</u>	<u>42,527</u>
Total central-office administrators	16,120	7,911	8,378	10,137	19,111	2,842	64,499
Total Full-Time Professional Employees	683,648	343,156	435,210	454,138	594,002	46,636	2,556,790

TABLE 2B

Estimated Percent Distribution of Full-Time Public School Professional Staff Members
by Enrollment Grouping, 1972-73

Position	Percent Distribution, by Enrollment Grouping						Total-- All Op- erating Systems
	25,000 or More	12,000 to 24,999	6,000 to 11,999	3,000 to 5,999	300 to 2,999	Less than 300	
Instructional Staff							
Teachers	26.7%	13.5%	16.9%	17.8%	23.3%	1.8%	100.0%
Principals (including teaching principals)	20.0	19.1	16.7	17.3	32.9	3.0	100.0
Assistant principals	33.6	15.4	18.7	17.5	14.2	0.6	100.0
Other instructional staff	30.7	14.4	20.0	18.5	15.8	0.6	100.0
Total instructional staff	26.8	13.4	17.1	17.8	23.1	1.8	100.0
Central-Office Administrators							
Superintendents	1.4	2.9	7.0	13.4	60.9	14.4	100.0
Deputy and Associate Superintendents	22.8	22.4	15.9	16.0	22.9	...	100.0
Assistant Superintendents	10.4	10.8	20.7	29.5	27.8	0.8	100.0
Other Central-Office Administrators	35.1	15.3	13.5	14.1	20.1	1.9	100.0
Total Central-Office Administrators	25.0	12.3	13.0	15.7	29.6	4.4	100.0
Total Full-Time Professional Employees	26.8	13.4	17.0	17.8	23.2	1.8	100.0

TABLE 3

Estimated Number of Students Per Full-Time Professional Staff Member, All Operating Public School Systems, 1964-65, 1966-67, 1968-69, 1970-71, and 1972-73

Position	Estimated Number of Staff Members					Number of Students Per Full-Time Staff Member				
	1964-65	1966-67	1968-69	1970-71	1972-73	1964-65	1966-67	1968-69	1970-71	1972-73
Teachers	1,648,379	1,790,205	1,913,776	2,034,581	2,250,150	25.4	23.8	23.1	22.4	20.1
Principals and assistant principals	85,675	90,601	90,631	93,558	105,778	488.4	470.3	487.6	487.2	428.3
Other instructional staff a/	70,155	89,660	95,819	108,767	136,363	596.5	475.2	461.2	419.1	332.3
Total instructional staff	1,804,209	1,970,466	2,100,226	2,236,906	2,492,291	23.2	21.6	21.0	20.4	18.2
Central-office administrative staff b/	44,989	54,939	55,281	65,306	64,499	930.1	775.5	799.3	698.0	702.3
TOTAL--All full-time professional staff members	1,849,198	2,025,405	2,155,507	2,302,212	2,556,790	22.6	21.0	20.5	19.8	17.7

a/ Includes counselors, librarians, nurses, etc.

b/ Includes superintendents, assistant superintendents, and supervisors, as well as administrators for central-office functions such as staff personnel, research, finance and business, instructional administration, special subject areas, and pupil personnel.

SOURCES: Data for the school year 1972-73 compiled by Educational Research Service.
Data for the school years 1964-65, 1966-67, 1968-69, and 1970-71 from: *Pupil-Staff Ratios, 1970-71*. NEA Research Memo 1971-26. Washington, D.C.: National Education Association, Research Division, September 1971. p. 4. Copyright © 1971 by National Education Association. All Rights Reserved. Used with permission.

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TABLE 4

Total Professional Staff^{a/} and Number of Students Per Staff Member,
Selected School Systems, Classified by Enrollment Groups, 1972-73

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
Selected Systems with Enrollments of 25,000 or More							
ALABAMA							
Birmingham	57,456						
Number of staff		2,451	90	b/	...	41	...
Pupils per staff member		23.4	638.4	1401.4	...
Mobile Co. (Mobile)	65,489						
Number of staff		2,663	122	40	2,825	53	2,878
Pupils per staff member		24.6	536.8	1637.2	23.2	1235.6	22.8
ALASKA							
Anchorage	33,000						
Number of staff		1,649	69	b/	...	37	b/
Pupils per staff member		20.0	478.3	891.9	b/
ARIZONA							
Mesa	27,600						
Number of staff		1,008	40	125	1,173	14	1,187
Pupils per staff member		27.4	690.0	220.8	23.5	1971.4	23.3
Phoenix (H.S.)	28,891						
Number of staff		1,113	21	175	1,309	27	1,336
Pupils per staff member		26.0	1375.8	165.1	22.1	1070.0	21.6
Tucson	62,000						
Number of staff		2,576	125	207	2,908	70	2,978
Pupils per staff member		24.1	496.0	299.5	21.3	885.7	20.8
ARKANSAS							
Pulaski Co. (excl. Little Rock)	28,120						
Number of staff		1,156	55	45	1,256	19	1,275
Pupils per staff member		24.3	511.3	624.9	22.4	1480.0	22.1
CALIFORNIA							
Anaheim (H.S.)	37,000						
Number of staff		1,550	74	152 ^{c/}	1,776 ^{c/}	30 ^{c/}	1,806 ^{c/}
Pupils per staff member		23.9	500.0	243.4 ^{c/}	20.8 ^{c/}	1233.3 ^{c/}	20.5 ^{c/}
Compton	38,834						
Number of staff		1,609	76	99	1,784	38	1,822
Pupils per staff member		24.1	511.0	392.3	21.8	1021.9	21.3
Fremont	32,937						
Number of staff		1,363	71	53	1,487	15	1,502
Pupils per staff member		24.2	463.9	621.5	22.1	2195.8	21.9
Garden Grove	53,000						
Number of staff		1,806	84	105 ^{c/}	1,995 ^{c/}	31	2,026 ^{c/}
Pupils per staff member		29.3	631.0	504.8 ^{c/}	26.6 ^{c/}	1709.7	26.2 ^{c/}
Hacienda-La Puente (La Puente)	30,180						
Number of staff		1,145	61	50	1,256	28	1,284
Pupils per staff member		26.4	494.8	603.6	24.0	1077.9	23.5
Long Beach	64,000						
Number of staff		2,641	133	290 ^{c/}	3,064	40	3,104 ^{c/}
Pupils per staff member		24.2	481.2	220.7	20.9	1600.0	20.6
Los Angeles	612,638						
Number of staff		23,022	989	1,067	25,078	1,066	26,144
Pupils per staff member		26.6	619.5	574.2	24.4	574.7	23.4

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
CALIFORNIA (Continued)							
Mt. Diablo	45,397						
Number of staff		2,029	91	206	2,326	40 ^{c/}	2,366 ^{c/}
Pupils per staff member		22.4	498.9	220.4	19.5	1134.9 ^{c/}	19.2 ^{c/}
Newport-Mesa (Newport Beach)	25,758						
Number of staff		1,150	54	75	1,279	16	1,295
Pupils per staff member		22.4	477.0	343.4	20.1	1609.9	19.9
Norwalk-La Mirada Dist. (Norwalk)	31,473						
Number of staff		1,033	59	26	1,118	28	1,146
Pupils per staff member		30.5	533.4	1210.5	28.2	1124.0	27.5
Oakland	59,302						
Number of staff		3,013	140	238	3,391	45 ^{c/}	3,436 ^{c/}
Pupils per staff member		19.7	423.6	249.2	17.5	1317.8 ^{c/}	17.3 ^{c/}
Orange	28,889						
Number of staff		1,354	48	60 ^{c/}	1,462 ^{c/}	22	1,484 ^{c/}
Pupils per staff member		21.3	601.9	481.5 ^{c/}	19.8 ^{c/}	1313.1	19.5 ^{c/}
Pasadena	26,225						
Number of staff		1,222	56	96	1,374	35	1,409
Pupils per staff member		21.5	468.3	273.2	19.1	749.3	18.6
Richmond	39,548						
Number of staff		1,725	94	118 ^{c/}	1,937 ^{c/}	34	1,971 ^{c/}
Pupils per staff member		22.9	420.7	335.2 ^{c/}	20.4 ^{c/}	1163.2	20.1 ^{c/}
Riverside	24,726						
Number of staff		962	57	41	1,060	15 ^{c/}	1,075 ^{c/}
Pupils per staff member		25.7	433.8	603.1	23.3	1648.4 ^{c/}	23.0 ^{c/}
Sacramento	47,587						
Number of staff		2,024	93	157	2,274	52	2,326
Pupils per staff member		23.5	511.7	303.1	20.9	915.1	20.5
San Bernardino	35,053						
Number of staff		1,350	73	56	1,479	36 ^{c/}	1,515 ^{c/}
Pupils per staff member		25.9	480.2	625.9	23.7	973.7 ^{c/}	23.1 ^{c/}
San Diego	125,285						
Number of staff		4,995	149	490	5,634	396	6,030
Pupils per staff member		25.1	840.8	255.7	22.2	316.4	20.8
San Jose	36,531						
Number of staff		1,596	81	156	1,833	63	1,896
Pupils per staff member		22.9	451.0	234.2	19.9	579.9	19.3
San Juan Dist. (Carmichael)	52,550						
Number of staff		2,048	115	148	2,311	45	2,356
Pupils per staff member		25.7	457.0	355.1	22.7	1167.8	22.3
Stockton	29,624						
Number of staff		1,231	72	103	1,406	56 ^{c/}	1,462 ^{c/}
Pupils per staff member		24.1	411.4	287.6	21.1	529.0 ^{c/}	20.3 ^{c/}
Torrance	30,844						
Number of staff		1,101	63	98	1,262	46	1,308
Pupils per staff member		28.0	489.6	314.7	24.4	670.5	23.6
COLORADO							
Colorado Springs	35,800						
Number of staff		1,869	68	90	2,027	58	2,085
Pupils per staff member		19.2	526.5	397.8	17.7	61	17.2

TABLE 4 (Continued)

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District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
COLORADO (Continued)							
Denver	89,610						
Number of staff		4,673	183	64	4,920	136	5,056
Pupils per staff member		19.2	489.7	1400.2	18.2	658.9	17.7
Jefferson Co. (Lakewood)	76,000						
Number of staff		3,283	155	190 ^{c/}	3,628 ^{c/}	67	3,695 ^{c/}
Pupils per staff member		23.1	490.3	400.0 ^{c/}	20.9 ^{c/}	1134.3	20.6 ^{c/}
Pueblo	26,000						
Number of staff		1,207	59	73	1,339	42	1,381
Pupils per staff member		21.5	440.7	356.2	19.4	619.0	18.8
CONNECTICUT							
Hartford	28,951						
Number of staff		1,450	74	201 ^{c/}	1,725	53 ^{c/}	1,778 ^{c/}
Pupils per staff member		20.0	391.2	144.0 ^{c/}	16.8	546.2 ^{c/}	16.3 ^{c/}
FLORIDA							
Brevard Co. (Titusville)	59,976						
Number of staff		2,928	97	159 ^{c/}	3,184 ^{c/}	60 ^{c/}	3,244 ^{c/}
Pupils per staff member		20.5	618.3	377.2 ^{c/}	18.8 ^{c/}	999.6 ^{c/}	18.5 ^{c/}
Dade Co. (Miami)	241,995						
Number of staff		9,802	514	955	11,271	377	11,648
Pupils per staff member		24.7	470.8	253.4	21.5	641.9	20.8
Duval Co. (Jacksonville)	111,603						
Number of staff		4,829	176	463	5,468	141	5,609
Pupils per staff member		23.1	634.1	241.0	20.4	791.5	19.9
Hillsborough Co. (Tampa)	112,206						
Number of staff		5,006	236	272	5,514	179	5,693
Pupils per staff member		22.4	475.4	412.5	20.3	626.8	19.7
Pinellas Co. (Clearwater)	92,000						
Number of staff		3,724	137	716	4,577	120	4,697
Pupils per staff member		24.7	671.5	128.5	20.1	766.7	19.6
GEORGIA							
Atlanta	90,000						
Number of staff		5,000	157	132	5,289	128	5,417
Pupils per staff member		18.0	573.2	681.8	17.0	703.1	16.6
Cobb Co. (excl. Marietta)	49,500						
Number of staff		2,300	90	114 ^{c/}	2,504 ^{c/}	40	2,544 ^{c/}
Pupils per staff member		21.5	550.0	434.2 ^{c/}	19.8 ^{c/}	1237.5	19.5 ^{c/}
DeKalb Co. (excl. Decatur)	88,000						
Number of staff		3,851	157	209 ^{c/}	4,217 ^{c/}	86	4,303 ^{c/}
Pupils per staff member		22.9	560.5	421.1 ^{c/}	20.9 ^{c/}	1023.3	20.5 ^{c/}
Fulton Co. (excl. Atlanta)	35,000						
Number of staff		1,792	150	128	2,070	72	2,142
Pupils per staff member		19.5	233.3	273.4	16.9	486.1	16.3
Muscogee Co. (Columbus)	38,361						
Number of staff		1,760	94	113 ^{c/}	1,967 ^{c/}	35	2,002 ^{c/}
Pupils per staff member		21.8	408.1	339.5 ^{c/}	19.5 ^{c/}	1096.0	19.2 ^{c/}
HAWAII--entire state (Honolulu)							
Number of staff	180,185	8,310	376	705	9,391	260	9,651
Pupils per staff member		21.7	479.2	255.6	19.2	693.0	18.7

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
ILLINOIS							
Chicago	542,000						
Number of staff		24,119	1,179	2,046 ^{c/}	27,344 ^{c/}	188	27,532 ^{c/}
Pupils per staff member		22.5	459.7	264.9 ^{c/}	19.8 ^{c/}	2883.0	19.7 ^{c/}
INDIANA							
Evansville-Vanderburgh	31,937						
Number of staff		1,392	47	63	1,502	35	1,537
Pupils per staff member		22.9	679.5	506.9	21.3	912.5	20.8
Fort Wayne	43,245						
Number of staff		1,898	60	117	2,075	64	2,139
Pupils per staff member		22.8	720.7	369.6	20.8	675.7	20.2
Indianapolis	97,880						
Number of staff		4,144	193	284	4,621	87	4,708
Pupils per staff member		23.6	507.1	344.6	21.2	1125.1	20.8
IOWA							
Des Moines	42,000						
Number of staff		1,862	83	80 ^{c/}	2,024 ^{c/}	40	2,065 ^{c/}
Pupils per staff member		22.6	506.0	525.0 ^{c/}	20.7 ^{c/}	1050.0	20.3 ^{c/}
KANSAS							
Kansas City	32,945						
Number of staff		1,501	63	106	1,670	26	1,696
Pupils per staff member		21.9	522.9	310.8	19.7	1267.1	19.4
Shawnee Mission	42,497						
Number of staff		1,921	91	282	2,294	61	2,355
Pupils per staff member		22.1	467.0	150.7	18.5	696.7	18.0
Wichita	57,222						
Number of staff		2,468	146	436	3,050	90	3,140
Pupils per staff member		23.2	391.9	131.2	18.8	635.8	18.2
KENTUCKY							
Fayette Co. (Lexington)	35,500						
Number of staff		1,600	64	109 ^{c/}	1,773	56	1,829
Pupils per staff member		22.2	554.7	325.7	20.0	633.9	19.4
Jefferson Co. (excl. Louisville)	94,940						
Number of staff		3,974	145	301	4,420	161	4,581
Pupils per staff member		23.9	654.8	315.4	21.5	589.7	20.7
Louisville	47,525						
Number of staff		2,042	102	174	2,318	64	2,382
Pupils per staff member		23.3	465.9	273.1	20.5	742.6	20.0
LOUISIANA							
Caddo Parish (Shreveport)	52,612						
Number of staff		2,195	106	329	2,630	44	2,674
Pupils per staff member		24.0	496.3	159.9	20.0	1195.7	19.7
Calcasieu Parish (Lake Charles)	37,878						
Number of staff		1,816	90	88	1,994	29	2,023
Pupils per staff member		20.9	420.9	430.4	19.0	1306.1	18.7
East Baton Rouge Parish	67,074						
Number of staff		3,141	107	191	3,439	133	3,572
Pupils per staff member		21.4	626.9	351.2	19.5	504.3	18.8
Creoles Parish (New Orleans)	101,000						
Number of staff		5,034	177	340 ^{c/}	5,551 ^{c/}	60	5,611 ^{c/}
Pupils per staff member		20.1	570.6	297.1 ^{c/}	18.2 ^{c/}	1683.3	18.0 ^{c/}

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
LOUISIANA (Continued)							
Rapides Parish (Alexandria)	28,299						
Number of staff		1,231	106	69	1,406	19	1,425
Pupils per staff member		23.0	267.0	410.1	20.1	1489.4	19.9
MARYLAND							
Anne Arundel Co. (Annapolis)	78,924						
Number of staff		3,380	147	157	3,684	77	3,761
Pupils per staff member		23.4	537.0	502.7	21.4	1025.0	21.0
Baltimore City	187,241						
Number of staff		7,583	354	373	8,310	117	8,427
Pupils per staff member		24.7	528.9	502.0	22.5	1600.3	22.2
Baltimore Co. (Towson)	130,390						
Number of staff		6,023	359	670	7,052	199	7,251
Pupils per staff member		21.6	363.2	194.6	18.5	655.2	18.0
Harford Co. (Bel Air)	33,436						
Number of staff		1,494	78	76 ^{c/}	1,648 ^{c/}	65	1,713 ^{c/}
Pupils per staff member		22.4	428.7	439.9 ^{c/}	20.2 ^{c/}	514.4	19.5 ^{c/}
Montgomery Co. (Rockville)	127,700						
Number of staff		6,619	319	420 ^{c/}	7,358 ^{c/}	274	7,632 ^{c/}
Pupils per staff member		19.3	400.3	304.0 ^{c/}	17.4 ^{c/}	466.1	16.7 ^{c/}
Prince Georges Co. (Upper Marlboro)	156,676						
Number of staff		7,627	398	461	8,486	272	8,758
Pupils per staff member		20.5	393.7	339.9	18.5	576.0	17.9
MASSACHUSETTS							
Boston	96,239						
Number of staff		5,204	400	b/	...	229	...
Pupils per staff member		18.5	240.6	420.3	...
Worcester	29,408						
Number of staff		1,778	85	116	1,979	45	2,024
Pupils per staff member		16.5	346.0	253.5	14.9	653.5	14.5
MICHIGAN							
Detroit	281,594						
Number of staff		10,714	593	373	11,680	214	11,894
Pupils per staff member		26.3	474.9	754.9	24.1	1315.9	23.7
Flint	44,634						
Number of staff		1,894	105	122	2,121	195	2,316
Pupils per staff member		23.6	425.1	365.9	21.0	228.9	19.3
Grand Rapids	31,789						
Number of staff		1,388	86	80 ^{c/}	1,554 ^{c/}	225	1,779 ^{c/}
Pupils per staff member		22.9	369.6	397.4 ^{c/}	20.5 ^{c/}	141.3	17.9 ^{c/}
Lansing	32,000						
Number of staff		1,544	86	142	1,772	82	1,854
Pupils per staff member		20.7	372.1	225.4	18.1	390.2	17.3
Warren	34,250						
Number of staff		1,553	93	121 ^{c/}	1,767 ^{c/}	41	1,808 ^{c/}
Pupils per staff member		22.1	368.3	283.1 ^{c/}	19.4 ^{c/}	835.4	18.9 ^{c/}
MINNESOTA							
Anoka-Hennepin Dist. (Anoka)	32,000						
Number of staff		1,400	45	60 ^{c/}	1,505 ^{c/}	30	1,535 ^{c/}
Pupils per staff member		22.9	711.1	533.3 ^{c/}	21.3 ^{c/}	1066.7	20.8 ^{c/}
Minneapolis	61,579						
Number of staff		3,000	142	461 ^{c/}	3,603 ^{c/}	108	3,711 ^{c/}
Pupils per staff member		20.5	433.7	133.6 ^{c/}	17.1 ^{c/}	570.2	16.6 ^{c/}

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
MINNESOTA (Continued)							
Robbinsdale	26,000						
Number of staff		1,184	44	152	1,380	41 ^{c/}	1,421 ^{c/}
Pupils per staff member		22.0	590.9	171.1	18.8	634.1 ^{c/}	18.3 ^{c/}
MISSOURI							
Hazelwood	25,173						
Number of staff		1,128	41	120	1,289	19	1,308
Pupils per staff member		22.3	614.0	209.8	19.5	1324.9	19.2
St. Louis	99,418						
Number of staff		4,339	273	81	4,693	28 ^{c/}	4,721 ^{c/}
Pupils per staff member		22.9	364.2	1227.4	21.2	3550.6 ^{c/}	21.1 ^{c/}
Springfield	26,000						
Number of staff		1,128	58	73	1,259	8 ^{c/}	1,267 ^{c/}
Pupils per staff member		23.0	448.3	356.2	20.7	3250.0 ^{c/}	20.5 ^{c/}
NEBRASKA							
Lincoln	29,721						
Number of staff		1,346	68	106	1,520	44	1,564
Pupils per staff member		22.1	437.1	280.4	19.6	675.5	19.0
NEVADA							
Washoe Co. (Reno)	29,940						
Number of staff		1,358	69	90	1,517	29	1,546
Pupils per staff member		22.0	433.9	332.7	19.7	1032.4	19.4
NEW JERSEY							
Newark	76,325						
Number of staff		5,033	122	160	5,315	43	5,358
Pupils per staff member		15.2	625.6	477.0	14.4	1775.0	14.2
NEW MEXICO							
Albuquerque	85,000						
Number of staff		3,296	153	265	3,714	32	3,746
Pupils per staff member		25.8	555.6	320.8	22.9	2656.2	22.7
NEW YORK							
Buffalo	61,508						
Number of staff		3,547	169	233	3,949	112	4,061
Pupils per staff member		17.9	375.8	272.6	16.1	567.0	15.6
Rochester	43,133						
Number of staff		2,178	105	310	2,593	68	2,661
Pupils per staff member		19.8	410.8	139.1	16.6	634.3	16.2
NORTH CAROLINA							
Cumberland Co. (excl. Fayetteville)	34,080						
Number of staff		1,318	97	113	1,528	19	1,547
Pupils per staff member		25.9	351.3	301.6	22.3	1793.7	22.0
OHIO							
Akron	53,991						
Number of staff		2,316	90	132	2,538	60	2,598
Pupils per staff member		23.3	599.9	409.0	21.3	899.8	20.8
Cincinnati	75,521						
Number of staff		2,908	157	189	3,254	101	3,355
Pupils per staff member		26.0	481.0	399.6	23.2	747.7	22.5
Cleveland	141,000						
Number of staff		5,229	316	414	5,959	117	6,076
Pupils per staff member		27.0	446.2	340.6	23.7	1205.1	23.2

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
OHIO (Continued)							
Columbus	104,671						
Number of staff		4,520	242	380	5,142	113	5,255
Pupils per staff member		23.2	432.5	275.4	20.4	926.3	19.9
Dayton	50,802						
Number of staff		2,306	118	239	2,663	25	2,688
Pupils per staff member		22.0	430.5	212.6	19.1	2032.1	18.9
Parma	25,800						
Number of staff		1,053	46	51	1,150	33	1,183
Pupils per staff member		24.5	560.9	505.9	22.4	781.8	21.8
Toledo	60,642						
Number of staff		2,468	119	96	2,683	67	2,750
Pupils per staff member		24.6	509.6	631.7	22.6	905.1	22.1
OKLAHOMA							
Oklahoma City	57,175						
Number of staff		2,300	152	299	2,751	210	2,961
Pupils per staff member		24.9	376.2	191.2	20.8	272.3	19.3
Tulsa	72,860						
Number of staff		3,094	149	299 ^{c/}	3,542 ^{c/}	70	3,612 ^{c/}
Pupils per staff member		23.5	489.0	243.7 ^{c/}	20.6 ^{c/}	1040.9	20.2 ^{c/}
OREGON							
Portland	68,000						
Number of staff		3,210	172	271	3,653	39	3,692
Pupils per staff member		21.2	395.3	250.9	18.6	1743.6	18.4
PENNSYLVANIA							
Philadelphia	290,000						
Number of staff		11,845	427	982	13,254	478	13,732
Pupils per staff member		24.5	679.2	295.3	21.9	606.7	21.1
SOUTH CAROLINA							
Charleston Co. (Charleston)	57,224						
Number of staff		2,428	113	172	2,713	b/	b/
Pupils per staff member		23.6	506.4	332.7	21.1
Greenville Co. (Greenville)	58,000						
Number of staff		2,689	128	175 ^{c/}	2,992 ^{c/}	105	3,097 ^{c/}
Pupils per staff member		21.6	453.1	331.4 ^{c/}	19.4 ^{c/}	552.4	18.7 ^{c/}
Richland Co. #1 (Columbia)	35,000						
Number of staff		1,896	81	150	2,127	38	2,165
Pupils per staff member		18.5	432.1	233.3	16.5	921.1	16.2
TENNESSEE							
Memphis	129,523						
Number of staff		5,718	212	382	6,312	172	6,484
Pupils per staff member		22.7	611.0	339.1	20.5	753.0	20.0
Metropolitan Sch. Sys. (Nashville)	86,000						
Number of staff		3,586	185	258	4,029	127	4,156
Pupils per staff member		24.0	464.9	333.3	21.3	677.2	20.7
TEXAS							
Corpus Christi	43,489						
Number of staff		1,983	96	84	2,163	96	2,259
Pupils per staff member		21.9	453.0	517.7	20.1	453.0	19.3
Dallas	156,200						
Number of staff		6,598	244	103 ^{c/}	6,945	91	7,036 ^{c/}
Pupils per staff member		23.7	640.2	1516.5 ^{c/}	22.5	1716.5	22.2 ^{c/}

TABLE 4 (Continued)

BEST COPY AVAILABLE 13

District	Enrollment	Professional Staff Assigned to School Buildings			Total	Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others			
TEXAS (Continued)							
Fort Worth	79,000						
Number of staff		3,289	171	238	3,698	85	3,783
Pupils per staff member		24.0	462.0	331.9	21.4	929.4	20.9
Houston	224,000						
Number of staff		9,222	299	468	9,989	160	10,149
Pupils per staff member		24.3	749.2	478.6	22.4	1400.0	22.1
Pasadena	36,066						
Number of staff		1,482	59	78	1,619	53	1,672
Pupils per staff member		24.3	611.3	462.4	22.3	680.5	21.6
San Antonio	69,619						
Number of staff		2,987	162	426	3,575	74	3,649
Pupils per staff member		23.3	429.7	163.4	19.5	940.8	19.1
UTAH							
Granite Dist. (Salt Lake City)	62,170						
Number of staff		2,613	98	314	3,025	45	3,070
Pupils per staff member		23.8	634.4	198.0	20.6	1381.6	20.3
Jordan Dist. (Sandy)	29,851						
Number of staff		1,143	47	68	1,258	7	1,265
Pupils per staff member		26.1	635.1	439.0	23.7	4264.4	23.6
Salt Lake City	31,131						
Number of staff		1,243	62	74	1,379	50	1,429
Pupils per staff member		25.0	502.1	420.7	22.6	622.6	21.8
VIRGINIA							
Fairfax Co. (Fairfax)	136,732						
Number of staff		6,144	293	530	6,967	220	7,187
Pupils per staff member		22.3	466.7	258.0	19.6	621.5	19.0
Hampton	32,000						
Number of staff		1,823	78	180 ^{c/}	2,081 ^{c/}	58	2,139 ^{c/}
Pupils per staff member		17.6	410.3	177.8 ^{c/}	15.4 ^{c/}	551.7	15.0 ^{c/}
Newport News	30,440						
Number of staff		1,408	76	82	1,566	39	1,605
Pupils per staff member		21.6	400.5	371.2	19.4	780.5	19.0
Norfolk	50,342						
Number of staff		2,350	104	170 ^{c/}	2,624	76	2,700 ^{c/}
Pupils per staff member		21.4	484.1	296.1 ^{c/}	19.2	662.4	18.6 ^{c/}
Richmond	42,563						
Number of staff		2,130	115	165 ^{c/}	2,410 ^{c/}	90	2,500 ^{c/}
Pupils per staff member		20.0	370.1	258.0 ^{c/}	17.7 ^{c/}	472.9	17.0 ^{c/}
Virginia Beach	52,000						
Number of staff		2,293	97	143 ^{c/}	2,533 ^{c/}	60	2,593 ^{c/}
Pupils per staff member		22.7	536.1	363.6 ^{c/}	20.5 ^{c/}	866.7	20.1 ^{c/}
WASHINGTON							
Edmonds Dist. (Lynnwood)	26,200						
Number of staff		1,116	58	107 ^{c/}	1,281 ^{c/}	76	1,357 ^{c/}
Pupils per staff member		23.5	451.7	244.9 ^{c/}	20.5 ^{c/}	344.7	19.3 ^{c/}
Seattle	70,716						
Number of staff		3,990	164	315	4,469	76	4,545
Pupils per staff member		17.7	431.2	224.5	15.8	930.5	15.6
Spokane	32,000						
Number of staff		1,403	66	72	1,541	57	1,598
Pupils per staff member		22.8	484.8	444.4	20.8	561.4	20.0

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
WISCONSIN							
Madison	32,500						
Number of staff		1,743	63	108 ^{c/}	1,914 ^{c/}	46	1,960 ^{c/}
Pupils per staff member		18.6	515.9	300.9 ^{c/}	17.0 ^{c/}	706.6	16.6 ^{c/}
Milwaukee	127,000						
Number of staff		5,884	273	250	6,407	292	6,699
Pupils per staff member		21.6	465.2	508.0	19.8	434.9	19.0
Racine	31,294						
Number of staff		1,525	59	135	1,719	28	1,747
Pupils per staff member		20.5	530.4	231.8	18.2	1117.6	17.9
<u>Selected Systems with Enrollments of 12,000 to 24,999</u>							
ARIZONA							
Glendale (H.S.)	13,686						
Number of staff		602	22	63	687	7 ^{c/}	694 ^{c/}
Pupils per staff member		22.7	622.1	217.2	19.9	1955.1 ^{c/}	19.7 ^{c/}
ARKANSAS							
Little Rock	22,891						
Number of staff		1,064	50	11	1,125	42	1,167
Pupils per staff member		21.5	457.8	2081.0	20.3	545.0	19.6
CALIFORNIA							
Santa Barbara	18,417						
Number of staff		871	33	105	1,009	17	1,026
Pupils per staff member		21.1	558.1	175.4	18.3	1083.4	17.9
COLORADO							
Boulder	23,236						
Number of staff		1,037	54	143	1,234	84	1,318
Pupils per staff member		22.4	430.3	162.5	18.8	276.6	17.6
CONNECTICUT							
West Hartford	12,837						
Number of staff		699	29	67	795	19	814
Pupils per staff member		18.4	442.7	191.6	16.1	675.6	15.8
DELAWARE							
Newark	16,000						
Number of staff		814	32	60	906	19	925
Pupils per staff member		19.7	500.0	286.7	17.7	842.1	17.3
FLORIDA							
Alachua Co. (Gainesville)	22,500						
Number of staff		1,104	57	18	1,179	56	1,235
Pupils per staff member		20.4	394.7	1250.0	19.1	401.8	18.2
GEORGIA							
Glynn Co. (Brunswick)	12,000						
Number of staff		574	23	4 ^{c/}	601 ^{c/}	14	615 ^{c/}
Pupils per staff member		20.9	521.7	3,000.0 ^{c/}	20.0 ^{c/}	857.1	19.5 ^{c/}
IDAHO							
Boise	23,935						
Number of staff		1,094	57	76	1,227	44	1,271
Pupils per staff member		21.9	419.9	314.9	19.5	544.0	18.8
ILLINOIS							
Decatur	19,385						
Number of staff		854	46	78	978	14	992
Pupils per staff member		22.7	421.4	248.5	19.8	1384.6	19.5

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
ILLINOIS (Continued)							
Peoria	24,000						
Number of staff		1,108	49	103	1,260	34	1,294
Pupils per staff member		21.7	489.8	233.0	19.0	705.9	18.5
INDIANA							
Monroe Co. (Bloomington)	12,943						
Number of staff		608	31	58	697	20	717
Pupils per staff member		21.3	417.5	223.2	18.6	647.1	18.1
Vigo Co. (Terre Haute)	22,338						
Number of staff		897	44	64	1,005	15	1,020
Pupils per staff member		24.9	507.7	349.0	22.2	1489.2	21.9
Washington Twp. (Indianapolis)	15,300						
Number of staff		687	38	63	788	16	804
Pupils per staff member		22.3	402.6	242.9	19.4	956.2	19.0
IOWA							
Dubuque	13,400						
Number of staff		635	21	50	706	14	720
Pupils per staff member		21.1	638.1	268.0	19.0	957.1	18.6
MAINE							
Portland	12,676						
Number of staff		556	36	33	625	5	630
Pupils per staff member		22.8	352.1	384.1	20.3	2535.2	20.1
MARYLAND							
Carroll Co. (Westminster)	17,200						
Number of staff		835	50	60	945	25	970
Pupils per staff member		20.6	344.0	286.7	18.2	688.0	17.7
Washington Co. (Hagerstown)	22,250						
Number of staff		1,108	64	63	1,235	42	1,277
Pupils per staff member		20.1	347.7	353.2	18.0	529.8	17.4
MASSACHUSETTS							
Framingham	15,500						
Number of staff		850	32	20	902	9	911
Pupils per staff member		18.2	484.4	775.0	17.2	1722.2	17.0
MICHIGAN							
Birmingham	14,800						
Number of staff		748	38	116	902	14	916
Pupils per staff member		19.8	389.5	127.6	16.4	1057.1	16.2
Grosse Pointe	12,408						
Number of staff		497	23	58	578	8	586
Pupils per staff member		25.0	539.5	213.9	21.5	1551.0	21.2
Pontiac	21,093						
Number of staff		964	53	34	1,051	38	1,089
Pupils per staff member		21.9	398.0	620.4	20.1	555.1	19.4
Southfield	14,700						
Number of staff		730	33	89	852	14	866
Pupils per staff member		20.1	445.5	165.2	17.3	1050.0	17.0
Wayne-Westland Dist. (Wayne)	24,000						
Number of staff		1,015	51	127	1,193	29	1,222
Pupils per staff member		23.6	470.6	189.0	20.1	827.6	19.6
MINNESOTA							
Osseo	13,671						
Number of staff		616	22	46	684	10	694
Pupils per staff member		22.2	621.4	297.2	20.0	1367.1	19.7

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
MISSOURI							
North Kansas City	22,382						
Number of staff		891	48	128	1,067	23	1,090
Pupils per staff member		25.1	466.3	174.9	21.0	973.1	20.5
Parkway Dist. (Chesterfield)	23,433						
Number of staff		1,100	45	114	1,259	38	1,297
Pupils per staff member		21.3	520.7	205.6	18.6	616.7	18.1
MONTANA							
Billings	18,000						
Number of staff		902	40	28	970	28	998
Pupils per staff member		20.0	450.0	642.9	18.6	642.9	18.0
NEW JERSEY							
Trenton	17,521						
Number of staff		933	48	60	1,041	30	1,071
Pupils per staff member		18.8	365.0	292.0	16.8	584.0	16.4
NEW MEXICO							
Las Cruces	15,600						
Number of staff		629	34	92	755	24	779
Pupils per staff member		24.8	458.8	169.6	20.7	650.0	20.0
NEW YORK							
Kenmore	19,854						
Number of staff		937	33	87	1,057	23	1,080
Pupils per staff member		21.2	601.6	228.2	18.8	863.2	18.4
Sachem Dist. (Holbrook)	16,250						
Number of staff		880	23	32	935	7	942
Pupils per staff member		18.5	706.5	507.8	17.4	2321.4	17.3
Schenectady	12,042						
Number of staff		677	35	69	781	11	792
Pupils per staff member		17.8	344.1	174.5	15.4	1094.7	15.2
NORTH CAROLINA							
Durham Co. (excl. Durham City)	15,000						
Number of staff		746	27	10 ^{c/}	783 ^{c/}	35	818 ^{c/}
Pupils per staff member		20.1	555.6	1500.0 ^{c/}	19.2 ^{c/}	428.6	18.3 ^{c/}
OHIO							
Canton	19,500						
Number of staff		881	40	64	985	31	1,016
Pupils per staff member		17.0	375.0	234.4	15.2	483.9	14.8
Elyria	14,000						
Number of staff		608	36	46	690	23	713
Pupils per staff member		23.0	388.9	304.3	20.3	608.7	19.6
Mentor	12,334						
Number of staff		519	19	53	591	15	606
Pupils per staff member		23.8	649.2	232.7	20.9	822.3	20.4
Warren	13,616						
Number of staff		695	31	49	775	26	801
Pupils per staff member		19.6	439.2	277.9	17.6	523.7	17.0
Willoughby-Eastlake	14,480						
Number of staff		668	35	100	803	11	814
Pupils per staff member		21.7	413.7	144.8	18.0	1316.4	17.8
OKLAHOMA							
Lawton	19,016						
Number of staff		858	51	62	971	22	993
Pupils per staff member		22.2	372.9	306.7	19.6	864.4	19.1

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
OKLAHOMA (Continued)							
Midwest City	19,000						
Number of staff		903	35	43	981	12	993
Pupils per staff member		21.0	542.9	441.9	19.4	1583.3	19.1
OREGON							
Beaverton	19,550						
Number of staff		959	58	144	1,161	27	1,188
Pupils per staff member		20.4	337.1	135.8	16.8	724.1	16.5
PENNSYLVANIA							
Allentown	18,235						
Number of staff		787	26	129	942	20	962
Pupils per staff member		23.2	701.3	141.4	19.4	911.7	19.0
Reading	14,723						
Number of staff		732	28	59	819	31	850
Pupils per staff member		20.1	525.8	249.5	18.0	474.9	17.3
Upper Darby	12,673						
Number of staff		620	29	72	721	11	732
Pupils per staff member		20.4	437.0	176.0	17.6	1152.1	17.3
RHODE ISLAND							
Cranston	14,600						
Number of staff		767	30	46	843	22	865
Pupils per staff member		19.0	486.7	317.4	17.3	663.6	16.9
SOUTH CAROLINA							
Florence	14,281						
Number of staff		625	28	32	685	26	711
Pupils per staff member		22.8	510.0	446.3	20.8	549.3	20.1
Spartanburg Co. #7 (Spartanburg)	12,500						
Number of staff		647	30	41	718	21	739
Pupils per staff member		19.3	416.7	304.9	17.4	595.2	16.9
TENNESSEE							
Shelby Co. (excl. Memphis)	21,000						
Number of staff		925	41	59	1,023	49	1,072
Pupils per staff member		22.8	512.2	355.9	20.5	428.6	19.6
TEXAS							
Arlington	23,500						
Number of staff		1,110	56	31	1,197	18	1,215
Pupils per staff member		21.2	419.6	758.1	19.6	1305.6	19.3
McAllen	13,500						
Number of staff		600	31	24	655	10	665
Pupils per staff member		22.5	435.5	562.5	20.6	1350.0	20.3
Port Arthur	14,000						
Number of staff		717	35	51	803	16	819
Pupils per staff member		19.5	400.0	274.5	17.4	875.0	17.1
Tyler	15,600						
Number of staff		731	37	38	806	22	828
Pupils per staff member		21.3	421.6	410.5	19.4	709.1	18.8
VIRGINIA							
Chesterfield Co. (Chesterfield)	24,139						
Number of staff		1,148	62	83	1,293	20	1,313
Pupils per staff member		21.0	389.3	290.8	18.7	1206.9	18.4
WASHINGTON							
Bellevue	22,551						
Number of staff		708	52	221	981	31	1,012
Pupils per staff member		31.9	433.7	102.0	23.0	727.5	22.3

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Adminis- trators	TOTAL-- All Pro- fessional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
WASHINGTON (Continued)							
Renton	15,304						
Number of staff		556	32	75	663	57	720
Pupils per staff member		27.5	478.2	204.1	23.1	288.5	21.3
WEST VIRGINIA							
Marion Co. (Fairmont)	12,400						
Number of staff		533	49	34	616	12	628
Pupils per staff member		23.3	253.1	364.7	20.1	1033.3	19.7
WISCONSIN							
Appleton	14,300						
Number of staff		609	29	27	665	18	683
Pupils per staff member		23.5	493.1	529.6	21.5	794.4	20.9
Green Bay	22,389						
Number of staff		942	41	104	1,087	19	1,106
Pupils per staff member		23.8	546.1	215.3	20.6	1178.4	20.2
Janesville	13,591						
Number of staff		604	22	56	682	20	702
Pupils per staff member		22.5	617.8	242.7	19.9	679.5	19.4
WYOMING							
Cheyenne	14,061						
Number of staff		670	30	34	734	30	764
Pupils per staff member		21.0	468.7	413.6	19.2	468.7	18.4
Selected Systems with Enrollments of 6,000 to 11,999							
ALABAMA							
Florence	7,200						
Number of staff		314	17	26	357	10	367
Pupils per staff member		22.9	423.5	276.9	20.2	720.0	19.6
Talladega	9,200						
Number of staff		361	24	16	401	10	411
Pupils per staff member		25.5	383.3	575.0	22.9	920.0	22.4
ARIZONA							
Madison (Elem.)	6,148						
Number of staff		291	14	22	327	8	335
Pupils per staff member		21.1	439.1	279.4	18.8	768.5	18.4
CALIFORNIA							
Clovis	9,336						
Number of staff		338	17	29	384	13	397
Pupils per staff member		27.6	549.2	321.9	24.3	718.2	23.5
Colton	11,130						
Number of staff		435	26	44	505	10	515
Pupils per staff member		25.6	428.1	253.0	22.0	1113.0	21.6
Goleta (Elem.)	6,894						
Number of staff		279	13	64	356	9	365
Pupils per staff member		24.7	530.3	107.7	19.4	766.0	18.9
Oceanside	11,000						
Number of staff		450	24	26	500	4	504
Pupils per staff member		24.4	458.3	423.1	22.0	2750.0	21.8
Pittsburg	6,040						
Number of staff		292	14	27	333	10	343
Pupils per staff member		20.7	431.4	223.7	18.1	604.0	17.6

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
CALIFORNIA (Continued)							
Redlands	11,179						
Number of staff		428	24	38	490	13	503
Pupils per staff member		26.1	465.8	294.2	22.8	859.9	22.2
Rio Linda (Elem.)	8,917						
Number of staff		404	21	29	454	9	463
Pupils per staff member		22.1	424.6	307.5	19.6	990.8	19.3
San Leandro	8,701						
Number of staff		424	22	37	483	15	498
Pupils per staff member		20.5	395.5	235.2	18.0	580.1	17.5
San Mateo (H.S.)	11,643						
Number of staff		638	29	77	744	11	755
Pupils per staff member		18.2	401.5	151.2	15.6	1058.5	15.4
San Rafael	8,411						
Number of staff		354	20	31	405	4	409
Pupils per staff member		23.8	420.5	271.3	20.8	2102.7	20.6
Sequoia H. S. Dist. (Redwood City)	11,202						
Number of staff		539	24	61	624	15	639
Pupils per staff member		20.8	466.7	183.6	18.0	746.8	17.5
Vacaville	6,500						
Number of staff		246	13	15	274	5	279
Pupils per staff member		26.4	500.0	433.3	23.7	1300.0	23.3
Valley Oaks (Elem.)	7,184						
Number of staff		279	14	10	303	4	307
Pupils per staff member		25.7	513.1	718.4	23.7	1796.0	23.4
COLORADO							
Greeley	11,000						
Number of staff		500	20	31	551	20	571
Pupils per staff member		22.0	550.0	354.8	20.0	550.0	19.3
CONNECTICUT							
Newington	6,750						
Number of staff		392	14	41	447	4	451
Pupils per staff member		17.2	482.1	164.6	15.1	1687.5	15.0
DELAWARE							
Indian River Dist. (Frankford)	6,800						
Number of staff		306	17	40	363	6	369
Pupils per staff member		22.2	400.0	170.0	18.7	1133.3	18.4
FLORIDA							
Citrus Co. (Inverness)	6,069						
Number of staff		293	14	25	332	19	351
Pupils per staff member		20.7	433.5	242.8	18.3	319.4	17.3
Indian River Co. (Vero Beach)	9,200						
Number of staff		423	18	29	470	23	493
Pupils per staff member		21.7	511.1	317.2	19.6	400.0	18.7
Putnam Co. (Palatka)	10,500						
Number of staff		486	28	35	549	24	573
Pupils per staff member		21.6	375.0	300.0	19.1	437.5	18.3
GEORGIA							
Coweta Co. (Newnan)	9,200						
Number of staff		360	23	20	403	11	414
Pupils per staff member		25.6	400.0	460.0	22.8	836.4	22.2

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
GEORGIA (Continued)							
Valdosta	7,500						
Number of staff		313	15	21	349	8	357
Pupils per staff member		24.0	500.0	357.1	21.5	937.5	21.0
IDAHO							
Pocatello	11,457						
Number of staff		519	28	33	580	10	590
Pupils per staff member		22.1	409.2	347.2	19.8	1145.7	19.4
ILLINOIS							
Aurora (West)	10,700						
Number of staff		477	24	44	545	9	554
Pupils per staff member		22.4	445.8	243.2	19.6	1188.9	19.3
Freeport	7,123						
Number of staff		353	16	37	406	12	418
Pupils per staff member		20.2	445.2	192.5	17.5	593.6	17.0
Oak Park (Elem.)	6,500						
Number of staff		323	14	24	361	13	374
Pupils per staff member		20.1	464.3	270.8	18.0	500.0	17.4
Villa Park H. S. Dist. #88	9,821						
Number of staff		443	6	54	503	8	511
Pupils per staff member		22.2	1636.8	181.9	19.5	1227.6	19.2
INDIANA							
Highland	6,800						
Number of staff		280	11	16	307	6	313
Pupils per staff member		24.3	618.2	425.0	22.1	1133.3	21.7
IOWA							
Fort Dodge	7,415						
Number of staff		371	19	15	405	15	420
Pupils per staff member		20.0	390.3	494.3	18.3	494.3	17.7
Marshalltown	6,996						
Number of staff		339	18	33	390	12	402
Pupils per staff member		20.6	388.7	212.0	17.9	583.0	17.4
KENTUCKY							
Bullitt Co. (Shepherdsville)	8,500						
Number of staff		318	14	17	349	11	360
Pupils per staff member		26.7	607.1	500.0	24.4	772.7	23.6
Floyd Co. (Prestonsburg)	9,500						
Number of staff		515	27	6 ^{c/}	548 ^{c/}	5	553 ^{c/}
Pupils per staff member		18.4	351.9	1583.3 ^{c/}	17.3 ^{c/}	1900.0	17.2 ^{c/}
LOUISIANA							
DeSoto Parish (Mansfield)	6,000						
Number of staff		270	11	14	295	8	303
Pupils per staff member		22.2	545.5	428.6	20.3	750.0	19.8
MAINE							
Auburn	6,300						
Number of staff		259	17	21	297	4	301
Pupils per staff member		24.3	370.6	300.0	21.2	1575.0	20.9
MASSACHUSETTS							
Brookline	6,254						
Number of staff		383	14	88	485	17	502
Pupils per staff member		16.3	446.7	71.1	12.9	367.9	12.5

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
MASSACHUSETTS (Continued)							
Haverhill	9,320						
Number of staff		523	37	25	585	4	589
Pupils per staff member		17.8	251.9	372.8	15.9	2330.0	15.8
Wellesley	6,016						
Number of staff		340	15	81	436	4	440
Pupils per staff member		17.7	401.1	74.3	13.8	1504.0	13.7
MICHIGAN							
Adrian	6,280						
Number of staff		284	15	12	311	5	316
Pupils per staff member		22.1	418.7	523.3	20.2	1256.0	19.9
Bloomfield Hills	8,750						
Number of staff		390	25	33	448	16	464
Pupils per staff member		22.4	350.0	265.2	19.5	546.9	18.9
Lakeview Dist. (St. Clair Shores)	6,800						
Number of staff		386	16	33	435	7	442
Pupils per staff member		17.6	425.0	206.1	15.6	971.4	15.4
Monroe	10,000						
Number of staff		399	19	15	433	8	441
Pupils per staff member		25.1	526.3	666.7	23.1	1250.0	22.7
Plymouth	11,800						
Number of staff		420	29	105	554	4	558
Pupils per staff member		28.1	406.9	112.4	21.3	2950.0	21.1
MINNESOTA							
Cottage Grove	10,759						
Number of staff		474	18	64	556	9	565
Pupils per staff member		22.7	597.7	168.1	19.3	1195.4	19.0
Richfield	9,567						
Number of staff		496	14	42	552	7	559
Pupils per staff member		19.3	683.4	227.8	17.3	1366.7	17.1
Winona	7,000						
Number of staff		400	12	28	440	4	444
Pupils per staff member		17.5	583.3	250.0	15.9	1750.0	15.8
MISSISSIPPI							
Gulfport	9,300						
Number of staff		365	20	17	402	3	405
Pupils per staff member		25.5	465.0	547.1	23.1	3100.0	23.0
MISSOURI							
Jefferson City	6,500						
Number of staff		291	17	20	328	18	346
Pupils per staff member		22.3	382.4	325.0	19.8	361.1	18.8
Lindbergh Dist. (St. Louis)	11,700						
Number of staff		505	18	35	558	6	564
Pupils per staff member		23.2	650.0	334.3	21.0	1950.0	20.7
NEW JERSEY							
Bridgeton	6,889						
Number of staff		264	14	28	306	6	312
Pupils per staff member		26.1	492.1	246.0	22.5	1148.2	22.1
Fair Lawn	7,006						
Number of staff		419	14	28	461	6	467
Pupils per staff member		16.7	500.4	250.2	15.2	1167.7	15.0

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
NEW JERSEY (Continued)							
Montclair	7,200						
Number of staff		375	21	46	442	6	448
Pupils per staff member		19.2	342.9	156.5	16.3	1200.0	16.1
Westfield	8,118						
Number of staff		426	24	53	503	6	509
Pupils per staff member		19.1	338.2	153.2	16.1	1353.0	15.9
NEW MEXICO							
Carlsbad	6,500						
Number of staff		261	17	25	303	7	310
Pupils per staff member		24.9	382.4	260.0	21.5	928.6	21.0
NEW YORK							
Bay Shore	10,512						
Number of staff		350	11	50	411	6	417
Pupils per staff member		30.0	955.6	210.2	25.6	1752.0	25.2
Hamburg	6,040						
Number of staff		316	9	18	343	9	352
Pupils per staff member		19.1	671.1	335.6	17.6	671.1	17.2
Liverpool	11,500						
Number of staff		587	29	50	666	18	684
Pupils per staff member		19.6	396.6	230.0	17.3	638.9	16.8
Northport Dist. (E. Northport)	9,822						
Number of staff		517	21	40	578	10	588
Pupils per staff member		19.0	467.7	245.6	17.0	982.2	16.7
West Islip	9,500						
Number of staff		452	17	28	497	10	507
Pupils per staff member		21.0	558.8	339.3	19.1	950.0	18.7
White Plains	7,896						
Number of staff		424	26	40	490	13	503
Pupils per staff member		18.6	303.7	197.4	16.1	607.4	15.7
NORTH CAROLINA							
Durham City	10,300						
Number of staff		564	34	44	642	21	663
Pupils per staff member		18.3	302.9	234.1	16.0	490.5	15.5
NORTH DAKOTA							
Fargo	10,000						
Number of staff		510	20	25	555	16	571
Pupils per staff member		19.6	500.0	400.0	18.0	625.0	17.5
OHIO							
Cuyahoga Falls	11,264						
Number of staff		501	21	37	559	5	564
Pupils per staff member		22.5	536.4	304.4	20.2	2252.8	20.0
Findlay	8,900						
Number of staff		406	22	22	450	9	459
Pupils per staff member		21.9	404.5	404.5	19.8	988.9	19.4
Lima	9,969						
Number of staff		476	23	44	543	10	553
Pupils per staff member		20.9	433.4	226.6	18.4	996.9	18.0
Mansfield	11,169						
Number of staff		566	27	41	634	7	641
Pupils per staff member		19.7	413.7	272.4	17.6	1595.5	17.4

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
OHIO (Continued)							
Maple Heights	6,400						
Number of staff		274	13	27	314	4	318
Pupils per staff member		23.4	492.3	237.0	20.4	1600.0	20.1
Princeton Dist. (Cincinnati)	9,764						
Number of staff		565	23	43	631	19	650
Pupils per staff member		17.3	424.5	227.1	15.5	513.9	15.0
South Euclid-Lyndhurst (Cleveland)	8,180						
Number of staff		421	18	28	467	11	478
Pupils per staff member		19.4	454.4	292.1	17.5	743.6	17.1
OKLAHOMA							
Bartlesville	7,500						
Number of staff		313	22	32	367	6	373
Pupils per staff member		24.0	340.9	234.4	20.4	1250.0	20.1
Enid	8,876						
Number of staff		388	22	20	430	7	437
Pupils per staff member		22.9	403.5	443.8	20.6	1268.0	20.3
OREGON							
Lake Oswego	6,700						
Number of staff		295	16	28	339	10	349
Pupils per staff member		22.7	418.7	239.3	19.8	670.0	19.2
Roseburg	6,900						
Number of staff		327	16	19	362	4	366
Pupils per staff member		21.1	431.2	363.2	19.1	1725.0	18.9
PENNSYLVANIA							
Bethel Park	9,093						
Number of staff		413	17	42	472	12	484
Pupils per staff member		22.0	534.9	216.5	19.3	757.7	18.8
Carlisle Area, Carlisle	6,500						
Number of staff		382	16	26	424	4	428
Pupils per staff member		17.0	406.2	250.0	15.3	1625.0	15.2
Mt. Lebanon Dist. (Pittsburgh)	8,477						
Number of staff		413	14	37	464	13	477
Pupils per staff member		20.5	605.5	229.1	18.3	652.1	17.8
Ridley Dist. (Folsom)	9,300						
Number of staff		425	15	32	472	7	479
Pupils per staff member		21.9	620.0	290.6	19.7	1328.6	19.4
York	8,486						
Number of staff		473	25	77	575	13	588
Pupils per staff member		17.9	339.4	110.2	14.8	652.8	14.4
SOUTH CAROLINA							
Chesterfield Co. (Ruby)	8,900						
Number of staff		367	22	17	406	10	416
Pupils per staff member		24.3	404.5	523.5	21.9	890.0	21.4
SOUTH DAKOTA							
Aberdeen	6,257						
Number of staff		285	12	14	311	5	316
Pupils per staff member		22.0	521.4	446.9	20.0	1251.4	19.8

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
TENNESSEE							
Kingsport	7,000						
Number of staff		320	15	23	358	8	366
Pupils per staff member		21.9	466.7	304.3	19.6	875.0	19.1
Lawrence Co. (Lawrenceburg)	7,006						
Number of staff		255	22	13	290	9	299
Pupils per staff member		27.5	318.5	538.9	24.2	778.4	23.4
TEXAS							
Galena Park	10,874						
Number of staff		650	30	38	718	15	733
Pupils per staff member		16.7	362.5	286.2	15.1	724.9	14.8
Texas City	6,660						
Number of staff		378	12	29	419	8	427
Pupils per staff member		17.6	555.0	229.7	15.9	832.5	15.6
UTAH							
Provo	9,000						
Number of staff		351	16	38	405	17	422
Pupils per staff member		25.6	562.5	236.8	22.2	529.4	21.3
VIRGINIA							
Danville	9,334						
Number of staff		565	26	42	633	12	645
Pupils per staff member		16.5	359.0	222.2	14.7	777.8	14.5
Hanover Co. (Ashland)	10,371						
Number of staff		505	31	31	567	16	583
Pupils per staff member		20.5	334.5	334.5	18.3	648.2	17.8
York Co. (Yorktown)	8,400						
Number of staff		423	13	11	447	7	454
Pupils per staff member		19.9	646.2	763.6	18.8	1200.0	18.5
WASHINGTON							
Bremerton	7,500						
Number of staff		297	20	40	357	9	366
Pupils per staff member		25.3	375.0	187.5	21.0	833.3	20.5
Central Valley Dist. #356 (Spokane)	9,873						
Number of staff		408	20	26	454	7	461
Pupils per staff member		24.2	493.6	379.7	21.7	1410.4	21.4
Everett	11,629						
Number of staff		520	25	58	603	20	623
Pupils per staff member		22.4	465.2	200.5	19.3	581.4	18.7
Franklin Pierce Dist. (Tacoma)	7,990						
Number of staff		325	19	23	367	7	374
Pupils per staff member		24.6	420.5	347.4	21.8	1141.4	21.4
Northshore Dist. (Bothell)	10,500						
Number of staff		513	21	26	560	11	571
Pupils per staff member		20.5	500.0	403.8	18.7	954.5	18.4
<u>Selected Systems with Enrollments of 3,000 to 5,999</u>							
CALIFORNIA							
Beverly Hills	5,900						
Number of staff		320	12	27	359	3	362
Pupils per staff member		18.4	491.7	218.5	16.4	1966.7	16.3
Mountain View Elem. (Mountain View)	3,190						
Number of staff		153	9	16	178	4	182
Pupils per staff member		20.8	354.4	199.4	17.9	797.5	17.5

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
CALIFORNIA (Continued)							
Porterville (Elem.)	4,406						
Number of staff		303	24	22	349	7	356
Pupils per staff member		14.5	183.6	200.3	12.6	629.4	12.4
Walnut Creek (Elem.)	3,536						
Number of staff		157	16	5	178	8	186
Pupils per staff member		22.5	221.0	707.2	19.9	442.0	19.0
COLORADO							
Englewood	5,164						
Number of staff		254	14	22	290	12	302
Pupils per staff member		20.3	368.9	234.7	17.8	430.3	17.1
FLORIDA							
Taylor Co. (Perry)	3,800						
Number of staff		141	6	13	160	12	172
Pupils per staff member		26.9	633.3	292.3	23.7	316.7	22.1
ILLINOIS							
Elmhurst (Elem.)	5,900						
Number of staff		274	16	26	316	7	323
Pupils per staff member		21.5	368.7	226.9	18.7	842.9	18.3
Glenbrook H. S. Dist. (Glenview)	5,093						
Number of staff		296	8	15	319	5	324
Pupils per staff member		17.2	636.6	339.5	16.0	1018.6	15.7
Hinsdale (Elem.)	3,251						
Number of staff		128	10	42	180	3	183
Pupils per staff member		25.4	325.1	77.4	18.1	1083.7	17.8
Homewood-Flossmoor H. S. (Flossmoor)	3,850						
Number of staff		207	2	11	220	4	224
Pupils per staff member		18.6	1925.0	350.0	17.5	962.5	17.2
Palos Hills (H.S.)	5,200						
Number of staff		232	5	15	252	4	256
Pupils per staff member		22.4	1040.0	346.7	20.6	1300.0	20.3
Park Ridge (Elem.)	5,775						
Number of staff		330	13	35	378	13	391
Pupils per staff member		17.5	444.2	165.0	15.3	444.2	14.8
Rich Twp. H. S. Dist. (Park Forest)	4,257						
Number of staff		205	4	55	264	4	268
Pupils per staff member		20.8	1064.2	77.4	16.1	1064.2	15.9
INDIANA							
Munster	4,685						
Number of staff		188	9	13	210	3	213
Pupils per staff member		24.9	520.6	360.4	22.3	1561.7	22.0
KENTUCKY							
Bowling Green	4,895						
Number of staff		261	12	12	285	5	290
Pupils per staff member		18.8	407.9	407.9	17.2	979.0	16.9
Newport	4,490						
Number of staff		217	8	11	236	16	252
Pupils per staff member		20.7	561.2	408.2	19.0	280.6	17.8
MAINE							
Waterville	3,738						
Number of staff		195	7	18	220	2	222
Pupils per staff member		19.2	534.0	207.7	17.0	1869.0	16.8

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
MASSACHUSETTS							
Belmont	5,048						
Number of staff		288	11	6	305	6	311
Pupils per staff member		17.5	458.9	841.3	16.6	841.3	16.2
Milton	4,502						
Number of staff		286	15	6	307	4	311
Pupils per staff member		15.7	300.1	750.3	14.7	1125.5	14.5
MINNESOTA							
Bemidji	4,735						
Number of staff		250	11	7	268	6	274
Pupils per staff member		18.9	430.5	676.4	17.7	789.2	17.3
Faribault	5,188						
Number of staff		264	10	5	279	4	283
Pupils per staff member		19.7	518.8	1037.6	18.6	1297.0	18.3
MISSISSIPPI							
Laurel	5,058						
Number of staff		319	16	15	350	6	356
Pupils per staff member		15.9	316.1	337.2	14.5	843.0	14.2
NEW HAMPSHIRE							
Keene	4,960						
Number of staff		263	12	57	332	4	336
Pupils per staff member		18.9	413.3	87.0	14.9	1240.0	14.8
NEW JERSEY							
Middlesex	3,550						
Number of staff		190	9	18	217	3	220
Pupils per staff member		18.7	394.4	197.2	16.4	1183.3	16.1
Pequannock Twp. (Pompton Plains)	3,736						
Number of staff		211	9	10	230	3	233
Pupils per staff member		17.7	415.1	373.6	16.2	1245.3	16.0
Rutherford	3,139						
Number of staff		162	10	24	196	3	199
Pupils per staff member		19.4	313.9	130.8	16.0	1046.3	15.8
NEW YORK							
Brockport	3,800						
Number of staff		201	3	18	222	5	227
Pupils per staff member		18.9	1266.7	211.1	17.1	760.0	16.7
Jericho	3,389						
Number of staff		220	10	19	249	6	255
Pupils per staff member		15.4	338.9	178.4	13.6	564.8	13.3
Port Jefferson	3,000						
Number of staff		157	6	14	177	9	186
Pupils per staff member		19.1	500.0	214.3	16.9	333.3	16.1
Rye	3,200						
Number of staff		180	6	21	207	5	212
Pupils per staff member		17.8	533.3	152.4	15.5	640.0	15.1
Wantagh	5,073						
Number of staff		300	10	19	329	6	335
Pupils per staff member		16.9	507.3	267.0	15.4	845.5	15.1
NORTH CAROLINA							
Chapel Hill	5,161						
Number of staff		264	14	24	302	7	309
Pupils per staff member		19.5	368.6	215.0	17.1	737.3	16.7

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
OHIO							
Brecksville	4,520						
Number of staff		204	8	17	229	8	237
Pupils per staff member		22.2	565.0	265.9	19.7	565.0	19.1
North Royalton	3,225						
Number of staff		146	5	8	159	1	160
Pupils per staff member		22.1	645.0	403.1	20.3	3225.0	20.2
Rocky River	3,645						
Number of staff		183	10	23	216	5	221
Pupils per staff member		19.9	364.5	158.5	16.9	729.0	16.5
Westlake	3,647						
Number of staff		164	8	10	182	3	185
Pupils per staff member		22.2	455.9	364.7	20.0	1215.7	19.7
OKLAHOMA							
Stillwater	4,200						
Number of staff		216	10	9	235	4	239
Pupils per staff member		19.4	420.0	466.7	17.9	1050.0	17.6
OREGON							
Gresham	4,700						
Number of staff		252	9	3	264	4	268
Pupils per staff member		18.7	522.2	1566.7	17.8	1175.0	17.5
PENNSYLVANIA							
Freedom	3,100						
Number of staff		129	6	4	139	6	145
Pupils per staff member		24.0	516.7	775.0	22.3	516.7	21.4
TEXAS							
Angleton	4,300						
Number of staff		199	8	9	216	4	220
Pupils per staff member		21.6	537.5	477.8	19.9	1075.0	19.5
Dumas	3,012						
Number of staff		173	9	11	193	5	198
Pupils per staff member		17.4	334.7	273.8	15.6	602.4	15.2
WASHINGTON							
Battle Ground	4,232						
Number of staff		169	8	12	189	3	192
Pupils per staff member		25.0	529.0	352.7	22.4	1410.7	22.0
Mercer Island	5,454						
Number of staff		272	12	11	295	3	298
Pupils per staff member		20.1	454.5	495.8	18.5	1818.0	18.3
WISCONSIN							
Oak Creek-Franklin Dist. (Oak Creek)	5,158						
Number of staff		261	11	32	304	4	308
Pupils per staff member		19.8	468.9	161.2	17.0	1289.5	16.7
Oconomowoc	5,480						
Number of staff		245	11	28	284	6	290
Pupils per staff member		22.4	498.2	195.7	19.3	913.3	18.9
WYOMING							
Sheridan Co. #2 (Sheridan)	3,375						
Number of staff		157	8	8	173	4	177
Pupils per staff member		21.5	421.9	421.9	19.5	843.7	19.1

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
Selected Systems with Enrollments of 300 to 2,999							
ALABAMA							
Attalla	1,921						
Number of staff		86	5	...	91	3	94
Pupils per staff member		22.3	384.2	...	21.1	640.3	20.4
ARIZONA							
Mohave Co. H. S. Dist. (Kingman)	2,100						
Number of staff		111	6	3	120	3	123
Pupils per staff member		18.9	350.0	700.0	17.5	700.0	17.1
ARKANSAS							
Clinton	898						
Number of staff		33	2	...	35	1	36
Pupils per staff member		27.2	449.0	...	25.7	898.0	24.9
CALIFORNIA							
Bear Valley Dist. (Big Bear Lake)	1,700						
Number of staff		72	3	6	81	2	83
Pupils per staff member		23.6	566.7	282.3	21.0	850.0	20.5
Burlingame (Elem.)	2,540						
Number of staff		135	9	16	160	6	166
Pupils per staff member		18.8	282.2	158.7	15.9	423.3	15.3
Menlo Park (Elem.)	1,530						
Number of staff		87	5	6	98	4	102
Pupils per staff member		17.6	306.0	255.0	15.6	382.5	15.0
Piedmont	2,580						
Number of staff		120	6	10	136	3	139
Pupils per staff member		21.5	430.0	258.0	19.0	860.0	18.6
San Carlos (Elem.)	2,966						
Number of staff		127	6	15	148	4	152
Pupils per staff member		23.4	494.3	197.7	20.0	741.5	19.5
COLORADO							
Cheyenne Wells	320						
Number of staff		22	1	...	23	1	24
Pupils per staff member		14.5	320.0	...	13.9	320.0	13.3
Woodland Park	1,200						
Number of staff		63	3	...	66	1	67
Pupils per staff member		19.0	400.0	...	18.2	1200.0	17.9
CONNECTICUT							
New Hartford	670						
Number of staff		31	2	5	38	1	39
Pupils per staff member		21.6	335.0	134.0	17.6	670.0	17.2
Woodbury	1,972						
Number of staff		105	5	...	110	3	113
Pupils per staff member		18.8	394.4	...	17.9	657.3	17.5
GEORGIA							
Clinch Co. (Homerville)	1,850						
Number of staff		95	5	5	105	1	106
Pupils per staff member		19.5	370.0	370.0	17.6	1850.0	17.5
ILLINOIS							
Galena	1,243						
Number of staff		62	2	5	69	1	70
Pupils per staff member		20.0	621.5	248.6	18.0	1243.0	17.8

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
ILLINOIS (Continued)							
Glencoe (Elem.)	1,650						
Number of staff		107	5	1	113	6	119
Pupils per staff member		15.4	330.0	1650.0	14.6	275.0	13.9
Highland Park Elem. Dist. #107	1,340						
Number of staff		66	3	10	79	2	81
Pupils per staff member		20.3	446.7	134.0	17.0	670.0	16.5
Lemont Twp. H. S. Dist. (Lemont)	700						
Number of staff		37	2	3	42	2	44
Pupils per staff member		18.9	350.0	233.3	16.7	350.0	15.9
V.I.T. Dist. (Table Grove)	738						
Number of staff		40	2	3	45		46
Pupils per staff member		18.4	369.0	246.0	16.4	738.0	16.0
Winnetka (Elem.)	2,200						
Number of staff		120	5	7	132	7	139
Pupils per staff member		18.3	440.0	314.3	16.7	314.3	15.8
Wood Dale	1,531						
Number of staff		59	4	9	72	3	75
Pupils per staff member		25.9	382.7	170.1	21.3	510.3	20.4
INDIANA							
Barr-Reeve Dist. (Montgomery)	859						
Number of staff		36	4	...	40	1	41
Pupils per staff member		23.9	214.8	...	21.5	859.0	21.0
West Washington (Campbellsburg)	1,220						
Number of staff		58	4	5	67	2	69
Pupils per staff member		21.0	305.0	244.0	18.2	610.0	17.7
IOWA							
English Valleys Dist. (N. English)	738						
Number of staff		46	2	...	48	1	49
Pupils per staff member		16.0	369.0	...	15.4	738.0	15.1
Red Oak	1,802						
Number of staff		97	6	...	103	1	104
Pupils per staff member		18.6	300.3	...	17.5	1802.0	17.3
Walnut	360						
Number of staff		27	2	...	29	1	30
Pupils per staff member		13.3	180.0	...	12.4	360.0	12.0
KANSAS							
Lyons	1,150						
Number of staff		74	6	...	80	1	81
Pupils per staff member		15.5	191.7	...	14.4	1150.0	14.2
McLouth	513						
Number of staff		33	2	6	41	1	42
Pupils per staff member		15.5	256.5	85.5	12.5	513.0	12.2
KENTUCKY							
Fairview City (Ashland)	1,150						
Number of staff		54	5	2	61	1	62
Pupils per staff member		21.3	230.0	575.0	18.9	1150.0	18.5
Harlan City	1,242						
Number of staff		62	3	2	67	2	69
Pupils per staff member		20.0	414.0	621.0	18.5	621.0	18.0

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
MAINE							
Falmouth	1,647						
Number of staff		96	5	...	101	1	102
Pupils per staff member		17.2	329.4	...	16.3	1647.1	16.1
Wells	1,295						
Number of staff		64	5	...	69	1	70
Pupils per staff member		20.2	259.0	...	18.8	1295.0	18.5
MASSACHUSETTS							
Wrentham	785						
Number of staff		40	2	...	42	1	43
Pupils per staff member		19.6	392.5	...	18.7	785.0	18.3
MICHIGAN							
Athens	1,121						
Number of staff		50	3	3	56	1	57
Pupils per staff member		22.4	373.7	373.7	20.0	1121.0	19.7
Huron Dist. (New Boston)	2,212						
Number of staff		88	5	5	98	4	102
Pupils per staff member		25.1	442.4	442.4	22.6	553.0	21.7
Memphis	1,145						
Number of staff		42	2	...	44	1	45
Pupils per staff member		27.3	572.5	...	26.0	1145.0	25.4
MINNESOTA							
Brandon	500						
Number of staff		26	2	...	28	1	29
Pupils per staff member		19.2	250.0	...	17.9	500.0	17.2
Le Center	975						
Number of staff		51	2	4	57	1	58
Pupils per staff member		19.1	487.5	243.7	17.1	975.0	16.8
Milaca	2,100						
Number of staff		101	3	...	104	3	107
Pupils per staff member		20.8	700.0	...	20.2	700.0	19.6
MISSOURI							
Clayton Dist. (St. Louis)	2,225						
Number of staff		156	8	21	185	4	189
Pupils per staff member		14.3	278.1	106.0	12.0	556.2	11.8
Licking	900						
Number of staff		41	2	3	46	1	47
Pupils per staff member		22.0	450.0	300.0	19.6	900.0	19.1
Marquand	341						
Number of staff		23	2	...	25	1	26
Pupils per staff member		14.8	170.5	...	13.6	341.0	13.1
Wellston Dist. (St. Louis)	1,750						
Number of staff		120	6	...	126	2	128
Pupils per staff member		14.6	291.7	...	13.9	875.0	13.7
MONTANA							
Eureka	309						
Number of staff		21	4	...	25	1	26
Pupils per staff member		14.7	77.2	...	12.4	309.0	11.9
Polson	1,229						
Number of staff		70	3	...	73	1	74
Pupils per staff member		17.6	409.7	...	16.8	1229.1	16.6

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
MONTANA (Continued)							
Red Lodge	575						
Number of staff		30	2	...	32	1	33
Pupils per staff member		19.2	287.5	...	18.0	575.0	17.4
NEBRASKA							
Centura Dist. (Cairo)	713						
Number of staff		38	2	...	40	1	41
Pupils per staff member		18.8	356.5	...	17.8	713.0	17.4
Laurel	550						
Number of staff		37	1	3	41	1	42
Pupils per staff member		14.9	550.0	183.3	13.4	550.0	13.1
Rushville	368						
Number of staff		24	2	...	26	1	27
Pupils per staff member		15.3	184.0	...	14.2	368.0	13.6
NEW HAMPSHIRE							
Milford	2,500						
Number of staff		116	6	18	140	4	144
Pupils per staff member		21.6	416.7	138.9	17.9	625.0	17.4
Weare	460						
Number of staff		25	3	...	28	2	30
Pupils per staff member		18.4	153.3	...	16.4	230.0	15.3
NEW JERSEY							
Cedar Grove	2,539						
Number of staff		157	6	15	178	3	181
Pupils per staff member		16.2	423.2	169.3	14.3	846.3	14.0
Englewood Cliffs	995						
Number of staff		67	2	...	69	1	70
Pupils per staff member		14.9	497.5	...	14.4	995.0	14.2
Glen Rock	2,246						
Number of staff		126	5	...	131	2	133
Pupils per staff member		17.8	449.2	...	17.1	1123.0	16.9
Leonia	1,700						
Number of staff		102	3	15	120	4	124
Pupils per staff member		16.7	566.7	113.3	14.2	425.0	13.7
Woodcliff Lake (Elem.)	1,150						
Number of staff		60	3	...	63	7	70
Pupils per staff member		19.2	383.3	...	18.3	164.3	16.4
Wyckoff	2,793						
Number of staff		158	6	4	168	5	173
Pupils per staff member		17.7	465.5	698.2	16.6	558.6	16.1
NEW MEXICO							
Aztec	1,800						
Number of staff		81	7	8	96	4	100
Pupils per staff member		22.2	257.1	225.0	18.7	450.0	18.0
Bernalillo	2,835						
Number of staff		129	13	...	142	2	144
Pupils per staff member		22.0	218.1	...	20.0	1417.5	19.7
Fort Sumner	572						
Number of staff		32	2	...	34	1	35
Pupils per staff member		17.9	286.0	...	16.8	572.0	16.3
Mountainair	456						
Number of staff		23	2	...	25	1	26
Pupils per staff member		19.8	228.0	...	18.2	456.0	17.5

TABLE 4 (Continued)

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District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
NEW YORK							
Attica	2,550						
Number of staff		135	3	4	142	1	143
Pupils per staff member		18.9	850.0	637.5	18.0	2550.0	17.8
Bronxville	1,385						
Number of staff		85	3	12	100	2	102
Pupils per staff member		16.3	461.7	115.4	13.8	692.5	13.6
Byram Hills Dist. (Armonk)	2,309						
Number of staff		141	6	8	155	3	158
Pupils per staff member		16.4	384.8	288.6	14.9	769.7	14.6
Elba	867						
Number of staff		47	2	...	49	1	50
Pupils per staff member		18.4	433.5	...	17.7	867.0	17.3
Little Falls	1,800						
Number of staff		105	4	8	117	1	118
Pupils per staff member		17.1	450.0	225.0	15.4	1800.0	15.3
Manhasset	2,755						
Number of staff		165	6	19	190	9	199
Pupils per staff member		16.7	459.2	145.0	14.5	306.1	13.8
Oyster Bay	2,500						
Number of staff		189	8	10	207	3	210
Pupils per staff member		13.2	312.5	250.0	12.1	833.3	11.9
Savona	650						
Number of staff		36	1	...	37	1	38
Pupils per staff member		18.1	650.0	...	17.6	650.0	17.1
OHIO							
Continental	1,030						
Number of staff		51	2	...	53	1	54
Pupils per staff member		20.2	515.0	...	19.4	1030.0	19.1
Mason	2,289						
Number of staff		100	5	1	106	1	107
Pupils per staff member		22.9	457.8	2289.0	21.6	2289.0	21.4
Wyoming Dist. (Cincinnati)	2,300						
Number of staff		121	5	...	126	2	128
Pupils per staff member		19.0	460.0	...	18.3	1150.0	18.0
OKLAHOMA							
Boley	432						
Number of staff		32	4	...	36	1	37
Pupils per staff member		13.5	108.0	...	12.0	432.0	11.7
Lookeba	510						
Number of staff		31	3	2	36	1	37
Pupils per staff member		16.5	170.0	255.0	14.2	510.0	13.8
North Enid	1,050						
Number of staff		50	3	...	53	2	55
Pupils per staff member		21.0	350.0	...	19.8	525.0	19.1
Sterling	435						
Number of staff		21	3	...	24	1	25
Pupils per staff member		20.7	145.0	...	18.1	435.0	17.4
OREGON							
Silverton (Elem.)	1,140						
Number of staff		60	3	...	63	1	64
Pupils per staff member		19.0	380.0	...	18.1	1140.0	17.8

TABLE 4 (Continued)

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
PENNSYLVANIA							
Fairview	2,500						
Number of staff		128	5	...	133	4	137
Pupils per staff member		19.5	500.0	...	18.8	625.0	18.3
Glendale Dist. (Flinton)	1,290						
Number of staff		56	11	...	67	1	68
Pupils per staff member		23.0	117.3	...	19.3	1290.0	19.0
Hamburg	2,900						
Number of staff		135	4	...	139	3	142
Pupils per staff member		21.5	725.0	...	20.9	966.7	20.4
Monessen	2,400						
Number of staff		125	3	...	128	3	131
Pupils per staff member		19.2	800.0	...	18.7	800.0	18.3
Pottsgrove Dist. (Pottstown)	2,797						
Number of staff		132	7	11	150	3	153
Pupils per staff member		21.2	399.6	254.3	18.6	932.3	18.3
SOUTH DAKOTA							
Clear Lake	803						
Number of staff		43	2	...	45	1	46
Pupils per staff member		18.7	401.5	...	17.8	803.0	17.5
Hyde Co. (Highmore)	680						
Number of staff		46	2	...	48	2	50
Pupils per staff member		14.8	340.0	...	14.2	340.0	13.6
Marion	472						
Number of staff		31	2	...	33	1	34
Pupils per staff member		15.2	236.0	...	14.3	472.0	13.9
TENNESSEE							
Harriman	2,600						
Number of staff		130	6	2	138	4	142
Pupils per staff member		20.0	433.3	1300.0	18.8	650.0	18.3
Newport (Elem.)	900						
Number of staff		36	1	...	37	2	39
Pupils per staff member		25.0	900.0	...	24.3	450.0	23.1
TEXAS							
Farwell	660						
Number of staff		34	3	...	37	1	38
Pupils per staff member		19.4	220.0	...	17.8	660.0	17.4
Laneville	400						
Number of staff		24	2	...	26	1	27
Pupils per staff member		16.7	200.0	...	15.4	400.0	14.8
UTAH							
Grand Co. (Moab)	1,795						
Number of staff		70	4	...	74	2	76
Pupils per staff member		25.6	448.7	...	24.3	897.5	23.6
WASHINGTON							
Arlington	2,200						
Number of staff		92	4	10	106	3	109
Pupils per staff member		23.9	550.0	220.0	20.8	733.3	20.2
Soap Lake	460						
Number of staff		24	2	...	26	1	27
Pupils per staff member		19.2	230.0	...	17.7	460.0	17.0

TABLE 4 (Continued)

BEST COPY AVAILABLE

District	Enrollment	Professional Staff Assigned to School Buildings				Central Office Administrators	TOTAL-- All Professional Staff
		Teachers	Principals and Asst. Principals	Others	Total		
WASHINGTON (Continued)							
White Pass Dist. (Randle)	1,050						
Number of staff		53	4	2	59	1	60
Pupils per staff member		19.8	262.5	525.0	17.8	1050.0	17.5
WEST VIRGINIA							
Grant Co. (Petersburg)	2,250						
Number of staff		116	10	5	131	3	134
Pupils per staff member		19.4	225.0	450.0	17.2	750.0	16.8
WISCONSIN							
Alma Center	742						
Number of staff		35	3	5	43	1	44
Pupils per staff member		21.2	247.3	148.4	17.3	742.0	16.9
Almond	510						
Number of staff		28	1	3	32	1	33
Pupils per staff member		18.2	510.0	170.0	15.9	510.0	15.5
Chilton	1,400						
Number of staff		70	3	...	73	1	74
Pupils per staff member		20.0	466.7	...	19.2	1400.0	18.9
Clinton	1,500						
Number of staff		76	5	...	81	1	82
Pupils per staff member		19.7	300.0	...	18.5	1500.0	18.3
Ondossagon	678						
Number of staff		39	4	...	43	1	44
Pupils per staff member		17.4	169.5	...	15.8	678.0	15.4
Shorewood	2,640						
Number of staff		132	5	11	148	3	151
Pupils per staff member		20.0	528.0	240.0	17.8	880.0	17.5
Suring	747						
Number of staff		34	3	4	41	1	42
Pupils per staff member		22.0	249.0	186.7	18.2	747.0	17.8

a/ Includes teachers, principals, counselors, librarians, and other professional employees assigned to individual buildings, as well as central-office administrators and supervisors.

b/ No data provided.

c/ Incomplete data received.

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